



Santa Clara Valley Water District Capital Improvement Program Committee Meeting

District Headquarters Boardroom
5700 Almaden Expressway, San Jose, CA 95118

REGULAR MEETING AGENDA

**Wednesday, April 17, 2019
10:00 AM**

District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.

Nai Hsueh, Chair, District 5
Linda J. LeZotte, Vice Chair, District 4

Tony Estremera, District 6

All public records relating to an item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body will be available for public inspection at the Office of the Clerk of the Board at the Santa Clara Valley Water District Headquarters Building, 5700 Almaden Expressway, San Jose, CA 95118, at the same time that the public records are distributed or made available to the legislative body. Santa Clara Valley Water District will make reasonable efforts to accommodate persons with disabilities wishing to attend Board of Directors' meeting. Please advise the Clerk of the Board Office of any special needs by calling (408) 265-2600.

BETH REDMOND
Committee Liaison

NATALIE F. DOMINGUEZ,
CMC
Assistant Deputy Clerk II
Office/Clerk of the Board
(408) 265-2659
ndominguez@valleywater.org

Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.

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**Santa Clara Valley Water District
Capital Improvement Program Committee
REGULAR MEETING
AGENDA**

Wednesday, April 17, 2019

10:00 AM

District Headquarters Boardroom
5700 Almaden Expressway, San Jose, CA 95118

1. CALL TO ORDER:

1.1. Roll Call.

2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.

Notice to the public: This item is reserved for persons desiring to address the Committee on any matter not on this agenda. Members of the public who wish to address the Committee on any item not listed on the agenda should complete a Speaker Form and present it to the Committee Clerk. The Committee Chair will call individuals in turn. Speakers comments should be limited to three minutes or as set by the Chair. The law does not permit Committee action on, or extended discussion of, any item not on the agenda except under special circumstances. If Committee action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Committee may take action on any item of business appearing on the posted agenda.

3. APPROVAL OF MINUTES:

3.1. Approval of March 11, 2019 Meeting Minutes.

[19-0325](#)

Recommendation: Approve the minutes.

Manager: Michele King, 408-630-2711

Attachments: [Attachment 1: 031119 Regular Meeting Minutes](#)

Est. Staff Time: 5 Minutes

4. ACTION ITEMS:

- 4.1. Review of Safe, Clean Water and Natural Flood Protection Program's Project Delivery Overview and Review of Remaining Key Decision Points. [19-0327](#)
- Recommendation: Receive information and provide feedback regarding Safe, Clean Water and Natural Flood Protection Program's Project Delivery Overview and Review of Remaining Key Decision Points.
- Manager: Melanie Richardson, 408-630-2035
- Attachments: [Attachment 1: Project Delivery Overview](#)
[Attachment 2: Remaining Key Decision Points](#)
- Est. Staff Time: 20 Minutes
- 4.2. Information on Project Labor Agreements. (Continued from February 11, 2019) [19-0224](#)
- Recommendation: Receive additional information on Project Labor Agreements and Community Workforce Agreements (Targeted Hiring Agreements), and provide direction to staff, as necessary.
- Manager: Michael Baratz, 408-630-2361
- Attachments: [Attachment 1: District Construction Synopsis](#)
[Attachment 2: San Jose City Council Meeting Synopsis](#)
[Attachment 3: Santa Clara County BOS Policy 5.7.5.4 on PLAs](#)
[Attachment 4: EBMUD 011216 Item 9, Pilot PLA Chabot Dam](#)
[Attachment 5: VTA Community Workforce Agreements Policy](#)
[Attachment 6: Fair Employment in Construction Info on PLAs](#)
[Attachment 7: Associated Builders and Contractors Info on PLAs](#)
[Attachment 8: UCLA Info on Los Angeles PLAs](#)
[Attachment 9: PLAs and Bidding Outcomes](#)
[Item 4.2-A: Handout, B. Keegan](#)
- Est. Staff Time: 30 Minutes
- 4.3. Capital Project Monitoring - Construction. [19-0328](#)
- Recommendation: Receive and discuss information regarding the status of capital projects in the construction phase.
- Manager: Katherine Oven, 408-630-3126
Ngoc Nguyen, 408-630-2632
Chris Hakes, 408-630-3796
Lisa Bankosh, 408-630-2618
Tina Yoke, 408-630-2385
- Attachments: [Attachment 1: Capital Project Monitoring - Construction](#)
- Est. Staff Time: 10 Minutes

4.4. 2019 Capital Improvement Committee Work Plan.

[19-0326](#)

Recommendation: Review the 2019 Capital Improvement Program Committee Work Plan and make revisions as necessary.

Manager: Michele King, 408-2630-2711

Attachments: [Attachment 1: CIP Committee 2019 Workplan](#)

Est. Staff Time: 5 Minutes

5. INFORMATION ITEMS:

6. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.

This is an opportunity for the Clerk to review and obtain clarification on any formally moved, seconded, and approved requests and recommendations made by the Committee during the meeting.

7. ADJOURN:

7.1. Adjourn to Regular Meeting at 10:00 a.m., on Monday, April 8, 2019, in the Santa Clara Valley Water District Headquarters Conference Room A-124, 5700 Almaden Expressway, San Jose, California.

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File No.: 19-0325

Agenda Date: 4/17/2019

Item No.: 3.1.

COMMITTEE AGENDA MEMORANDUM

Capital Improvement Program Committee

SUBJECT:

Approval of March 11, 2019 Meeting Minutes.

RECOMMENDATION:

Approve the minutes.

SUMMARY:

In accordance with the Ralph M. Brown Act, a summary of Committee discussions, and details of all actions taken by the Capital Improvement Program Committee, during all open and public Committee meetings, is transcribed and submitted to the Committee for review and approval.

Upon Committee approval, minutes transcripts are finalized and entered into the Committee's historical record archives, and serve as the official historical record of the Committee's meeting.

ATTACHMENTS:

Attachment 1: 031119 CIP Committee Minutes

UNCLASSIFIED MANAGER:

Michele King, 408-630-2711

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CAPITAL IMPROVEMENT PROGRAM COMMITTEE

MINUTES

**MONDAY, MARCH 11, 2019
10:00 AM**

(Paragraph numbers coincide with agenda item numbers)

1. CALL TO ORDER:

A regular meeting of the Santa Clara Valley Water District (District) Capital Improvement Program Committee (Committee) was called to order in the District Headquarters Boardroom at 5700 Almaden Expressway, San Jose, California, at 10:00 a.m.

1.1. Roll Call.

Committee members in attendance were District 4 Director L. LeZotte, and District 5 Director N. Hsueh, Chairperson presiding, constituting a quorum of the Committee.

Director T. Estremera was excused from attending.

Staff members in attendance were K. Arends, L. Bankosh, M. Baratz, I. Bella, S. Buglewicz, J. Collins, N. Dominguez, C. Hakes, N. Hawk, J. Martin, N. Nguyen, L. Nishijima, L. Orta, K. Oven, B. Redmond, M. Richardson, L. Rossiter, D. Taylor, B. Yerrapotu, T. Yoke and S. Young.

Chairperson Hsueh moved the agenda to Item 3.

3. APPROVAL OF MINUTES:

3.1. Approval of February 11, 2019 Meeting Minutes.

The Committee considered the attached minutes of the February 11, 2019. It was moved by Director LeZotte, seconded by Chairperson Hsueh, and carried that the minutes as presented.

Chairperson Hsueh returned the agenda to Item 2.

2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA:

Chairperson Hsueh declared time open for public comment on any item not on the agenda. There was no one present who wished to speak.

4. ACTION ITEMS:

4.1. Review of Safe, Clean Water and Natural Flood Protection Program's Remaining Key Decision Points for Delivery of Projects Under Priorities A – D.

Ms. Jessica Collins, Watersheds Business Planning and Analysis Manager, reviewed a portion of the information for this item, per the attached Committee Agenda Memo, and per the information contained in Attachment 1.

The Committee requested that staff return with a condensed version of the Safe, Clean Water and Natural Flood Protection Program's (Program) Remaining Key Decision Points for Delivery of Projects Under Priorities A – D focusing on key Board decisions that may be required to deliver the Program, and identifying potential impacts to other projects' schedules and outcomes.

4.2. Calero Reservoir Operational Reliability Update.

Mr. Kurt Arends, Deputy Operating Officer, reviewed the information on this item, per the attached Committee Agenda Memo, and per the information contained in Attachment 1.

The Committee requested that staff revise the Calero Reservoir Operational Reliability Update to include a summary of the benefits and potential impacts the proposed Pacheco Reservoir Expansion Project could have on **the importance of Calero Reservoir to water supply** operations and reliability.

4.3. Update on Employee Workspace Study.

Ms. Samantha Buglewicz, Management Analyst II, reviewed the information on this item, per the attached Committee Agenda Memo, and per the information contained in Attachment 1.

The Committee requested that staff provide a clearer definition of the project and scope of work to be added to the Capital Improvement Program.

4.4. Capital Project Monitoring – Planning and Feasibility.

Ms. Katherine Oven, Mr. Ngoc Nguyen, and Mr. Chris Hakes, Deputy Operating Officers, Ms. Lisa Bankosh, Assistant Officer, and Ms. Tina Yoke, Chief Administrative Officer, reviewed the information on this item, per the attached Committee Agenda Memo, and reviewed the information in Attachment 1 as follows: Ms. Oven reviewed Items 1, 3, and 5 through 8; Mr. Hakes reviewed Items 2 and 4; Mr. Nguyen reviewed Items 9 through 14; Ms. Bankosh reviewed Items 15 through 17; and Ms. Yoke reviewed Items 18 and 19.

The Committee noted the information, without formal action.

4.5. Capital Consultant Agreements and Amendments.

Mr. Nguyen reviewed the information on this item, per the attached Committee Agenda Memo.

The Committee noted the information, without formal action.

4.6. 2019 Capital Improvement Program Committee Work Plan.

Chairperson Hsueh reviewed the information on this item, per the attached Committee Agenda Memo, and per the information contained in Attachment 1.

The Committee noted the information, without formal action.

Ms. Susan Smith, of undisclosed residency, expressed opposition to Project Labor Agreements, and submitted the attached comments identified as Handout 4.6-A, herein. Copies of the Handout were distributed to the Committee and made available to the public.

5. INFORMATION ITEMS:

None.

6. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS:

Ms. Natalie Dominguez, Assistant Deputy Clerk II, read the following Committee requests into the record:

Regarding Item 4.1:

The Committee requested that staff return with a condensed version of the Safe, Clean Water and Natural Flood Protection Program's (Program) Remaining Key Decision Points for Delivery of Projects Under Priorities A – D focusing on key Board decisions that may be required to deliver the Program, and identifying potential impacts to other projects' schedules and outcomes.

Regarding Item 4.2:

The Committee requested that staff revise the Calero Reservoir Operational Reliability Update to include a summary of the benefits and potential impacts the proposed Pacheco Reservoir Expansion Project could have on **the importance of** Calero Reservoir **to water supply** operations and reliability.

Regarding Item 4.3:

The Committee requested that staff provide a clearer definition of the project and scope of work to be added to the Capital Improvement Program.

7. ADJOURN:

- 7.1. Adjourn to Regular Meeting at 10:00 a.m., on April 8, 2019, in the Santa Clara Valley Water District Boardroom, 5700 Almaden Expressway, San Jose, California.

Chairperson Hsueh adjourned the meeting at 12:00 p.m., to the regular meeting at 10:00 a.m., on April 8, 2019, in the District Headquarters Boardroom, 5700 Almaden Expressway, San Jose, California.

Natalie F. Dominguez, CMC
Assistant Deputy Clerk II

Approved:

File No.: 19-0327

Agenda Date: 4/17/2019

Item No.: 4.1.

COMMITTEE AGENDA MEMORANDUM

Capital Improvement Program Committee

SUBJECT:

Review of Safe, Clean Water and Natural Flood Protection Program's Project Delivery Overview and Review of Remaining Key Decision Points.

RECOMMENDATION:

Receive information and provide feedback regarding Safe, Clean Water and Natural Flood Protection Program's Project Delivery Overview and Review of Remaining Key Decision Points.

SUMMARY:

Background

On November 6, 2012, voters approved the Safe, Clean Water and Natural Flood Protection Program (Safe, Clean Water Program) as a countywide special parcel tax for 15 years with a sunset date of June 30, 2028. This program replaced the Clean, Safe Creeks and Natural Flood Protection Plan, which voters approved in November 2000.

The Safe, Clean Water Program addresses the following needs, values, and priorities as identified by Santa Clara County stakeholders:

Priority A: Ensure a safe, reliable water supply

Priority B: Reduce toxins, hazards and contaminants in our waterways

Priority C: Protect our water supply from earthquakes and natural disasters

Priority D: Restore wildlife habitat and provide open space

Priority E: Provide flood protection to homes, businesses, schools, and
Highways

Each of these priorities has specific operational and capital projects, totaling 37, which have key performance indicators (KPIs) to keep them on track in meeting the overall Safe, Clean Water Program priorities.

In Fiscal Year 2019 (FY19), staff responsible for the implementation of the Safe, Clean Water Program began tracking the remaining key decision points for each project. Staff presented the initial findings to the Capital Improvement Program (CIP) Committee in September of 2018 and returned in March of 2019 with a detailed overview of the remaining key decision points for Priorities A - D.

Based upon feedback received from the CIP Committee, staff has prepared a high-level Program delivery overview (Attachment 1), along with the remaining key decisions for Priorities A-E and the

Other Clean, Safe Creeks projects that were carried forward into the Safe, Clean Water Program (Attachment 2).

Critical project decisions can signify a milestone or turning point in a project. These types of decisions are typically made by the Board. If the decision is presented through an existing approval process (e.g. budget or capital), rather than as a standalone agenda item, the decision will be identified with a separate recommendation and/or with an explanation in the agenda memo and presentation.

The Change Control Process will be followed for any projects with key decisions that trigger adjustments, modifications or non-implementation. For additional information regarding the Change Control Process, including definitions of the types of changes and the processes they trigger, please visit the Safe, Clean Water Program archive page at:

<https://www.valleywater.org/project-updates/safe-clean-water-and-natural-flood-protection-program/safe-clean-water-program-archive>.

ATTACHMENTS:

Attachment 1: Project Delivery Overview

Attachment 2: Remaining Key Decision Points

UNCLASSIFIED MANAGER:

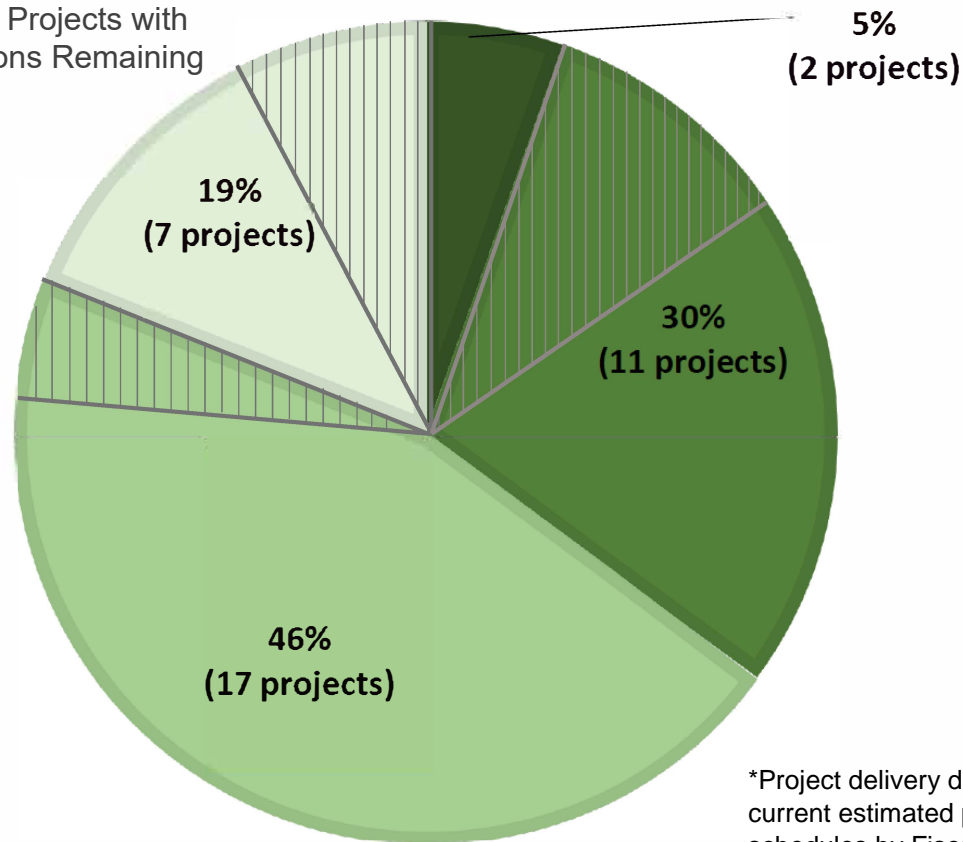
Melanie Richardson, 408-630-2035

SAFE, CLEAN WATER AND NATURAL FLOOD PROTECTION PROGRAM

PROJECT DELIVERY OVERVIEW*

AS OF APRIL 2, 2019

- Completed Projects
- Operating and Capital Projects Completed by FY23
- Operating Projects Delivered through FY28
- Capital Projects Completed between FY23-FY28
- ▨ Represents Portion of Projects with Critical Project Decisions Remaining



*Project delivery dates are based on current estimated project completion schedules by Fiscal Year (FY) and include Clean, Safe Creeks and Natural Flood Protection Plan (CSC) Projects that carried over into the Program.

SAFE, CLEAN WATER AND NATURAL FLOOD PROTECTION PROGRAM

PROJECT DELIVERY DETAILS

Completed Projects:

- CSC Project – Calabazas Creek Flood Protection (FY14)
- CSC Project – Berryessa Creek Flood Protection (FY19)

Operating and Capital Projects Completed by FY23:

- Project A1 – Main and Madrone Avenue Pipelines Restoration (FY20)
- Project A2 – Safe, Clean Water Partnerships and Grants (FY23)
- Project C2 – Emergency Response Upgrades (FY23)
- Project D4 – Fish Habitat and Passage Improvement, KPI #1 (Almaden Lake – FY20/Ogier Ponds – FY23)
- Project D4 – Fish Habitat and Passage Improvement, KPI #2 (TBD – FY23 target) (Critical Project Decision Required – See Attachment 2)
- Project D6 – Creek Restoration and Stabilization Project (FY21 for Hale Creek, Bolsa Road Bridge and Los Gatos Creek)
- Project E3 – Flood Risk Reduction Studies (FY22)
- Project E5 – San Francisquito Creek Flood Protection (FY22) (Potential Critical Project Decision Required – See Attachment 2)
- Project E6 – Upper Llagas Creek Flood Protection (FY23) (Potential Critical Project Decision Required – See Attachment 2)
- CSC Project – Permanente Creek Flood Protection (FY20)
- CSC Project – Clean, Safe Creeks Grants (FY20)

Operating Projects Delivered through FY28:

- Project B1 – Impaired Water Bodies Improvements (Annual) (Critical Project Decision Required – See Attachment 2)
- Project B2 – Interagency Urban Runoff (Annual)
- Project B3 – Pollution Prevention Partnerships and Grants (FY28)
- Project B4 – Good Neighbor Program: Encampment Cleanups (Annual) (Critical Project Decision Required – See Attachment 2)
- Project B5 – Hazardous Materials Management and Response (Annual)
- Project B6 – Good Neighbor Program: Remove Graffiti and Litter (Annual)
- Project B7 – Support Volunteer Cleanup Efforts and Education (KPI #1 – FY28/KPI #2 – Annual)
- Project C1 – Anderson Dam Seismic Retrofit (FY28)
- Project D1 – Management of Revegetation Projects (Annual)
- Project D2 – Revitalize Stream, Upland and Wetland Habitat (FY28)
- Project D3 – Grants and Partnerships to Restore Wildlife Habitat (FY28)
- Project D5 – Ecological Data Collection and Analysis (FY28)
- Project D7 – Partnerships for the Conservation of Habitat Lands (FY28)

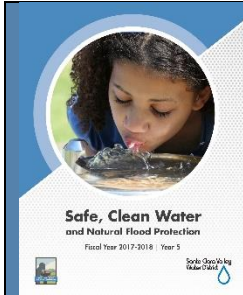
Operating Projects Delivered through FY28 continued:

- Project D8 – South Bay Salt Pond Restoration Project (FY28)
- Project E1 – Vegetation Control and Sediment Removal (Annual)
- Project E2 – Emergency Response Planning (FY28)

Capital Projects Completed between FY23-FY28:

- Project A3 – Pipeline Reliability (FY25)
- Project D4 – Fish Habitat and Passage Improvement (KPIs #3-5 – FY28)
- Project E4 – Upper Penitencia Creek Flood Protection (FY25) (Critical Project Decision Required – See Attachment 2)
- Project E7 – San Francisco Bay Shoreline Protection (FY28)
- Project E8 – Upper Guadalupe River Flood Protection (FY25) (Critical Project Decision Required – See Attachment 2)
- CSC Project – Sunnyvale East and West Channels Flood Protection (FY24)
- CSC Project – Coyote Creek Flood Protection (FY25) (Critical Project Decision Required – See Attachment 2)

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Safe, Clean Water and Natural Flood Protection Program Project Delivery Overview and Remaining Key Decision Points Fiscal Years 2019-2028

On November 6, 2012, voters approved the Safe, Clean Water and Natural Flood Protection Program (Safe, Clean Water Program) as a countywide special parcel tax for 15 years with a sunset date of June 30, 2028. Priorities A – D of the Safe, Clean Water Program addresses the following needs, values, and priorities as identified by Santa Clara County stakeholders:

Priority A: Ensure a safe, reliable water supply

Priority B: Reduce toxins, hazards and contaminants in our waterways

Priority C: Protect our water supply from earthquakes and natural disasters

Priority D: Restore wildlife habitat and provide open space

In FY19, staff responsible for the implementation of the Safe, Clean Water Program began tracking the remaining key decision points for each project, which includes FY19 key decisions made to-date. This document provides additional details regarding the remaining key decision points for each project under Priorities A-D.

Key decisions are not those that are made on a day-to-day basis as part of regular project management, but instead are decisions that require higher level approval. Staff identified three types of key decisions: 1) Critical; 2) Funding – Surplus; and 3) Funding – Shortfall.

The Change Control Process will be followed for any projects with key decisions that trigger adjustments, modifications or non-implementation. For additional information regarding the Change Control Process, including definitions of the types of changes and the processes they trigger, please visit the Safe, Clean Water Program archive page at: <https://www.valleywater.org/project-updates/safe-clean-water-and-natural-flood-protection-program/safe-clean-water-program-archive>.

Listed below are the descriptions for the types of key decision points remaining:

Critical Project Decisions

These types of decisions are critical to project delivery and typically signify a milestone or turning point in a project. These types of decisions are typically made by the Board. If the decision is presented through an existing approval process (e.g. budget or capital), rather than as a standalone agenda item, the decision should be identified with a separate recommendation and/or with an explanation in the agenda memo and presentation.

Funding Decision – Potential Funding Surplus

Based upon an initial analysis of projects that had a deviation beyond 5% of the expected expenditure percentage rate at the end of FY18, Safe, Clean Water Program implementation staff identified projects for which additional research and financial analysis is required. Safe, Clean Water implementation staff will work with project managers to perform the analysis, and if project and executive level management agree that there is a funding surplus, funds will be released to the Fund 26 Operating and Capital Reserves in compliance with the Change Control Process.

Funding Decision – Potential Funding Shortfall

If a funding shortfall is identified for a project and sufficient funds exist in Fund 26 Operating and Capital Reserves to address the shortfall, a recommendation to allocate the necessary funds will be presented to the Board. If there are not sufficient funds within Fund 26 to address the shortfall, staff may recommend an alternative funding source as part of the annual budget. Significant funding shortfalls may trigger a Critical Project Decision (see above). In such cases, a Board decision regarding project delivery may be required, which could trigger the need for a public hearing. All decisions regarding funding allocations will be made in compliance with the Change Control Process.

Critical Project Decisions

Project	Fiscal Year	Decision Description	Additional Details
B1 – Impaired Water Bodies Improvement	FY21	Depending on outcome of San Francisco Bay Regional Water Quality Control Board review of efforts to reduce mercury in fish, regulatory requirements may be changed. If changes occur, they may impact KPI #1. A Board decision via a public hearing may be required regarding whether to continue implementing the KPI.	In FY18, Valley Water operated and maintained existing oxygenation treatment systems (systems) in 4 reservoirs to reduce methylmercury production and improve water quality. Valley Water is subject to the Guadalupe River Watershed Mercury TMDL, but initiated voluntary methylmercury production and control studies in 2005 prior to its adoption. The San Francisco Bay Regional Water Quality Control Board plans to review implementation actions to reduce mercury in 2020. Depending on their findings and possible changes in the TMDL requirements, the Board may reconsider whether implementation of this KPI is beneficial to the community. Non-implementation of this KPI will require a public hearing.
B4 – Good Neighbor Program: Encampment Cleanup	FY20	Select operational approach for FY21 - FY28	There continues to be an increasing demand for Valley Water resources to address encampment cleanups from cities and the community. These additional requests have significantly impacted the project's budget. To address this high level of demand and the overall issue of homelessness in the county, the Board formed a Homeless Encampment Ad Hoc Committee (HEAHC) in 2016. The Board directed the Homeless Encampment Ad Hoc Committee to discuss the operational approach options for the Encampment Cleanup project, which could include: A) limiting the number of cleanups each year to the KPI target of 52; B) limiting the number of cleanups each fiscal year based upon the funding available by committing 90% of the net rental income from properties purchased through Fund 12; or C) aiming to meet the community demand for cleanups through utilizing Valley Water resources and through pursuing partnerships with other agencies. The HEAHC recommended a pilot approach pursuing Option B, along with maintaining Safe, Clean Water funding for the 52 cleanups for FY19 and the Board asked staff to return in one year with the recommended operational approach for the remaining fiscal years through FY28.
D4 – Fish Habitat and Passage Improvements (KPI #2)	FY20	Determination regarding which D4 creek/lake separation project will be constructed.	In the agenda item for Board certification of Lake Almaden Project Environmental Impact Report staff will make a recommendation for the Board to determine whether this project will be selected as the D4 creek/lake separation project to be constructed.

E4 – Upper Penitencia Creek Flood Protection	FY20	<p>Present planning study report to the Board in the summer of 2019 to allow the Board to make a better-informed decision regarding whether or not to modify the KPI to a planning only project.</p>	<p>In June of FY18, per the CIP Committee's Recommendation, a public hearing was held to determine whether to modify the KPI to a planning project in order to reallocate the funding to the Coyote Creek Flood Protection Project. The Board did not approve the modification at that time, but asked staff to return in the summer 2019 with a planning study report to with information on various levels of flood protection that can be provided with cost estimates to allow the Board to make a better informed decision regarding whether or not to hold a public hearing to modify the KPI to either a lesser level of flood protection or to a planning study only KPI.</p> <p>The Board also directed staff to return with the cost estimates for the Coyote Creek Flood Protection Project in order to determine its funding shortfall, if any.</p> <p>Staff recommends delaying the decision on whether to hold a second public hearing for the Upper Penitencia Creek Flood Protection project until after staff has completed the financial analysis for the Coyote Creek Flood Protection Project and after we receive notice regarding the NRCS grant funding for the Upper Llagas Creek Flood Protection Project. This will allow the Board to make a fully informed decision regarding the imminent funding needs of the Program.</p>
E8 – Upper Guadalupe River Flood Protection	FY20	<p>The Board may decide whether to proceed with the local-funding-only project or whether to hold a public hearing to modify the local-funding only KPI to provide a lesser level of flood protection (approx. 25-year level) in order to provide protection to a larger area of homes and businesses.</p>	<p>While there is sufficient funding to construct the local-funding-only project, the design by the U.S. Army Corps of Engineers (USACE) has been suspended due to lack of funding and to take over the Reach 7 design will require coordination with USACE.</p>
CSC – Coyote Creek Flood Protection	FY20	<p>Present the Board cost estimates for the Coyote Creek Flood Protection Project in order to determine its funding shortfall, if any.</p> <p>This will allow the Board to make a better-informed decision regarding whether or not to modify the KPI for the Upper Penitencia Creek Flood Protection Project.</p>	<p>In June of FY18, per the CIP Committee's Recommendation, a public hearing was held to determine whether to modify the Upper Penitencia Creek Project in order to reallocate the funding to the Coyote Creek Flood Protection Project. The Board did not approve the modification at that time, but asked staff to return in the summer 2019 with the cost estimates for the Coyote Creek Flood Protection Project in order to determine its funding shortfall, if any. The Board also directed staff to return with a planning study report for Upper Penitencia Creek Flood Protection Project to allow the Board to make a better-informed decision.</p> <p>Staff recommends delaying the decision on whether to hold a second public hearing for the Upper Penitencia Creek Flood Protection project until after staff has completed the financial analysis for the Coyote Creek Flood Protection Project and after we receive notice regarding the NRCS grant funding for the Upper Llagas Creek Flood Protection Project. This will allow the Board to make a fully informed decision regarding the imminent funding needs of the Program.</p>

Funding Decision – Potential Funding Surplus

Project	Fiscal Year	Decision Description	Additional Details
B6 – Good Neighbor Program: Remove Graffiti and Litter	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$2,842,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	At the five-year mark, this project expended only 26% of its budgeted 15-year allocation. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital Reserves in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs.
C2 – Emergency Response Upgrades	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$303,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	At the five-year mark, this project expended only 45% of its budgeted 10-year allocation. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital Reserves in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs. In compliance with the Change Control Process, if surplus funds are identified, project staff plan to recommend that the Board approve exceeding the KPI by doing additional work. If the Board does not approve staff's recommendation, the funds should be released back into reserves.
D1 – Mgmt. of Revegetation Projects	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$11,690,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	At the five-year mark, this project expended only 16% of its budgeted 15-year allocation due to a cease and desist decision that was made restricting planting on revegetation sites due to Phytophthora pathogen concerns. The cease and desist decision has since been lifted and project staff are in the process of catching up on planting. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs.

D5 – Ecological Data Collection and Analysis	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$2,792,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	<p>At the five-year mark, this project expended only 23% of its budgeted 15-year allocation. While this under expenditure exceeds the allowed 5% deviation from the 33% target, a portion of the delivery of KPI #1 was funded prior to receiving Safe, Clean Water Program funding; therefore, expenditures within the first five years of the Program may not reflect the necessary funds required to complete reassessments under KPI #2. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital Reserves in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs.</p>
E1.1 – Vegetation Control for Capacity	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$9,115,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	<p>At the five-year mark, this project expended only 21% of its budgeted 15-year allocation due to permitting challenges with the Stream Maintenance Program. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs.</p>
E1.2 – Sediment Removal for Capacity	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$2,156,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	<p>At the five-year mark, this project expended only 26% of its budgeted 15-year allocation due to permitting challenges with the Stream Maintenance Program. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs.</p>
E2 – Emergency Response Planning	FY20	<p>Based upon an initial analysis, staff has calculated to potential funding surplus to be \$1,575,000.</p> <p>Pending further analysis, funds may be released to the Operating and Capital reserves.</p>	<p>At the five-year mark, this project expended only 20% of its budgeted 15-year allocation. Staff analysis is underway to determine whether this project could be over allocated. If project and executive management agree, then a portion of the funding may be returned to the Safe, Clean Water Fund 26 Operating and Capital in the next long-term forecasting cycle and could be used towards the completion of another project's KPIs.</p>
Total Combined Potential Funding Surplus = \$30,473,000			

Funding Decision – Potential Funding Shortfall

Project	Fiscal Year	Decision Description	Additional Details
E5 – San Francisquito Creek Flood Protection	FY20	The Upstream of Highway 101 Reach is the portion of this project that remains, and Valley Water has \$7 million remaining to go towards construction. The potential funding shortfall for this project is \$26.9 million. Thanks to the strong likelihood that the project will be awarded grant funding and to the commitment of our project partners, staff remains confident that the project will be fully funded. However, if funding is not secured, a critical project decision by the Board may be required, which could trigger the need for a public hearing.	Valley Water staff are working closely with the San Francisquito Creek Joint Powers Authority (SFCJPA) to identify and secure both grant funding and U.S. Army Corps of Engineers funding in the amount of \$17.1 million. This will require the other SFCJPA member agencies to contribute a combined total of \$9.8 million through a construction funding agreement.
E6 – Upper Llagas Creek Flood Protection	FY20	Reach 1 is fully funded and will begin construction in FY20. Reach 2 will cost approximately \$80 million to construct and has a \$47.4 million project shortfall. Staff is working to secure a grant through the Natural Resources Conservation Service (NRCS); however, if funding is not secured, a critical project decision by the Board may be required, which could trigger the need for a public hearing.	Staff is working to secure NRCS funding to address the shortfall and should know by October 2019 whether they will secure the grant. With Reach 2 fully permitted, it could be ready to bid for construction in fall 2019 if funding is secured.
Total Combined Potential Funding Shortfall = \$74,300,000			

Additional Financial Information:

As a result of updates to capital project plans, the most recent Capital Improvement Program financial projections for Fund 26 show a \$29,245,000 shortfall in FY28, not including the \$74,300,000 potential funding shortfall detailed above.

Assuming both Projects E5 and E6 are able to secure the additional grant and partner funding that is required, the Safe, Clean Water Program does have contingency funds totaling nearly \$22,138,000 to offset the projected shortfall. This would leave a reduced shortfall of \$7,107,000. While additional analysis is required, staff is confident that this shortfall can be addressed through the potential funding surplus.

Proposed Strategy for Remaining Key Decisions Regarding Funding

Staff recommends delaying the decision on whether to hold a second public hearing for the Upper Penitencia Creek Flood Protection project until after staff has completed the financial analysis for the Coyote Creek Flood Protection Project and after we receive notice regarding the NRCS grant funding for the Upper Llagas Creek Flood Protection Project. This will allow the Board to make a fully informed decision regarding the imminent funding needs of the Program.

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File No.: 19-0224

Agenda Date: 4/17/2019

Item No.: 4.2.

COMMITTEE AGENDA MEMORANDUM

Capital Improvement Program Committee

SUBJECT:

Information on Project Labor Agreements. (Continued from February 11, 2019)

RECOMMENDATION:

Receive additional information on Project Labor Agreements and Community Workforce Agreements (Targeted Hiring Agreements), and provide direction to staff, as necessary.

SUMMARY:

At its September 25, 2018 meeting, the Board was informed of a request from the Santa Clara and San Benito Counties Building and Construction Trades Council to consider using Project Labor Agreements (PLA) and Community Workforce Pipeline Targeted Hire Agreements on public works contracts awarded by the Santa Clara Valley Water District (Valley Water) (by design-bid-build, design-build, or other project delivery methods used to construct capital projects).

The Board referred this request to the Board's CIP Committee to evaluate and to make a recommendation to the full Board.

On February 11 staff presented an overview of Project Labor Agreements to the committee. The committee discussed the information and directed staff to return with more details and additional information.

Attachment 1 is a synopsis of the Valley Water's construction activities. This information about the Valley Water's construction program provides context for the PLA discussion. Including information about the number of contractors and subcontractors, SBE participation and information about the contractor labor force.

Examples of PLA policies enacted by a few bay area public agencies and information from their Board/Council meetings have been assembled and are provided in Attachments 2 through 5. Staff has been advised that the City of San Jose successfully negotiated a PLA pursuant to direction from the City Council (Attachment 2), and that agreement will be provided to the Committee when a fully executed copy becomes available.

Organizations representing both sides of the PLA debate accepted the committee's invitation to speak on this issue and will be addressing the committee at this meeting. The following representatives have confirmed their attendance:

-
1. Eric Christen - Coalition for Fair Employment in Construction. Information provided by the Coalition for Fair Employment in Construction is included as Attachment 6.
 2. Nicole Goehring - Associated Builders and Contractors, Northern California Chapter. Information provided by emails from the Associated Builders and Contractors is included in Attachment 7.
 3. David Bini - Santa Clara & San Benito Counties Building & Construction Trades Council.

By way of further background, two relatively recent studies were performed relating to Project Labor Agreements and copies are provided in Attachments 8 and 9.

Attachment 8 (Project Labor Agreements: Pathways to Business Ownership and Workforce Development in Los Angeles) was published in November 2011 by the UCLA Labor Center. This study evaluated to what extent the Los Angeles Unified School District (LAUSD) project stabilization agreements (also known as PLAs) met its business development, workforce development, and cost control goals. Among other things, the study concluded that:

- The bidding process was competitive and the respective districts were able to control costs through the competitive bidding process;
- The LAUSD created additional opportunities for Small Business Enterprises to win public contracts that did not exist in the past;
- It was important for agencies to budget full time employees to ensure that large and small contractors, workers, agency representatives, and other stakeholders were well informed about the policies and are committed to their responsibilities to comply.

The more recent January 2017 study (Project Labor Agreements and Bidding Outcomes) (Attachment 9) was published by the Institute for Research on Labor and Employment (UC Berkeley). The 2017 study conducted statistical analysis of 263 community college projects (88 performed with PLAs and 175 without one). After controlling for project size, location, and timing, the authors concluded that the presence or absence of a PLA had no effect on total project cost. The 2017 study also included a smaller case study of 7 projects built by the College of Marin (3 with PLAs and 4 without one). In that part of the study, they found that both categories of projects attracted a similar number of bidders and came in at a slightly lower price point when compared to the Engineers Estimate.

ATTACHMENTS:

Attachment 1: District Construction Synopsis
Attachment 2: San Jose City Council Meeting Synopsis
Attachment 3: Santa Clara County BOS Policy 5.7.5.4 on PLAs
Attachment 4: EBMUD 011216 Item 9, Pilot PLA Chabot Dam
Attachment 5: VTA Community Workforce Agreements Policy
Attachment 6: Fair Employment in Construction Info on PLAs
Attachment 7: Associated Builders and Contractors Info on PLAs
Attachment 8: UCLA Info on Los Angeles PLAs
Attachment 9: PLAs and Bidding Outcomes

Item 4.2-A: Handout, B. Keegan

UNCLASSIFIED MANAGER:
Michael Baratz, 408-630-2361

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SYNOPSIS OF VALLEY WATER CONSTRUCTION

CAPITAL CONSTRUCTION PROJECTS LABORER ANALYSIS CONDUCTED JANUARY 2016

3 Capital Projects Analyzed: C0556 Upper Guad Reach 6, C0591 RWTP Residuals Mgmt, C0596 IRP2 WTP Ops Bid Retrofit	Santa Clara County	Other Bay Area County (Sonoma, Napa, Marin, Solano, Contra Costa, San Francisco, Alameda, San Mateo)	Other California County (Santa Cruz, San Benito, San Joaquin, Monterey, Stanislaus, Sacramento, Merced, Lake, Calaveras, El Dorado, Tuolumne, San Luis Obispo, Santa Barbara, Fresno, Butte, Sutter, Yolo, Los Angeles, Kern, Colusa, Placer)	Within California	Outside California	Total # of Laborers	Total # of Contractors
# of Laborers	171 21%	410 50%	237 29%	818 99.39%	5 0.61%	823	34

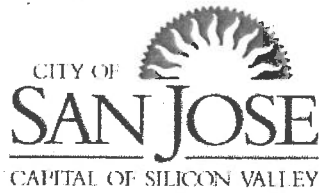
CAPITAL CONSTRUCTION PROJECTS AWARDED JANUARY 2011 - JULY 2018

		AVERAGE		
BID AMOUNT	# OF CONTRACTS	SBE PARTICIPATION	% SUB CONTRACTED	# OF SUB CONTRACTORS
Less than \$5M	27	77%	18%	3
\$5M-\$10M	8	21%	34%	7
\$10M-\$20M	4	41%	34%	6
\$20M+	5	17%	23%	9
# of Contracts:	44			
# of Contracts w/SBE Prime:	13			

CAPITAL CONSTRUCTION PROJECTS AWARDED AUGUST 2013 THROUGH JULY 2018

	# of Contractors	Union		Non Union	
PRIME:	42	27	64%	14	33%
SUB:	198	124	63%	68	34%
Totals:	240	151	63%	82	34%

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City Council Meeting

SYNOPSIS

Tuesday, October 24, 2017

SAM LICCARDO, MAYOR

CHAPPIE JONES, DISTRICT 1

SERGIO JIMENEZ, DISTRICT 2

RAUL PERALEZ, DISTRICT 3

LAN DIEP, DISTRICT 4

MAGDALENA CARRASCO, VICE MAYOR, DISTRICT 5

DEV DAVIS, DISTRICT 6

TAM NGUYEN, DISTRICT 7

SYLVIA ARENAS, DISTRICT 8

DONALD ROCHA, DISTRICT 9

JOHNNY KHAMIS, DISTRICT 10

3. STRATEGIC SUPPORT

3.1 Report of the City Manager, David Sykes (Verbal Report)
None provided.

3.2 Labor Negotiations Update. *Accept Labor Negotiations Update.*
None provided.

3.3 17-098 CWA/PLA Task Force Committee Recommendations.

Recommendation: (a) Accept the Community Workforce Agreement/Project Labor Agreement (CWA/PLA) Task Force Report;
(b) Provide further direction to City staff.
CEQA: Not a Project, File No. PP17-010, City Organizational & Administrative Activities resulting in no changes to the physical environment. (Public Works)

Staff was directed to negotiate with the labor unions around terms as outlined in Mayor Sam Liccardo's memorandum dated October 23, 2017, with modifications as noted. Recommendations were approved as outlined in the Community Workforce Agreement (CWA)/Project Labor Agreement (PLA) Task Force memorandum, dated September 22, 2017, and the supplemental memorandums dated October 12, 2017 and October 20, 2017 with the following changes:

A. Allow the first ~~sixty (60)~~ *thirty-five (35)* workers employed by non-signatory Contractor/Employer to come from its own core workforce, prior to the imposition of any requirement to hiring workers from the union hall. (a) To minimize risk of malfeasance, staff may consider measures to ensure accurate designation of "core" employees, such as by requiring non-signatory subcontractors to identify their core workforce at the time of bidding. (b) "Core" employees of non-signatory employers shall not be required to pay union dues and fees.

B. Permit signatory and non-signatory Contractors/Employers to select and directly hire all supervisors above general foreman.

C. A non-signatory Contractor/Employer shall compensate any workers for benefits in excess of the basic hourly wage in accordance with the applicable prevailing wage determination established by the Department of Industrial Relations pursuant to California Labor Code and the City's Prevailing Wage Policy. Contractor/Employer shall either: (a) Directly compensate the core worker, or (b) Contribute to Contractor/Employer's sponsored benefit plans on behalf of the worker, or (c) Contribute to the Union's established employee benefit plan on behalf of the worker.

D. Exempt small business employers having a subcontract of \$250,000 or less in value.

E. Direct the City Manager to develop metrics for annual reporting that measure the effectiveness of this Program.

F. Apply a ~~\$10 million~~ *\$ 6 million threshold* for applicability of CWA/ PLA mandates.

(Item continued on the next page)

3.3 17-098 CWA/PLA Task Force Committee Recommendations (Cont'd.)

Also including second part of Councilmember Johnny Khamis' memorandum dated October 23, 2017:

Direct staff to gather additional information to be presented by City Staff so that we may better understand the effects of a CWA/PLA policy on projects within San Jose:

1. Estimate the impact on qualified ethnic/minority/woman-owned (disadvantaged) small businesses which participate in our BidSync system from the implementation of a CWA/PLA policy.
2. For the 396 construction contracts awarded over the past five years identified in the Staff Memorandum, provide a chart of statistics on bids for all projects where bidding was required, to include: (a) Number of qualified bids received for each project; (b) Number of bids that exceeded Engineer's Estimates; (c) Dollar variance and percentage variance of awarded bid, positive or negative, from Engineer's Estimates; (d) Dollar variance and percentage variance of final actual project cost, positive or negative, from Engineer's Estimates included in bid award; (e) Type of contractor to which bid was awarded - union or merit contractor, and whether the contractor was a disadvantaged business; (f) For any merit contractor awarded bids, the total reduction in take-home pay for their employees that would have resulted were they to have had union dues deducted from their paychecks and the total cost of union benefit fund contributions that would have been required for the contractor.
3. For the pool of all projects identified in the six-month projection of City CIP projects: (a) Provide the dollar impact of a 15% cost increase on the cost of the project (b) Provide an assessment of project impact from a 15% cost increase on project costs (i.e. is the project scope reduced, e.g. miles of road paved reduced by 15%, or, if scope cannot be reduced, where additional monies would be sourced for project completion)
4. Commission a non-biased study of the economic impacts of implementing a CWA/PLA policy in the City of San Jose, based on an analysis of economic impacts of implementation of CWA/PLA where they have been in place for at least two years.

(6-5. Noes: Arenas, Carrasco, Jimenez, Peralez, Rocha.)

3.4 17-211 Amendment of the City's Gift Ordinance.

Recommendation: Approve an ordinance amending Chapter 12.08 of the San José Municipal Code related to the Gift Ordinance to strike the City's exceptions for allowable gifts and incorporate the exceptions for allowable gifts under the Political Reform Act while maintaining a \$50.00 gift limit. CEQA: Not a Project, File No. PP17-008, General Procedure & Policy Making resulting in no changes to the physical environment. (City Attorney)

Please note: Approval of this item requires 8 or more affirmative votes (2/3).

Ordinance No. 30016 passed for publication.



County of Santa Clara

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5.7.5.4 Project Labor Agreements

A Project Labor Agreement (PLA) is an agreement typically negotiated between a project owner and one or more labor organizations prior to award of a construction contract. A PLA is designed to eliminate potential project delays resulting from labor strife, ensure a steady supply of skilled labor on a project, and provide a contractually binding means of resolving worker grievances. Pursuant to a PLA, an owner agrees to require all contractors and subcontractors to accept the PLA's terms.

(A) Purpose

The purpose of this policy is to promote efficiency of construction operations during the County's construction of capital projects and to provide for the peaceful settlement of labor disputes and grievances without strikes or lockouts, thereby promoting the public interest in assuring the timely and economical completion of projects.

The types of projects that are most amenable to PLA usage are large capital projects that have a substantial financial requirement, are technically complex, involve numerous contractors and employees in different trades, have critical time lines for completion, and require a skilled and properly-trained workforce to successfully complete the work in a proper and timely manner.

(B) Threshold for Use of PLA

All projects estimated to have a construction component exceeding two million dollars (\$2,000,000), shall include a PLA in order to further the County's interests, i.e., time sensitivity in maintaining or providing a vital government service. The PLA must be forwarded to the Board of Supervisors at the time the Board is requested to approve and



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adopt plans and specifications. The Office of the County Executive may recommend to the Board of Supervisors individual exemptions.

For capital projects having construction costs at or below two million dollars (\$2,000,000), agencies/departments may also evaluate whether there is a unique feature or requirement of a project (i.e., time sensitivity in maintaining or providing a vital government service) that would benefit from the use of a PLA. When staff determines that a County interest is furthered by implementing a PLA for a particular capital project, the recommendation will be forwarded to the Board of Supervisors for consideration.

(C) Targeted Hiring

All County funded construction projects determined to benefit from a Project Labor Agreement (PLA) shall include a hiring program for underrepresented individuals in the field of local construction. The hiring program, shall include established utilization rates for hours to be performed by underrepresented workers who are graduates from a State and/or County approved apprenticeship or pre-apprenticeship programs.

An underrepresented worker is an individual who prior to commencing work on a project, is a current or past County client, including but not limited to clients of Social Services, Reentry, and Foster Care.

The hiring program shall not be included where prohibited by federal or state law or if its inclusion would jeopardize state or federal funding available for the project.

5.7.6 Applicable Legal Authority



County of Santa Clara

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The applicable legal authority for this Section includes, but is not limited to the following:

Uniform Public Construction Cost Accounting Act

Public Contract Code Sections 20101; 20122; 22032

This section of the Board Policy Manual, in its original format, can be found at <http://www.sccgov.org/sites/bos/Legislation/BOS-Policy-Manual/Documents/BOSPolicyCHAP5.pdf>.

Related Policies

None.

Related Forms and Information

None.

History

Date	Changes Made
4/26/2016	Policy Amended. View legislative file.
3/19/2014	Policy Uploaded. (Kyle Larson)



AGENDA NO.

9.

MEETING DATE

January 12, 2016

**TITLE PILOT PROJECT LABOR AGREEMENT FOR CONSTRUCTION OF CHABOT
DAM SEISMIC IMPROVEMENT PROJECT**☒ MOTION _____ ☐ RESOLUTION _____ ☐ ORDINANCE _____**RECOMMENDED ACTION**

Approve a pilot Project Labor Agreement (PLA) outlining roles and responsibilities for the District, contractors and labor unions and authorize inclusion of the executed pilot PLA in the bid package for construction of the Chabot Dam Seismic Improvement Project, provided that doing so would not adversely impact the scheduled bid opening date.

SUMMARY

The PLA with the Alameda County Building Trades Council (ACBTC) will establish terms and conditions for contractors bidding on the Chabot Dam Seismic Improvement Project. The Board adopted principles for negotiation of the PLA on December 9, 2014 (Attachment 1), and those negotiations which began in May 2015 are in their final stages. The final PLA, as outlined herein, will be added to the bid documents by addendum since the Project is already advertising and set for bid opening on February 10, 2016.

Significant compromises were necessary in order to reach an agreement on the PLA. Tough negotiating points included provisions focused on preserving contractor diversity via the Contract Equity Program (CEP), allowing equitable participation by all contractors, and promoting jobsite efficiency. Both the District and the ACBTC made compromises to reach agreement on the pilot PLA, so its terms and conditions should not be viewed as setting precedent for any potential future PLA that the District might consider. This approach is consistent with the Board-directed approach of implementing a PLA as a pilot in order to gain experience on its impacts.

DISCUSSION

Negotiation of the pilot PLA was a long and difficult process. Staff initially provided a draft PLA for the negotiations on May 5, 2015. During the course of negotiations, staff and the ACBTC identified fourteen

Funds Available: FY16-17; CIP #000861; Page 12		Budget Code: WSC/575/7999/5561/2006797
DEPARTMENT SUBMITTING Engineering and Construction	DEPARTMENT MANAGER or DIRECTOR Xavier J. Irias	APPROVED General Manager

Contact the Office of the District Secretary with questions about completing or submitting this form.

main areas of disagreement. A summary of these areas of disagreement and their resolution in the PLA are included in Attachment 2. The most significant areas are discussed below:

Payment of Dual Benefits/Union Benefit Trust Fund Contributions by Nonunion contractors

The payment of prevailing wages is required by law on all public works projects. Under the law's requirements, workers are paid a base salary component which must be in cash, and a benefits component that may be paid either as cash or as payments to a benefits program on behalf of the worker.

Under the pilot PLA, the benefits portion of workers' wages must be paid into the benefits program run by and for the benefit of the signatory union and its members. A nonunion contractor will be required to pay the benefits portion of its nonunion workers' wages to the union benefits plan even if they already have their own benefits program in place and even if the nonunion contractor's workers may never be entitled to receive the benefits. The nonunion contractor may then have to pay the benefits portion a second time to its employees so that its employees receive the full value of their required wages.

During negotiations staff explored possible compromises to avoid or reduce dual payment of benefits, such as allowing nonunion contractors to reduce trust fund payments based on the value of any payments to existing benefit programs, or requiring ACBTC to hold contractors harmless for potential adverse consequences. Neither of these compromise positions was accepted, so the current proposed pilot PLA requires trust fund payments. It will be important to assess as the pilot agreement moves forward the degree to which this issue impacts contractor participation or workforce equity, and that assessment will inform any future PLA.

Use of Core Workers

The pilot PLA requires that the unions shall be the primary source of all craft labor. However, it does allow a nonunion contractor to use up to ten members of its currently employed nonunion workforce (core workers) provided it accepts referrals alternately one-for-one from the union hiring hall and the contractor's core workforce with the first referral being from the union hiring hall. Over the course of the project, staff plans to assess whether this compromise language poses a hardship especially for small contractors who find themselves asked to efficiently build the job without the ability to use a significant portion of their regular workforce. That will inform the degree to which the terms would need revision for any future PLA, for example allowing the first one or few workers to be from a contractor's workforce.

Contract Equity Program: Exemption from PLA for Targeted Contractors

The pilot PLA contains an exemption for businesses targeted by the Contract Equity Program (CEP). The purpose of this exemption (also referred to as a "carve out") is to ensure that the PLA does not impede operation of the CEP by dissuading nonunion small, local and/or disabled veteran owned businesses from participating. The exemption applies if a subcontract to the exempted business is necessary to approach or meet one of the CEP goals for the project, so long as the total value of exempted contracts is no more than 5% of the total value of the project (approximately \$600,000 for the Chabot Dam Seismic Improvement Project).

The ACBTC agreed to this carve out for the pilot PLA, as part of the overall give and take during negotiations, but the issue is likely to be a negotiating point in any future PLA since the ACBTC is concerned that no single trade be disproportionately impacted by the carve out.

Local Hire

The pilot PLA includes a requirement for the unions to support the contractor's efforts to comply with the District's local hire pilot project which is included in the project specifications for the Chabot Dam Seismic Improvement Project. Although local hire was not one of the PLA negotiating principles adopted by the Board, there was significant interest for inclusion of a local hiring program in the PLA. Staff was advised that the ACBTC does not have its own local hiring program but would prefer that the local hire requirements be included directly in the PLA. By including the local hire component in the contract specifications rather than the PLA, the District is able to apply the local hire enhancement to all contractors of every tier (the PLA specifically carves out small subcontracts from PLA requirements), has more flexibility in monitoring the program through its regular contracting mechanisms, and can apply the pilot program to projects not subject to a PLA.

The ACBTC agreed with this approach for the pilot PLA. Staff recommends that the same approach be continued in any future PLA. The first project to include the pilot local hire enhancement was the Diablo Pumping Plant Rehabilitation Project, which was awarded to a local, small business contractor on December 8, 2015. The pilot local hire enhancement will also be included in three other projects, including the Chabot Dam Seismic Improvement Project.

FISCAL IMPACT

Funds are available in the FY16 budget for the Chabot Dam Seismic Improvement Project.

ALTERNATIVES

Do not approve the pilot PLA: The Chabot Dam Seismic Improvement Project was advertised for bid on January 5, 2016. This seismic improvement project mandated by the State of California Division of Safety of Dams cannot be delayed. If the Board does not approve the pilot PLA with the compromises to the negotiating principles noted above, the project will have to be bid without the pilot PLA.

Attachments: Principles of Negotiation
Summary of PLA Issues

Attachment 1

RESOLUTION NO. 34015-14

ADOPTING PRINCIPLES OF NEGOTIATION FOR A PILOT PROJECT LABOR AGREEMENT FOR THE CHABOT DAM SEISMIC IMPROVEMENT PROJECT

Introduced by Director Mellon ; Seconded by Director Foulkes

WHEREAS, the members of the Board of the East Bay Municipal Utility District ("EBMUD") have carefully reviewed and duly considered the information and reports submitted by staff on the utilization of a pilot Project Labor Agreement ("PLA") on a major public construction project to gain experience with how a PLA could work for EBMUD; and

WHEREAS, EBMUD has determined to undertake a major construction project to be known as the Chabot Dam Seismic Improvement Project ("Project"); and

WHEREAS, economical, efficient, quality construction of this Project is of utmost importance to the residents of the areas to be served by this Project; and

WHEREAS, it is important to EBMUD to ensure a steady and reliable source of skilled labor for the Project and an equal opportunity for all businesses to compete for work on the Project; and

WHEREAS, it is the intent of the principles outlined below to ensure equitable participation by all contractors in compliance with competitive bidding laws, to avoid costly and preventable delays, to assure contractors access to skilled craft workers, and to secure the best work at the lowest price possible for the benefit of EBMUD's ratepayers;

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors ("Board") does hereby authorize the development and negotiation of a pilot Project Labor Agreement for implementation, subject to approval by the Board, as to all new construction work on the Project. In the course of the negotiations of such an Agreement, the District's consultants and advisors shall effectuate, to the extent practical and possible, the following principles:

1. The PLA shall contain effective, time-efficient dispute resolution procedures, available to all parties and their employees, covering any potential labor-management or employee-management dispute, including jurisdictional disputes among the signatory unions, which might arise under the Agreement;
2. The PLA shall contain provisions, including a comprehensive no-strike clause, which will prohibit any disruption, work stoppage or lockout that might arise and include a mechanism for the prompt, effective enforcement of such provisions;

3. The PLA shall contain provisions permitting the establishment of rules, regulations and procedures promoting a safe work place for all employees, which may include measures that are beneficial to the Project and to the District, such as reasonable substance abuse programs;
4. The PLA shall prohibit employment discrimination of all types;
5. The PLA shall not impede, but rather encourage, balanced opportunities among businesses owned by all ethnic and gender groups to participate in Project work, pursuant to EBMUD's Contract Equity Program;
6. The PLA shall be consistent with the terms of the Grant Agreement between the State of California (Department of Water Resources) and East Bay Municipal Utility District 4600010369 Proposition 1E Round 2 Stormwater Flood Management Grants, February 2014 regarding a 3rd party Labor Compliance Program;
7. The PLA shall include provisions that seek to ensure a steady, broad-based, adequate and reliable supply of properly skilled employees to undertake work covered by the PLA;
8. The PLA shall contain provisions which permit all qualified construction contractors to bid and be awarded work pursuant to the applicable procurement laws, and shall not require such contractors to be signatory to, or to become signatory to, any other agreement but the Project Labor Agreement for purposes of wages, benefits, hours and working conditions on the Project;
9. The PLA shall contain provisions permitting contractors that have an identifiable, regularly employed work force, to employ directly some of such work force, as will permit the contractor to effectively carry out the work for which he or she is committed;
10. The PLA shall, to the extent possible, standardize and harmonize working conditions on the Project to maximize the efficiency of construction and the coordination among different contractors and work forces; but the PLA shall not modify or overrule the terms and conditions in the individual master labor agreements except as necessary to achieve such standardization, harmonization, efficiency and coordination, or achieve any of the goals of these principles for negotiation;
11. The PLA shall explicitly define its scope as limited to the construction work authorized by the Board for inclusion within a PLA and shall further limit its application to those employees traditionally engaged in the construction process and employed directly by contractors bound by the PLA; and
12. The PLA shall, as the definitive labor relations program for the Project, encourage coordination among the contractors and inter-change between labor and management in order to establish a stable, harmonious work site and permit the timely completion of the Project.

BE IT FURTHER RESOLVED that the Secretary is authorized to provide a copy of this resolution upon request consistent with the provisions of state law.

ADOPTED this 9th day of December, 2014 by the following vote:

AYES: Directors Coleman, Foulkes, Linney, McIntosh,
Mellon, Patterson, and President Katz.

NOES: None.


ABSENT: None.

ABSTAIN: None.



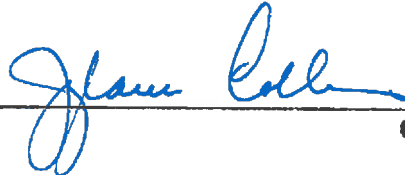
President

ATTEST:



Secretary

APPROVED AS TO FORM AND PROCEDURE:



General Counsel

ATTACHMENT 2

Summary of PLA Issues		
	Issue	Comments
1	Dual benefits/union benefit trust fund contributions by non-union contractors	Issue is whether all contractors (union and nonunion) pay into the union benefits trust funds and programs. Pilot PLA reflects ACBTC proposal for all contractors to pay into union trust funds and conflicts with Negotiating Principle 8 on equitable participation. (Two alternative District proposals were made but not accepted by ACBTC.)
2	Core Workers	Issue is how many of a nonunion contractors' current crew will be allowed to work on the project, as opposed to workers from the union hiring hall lists. Pilot PLA reflects ACBTC proposal (first worker from hall, alternate one-for-one with core workers up to maximum of ten core workers) and may conflict with Negotiating Principle 8 on equitable participation and Negotiating Principle 9 on efficient and effective performance of the work. (Several alternative District proposals were made but not accepted by ACBTC.)
3	Union initiation and monthly fees by non-union workers	Issue is amount of dues and fees that nonunion workers pay to the union in order to work on the project. Pilot PLA reflects District position that nonunion workers pay monthly fees but not initiation fees. Unions will waive initiation fees for nonunion core workers upon request.
4	Allowing prime contractor to hire non-union subcontractors	Issue is some Master Labor Agreements (MLAs) require their union contractors to only hire union subcontractors. State law requires that the PLA include a provision indicating that contractors have option to hire nonunion subcontractors under a PLA. Pilot PLA quotes State law in the PLA.
5	Dispatch process for owner-operators and sole proprietors	Issue is whether owner-operators and sole proprietors may self-perform work on the project without paying into union trust fund or being dispatched from the union hiring hall. Pilot PLA allows sole proprietors do not have to be dispatched or pay into union trust funds if they pay into their own benefit plan.
6	Carve out for District's CEP program	Issue is establishing workable limit for carve out from PLA. Pilot PLA allows carve out for businesses as necessary to approach or meet CEP goals.
7	PLA relationship to District's local hire program	Issue is whether additional language is needed in the PLA beyond referencing the local hire requirements in the District's contract specifications. Pilot PLA includes union support of the local hire program but requirements are in the contract specifications, not in the pilot PLA.
8	PLA signed by District vs. prime contractor only	Issue is whether the District should be a signatory to the PLA or a third-party beneficiary of the PLA. Pilot PLA will be signed by the contractor and unions only. District is included as a third party beneficiary.

Summary of PLA Issues		
	Issue	Comments
9	What work is covered by the PLA?	Issue is whether PLA applies only to the identified construction contract, as opposed to also covering professional services tasks that may be contracted separately (including surveying work and soil testing). Pilot PLA applies only to the identified construction project.
10	What warranty work is covered by the PLA?	Issue is scope of accommodation for manufacturers' requirements regarding performance of work in order to protect warranty. Pilot PLA provides a process to validate manufacturers' warranty requirements.
11	Duration of coverage for repairs	Issue is how long after contract acceptance should the PLA cover repair work. Pilot PLA covers warranty work up to one year after contract acceptance.
12	Selection of arbitrators	Issue is whether arbitrators need to have background with PLAs or just experience with construction disputes. Pilot PLA allows a subcommittee of District and ACBTC representatives attempting to resolve issues before arbitration by people with construction experience.
13	Date of effectiveness of the PLA	Issue is whether PLA becomes effective upon signature by ACBTC and at least one trade or after signature by all trades. Pilot PLA becomes effective after signature by ACBTC and at least one trade.
14	Coverage of off-site fabrication work.	Issue is whether off-site fabrication work by manufacturers or suppliers should be covered by the PLA. Pilot PLA includes coverage of off-site fabrication for certain trades.

EBMUD
PLA Survey of Selected Contractors who have Bid on District Projects

Contractor	Union Signatory?	PLA Disincentive to Bid?	PLA Increases Cost?	Comments
	Yes	Yes	Yes	<p>A PLA not only limits the number of general contractors looking at a project, but also limits the number of subcontractors exponentially reducing competition and increasing costs. Even "union contractors" are impacted by a PLA because many contractors are only signatory to a few trades, but under a PLA the contractor is now bound to the collective bargaining agreements of <u>all</u> trades and those work rules, another factor that increases costs.</p> <p>The double payment of benefits or waiting period for union benefits discourages contractors from bidding PLA projects, and most likely increases costs for those that do bid. Each contractor whether non signatory, or signatory with only a few unions had made that business decision and obviously felt that decision and their means and methods made them competitive. A PLA changes those means and methods which in turn can change the contractor's costs and bid.</p> <p>Core worker provisions, while a novel concept and offered in some PLAs by proponents to hide the discriminatory nature of a PLA, do little to address the issues created by a PLA. While a core worker provision does allow contractors not signatory with a particular trade to bring in some of its workers for that trade it still disrupts the crew already established by the contractor (union and non-union).</p>

Survey initially conducted 5/15/12 – 5/29/12
Updated 7/15/15

EBMUD
PLA Survey of Selected Contractors who have Bid on District Projects

Contractor	Union Signatory?	PLA Disincentive to Bid?	PLA Increases Cost?	Comments
	Yes	Yes	Yes	<p>PLA not good public policy for agencies to be "married to unions" and require hiring of union workers. 90% of our staff are long-time employees who are also members of union but we will not bid SFPUC projects because of PLA and generally stay away from PLA jobs.</p> <p>Prevailing wage enforcement is a level playing field for all contractors and is sufficient. Hiring staff should be prerogative of the contractor – better contractors develop their own trained personnel, have lower turnover and better safety records. Employees lose benefits if they shift from one trade union to another. We are signatory to laborers union because we reached agreement with them on training and ability to pay benefits directly to employee rather than to union trust fund.</p>
	No	Yes	Yes	<p>Prefer not to bid PLA jobs but it depends on the PLA. SFPUC's PLA is contractor friendly and has no problem working with it. Allows contractor some freedom to negotiate terms and conditions. Jurisdictional disputes between unions are a bigger problem than the PLA itself.</p> <p>Despite the fact contractors have their own benefits plans, PLAs require open shop contractors to pay their workers' health and retirement benefits to union benefit and pension funds. Thus, companies have to pay benefits twice: once to the union and once to the company plan. Nonunion employees never see any of the benefits from contributions sent to union plans unless they decide to join a union and remain with the union until vested. (So now the open shop contractor is at a disadvantage with wage rates)</p> <p>We have had employees to previous PLA's let their pension funds go. In order to stay vested for the pension funds, the employee had to continue paying union dues or bring union dues up to date in order to obtain their pension monies.</p>

EBMUD

PLA Survey of Selected Contractors who have Bid on District Projects

Contractor	Union Signatory?	PLA Disincentive to Bid?	PLA Increases Cost?	Comments
	Yes	No	Yes	<p>Do not care for PLA but deal with it. No purpose except to complicate and confuse issues. Forces work with teamsters and electricians union. Work rules of some unions increase costs – e.g. pipe fitters union not competitive.</p> <p>Bids are higher for SFPUC work because of PLA. Requiring non-union contractors to pay into union trust fund under a PLA helps level the playing field for union contractors. Union contractors are hampered by union jurisdictional issues and lack flexibility of non-union contractors to have workers perform multiple tasks and pay the appropriate prevailing wage for the different tasks.</p>
	Yes	Yes	Yes	<p>PLAs do not make much sense for modest sized projects (<\$100M). The main benefit provided by PLAs, if properly negotiated, is the assurance of labor peace, no pickets or work stoppages and a 4-10 staggered work week.</p> <p>Prevailing wage enforcement is a sufficient step to assure the level playing field between union and non-union contractors. On larger projects, bonding and pre-qualification requirements are a better method to assure a qualified construction team.</p> <p>PLAs are expensive to negotiate/implement and limit competition from both union and non-union contractors. Costs/bids increase largely due to the reduced control over craft labor and it becomes more difficult to ensure safety. We are very selective in deciding to bid projects for Contra Costa County and SFPUC when the bid documents include a PLA.</p>
	Yes	No	Yes	<p>Generally not a fan of PLA but will bid those jobs. Not a big fan of unions either but being a union contractor helps to avoid pickets on prevailing wage jobs. Prevailing wage enforcement provides a level playing field.</p> <p>Biggest problem with PLA is jurisdictional disputes between unions particularly with plumbers and what work do plumbers have to do vs. laborers or boiler workers. PLA increases bid amount due to limiting competition.</p>

EBMUD
PLA Survey of Selected Contractors who have Bid on District Projects

Contractor	Union Signatory?	PLA Disincentive to Bid?	PLA Increases Cost?	Comments
	Yes	No	Yes	<p>PLA can work well. Have not had a negative experience. Danger is when agency and union negotiate PLA without contractor input – sometimes local area practices are not included. Increases costs for some trades where we are not signatory because non-union subs will not bid PLA jobs and competition is limited. Bigger problem is jurisdictional disputes between unions (e.g. pipe fitters vs. millwrights). PLA could help by clarifying who does what work.</p> <p>PLA does not help with quality/safety and in fact may hinder it. Quality/safety is driven by company not the unions. Like the "core worker" and trust fund payment provision in PLA because it increases costs for non-union contractors who have to pay into union trust fund.</p>
	Yes	No	Yes	<p>Generally have no problems with PLA and it works for us. However pre-qualification is a better route to go than PLA. As a union contractor, we can only hire union sub-contractors. However, some disciplines have no union contractors (e.g. slurry sealing) and this causes problems.</p> <p>PLA can help with jurisdictional disputes between unions (e.g. plumbers vs. boiler workers re: welding of large diameter pipe). Plumbers want to do it but are generally not qualified. PLA requirements regarding payment into union trust funds do not affect us but it impacts non-union contractors. Non-union workers never see the benefits paid into the trust fund on their behalf.</p>
	No	Yes	Yes	<p>Do not like PLA and avoid at almost all cost. Limits freedom with staffing and ability to move people around. Prevailing wage provides level playing field.</p> <p>Was a sub on SFPUC job with PLA – did not receive good service from union because (as a non-union signatory) we were low on totem pole. PLA did allow our staff to join union, and then hired them for the job. But benefit costs increased because we had to pay benefits to union in addition to company benefits in order to ensure staff retention after the PLA job was over. Extra cost was about \$12/hour per worker.</p>

EBMUD
PLA Survey of Selected Contractors who have Bid on District Projects

Contractor	Union Signatory?	PLA Disincentive to Bid?	PLA Increases Cost?	Comments
	No	Yes	Yes	<p>85% of the construction work force in California is non-union. Non-union contractors have accepted prevailing wages as the level playing field. There are penalties for violating prevailing wage laws and EBMUD does a good job monitoring prevailing wages.</p> <p>Unions do not want non-union contractors on PLA jobs and it is a blatant move to eliminate the open shop. We did seven jobs for the Port of Oakland prior to the PLA but now can't bid Port jobs anymore. Absolutely increases contract costs due to limiting competition. Also increases agency costs for administering the contract and PLA.</p> <p>Workers should not be forced to join union to work on PLA job. There should be no requirement for companies to pay into the union trust fund for workers who are not union members, thereby paying double benefits. We would want a minimum of two core workers before being required to go to the union hiring hall. Unions deliberately send the "bottom of the barrel" to non-union contractors on PLA jobs because trust fund payments are for one project only. District should set a high threshold of \$35m contract amount for PLA projects.</p>
	Yes	Yes	Yes	<p>Do not like PLAs. If they have to be used, the threshold for contract amount should be \$20m. Problems occur with some disciplines where union subcontractors are not available and the non-union subs stay away from PLA jobs. It is impossible for us to build jobs without the ability to use our core workers. We are forced to carry "excess baggage" in order to meet the requirements of a PLA.</p> <p>Jurisdictional issues are a problem with plumbers who are unable to meet the needs for mechanical piping on water and wastewater jobs but claim the work is theirs. Prevailing wage provides a level playing field. On PLA, non-union subcontractors have to pay double benefits to union trust fund if workers are not union members. On one SFPUC job this amounted to \$46/hour per worker. PLA limits competition by effectively removing non-union subcontractors from the bidding pool.</p>

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COMMUNITY WORKFORCE AGREEMENTS	POLICY	
	Document Number:	BSD-002
	Version Number:	01

1.0 Policy:

The Santa Clara Valley Transportation ("VTA") desires to adopt Community Workforce Agreements to promote careers in the construction industry for underrepresented workers and to allow VTA's construction projects to proceed without labor disputes, in a timely and economically efficient manner.

2.0 Scope:

This policy applies to VTA's construction contracts with an original estimated construction value at or above two million dollars (\$2,000,000). VTA will analyze each project subject to this policy, on a contract by contract basis, to determine whether a Community Workforce Agreement (CWA) and/or a Project Labor Agreement (PLA) that includes targeted hiring provisions would further VTA's best interests. If it is determined that VTA's interest would not be advanced by the implementation of a CWA/PLA for a particular project over \$2,000,000, staff will do the following: (1) present a list of all CWA/PLA recommended projects to the Board of Directors for informational purposes; and (2) forward a list of any projects not recommended for CWA/PLA to the Board of Directors for approval.

Emergency repairs or remediation projects are excluded from this policy. A CWA or a PLA with targeted hiring provisions would not be required for a construction contract where such inclusion would be prohibited by federal or state law or if the inclusion would jeopardize state or federal funding available for the project.

3.0 Community Workforce Coordinator:

In order to facilitate training and employment opportunities, and for projects in which the VTA Board has adopted a resolution finding that a CWA/PLA is in the best interest of VTA, VTA will require that the Contractor cooperate with the Community Workforce Coordinator to facilitate the implementation of the targeted hiring requirements of this policy.

4.0 Targeted Hiring

All VTA construction projects determined to benefit from a PLA shall include, as a provision of the PLA, a hiring program for underrepresented individuals to be hired as State of California registered apprentices in the field of local construction. The hiring program shall include established utilization rates for hours to be performed by underrepresented workers who are graduates from local pre-apprenticeship programs.

COMMUNITY WORKFORCE AGREEMENTS	POLICY	
	Document Number:	BSD-002
	Version Number:	01

5.0 Responsibilities:

The Engineering and Transportation Infrastructure Development (ETID) division of VTA, will ensure the scope of the project has been fully vetted. ETID will prepare appropriate documents for Board action, if needed.

The Procurement Contracts, & Materials Management (PCMM) department will ensure the CWA/PLA is included in bid documents where Board action has been taken. PCMM will also monitor the Contractor's performance in meeting the terms of the CWA/PLA.

Real Estate and Joint Development staff will develop and implement similar procedures based on this policy.

6.0 Definitions:

6.1 Community Workforce Agreement

Community Workforce Agreement, as used in this policy, shall mean a type of project labor agreement negotiated between a construction project owner and one or more labor organizations prior to the award of a construction contract that is designed to target disadvantaged or underrepresented workers for training and hiring.

6.2 Project Labor Agreement

Project Labor Agreement, as used in this policy, shall mean an agreement negotiated between a project owner and one or more labor organizations prior to the award of a construction contract that are designed to eliminate potential project delays resulting from labor strife, ensure a steady supply of skilled labor on a project, and provide a contractually binding means of resolving worker grievances. PLAs may include provisions regarding training and hiring of targeted workers, similar to a community workforce agreement.

6.3 Contractor/Subcontractor

Means any individual firm, partnership or corporation, or combination thereof, including joint ventures, which is an independent business enterprise and which has entered into a contract with VTA the Agency or any of its contractors or subcontractors or owner operators of any tier, with respect to the construction of any part of the project(s) under contract terms and conditions approved by VTA.

6.4 Underrepresented Worker

Means an individual who, prior to commencing work on a project, is a current or past recipient of Public Services such as Social Services, Reentry and Foster Care programs or others offered by Santa Clara County. It also includes veterans of U.S. military service,

COMMUNITY WORKFORCE AGREEMENTS	POLICY	
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the homeless, unemployed or low-income individuals; at-risk youth, a survivor of human trafficking or who faces another identified barrier to secure employment.



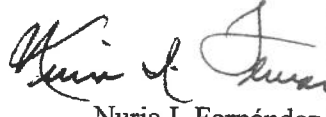
6.5 Community Workforce Coordinator

Means the work2future Workforce Development Board, or another entity as determined by mutual written agreement of VTA and the Santa Clara and San Benito Counties Building & Construction Trades Council. The Community Workforce Coordinator is responsible for maintaining an up-to-date list of targeted workers who are available for work with their current contact information, and will provide this list upon request to any contractor working under a CWA/PLA.

7.0 **Summary of Changes:**

This is a new policy.

8.0 **Approval Information:**

Prepared by	Reviewed by	Approved by
 Alberto Lara Director, Business Services	 Carolyn Gonot Director, Engineering & Transportation Infrastructure Development	 Nuria I. Fernández CEO/General Manager

Date Approved: 9.21.16

Original Date:	Revision Date:	Page 3 of 3
09/21/2016		

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PROJECT LABOR AGREEMENTS

A Record of Failure and Discrimination

Eric Christen
Executive Director, CFEC

WHAT IS A PLA?

- ✧ CFEC was created in 1998 to oppose Project Labor Agreements (PLAs).
- ✧ CFEC is comprised of both union and non-union companies and associations
- ✧ Without exception every PLA has contained the following provisions that make them problematic for merit shop contractors, employees, and apprentices.

WHAT IS A PLA? (CONT.)

All employees are required to comply with the union provision of the applicable Master Labor Agreement regarding rendering payment of applicable monthly working **dues and any non-initiation **fees**.**

WHAT IS A PLA? (CONT.)

All Employers, not signatory to a Master Labor Agreement with the appropriate Union, may employ, as needed, first, a member of his/her core workforce, then an employee through a **referral from the appropriate union hiring hall, then a second core employee, and a second employee through the referral system, and so on until a maximum of four (6) core employees are employed, after which all further employees shall be **referred from the appropriate union hiring hall**.**

WHAT IS A PLA? (CONT.)

Employers agree to be bound by the hiring practices of the **respective Union**, including hiring of apprentices, and to utilize **its registration facilities and referral systems**.

Employers shall pay contributions to the established employee health, welfare, and pension plans in the amounts designated in the appropriate **Master Labor Agreement** and make all employee authorized deductions in the amounts designated in the appropriate **Master Labor Agreement**

AT WHOM ARE THESE PROVISIONS AIMED?

Union membership and representation for the construction industry in California, 2010-2013:

Year	Member %
2013	15.9
2012	19.8
2011	16.2
2010	13.9

PLAS: THE OPPOSITION

Opposed:

- ✗ Air Conditioning and Trades Association
- ✗ American Subcontractors Association
- ✗ California Subcontractors Association
- ✗ American Road Builders and Transportation Association
- ✗ Asian American Contractors Association
- ✗ Associated Builders and Contractors
- ✗ Associated General Contractors
- ✗ Black Contractors Association
- ✗ Bay Area Black Contractors Association
- ✗ Californians for the Advancement of Apprenticeship & Training
- ✗ Golden State Builder's Exchanges
- ✗ Independent Roofing Contractors of California
- ✗ Independent Electrical Contractors Association
- ✗ Kern Minority Contractors Association
- ✗ National Association of Minority Contractors
- ✗ National Association of Women in Construction
- ✗ Painting Decorating Contractors Association
- ✗ Plumbing and Heating Contractors of California
- ✗ Western Electrical Contractors Association
- ✗ Independent Electrical Contractors Association

In Favor:

Some unions but not all

PLAS ARE OPPOSED BY WOMEN & MINORITY ORGANIZATIONS

"PLAs are de facto segregation...African-American workers are significantly underrepresented in all crafts of construction union shops...PLAs are non-competitive and, most of all, discriminatory."

National Black Chamber of Commerce

"WCOE opposes government mandated PLAs...PLAs will disproportionately impact small business, particularly those owned by women and minorities."

Women Construction Owners and Executives

"Bay Area Black Contractors Association has been a strong advocate for merit shop construction firms in the Bay Area and we are opposed to PLAs."

Bay Area Black Contractors Association

"We believe PLAs make it more difficult for minority-owned contractors to compete...they effectively work against the goals of increasing the number of projects awarded to minority-owned businesses by placing roadblocks in the way."

Latin Builders Association

"The ultimate effect of the San Francisco Airport PLA is clear...once the PLA was implemented minority business prime contract participation dropped 91.9%. This PLA has been a disaster for minority-owned businesses."

Asian American Contractors Association

43 EDITORIALS IN CA HAVE OPPOSED PLAS

"But PLAs favor union contractors and, by extension, unions. Thus public officials adopting a PLA are currying favor with, and possibly political campaign contributions from, unions. This is just the kind of cronyism the competitive bidding laws seek to avoid."

Engineering News-Record

"The fact is that PLAs increase construction costs considerably and have no place in our community."

Contra Costa Times

"Competition is the key to our economy...that's why we question the Port of Oakland's decision to negotiate an agreement (PLA) that does just the opposite."

Oakland Tribune

"At issue is whether (UC) regents should force people to join a private group (unions) in order to work on a job. That's hardly consistent with the intent of a major University."

The Modesto Bee

"PLAs are about empowering unions, not helping workers."

The Sacramento Bee

UNION FIRMS OPPOSED TO PLAS

Myth: "PLAs are only opposed by merit shop contractors who don't take care of their workers."

Reality: PLAs are opposed by every segment of the construction industry, union and merit shop alike.

"PLAs first and foremost are discrimination, period. Secondly PLAs interfere with existing work rules that union contractors already have in place. It's companies like mine that employ union workers, not the political types like (union) business agents who are pushing these things. This is important to remember because we will probably not bid a project covered by a PLA."

Wayne Lindholm

Hensel Phelps Construction

THE PEOPLE ARE OPPOSED TO THEM

City of Oceanside – Charter Provision – Fair and Open Competition

Approved by 54% of Voters, June 8, 2010

City of Chula Vista – Ordinance – Fair and Open Competition in Contracting

Approved by 56% of Voters, June 8, 2010

San Diego County – Charter Provision – Prohibition on Requiring Project Labor Agreements

Approved by 76% of Voters, November 2, 2010 (nullified by Senate Bill 922)

City of San Diego – Ordinance - Fair and Open Competition in Construction

Approved by 58% of Voters, June 5, 2012

City of El Cajon – Charter Provision – Purchasing and Contracts

Approved by 58% of Voters, June 5, 2012

PLAS: A RECORD OF FAILURE

San Francisco International Airport Expansion

- ✖ *\$500 million over budget (30%) and completed over a year behind schedule*
- ✖ *Two separate strikes*
- ✖ *Subject to an FBI investigation and a lawsuit over minority participation*

Port of Oakland

- ✖ *Two separate strikes*

Contra Costa County's Family Law Center

- ✖ Before PLA was imposed there were 13 prospective bidders. Engineer's estimate: \$8.5 million
- ✖ After PLA was imposed there were 5 bidders with *the low bid 21% over estimate.*

West Contra Costa Unified School District

- ✖ First school to be built under the PLA (DeJean Middle School) was supposed to cost \$15 million. *Final cost: \$36 million!*

Petco Park in San Diego

- ✖ *Two work stoppages*

A RECORD OF FAILURE (CONT.)

L.A. Police Headquarters

- ✦ More than \$150 million over budget
- ✦ Strike and 2 work stoppages

Los Angeles Community College District

- ✦ 7-part series in the L.A. Times on the waste, fraud, and abuse that took place there
- ✦ Millions wasted on projects that had to be fixed and repaired due to poor workmanship

Port of L.A. Pier 400 Project

- ✦ Local residents were 7% and 12% of the work force despite goal of 30%

Oakland Unified School District

- ✦ A Construction Bond was passed for \$300 million in order to rehab and modernized old schools.
- ✦ Bids went out for a rehab project which received EIGHT bids. The lowest responsible bidder came in at \$1.8 million –which happened to be from a merit shop contractor.
- ✦ After the bids came in, the district decided to re-bid the contracts for the rehab project, as a PLA had been placed on all work. The result was another bid and this time there were only THREE bidders with the lowest coming in at \$2.2 million dollars. The project's cost actually increased by 24%, which is typical.

A RECORD OF FAILURE (CONT.)

Rancho Campana High School - Oxnard Union High School District

Estimate: **\$42-\$45 million**

Preliminary Guaranteed Maximum Price: **\$58,285,794**

Staff blames Project Labor Agreement as #1 of five likely reasons for the “staggering” cost of the project.

A RECORD OF FAILURE (CONT.)

On Pinole Valley High School, in the WCCUSD, WLC Architects had an original fee for their work of \$8.5 million based on a total construction cost of \$84.6 million. But by February of 2014, the construction cost had ballooned to nearly **\$134.4 million**. Billing at 12 percent of the total, MacQuarrie said WLC's fees should be increased by **\$4.3 million**.

But that wasn't all. WLC said they should be compensated more than \$3.2 million for the increased timeline, which has stretched from about **six years to 10 years**. In addition, he offered to provide on-site construction administration at the school for 59 months at a cost of \$806,251, for a grand total of \$8.3 million more, which would nearly double WLC's contract from \$8.5 million to \$16.9 million.

PLAs: WHAT THE STUDIES SAY

To date every comprehensive study done on PLAs refutes PLA proponents claims. What do the facts say?

"...the reduction in the number of prospective bidders willing to bid work may not have resulted in the lowest possible price because of reduced competition."

Montgomery Watson review of Sump 2 Project in Sacramento

"...on federally-funded construction alone PLAs will increase costs an estimated \$4.8 billion, or in these days of budgetary restraint, a reduction in the amount of federal construction spending by 30%."

Herbert R. Northrup-Government Union Review

"Cost savings proposed by the PLA proponents are substantially unfounded."

San Diego County Taxpayers Association Review of San Diego County Water Authority's Emergency Storage Project

"The Southern Nevada Water Authority PLA end-result has been reduced competition and higher costs."

University of Nevada Las Vegas review of SNWA PLA

"We have found no discernible economic or social (increased safety or pay for workers) benefit to utilizing a PLA, but there is substantial evidence that indicates the opposite is true."

Ernst & Young PLA review on the Erie County Courthouse (New York)

"In our analysis of 52 school projects the average PLA job cost \$31 more per square foot."

Beacon Hill Institute Study (MA.)

"PLAs add 13-15% more to the cost of projects."

National University Study After Reviewing 500+ School Construction Projects in California

UNION LEADERS IN THEIR OWN WORDS:

"These (projects) were built with a hundred-percent union labor using project labor agreements . "

*Former California Building and Construction Trades Council President
Robert Balgenorth in speech before National IBEW*

"...but it (PLA) does make us the exclusive source of manpower for the companies that successfully bid the work. "

Joseph Hunt

Ironworkers International President

PLAs have, in some ways, become a welfare program for some unions that have been unable, unwilling or incapable of meeting the markets needs for years.

Mark Breslin, Engineering and Utility Contractors Association

UNION LEADERS IN THEIR OWN WORDS (CONT.)

"The best way to describe the meeting (John Swett USD Board Meeting) is that ABC's snake oil salesmen and women, Eric "Captain Road Rage" Christian (sic), Kevin "The Weasel" Dayton, and Nicole "Clueless" Goehring and their small band of rat contractors..."

"As far as I'm concerned there's no difference between ABC and child molesters."

Greg Feere, Contra Costa County Building and Construction Trades Council (the guy who "negotiates" PLAs)

QUESTIONS THAT REQUIRE ANSWERS:

- ✦ What problems now exist that require a PLA to "correct" them?
- ✦ What are current "local hire" statistics on your projects?
- ✦ What do other PLAs actually say about "local hire" goals? Can it be mandated?
- ✦ How can union bosses, who have a irrational & demonstrated hatred of "others", be expected to negotiate fairly for merit shop contractors, workers, and apprentices?
- ✦ How many strikes, slowdowns, and work stoppages have occurred on your projects?
- ✦ Do PLAs in fact prevent such things from occurring?
- ✦ Have you conducted a survey of contractors who have bid projects in the past for you to see what their feelings are regarding PLAs and asking them if they would bid a project with one?
- ✦ Will the Trustees be presented with copies of each union's "Schedule A" and "Master Agreement"?
- ✦ What are the "dues" and "fees" for each union?
- ✦ Where is your BOC on the issue of PLAs?
- ✦ Why should non-union firms who already provide benefits be forced to pay into union plans?
- ✦ What are vesting requirements for each trade union?
- ✦ How much will it cost you simply to oversee the PLA? (RCCD)

LOCAL HIRE?

SBCCD Boards Local Hire Policy Keeps Jobs and Wages in the Inland Empire

Publish Date : 6/16/2014 2:22 PM By: [Alisa Sparkia Moore, Esq., SBCCD Communications and PR](#)

80% of Construction Projects using Local Labor

In November, 2013, the Board of Trustees of the SAN BERNARDINO COMMUNITY COLLEGE DISTRICT (SBCCD) unanimously approved Policy number BP 6610 in order to create opportunities for local hires and local business participation on district capital improvement and construction projects.

A recent review of the projects administered by the facilities offices of the District show that the policy has been implemented with great success.

"Between November 2013, when our local workforce participation statistics were last evaluated, and April 2014, the latest date for which data is available, the current local workforce analysis on our nine active Measure M Bond projects, four at San Bernardino Valley College and five at Crafton Hills College, indicates *that we have used 80% local workforce*, which supports our commitment to keeping our resources here in the Inland Empire," said SBCCD CHANCELLOR BRUCE BARON. "The combined value of the contracts involved for these projects is in excess of \$15.5 million, of which wages are a substantial component."

\$1.8 MILLION AT RCCD JUST TO OVERSEE!

- ✦ Agenda Item (IV-E-1)
- ✦ Recommended Action
- ✦ 11/3/2014 - Committee
Committee - Facilities (IV-E-1)
Agreement Amendment No. 1 for Project Labor Administration with Padilla and Associates District
- ✦ It is recommended that the Board of Trustees approve Agreement Amendment No. 1 in the amount not to exceed \$200,000 for project labor administration services with Padilla and Associates for additional projects with the Riverside Community College District
- ✦ Background Narrative:
- ✦ On March 16, 2010 the Board of Trustees approved an agreement with Padilla and Associates in the amount of \$1,600,000 for Project Labor Agreement (PLA) for Measure C projects in Riverside Community College District. The number of projects has exceeded the projects envisioned when the PLA was passed by the Board. The original contract amount in the PLA has been nearly expended or encumbered. The projects currently underway or about to start will require additional funds for the PLA in the amount of \$200,000.
- ✦ At this time it is requested that the Board of Trustees approve Agreement Amendment No. 1 in the amount not to exceed \$200,000 for additional PLA services with Padilla and Associates for additional projects with the Riverside Community College District. This would bring the total contract amount to \$1,800,000.

PLAs Hurt Workers

SANTA CLARA UNIFIED SCHOOL DISTRICT

Prevailing Wage Calculations

BASED UPON A "TOTAL PACKAGE" OF WAGES AND BENEFIT CREDITS

Electrician (inside wireman)

TOTAL PACKAGE - \$86.64

Permissible credits (deductions)

	With PLA	Without PLA
Total Package	\$86.64	\$86.64
Pension	\$18.03	\$18.03
Health care	\$12.98	\$4.69
Training	\$0.85	\$0.85
Other	\$0.51	-
Net before dues	\$54.27	
Union Dues	\$3.80	-
Take home	\$50.47	\$63.07
Annual PLA cost to worker	\$26,208	

But it can get worse for the worker
forced into a PLA

Pension

- ▶ Many pensions have a program that requires a vesting period – in some cases – up to FIVE years.
- ▶ That means a worker who is forced to contribute to a union plan loses the entire amount contributed if they don't accumulate FIVE years of service.

Lost Pension for a TWO year
construction project?

\$75,004.80

Solution?

- ▶ If an employer makes an irrevocable contribution to a qualified plan that immediately vests – they cannot be required to contribute to a union pension plan
- ▶ And/or, if the employer doesn't have a qualified plan, they must contribute to the union plan if the plan immediately vests for the worker and the worker can roll the contributions over to another plan immediately upon cessation of work

Health Care

- ▶ Union health plans typically have a "one size fits all" plan for their covered members. The cost of these plans are typically much higher than the market for ACA comparable coverage.
- ▶ Any "savings" for an employer who can provide medical care for less than the prevailing wage "credit" MUST be paid to the worker either in the wage or additional contribution to the pension.
- ▶ Further, most union health plans are based upon an "hour bank" system that could result in a loss of coverage to a worker who must be dis-enrolled in his/her employer's plan and enrolled in a union plan.
- ▶ Worse, forcing a worker to change health plans serves no public purpose and can disrupt medical care and on-going treatment for pre-existing conditions.

Health Care Cost under PLA?
AS MUCH AS \$33,280

Solution

- ▶ Allow an employer to maintain its existing health care plan if it qualifies under the ACA as a gold level plan or above and covers the worker and his/her family.
- ▶ Allow a worker to keep their existing coverage as a qualified spouse or dependent.
- ▶ And/or if you mandate contributions to the union plan – the plan must waive the waiting period and cover the worker from day one of their employment

Union Dues

- ▶ Union dues or "fair share" fees are often required to be paid by core workers under a PLA.
- ▶ They vary from trade to trade and regionally.
- ▶ They are not part of the PW total package and are deducted from the wages of the worker (plus initiation fees)

Dues cost to worker
AS MUCH AS \$15,808

Solution?

- ▶ Require that a core employee agree to the dues deduction. The school district should not be the one deciding if a construction worker pays union dues or not.

Other elements of a Fair PLA

- ▶ **Core workers.** You select a contractor based upon his/her price and experience performing similar work. It is nonsensical to pick a qualified contractor to perform your work – then require them to replace their workforce with unemployed union workers. Allow a contractor to use their own workers and only require them to take additional workers from the unemployed.
- ▶ **Apprenticeship.** Many employers have existing apprentices enrolled in unilateral apprenticeship programs. These apprentices, in most cases, cannot work on PLA projects. Allow any state-approved apprenticeship program to dispatch apprentices.

What Women and Minority Groups Say About PLAs

"PLAs are de facto segregation... African-American workers are significantly underrepresented in all crafts of construction union shops...PLAs are non-competitive and, most of all, discriminatory."

**National Black
Chamber of Commerce**

"We believe PLAs make it more difficult for minority-owned contractors to compete...they effectively work against the goals of increasing the number of projects awarded to minority-owned businesses by placing roadblocks in the way."

Latin Builders Association

"Bay Area Black Contractors Association has been a strong advocate for merit shop construction firms in the Bay Area and we are opposed to PLAs."

Bay Area Black Contractors Association

"WCOE opposes government mandated PLAs...PLAs will disproportionately impact small business, particularly those owned by women and minorities."

**Women Construction
Owners and Executives**

"The ultimate effect of the San Francisco Airport PLA is clear...once the PLA was implemented minority business prime contract participation dropped 91.9%. This PLA has been a disaster for minority-owned businesses."



Asian American Contractors Association

**At Some Point it
Becomes Obvious What PLAs are REALLY All About**

The City prequalified 10 contractors for the project. On July 20, 2018, the project went out to bid, and on August 30, 2018, the City received one bid for the project, from Seals Construction for \$7,952,000. In reviewing the bids, Vanir opined that the labor costs

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associated with the PLA coupled with the lack of competition created by the PLA, drove the bid to exceed the engineer's estimate.

On September 4, 2018, because the bid exceeded the engineer's estimate, Council rejected the bid, directed City Staff to revise the project, and return to the City Council with a revised project scope and estimated cost, as well as discuss revisions to the PLA requiring union labor. These steps were taken with the intention to rebid the project and attract more competitive bids.

Vanir also reached out to the pre-qualified contractors for the project, to determine the reasons that those contractors did not submit a bid for the project. The various contractors indicated that given the healthy construction market, contractors prefer to bid on projects that do not have a PLA in place, given the rigorous requirements contained in PLAs.

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INFORMATION PROVIDED BY ASSOCIATED BUILDERS & CONTRACTORS

From: Susan Siegert [<mailto:Susan@abcnorcal.org>]
Sent: Tuesday, March 19, 2019 3:20 PM
To: Leslie Orta <lorta@valleywater.org>
Subject: Educational Information about Project Labor Agreements
Importance: High

Hi Leslie, here is some of the information that I told you I would send to you after the last Santa Clara Valley Water District Committee Meeting. There is more information that I am still looking for and will send to you. There were two women on the Board that you told me might meet with me. One was Nai Hsueh and I can't remember the other. Are you able to give me her name. Thanks, susan

In order to make the most educated decision possible on the expenditure of taxpayer funds on one of the most controversial topics in the construction industry, below and attached is a variety of information and recent articles about Project Labor Agreements. Please let me know if you have any questions.

Project Labor Agreements (PLAs) create barriers for local, minority and women-owned construction employers and their employees from participating in building their community because they contain provisions that do not allow for the full utilization of their own workforces.

Furthermore, studies show these types of agreements increase project costs – anywhere from 10-30% above prevailing wage because they restrict competition. Open competition is healthy and increases quality. It levels the playing field and local money is invested into the community.

And finally, project labor agreements exclude the men, women, and veterans who have chosen to enter into state approved, unilateral apprenticeship training programs in pursuit of a construction career from the opportunity to work and gain the invaluable on-the-job training experience that provides stability for them, their family and their community.

For these reasons, we strongly and respectfully oppose Project Labor Agreements.

What is a Project Labor Agreement (PLA)?

- An exclusionary labor agreement that discourages the vast majority of local contractors and small business owners from competing on and winning construction projects
- Introduced as a tool to local school, city, county, state and federal officials by State and Local Building and Construction Trades Council Representatives

What the State Building and Construction Trades Council says about PLAs

- The vast majority of workers are dispatched from union hiring halls to both union-signatory contractors and non-union contractors who choose to work under a PLA.

Almost Every Construction Trade Organization opposes PLAs

- | | |
|---|-----------------|
| • Opposed: | In Favor: |
| • Air Conditioning and Trades Association | Building Trades |
| • American Subcontractors Association | |

- California Subcontractors Association
- American Road Builders and Transportation Association
- Asian American Contractors Association
- Associated Builders and Contractors
- Associated General Contractors
- Black Contractors Association
- Bay Area Black Contractors Association
- Californians for the Advancement of Apprenticeship & Training
- Golden State Builder's Exchanges
- Independent Roofing Contractors of California
- Independent Electrical Contractors Association
- Kern Minority Contractors Association
- National Association of Minority Contractors
- National Association of Women in Construction
- Painting Decorating Contractors Association
- Plumbing and Heating Contractors of California
- Western Electrical Contractors Association
- Independent Electrical Contractors Association

Concerns for non-union workers

- Union dues requirement for non-union workers on or after 8th day (less money on pay-check)
- Companies are forced to lay off productive non-union workers
- Requires payment into union pension programs in which workers may never vest
- Requires payment into union health & welfare program in addition to the mandated Affordable Care Act.
- Non-union apprentices cannot learn their trade and work on these jobs in their own communities

Concerns for the local govt.

- PLAs are routinely used in bankrupt cities like Vallejo and Stockton and fiscally mismanaged school districts like the West Contra Costa Unified School District and the Los Angeles Unified School District
- Federal regulations prohibit the “local hire” requirements contained in PLAs. Section 200.319 “Competition” of the Electronic Code of Federal Regulations states “The non-Federal entity must conduct procurements in a manner that prohibits the use of statutorily or administratively imposed state, local, or tribal geographical preferences in the evaluation of bids or proposals, except in those cases where applicable Federal statutes expressly mandate or encourage geographic preference.”
- Negotiations can take up to two years adding delays and legal fee expenses up to \$200,000.
- It costs money to administer a PLA. The related professional services add to the expense.
 - Riverside CCD \$1,800,000
 - San Diego USD \$1,000,000
- PLAs are exempt from DIR enforcement of prevailing wage requirements

As a result of SB 854, [as of July 1, 2014](#), the DIR launched a new Public Works Contractor Registration Program. Contractors wishing to bid on public works will need to [register online](#) and submit a non-refundable \$300 annual fee. The public works contractor registration fee pays for all DIR administration and enforcement of prevailing wage requirements.

- **Exemptions:** As of April 1, 2015, and even after January 1, 2016, the following projects are exempt from the requirement to have contractors and subcontractors furnish certified payroll records (CPRs) to the Labor Commissioner:

Projects covered by qualifying project labor agreements

- **Local Hiring Goals Are Falling Further Out of Reach under PLA policies.**
 - San Diego Unified's Local Hiring Goals Are Falling Further Out of Reach - Voice of San Diego
 - <http://www.voiceofsandiego.org/topics/education/san-diego-unifieds-local-hiring-goals-falling-reach/>

Concerns for the taxpayers

- Reduction of bidders and increased costs
- \$39M Pinole-Hercules Wastewater Treatment Plant Expansion
 - 10 bidders pre-qualified for the Project
 - 8 bidders present for mandatory job walk
 - 2 bids received and opened on 12/10/15
 - Bids came in at 8% and 22% above engineer's estimate of \$39M
 - Increased Costs
- \$68M SMUD Corporate Headquarters Remodel bid with a PLA was rejected because it came in nearly \$30M over the budget with just two bidders.
- [Alameda County Hall of Justice](#) project delayed and over budget
 - Local business participation under PLA. 60% goal, 2.58% achievement
 - \$111,966,000 contract is now \$147,512,205
 - Change in substantial completion date from 2/15/17 – spring of 2017.
- [Cost of Golden 1 Center jumps by millions | The Sacramento Bee](#)

What do studies say?

- EBMUD conducted PLA survey of its union and non-union contractors – Also see attached FSUSD, SJUSD, SCCC and SRJC Contractor Surveys
 - 100% said PLAs increase costs
 - 64% said PLAs were a disincentive to bid
- Increased costs of 13-15% on California School Construction (July 2011 study released by the National University System Institute for Policy Research)
- No studies exist that show PLAs save money

- Have you surveyed your contractor list to determine their position on PLAs and if they will decrease competition and increase costs?

11 entities in California have banned the use of PLAs including the cities of Fresno, San Diego, Chula Vista, Oceanside and El Cajon

City of Berkeley PLA One-Year Status Report

- 316 total workers employed on CWA-eligible projects
- 4 Berkeley residents
- 96 East Bay Green Corridor residents
- 35 Alameda County residents
- Reports of concerns about a “displaced core workforce” from small contractors at pre-bid meetings to comply with local hire requirements
- Increased engineer’s estimates in order to allow for the higher bid prices

Solutions

- Continue bidding without PLA and keep **FAIR** and **OPEN** competition
- **ALL** sides should be represented in any negotiations
- Allow for **ALL** state approved apprentices to work on the project
- Allow contractors to hire their entire **CORE** workforce
- Allow contractors to pay health and pension benefits into their employees’ **OWN** plans to care for them and their families
- Use an alternate bid approach
- Rebid the project **WITHOUT** a PLA if there are three bidders or less on project
- Set a **HIGH** Local Hire goal that benefits the workers in the community
- Establish metrics for **PROPER** PLA compliance, accountability, and transparency

Americans overwhelmingly reject PLAs

- In September 2009, nationally known pollster Frank Luntz surveyed Americans about taxpayer funded bidding procedures. 88.5% said they preferred a “fair, open, and competitive bidding process.” 12% felt that unions should have the exclusive right to the work.
- California taxpayers want their projects built by the best contractors at the best price and want their elected officials to choose the construction firm that offers the best value. The record clearly shows PLAs harm all of these goals.

Additional PLA Educational Material for your review

In California, only [18.4%](#) of the private construction workforce belongs to a union. [State Building and Construction Trades Council](#) representatives, AFL-CIO affiliates, introduce Project Labor Agreements as a tool to local school, city, county, state and federal officials to exclude non-union workers.

More information about PLAs can be found at www.thetruthaboutplas.com.

Link to recently produced video about [Project Labor Agreements; Not What We Need, Not What We Deserve](#)

Below are studies that show cost increases for public works projects on which contractors are required to sign Project Labor Agreements:

1. Here is the study released in mid-July 2011 from National University's Institute for Policy Research (based in San Diego), with significant review from other economists: <http://www.thecostofplas.com>. This study concludes that costs are **13 to 15 percent higher** when California school districts build a school under a Project Labor Agreement. In inflation-adjusted dollars, a Project Labor Agreement is associated with costs that are \$28.90 to \$32.49 per square foot higher. (In my opinion, this is the most comprehensive study ever conducted on the costs of Project Labor Agreements.) The study is also attached.
2. Two examples of projects in California bid without a Project Labor Agreement and then with a Project Labor Agreement. [The Burckhalter Elementary School in Oakland Unified School District](#) went from eight bidders to three bidders and the low bid **increased 24 percent**; the City of Pasadena's Glendale Power Plant had a net loss of one bidder and the low bid increased **more than 15 percent**. The winning contractor declared that the higher bid was "100 percent due to the PLA." See attached.
3. The Beacon Hill Institute at Suffolk University in Massachusetts has published studies comparing school construction costs in the Boston area, in Connecticut, and in New York State with and without PLAs. The studies conclude that Project Labor Agreements increased bid costs by **14 percent in the Boston area, by almost 18 percent in Connecticut, and by 20 percent in New York State**.

Here is a link to the Boston study : www.beaconhill.org/BHISTudies/PLApolicystudy12903.pdf

Here is a link to the Connecticut study:
<http://www.beaconhill.org/BHISTudies/PLA2004/PLAinCT23Nov2004.pdf>

Here is a link to the New York study:
<http://www.beaconhill.org/BHISTudies/PLA2006/NYPLAReport0605.pdf>

4. A December 11, 2007 presentation by the California Department of Industrial Relations to the Director's Advisory Committee on Public Works included results from a study by [Leland Saylor Associates](#) (a California construction cost analysis and management firm) indicating that 8+ bidders reduces cost 10-20%, 6-7 bidders reduces cost 0-10%, 4-5 bidders increases cost 0-10%, 2-3 bidders increases costs 10-25%, and one bidder increases costs 25-100%. This would seem to conform with classical economic theory (and common sense) that **more competition results in lower costs**. See attached DIR slides.
5. **Government-Mandated Project Labor Agreements: The Public Record of Poor Performance (2014 Edition)**

Summary of PLA Research (2014 Edition) [The Impact of Government-Mandated Project](#)

[Labor Agreements \(PLAs\): A Review of Key Reports and Studies \(2014 Edition\)](#) (pdf) highlights excerpts from studies pertaining to common points of contention during PLA debates. A record of PLA construction projects experiencing an **unfortunate pattern of cost overruns, reduced competition, delays in construction, construction defects, safety problems and diversity issues**. It is a key resource to find failed government-mandated PLA projects in your community, illustrating why anti-competitive and costly government-mandated PLAs are nothing more than a bad solution in search of a problem.

6. Government Funded Study Finds PLAs Increase Costs and Offer Limited Value (June 2009)

A June 2009 study conducted by property and construction consulting firm [Rider Levett Bucknall](#) prepared for the U.S. Department of Veterans Affairs (VA) Office of Construction and Facilities Management found that PLAs would likely **increase construction costs by as much as 9 percent** on three of the five construction markets (Denver, New Orleans and Orlando) in which the VA is planning to build hospitals.

[Project Labor Agreements – Impact Study for the Department of Veterans Affairs](#)

7. Santa Cruz Metro Transit District Metrobase Project: **6 of 8 unresponsive bidders**. Project bid September 12, 2012. Project not awarded until December 2012.

1) Life of Project (LOP) budget increased from \$27,350,425 to \$29,428,765.

2) Completion date was two years past contracted completion date (original was Dec, 2014, move in date was end of 2017).

8. Salinas Chamber case study at Hartnell College in the Monterey County market demonstrated that a PLA will result in fewer local jobs not more. Without Project Labor Agreements, 56% of the money spent stays in the local economy. With PLAs, only 10% does. See attachment.

9. Disastrous bid results under the Contra Costa Community College District PLA.

A. Contra Costa College New College Center

- a. Bid results 10.2% over low engineer's estimate of \$45M
- b. General Contractor from out of county
- c. Only 2 subcontractors from Contra Costa County
- d. 1 out of state contractor

B. Los Medanos College Student Services Remodel

- a. Bid results 9.8% over high engineer's estimate of \$15M
- b. General Contractor from out of county
- c. Only 2 subcontractors from Contra Costa County

C. Physical Education and Student Union Complex

- a. Bid range - \$35M - \$50M (District has now had to resort to a bid range vs. an engineer's estimate.
- b. 2 bidders
- c. Only 5 subs out of 24 from Contra Costa County and one from Quebec

10. \$26M is the cost of PLAs at West Contra Costa USD to fund three updated construction bids for projects at Kennedy High, El Cerrito High and Coronado Elementary. This 37% increase over the \$44.8 Million allocated by Measures J, D & E is the cost of government-mandated Project Labor Agreements (PLAs). WCCCUSD has had a PLA in place since 2000. [Learn more](#). CC Times Article: Pricey school construction spending at WCCCUSD.

11. Oxnard Union High School District new Rancho Campana High School bid coming in 20% over estimates. The cost of the project had been estimated to be \$49 million while the price tag now stands at \$58 million. [GC blames PLA](#). Final project cost \$71.2M.

12. South San Francisco school starts amid construction project

School started Wednesday for children in the South San Francisco Unified School District. The fifth grade classrooms had not been completed due to construction delays. The district says part of the construction delays at Buri Buri Elementary School was due to roofing materials that didn't arrive on time. In fact, this is not the only school in the district that's behind in construction.

The district has used up all the funds from the \$162 million bond for school improvements and ran out. It moved \$10 million from its general fund to complete projects because of increased costs.

South SFO has been using Project Labor Agreements since 2011.

13. EBMUD conducted a survey of its union and non-union contractors who bid district projects about Project Labor Agreements.

- a. 100% said PLAs increase costs
- b. 64% said PLAs were a disincentive to bid

14. Southwestern Community College National City Higher Education Center project failed to garner the required 3 bidders for the following trades and is now rebidding them PLA free:

- BP 01 – Surveying (Prof licensed surveyor)
- BP 02 – Final Clean (B or D-63)
- BP 03 – Earthwork & Site Demo (A or C12 & C21)
- BP 04 – TI Demo (C-21)
- BP 06 – Masonry (C-29)
- BP 10 – Misc Metals & Stairs (C-51)
- BP 11 – Non-Lab Casework (C-6)
- BP 14 – Sheet Metal (C-43)
- BP 18 – Flooring (C-15)
- BP 24 – Elevator (B or C-11)

· BP 25 – Fire Protection (C-16)

<http://www.southwesterncollege.edu/2010R-2>

San Mateo CCD PLA Example

6/28/17 Agenda Item 17-6-7CA pages 131-132 <https://smccd-public.sharepoint.com/BoardofTrusteesPackets/2017-06-28%20Packet.pdf>

"APPROVAL TO REJECT ALL BIDS AND REBID COLLEGE OF SAN MATEO BUILDING 17 LEARNING COMMUNITIES MODERNIZATION PROJECT.

On June 14, 2017, the District received two bids for this project as follows: Contractor Total Bid D.L. Falk Construction \$4,649,700 Build Group \$6,233,510

The lowest bid received exceeds the project budget target for construction costs by 66%. Therefore, facilities is seeking approval to reject all bids and re-bid the project.

From: Susan Siegert [<mailto:Susan@abcnorcal.org>]

Sent: Tuesday, March 26, 2019 2:28 PM

To: Leslie Orta <lorta@valleywater.org>

Subject: Research re: Core Worker Definition limited to non-signatory contractors

Hi Leslie, below is more research on core worker requirements that I spoke to you about. It is one of the main reasons merit shop contractors will not bid the work if they read & understand the PLA. I believe it could potentially make the PLA legally discriminatory. Thanks, susan

<https://www.independent.com/2019/03/20/unions-win-big-in-city-construction-showdown/>

Under PLAs, **nonunion** contractors are allowed to bring only a limited number of “core” workers on PLA jobs;

<http://www.seattle.gov/contracting/docs/labor/TargetedHire.pdf>

Though PLAs often require the exclusive use of hiring halls, there are some limited exemptions for **open-shop** contractors to use their workforce, referred to as “core” workers

<https://www.lawa.org/-/media/lawa-web/employment/files/lawa-pla-flyer.ashx?la=en&hash=97AB7B8CC9E4DDEE0188D7CA46DD8E6BA2818E4F>

CAN PRIME CONTRACTORS & SUBCONTRACTORS USE THEIR OWN WORKFORCE? In accordance with PLA, Article 3, Section 10, to ensure that

contractors will have an opportunity to employ their experienced "core employees" on this Project, the parties agree that in those situations where a Contractor not a party to the current collective bargaining agreement with the signatory union having jurisdiction over the affected work is a successful bidder, that the Contractor may request by name, and the local will honor, referral of persons who have applied to the local union for Project work and who meet the following qualifications:

4. As needed, non-signatory contractors shall work with applicable union(s) to sign up and dispatch qualified core employees prior to start of work.

https://www.portofoakland.com/files/PDF/MAPLA_Agreement_2016.pdf Section 7.6 Port of Oakland

Union halls prioritize targeted workers when dispatching so non-signatory contractors will inevitably be dispatched those workers.

It appears that some PLA's require union contractors to submit a core-workforce list, but I don't believe they ever are dispatched (from local hire programs) off the hiring bench unless they need additional workers and cannot get apprentices from somewhere else.

I believe this has been added to the PLA to sell it as a workforce development tool and harm open shops at the same time, also, it should make the PLA legally discriminatory and show favoritism. Union shops would never comply with this and it will break the PLA if they were forced to comply.

Just my feedback as a contractor.

Susan Andrews
Community Relations
Associated Builders and Contractors of Northern California
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abcnorcal.org

2011

Project Labor Agreements: Pathways to Business Ownership and Workforce Development in Los Angeles



Miguel Contreras Learning Complex
Photo for LAUSD by Magnus Stark 2011

By Uyen Le

UCLA Labor Center

California Construction Academy (CCA)

November 2011

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Introduction

The construction sector is often referred to as an industry with “two faces.” Within the “high-road” construction industry, construction jobs and contracting opportunities can create pathways to safe, middle-class careers, as well as family-supporting wages and benefits. However, there is also the “low-road” construction industry, which is unregulated and creates dangerous, low-paying construction jobs with few career advancement options. This dual character of the construction industry has created challenges for public agencies and private companies that seek to safely and efficiently build and rehabilitate their facilities while also ensuring that their investment results in good jobs for workers and contractors. Project Labor Agreements (PLAs), otherwise known as Project Stabilization Agreements (PSAs), is one policy tool that both private and public sectors have used to build complex construction projects. Those who utilize and support PLAs believe that PLAs help to ensure high quality, safety, and cost standards on construction projects while also creating good economic opportunities for local communities.

This report will evaluate to what extent the Los Angeles Unified School District project stabilization agreement (PSA) met its business development, workforce development, and cost control goals.

Small Business Enterprises

The construction industry creates business ownership opportunities for general contractors and specialized contractors, but as mentioned earlier, it is an industry with “two faces.” Historically, many small, local, emerging, minority, and disadvantaged contractors have faced multiple challenges in accessing construction work. Some challenges facing small, minority, and disadvantaged contractors include: 1) lack of bonding and insurance capacity, 2) low levels of access to business loans, 3) few relationships with developers and large construction purchasers, and 4) lack of familiarity with public and private bidding processes. However, supportive programs and organizations exist to support the development of small, minority, and disadvantaged construction contractors. Some examples of these programs and organizations include the Small Business Administration (SBA) loan, multiple signatory contractor associations, technical assistance programs, and the National Association of Minority Contractors (NAMC).

This report will evaluate to what extent the Los Angeles Unified School District has succeeded in meeting the small, local, emerging, and disabled veteran business enterprise goals, and local hire goals established in the Project Stabilization Agreement (PSA). This report will also outline and evaluate the Los Angeles Unified School District's PSA's additional strategies to support and develop small and minority contractors, as well as its strategies to ensure compliance.

Local Hire and Targeted Hiring of Workers

The construction sector provides one of the largest privately funded workforce training programs in the country, namely through joint labor-management apprenticeship training programs. Joint labor-management programs mean that both labor partners and the contractors collaborate to fund the training, and also collaboratively create training opportunities for apprentices. According to the California Department of Industrial Relations, Department of Apprenticeship Standards, 92% of California's approximately 30,000 apprentices between 2002-2007 graduated from joint labor-management apprenticeship programs.¹ These registered apprenticeship training programs provide rigorous on-the-job training as well as in-class instruction, and many programs last 2-5 years (depending on the skilled trade) before participants move from apprenticeship status to journey-level worker status. Thus, registered joint labor-management apprenticeships produce high-quality workers who have both practical and academic experience, and these apprentices are equipped with the skills, training, and certifications to earn family-supporting wages and benefits for a lifetime. Since PLAs often contain language on the percentage of registered apprentices and percentages of local workers on a project, PLAs can be used as a tool to increase participation of these groups on construction worksites.

This report will evaluate the effectiveness of the LAUSD PSA in creating access to apprenticeship opportunities and journey-level work opportunities through local hire policies and programs. The report will also evaluate how effective the LAUSD has been in meeting the local hire and other targeted hire goals in the LAUSD PSA.

¹ Wilson, Corinne. 2009. *Construction Apprenticeship Programs: Career Training for California's Recovery*. Center on Policy Initiatives.

Methodology

This report draws upon the important previous work to analyze the needs and challenges that small businesses and disadvantaged businesses face in accessing and sustaining contracts in the public sector. Rather than replicating this work, this report will identify and analyze one local example of how a large public agency, the Los Angeles Unified School District, has attempted use the PSA structure to address these barriers to entry for small and disadvantaged businesses. This research will examine outcomes from the PSA at LAUSD for both prime contractors and subcontractors. This report will also evaluate the direct and indirect impacts of PSAs/PLAs on small business participation and local hire outcomes in Los Angeles County.

The researcher has compiled data sets and reports on small business participation and local hires under these projects. Los Angeles Unified School District representatives and “We Build” pre-apprenticeship program representatives provided these data sets and reports. The data represents the most current information that these groups have processed. The data consists of detailed information on the PSA outcomes, including the total amount of construction contracts, the percentage of these contracts that went to small and disadvantaged business enterprises, the number of pre-qualified bidders that were registered with these organizations, the percentage of local workers who worked on these projects, and the numbers of apprentices that worked on these projects.

Where possible, there is self-reporting of race/ethnicity and gender of workers, but due to existing policies in California, public agencies cannot require certain percentages of workers be hired based on race or gender, and cannot require that public agencies track this information. This report will also build on the work of another report released in 2008 by the UCLA Labor Center – California Construction Academy titled “Construction Careers for Our Communities.”

In addition to analysis of the datasets from the LAUSD PSA, this report includes interviews with key stakeholders including an elected official, jobs coordinator, program administrators, and program consultants.

The list of interviewees are as follows:

1. Mónica García – President, Board of Education, Los Angeles Unified School District
2. Veronica Soto – Former Small Business Program Manager at the Los Angeles Unified School District. Currently a consultant to the Martin Luther King Hospital PLA
3. Michael Bejarano – Current Small Business Program Manager at the Los Angeles Unified School District
4. Anabel Barragan – “We Build” Program Manager
5. Thea Leonardo – Labor Compliance Manager, Telenet VOIP (Small Business Enterprise Contractor)

Structure

The report is structured in 4 main sections:

1. The introduction provides an overview of the research, including methodology and structure.
2. The background section lays out context and background information for the sections that follow, including a definition of project stabilization agreements (PSAs), otherwise known as project labor agreements (PLAs), and a brief history of PLAs. The section defines and provides context on local hire policies. The background section also provides a brief history of the LAUSD PSA as well as a summary of its small/disadvantaged business targets and local hire goals.
3. “Program Outcomes” analyzes data sets and interviews regarding the small business outcomes and local hire outcomes for the LAUSD PSA. This section also includes analysis on different strategies that were used to improve outcomes and ensure compliance on these PSAs.
4. The conclusion provides a summary of outcomes and strategies and offers future research and analysis areas to better evaluate and learn from the LAUSD project stabilization agreements.

Background

What are PLAs?

A Project Labor Agreement (PLA), also sometimes called a Project Stabilization Agreement (PSA), is a type of contract. The contract is between the owner or managing entity of a construction project or a collection of associated projects, and a set of labor unions. Both parties use PLAs to establish predictable and agreeable terms regarding labor/management issues and to resolve any labor disputes without needing to resort to labor strikes and employer lock-outs.²

The difference between a PLA and traditional collective bargaining agreements is that the collective bargaining agreements are between individual craft unions and contractors/contractor organizations, while a PLA is a collective bargaining agreement between a consortium of different craft unions and the owner/managing entity of a project. The PLA's inclusion of the project owner in the agreement and not the individual contractors who will bid for the project owner's work is one of the most significant differences. This way, the owner and the consortium of unions will negotiate the PLA, and any contractor/subcontractor that works on projects that are under the jurisdiction of the PLA will become signatories to the PLA and will be bound by all of its policies. The value of this type of agreement, especially on large complicated projects that involve many different types of construction craft unions, is that it helps to streamline and standardize expectations, logistics, wages & benefits, policies, and processes for all labor issues instead of having individual agreements that may create confusion and slow down efficiency.³

Project Labor Agreements have existed in the United States for decades, with the first PLA for the construction of the Grand Coulee Dam in Washington State. The construction for the Grand Coulee Dam started in 1933 and it remains the largest cement structure ever built.⁴ Far from being a tool just for public works projects, however, Both publicly funded projects and private construction projects use PLAs. As a matter of fact, a 2001 study done of 82 PLAs in California

² Philips, Peter. "Construction Careers for Our Communities." UCLA Labor Center. 2008.

³ Belman, Dale and Bodah, Matthew M. "Building Better: A Look at Best Practices for the Design of Project Labor Agreements." Economic Policy Institute Briefing Paper #274. August 2010.

⁴ Garland, Liam and Suafai, Susie. "Getting to the Table: A Project Labor Agreement Primer" National Economic Development and Law Center. 2002.

found that 72% of the projects studied were private.⁵ PLAs can also be used for large or small projects, in urban or rural settings, and on highly technical projects as well as standard construction projects.⁶

Since PLAs can be used in so many different types on settings on different types of projects, the PLAs themselves are also very different from each other. However, there are two main characteristics that all PLAs have in common. First, there is a “no-strike” clause that lasts for the length of the contract and an agreed-upon arbitration process that is used to handle disputes instead. This provides the project owner/managing entity with predictable work cycles, rates, and timelines, therefore greatly reducing the project risks and costs. Second, all PLAs are voluntary agreements between the owners and the unions, so there is always a negotiation process that precedes a PLA where the parties meet to determine common interests and PLA components.⁷

Another significant characteristic of many PLAs is the existence of a targeted community workforce policy, which are diversity goals or local hiring goals to increase employment of historically under-represented groups, namely women, people of color, veterans, and others.⁸ Some PLAs contain language regarding targeted percentages of under-represented workers and small/disadvantaged business enterprises (S/DBEs), while others contain language regarding the zip codes or neighborhoods from which these workers/businesses should come from. Many refer to this as the Community Workforce Agreement (CWA) components of a PLA. These characteristics are not common to all PLAs, but they are often the ones that community groups and public agencies cite as some of the most attractive aspects of PLAs.⁹

What is Local and Targeted Hire?

In the construction industry, local hire policies mandate requirements and/or “good-faith efforts” to employ a certain percentage of construction workers who reside in the local areas on construction work sites. The definition of “local” may mean workers who reside in a certain number of zip codes near the project site, within the citywide zip codes, within countywide zip

⁵ Philips, Peter. “Construction Careers for Our Communities.” UCLA Labor Center. 2008.

⁶ Dunlop, John T. “Project Labor Agreements.” Joint Center for Housing Studies. Harvard University. 2002

⁷ Philips, Peter. “Construction Careers for Our Communities.” UCLA Labor Center. 2008.

⁸ Belman, Dale and Bodah, Matthew M. “Building Better: A Look at Best Practices for the Design of Project Labor Agreements.” Economic Policy Institute Briefing Paper #274. August 2010.

⁹ Garland, Liam and Suafai, Susie. “Getting to the Table: A Project Labor Agreement Primer” National Economic Development and Law Center. 2002.

codes, or in another type of geographic boundary that is pre-determined in the regulatory language. The targeted percentage of workers from these areas may also vary, with some projects requiring 30% local hire, while others require 50% local hire. There are also local hire goals which fall into different tiers, such as the San Diego Unified School District Project Stabilization Agreement (PSA), which requires that 35% of workers reside in targeted zip codes near the project site, 70% of workers reside in San Diego Unified School District boundary zip codes, and 100% come from San Diego County zip codes.¹⁰

Certain “best practices” have emerged from local hire programs that tie local hire to other policies requiring job quality, prevailing wage, and benefits packages for workers. This way, the jobs that community residents access will be high-quality jobs with family-supporting wages and benefits.

Local hire programs have historically been a source of collaboration and compromise for various construction industry stakeholders. Local hire programs have the potential to help increase accessibility to union apprenticeship and journey-level programs for local residents, bolster community support for project labor agreements and other workforce agreements, integrate workforce training systems and providers that can offer work readiness and retention services, increases communications and cooperation with developers and contractors, and aid public officials to create and retain local jobs for residents.

There is an existing body of research and articles that has listed key points and recommendations for local hire with respect to the construction industry¹¹. Some of the recommendations are as follows:

1) Since construction work operates on a cyclical basis, local hire policies in the construction industry work differently than local hire policies for permanent jobs such as office administration or service-sector employment. Policies must have a deep understanding of how the construction industry works, and how local hire policy will affect agreements between unions, contractors, and developers. Depending on the local context, local hire policies may choose to target specific building trades, or serve as a blanket policy for all trades working on a particular project.

¹⁰ San Diego Unified School District Project Stabilization Agreement and other reporting documents can be found online at:

<http://www.sandi.net/218320721155437390/blank/browse.asp?A=383&BMDRN=2000&BCOB=0&C=56175>. Link last accessed on January 13, 2011.

¹¹ from findings in “Making Development Work for Local Residents” by Kathleen Mulligan-Hansel, Phd. Partnership for Working Families. July 2008

2) Construction local hire programs should focus on increasing both the number of journey-level workers who are local residents as well as apprenticeship opportunities for local residents. By focusing both on journey-level workers and apprentices, better opportunities emerge to create a sustainable supply of local workers in the long-term.

3) To help low-income workers and workers of color access apprenticeship programs, stakeholders must also ensure that union contractors have opportunities to increase their work load. If there are no new jobs, unions will not be able to open up additional apprenticeship positions and contractors will not hire any more workers.

4) Dedicated staff teams to ensure that: a) workers can access jobs, b) workers are well-prepared, c) contractors and other program participants are equipped with information, and d) contractors and other program participants are complying with all local hire regulations are critically important. Without an active compliance program and commitment from leadership, it will be very difficult to achieve targeted local hire goals.

5) Local hire programs work best when they help unions and contractors who are already committed to the significance of hiring locally, and provide incentives (rewards & penalties) for those who have not shown as much enthusiasm.

How are Small Business Enterprises Defined?

The federal Small Business Administration (SBA) publishes definitions for who qualifies under the SBA's definition of a Small Business Enterprise (SBE) for different industries. According to the SBA, "The Small Business Act (Act) established SBA to aid, counsel, assist and protect the interests of small business concerns, to preserve free competitive enterprise, to ensure that small businesses receive a fair portion of the Federal Government's purchases, and to maintain and strengthen the Nation's overall economy. The Act defines a small business concern as one that 'is independently owned and operated and which is not dominant in its field of operation.' The Act states that the definition of a small business shall vary from industry to industry to the extent necessary to reflect industry differences."

To qualify as a small business, the SBA has created maximum size standards per industry. In the construction industry, the current size standard is \$33.5 million in average annual receipts for general contractors and heavy construction contractors, and \$14 million in average annual receipts for specialty trade contractors. The maximum size standard in the construction industry is relatively higher than many other industries, since so much of the average annual

receipts for contractors actual goes towards paying the cost of equipment, materials, workers, and other costs that are not profits.

LAUSD has adopted the same maximum size standards as the Small Business Administration Standards, and requires that contractors who meet these standards apply to become a certified SBE with the agency. Only once these contractors receive the SBE certification from the LAUSD (and/or from partnering government agencies) can they be counted as an SBE within the data systems. Certification as an SBE also enables contractors to access and participate in a variety of workshops and technical assistance processes that the LAUSD provides to increase SBE participation and to ensure PSA program compliance overall.

Los Angeles Unified School District PSA Background

The Los Angeles Unified School District (LAUSD) currently has an active Project Labor Agreement, which it calls a Project Stabilization Agreement (PSA). The LAUSD is the second largest school district in the country, and is the second largest employer in Los Angeles County. In 1997, in response to a critical shortage of classroom seats for an increasing number of students, voters passed Proposition BB, which funded construction projects under the first LAUSD PSA.

The passage of Measure K in 2002 provided \$3.34 billion for the expansion of the New School Construction program and for modernization and repair projects. An additional \$1 billion was approved in bonds for other school districts in Los Angeles County.¹² In January of 2009, voters approved Measure Q, which created an additional \$7 billion in bonds for the school construction projects. The LAUSD bond program totals approximately \$27 billion in funding, including the \$7 billion from Measure Q that has been authorized but has not been utilized. According to Board President Mónica García, 111 new schools have been built with many more having gone through repair and modernization projects.¹³ A complete list of projects from fiscal year 2004 to fiscal year 2011 are available in Appendix A.

For the purposes of this analysis, since the LAUSD Board of Education adopted the Small Business Participation Goal of 25% in February of 2003, the research will focus on outcomes since May 2003, when the LAUSD Board of Education approved a five-year PSA extension with the Los Angeles and Orange Counties Building and Construction Trades Council and the

¹² Philips, Peter. "Construction Careers for Our Communities." UCLA Labor Center. 2008.

¹³ Information regarding 111 schools received from interview with Mónica García, LAUSD Board President September 21, 2011.

corresponding local signatory craft unions. The agreement provides a uniform labor relations framework across all district construction projects that are funded in whole or in part by bond money identified in the PSA. The LAUSD also hired a third-party administrator, Parsons Constructors Inc. (PCI), to administer the PSA and to ensure compliance.

The current PSA applies to general (prime) multi-trade contracts that exceed \$175,000, to general (prime) specialty contracts that exceed \$20,000, and to all subcontracts flowing from these contracts, as well as job order contracts. All contractors on projects that meet these criteria must confirm acceptance of the PSA terms through a letter of assent for each of the projects they work on. The Project Labor Coordinator (PLC) must receive the letter of assent at least forty-eight hours before work begins. The PSA overrides any conflicting local collective bargaining agreements of the signatory unions.¹⁴

LAUSD Hiring Goals and Procedures

The PSA requires contractors to hire workers through union hiring halls, with the exception of five core workers that the contractor regularly employs. The PSA also contains a local hire goal of 50% district resident participation. “Local” in this case is defined as a worker who lives in one of the zip codes that fall within the boundaries of the LAUSD’s eight sub-districts. In order to comply, the union hiring halls systematically runs through their lists of workers to refer local workers first, until at least 50% of each contractor’s employees are district residents.

In addition to targeting local workers, the PSA also states that up to 30% of the workforce for each craft may be apprentices, of which 40% must be first year apprentices. These apprenticeship and first-year apprentice goals are important tools to help new entry-level workers gain more opportunities to become apprentices. The PSA included this provision to help new workers start a career in construction. A labor-management committee consisting of labor representatives and management representatives is responsible to oversee the enforcement of local hire goals.

¹⁴ Philips, Peter. “Construction Careers for Our Communities.” UCLA Labor Center. 2008.

LAUSD “We Build” Program

The LAUSD “We-Build” program is a pre-apprenticeship program that outreaches to and trains local workers, and then funnels these workers into joint labor-management apprenticeship programs where apprentices receive training while they work on LAUSD projects. Not only does “We-Build” conduct the pre-apprentice job training components, but it also works closely with contractors and union hiring halls to help these groups meet the 50% local hire goal, the 30% apprenticeship goal, and the 40% first-year apprentice goal.

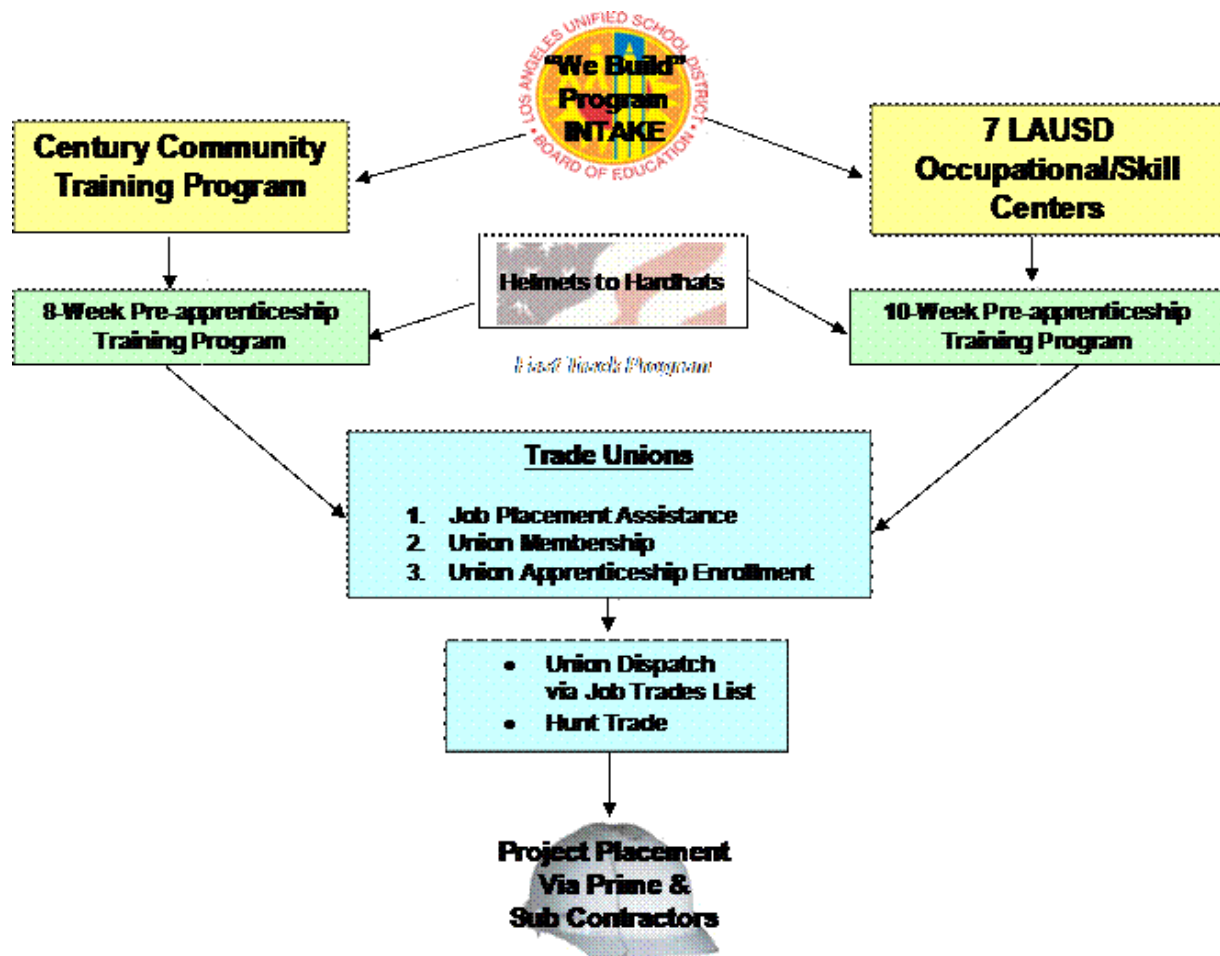
The “We-Build” pre-apprenticeship program includes ten weeks or 300 hours of pre-apprenticeship training. A partnership between the LAUSD Facilities Services and Adult and Career Education Divisions facilitates the “We-Build” Program. “We-Build” apprenticeship training is offered at seven district locations: East Los Angeles Occupational Center, East Los Angeles Skills Center, Harbor Occupational Center, Maxine Waters Employment Preparation Center, North Valley Occupational Center, West Valley Occupational Center, and Los Angeles Technology Center. “We-Build” works collaboratively with the City of Los Angeles, Los Angeles Community Redevelopment Agency, DPSS GROW Program, California Employment Development Department, Hub Cities Consortium, LAUSD High Schools and Healthy Starts Program, Los Angeles Mission, Para Los Niños, P.O.W.E.R. Collaborative, United Jobs Creation Council (UJCC), Union Rescue Mission, The Weingart Center, and Helmets to Hardhats, among others.¹⁵

“We-Build” works with community and faith-based organizations to recruit local district residents for its program. These organizations, which provide local district residents with access to training and employment support services, such as the Alameda Corridor Jobs Coalition, Community Coalition, Department of Defense Employer Support of the Guard and Reserve (ESGR), and United Auto Workers (UAW) WorkSource Center.¹⁶

¹⁵ Philips, Peter. “Construction Careers for Our Communities.” UCLA Labor Center. 2008.

¹⁶ Philips, Peter. “Construction Careers for Our Communities.” UCLA Labor Center. 2008.

A flow chart of the “We Build” program follows below.



Source: “We Build” website. Last retrieved October 4, 2011

Program Outcomes

LAUSD Small Business Participation

At the LAUSD, the minimum contract size over which PLA rules would apply is \$20,000 for specialty craft contractors and \$125,000 for general contractors, which means that the overwhelming majority of construction work at LAUSD was performed under a PLA. Since the Board of Education adopted a Small Business participation goal of 25% in 2003, all of the construction work that the LAUSD has issued since then that is over the minimum contract size is expected to meet the 25% SBE goal. The data below comes from SBE participation from 2003 to 2011. According to the PSA's third-party monitor, Parsons Construction, Inc.'s (PCI) data tracking server, as of September 2011, **LAUSD has spent over \$8.68 billion on construction, and approximately 48% of that amount was awarded to small and disadvantaged business enterprises.¹⁷** This means that small and disadvantaged businesses were able to access \$4.15 billion worth of construction contracts as a result of LAUSD's project stabilization agreement alone.

Small Business Participation under LAUSD's Project Stabilization Agreement 2003-2011
Total Construction Contract Awards: \$8,678,876,754.78
Total SBE Contract Awards: \$4,149,527,603.75
SBE Participation Level: 47.8%

In addition to small business participation overall, there was also strong SBE participation at the prime contractor level. Out of a total of 496 prime contractors that have worked on the LAUSD PSA since 2003, 219 of these have been SBE prime contractors. This means that 44% of all of the prime contractors that worked under the LAUSD PSA were small business enterprises.

¹⁷ Data retrieved by Veronica Soto, Current Parsons Construction Inc. consultant

SBE Prime Contractor Participation Under LAUSD's Project Stabilization Agreement 2003-2011	
Total Number of Prime Contractors:	496
Total Number of SBE Prime Contractors:	219
SBE Participation Level:	44%

The participation levels for subcontractors have also met the 25% SBE participation goal of the district. Out of the total of 4,773 subcontractors that worked as first-tier subcontractors, 1,194 of those contractors qualified as small business enterprises (SBEs). This results in a 25% participation level for SBE subcontractors. However, the SBE subcontractor participation level may be higher since these numbers reflect just first-tier subcontractors, and not all additional subcontractors (not registered as first-tier).

SBE Subcontractor Participation Under LAUSD's Project Stabilization Agreement 2003-2011	
Total Number of Subcontractors:	4,773
Total Number of SBE Subcontractors:	1,194
SBE Participation Level:	25%*
*This reflects only first-tier subs, therefore, the SBE contractor participation level may be higher	

The cumulative achievement of 48% participation of small business enterprises (SBEs) in the construction process is very impressive for LAUSD, especially considering that the original target goal was 25%. The participation rates for both SBE prime contractors and SBE subcontractors each also exceeded the 25% small business participation goal.

LAUSD Competitiveness of Bidding and Construction Costs

The LAUSD construction bidding process was also highly competitive, ensuring that the bids that came in were competitively priced and created high value for the district. Over the course of the bond program, there have been 2,735 prequalified bidders. Anecdotally, Veronica Soto, former Small Business Program manager, estimates that there were approximately 18 bidders

for specialized crafts for each RFP. This is a highly competitive number of bidders, considering that in Ms. Soto's experience, having approximately 5 bidders for each new construction contract ensures that there is enough competition and diversity in the bidding pool to allow the district to make a good selection. According to Thea Leonardo, who is the Labor Compliance Manager at Telenet VOIP (SBE contractor who has worked on LAUSD PSA projects), "Working with the LAUSD under a Project Stabilization Agreement allowed us a level playing field. Because the PSA required a set prevailing wage, we were able to compete fairly and to have a competitive bid."

Even though there is no official accounting of what percentage of these bidders were signatory to a union collective bargaining agreement or not, Small Business Program representatives have stated that there were many non-signatory contractors that participated in the bidding process. According to Michael Bejarano and Veronica Soto, who have both managed the Small Business Program, some of these contractors became signatory (union) contractors after being exposed to the union hiring halls and apprenticeship programs. Others did not become signatory, but still were satisfied to bid repeatedly on later LAUSD construction projects.

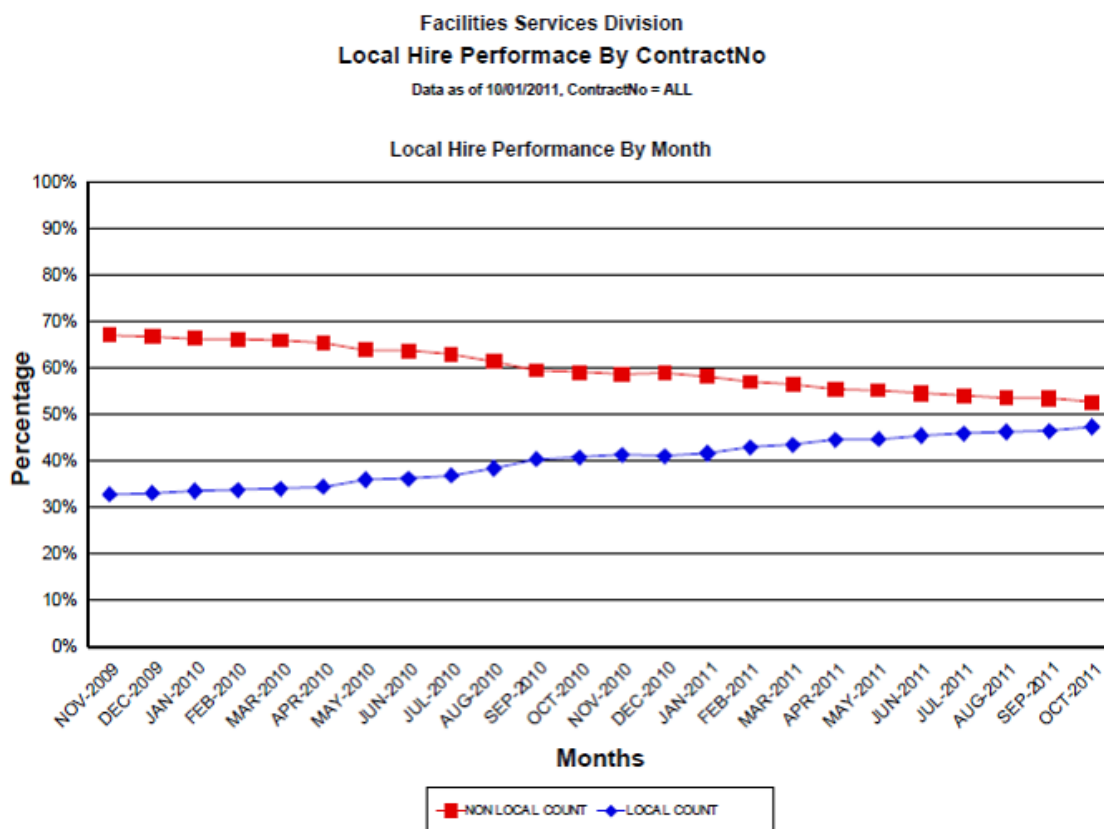
The costs of construction at LAUSD have fluctuated between 2003-2011, primarily due to the external factors in the broader construction industry and economy. According to Ms. Soto, the cost per square footage for construction has increased from \$250 to \$375 per square foot in 2003 to peak at almost \$600 per square foot. According to Ms. Soto, prevailing wages were not the reason for the increased overall costs, but rather it was the market demand for materials and the labor shortage during the construction boom period prior to 2008 that resulted in the increased overall costs. In Ms. Soto's words, it was a simple "supply and demand" issue. Materials, contractors, and workers were in high demand during the construction boom of the last decade, including the large amounts of construction that was happening in Las Vegas and other regional cities. The cost of materials such as steel, concrete, and heavy equipment increased greatly during this period due to high demand. In addition, many contractors were booked for 2 years ahead of time, meaning that LAUSD had to compete with other construction owners for limited contractor and labor resources, allowing contractors to charge more for their services. Thus, even to this date, there is no convincing evidence that links the presence of the LAUSD PSA to the increased costs of construction at LAUSD, and there were multiple external economic factors such as high demand for contractors, materials, and workers that created these increased costs.

“We Build” Local Hire and Apprenticeship Outcomes

As described earlier, the “We Build” program provides pre-apprenticeship training to serve as a pipeline to assist local residents into apprenticeship programs that work on LAUSD construction projects. According to Anabel Barragan, Manager of the “We Build” Program since 2004, over 1,628 local district residents have graduated from the “We Build” program and 81% of those “ready-to-work” graduates are now working in construction. The “We Build” program does not stop just at training, but also provides support and referrals to union hiring halls and contractors to help them meet the PSA’s requirement of 50% local hire participation. In addition, since the LAUSD PSA also contains language targeting 40% of all apprentices to be first-year apprentices, the “We Build” program was also responsible for ensuring that there would be enough qualified and trained pre-apprentices to enter the apprenticeship programs.

According to data from LAUSD’s Certified Payroll system, there have been a total of 96,052 workers that have worked on LAUSD PSA projects between July 2004 and August 2011. These workers accounted for approximately 45.16 million hours worked, and earned approximately \$1.46 billion in wages. The average hourly wage for these workers was \$32.29. During this period, the LAUSD PSA was able to achieve 41% local hire for workers who resided within the LAUSD boundaries, accounting for 42% of all wages earned, and 68% local hire for workers who resided within Los Angeles County, accounting for 79% of all wages earned. This means that the LAUSD PSA has resulted in approximately \$1.02 billion in wages for Los Angeles County residents in just seven years. Detailed workforce residency statistics by district can be found in the Appendix D. In order to achieve even higher local hire outcomes and to meet the district’s 50% local hire requirement, the “We Build” program continues to increase its active compliance program along with procurement guidelines that prioritize local hire. For example, according to Ms. Barragan, the cumulative local worker participation level for new school construction projects (excluding modernization of existing projects), is at 48%.

The graph below shows how the local hire outcomes have increased substantially between 2009 and 2011 as a result of aggressive and active compliance by “We Build.”



In addition to local hire goals, the LAUSD PSA also contained a goal that at least 40% of the apprentices under the PSA would be first-year apprentices. Out of a total of 30,557 apprentices who worked under the LAUSD PSA between July 2004 and August 2011, 12,678 of them were first-year apprentices. This means that 41.5% of all apprentices under the LAUSD PSA project were first-year apprentices, therefore exceeding the PSA’s 40% goal.

Although the “We Build” Program is not required by law to track employees by race/ethnicity, and gender, the LAUSD still wanted to ensure that the workforce reflects the diversity of the Los Angeles region. According to Ms. Barragan, “Since July of 2004, 67% of our construction workforce are minority, but we are continually working with our contractors and the craft unions to increase local worker participation to achieve the 50% local worker requirement.”

During the 2004-2011 period, out of the 96,191 total workers who worked under the LAUSD PSA, 363 identified as Native American (.38%), 1390 identified as Asian/Pacific Islander (1.45%), 3656 identified as African-American/Black (3.80%), 58728 identified as Hispanic (61.05%),

22,195 identified as White (23.07%), 2195 identified as Other (2.28%), and 7664 Declined to State (7.97%). Of the 96191 total workers, 1421 identified as Female (1.48%), and 94,770 identified as Male (98.52%). Of the 96191 total workers, 590 identified as Veterans (.61%) and 95601 identified as Non-Veterans (99.39%). .

LAUSD Leadership, Administration, and Compliance

The positive SBE, local hire, and apprenticeship outcomes under the LAUSD PSA reflect several prominent factors, not the least of which is the LAUSD Board of Education’s commitment to diversity and their decision to include a targeted 25% SBE goal and 50% local hire goal from the outset. By creating and adopting this specific policy language the Board made an official commitment to the goals that it then followed up with funding and leadership support to implement. Using bond money, the Board hired Parsons Construction Inc. (PCI), which is a construction, engineering, and construction management company that has been around since 1944, as the Project Stabilization Agreement Coordinator. It is Parsons’ responsibility to administer the PSA and to monitor the program in order to ensure compliance to the districts’ goals. Parsons has a strong track record and \$2.7 billion in annual receipts, ensuring that the company would be able to handle to scale of managing a school construction program at LAUSD, which is the second largest school district in the country. Parsons was able to hire full time employees in order to develop the compliance monitoring program and the small business development program. The district also created the “We Build” program to ensure compliance with the local hire and apprenticeship goals in the PSA. The table below describes Parsons’ scope of work.

LAUSD Project Stabilization Agreement Administration Responsibilities
Administer & Interpret the Project Stabilization Agreement
Develop / Implement Labor Relations Guidelines for Contractors
Mediator / Facilitator for Labor & Contractors
Document All Grievances, Disputes, and Resolutions That Occur
Encourage and Assist the Participation of Local Small Businesses in Project Work

Encourage the Participation of Local Residents in Project Work
Apprenticeship / Training
Establish Monthly Labor / Management Meetings
Provide Effective Team to Minimize Contractor Misunderstanding and Change Orders
Communicate With Los Angeles Unified School District's Representatives on Labor Relations Issues
<i>Source: LAUSD Contractor Summit Presentations 2004</i> ¹⁸

Besides hiring a competent PSA administrator, the Board of Education also took additional steps in order to ensure the success of the LAUSD PSA. According to LAUSD Board of Education President Mónica García, it was critical for the LAUSD to develop a very clear mission to address the problem of over-crowding and inadequate facilities in schools and also the problem of students needing to be bussed 2 hours in order to get to a school that was less crowded. The Board also wanted to create more small business opportunities for contractors who could benefit from working with the LAUSD. By developing very positive community relationships and community buy-in in what the problem is, the Board was able to build support and get voters to approve the bonds to move forward with the construction under the PSA. With the community attention, the Board was also held continuously accountable by the local communities to ensure that they were meeting their goals and addressing the problems.

Small business development strategies and other contract procurement strategies implemented by Parsons consultants who staffed the Small Business Program at the LAUSD also helped the district exceed the 25% small business participation goal. Veronica Soto was the Small Business Program manager for the majority of the time period between 2003-2011, and has only recently left in the last year to consult on the Martin Luther King Hospital Project Labor Agreement (PLA). According to Ms. Soto, there were several key actions that her office took that increased small business participation, and also ensured that this data would be tracked

¹⁸ LAUSD Contractor Summit Presentations. 2004. Last retrieved October 2, 2011
[http://www.laschools.org/contractor-summit-presentations-2004/Overview%20of%20the%20District's%20\\$16%20Billion%20School%20Construction%20Program_files/frame.htm](http://www.laschools.org/contractor-summit-presentations-2004/Overview%20of%20the%20District's%20$16%20Billion%20School%20Construction%20Program_files/frame.htm)

and monitored over time. The Small Business Program office took many steps to ensure that all contractors who participated under the PSA were aware of key points in the policy and what they needed to do in order to comply. They also took additional measures to ensure that small businesses access additional trainings, technical assistance (such as the Small Business Bootcamp), and other resources in order to help them be more successful at winning LAUSD construction contracts. Some barriers that the Small Business program addressed are described in the table below:

Small Business Barriers Eliminated

BARRIER	ACTION	STATUS
Prequalification	<ul style="list-style-type: none"> ◆ Eliminated requirement for "reviewed or audited financial statements" at Category C. ◆ Sponsored Prequalification Workshops. 	✓
Safety & Bonding	<ul style="list-style-type: none"> ◆ Cal OSHA Consultation Services ◆ U.S. SBA Bond Guarantee Program ◆ Safety Workshops ◆ 10 Hour OSHA Training 	✓
Access to Bid Documents	<ul style="list-style-type: none"> ◆ Established 9 Plan Viewing Sites ◆ eBidboard 	✓
Public Contracting Process	<ul style="list-style-type: none"> ◆ Implemented the Small Business Boot Camp Program for small contractors. <ul style="list-style-type: none"> ➤ Certification & Bonding ➤ Prequalification ➤ Safety Plan Development ➤ Public Contract Law ➤ Access to Capital ➤ How to Bid on LAUSD Contracts ➤ Estimating ➤ Labor Compliance & PSA <i>Additional Support</i> <ul style="list-style-type: none"> ➤ 10-Hour OSHA Training ➤ Mock Bid 	✓

Source: LAUSD Contractor Summit Presentations 2004

In summary, the LAUSD small business support program consisted of streamlined pre-qualification processes, access to bid documents and mock bid workshops, safety trainings, and public contracting trainings. This provided valuable support for small contractors who have historically not had much experience with public contracting. A more detailed description of the LAUSD Small Business Bootcamp, Contractor Bond Works, Contractor Money Works and other resources for small contractors can be found in Appendix B.

Aside from small business enterprises, LAUSD needed to inform many other people internally and externally about the district's SBE and local hire goals, and its approach to achieving these goals. According to Small Business Program manager, Michael Bejarano, the Small Business Program and the "We Build" program are both "part of the same hand," meaning that these programs collaborated seamlessly in order to meet the districts' goals to increase job and business development opportunities. Small Business program and "We Build" staff held workshops for LAUSD program managers and facilities managers to see that all of the leadership within the large organization understood the PSA and the targeted goals of the PSA. According to Anabel Barragan, "We Build" Program Manager, this helped to ensure that LAUSD leadership at all levels were aware of the LAUSD construction program goals, and worked collaboratively to achieve them. This created a culture within the organization of awareness and compliance that continues to help LAUSD achieve its construction program goals.

It was still not enough to simply support SBEs and LAUSD managers to increase SBE participation under the LAUSD PSA. The Small Business Program also needed to make sure that large contractors and prime contractors were aware of their responsibilities to achieve the 25% SBE participation goal. They did this through several strategies. According the Michael Bejarano, the current Small Business Program manager, the program provided lists of SBEs to large contractors who were looking for subcontractors, and also hosted a series of job fairs and "Meet the Prime Contractor" events to increase networking and collaborations between SBEs and large contractors. In addition to providing this support, the staff also ensured compliance by making targeted phone calls to large contractors and prime contractors specifically to ensure they conducted the appropriate outreach to SBEs. Sometimes even LAUSD Board members made these calls to emphasize the strong support of SBE goals by LAUSD. According to Mr. Bejarano, this explicit show of support from the highest levels of leadership at the LAUSD was critical to the success of the PSA.

Finally, according the Ms. Soto, the LAUSD also made sure that they became the "Owner of Choice" for contractors, meaning that they wanted the LAUSD construction projects to be so

well-run and well-managed that contractors would be happy to comply with LAUSD policies to do business with the District. Different strategies the office implemented in order to become the “Owner of Choice” and to incentivize contractors to bid at LAUSD are:

1. Payment to general contractors within 10 days
2. Payment to construction managers within 30 days, but recently it has typically been within 11-12 days
3. Provision of technical assistance and mediation with contractors
4. Dedication of specific inspectors to projects in order to ensure more continuity and direct communication in the inspection process
5. Conducted official “partnering” sessions in order to provide additional direct support for all contractors

The Small Business Program also successfully increased collaboration between the LAUSD, the contractors, and the unions. The office conducted quarterly labor-management meetings with the unions, and in many cases invited high-ranking individuals within LAUSD and other agencies make presentations. These meetings also served as industry forums with individual building and construction trades in order to understand the unique issues and challenges these trades faced in completing the scope of work. By committing to stay in close communication and to listening to the issues raised by contractors and workers, the LAUSD became better project owners in the process.

Through the utilization of certified payroll data and the development of their own searchable database system, the “We Build” program has managed to track and monitor characteristics for all workers who have participated under the LAUSD PSA since July 2004, when the “We Build” program started. The “We Build” program is staffed by 3 full-time staff to administer the program, and 6 part-time staff that works with “We Build” students directly to connect them to training and employment opportunities. Even though she believes the “We Build” program has been operating successfully, Anabel Barragan, “We Build” program manager, believes that if there additional resources to increase staff could make the program even more successful. This is another example of how important it is for leadership to make available resources to hire staff to administer, train, and ensure compliance in order to successfully implement the goals of the LAUSD PSA.

Conclusion

After evaluating the Los Angeles Unified School District PSA the researcher finds that the program met its targeted small business participation and targeted hiring goals, or are on track to meet these goals. The many bidders that have participated in the LAUSD PSA illustrate that the bidding process has been competitive and that the respective districts have been able to control costs through competitive bidding processes and create value while working under the PSA. In addition, even though there is no formal tracking process for whether or not contractors were signatory to union collective bargaining agreements, the program managers and consultants interviewed have reported worked closely with multiple union signatory and non-union signatory contractors. Some non-signatory contractors decide to become signatory after being exposed to the high quality workers that come out of joint labor-management apprenticeship training programs, while others decide to not become signatory but still choose to repeatedly bid for PSA contracts.

By creating targeted percentages for Small Business Enterprises (SBEs) and following through with supportive programs, trainings, and aggressive compliance, the LAUSD has created additional opportunities for these businesses to win public contracts that did not exist in the past. The LAUSD program alone has awarded approximately \$41.5 billion in contracts to small business enterprises just in the last 8 years, and have created opportunities for thousands of small contractors.

In the Los Angeles Unified School District PSA, the agency's commitments to increasing participation of small and disadvantaged businesses as well as local workers and apprentices are evident through its willingness to invest money in program administration and compliance. The agency hired a third-party administrator, compliance officers, and pre-apprenticeship training and referral providers. These components seem to be critical for successful program implementation and compliance. The funding from these programs allowed third-party administrators to dedicate multiple full time staff and interns to ensure that staff, contractors, and unions were well-trained to comply with and exceed the small business goals of the PSA.

In addition, the agency's commitments to hiring full time "We Build" staff also reflected their dedication to strategically invest resources to meet the goals of the PLA/PSA. Thus, through this research, the researcher has found evidence to support the claim that small business development and workforce development policies that are passed requires strong commitment from staff and leadership as well as sufficient resources in order to focus on compliance during

the program planning and implementation stages. It is important to budget full time employees to ensure that large and small contractors, workers, agency representatives, and other stakeholders are well-informed about the policies, and are committed to their responsibilities to comply. The CCA has also found that the hiring of a third-party monitor to ensure transparency and project compliance is very beneficial to meeting the goals of PLAs/PSAs. As with any other policy, PLAs work best when resources, time, and leadership are committed to successful implementation.

Appendix

Appendix A

LAUSD List of Projects

Fiscal Year 2004 to Fiscal Year 2012

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0340155	San Fernando High School	Replace Folding Bleachers	6/5/2003	6/19/2003	7/2/2003
0330489	WADSWORTH AVENUE SCHOOL	Replace Deteriorated Floor Coverings	6/10/2003	6/23/2003	7/3/2003
0330486	WOODLAND HILLS SCHOOL	REPLACE DETERIORATED FLOOR COVERING	6/4/2003	6/17/2003	7/7/2003
0330488	BELVEDERE MIDDLE SCHOOL AND BELVEDERE EARLY EDUCATION CENTER	Replace Deteriorated Floor Coverings	6/10/2003	6/25/2003	7/8/2003
0330501	FIRST STREET ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	6/16/2003	6/30/2003	7/8/2003
0330447	HOLMES MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	5/9/2003	5/21/2003	7/8/2003
0340157	LORENA STREET ELEMENTARY SCHOOL	GENERIC LUNCH SHELTER	6/9/2003	6/23/2003	7/8/2003
0330496	BROOKLYN EEC, HAMMEL EEC, AND EASTMAN EEC	REPLACE DETERIORATED FLOOR COVERING	6/12/2003	6/26/2003	7/9/2003
0330498	OLIVE VISTA MIDDLE SCHOOL and FENTON AVENUE CHARTER SCHOOL	GUTTER REPLACEMENT	6/13/2003	6/25/2003	7/9/2003
0340145	MARSHALL NEW PRIMARY CENTER NO. 1	NEW PRIMARY CENTER	5/7/2003	5/15/2003	7/15/2003
0340129	SEVENTH STREET SCHOOL & CRESTWOOD STREET SCHOOL	Safety and Technology / Bond Air Conditioning	4/7/2003	4/21/2003	7/15/2003
0330461	DYER ES/HERRICK ES/ HUBBARD ES/ EL DORADO/HARDING/OSCEOLA ES/BROADOUS ES/ MISSION HS	SAFETY & TECHNOLOGY	5/16/2003	5/30/2003	7/16/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0340136	East Valley New High School #3, East Valley Continuation High School and North Hollywood Primary Center #4	New School Facilities (89 & 6 Classrooms) and Construction of a New School (North Hollywood PC#4)	4/18/2003	4/24/2003	7/17/2003
0330519	Fourth St E S & Marianna E S	Replace Deteriorated Floor Covering	6/25/2003	7/7/2003	7/17/2003
0330470	Van Nuys High School	Replace Deteriorated Floor Covering	6/18/2003	7/3/2003	7/17/2003
0330502	West Valley Occupational Center	Replace Deteriorated Floor Covering	6/18/2003	7/7/2003	7/17/2003
0330484	Thomas Bradley Environmental Science / Humanities Charter Magnet	WINDOW REPLACEMENT	6/2/2003	6/30/2003	7/18/2003
0340154	EMERSON MIDDLE SCHOOL	1997 BOND AIR CONDITIONING III / NEW ELECTRICAL SERVICE	6/4/2003	6/18/2003	7/22/2003
0330515	FISHBURN ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	6/24/2003	7/8/2003	7/22/2003
0330504	Marshall High School	Interior/Exterior Paint, Repair/Replace Windows and Sash, Repair/Replace Gymnasium Lockers	6/19/2003	7/1/2003	7/22/2003
0330517	CAMELLIA ES	REPIPE VARIOUS BUILDINGS	6/26/2003	7/14/2003	7/24/2003
0340159	Washington Preparatory Senior High School	Theatrical Rigging and Dimmer Board	6/24/2003	7/10/2003	7/24/2003
0330524	Stevenson Middle School	Wrought Iron Fence	7/2/2003	7/14/2003	7/28/2003
0330508	BANCROFT MIDDLE SCHOOL	ASPHALT CONCRETE RESURFACING	6/18/2003	7/2/2003	7/30/2003
0330523	Garfield Senior High School	Replace Deteriorated Floor Coverings	7/2/2003	7/16/2003	7/30/2003
0330525	WILLENBERG SPECIAL EDUCATION CENTER	Replace Hot and Cold Water Piping	7/2/2003	7/15/2003	7/30/2003
0430000	Frances Blend Elementary School / Van Ness Elementary School	Asphalt Concrete Yard Resurfacing	7/9/2003	7/21/2003	7/31/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0440001	SUN VALLEY MIDDLE SCHOOL	PROVIDE AND INSTALL NEW LUNCH SHELTER	7/10/2003	7/23/2003	8/6/2003
0340160	RAMONA ELEMENTARY SCHOOL	CONSTRUCTION OF NEW ELEMENTARY SCHOOL	6/27/2003	7/8/2003	8/7/2003
0330528	Canyon Elementary School	Safety and Technology	7/3/2003	7/17/2003	8/8/2003
0330531	OXNARD ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	7/7/2003	7/24/2003	8/8/2003
0430005	SAN GABRIEL & VICTORIA ELEMENTARY SCHOOLS	Asphaltic Concrete Yard Resurfacing	7/15/2003	7/30/2003	8/11/2003
0430006	KENTER CANYON ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	7/15/2003	7/31/2003	8/12/2003
0430010	Liggett Street Elementary School	Replace Deteriorated Floor Covering	7/18/2003	7/30/2003	8/12/2003
0340158	MANUAL ARTS NEW ES #3	NEW SCHOOL FACILITY	6/13/2003	6/19/2003	8/12/2003
0430009	Alta Loma ES, Burbank MS, Cheremoya Alternative School, Dorris Place ES, Ivanhoe ES, Ramona ES, Selma ES	Bond Safety and Technology at All Schools and Replace Feeder and Breaker at Burbank MS	7/17/2003	7/31/2003	8/14/2003
0430015	BRAINARD ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/23/2003	8/5/2003	8/19/2003
0430025	GAGE MIDDLE SCHOOL	Window Replacement/Replace Deteriorated Floor Covering	7/25/2003	8/7/2003	8/19/2003
0430017	San Pedro High School	Renovate Irrigation System	7/23/2003	8/4/2003	8/19/2003
0440003	CANYON ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	7/24/2003	8/6/2003	8/20/2003
0430024	COLFAX ES, LANKERSHIM ES, NORTH HOLLYWOOD ADULT SCHOOL, AND RIO VISTA ES	Safety and Technology	7/25/2003	8/8/2003	8/20/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430022	LAWRENCE MIDDLE SCHOOL	IRRIGATION RENOVATION PROJECT	7/24/2003	8/7/2003	8/20/2003
0430011	Telfair Elementary School	Safety & Technology - Replace Fuse Panels	7/23/2003	8/6/2003	8/20/2003
0430023	FORD BOULEVARD ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	7/24/2003	8/11/2003	8/21/2003
0430020	John Adams Middle School	Replace Deteriorated Floor Coverings	7/24/2003	8/7/2003	8/21/2003
0440005	Overland Elementary School	1997 Bond Air Conditioning III	7/28/2003	8/11/2003	8/21/2003
0430028	DE PORTOLA MIDDLE SCHOOL AND RESEDA ELEMENTARY SCHOOL	FENCING/GATE REPAIR AND FABRIC REPLACEMENT	7/28/2003	8/12/2003	8/22/2003
0430034	LOWMAN SPECIAL EDUCATION SCHOOL	SAFETY & TECHNOLOGY AND ELECTRICAL UPGRADE	8/1/2003	8/12/2003	8/25/2003
0430032	Toland Way Elementary School & Early Education Center	Asphaltic Concrete Yard Resurfacing, Replace Chain-Link Fences & Gates	7/31/2003	8/12/2003	8/25/2003
0430030	IVANHOE ELEMENTARY SCHOOL	REPLACE CHAIN LINK FENCES AND GATES AND REPAIR DETERIORATED CURBS	7/30/2003	8/12/2003	8/26/2003
0430019	EAGLE ROCK HIGH SCHOOL	REPLACE SPRINKLER SYSTEM ON FOOTBALL FIELD, REPLACE DAMAGED SPRINKLER SYSTEM, REPLACE CHAIN LINK FENCES AND GATES	7/23/2003	8/4/2003	8/27/2003
0440002	MARLTON SCHOOL	SAFETY & TECHNOLOGY AND FIRE ALARM SYSTEM	7/22/2003	8/4/2003	8/27/2003
0430027	NOBEL MIDDLE SCHOOL	Irrigation Renovation	7/31/2003	8/15/2003	8/27/2003
0430035	OVERLAND ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	8/4/2003	8/19/2003	9/2/2003
0430033	Robert Frost Middle School	Irrigation Renovation Project	8/1/2003	8/14/2003	9/2/2003
0430040	NINETY-THIRD STREET ELEMENTARY SCHOOL AND NINETY-NINTH STREET ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	8/6/2003	8/18/2003	9/3/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0440012	ANGELES MESA ELEMENTARY SCHOOL	STANDARD LUNCH SHELTER	8/7/2003	8/20/2003	9/4/2003
0430037	Gaspar De Portola Middle School	Safety and Technology	8/7/2003	8/20/2003	9/4/2003
0430048	CALABASH ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	8/15/2003	8/27/2003	9/9/2003
0440016	Richland Elementary School	1997 Bond Air Conditioning III	8/12/2003	8/26/2003	9/9/2003
0430041	Justice Street Elementary School	Safety and Technology	8/8/2003	8/26/2003	9/10/2003
0430042	LOMITA MATH/SCIENCE MAGNET SCHOOL	SAFETY & TECHNOLOGY / PLAYGROUND RESURFACING & GREENING	8/8/2003	8/21/2003	9/11/2003
0440019	DORSEY HIGH SCHOOL	STANDARD LUNCH SHELTER	8/15/2003	8/27/2003	9/12/2003
0430046	JAMES MONROE HIGH SCHOOL	REPIPE COLD WATER LINES-GYMNASIUM	8/14/2003	8/28/2003	9/12/2003
0430053	KENTWOOD ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	8/18/2003	9/3/2003	9/15/2003
0430051	CURTISS MIDDLE SCHOOL	RENOVATE IRRIGATION SYSTEM	8/18/2003	9/3/2003	9/16/2003
0430055	AMBLER AVENUE SCHOOL	Playground Resurfacing and Greening	8/19/2003	9/5/2003	9/17/2003
0430047	FULTON MIDDLE SCHOOL & MADISON MIDDLE SCHOOL	FENCING/GATE REPAIR AND FABRIC REPLACEMENT	8/14/2003	9/3/2003	9/17/2003
0440009	STATE STREET NEW ELEMENTARY SCHOOL NO. 1	NEW SCHOOL FACILITY	8/6/2003	8/14/2003	9/17/2003
0430021	LOS ANGELES NEW ELEMENTARY SCHOOL #1	Abatement Demolition, Removal and Grading	7/24/2003	7/31/2003	9/18/2003
0430052	Marquez Elementary School	Playground Resurfacing	8/18/2003	9/2/2003	9/18/2003
0430058	NEVADA ELEMENTARY SCHOOL	Water and Gas Repiping	8/22/2003	9/8/2003	9/18/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0440020	HUMPHREYS AVENUE ELEMENTARY SCHOOL	STANDARD LUNCH SHELTER	8/18/2003	9/5/2003	9/19/2003
0330530	MARK TWAIN MIDDLE SCHOOL	Asphaltic Concrete Yard Resurfacing	7/7/2003	7/24/2003	9/19/2003
0430038	Camellia Avenue, Canterbury Avenue, Morningside School, Roscoe School, Stonehurst Avenue, Strathern Street, Vena Avenue and Vinedale School	Safety & Technology and Fuse Panel Replacement	8/6/2003	8/26/2003	9/22/2003
0430050	CENTRAL LOS ANGELES AREA NEW HIGH SCHOOL No. 2	ABATEMENT, DEMOLITION AND REMOVAL	8/15/2003	9/3/2003	9/23/2003
0430059	CHATSWORTH ELEMENTARY SCHOOL	Safety and Technology	8/25/2003	9/11/2003	9/23/2003
0430062	VINTAGE MAGNET SCHOOL	WATER AND GAS REPIPING	8/28/2003	9/10/2003	9/24/2003
0430071	HAMMEL ELEMENTARY SCHOOL AND HAMMEL EARLY EDUCATION CENTER	PLAYGROUND RESURFACING	9/4/2003	9/16/2003	9/26/2003
0430068	SOUTH GATE MIDDLE SCHOOL	Replace Deteriorated Floor Covering	9/3/2003	9/17/2003	9/29/2003
0430070	92ND STREET ELEMENTARY SCHOOL AND GRAHAM ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	9/4/2003	9/17/2003	9/30/2003
0430061	El Oro Way Elementary School	Water and Gas Repiping	8/28/2003	9/15/2003	9/30/2003
0430066	OXNARD STREET ELEMENTARY SCHOOL	Flooring Replacement	9/2/2003	9/18/2003	9/30/2003
0440026	RAMONA ELEMENTARY SCHOOL	CONSTRUCTION OF NEW ELEMENTARY SCHOOL	9/5/2003		9/30/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0440000	COMMONWEALTH AVENUE SCHOOL & LORETO STREET SCHOOL	ESCUTIA PLAN ADDITION PROJECT	7/9/2003	7/18/2003	10/2/2003
0430073	UTAH ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	9/9/2003	9/22/2003	10/2/2003
0430082	CAROLDALE LEARNING COMMUNITY	PLAYGROUND RESURFACING & GREENING	9/19/2003	9/30/2003	10/6/2003
0440025	BELMONT NEW PRIMARY CENTER #11	CONSTRUCTION OF NEW PLANT	9/4/2003	9/11/2003	10/7/2003
0430072	MULTNOMAH STREET SCHOOL	SAFETY AND TECHNOLOGY UPGRADES TO THE DATA NETWORK, INTRUSION ALARMS AND PUBLIC ADDRESS SYSTEMS/ELECTRICAL UPGRADES	9/10/2003	9/23/2003	10/7/2003
0430077	LOCKHURST ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	9/17/2003	9/30/2003	10/13/2003
0440032	WESTERN AVENUE CHARTER SCHOOL	Standard Lunch Shelter	9/17/2003	10/1/2003	10/13/2003
0430078	DEARBORN ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	9/18/2003	10/1/2003	10/14/2003
0440028	SOUTHEAST AREA LEARNING CENTER	New School Facility	9/12/2003	9/18/2003	10/14/2003
0430075	EL ORO WAY ELEMENTARY SCHOOL	Safety and Technology	9/18/2003	10/2/2003	10/15/2003
0440024	ALEXANDRIA NEW ELEMENTARY SCHOOL #1	NEW ELEMENTARY SCHOOL	9/4/2003	9/12/2003	10/16/2003
0430076	NOBEL MIDDLE SCHOOL	Irrigation Renovation	9/17/2003	10/3/2003	10/16/2003
0430087	FROST, ROBERT MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	9/23/2003	10/7/2003	10/17/2003
0430085	Bushnell Way Elementary School	Asphaltic Concrete Yard Resurfacing	9/23/2003	10/7/2003	10/20/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430080	FIFTEENTH STREET SCHOOL AND ANGEL'S GATE CONTINUATION HIGH SCHOOL	SAFETY AND TECHNOLOGY	9/22/2003	10/6/2003	10/21/2003
0430069	Ramona Elementary School	Replace Hot & Cold Water Lines	9/4/2003	9/17/2003	10/21/2003
0430084	CORONA AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY UPGRADE	9/25/2003	10/8/2003	10/22/2003
0430088	. AVENUE SCHOOL	SAFETY AND TECHNOLOGY	9/25/2003	10/7/2003	10/23/2003
0440034	CAHUENGA NEW ELEMENTARY SCHOOL NO. 1	NEW ELEMENTARY SCHOOL	9/19/2003	9/25/2003	10/23/2003
0430089	MONTE VISTA CHILD CARE CENTER	ASPHALTIC CONCRETE YARD RESURFACING	9/24/2003	10/8/2003	10/23/2003
0430079	BREED ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	9/22/2003	10/7/2003	10/29/2003
0440042	GRANADA ELEMENTARY SCHOOL	PANELIZED LUNCH SHELTER	10/2/2003	10/16/2003	11/3/2003
0430097	DANUBE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	10/6/2003	10/21/2003	11/4/2003
0430096	MAYALL STREET ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	10/6/2003	10/22/2003	11/4/2003
0440031	Belmont Elementary School #6	New Elementary School	9/17/2003	9/25/2003	11/6/2003
0430099	Taper Avenue Elementary School	Safety & Technology	10/8/2003	10/23/2003	11/6/2003
0330516	WALGROVE ELEMENTARY SCHOOL	ASPHALT CONCRETE YARD RESURFACING	6/25/2003	7/9/2003	11/6/2003
0430103	Hollenbeck Middle School	Playground Resurfacing	10/14/2003	10/27/2003	11/10/2003
0430105	Gage Middle School	Replace Metal Windows	10/15/2003	10/28/2003	11/12/2003

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/03 through 06/30/04

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430102	MIRAMONTE STREET ELEMENTARY SCHOOL AND PARMELEE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	10/14/2003	10/28/2003	11/12/2003
0430101	STEVENSON MIDDLE SCHOOL	SECURITY FENCING	10/9/2003	10/21/2003	11/12/2003
0440033	CENTRAL LOS ANGELES HIGH SCHOOL #1	CONSTRUCTION OF NEW HIGH SCHOOL	9/18/2003	9/25/2003	11/13/2003
0430104	Gompers Middle School, Locke High School, Truth Continuation High School, Jordan-Locke Community Adult School	SAFETY AND TECHNOLOGY	10/16/2003	10/28/2003	11/13/2003
0430108	CURTISS MIDDLE SCHOOL	Safety & Technology	10/22/2003	11/5/2003	11/17/2003
0430106	20th Street Elementary School	Safety & Technology	10/20/2003	11/4/2003	11/19/2003
0440040	JEFFERSON NEW ELEMENTARY SCHOOL #1 & JEFFERSON NEW ELEMENTARY SCHOOL # 7	NEW SCHOOL FACILITY	10/1/2003	10/8/2003	11/19/2003
0430100	CENTRAL LOS ANGELES AREA NEW MIDDLE SCHOOL #1	ABATEMENT DEMOLITION REMOVAL AND GRADING	10/9/2003	10/16/2003	11/20/2003
0430109	VAN DEENE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	10/24/2003	11/6/2003	11/20/2003
0430107	BETHUNE MIDDLE SCHOOL	CONCRETE REPAIR	10/22/2003	11/3/2003	11/21/2003
0440051	CENTRAL LOS ANGELES NEW MIDDLE SCHOOL #4	NEW MIDDLE SCHOOL	11/12/2003	11/18/2003	12/4/2003
0430128	GULF AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	11/6/2003	11/20/2003	12/4/2003

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0440047	SANTA MONICA NEW PRIMARY CENTER	NEW CONSTRUCTION-16 CLASSROOM SCHOOL FACILITY	10/24/2003	10/30/2003	12/4/2003
0430127	Calahan Elementary School	Safety & Technology	11/4/2003	11/19/2003	12/8/2003
0430130	ELIZABETH LEARNING CENTER	SAFETY AND TECHNOLOGY	11/10/2003	11/24/2003	12/8/2003
0440049	MAYWOOD ELEMENTARY SCHOOL No. 5	CONSTRUCTION OF A NEW ELEMENTARY SCHOOL	11/4/2003	11/13/2003	12/8/2003
0430136	HART STREET ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	11/12/2003	11/25/2003	12/9/2003
0430140	King Jr. Elementary School	Installation of Polyurethane Foam Roofing and Installation of Elastomeric Roof Coating,Including Abatement of Asb Containing Materials and Lead Paint	11/14/2003	11/25/2003	12/9/2003
0430133	TOPEKA DRIVE ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	11/10/2003	11/24/2003	12/11/2003
0430132	LANE ELEMENTARY SCHOOL	PLAYGROUND AND RESURFACING	11/10/2003	11/24/2003	12/12/2003
0430135	Various Schools(13 Sites): 3rd St,24th St,Annadale,Aragon,Arroyo Seco,Burroughs,Clifford,Delevan, Eagle Rock,Fletcher,Mt Washington, Yorkdale, Dayton H	Bond Safety and Technology	11/12/2003	11/24/2003	12/12/2003
0430137	BRIDGE STREET ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	11/14/2003	12/1/2003	12/15/2003
0430147	CHASE STREET ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	11/21/2003	12/2/2003	12/15/2003
0430139	NORTHRIDGE MIDDLE SCHOOL AND LEICHMAN SPECIAL EDUCATION CENTER	SAFETY AND TECHNOLOGY	11/14/2003	11/25/2003	12/15/2003

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0430141	STANFORD AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	11/14/2003	12/3/2003	12/15/2003
0440050	LOS ANGELES PRIMARY CENTER # 5	CONSTRUCTION OF A NEW 2-STORY PRIMARY CENTER	11/5/2003	11/12/2003	12/16/2003
0430142	AMBLER AVENUE SCHOOL	Playground Resurfacing & Greening	11/17/2003	12/5/2003	12/17/2003
0430148	BANCROFT MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	11/19/2003	12/4/2003	12/17/2003
0440053	WEEMES ELEMENTARY SCHOOL & WOODLAWN AVENUE SCHOOL	PLAYGROUND EXPANSION	11/14/2003	11/21/2003	12/17/2003
0430144	2ND STREET ELEMENTARY SCHOOL	SAFETY AND TECHONOLOGY AND ELECTRICAL UPGRADE	11/18/2003	12/3/2003	12/18/2003
0440057	Broadway Elementary School	Safety & Technology, 1997 Bond Air Conditioning & New Electrical Service	11/24/2003	12/8/2003	12/18/2003
0430138	MEYLER STREET ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	11/13/2003	12/5/2003	12/18/2003
0430150	SOTO STREET SCHOOL	PLAYGROUND RESURFACING	11/24/2003	12/8/2003	12/18/2003
0430149	Wilbur Avenue School	Safety and Technology	11/24/2003	12/8/2003	12/19/2003
0430151	Willenberg Special Education Center	Replace Hot & Cold Water Piping	11/24/2003	12/9/2003	12/19/2003
0430145	VARIOUS SCHOOLS (18 SITES)	SAFETY AND TECHNOLOGY	11/19/2003	12/1/2003	12/23/2003
0430167	CANYON ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	12/5/2003	12/16/2003	1/5/2004
0430155	Purche Avenue School	Replace Hot & Cold Water Pipes	12/3/2003	12/16/2003	1/5/2004
0430161	BROOKLYN AVENUE ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	12/3/2003	12/18/2003	1/6/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430154	CABRILLO ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/3/2003	12/16/2003	1/6/2004
0430160	Lorena Street Elementary School	PLAYGROUND RESURFACING	12/8/2003	12/22/2003	1/6/2004
0440062	Caroldale Learning Community/President Elementary School	Safety & Technology (S&T)/1997 Bond Air Conditioning-Group III (AC)	12/9/2003	12/22/2003	1/7/2004
0430170	SOUTH GATE MIDDLE SCHOOL	COLD AND HOT WATER RE-PIPE	12/9/2003	12/23/2003	1/7/2004
0440058	ANNALEE AND BROADACRES ELEMENTARY SCHOOLS	Safety & Technology / Bond Air-Conditioning Group III	12/3/2003	12/9/2003	1/8/2004
0430157	BYRD MIDDLE SCHOOL, MACLAY MIDDLE SCHOOL, O'MELVENY ELEMENTARY SCHOOL, MONTAGUE CHARTER ACADEMY	SAFETY AND TECHNOLOGY	12/3/2003	12/17/2003	1/8/2004
0430166	Miles Avenue Elementary School	Safety and Technology/Replacement of Electrical Panels	12/8/2003	12/22/2003	1/8/2004
0430153	EL ORO WAY ELEMENTARY SCHOOL	WATER AND GAS REPIPING	11/28/2003	12/19/2003	1/9/2004
0440063	Towne Avenue Elementary School	Safety & Technology / 1997 Bond Air Conditioning Group III / Playground Resurfacing & Greening	12/11/2003	12/29/2003	1/12/2004
0440068	AMESTOY ELEMENTARY SCHOOL, CHAPMAN ELEMENTARY SCHOOL, PURCHE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY, BOND AIR CONDITIONING, PLAYGROUND RESURFACING AND GREENING	12/15/2003	12/30/2003	1/13/2004
0440064	SOUTHEAST CONTINUATION HIGH SCHOOL # 1	NEW CONTINUATION HIGH SCHOOL	12/11/2003	12/18/2003	1/13/2004
0430175	FIFTY-NINTH STREET ES	SAFETY AND TECHNOLOGY	12/15/2003	1/2/2004	1/14/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430156	SOUTH GATE HIGH SCHOOL	Asphaltic Concrete Yard Resurfacing	12/1/2003	12/17/2003	1/14/2004
0430172	Dena Elementary School	PLAYGROUND RESURFACING	12/11/2003	12/30/2003	1/15/2004
0430168	SOUTH GATE MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	12/9/2003	1/5/2004	1/15/2004
0430169	Brainard Avenue School, Mount Gleason Middle School, Pinewood Avenue School & Sunland School	Safety and Technology	12/10/2003	1/6/2004	1/16/2004
0440065	DEL AMO, HALLDAL AVE, AND LEAPWOOD ELEMENTARY SCHOOLS	Safety & Technology / 1997 Bond Air-Conditioning Group III	12/12/2003	12/23/2003	1/16/2004
0430183	REED MIDDLE SCHOOL AND CANTERBURY AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	12/18/2003	1/6/2004	1/16/2004
0430182	SIXTH AVENUE ELEMENTARY SCHOOL	REPLACE HOT AND COLD WATER PIPING	12/18/2003	1/6/2004	1/16/2004
0430173	Birmingham High School	Safety and Technology	12/11/2003	1/6/2004	1/20/2004
0430188	CALVERT STREET SCHOOL	SAFETY AND TECHNOLOGY	12/22/2003	1/7/2004	1/20/2004
0430158	DENA ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/3/2003	12/17/2003	1/20/2004
0430189	Foshay Learning Center	Replacement of Chain Link Fence	12/22/2003	1/7/2004	1/20/2004
0430211	FRANCISCO SEPULVEDA MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	12/24/2003	1/7/2004	1/20/2004
0430197	Manhattan Place Elementary School and Woodcrest Elementary School	Interior and Exterior Painting of School Buildings and Appurtenant Structures	12/24/2003	1/8/2004	1/20/2004
0440072	Palms Middle School	Safety & Technology & 1997 Bond Air Conditioning Ill-New Electrical Service	12/18/2003	1/6/2004	1/20/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430171	PARK AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/15/2003	1/6/2004	1/20/2004
0440077	Shenandoah Elementary School	1997 Bond Air Conditioning III	12/24/2003	1/7/2004	1/20/2004
0430208	Florence Avenue Elementary School	Safety & Techonology	12/26/2003	1/12/2004	1/21/2004
0430143	HAMASAKI ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	11/17/2003	12/1/2003	1/21/2004
0440069	Leland Street School / Park Western Place School / Park Western Place Children's Center	Safety and Technology / Bond Air Conditioning Group III / New Electrical Service/ Playground Resurfacing and Greening	12/17/2003	1/5/2004	1/21/2004
0440052	MAGNOLIA AVENUE ELEMENTARY SCHOOL	MAGNOLIA AVENUE ES ON SITE ADDITION	11/13/2003	11/20/2003	1/21/2004
0430205	Adams Middle School	Playground Resurfacing	12/23/2003	1/8/2004	1/22/2004
0440080	CHARNOCK ROAD ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	12/24/2003	1/9/2004	1/22/2004
0430194	PASEO DEL REY NATURAL SCIENCE MAGNET SCHOOL	PLAYGROUND RESURFACING AND GREENING	12/22/2003	1/8/2004	1/22/2004
0430196	Roscomare Road Elementary School	Safety and Technology	12/23/2003	1/7/2004	1/22/2004
0430193	STONER ELEMENTARY SCHOOL	Asphalt Concrete Resurfacing	12/22/2003	1/7/2004	1/22/2004
0430174	TRINITY STREET ELEMENTARY SCHOOL AND WEST VERNON AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/15/2003	1/7/2004	1/22/2004
0430210	APPERSON STREET ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/24/2003	1/9/2004	1/23/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430203	Charles Drew Middle School & Russell Elementary School	Safety & Technology	12/23/2003	1/8/2004	1/23/2004
0440078	COEUR D'ALENE AVENUE ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	12/24/2003	1/13/2004	1/23/2004
0430207	EVANS COMMUNITY ADULT SCHOOL	SAFETY AND TECHNOLOGY UPGRADES TO DATA NETWORK, INTRUSION ALARMS, AND PUBLIC ADDRESS SYSTEMS	12/26/2003	1/9/2004	1/23/2004
0430215	NESTLE ELEMENTARY SCHOOL & SHIRLEY ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/26/2003	1/13/2004	1/23/2004
0430209	VALLEY ALTERNATIVE MAGNET SCHOOL	Safety & Technology	12/26/2003	1/12/2004	1/26/2004
0430212	Adams Middle School & Carver Middle School	Safety and Technology	12/26/2003	1/12/2004	1/27/2004
0430152	GARFIELD HIGH SCHOOL, MONTEREY HIGH SCHOOL, AND BELVEDERE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/1/2003	12/16/2003	1/27/2004
0430213	Manual Arts High School	Replacement of Windows	12/26/2003	1/9/2004	1/27/2004
0430187	MID CITY ADULT BASIC	Safety & Technology upgrades to the data network, intrusion alarms and public address system, and asphaltic concrete yard resurfacing	12/22/2003	1/13/2004	1/27/2004
0430186	MILLIKAN MIDDLE SCHOOL	Safety & Technology	12/22/2003	1/14/2004	1/27/2004
0440061	PACOIMA MIDDLE SCHOOL	MODERNIZATION / SAFETY & TECHNOLOGY	12/3/2003	12/15/2003	1/27/2004
0430204	San Fernando High School, Vaughn Street Charter School and North Valley Occupational Center	Replace Deteriorated Floor Covering	12/24/2003	1/16/2004	1/28/2004
0430177	WOODLAND HILLS ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/17/2003	1/14/2004	1/28/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430206	AUDUBON MIDDLE SCHOOL	Replacement of Panel Boards, MCC, Dimmer Board and Emergency Lighting	12/26/2003	1/21/2004	1/29/2004
0430199	BIRMINGHAM HIGH SCHOOL	Asphaltic Concrete Yard Resurfacing & Gas Line Repiping	12/24/2003	1/16/2004	1/29/2004
0430191	Gage Middle School	Plumbing Repair Project	12/23/2003	1/14/2004	1/29/2004
0430179	Melvin Elementary School & Napa Elementary School	Safety & Technology	12/16/2003	1/16/2004	1/29/2004
0430200	VAN NUYS SENIOR HIGH & VAN NUYS COMMUNITY ADULT SCHOOL	SAFETY & TECHNOLOGY	12/22/2003	1/15/2004	1/29/2004
0430202	BRADDOCK DRIVE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/22/2003	1/12/2004	1/30/2004
0430198	HOLLENBECK MIDDLE SCHOOL	PLAYGROUND RESURFACING	12/26/2003	1/16/2004	1/30/2004
0440075	WARNER AVENUE ELEMENTARY SCHOOL	1997 Bond Air Conditioning III	12/26/2003	1/20/2004	1/30/2004
0430192	4th Street Elementary School	Playground Resurfacing	12/23/2003	1/15/2004	2/2/2004
0440081	CLOVER AVENUE ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	12/26/2003	1/21/2004	2/2/2004
0430214	LOWMAN SPECIAL EDUCATION SCHOOL	SAFETY & TECHNOLOGY / ELECTRICAL UPGRADE	12/24/2003	1/21/2004	2/2/2004
0430181	Parkman Middle School	Safety & Technology	12/17/2003	1/13/2004	2/2/2004
0430178	TWENTY-EIGHTH STREET ES	PLAYGROUND RESURFACING	12/18/2003	1/20/2004	2/2/2004
0440071	Alexandria Ave Elementary School / Victory Blvd Elementary School	Parking Facility	12/18/2003	1/13/2004	2/3/2004
0430195	BROCKTON ELEMENTARY SCHOOL	Safety & Technology	12/26/2003	1/15/2004	2/3/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430184	Canoga Park Elementary School	Safety & Technology	12/19/2003	1/6/2004	2/4/2004
0440059	JOHN C. FREMONT HIGH SCHOOL	BOND BLEACHER REPAIR/HANDICAP ACCESS COMPLIANCE	12/8/2003	1/7/2004	2/4/2004
0430159	ARMINTA STREET SCHOOL, TOLUCA LAKE SCHOOL, AND VICTORY BOULEVARD SCHOOL	SAFETY AND TECHNOLOGY	12/2/2003	12/16/2003	2/6/2004
0430220	AVALON CONTINUATION HIGH SCHOOL	SAFETY AND TECHNOLOGY	1/16/2004	1/27/2004	2/6/2004
0430221	MANUAL ARTS HIGH SCHOOL	Exterior Painting of the School Buildings and Appurtenant Structures	1/16/2004	1/27/2004	2/6/2004
0440082	PEARY MIDDLE SCHOOL	1997 Bond A/C Group III, Modernization, Safety & Technology, & New Electrical Service	12/26/2003	1/21/2004	2/6/2004
0430180	EMELITA STREET SCHOOL, STAGG STREET SCHOOL, AND WINNETKA AVENUE SCHOOL	SAFETY & TECHNOLOGY	12/17/2003	1/14/2004	2/9/2004
0430216	Sterry Elementary School	Asphalt Concrete Resurfacing	12/26/2003	1/14/2004	2/11/2004
0440054	BELMONT HIGH SCHOOL	MODERNIZATION	11/14/2003	12/3/2003	2/12/2004
0440079	GARVANZA ELEMENTARY SCHOOL AND HOOVER ELEMENTARY SCHOOL	PLAYGROUND EXPANSION	12/23/2003	1/9/2004	2/13/2004
0440085	VARIOUS GROUP #612 (3 SITES)	CLASS SIZE REDUCTION - PHASE II ACCESS COMPLIANCE PORTION	1/20/2004	2/2/2004	2/13/2004
0430222	CHAPMAN SCHOOL	PLAYGROUND RESURFACING & GREENING	1/16/2004	2/3/2004	2/17/2004
0430224	Crenshaw High School	Paint & Refinish the Interior/Exterior of the School Buildings and Appurtenant Structures	1/28/2004	2/5/2004	2/17/2004
0440084	Ranchito Elementary School	Panelized Lunch Shelter	1/21/2004	2/2/2004	2/17/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430223	ANATOLA AVENUE ELEMENTARY SCHOOL & CANTARA STREET ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	1/22/2004	2/5/2004	2/19/2004
0440070	LOS ANGELES NEW ELEMENTARY SCHOOL NO. 1	NEW ELEMENTARY SCHOOL	12/17/2003	12/23/2003	2/19/2004
0440083	MARLTON SCHOOL	SAFETY & TECHNOLOGY AND FIRE ALARM	1/16/2004	1/27/2004	2/19/2004
0430126	San Pedro Street Elementary School	Safety And Technology	11/3/2003	11/20/2003	2/20/2004
0430225	EMERSON MIDDLE SCHOOL	Safety & Technology	1/28/2004	2/11/2004	2/24/2004
0430228	VAN NUYS ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	1/29/2004	2/10/2004	2/24/2004
0440087	BELMONT NEW PRIMARY CENTER #12	NEW PRIMARY CENTER	1/21/2004	1/29/2004	2/25/2004
0430227	AUDUBON CHARTER MIDDLE SCHOOL	Repair and Replace Lockers	1/30/2004	2/16/2004	2/26/2004
0430226	CANOGA PARK HIGH SCHOOL & OWENSMOUTH CONTINUATION SCHOOL	Safety & Technology	1/28/2004	2/12/2004	2/26/2004
0430233	FORTY-SECOND STREET ES AND FIFTY-NINTH STREET ES	Paint and Refinish the Interior and Exterior of the Schools Buildings and Appurtenant Structures	2/4/2004	2/13/2004	2/26/2004
0430236	CIMARRON AVENUE ELEMENTARY SCHOOL & WEST ATHENS ELEMENTARY SCHOOL	INTERIOR AND EXTERIOR PAINTING AND REFINISHING OF THE SCHOOL BUILDING AND APPURTENANT STRUCTURES	2/4/2004	2/17/2004	2/27/2004
	CLAY MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	2/2/2004	2/17/2004	2/27/2004
0430219	Salvin Special Education Center	Safety & Technology	1/16/2004	1/28/2004	2/27/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430176	SAN FERNANDO HIGH SCHOOL	Safety & Technology / Replace Fuse Panels	12/16/2003	1/7/2004	2/27/2004
0440086	Vine Street Elementary School	Expansion	1/21/2004	2/3/2004	2/27/2004
0430237	Clay Middle School	Replace Deteriorated Floor Covering	2/3/2004	2/18/2004	3/1/2004
0430238	MAYALL STREET ELEMENTARY SCHOOL	Safety & Technology	2/4/2004	2/19/2004	3/2/2004
0430218	MEASURE K ADULT OCCUPATIONAL CENTERS	15 ADULT OCCUPATIONAL CENTERS	1/16/2004	1/21/2004	3/2/2004
0430232	NORMANDIE ELEMENTARY SCHOOL AND MID-CITY MAGNET SCHOOL	INTERIOR AND EXTERIOR PAINTING OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/4/2004	2/17/2004	3/2/2004
0430217	GARDENA HIGH SCHOOL CHILDREN'S CENTER	PLAYGROUND RESURFACING, UTILITIES INSTALLATION & SITE DEVELOPMENT	12/26/2003	1/7/2004	3/3/2004
0430230	LANGDON AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	2/2/2004	2/17/2004	3/3/2004
0440092	PACOIMA MIDDLE SCHOOL	MODERNIZATION	2/13/2004	2/20/2004	3/3/2004
0430240	LANAI ROAD SCHOOL	SAFETY & TECHNOLOGY	2/10/2004	2/23/2004	3/4/2004
0440088	SAN FERNANDO EARLY EDUCATION CENTER & SYLVAN PARK EARLY EDUCATION CENTER	PLAYGROUND RESURFACING, UTILITIES INSTALLATION & SITE DEVELOPMENT	2/4/2004	2/11/2004	3/4/2004
0430201	FAIRFAX HIGH SCHOOL & WALT WHITMAN CONTINUATION HIGH SCHOOL	SAFETY & TECHNOLOGY	12/22/2003	1/14/2004	3/5/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430234	61ST STREET ELEMENTARY SCHOOL, 66TH STREET ELEMENTARY SCHOOL, 68TH STREET ELEMENTARY SCHOOL & FREMONT COMMUNITY ADULT SCHOOL	SAFETY AND TECHNOLOGY	2/5/2004	2/18/2004	3/10/2004
0430235	ROBERT FULTON MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	2/9/2004	2/24/2004	3/10/2004
0440090	DANA MIDDLE SCHOOL	1997 BOND AIR CONDITIONING III, NEW POWER SERVICE, AND CONSOLIDATION OF SERVICE	2/13/2004	2/25/2004	3/11/2004
0430245	CARSON STREET ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	2/11/2004	2/25/2004	3/12/2004
0440093	PLUMMER ELEMENTARY SCHOOL	PANELIZED LUNCH SHELTER	2/19/2004	3/3/2004	3/15/2004
0440089	VARIOUS GROU NO. 617 (4 SITES)	CLASS-SIZE REDUCTION-PHASE II, ACCESS COMPLIANCE PORTION	2/11/2004	2/24/2004	3/15/2004
0430251	PARTHENIA STREET ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	2/19/2004	3/4/2004	3/17/2004
0430253	TOLUCA LAKE ELEMENTARY SCHOOL	REPIPE CAFETERIA AND CLASSROOM BUILDING	2/23/2004	3/8/2004	3/17/2004
0430252	GAGE MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	2/19/2004	3/4/2004	3/18/2004
0430246	GRAPE STREET ELEMENTARY SCHOOL, FLOURNOY ELEMENTARY SCHOOL, 112TH STREET ELEMENTARY SCHOOL, JORDON-LOCKE CAS (various campus' at above locations)	SAFETY AND TECHNOLOGY	2/13/2004	2/25/2004	3/23/2004
0440097	CARSON SENIOR HIGH SCHOOL	1997 BOND AIR CONDITIONING GROUP III	2/27/2004	3/11/2004	3/24/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430242	107TH STREET ELEMENTARY SCHOOL AND FLORENCE GRIFFITH-JOYNER ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	2/11/2004	2/24/2004	3/25/2004
0440096	SELLERY SPECIAL EDUCATION CENTER	1997 BOND AIR-CONDITIONING, SAFETY AND TECHNOLOGY	2/26/2004	3/15/2004	3/25/2004
0430250	SEVENTY-FIFTH STREET ES, MILLER ES, SOUTH PARK ES	SAFETY AND TECHNOLOGY	2/19/2004	3/2/2004	3/26/2004
0430273	JAMES MONROE HIGH SCHOOL	REPIPE COLD WATER LINES - GYMNASIUM	3/5/2004	3/18/2004	3/30/2004
0430269	LIGGETT STREET ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	3/4/2004	3/19/2004	3/30/2004
0440098	CRENSHAW HIGH SCHOOL	UTILITIES INSTALLATION & SITE DEVELOPMENT	3/12/2004	3/23/2004	4/6/2004
0430291	JORDAN HIGH SCHOOL	ASBESTOS ABATEMENT IN CRAWL SPACE, ADMIN BLDG (002BCJ)		3/24/2004	4/6/2004
0430275	135TH STREET SCHOOL & BENJAMIN BANNEKER SPECIAL EDUCATION CENTER	Safety & Technology	3/12/2004	3/25/2004	4/7/2004
0440094	75TH STREET EEC, 75TH STREET, PARMELEE, 118TH STREET, 99TH STREET, 96TH STREET, & 92ND STREET ELEMENTARY SCHOOLS	PLAYGROUND RESURFACING AND LUNCH SHELTER	2/20/2004	3/3/2004	4/7/2004
0430270	BREED STREET ELEMENTARY SCHOOL	INSTALLATION OF THERMOPLASTIC (PVC) ROOF SYSTEM AND GUTTER REPLACEMENT	3/8/2004	3/23/2004	4/7/2004
0440100	186th STREET ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY and 1997 BOND AIR CONDITIONING III	3/16/2004	3/30/2004	4/8/2004
0430283	VENICE HIGH SCHOOL	UTILITIES INSTALLATION & SITE DEVELOPMENT	3/18/2004	3/25/2004	4/8/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430279	WALTER REED MIDDLE SCHOOL	REPLACE FUSE PANELS	3/11/2004	3/29/2004	4/12/2004
0430281	FAIRBURN ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	3/17/2004	3/30/2004	4/13/2004
0430284	PASEO DEL REY NATURAL SCIENCE MAGNET SCHOOL	SAFETY AND TECHNOLOGY	3/19/2004	4/1/2004	4/13/2004
0440102	COEUR D'ALENE AVENUE SCHOOL	CLASS-SIZE REDUCTION-PHASE II ACCESS COMPLIANCE PORTION	3/19/2004	3/31/2004	4/14/2004
0430280	SUSAN MILLER DORSEY SENIOR HIGH SCHOOL	AUDITORIUM RENOVATION	3/15/2004	3/30/2004	4/14/2004
0430277	FERNANGELES ELEMENTARY SCHOOL	REPIPE A & D BUILDINGS	3/10/2004	3/30/2004	4/15/2004
0430286	WESTWOOD CHARTER ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	3/24/2004	4/6/2004	4/19/2004
0440105	FIGUEROA STREET ELEMENTARY SCHOOL	COPS AUDITORIUM AIR CONMDITIONING	3/24/2004	4/8/2004	4/20/2004
0440104	HUGHES ELEMENTARY SCHOOL AND MENLO ELEMENTARY SCHOOL	PARKING FACILITY	3/26/2004	4/1/1960	4/20/2004
0430287	CITY TERRACE ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	3/18/2004	4/1/2004	4/21/2004
0430298	PACOIMA MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	3/31/2004	4/13/2004	4/22/2004
0430293	SOUTH GATE HIGH SCHOOL	REPLACE HOT & COLD WATER LINES AND REPLACE FIXTURES	3/30/2004	4/13/2004	4/22/2004
0430300	WILMINGTON MIDDLE SCHOOL	SASH REPLACEMENT	4/2/2004	4/13/2004	4/23/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430304	SHERMAN OAKS CENTER FOR ENRICHED STUDIES (S.O.C.E.S.)	ASPHALTIC CONCRETE YARD RESURFACING	4/9/2004	4/20/2004	4/30/2004
0430295	THOMAS A. EDISON MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	3/29/2004	4/12/2004	5/4/2004
0430311	GOMPERS MIDDLE SCHOOL	ASBESTOS ABATEMENT IN CRAWL SPACES, ADMINISTRATIVE BUILDING (002CDJ) AND HOME ECONOMICS BUILDING (010CCJ) (EMERGENCY)		4/23/2004	5/7/2004
0440110	BANNING NEW ELEMENTARY SCHOOL NO. 1	NEW ELEMENTARY SCHOOL	4/14/2004	4/22/2004	5/11/2004
0440103	HUNTINGTON PARK NEW ELEMENTARY #7	NEW ELEMENTARY SCHOOL	3/24/2004	4/1/2004	5/13/2004
0430278	WILSON HIGH SCHOOL	SAFETY & TECHNOLOGY UPGRADES TO THE DATA NETWORK. INTRUSION ALARMS, AND PUBLIC ADDRESS SYSTEMS.	3/11/2004	3/26/2004	5/13/2004
0430307	WILSON HIGH SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	4/15/2004	4/22/2004	5/14/2004
0430314	SEPULVEDA MIDDLE SCHOOL	COLD WATER REPIPE	4/27/2004	5/10/2004	5/20/2004
0430317	BANNEKER SPECIAL EDUCATION CENTER	PAINT/REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/23/2004	5/10/2004	5/21/2004
0430312	DENKER AVENUE SCHOOL	SAFETY & TECHNOLOGY	4/23/2004	5/5/2004	5/21/2004
0430320	MANCHESTER AVENUE ELEMENTARY SCHOOL	REPLACE DETRIORATED FLOOR COVERING, REFINISH WOOD FLOORS AND REPLACE CARPET	4/30/2004	5/11/2004	5/21/2004
0430308	HASKELL ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	4/13/2004	4/28/2004	5/24/2004
0430319	SUNLAND ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/29/2004	5/11/2004	5/24/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430316	HARBOR OCCUPATIONAL CENTER	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/27/2004	5/11/2004	5/25/2004
0430268	MARINA DEL REY MIDDLE SCHOOL	ASPHALT CONCRETE YARD RESURFACING	3/3/2004	3/16/2004	5/25/2004
0430324	SUN VALLEY MIDDLE SCHOOL	REPIPE ADMINISTRATION BUILDING	5/3/2004	5/17/2004	5/27/2004
0430248	WARNER ELEMENTARY SCHOOL	ASPHALT CONCRETE YARD RESURFACING	2/17/2004	3/2/2004	5/28/2004
0430303	VARIOUS SCHOOLS (8 SITES)	REPLACE DETERIORATED FLOOR COVERINGS	4/12/2004	4/27/2004	6/2/2004
0430328	HARDING ELEMENTARY SCHOOL	PAINT AND REFINISH INTERIOR-EXTERIOR AND MASONRY/STUCCO AND APPURTENANT STRUCTURES	5/10/2004	5/24/2004	6/3/2004
0430336	WILLENBERG SPECIAL EDUCATION CENTER (1957)	ASBESTOS ABATEMENT IN ATTICS, CLASSROOM BLDG. (002DAM) AND MULTI-PURPOSE BLDG. (001DCN)		5/26/2004	6/3/2004
0430327	CALAHAN AVENUE SCHOOL	Paint & Refinish the Interior/Exterior & Masonry/Stucco of all Buildings and Appurtenant Structures	5/14/2004	5/25/2004	6/7/2004
0430342	CARPENTER AVENUE ELEMENTARY SCHOOL	ABESTOS (EMERGENCY) REMOVAL IN CRAWL SPACE OF BUILDING 001CBJ		5/27/2004	6/10/2004
0430344	PALMS MIDDLE SCHOOL	ASBESTOS ABATEMENT IN ATTIC SPACES IN THE INDUSTRIAL ARTS BUILDING (002CAL) AND PHYSICAL EDUCATION BUILDING (007BAL) (EMERGENCY)		5/28/2004	6/11/2004
0430318	112TH STREET EARLY EDUCATION CENTER, 112TH STREET ELEMENTARY SCHOOL, 116TH STREET ELEMENTARY SCHOOL, & FLOURNOY ELEMENTARY SCHOOL	ASPHALTIC CONCRETE PLAYGROUND RESURFACING	4/28/2004	5/11/2004	6/14/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430333	FROST MIDDLE SCHOOL	PAINTING AND REFINISHING THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/21/2004	6/2/2004	6/16/2004
0430331	GULF AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/19/2004	6/7/2004	6/16/2004
0430341	CENTRAL LOS ANGELES AREA NEW MIDDLE SCHOOL #1	ABATEMENT, DEMOLITION, REMOVAL, AND GRADING	5/27/2004	6/9/2004	6/17/2004
0430343	BROADOUS ELEMENTARY SCHOOL & BROADOUS EARLY EDUCATION CENTER	PAINT AND REFINISH THE INTERIOR, EXTERIOR, MASONRY/STUCCO, AND APPURTENANT STRUCTURES	5/28/2004	6/11/2004	6/21/2004
0430334	EAST LOS ANGELES SKILLS CENTER	PAINTING AND REFINISHING THE INTERIOR, EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/24/2004	6/9/2004	6/21/2004
0430339	COMMONWEALTH AVENUE SCHOOL	REPIPE AND REPLACE FIXTURES	5/27/2004	6/9/2004	6/22/2004
0430345	KNOLLWOOD ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	5/28/2004	6/14/2004	6/23/2004
0440114	VARIOUS GROUP #612 (3 SITES)	CLASS-SIZE REDUCTION-PHASE II ACCESS COMPLIANCE PORTION	5/25/2004	6/9/2004	6/23/2004
0430335	DIXIE CANYON AVENUE SCHOOL	Paint and Refinish the Interior, Exterior, and Masonry/Stucco of all Buildings and Appurtenant Structures.	5/24/2004	6/14/2004	6/24/2004
0430350	NINETY FIFTH STREET SCHOOL	FIRE SPRINKLER AND PLUMBING UPGRADES	6/2/2004	6/14/2004	6/24/2004
0430338	AVALON GARDENS SCHOOL	REPLACE DETERIORATED FLOOR COVERING	6/1/2004	6/16/2004	6/25/2004
0430351	GRANADA ELEMENTARY SCHOOL	REPIPE HOT AND COLD WATER LINES	6/2/2004	6/15/2004	6/25/2004
0430348	NATHANIEL NARBONNE HIGH SCHOOL	Replace Hot and Cold Water Piping	6/4/2004	6/15/2004	6/25/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430349	HUNTINGTON PARK HIGH SCHOOL	REPLACE METAL SASH WINDOWS	6/1/2004	6/14/2004	6/29/2004
0430340	MURCHISON STREET SCHOOL	REPLACE WATER LINES	5/27/2004	6/10/2004	6/29/2004
0430329	AGGELER OPPORTUNITY HIGH SCHOOL	PLAYGROUND RESURFACING	5/14/2004	5/26/2004	6/30/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430347	SHARP AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOORING	6/2/2004	6/16/2004	7/1/2004
0430354	BONITA STREET SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/8/2004	6/21/2004	7/2/2004
0430353	OLIVE VISTA MIDDLE SCHOOL	REPIPE CAFETERIA AND GYMNASIUM BUILDINGS	6/3/2004	6/21/2004	7/6/2004
0430360	DORSEY SENIOR HIGH SCHOOL	Auditorium Renovation	6/18/2004	6/29/2004	7/7/2004
0430346	RANCHITO ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	6/1/2004	6/15/2004	7/7/2004
0440118	CENTRAL LOS ANGELES AREA NEW MIDDLE SCHOOL NO. 1	NEW MIDDLE SCHOOL	6/3/2004	6/10/2004	7/8/2004
0430357	DAYTON HEIGHTS ES/ LOCKWOOD ES/ RAMONA ES	PAINT AND RE-FINISH THE SCHOOL BUILDINGS	6/9/2004	6/24/2004	7/8/2004
0430355	EAST LOS ANGELES OCCUPATIONAL CENTER	REPLACEMENT OF ROOF TOP AC UNITS AND DUCTWORK	6/7/2004	6/22/2004	7/9/2004
0440115	EAST VALLEY MIDDLE SCHOOL #1	NEW CONSTRUCTION - MIDDLE SCHOOL	5/26/2004	6/3/2004	7/9/2004
0430359	PLUMMER ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	6/14/2004	6/28/2004	7/9/2004
0430356	SUNNY BRAE ELEMENTARY SCHOOL	Paint and Refinish the Interior, Exterior, and Masonry/Stucco of the School Buildings and Appurtenant Structures	6/14/2004	6/29/2004	7/12/2004
0430362	TENTH STREET ELEMENTARY SCHOOL	UPGRADE CLASSROOM LIGHTING	6/18/2004	6/29/2004	7/13/2004
0430358	GAGE MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/11/2004	6/22/2004	7/15/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430364	GLEDHILL ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	6/23/2004	7/6/2004	7/16/2004
0440117	153RD STREET SCHOOL, 232ND PLACE SCHOOL, BANDINI STREET SCHOOL, BONITA SCHOOL, CARNEGIE MS, FLEMING MS, SELLERY SPECIAL EDUCATION & WILMINGTON MS	SAFETY & TECHNOLOGY, 1997 BOND AIR CONDITIONING-GROUP III & NEW ELECTRICAL SERVICE	6/4/2004	6/18/2004	7/21/2004
0430368	BANNING HIGH SCHOOL	ASBESTOS ABATEMENT IN ATTIC AND CRAWLSPACE AT SHOP BUILDING NO. 1 (006CAG)		7/7/2004	7/21/2004
0430369	FLORENCE AVENUE ELEMENTARY SCHOOL	ASBESTOS REMOVAL IN CRAWL SPACE OF BUILDINGS (001DAJ) AND (003DBJ)		7/7/2004	7/21/2004
0430363	HUMPRHEYS AVENUE ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	6/22/2004	7/6/2004	7/21/2004
0510013	SALVIN ELEMENTARY SCHOOL	REMOVAL OF ASBESTOS CONTAINING PIPE INSULATION, DECONTAMINATION OF ASBESTOS CONTAMINATED ATTIC SPACES, AND PIPELINE REINSULATION		7/15/2004	7/22/2004
0430370	WRIGHT MIDDLE SCHOOL	REPLACE GYM BLEACHERS	6/29/2004	7/12/2004	7/23/2004
0430361	ALLESANDRO ES, ALLESANDRO EEC, CLIFFORD ES, AND GLENFELIZ ES	Paint and Refinish the School Buildings	6/30/2004	7/13/2004	7/26/2004
0430367	IRVING MIDDLE SCHOOL	REPAIR/REPLACE WINDOW AND SASH	6/29/2004	7/14/2004	7/28/2004
0430365	CENTRAL LOS ANGELES AREA NEW HIGH SCHOOL #9	ROUGH GRADING & TUNNEL DEMOLITION	6/23/2004	7/1/2004	7/30/2004
0430372	WILBUR ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	7/5/2004	7/19/2004	7/30/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0430371	CAROLDALE LEARNING COMMUNITY	PAINT/REFINISH EXTERIOR AND MASONRY/STUCCO OF SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/2/2004	7/21/2004	8/2/2004
0510003	HALE MIDDLE SCHOOL	PAINTING AND REFINISHING THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/9/2004	7/20/2004	8/3/2004
0430305	SUTTER MIDDLE SCHOOL	RE-ROOFING AND GUTTER REPLACEMENT, INCLUDING THE ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIAL AND LEAD BASED PAINT	7/7/2004	7/19/2004	8/3/2004
0510001	SAN JOSE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/8/2004	7/21/2004	8/4/2004
0510026	ASCOT ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE MAIN BUILDING (001CDG)		7/23/2004	8/6/2004
0510028	PACIFIC PALISADES ELEMENTARY SCHOOL	Asbestos Abatement & Reinsulation of Auditorium & Classroom (002DAL) Building		7/22/2004	8/9/2004
0440123	FRIES AVENUE ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	7/6/2004	7/15/2004	8/11/2004
0510029	SAN FERNANDO HIGH SCHOOL	(EMERGENCY) ASBESTOS ABATEMENT/HVAC TUNNEL		7/29/2004	8/12/2004
0510033	MAYWOOD NEW ELEMENTARY SCHOOL NO. 5	BRIDGE	7/23/2004	7/29/2004	8/13/2004
0510025	VERDUGO HILLS HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/22/2004	8/3/2004	8/13/2004
0510020	LIMERICK ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/19/2004	8/3/2004	8/17/2004
0510018	SYLVAN PARK ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	7/19/2004	8/3/2004	8/17/2004
0510019	WILSON HIGH SCHOOL	PAINTING AND REFINISHING THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/19/2004	8/4/2004	8/17/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510056	SAN FERNANDO MIDDLE SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN CRAWLSPACE AT SCIENCE BUILDING (003CDE)		8/9/2004	8/19/2004
0510036	WINNETKA AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	7/27/2004	8/9/2004	8/19/2004
0510084	BANNING HS, CARSON HS, CATSKILL AVE. ES, COOPER COMMUNITY DAY SCHOOL, DANA MS, DODSON MS, GARDENA HS, NARBONNE HS, WHITE MS	1997 BOND AIR CONDITIONING GROUP III AND NEW ELECTRICAL SERVICE	6/16/2004	6/29/2004	8/20/2004
0510043	SUN VALLEY MIDDLE SCHOOL	Paint and Refinish the Interior, Exterior, and Masonry/Stucco and Appurtenant Structures	7/30/2004	8/10/2004	8/20/2004
0510037	LAWRENCE MIDDLE SCHOOL	HOT AND COLD WATER REPIPE	7/27/2004	8/10/2004	8/23/2004
0510015	96TH ST. ES, COMPTON AVE ES, GRIFFITH-JOYNER ES, WEIGAND ES, 93RD ST. , 99TH ST., 92ND ES, GRAHAM ES, GOMPERS MS, LOCKE SH, TRUTH CONTINUATION HS,	SAFETY & TECHNOLOGY LOW VOLTAGE	7/16/2004	7/27/2004	8/24/2004
0510044	PINEWOOD ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/30/2004	8/11/2004	8/24/2004
0510066	NIGHTINGALE MIDDLE SCHOOL	ASBESTOS ABATEMENT IN CRAWL SPACE AREA OF DOMESTIC SCIENCE BUILDING (007BBCJ) {EMERGENCY}		8/11/2004	8/25/2004
0510042	NINTY-THIRD STREET AND GRAHAM ELEMENTARY SCHOOLS	REPLACE DETERIORATED FLOORS	8/2/2004	8/16/2004	8/26/2004
0510052	66th and 68th STREET ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	8/4/2004	8/17/2004	8/27/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510047	HORACE MANN MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	8/2/2004	8/17/2004	8/27/2004
0510049	PALMS MIDDLE SCHOOL	REPLACE CHAIN LINK FENCING	8/3/2004	8/16/2004	8/27/2004
0510053	POLYTECHNIC HIGH SCHOOL	REPLACE DETERIORATED FLOORING	8/4/2004	8/17/2004	8/31/2004
0510063	VAN NUYS HIGH SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE AUDITORIUM BUILDING (002BBJ)-EMERGENCY PROJECT		8/16/2004	8/31/2004
0510061	LOREN MILLER ELEMENTARY SCHOOL	Replace Deteriorated Floor Covering	8/10/2004	8/23/2004	9/2/2004
0510054	STATE STREET ELEMENTARY SCHOOL	PLAYGROUND EXPANSION	8/5/2004	8/12/2004	9/2/2004
0510067	BELMONT HIGH SCHOOL	REPLACE LIGHTING AND STAGE RIGGING	8/11/2004	8/26/2004	9/7/2004
0510068	VARIOUS GROUP NO. 5003 (6 SITES)	REPLACEMENT OF BOILERS, CHILLERS, H.V.A.C. SYSTEMS & PIPING	8/13/2004	8/25/2004	9/8/2004
0510085	CENTRAL LOS ANGELES NEW HIGH SCHOOL #11	DEMOLITION OF EXISTING BUILDINGS	8/24/2004		9/9/2004
0510072	O'MELVENY ES, TOLUCA LAKE ES, MACLAY MS, PACOIMA MS, VERDUGO HILLS HS, AND SAN FERNANDO HS	REPLACE GUTTERS AND DOWNSPOUTS	8/19/2004	8/31/2004	9/10/2004
0510070	RICHARD HENRY DANA MIDDLE SCHOOL	PAINT & REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (21 BUNGALOWS)	8/17/2004	9/1/2004	9/14/2004
0510073	HARBOR CITY ELEMENTARY SCHOOL, NORMONT ELEMENTARY SCHOOL, & WILMINGTON PARK ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	8/19/2004	9/2/2004	9/15/2004

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510075	SATURN ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	8/20/2004	9/1/2004	9/15/2004
0510078	EMERSON MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	8/25/2004	9/8/2004	9/20/2004
0510079	GRIDLEY STREET ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOORING	8/24/2004	9/8/2004	9/20/2004
0510083	LOGAN STREET ELEMENTARY SCHOOL	Safety & Technology - Upgrades to the Data Network, Intrusion Alarms, & Public Address System	8/26/2004	9/9/2004	9/21/2004
0510087	AMBLER ELEMENTARY SCHOOL; GARDENA ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	9/1/2004	9/14/2004	9/23/2004
0510088	SATICOY & OSCEOLA STREET ELEMENTARY SCHOOL	BOILER REPLACEMENTS	8/31/2004	9/15/2004	9/23/2004
0510086	ANNANDALE ES, DAHLIA HEIGHTS ES, ROCKDALE ES, SAN PASCUAL ES, YORKDALE ES	PAINT AND REFINISH THE SCHOOL BUILDINGS	8/27/2004	9/13/2004	9/24/2004
0510081	GARFIELD HIGH SCHOOL	PLAYGROUND RESURFACING	8/25/2004	9/9/2004	9/24/2004
0510094	LASSEN ELEMENTARY SCHOOL	Safety & Technology	9/2/2004	9/14/2004	9/24/2004
0510082	BRIDGE STREET ELEMENTARY SCHOOL	WINDOW REPLACEMENT	8/26/2004	9/8/2004	9/27/2004
0510091	CARTHAY CENTER SCHOOL	SAFETY AND TECHNOLOGY	9/2/2004	9/15/2004	9/29/2004
0510076	FORD BLVD. ELEMENTARY SCHOOL	WINDOW REPLACEMENT	8/23/2004	9/7/2004	9/29/2004
0510074	PEREZ SPECIAL EDUCATION CENTER	WINDOW REPLACEMENT	8/18/2004	8/31/2004	9/29/2004
0510100	SOUTH GATE HIGH SCHOOL	REPLACE HOT AND COLD WATER LINES	9/10/2004	9/21/2004	10/1/2004

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0510096	WILMINGTON PARK ELEMENTARY SCHOOL	PLAYGROUND RESURFACING AND GREENING	9/8/2004	9/21/2004	10/1/2004
0510101	BELVEDERE MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/10/2004	9/21/2004	10/4/2004
0510102	GRANT ES, IVANHOE ES, MAYBERRY ES	PAINT AND REFINSH THE SCHOOL BUILDINGS	9/10/2004	9/22/2004	10/4/2004
0510092	MULTNOMAH ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY /STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/3/2004	9/22/2004	10/5/2004
0510095	TAFT HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR OF ALL BUILDINGS	9/8/2004	9/23/2004	10/5/2004
0510099	GARDENA ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/9/2004	9/22/2004	10/6/2004
0510097	VERMONT AVENUE SCHOOL	REPLACEMENT OF WINDOWS	9/9/2004	9/22/2004	10/7/2004
0510103	WRIGHT MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/14/2004	9/27/2004	10/7/2004
0510107	DAYTON HEIGHTS ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWLSPACE OF THE MAIN BUILDING (001CDF) - EMERGENCY PROJECT (ONLY LAUSD PRE-QUALIFIED ASBESTOS ABATEMENT CONTRACTOR)		9/29/2004	10/13/2004
0510104	ROWAN AVENUE ELEMENTARY SCHOOL	PLAYGROUND AND PARKING LOT RESURFACING	9/14/2004	9/27/2004	10/13/2004
0510105	SAN JOSE ELEMENTARY SCHOOL AND GRANADA ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	9/16/2004	9/29/2004	10/13/2004
0510116	MAYWOOD NEW ELEMENTARY SCHOOL NO. 5	BRIDGE	10/1/2004		10/15/2004

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0510106	WESTMINSTER ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (97.05195, 97.05036)	9/21/2004	10/4/2004	10/15/2004
0510109	HESBY ART AND DESIGN ACADEMY	MODERNIZATION AND ADDITION - BID PACKAGE 1	9/24/2004	9/30/2004	10/21/2004
0510112	NEVADA ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/28/2004	10/11/2004	10/21/2004
0510111	DOWNTOWN BUSINESS MAGNET SCHOOL	SAFETY AND TECHNOLOGY - UPGRADES TO THE DATA NETWORKS, INTRUSION ALARM & PUBLIC ADDRESS SYSTEM	9/28/2004	10/12/2004	10/22/2004
0510115	FLETCHER DRIVE ELEMENTARY SCHOOL, FRANKLIN HIGH SCHOOL, AND MONTE VISTA ELEMENTARY SCHOOL	Paint and Refinish the Interior, Exterior, and Masonry/Stucco Of All Buildings and Appurtenant Structures	10/1/2004	10/12/2004	10/22/2004
0510114	BELMONT HIGH SCHOOL	PARKING STRUCTURE LIGHTING	10/1/2004	10/13/2004	10/27/2004
0510118	MONROE HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/5/2004	10/18/2004	10/28/2004
0510110	107TH STREET ES, 93RD STREET ES AND CHARLES DREW MIDDLE SCHOOL	ASPHALTIC CONCRETE PLAYGROUND RESURFACING AND CONCRETE, IRRIGATION REPAIRS	9/28/2004	10/12/2004	10/29/2004
0510121	PACIFIC BOULEVARD SPECIAL EDUCATION SCHOOL	SAFETY & TECHNOLOGY	10/8/2004	10/19/2004	10/29/2004
0510117	VARIOUS SCHOOLS (15 SITES)	SAFETY AND TECHNOLOGY	10/4/2004	10/18/2004	11/1/2004
0510113	MAXINE WATERS EMPLOYMENT PREPARATION CENTER	MAXINE WATERS CHILD DEVELOPMENT CENTER / NEW 2-STORY CLASSROOM BUILDING	9/29/2004	10/11/2004	11/2/2004
0510098	FORTY-NINTH STREET ELEMENTARY SCHOOL	REPIPE AND REPLACE FIXTURES	9/13/2004	9/27/2004	11/3/2004

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0510134	95TH STREET ELEMENTARY SCHOOL	FIRE SPRINKLER UPGRADES & PLUMBING UPGRADES	10/15/2004	10/26/2004	11/5/2004
0510124	RESEDA HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/13/2004	10/25/2004	11/5/2004
0510123	CHANDLER SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/12/2004	10/26/2004	11/9/2004
0510125	STAGG STREET ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/12/2004	10/26/2004	11/9/2004
0510129	NEVADA AND SUNNY BRAE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	10/19/2004	11/1/2004	11/15/2004
0510126	PACOIMA MIDDLE SCHOOL	REPLACE DETERIORATED FLOORING	10/12/2004	10/27/2004	11/15/2004
0510136	STRATHERN ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/21/2004	11/3/2004	11/15/2004
0510128	CARTHAY CENTER ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/18/2004	11/3/2004	11/17/2004
0510130	PACOIMA MIDDLE SCHOOL	REPIPE CAFETERIA AND GYM BUILDING/ REPLACE BOILER	10/20/2004	11/1/2004	11/17/2004
0510137	SAN FERNANDO HIGH SCHOOL	REPLACE DETERIORATED FLOORING	10/20/2004	11/8/2004	11/22/2004
0510143	WEST HOLLYWOOD ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	10/27/2004	11/8/2004	11/22/2004
0510144	NARBONNE HIGH SCHOOL	REPLACE COLD WATER PIPING	10/28/2004	11/12/2004	11/24/2004
0510149	PLAYA DEL REY ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY, NEW ELECTRICAL SERVICE, & 1997 BOND AIR CONDITIONING III	10/29/2004	11/10/2004	11/24/2004
0510120	ELIZABETH LEARNING CENTER	Safety & Technology	10/8/2004	10/19/2004	11/29/2004

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0510139	HAMLIN, LIMERICK, AND SUPERIOR ELEMENTARY SCHOOLS	Safety and Technology	10/22/2004	11/9/2004	11/29/2004
0510152	KING JR. AND BUDLONG AVENUE ELEMENTARY SCHOOLS	EXTERIOR PAINTING AT KING JR. ES AND INTERIOR AND EXTERIOR PAINTING AT BUDLONG AVE ES	11/1/2004	11/15/2004	11/29/2004
0510163	SOUTH GATE MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMINISTRATIVE BUILDING (001BCK) AND SCIENCE BUILDING(002BCK) - EMERGENCY PROJECT		11/16/2004	11/29/2004
0510146	CARSON HIGH SCHOOL	REPLACE UNDER GROUND GAS PIPING	10/27/2004	11/16/2004	11/30/2004
0510151	EL SERENO MIDDLE SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/2/2004	11/16/2004	11/30/2004
0510147	FRANCIS POLYTECHNIC HIGH SCHOOL	Repipe Various Buildings	10/29/2004	11/10/2004	11/30/2004
0510148	ONE HUNDRED FIFTY-THIRD STREET SCHOOL AND DENKER AVENUE SCHOOL	NEW LUNCH SHELTERS	11/1/2004	11/15/2004	11/30/2004
0510150	ALEXANDER FLEMING MIDDLE SCHOOL	Replace Gym Floor	10/29/2004	11/12/2004	12/1/2004
0510145	4TH STREET NEW PRIMARY CENTER	NEW PRIMARY CENTER	10/28/2004	11/4/2004	12/2/2004
0510153	BALBOA GIFTED/HIGH ABILITY MAGNET	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/4/2004	11/17/2004	12/2/2004
0510154	TOPEKA DRIVE ELEMENTARY SCHOOL	Replace Deteriorated Floor Covering	11/4/2004	11/16/2004	12/2/2004
0510156	KESTER AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF ALL BUILDINGS	11/5/2004	11/18/2004	12/3/2004

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0510140	EVERGREEN AVENUE ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	10/25/2004	11/8/2004	12/7/2004
0510141	VARIOUS GROUP NO. 5003	REPLACEMENT OF BOILERS, CHILLERS, H.V.A.C SYSTEMS AND PIPING	10/25/2004	11/9/2004	12/7/2004
0510155	WONDERLAND ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	11/4/2004	11/23/2004	12/7/2004
0510159	BEETHOVEN ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	11/10/2004	11/23/2004	12/10/2004
0510160	COWAN AVENUE ELEMENTARY SCHOOL	1997 Bond Air Conditioning III	11/10/2004	11/24/2004	12/10/2004
0510165	FLETCHER DR. ES, FRANKLIN ES, GARVANZA ES, LOS FELIZ ES, TOLAND WAY ES, WILSHIRE CREST ES, ROCKDALE ES	REPLACE DETERIORATED FLOORINGS	11/16/2004	11/30/2004	12/10/2004
0510167	WEST VALLEY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	11/17/2004	11/29/2004	12/10/2004
0510161	WESTPORT HEIGHTS ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY, NEW ELECTRICAL SERVICE, & 1997 BOND AIR CONDITIONING III	11/10/2004	11/29/2004	12/10/2004
0510166	SIXTH STREET ELEMENTARY SCHOOL & HORACE MANN MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	11/15/2004	11/29/2004	12/13/2004
0510119	MOUNT WASHINGTON ELEMENTARY SCHOOL	Multi-Purpose/Library/Food Service Building	10/7/2004	10/14/2004	12/14/2004
0510168	BYRD MIDDLE SCHOOL	REPLACE DETERIORATED FLOORING	11/19/2004	12/6/2004	12/16/2004
0510157	BONITA STREET SCHOOL, CATSKILL AVENUE SCHOOL & GARDENA HIGH SCHOOL	NEW LUNCH SHELTER	11/5/2004	11/24/2004	12/17/2004
0510173	HENRY MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	11/23/2004	12/6/2004	12/17/2004

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0510177	HENRY MIDDLE SCHOOL AND TULSA STREET ELEMENTARY SCHOOL	Safety and Technology	11/24/2004	12/7/2004	12/17/2004
0510174	SAN JOSE STREET SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDING AND APPURTENANT STRUCTURES	11/22/2004	12/7/2004	12/17/2004
0510176	CAPISTRANO ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY	11/24/2004	12/8/2004	12/20/2004
0510185	MELROSE ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMINISTRATIVE BUILDING(001CCG)		12/7/2004	12/20/2004
0510200	Pacific Palisades Elementary School	EMERGENCY ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMINISTRATIVE BUILDING (001CFH)		12/10/2004	12/21/2004
0510179	THOMAS BRADLEY ENVIRONMENTAL SCIENCE/HUMANITIES CHARTER MAGNET	REPLACE DETERIORATED FLOOR COVERING	11/26/2004	12/8/2004	12/21/2004
0510181	VERNON CITY ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	11/26/2004	12/8/2004	12/21/2004
0510183	LAWRENCE MIDDLE SCHOOL	SAFETY AND TECHNOLOGY	12/1/2004	12/10/2004	12/22/2004
0510169	PLASENCIA ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/18/2004	12/10/2004	12/22/2004
0510188	BELVEDERE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/1/2004	12/15/2004	1/3/2005
0510170	TOPEKA DRIVE ELEMENTARY SCHOOL	Painting and Refinishing the Interior, Exterior, & Masonry/Stucco of the School Buildings & Appurtenant Structures	11/22/2004	12/13/2004	1/4/2005

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0510171	BARTON HILL ES, POINT FERMIN ES, EAGLE TREE CONTINUATION HS, WILLENBERG SPECIAL EDUCATION CENTER	SAFETY AND TECHNOLOGY	11/23/2004	12/6/2004	1/5/2005
0510189	FIRST STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/3/2004	12/16/2004	1/5/2005
0510184	FORTY NINTH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/1/2004	12/17/2004	1/5/2005
0510187	HOOPER ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/2/2004	12/20/2004	1/5/2005
0510193	PALMS MIDDLE SCHOOL	REPLACE CHAIN LINK FENCING	12/8/2004	12/21/2004	1/5/2005
0510191	ADAMS MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR EXTERIOR AND MASONRY/STUCCO OF THE BUILDINGS AND APPURTENANT STRUCTURES	12/6/2004	12/21/2004	1/6/2005
0510192	CANFIELD ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	12/6/2004	12/21/2004	1/7/2005
0510190	CAPISTRANO ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/6/2004	12/20/2004	1/10/2005
0510196	LIMERICK ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/9/2004	12/22/2004	1/10/2005
0510162	FREMONT HIGH SCHOOL & HOPE CONTINUATION HIGH SCHOOL	SAFETY AND TECHNOLOGY	11/12/2004	11/30/2004	1/14/2005
0510219	FULTON COLLEGE PREPARATORY SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	12/22/2004	1/4/2005	1/14/2005
0510205	HOBART BLVD. ES AND PIO PICO ES	PAINT AND REFINISH THE SCHOOL BUILDINGS	12/16/2004	1/4/2005	1/14/2005

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0510207	WESTSIDE LEADERSHIP MAGNET SCHOOL	SAFETY AND TECHNOLOGY	12/15/2004	1/4/2005	1/14/2005
0510198	CABRILLO AVENUE ELEMENTARY SCHOOL	PAINT & REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/9/2004	1/5/2005	1/18/2005
0510216	POLITI ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	12/21/2004	1/4/2005	1/18/2005
0510217	POLYTECHNIC/ LEWIS HIGH SCHOOL	SAFETY AND TECHNOLOGY	12/22/2004	1/5/2005	1/18/2005
0510222	RIVERSIDE DRIVE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	12/22/2004	1/3/2005	1/18/2005
0510220	FULTON COLLEGE PREPARATORY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	12/22/2004	1/4/2005	1/19/2005
0510218	VICTORY ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR MASONRY/STUCCO AND APPURTENANT STRUCTURES	12/22/2004	1/6/2005	1/19/2005
0510194	DENA ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	12/8/2004	1/5/2005	1/21/2005
0510199	DODSON MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/10/2004	1/7/2005	1/21/2005
0510210	WESTWOOD CHARTER SCHOOL	PLAYGROUND RESURFACING	12/16/2004	1/5/2005	1/21/2005
0510197	BANDINI STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/9/2004	1/12/2005	1/25/2005
0510214	VARIOUS SCHOOLS (9 SITES)	SAFETY AND TECHNOLOGY	12/20/2004	1/4/2005	1/25/2005
0510201	109TH STREET E.S., 122ND STREET E.S., GOMPERS M.S. AND RITTER E.S.	ASPHALTIC CONCRETE PLAYGROUND RESURFACING	12/14/2004	1/7/2005	1/26/2005

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0510195	CANOGA PARK HIGH SCHOOL AND OWENSMOUTH HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/9/2004	1/4/2005	1/26/2005
0510202	COOPER COMMUNITY DAY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/13/2004	1/11/2005	1/26/2005
0510221	PLASENCIA ELEMENTARY SCHOOL & VIRGIL MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	12/20/2004	1/11/2005	1/27/2005
0510230	BONITA STREET SCHOOL, CATSKILL AVENUE SCHOOL, GARDENA HIGH SCHOOL	NEW LUNCH SHELTER	1/7/2005	1/18/2005	1/28/2005
0510238	BRYSON ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMIN.&Library Bld.(001DAG) & ATTIC OF AUDITORIUM BLD.(004DAM)-EMERGENCY PROJECT		1/20/2005	2/3/2005
0510233	PACOIMA MIDDLE SCHOOL	BOILER REPLACEMENT, REPIPE CAFETERIA AND GYMNASIUM	1/14/2005	1/25/2005	2/4/2005
0510211	JOHN MUIR MIDDLE SCHOOL	AUDITORIUM RENOVATION & REPLACEMENT OF DISTRIBUTION BOARDS, PANELS & FEEDERS	12/20/2004	1/5/2005	2/7/2005
0510224	LOYOLA VILLAGE SCHOOL	SEWER, HOT AND COLD WATER PIPING REPLACEMENT	1/7/2005	1/19/2005	2/8/2005
0510228	BEETHOVEN STREET SCHOOL	SAFETY AND TECHNOLOGY	1/11/2005	1/26/2005	2/9/2005
0510235	MANUAL ARTS HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	1/14/2005	1/26/2005	2/9/2005
0510243	COMMUNITY MAGNET SCHOOL	SAFETY AND TECHNOLGY	1/21/2005	2/1/2005	2/11/2005
0510242	PRESIDENT AVENUE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	1/18/2005	2/1/2005	2/11/2005
0510226	CASTLE HEIGHTS SCHOOL	DOMESTIC WATER PIPING AND PLUMBING FIXTURE REPLACEMENT	1/10/2005	2/2/2005	2/15/2005
0510232	PACOIMA MIDDLE SCHOOL	REPLACE DETERIORATED FLOORING	1/12/2005	2/1/2005	2/15/2005

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0510229	TOLUCA LAKE ELEMENTARY SCHOOL	Paint and Refinish the Interior of the School Buildings and Appurtenant Structures	1/11/2005	2/1/2005	2/15/2005
0510239	95TH STREET ELEMENTARY	PLUMBING UPGRADES	1/14/2005	2/1/2005	2/16/2005
0510234	Clay Middle School	Replace Deteriorated Floor Covering	1/19/2005	1/31/2005	2/16/2005
0510241	COLISEUM STREET ELEMENTARY SCHOOL	PAINT INTERIOR AND EXTERIOR OF BUNGALOWS AND ARCADES	1/20/2005	2/2/2005	2/16/2005
0510240	95TH STREET ELEMENTARY	FIRE SPRINKLER UPGRADES	1/14/2005	2/1/2005	2/17/2005
0510250	APPERSON ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC SPACE OF MULTI-PURPOSE BUILDING (010DAN) AND CRAWL SPACE OF SANITARY RELOCATABLE BUILDING (J0092L) - EMERGENCY PROJECT		2/8/2005	2/22/2005
0510246	GARDENA SENIOR HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	1/28/2005	2/8/2005	2/22/2005
0530007	ELECTRICAL JOB ORDER CONTRACT 001	JOC - ELECTRICAL CONTRACTOR SERVICES	1/24/2005	2/3/2005	2/23/2005
0530008	FLOORING JOB ORDER CONTRACT 001	JOC - FLOORING CONTRACTING SERVICES	1/24/2005	2/3/2005	2/23/2005
0530001	JOB ORDER CONTRACT 001	JOC - General Contracting Services	1/24/2005	2/3/2005	2/23/2005
0530002	JOB ORDER CONTRACT 002	JOC - General Contracting Services	1/24/2005	2/3/2005	2/23/2005
0530003	JOB ORDER CONTRACT 003	JOC - GENERAL CONTRACTING SERVICES	1/24/2005	2/3/2005	2/23/2005
0530006	MECHNICAL JOB ORDER CONTRACT 001	JOC - MECHANICAL CONTRACTOR SERVICES	1/24/2005	2/3/2005	2/23/2005
0530004	JOB ORDER CONTRACT 004	JOC - GENERAL CONTRACTING SERVICES	1/24/2005	2/3/2005	2/24/2005
0530005	JOB ORDER CONTRACT 005	JOC - GENERAL CONTRACTING SERVICES	1/24/2005	2/3/2005	2/24/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510212	BYRD MIDDLE SCHOOL, MACLAY MIDDLE SCHOOL, MORNINGSIDE ELEMENTARY SCHOOL, AND SYLMAR HIGH SCHOOL	Boilers Replacement	12/17/2004	1/11/2005	2/25/2005
0510245	CENTURY PARK ELEMENTARY SCHOOL	Replace Sewer Line	1/25/2005	2/14/2005	2/28/2005
0510247	Eagle Rock Elementary School/Mayberry Elementary School	Replace Deteriorated Floor Covering	2/2/2005	2/14/2005	2/28/2005
0510248	WOODCREST ELEMENTARY SCHOOL	INSTALL NEW ORNAMENTAL IRON FENCING	2/1/2005	2/15/2005	3/1/2005
0510133	GRAND VIEW ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	10/20/2004	11/2/2004	3/4/2005
0510227	MAR VISTA ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING III	1/11/2005	1/25/2005	3/4/2005
0510244	MONROE HIGH SCHOOL & EINSTEIN HIGH SCHOOL	SAFETY & TECHNOLOGY	1/24/2005	2/7/2005	3/4/2005
0510253	SAN PEDRO HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	2/9/2005	2/23/2005	3/7/2005
0510252	BALDWIN HILLS ELEMENTARY SCHOOL	REPLACE UNDERGROUND WATER LINES	2/7/2005	2/22/2005	3/8/2005
0510256	BRIDGE STREET ELEMENTARY SCHOOL	CEILING TILE REPLACEMENT	2/10/2005	2/24/2005	3/8/2005
0510158	REVERE MIDDLE SCHOOL	1997 BOND AIR CONDITIONING III	11/10/2004	11/22/2004	3/8/2005
0510251	75TH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR MASONRY/STUCCO AND APPURTENANT STRUCTURES OF SCHOOL BUILDINGS	2/9/2005	2/23/2005	3/9/2005
0510231	EAST LOS ANGELES SKILLS CENTER	Second Floor Remodel	1/12/2005	1/25/2005	3/9/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510254	EAST LOS ANGELES SKILLS CENTER	ROOF TOP AIR CONDITIONING REPLACEMENT	2/11/2005	2/23/2005	3/9/2005
0510258	CRESCENT HEIGHTS SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/14/2005	3/1/2005	3/11/2005
0510267	PACIFIC BLVD SPECIAL EDUCATION CENTER	PAINTING AND REFINISHING OF THE EXTERIOR OF SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/17/2005	3/1/2005	3/11/2005
0510277	SUTTER MIDDLE SCHOOL	ASBESTOS ABATEMENT OF THERMAL SYSTEM INSULATION (TSI) EMERGENCY		2/25/2005	3/11/2005
0510284	Venice High School	ASB ABTMNT IN ATTIC SPACE AREAS OF GIRLS PE BLDG (005CAN),CAFÉ BLDG (017DAK),BOYS PE BLDG (020BAM),SHOP BLDG 1(022DAR),CLSRM BLDG B (028DCR)-EMER PROJ		3/3/2005	3/14/2005
0510132	WESTWOOD CHARTER SCHOOL	1997 Bond Air Conditioning III	10/20/2004	11/4/2004	3/14/2005
0510265	CASTLEBAY LANE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/16/2005	3/1/2005	3/15/2005
0510261	DODSON, RUDECINDA, MIDDLE SCHOOL	ASPHALT CONCRETE RESURFACING - PARKING LOT	2/15/2005	3/3/2005	3/15/2005
0510266	SEPULVEDA MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	2/16/2005	3/1/2005	3/15/2005
0510255	WEEMES AND NORMANDIE AVENUE ELEMENTARY SCHOOLS	Convert Classrooms Into Libraries	2/10/2005	3/1/2005	3/15/2005
0510283	VERDUGO HILLS HIGH SCHOOL	Asbestos Abatement in Crawl Space of the Administrative and Classroom Bldg (001 BDL) - EMERGENCY		3/4/2005	3/16/2005
0510273	HUNTINGTON PARK HIGH SCHOOL	REPLACE METAL SASH WINDOWS	2/22/2005	3/10/2005	3/17/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510215	52ND STREET ELEMENTARY SCHOOL	Modernization Project with New Fire Alarm System	12/20/2004	1/10/2005	3/18/2005
0510279	SAN PEDRO / WILMINGTON ADULT SKILL CENTER	POWER DISTRIBUTION UPGRADE	2/24/2005	3/4/2005	3/18/2005
0510257	THOMAS EDISON MIDDLE SCHOOL	PLAYGROUND RESURFACING	2/14/2005	2/28/2005	3/18/2005
0510262	WHITE POINT SCHOOL	PLAYGROUND RESURFACING & GREENING	2/15/2005	3/7/2005	3/18/2005
0510289	EL SERENO MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC OF AUD BLDG (002BAN) & CRAWL SPACES OF SCIENCE & ARTS BLDG (003BCL) & ADMINISTRATIVE BLDG (004BDK) - EMERGENCY PROJECT		3/9/2005	3/21/2005
0510290	COMMONWEALTH ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN CRAWL SPACE OF ADM. BLDG.(001BCJ)-EMERGENCY PROJECT		3/10/2005	3/22/2005
0510272	FOSHAY LEARNING CENTER	REPLACE DETERIORATED FLOOR COVERING	2/22/2005	3/7/2005	3/22/2005
0510264	TULSA ELEMENTARY SCHOOL	PAINTING & REFINISHING THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/15/2005	3/8/2005	3/22/2005
0510270	SUN VALLEY MIDDLE SCHOOL	INSTALL ORNAMENTAL FENCE AND GATES	2/22/2005	3/7/2005	3/23/2005
0510276	VARIOUS SCHOOLS (4 SITES) - ELYSIAN HEIGHTS ES, GRIFFIN AVENUE ES, NEWMARK CONTINUATION HS, SIERRA VISTA ES	ASPHALTIC CONCRETE YARD RESURFACING	2/25/2005	3/10/2005	3/24/2005
0510288	BERENDO MIDDLE SCHOOL	REPLACE WINDOW SASH	3/3/2005	3/15/2005	3/28/2005
0510131	WRIGHT MIDDLE SCHOOL	1997 BOND AIR CONDITIONING	10/20/2004	11/3/2004	3/28/2005
0510278	BERENDO MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	2/25/2005	3/15/2005	3/29/2005
0510282	GATES STREET ELEMENTARY SCHOOL	REPLACE FLOOR COVERING	3/3/2005	3/17/2005	3/29/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510286	FERNANGELES ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	3/3/2005	3/15/2005	3/30/2005
0510260	Roosevelt High School	Renovate Irrigation System	2/15/2005	3/3/2005	3/31/2005
0510302	LANTERMAN SPECIAL EDUCATION HIGH SCHOOL	INTERIOR AND EXTERIOR PAINTING OF ALL SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	3/9/2005	3/22/2005	4/1/2005
0510285	GLEDHILL ELEMENTARY SCHOOL	PAINT & REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS & APPURTENANT STRUCTURES	3/7/2005	3/21/2005	4/4/2005
0510300	KENNEDY ELEMENTARY SCHOOL	NEW BASE CABINETS AND SINKS	3/8/2005	3/23/2005	4/4/2005
0510301	SEPULVEDA MIDDLE SCHOOL	Painting and Refinishing the Interior of the School Buildings and Appurtenant Structures	3/9/2005	3/23/2005	4/4/2005
0510306	HOOPER ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOORING	3/10/2005	3/23/2005	4/5/2005
0510316	TWO HUNDRED THIRTY- SECOND PLACE	PLAYGROUND RESURFACING AND GREENING	3/16/2005	3/24/2005	4/5/2005
0510307	ANDASOL ELEMENTARY SCHOOL	INNER BUILDINGS AND PARKING LOT RESURFACING	3/11/2005	3/23/2005	4/6/2005
0510274	CENTRAL LA LEARNING CENTER #1	AMBASSADOR SITE DEMOLITION PART I	2/25/2005	3/8/2005	4/6/2005
0510275	CENTRAL LA LEARNING CENTER #1	AMBASSADOR SITE DEMOLITION PART II	2/25/2005	3/8/2005	4/6/2005
0510315	MID CITY MAGNET	PAINT INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	3/16/2005	3/29/2005	4/8/2005
0510299	ARAGON AVENUE ES & GARDNER STREET ES	PAINT AND REFINISH THE SCH. BLDGS. AND APPURTENANT STRUCTURES; THE EXTERIOR AT ARAGON AND THE EXTERIOR AND INTERIOR OF GARDNER STREET.	3/7/2005	3/25/2005	4/11/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510308	JEFFERSON SENIOR HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	3/10/2005	3/30/2005	4/12/2005
0510310	NORTHRIDGE MIDDLE SCHOOL	PAINT & REFINISH THE INTERIOR, EXTERIOR, & MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES & THE REMOVAL OF GUTTERS & DOWNSPOUTS	3/11/2005	3/23/2005	4/12/2005
0510309	RESEDA HIGH SCHOOL AND GREY HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES AND THE REMOVAL OF THE GUTTERS & DOWNSPOUTS	3/11/2005	3/24/2005	4/13/2005
0510305	BELVEDERE MIDDLE SCHOOL	WINDOW REPLACEMENT	3/10/2005	3/22/2005	4/14/2005
0510318	OXNARD ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES BID PACKAGE	3/17/2005	3/24/2005	4/14/2005
0510312	SECOND STREET ELEMENTARY	REPLACE HOT AND COLD WATER LINES	3/14/2005	3/30/2005	4/14/2005
0510334	VAN NUYS HIGH SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC AND CRAWL SPACE OF SCIENCE BUILDING (012BDH)		3/31/2005	4/14/2005
0510330	153RD STREET SCHOOL, AMBLER AVENUE SCHOOL, BENJAMIN BANNEKER SCHOOL	REPLACE DETERIORATED FLOOR COVERING	3/24/2005	4/5/2005	4/15/2005
0510332	DENA ELEMENTARY SCHOOL	REPLACE HOT AND COLD WATER LINES	3/24/2005	4/6/2005	4/15/2005
0510323	SUPERIOR STREET ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	3/22/2005	4/5/2005	4/15/2005
0510324	UTAH STREET SCHOOL	RE-PIPE NORTHWEST AND AUDITORIUM BUILDINGS	3/22/2005	4/4/2005	4/15/2005
0510287	VENA ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING AND GREENING	3/3/2005	3/16/2005	4/15/2005
0510292	BELL HIGH SCHOOL	Replace Deteriorated Floor Covering	3/7/2005	3/29/2005	4/18/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510294	LOMA VISTA AVENUE ELEMENTARY SCHOOL	Asphaltic Concrete Yard Resurfacing	3/7/2005	3/31/2005	4/18/2005
0510295	SOUTH GATE MIDDLE SCHOOL, LIBERTY BOULEVARD AND WOODLAWN AVENUE ELEMENTARY SCHOOLS	Painting and Refinishing of the Exterior of the School Buildings and Appurtenant Structures	3/7/2005	4/1/2005	4/18/2005
0510317	TRINITY STREET ELEMENTARY SCHOOL	PAINT & REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS & APPURTENANT STRUCTURES	3/21/2005	4/4/2005	4/18/2005
0510291	WOODLAWN ELEMENTARY SCHOOL	Replace Deteriorated Floor Covering	3/7/2005	3/28/2005	4/18/2005
0510249	61ST STREET ELEMENTARY SCHOOL, 66TH STREET ELEMENTARY SCHOOL, 68TH STREET ELEMENTARY SCHOOL, AND FREMONT COMMUNITY ADULT SCHOOL	SAFETY AND TECHNOLOGY	2/8/2005	2/22/2005	4/19/2005
0510322	CHARLES DREW MIDDLE SCHOOL	REPAIR/REPLACE WROUGHT IRON FENCING	3/21/2005	4/5/2005	4/19/2005
0510337	CRESTWOOD STREET SCHOOL	PLAYGROUND RESURFACING & GREENING	3/31/2005	4/8/2005	4/19/2005
0530009	JOB ORDER CONTRACT 006	General Contracting Services	3/25/2005	4/5/2005	4/19/2005
0530010	JOB ORDER CONTRACT 007	General Contracting Services	3/25/2005	4/5/2005	4/19/2005
0530012	JOB ORDER CONTRACT 009	JOC - General Contracting Services	3/25/2005	4/5/2005	4/19/2005
0530013	JOB ORDER CONTRACT 010	JOC- General Contracting Services	3/25/2005	4/5/2005	4/19/2005
0530014	JOB ORDER CONTRACT 011	JOC - General Contracting Services	3/25/2005	4/5/2005	4/19/2005
0530011	JOB ORDER CONTRACTING 008	General Contracting Services	3/25/2005	4/5/2005	4/19/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510325	MAGNOLIA ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	3/23/2005	4/7/2005	4/19/2005
0510313	SOUTH GATE HIGH SCHOOL	Replace Hot and Cold Water Lines for the Administration Building	3/18/2005	4/4/2005	4/19/2005
0510320	SOUTH GATE MIDDLE SCHOOL	Replace Deteriorated Floor Covering	3/18/2005	4/5/2005	4/19/2005
0510314	TAFT HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	3/16/2005	4/5/2005	4/19/2005
0510333	FISHBURN AVENUE SCHOOL	Replace Deteriorated Floor Covering	3/29/2005	4/11/2005	4/21/2005
0510293	SOUTH GATE MIDDLE SCHOOL	Replacement of Dimmerboard	3/7/2005	3/30/2005	4/21/2005
0510335	VAN NUYS MIDDLE SCHOOL	RENOVATE SPRINKLERS	3/30/2005	4/11/2005	4/22/2005
0510327	MAGNOLIA ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE INTERIOR/ EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	3/22/2005	4/12/2005	4/26/2005
0510321	SOUTH GATE HIGH SCHOOL(SGHS) AND STATE STREET SCHOOL (SSES)	SGHS - Replace Double Hung Sash / SSES - Replace Sash	3/18/2005	4/6/2005	4/26/2005
0510342	CAROLDALE LEARNING COMMUNITY	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/4/2005	4/18/2005	4/28/2005
0510341	DOLORES STREET ELEMENTARY SCHOOL AND DOLORES STREET EARLY EDUCATION CENTER	PAINT & REFINISH THE INTERIOR AND EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/4/2005	4/18/2005	4/28/2005
0510347	WIDNEY HIGH SCHOOL	PLAYGROUND RESURFACING	4/6/2005	4/18/2005	4/28/2005
0510349	ARLINGTON HEIGHTS ELEMENTARY SCHOOL AND RAMONA ELEMENTARY SCHOOL	REPLACE HOT AND COLD WATER LINES	4/7/2005	4/19/2005	4/29/2005

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0510343	DENA ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/5/2005	4/18/2005	4/29/2005
0510331	BRYSON ELEMENTARY SCHOOL & STATE ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	3/25/2005	3/31/2005	5/2/2005
0510354	FAIRFAX HIGH SCHOOL	ASBESTOS ABATEMENT IN CRAWL SPACE IN AUDITORIUM BUILDING (005CFF)- EMERGENCY PROJECT		4/11/2005	5/2/2005
0510344	HAMMEL STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/6/2005	4/19/2005	5/2/2005
0510348	JEFFERSON HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS & APPURTENANT STRUCTURES	4/6/2005	4/20/2005	5/2/2005
0510350	AMESTOY SCHOOL & GULF AVENUE SCHOOL	PLAYGROUND RESURFACING & GREENING	4/7/2005	4/19/2005	5/3/2005
0510340	HUNTINGTON PARK HIGH SCHOOL	Painting and Refinishing of the Exterior and Interior of the School Buildings and Appurtenant Structures	4/6/2005	4/20/2005	5/3/2005
0510339	NIMITZ MIDDLE SCHOOL	Replace Window Sash	4/6/2005	4/19/2005	5/3/2005
0510338	WALNUT PARK ELEMENTARY SCHOOL	Replace Deteriorated Floor Covering	4/6/2005	4/18/2005	5/3/2005
0510371	49 TH STREET ELEMENTARY SCHOOL (3932)	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE CLASSROOM BUILDING - SOUTH(003DAJ)-EMERGENCY PROJECT		4/22/2005	5/6/2005
0510356	ARCO IRIS PRIMARY CENTER	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/12/2005	4/28/2005	5/10/2005
0510352	BRENTWOOD SCIENCE MAGNET SCHOOL	1997 BOND AIR CONDITIONING III	4/11/2005	4/26/2005	5/10/2005

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0510373	WOODLAWN AVENUE ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN CRAWL SPACE OF ADM BLDG & ATTIC SPACE OF CLASSRM BLDG NORTH		4/26/2005	5/10/2005
0510280	COMMUNITY MAGNET SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING AND GREENING	2/25/2005	3/8/2005	5/11/2005
0510388	HAWAIIAN AVENUE ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC AT CLASSROOM BUILDING A (002 DAP)		4/28/2005	5/11/2005
0510360	UNION AVENUE ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/14/2005	4/29/2005	5/11/2005
0510353	ALBION STREET ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/8/2005	4/28/2005	5/12/2005
0510366	EAGLE ROCK ELEMENTARY AND MAGNET SCHOOL	PAINT AND REFINISH INTERIOR AND EXTERIOR OF SCHOOL BUILDINGS	4/18/2005	5/2/2005	5/12/2005
0510369	GARDENA HIGH SCHOOL	PLAYGROUND RESURFACING AND MISCELLANEOUS PAVING	4/18/2005	4/27/2005	5/12/2005
0510351	HOLLYWOOD HIGH SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	4/8/2005	4/20/2005	5/12/2005
0510379	VICTORY ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC AND CRAWLSPACE AT CLASSROOM BUILDING WEST (002DAL)		4/27/2005	5/12/2005
0510365	CALAHAN STREET ELEMENTARY SCHOOL	LANDSCAPE AND IRRIGATION	4/18/2005	5/3/2005	5/13/2005
0510367	EAGLE ROCK HIGH SCHOOL	PAINT AND REFINISH EXTERIOR AND INTERIOR OF SCHOOL BUILDINGS	4/18/2005	5/3/2005	5/13/2005
0510361	FARMDALE ELEMENTARY SCHOOL	PHASE I MODERNIZATION SAFETY AND TECHNOLOGY UPGRADES TO THE DATA NETWORK INTRUSION ALARMS AND PUBLIC ADDRESS SYSTEMS	4/13/2005	5/2/2005	5/16/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510378	HOLLYWOOD HIGH SCHOOL	ROOF REMOVAL AND INSTALLATION OF THERMOPLASTIC (PVC) MEMBRANE ROOFING, INCLUDING THE ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIAL AND LEAD BASED PAINT	4/22/2005	5/4/2005	5/17/2005
0510362	NINETY-FIFTH STREET SCHOOL	ACCESS COMPLIANCE BOYS TOILET ADMIN/CLASSROOM BUILDING WITH NEW FIRE ALARM SYSTEM	4/18/2005	5/5/2005	5/17/2005
0510370	EVERGREEN AVENUE SCHOOL	MULTI-PURPOSE BUILDING ROOF STRUCTURE REPAIR	4/20/2005	5/2/2005	5/18/2005
0510380	GRANT HIGH SCHOOL	REPIPE STEAMLINES	4/22/2005	5/4/2005	5/18/2005
0510376	KENNEDY SENIOR HIGH SCHOOL	CHAIN LINK FENCING	4/21/2005	5/3/2005	5/18/2005
0510368	MARLTON SPECIAL EDUCATION CENTER	REPLACE DETERIORATED FLOOR COVERING	4/15/2005	5/5/2005	5/19/2005
0510355	RAMONA ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	4/11/2005	4/26/2005	5/19/2005
0510394	EL CAMINO REAL HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	4/28/2005	5/12/2005	5/20/2005
0510393	GARDENA HIGH SCHOOL	REPAIR AND REFINISH ALL NON-PHYSICAL EDUCATION LOCKERS	4/27/2005	5/10/2005	5/20/2005
0510382	MIRAMONTES ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	4/25/2005	5/9/2005	5/20/2005
0510384	ASCOT AVE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/26/2005	5/9/2005	5/23/2005
0510389	CENTURY PARK ELEMENTARY SCHOOL	REPLACE UNDERGROUND SEWER LINES	4/25/2005	5/9/2005	5/23/2005
0510381	FOSHAY LEARNING CENTER	REPLACEMENT OF WINDOWS	4/25/2005	5/11/2005	5/24/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510383	GLEN ALTA ELEMENTARY SCHOOL AND MURCHISON STREET ELEMENTARY SCHOOL	SCHOOL AIR CONDITIONING PROJECTS	4/26/2005	5/10/2005	5/24/2005
0510374	KENNEDY SAN FERNANDO RINALDI ADULT SCHOOL	PLAYGROUND AND INNER BUILDING RESURFACING	4/25/2005	5/11/2005	5/24/2005
0510396	ARROYO SECO ALTERNATIVE SCHOOL, MONTE VISTA ELEMENTARY SCHOOL, & YORKDALE ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING AND NEW SERVICE YARD	4/28/2005	5/11/2005	5/25/2005
0510372	DELEVAN ES, DAHLIA ES, FLETCHER ES, GLENFELIZ ES	ASPHALTIC CONCRETE YARD RESURFACING	4/25/2005	5/10/2005	5/26/2005
0510423	FRANKLIN AVENUE ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMINISTRATIVE BUILDING (001CDG)		5/16/2005	5/26/2005
0510405	MARIANNA AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT	5/5/2005	5/18/2005	5/26/2005
0510386	FORD ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/25/2005	5/13/2005	5/27/2005
0510406	HOLLENBECK MIDDLE SCHOOL	WINDOW REPLACEMENT AT SHOP BUILDING (002BCJ), EAST BUILDING (004BCJ, WEST BUILDING (006BDJ), AUDITORIUM (009 CBJ), ADMIN. BUILDING (005BCJ)	5/6/2005	5/17/2005	5/27/2005
0510375	SAN FERNANDO SENIOR HIGH SCHOOL	REPLACE VACUUM PUMPS AND WATER LINE	4/22/2005	5/6/2005	5/27/2005
0510427	WILMINGTON MIDDLE SCHOOL	ASBESTOS ABATEMENT IN CRAWL & ATTIC SPACE OF AUDITORIUM BUILDING, CRAWL SPACE IN ADMIN BUILDING, CRAWL & ATTIC SPACE IN CAFETERIA BUILDING, CRAWL SPACE IN SCIENCE BUILDING, CRAWL SPACE IN SANITARY RELOCATABLE BUILDING-EMERGENCY PROJECT		5/13/2005	5/27/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510391	ALDAMA ELEMENTARY SCHOOL & ARAGON ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	4/27/2005	5/17/2005	5/31/2005
0510390	CLIFFORD ELEMENTARY SCHOOL, IRVING MIDDLE SCHOOL, KING MIDDLE SCHOOL, AND MARSHALL HIGH SCHOOL	RETAINING WALL REPAIRS, CONCRETE REPAIR AND STAIR RECONSTRUCTION, AND ARTIFICIAL TURF CONSTRUCTION	4/27/2005	5/13/2005	5/31/2005
0530015	JOB ORDER CONTRACT 012	GENERAL CONTRACTING SERVICES	5/6/2005	5/17/2005	5/31/2005
0530016	JOB ORDER CONTRACT 013	GENERAL CONTRACTING SERVICES	5/6/2005	5/17/2005	5/31/2005
0530017	JOB ORDER CONTRACT 014	GENERAL CONTRACTING SERVICES	5/6/2005	5/17/2005	5/31/2005
0530018	JOB ORDER CONTRACT 015	GENERAL CONTRACTING SERVICES	5/6/2005	5/17/2005	5/31/2005
0530019	JOB ORDER CONTRACT 016	GENERAL CONTRACTING SERVICES	5/6/2005	5/17/2005	5/31/2005
0530020	JOB ORDER CONTRACT 017	GENERAL CONTRACTING SERVICES	5/6/2005	5/17/2005	5/31/2005
0510399	VENA ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/2/2005	5/18/2005	5/31/2005
0510408	VERMONT AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/3/2005	5/16/2005	5/31/2005
0510433	CENTRAL LA LEARNING CENTER #1	AMBASSADOR SITE DEMOLITION PART II	5/12/2005	5/18/2005	6/1/2005
0510411	DANUBE ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/5/2005	5/18/2005	6/1/2005
0510410	LANGDON ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/5/2005	5/18/2005	6/1/2005
0510409	BURROUGHS MIDDLE SCHOOL	REPLACE DIMMER BOARD & STAGE LIGHTING	5/5/2005	5/18/2005	6/2/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510402	KENNEDY ELEMENTARY SCHOOL	NEW BASE CABINETS AND SINKS	5/2/2005	5/16/2005	6/2/2005
0510400	O'MELVENY ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES.	4/29/2005	5/19/2005	6/2/2005
0510403	WESTMINSTER AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY, 1997 BOND AIR CONDITIONING III, NEW ELECTRICAL SERVICE	5/6/2005	5/18/2005	6/3/2005
0510401	LAUREL ELEMENTARY SCHOOL	ASPHALT CONCRETE RESURFACING	5/2/2005	5/17/2005	6/6/2005
0510418	SAN PEDRO SENIOR HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/6/2005	5/17/2005	6/6/2005
0510448	CENTRAL LA LEARNING CENTER #1	AMBASSADOR SALVAGE	5/18/2005	5/25/2005	6/7/2005
0510419	CENTURY PARK ELEMENTARY SCHOOL	INSTALLATION OF THERMOPLASTIC (PVC) MEMBRANE ROOFING INCLUDING THE ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIAL AND LEAD BASED PAINT	5/9/2005	5/24/2005	6/7/2005
0510430	EUCLID AVENUE ELEMENTARY SCHOOL	WINDOW REPLACEMENT AT BUILDING C (004 CDF)	5/12/2005	5/24/2005	6/7/2005
0510420	Hyde Park Elementary School	Installation of Thermoplastic (PVC) Membrane Roofing, Including the Abatement of Asbestos Containing Roofing Material and Lead Based Paint.	5/9/2005	5/25/2005	6/7/2005
0510417	LOGAN STREET ELEMENTARY SCHOOL	SCHOOL AIR CONDITIONING PROJECT	5/9/2005	5/23/2005	6/7/2005
0510434	MARK TWAIN MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS	5/13/2005	5/24/2005	6/7/2005
0510438	BELL HIGH SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC OF GIRLS GYMNASIUM BLDG, CRAWL SPACE WITH TUNNELS OF ADM. BLDG.		6/1/2005	6/8/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510424	BYRD MIDDLE SCHOOL & MOUNT GLEASON MIDDLE SCHOOL	ASPHALT CONCRETE YARD RESURFACING	5/10/2005	5/25/2005	6/8/2005
0510416	EASTMAN AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERINGS	5/9/2005	5/26/2005	6/8/2005
0510428	EASTMAN AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE BUILDINGS AND APPURTENANT STRUCTURES	5/11/2005	5/27/2005	6/8/2005
0510425	SUTTER MIDDLE SCHOOL	RE-ROOFING AND GUTTER REPLACEMENT, INCLUDING THE ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIAL AND LEAD BASED PAINT	5/9/2005	5/26/2005	6/8/2005
0510407	68TH STREET ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	5/4/2005	5/16/2005	6/9/2005
0510415	SAN PEDRO STREET ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	5/6/2005	5/26/2005	6/9/2005
0510443	SYLMAR SENIOR HIGH SCHOOL	ROOF REMOVAL AND REPLACEMENT INCL ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIALS AND LEAD BASED PAINT	5/18/2005	5/31/2005	6/10/2005
0510450	TOWNE AVENUE SCHOOL	REPLACE UNDERGROUND WATER, GAS, & SEWER	5/19/2005	5/31/2005	6/10/2005
0510429	WEST VERNON ELEMENTARY SCHOOL	FLOOR REPLACEMENT AND SUB-FLOOR REPAIR	5/11/2005	5/31/2005	6/10/2005
0510421	BERTRAND ELEMENTARY SCHOOL & BLYTHE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	5/9/2005	5/23/2005	6/13/2005
0510444	BIRMINGHAM HIGH SCHOOL	RESURFACE AND RESTRIPE TRACK	5/18/2005	6/1/2005	6/13/2005
0510422	COHASSET ELEMENTARY SCHOOL & MILLER HIGH SCHOOL	SAFETY AND TECHNOLOGY	5/9/2005	5/24/2005	6/13/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510451	DIXIE CANYON AVENUE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/20/2005	6/1/2005	6/13/2005
0510470	ANGELES MESA ELEMENTARY SCHOOL	(EMERGENCY) ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMINISTRATIVE BUILDING (001CBE)		6/2/2005	6/14/2005
0510432	PLUMMER ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/11/2005	5/31/2005	6/14/2005
0510440	STERRY ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	5/18/2005	6/1/2005	6/14/2005
0510447	VARIOUS SCHOOLS (4 SITES)	LIBRARY MODERNIZATION	5/19/2005	6/2/2005	6/14/2005
0510436	KING MIDDLE SCHOOL	REPLACE WINDOWS & WINDOW HARDWARE	5/16/2005	6/1/2005	6/15/2005
0510445	SEVENTY FOURTH STREET ELEMENTARY SCHOOL	NEW ORNAMENTAL IRON FENCING	5/17/2005	6/2/2005	6/16/2005
0510449	STONER AVENUE ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY & 1997 BOND AIR CONDITIONING III	5/19/2005	6/2/2005	6/16/2005
0510457	WEIGAND ELEMENTARY SCHOOL	PAINT AND REFINISH INTERIOR OF THE SCHOOL BUILDING & APPURTENANT STRUCTURES	5/26/2005	6/6/2005	6/16/2005
0510465	GARDNER STREET ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE ADMINISTRATIVE BUILDING(001CDF)-EMERGENCY PROJECT		6/2/2005	6/17/2005
0510452	SAN FERNANDO ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	5/24/2005	6/9/2005	6/17/2005
0510453	GRANADA HILLS HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/25/2005	6/7/2005	6/20/2005
0510439	HESBY ART AND DESIGN ACADEMY	MODERNIZATION AND ADDITION - PHASE 2	5/18/2005	5/25/2005	6/20/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510476	EMERSON MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE & TUNNEL IN AUD. BLDG (001BBK); ATTIC & CRAWL SPACE WITH TUNNELS IN CLASSROOM BLDG (002BEJ); CRAWL SPACE IN ADMIN. BLDG (003BDJ); ATTIC SPACE IN CAFETERIA BLDG (004DAJ); CRAWL SPACE IN SANITARY RELOCABLE BLDG (J0156M)		6/7/2005	6/21/2005
0510454	SHARP ELEMENTARY SCHOOL	PAINT & REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/24/2005	6/7/2005	6/21/2005
0510456	GRIFFITH MIDDLE SCHOOL	WINDOW REPLACEMENT	5/24/2005	6/7/2005	6/22/2005
0510459	CLAY MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/1/2005	6/13/2005	6/23/2005
0510435	SALVIN SPECIAL EDUCATION CENTER	ASPHALTIC CONCRETE YARD RESURFACING	5/31/2005	6/13/2005	6/23/2005
0510455	BELVEDERE ELEMENTARY SCHOOL	WINDOW REPLACEMENT	5/25/2005	6/10/2005	6/27/2005
0510472	CENTURY PARK ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/1/2005	6/13/2005	6/27/2005
0510461	ROOSEVELT HIGH SCHOOL	CEILING TILES REPLACEMENT	5/31/2005	6/13/2005	6/27/2005
0510462	52ND STREET ELEMENTARY SCHOOL	MODERNIZATION PROJECT	5/31/2005	6/14/2005	6/28/2005
0510464	54TH ST. ELEMENTARY SCHOOL & CIENEGA ELEMENTARY SCHOOL	EXTERIOR PAINTING OF ALL SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/27/2005	6/15/2005	6/29/2005
0510460	BALDWIN HILLS ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/3/2005	6/20/2005	6/29/2005
0510481	GARDENA HIGH SCHOOL	ASBESTOS ABATEMENT IN ATTIC SPACES OF THE INDUSTRIAL ARTS BLDG(011CAN),CAFETERIA BLDG.(018CAN), & BOYS GYMNASIUM BLDG.(021CAN)-EMERGENCY PROJECT		6/15/2005	6/29/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510489	SOUTH GATE MIDDLE SCHOOL	Replace Deteriorated Floor Covering	6/14/2005	6/22/2005	6/29/2005
0510467	VINTAGE MAGNET AND TOPEKA DRIVE SCHOOLS	PLAYGROUND RESURFACING AND GREENING	6/2/2005	6/21/2005	6/29/2005
0510463	ROOSEVELT HIGH SCHOOL	RENOVATE IRRIGATION SYSTEM	5/27/2005	6/16/2005	6/30/2005
0510458	SHERIDAN ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	5/26/2005	6/8/2005	6/30/2005
0510469	UTAH STREET ELEMENTARY SCHOOL	RE-PIPE NORTHWEST AND AUDITORIUM BUILDINGS	6/2/2005	6/14/2005	6/30/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510471	WADSWORTH AVENUE ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	6/2/2005	6/14/2005	7/15/2005
0510473	WILSHIRE CREST ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/6/2005	6/23/2005	7/12/2005
0510474	TELFAIR AVENUE ES AND VINEDALE ES	ASPHALTIC CONCRETE YARD RESURFACING	6/9/2005	6/21/2005	7/6/2005
0510475	HILLCREST DRIVE ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/7/2005	6/22/2005	7/12/2005
0510477	HUMPHREYS ELEMENTARY SCHOOL	WINDOW REPLACEMENT: WEST BUILDING (001CDG) BASEMENT, WEST BUILDING (001CDG) 1ST FLOOR, WEST BUILDING (001CDG) 2ND FLOOR, AND AUDITORIUM (003CBF) 1ST FLOOR	6/8/2005	6/20/2005	7/5/2005
0510478	MOUNT GLEASON MIDDLE SCHOOL	REPLACE DETERIORATED FLOORING (PARTII)	6/8/2005	6/23/2005	7/6/2005
0510479	FREMONT HIGH SCHOOL	PLAYGROUND RESURFACING	6/14/2005	6/27/2005	7/13/2005
0510480	95TH STREET ELEMENTARY SCHOOL & WEST ATHENS ELEMENTARY SCHOOL	EXTERIOR PAINTING	6/13/2005	6/28/2005	7/12/2005
0510482	MOUNT GLEASON MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/16/2005	6/29/2005	7/14/2005
0510483	WILLENBERG SPECIAL EDUCATION CENTER	PLAYGROUND RESURFACING	6/10/2005	6/21/2005	7/6/2005
0510484	GARFIELD HIGH SCHOOL	WINDOW REPLACEMENT	6/13/2005	6/29/2005	7/13/2005
0510486	VALERIO STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	6/14/2005	6/28/2005	7/11/2005
0510490	TELFAIR ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	6/16/2005	6/30/2005	7/13/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510491	BANDINI STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/16/2005	6/28/2005	7/11/2005
0510492	MILLIKAN MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	6/14/2005	6/27/2005	7/11/2005
0510493	WELBY WAY ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	6/20/2005	7/7/2005	7/19/2005
0510494	GRANADA ELEMENTARY SCHOOL	PAINTING AND REFINISHING THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/17/2005	7/7/2005	7/21/2005
0510495	LINCOLN HIGH SCHOOL	REROOFING, INCLUDING THE ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIAL AND LEAD BASED PAINT	6/21/2005	7/6/2005	7/20/2005
0510497	STERRY ELEMENTARY SCHOOL	ASBESTOS REMOVAL IN ATTICS OF ADMINISTRATIVE BUILDING (001DAN), AUDITORIUM AND CLASSROOM BUILDING (004CBK), SOUTH SANITARY BUILDING (005DAN), CLASSROOM BUILDING-NORTHWEST (007DAN) AND CRAWL SPACE IN AUDITORIUM AND CLASSROOM BUILDING (004CBK)-EMERGENCY PRO		6/27/2005	7/8/2005
0510498	BRIGHT ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/22/2005	7/6/2005	7/20/2005
0510499	MANCHESTER AVENUE ELEMENTARY SCHOOL	REPLACE WOOD SASH	6/23/2005	7/12/2005	7/27/2005
0510500	GLEDHILL ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	6/22/2005	7/6/2005	7/27/2005
0510501	BARRETT ELEMENTARY SCHOOL	WINDOW REPLACEMENT	6/23/2005	7/7/2005	7/21/2005
0510502	DYER ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF ALL BUILDINGS AND APPURTENANT STRUCTURES	6/22/2005	7/6/2005	7/18/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510503	FIFTEENTH STREET ELEMENTARY SCHOOL AND SEVENTH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/24/2005	7/5/2005	7/15/2005
0510504	STEVENSON MIDDLE SCHOOL	NEW LUNCH SHELTER	6/27/2005	7/13/2005	8/5/2005
0510505	MARLTON ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/29/2005	7/12/2005	7/28/2005
0510506	BALDWIN HILLS ELEMENTARY SCHOOL	REPLACE GUTTERS AND DOWNSPOUTS	6/28/2005	7/14/2005	7/26/2005
0510508	CENTRAL LA LEARNING CENTER #1 (AMBASSADOR HOTEL)	MAIN HOTEL ABATEMENT AND DEMOLITION	6/28/2005	7/12/2005	8/11/2005
0510509	BRET HARTE PREP MIDDLE SCHOOL	NEW ORNAMENTAL IRON FENCING	6/30/2005	7/20/2005	8/3/2005
0510510	BUDLONG AVENUE ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/28/2005	7/13/2005	7/27/2005
0510512	BUDLONG AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/1/2005	7/13/2005	7/26/2005
0510513	28th STREET ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	7/1/2005	7/20/2005	8/3/2005
0510514	CRENSHAW DORSEY CLUSTER OFFICES	SAFETY & TECHNOLOGY PROJECT	7/1/2005	7/15/2005	7/27/2005
0510515	BROCKTON AVENUE ELEMENTARY SCHOOL	ASBESTOS ABATEMENT AND REPLACEMENT OF T-BAR CEILINGS AND LIGHTS, UPGRADE OF ACCESS COMPLIANCE, FIRE SPRINKLER AND FIRE ALARM SYSTEMS	7/5/2005	7/18/2005	8/11/2005
0510516	BROCKTON AVENUE ELEMENTARY SCHOOL	ELEVATOR MODERNIZATION	7/5/2005	7/18/2005	8/11/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0510517	NORWOOD STREET ELEMENTAY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	7/5/2005	7/18/2005	8/1/2005
0510519	GARFIELD HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/5/2005	7/18/2005	7/28/2005
0510521	DOLORES ELEMENTARY SCHOOL	ROOF REPLACEMENT INCLUDING THE ABATEMENT OF ASBESTOS CONTAINING ROOFING MATERIAL AND LEAD BASED PAINT	7/11/2005	7/29/2005	8/12/2005
0510522	CENTRAL LOS ANGELES HIGH SCHOOL #11	BUILDING CLEAN-UP	7/6/2005	7/14/2005	8/4/2005
0510523	WRIGHT, ORVILLE, MIDDLE SCHOOL	HOT AND COLD WATER PIPING REPLACEMENT	7/8/2005	7/19/2005	8/8/2005
0510524	HOLMES MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC AND CRAWL SPACE OF THE MULTIPURPOSE BUILDING(005DAR)AND ATTIC SPACE IN STUDENT STORE BUILDING- EMERGENCY PROJECT		7/12/2005	7/26/2005
0530021	JOB ORDER CONTRACT #018	GENERAL CONTRACTING SERVICES	7/6/2005	7/19/2005	8/2/2005
0530022	JOC 019	GENERAL CONTRACTING SERVICES	7/6/2005	7/19/2005	8/2/2005
0530023	JOC 020	GENERAL CONTRACTING SERVICES	7/6/2005	7/19/2005	8/2/2005
0530024	JOB ORDER CONTRACT 021	JOC - General Contracting Services	7/6/2005	7/19/2005	8/2/2005
0530025	JOB ORDER CONTRACT 022	JOC - General Contracting Services	7/6/2005	7/19/2005	8/2/2005
0530026	JOB ORDER CONTRACT 023	JOC - General Contracting Services	7/6/2005	7/19/2005	8/2/2005
0530027	ELECTRICAL JOB ORDER CONTRACT 002	ELECTRICAL CONTRACTING SERVICES	7/6/2005	7/19/2005	8/3/2005
0530028	FLOORING JOB ORDER CONTRACT 002	FLOORING JOB ORDER CONTRACTING SERVICES	7/6/2005	7/19/2005	8/3/2005
0530029	DEMOLITION/ABATEMENT JOB ORDER CONTRACT 001	DEMOLITION/ABATEMENT JOB ORDER CONTRACTING SERVICES	7/6/2005	7/19/2005	8/3/2005

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610000	186TH STREET SCHOOL, BARTON HILL SCHOOL, GARDENA HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/8/2005	7/25/2005	8/8/2005
0610001	LIBERTY BLVD. ELEMENTARY SCHOOL & SOUTH GATE HIGH SCHOOL	REPLACE LIGHTING	7/13/2005	7/25/2005	8/4/2005
0610002	LOREN MILLER ELEMENTARY SCHOOL	PAINT AND REFINISH INTERIOR/EXTERIOR MASONRY/STUCCO AND APPURTENANT STRUCTURES OF SCHOOL BUILDINGS	7/13/2005	7/25/2005	8/3/2005
0610003	BYRD MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/15/2005	7/26/2005	8/10/2005
0610005	TAFT HIGH SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC AT MULTI-PURPOSE BUILDING (007CAP), INDUSTRIAL ARTS BUILDING 1 (012DAP)		7/18/2005	7/28/2005
0610006	ALTA LOMA ELEMENTARY SCHOOL, ARLINGTON HEIGHTS ELEMENTARY SCHOOL, WIDNEY HIGH SCHOOL	PLAYGROUND RESURFACING	7/15/2005	7/26/2005	8/5/2005
0610007	CRENSHAW HIGH SCHOOL	NEW ORNAMENTAL IRON FENCING	7/18/2005	8/1/2005	8/16/2005
0610008	MARINA DEL REY MIDDLE SCHOOL	SAFETY AND TECHNOLOGY, BOND AIR CONDITIONING III	7/15/2005	7/26/2005	8/5/2005
0610009	REVERE MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC SPACE OF THE ALL PURPOSE BUILDING (010DAN); ATTIC SPACE IN HOME ECONOMICS BUILDING (012DAN); ATTIC & CRAWL SPACE IN CAFETERIA BUILDING (025DAN); ATTIC SPACE IN ASSEMBLY BUILDING (032CCN) - EMERGENCY PROJECT		7/19/2005	7/29/2005
0610010	PORTER MIDDLE SCHOOL	PAINTING AND REFINISHING THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/18/2005	8/3/2005	8/17/2005

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0610011	75TH STREET ELEMENTARY SCHOOL, MCKINLEY AVENUE ELEMENTARY SCHOOL, & PARMELEE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/20/2005	8/4/2005	8/18/2005
0610012	HOLMES MIDDLE SCHOOL	EARTHQUAKE DAMAGE REPAIR, ELEVATOR TOWER AND FIRE ALARM SYSTEM FOR BUILDING A	7/20/2005	8/1/2005	8/11/2005
0610013	ANATOLA ELEMENTARY SCHOOL, BERTRAND ELEMENTARY SCHOOL, & STAGG ELEMENTARY SCHOOL	LIBRARY MODERNIZATION	7/22/2005	8/2/2005	8/12/2005
0610014	BYRD MIDDLE SCHOOL	ASBESTOS REMOVAL IN ATTICS OF CLASSROOM BLDG A (002DAN), CLASSROOM BLDG B (004DAN), CLASSROOM BLDG D (005DAN), MATHEMATICS BLDG E (007DAN), ARTCRAFT BLDG (019DAN), HOME ECONOMICS BLDG 1 (022DAN), & CLASSROOM BLDG F (023DAN) - EMERGENCY PROJECT		7/25/2005	8/8/2005
0610015	OLIVE VISTA MIDDLE SCHOOL	EARTHQUAKE DAMAGE REPAIR, ELEVATOR TOWER AND FIRE ALARM SYSTEM FOR BUILDINGS D & E	7/26/2005	8/9/2005	8/23/2005
0610016	96TH STREET ELEMENTARY SCHOOL & 112TH STREET ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	7/26/2005	8/10/2005	8/24/2005
0610017	HUNTINGTON PARK HIGH SCHOOL	Auditorium Renovation	8/5/2005	8/16/2005	9/2/2005
0610018	BALDWIN HILLS ELEMENTARY SCHOOL	NEW IRRIGATION PLUMBING AND TURF	7/28/2005	8/11/2005	8/25/2005
0610019	MURCHISON STREET ELEMENTARY SCHOOL	REPLACE WATER LINES	8/1/2005	8/15/2005	9/16/2005
0610020	EAST VALLEY HIGH SCHOOL #1A	DEMOLITION	7/29/2005	8/9/2005	8/26/2005

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0610022	SAN PEDRO HIGH SCHOOL	BB BOND AIR CONDITIONING GROUP III	7/29/2005	8/10/2005	8/25/2005
0610023	CHARLES DREW MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	8/8/2005	8/25/2005	9/7/2005
0610024	METROPOLITAN HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES.	8/1/2005	8/18/2005	9/1/2005
0610025	JOHN ADAMS MIDDLE SCHOOL	AUDITORIUM LIGHTING AND DIMMER PANEL UPGRADES	8/2/2005	8/16/2005	11/2/2005
0610026	BROCKTON AVENUE ELEMENTARY SCHOOL	NEW ELECTRICAL SERVICE AND 1997 BOND AIR CONDITIONING III	8/4/2005	8/16/2005	8/26/2005
0610027	FAIRBURN AVENUE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	8/5/2005	8/16/2005	8/26/2005
0610028	SAN MIGUEL ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	8/16/2005	8/31/2005	9/13/2005
0610029	BROOKLYN AVENUE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	8/8/2005	8/25/2005	9/8/2005
0610030	MARK TWAIN MIDDLE SCHOOL	SAFETY & TECHNOLOGY, 1997 BOND AIR CONDITIONING III, NEW ELECTRICAL SERVICE	8/5/2005	8/17/2005	8/31/2005
0610031	SOTO STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE BUILDING AND APPURTENANT STRUCTURES	8/9/2005	8/22/2005	9/7/2005
0610032	WRIGHT MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC SPACES OF SCIENCE BUILDING (001DAM), TYPING & ENGLISH BUILDING (002DAM), INDUSTRIAL ARTS BUILDING (003DBM) & AUDITORIUM BUILDING (024CCN); EMERGENCY PROJECT		8/17/2005	8/31/2005
0610033	NUEVA VISTA ELEMENTARY SCHOOL	Replace Lighting	8/11/2005	8/23/2005	9/7/2005
0610034	UNIVERSITY HIGH SCHOOL	1997 BOND AIR CONDITIONING & NEW ELECTRICAL SERVICE	8/10/2005	8/22/2005	9/2/2005

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0610035	BRIDGE STREET ELEMENTARY SCHOOL AND BRIDGE STREET EARLY EDUCATION CENTER	REPLACE DETERIORATED FLOOR COVERINGS	8/10/2005	8/22/2005	9/1/2005
0610036	WEBSTER MIDDLE SCHOOL	SAFETY AND TECHNOLOGY, 1997 BOND AIR CONDITIONING III, NEW ELECTRICAL SERVICE	8/11/2005	8/23/2005	9/6/2005
0610037	THOMAS EDISON MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	8/18/2005	9/1/2005	9/14/2005
0610038	MARINA DEL REY MIDLE SCHOOL	REPLACE HOT AND COLD WATER PIPING	8/17/2005	8/30/2005	9/15/2005
0610039	ANDASOL ELEMENTARY SCHOOL; BROADOUS ELEMENTARY SCHOOL; MaCLAY MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC SPACES & CRAWL SPACE OF THE MULTI-PURPOSE BUILDINGS- EMERGENCY PROJECT		8/24/2005	9/6/2005
0610040	TOWNE AVENUE SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	8/19/2005	8/30/2005	9/12/2005
0610043	CARVER MIDDLE SCH., HOLLENBECK MIDDLE SCH, HUMPHREYS AVE ELEM SCH, ROOSEVELT HIGH SCH, ROWAN ELEM. SCHOOL, SOTO ELEM. SCHOOL, W. VERNON ELEM. SCHOOL	SEVEN SCHOOL FENCING REPLACEMENT PACKAGE	8/24/2005	9/13/2005	9/27/2005
0610044	BEETHOVEN STREET SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	8/24/2005	9/6/2005	9/16/2005
0610045	VAN DEENE AVENUE SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	8/25/2005	9/7/2005	9/19/2005
0610046	GARDENA HIGH SCHOOL	CHAIN LINK FENCE AND WROUGHT IRON FENCE	8/25/2005	9/8/2005	9/20/2005
0610047	STEVENSON MIDDLE SCHOOL & GRIFFITH MIDDLE SCHOOL	RENOVATE IRRIGATION SYSTEM	8/26/2005	9/8/2005	9/26/2005

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0610048	HAMASAKI ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	8/26/2005	9/7/2005	9/19/2005
0610049	PALMS MIDDLE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	8/26/2005	9/7/2005	9/20/2005
0610050	VINTAGE MATH/SCIENCE/TECHNOLOGY MAGNET	EARTHQUAKE DAMAGE REPAIR OF ARCADES AND ACCESS COMPLIANCE FOR MULTIPURPOSE BUILDING	8/30/2005	9/13/2005	9/29/2005
0610051	EUCLID AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY /STUCCO OF THE BUILDINGS AND APPURTENANT STRUCTURES	8/31/2005	9/13/2005	9/23/2005
0610052	FORTY-NINTH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/2/2005	9/14/2005	9/28/2005
0610053	FIGUEROA STREET ELEMENTARY & LINCOLN SENIOR HIGH	ASBESTOS ABATEMENT IN CRAWL SPACES - EMERGENCY PROJECT		9/8/2005	9/22/2005
0610054	CARVER MIDDLE SCHOOL	ASBESTOS ABATEMENT IN ATTIC AND CRAWL SPACE OF AUDITORIUM CLASSROOM BUILDING (004CDF) - EMERGENCY PROJECT		9/9/2005	9/20/2005
0610055	ALBION ST. ELEMENTARY SCHOOL	REPLACE WINDOW SASH	9/7/2005	9/19/2005	10/4/2005
0610056	Hammel Elementary School	Replace Deteriorated Floor Covering	9/8/2005	9/20/2005	10/5/2005
0610057	ROOSEVELT HIGH SCHOOL	LOCKER REPLACEMENT	9/19/2005	10/3/2005	10/20/2005
0610058	BEACHY ELEMENTARY SCHOOL	PROVIDE AND INSTALL SINKS	9/12/2005	9/28/2005	10/12/2005
0610059	RINALDI ADULT CENTER	PAINTING AND REFINISHING THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/26/2005	10/13/2005	10/25/2005
0610060	GRAND VIEW BOULEVARD SCHOOL & McBRIDE SPECIAL EDUCATION CENTER	SAFETY AND TECHNOLOGY	9/14/2005	9/26/2005	10/6/2005

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0610061	CRENSHAW SENIOR HIGH SCHOOL	ROOF REMOVAL AND REPLACEMENT	9/20/2005	10/3/2005	11/17/2005
0610062	Central Los Angeles New High School #9	Development of Central L.A. New High School NO. 9 (developed under Article 17406 of California Education Code;Lease-Lease Back Project)	10/3/2005	10/12/2005	12/15/2005
0610063	FAIRFAX SENIOR HIGH SCHOOL & WHITMAN HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES AT FAIRFAX SH AND EXTERIOR PAINT OF 2 BUNGALOWS & J BUILDING AT WHITMAN HS	9/21/2005	10/3/2005	10/14/2005
0610064	NEVIN AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/21/2005	10/3/2005	10/11/2005
0610065	MANCHESTER ELEMENTARY SCHOOL	REPLACE WOOD SASH	9/26/2005	10/11/2005	10/25/2005
0610067	LORENA ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	9/28/2005	10/19/2005	11/2/2005
0610068	DYER ELEMENTARY SCHOOL; MONROE HIGH SCHOOL; SYLMAR HIGH SCHOOL	ASBESTOS ABATEMENT OF ATTIC & CRAWL SPACES IN VARIOUS BUILDINGS - EMERGENCY PROJECT		9/29/2005	10/13/2005
0610069	VARIOUS SCHOOLS (4 SITES)	Replace Deteriorated Floor Covering	9/30/2005	10/12/2005	10/28/2005
0610070	TWENTY-FOURTH STREET SCHOOL	ASPHALTIC CONCRETE PAVING AND GREENING	9/28/2005	10/10/2005	10/21/2005
0610071	CARSON SENIOR HIGH SCHOOL	BASEBALL FIELD LIGHTING	9/29/2005	10/14/2005	10/26/2005
0610072	CALTRANS SHOP 7 REPLACEMENT FACILITY	REPLACEMENT OF CALTRANS REPAIR SHOP	9/29/2005	10/6/2005	1/12/2006
0610073	BARRETT ELEMENTARY SCHOOL	WINDOW REPLACEMENT	9/29/2005	10/26/2005	11/9/2005

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0610074	GRAND VIEW BOULEVARD SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	9/30/2005	10/11/2005	10/25/2005
0610075	CHAPMAN ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACE OF THE CLASSROOM AND AUDITORIUM BUILDING (002DAL)-EMERGENCY PROJECT		10/4/2005	10/18/2005
0610076	HOLMES MIDDLE SCHOOL	EARTHQUAKE DAMAGE REPAIR, ELEVATOR TOWER, AND FIRE ALARM SYSTEM FOR BUILDING A	10/4/2005	10/17/2005	10/27/2005
0610077	KING MIDDLE SCHOOL	REPLACEMENT OF WINDOWS & WINDOW HARDWARE	10/4/2005	10/17/2005	10/27/2005
0610078	UNION ELEMENTARY SCHOOL and ALEXANDRIA ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING @ UNION ELEMENTARY SCHOOL and ASPHALT REPAVING AND LANDSCAPING @ ALEXANDRIA ELEMENTARY SCHOOL	10/5/2005	10/17/2005	10/27/2005
0610080	EL CAMINO REAL HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING IN 2ND FLOOR OF BLDG 001CFR	10/6/2005	10/19/2005	10/28/2005
0610081	NEVADA ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/6/2005	10/18/2005	10/27/2005
0610082	LAUREL ELEMENTARY SCHOOL, LAUREL EARLY EDUCATION CENTER, WEST HOLLYWOOD ELEMENTARY SCHOOL	PAINT THE INTERIOR AND EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES AT LAUREL ES and PAINT EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES AT LAUREL EEC & WEST HOLLYWOOD ES	10/7/2005	10/19/2005	10/31/2005
0610084	PORTOLA MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR OF ALL BUILDINGS	10/7/2005	10/25/2005	11/8/2005
0610085	WILBUR ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/7/2005	10/20/2005	10/31/2005
0610086	FORD BOULEVARD ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE BUILDINGS AND APPURTENANT STRUCTURES	10/11/2005	10/24/2005	11/7/2005

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0610087	1(3-SITES); VAN NESS ELEMENTARY SCHOOL, MELROSE ELEMENTARY SCHOOL, LAUREL ELEMENTARY SCHOOL	BOND SAFETY AND TECHNOLOGY	10/12/2005	10/31/2005	11/10/2005
0610088	WEST HOLLYWOOD ELEMENTARY SCHOOL	REPLACE HOT AND COLD WATER LINES	10/13/2005	10/25/2005	11/4/2005
0610090	WONDERLAND ELEMENTARY SCHOOL	PLAYGROUND RESURFACING; REPAIR FENCE/GATE AT ENTRANCE and REPLACE DAMAGED SPRINKLERS	10/13/2005	10/24/2005	11/3/2005
0610091	BRYSON AVENUE ELEMENTARY SCHOOL	Asphaltic Concrete Yard Resurfacing & Underground Electrical Conduit Installation	10/14/2005	10/25/2005	11/4/2005
0610092	DEL AMO SCHOOL	PLAYGROUND RESURFACING & GREENING	10/17/2005	10/31/2005	11/10/2005
0610093	CHEREMOYA ELEMENTARY SCHOOL	PLAYGROUND RESURFACING AND GREENING	10/14/2005	10/25/2005	11/10/2005
0610094	BUDLONG AVENUE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/19/2005	11/1/2005	11/17/2005
0610095	VAN NESS ELEMENTARY SCHOOL AND VINE STREET ELEMENTARY SCHOOL	INTERIOR AND EXTERIOR PAINTING OF ALL BUILDINGS AND APPURTENANT STRUCTURES AT VAN NESS ELEMENTARY SCHOOL and EXTERIOR PAINTING OF ALL SCHOOL BUILDINGS AND APPURTENANT STRUCTURES AT VINE STREET ELEMENTARY SCHOOL	10/19/2005	11/8/2005	11/21/2005
0610096	LEICHMAN SPECIAL EDUCATION	REPLACE DETERIORATED FLOOR COVERING	10/19/2005	11/2/2005	11/9/2005
0610097	COMMONWEALTH AVENUE ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	10/20/2005	11/1/2005	11/28/2005
0610098	BETHUNE MIDDLE SCHOOL	INTERIOR PAINTING OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/21/2005	11/2/2005	11/16/2005
0610099	GRAPE STREET ELEMENTARY SCHOOL	INTERIOR PAINTING OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/21/2005	11/9/2005	11/23/2005

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0610100	WADSWORTH AVENUE ELEMENTARY SCHOOL & WADSWORTH AVENUE EARLY EDUCATION CENTER	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/24/2005	11/2/2005	11/15/2005
0610101	KING MIDDLE SCHOOL	ARTIFICIAL TURF CONSTRUCTION	10/21/2005	11/2/2005	11/21/2005
0610102	CASTLEBAY LANE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/21/2005	11/3/2005	11/16/2005
0610103	CLEVELAND HIGH SCHOOL AND MILLER HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	10/21/2005	11/4/2005	11/17/2005
0610105	NATHANIEL NARBONNE HIGH SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING & UNDERGROUND ELECTRICAL CONDUITS	10/25/2005	11/7/2005	12/7/2005
0610106	GARDENA HIGH SCHOOL	CHAIN LINK FENCE & WROUGHT IRON FENCE	10/25/2005	11/8/2005	12/6/2005
0610107	WESTPORT HEIGHTS ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	10/26/2005	11/7/2005	11/22/2005
0610109	GARFIELD HIGH SCHOOL	REPLACE HEATING SYSTEM AND REPLACE BOILERS	10/28/2005	11/8/2005	11/29/2005
0610110	SAN FERNANDO HIGH SCHOOL	REPLACE AUDITORIUM SEATING	10/28/2005	11/15/2005	12/5/2005
0610111	FRANCIS POLYTECHNIC HIGH SCHOOL	REFURBISH AUDITORIUM SEATING	10/28/2005	11/16/2005	12/5/2005
0610113	WILSON HIGH SCHOOL	MODERNIZATION - PUBLIC ADDRESS SYSTEM	10/31/2005	11/14/2005	11/23/2005
0610114	CLOVER AVENUE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	11/3/2005	11/15/2005	11/29/2005
0610116	RESEDA HIGH SCHOOL	RENOVATE SPRINKLERS	11/8/2005	11/21/2005	12/12/2005
0610117	VALLEY ALTERNATIVE MAGNET	REPLACE DETERIORATED FLOOR COVERING	11/8/2005	11/22/2005	12/6/2005
0610118	RAMONA ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	11/9/2005	11/21/2005	12/13/2005

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0610119	WEST VALLEY OCCUPATIONAL CENTER	RENOVATE SPRINKLERS	11/10/2005	11/28/2005	12/8/2005
0610120	WEST VALLEY OCCUPATIONAL CENTER	REPLACE DETERIORATED FLOOR COVERING	11/10/2005	11/23/2005	12/7/2005
0610121	MILLER HIGH SCHOOL	SAFETY & TECHNOLOGY	11/10/2005	11/23/2005	12/2/2005
0610122	COWAN AVENUE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	11/10/2005	11/22/2005	12/7/2005
0610123	HOLMES ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	11/14/2005	11/28/2005	12/12/2005
0610124	WEBSTER MS	ASBESTOS ABATEMENT OF THE ATTICS & CRAWL SPACES IN VARIOUS BUILDINGS-EMERGENCY PROJECT		11/21/2005	12/5/2005
0610125	GRIFFITH MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR AND MASONRY/STUCCO OF THE BUILDINGS AND APPURTENANT STRUCTURES	11/15/2005	11/30/2005	12/19/2005
0610126	SAN FERNANDO HIGH SCHOOL	ROOF REMOVAL AND REPLACEMENT	11/16/2005	11/28/2005	12/12/2005
0610127	EVERGREEN AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/17/2005	12/1/2005	12/13/2005
0610128	SOTO STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/17/2005	12/2/2005	12/14/2005
0610129	BURTON ELEMENTARY SCHOOL	ROOF REPLACEMENT	11/22/2005	12/5/2005	12/19/2005
0610130	FROST MIDDLE SCHOOL	REPAIR CORRIDOR CEILINGS	11/21/2005	12/6/2005	12/16/2005
0610131	MAYALL ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	11/21/2005	12/5/2005	12/15/2005
0610132	WILSON HIGH SCHOOL	ACCESS COMPLIANCE (RESTROOMS)	11/21/2005	12/5/2005	12/15/2005
0610133	DANUBE ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	11/22/2005	12/5/2005	12/19/2005

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0610135	135TH STREET SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	11/30/2005	12/12/2005	1/9/2006
0610137	VALERIO STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/5/2005	12/16/2005	12/23/2005
0610139	ARMINTA ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	12/7/2005	12/22/2005	1/9/2006
0610140	SOUTH EAST HIGH SCHOOL	PROVIDE AND INSTALL CHAIN LINK FENCING	12/7/2005	12/21/2005	1/4/2006
0610141	LANKERSHIM ELEMENTARY SCHOOL & SAN FERNANDO ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACES- EMERGENCY PROJECT		12/8/2005	12/22/2005
0610142	CENTRAL LOS ANGELES MIDDLE SCHOOL # 3	WILSHIRE/VERMONT STATION SHAFT AND STAIRS MODIFICATION	12/8/2005	12/16/2005	1/18/2006
0610143	WARNER AVENUE SCHOOL	FIRE ALARM	12/9/2005	12/20/2005	1/10/2006
0610144	Westwood Charter School	1997 Bond Air Conditioning - Phase 3	12/9/2005	1/4/2006	1/26/2006
0610145	MARVIN AVENUE SCHOOL	FIRE ALARM	12/9/2005	12/21/2005	1/10/2006
0610146	CRESTWOOD STREET SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/12/2005	1/11/2006	1/24/2006
0610147	HOOPER ELEMENTARY SCHOOL	AIR CONDITIONING IN AUDITORIUM - COPS	12/15/2005	1/4/2006	1/18/2006
0610148	SUN VALLEY MIDDLE & FULTON MIDDLE SCHOOL	ASBESTOS ABATEMENT OF ATTIC AND CRAWL SPACES - EMERGENCY PROJECT		12/16/2005	1/5/2006
0610149	WARNER ELEMENTARY SCHOOL (7616)	ASBESTOS ABATEMENT OF THE ATTIC SPACE OF THE ADMINISTRATION BUILDING (001DAL)-EMERGENCY PROJECT		12/19/2005	1/5/2006
0610150	INDEPENDENCE HS	ASBESTOS ABATEMENT IN CRAWL SPACES- EMERGENCY PROJECT		12/20/2005	1/5/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610151	MARINA DEL REY MIDDLE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	12/19/2005	1/11/2006	2/8/2006
0610152	ARLINGTON HEIGHTS SCHOOL	AUDITORIUM AIR CONDITIONING	12/21/2005	1/10/2006	1/23/2006
0610153	VIRGINIA ROAD SCHOOL	REPLACE DETERIORATED FLOOR COVERING	12/22/2005	1/10/2006	1/25/2006
0610154	MARQUEZ CHARTER SCHOOL	FIRE ALARM	12/29/2005	1/11/2006	1/27/2006
0610155	CARSON HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR AND EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/22/2005	1/10/2006	1/23/2006
0610156	KENTER CANYON SCHOOL	FIRE ALARM, 1997 BOND AIR CONDITIONING - PHASE 3	12/29/2005	1/12/2006	1/27/2006
0610157	BELVEDERE ELEMENTARY SCHOOL, EASTMAN ELEMENTARY SCHOOL AND GARFIELD HIGH SCHOOL	REMOVE AND REPLACE GUTTERS AND DOWNSPOUTS	12/22/2005	1/4/2006	1/17/2006
0610159	CLOVER AVENUE SCHOOL	FIRE ALARM	12/29/2005	1/17/2006	2/15/2006
0610160	CANFIELD AVENUE SCHOOL	FIRE ALARM	12/29/2005	1/19/2006	2/15/2006
0610162	HUNTINGTON DRIVE ELEMENTARY SCHOOL	ROOF REPLACEMENT	12/27/2005	1/10/2006	1/23/2006
0610163	REED MIDDLE SCHOOL	ASBESTOS ABATEMENT OF CRAWL SPACES IN SCIENCE & CLASSROOM BUILDING (002BCJ), CAFETERIA BUILDING (007DAJ) & ASSEMBLY BUILDING (012CAN) - EMERGENCY PROJECT		12/28/2005	1/9/2006
0610164	STEVENSON MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/29/2005	1/10/2006	1/30/2006
0610165	PACIFIC PALISADES ELEMENTARY SCHOOL	FIRE ALARM	12/29/2005	1/20/2006	2/17/2006
0610166	WESTSIDE LEADERSHIP MAGNET SCHOOL	FIRE ALARM	12/29/2005	1/20/2006	2/17/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610167	VENICE HIGH SCHOOL	FIRE ALARM	12/29/2005	1/24/2006	2/21/2006
0610168	SOUTH GATE MIDDLE SCHOOL	Replace Boilers	12/29/2005	1/10/2006	1/23/2006
0610169	HOLMES AVENUE ELEMENTARY SCHOOL	Fire Alarm	1/10/2006	1/24/2006	2/3/2006
0610170	VARIOUS SCHOOLS (3-SITES): MAGNOLIA ELEMENTARY SCHOOL, TOLAND WAY ELEMENTARY SCHOOL, AND YORKDALE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM INSTALLATION	12/28/2005	1/9/2006	1/19/2006
0610171	DENKER AVENUE SCHOOL & DEL AMO SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	12/28/2005	1/12/2006	1/25/2006
0610172	PACIFIC PALISADES E.S.	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENT STRUCTURES	1/12/2006	1/24/2006	2/10/2006
0610173	Dorsey High School	Science Classroom Renovations	1/12/2006	1/25/2006	3/1/2006
0610174	MAR VISTA ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING (PHASE 3)	1/12/2006	1/25/2006	2/21/2006
0610175	Playa Del Rey Elementary School	1997 BOND AIR CONDITIONING - PHASE 3	1/12/2006	1/26/2006	2/8/2006
0610176	PARKMAN MIDDLE SCHOOL	ASBESTOS ABATEMENT OF THE ATTICS & CRAWL SPACES IN VARIOUS BUILDINGS-EMERGENCY PROJECT		1/12/2006	1/26/2006
0610178	HASKELL ELEMENTARY SCHOOL	FIRE ALARM	1/12/2006	1/31/2006	2/14/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610179	VARIOUS SCHOOLS (4-SITES): ARROYO SECO MUSEUM SCIENCE MAGNET, DELEVAN ELEMENTARY SCHOOL, FLETCHER ELEMENTARY SCHOOL, and ROSEMONT ELEMENTARY SCHOOL	FIRE ALARM SYSTEM INSTALLATION	1/12/2006	1/25/2006	2/6/2006
0610180	CANTARA STREET SCHOOL	Asphaltic Resurfacing	1/13/2006	1/26/2006	2/9/2006
0610181	VIRGIL MIDDLE SCHOOL	PAINT EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	1/13/2006	1/24/2006	2/3/2006
0610182	WOODROW WILSON HIGH SCHOOL	NEW FIRE ALARM SYSTEM	1/17/2006	1/30/2006	6/29/2006
0610184	MAYALL AND SAN JOSE ELEMENTARY SCHOOLS	Fire Alarm	2/10/2006	2/22/2006	3/3/2006
0610185	CANYON CHARTER SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS	2/14/2006	2/21/2006	3/3/2006
0610186	VENICE SKILLS CENTER	DEMOLITION AND RECONSTRUCTION OF SHOP BUILDING AND RELATED SITE WORKS	2/3/2006	2/14/2006	3/27/2006
0610187	MILLIKAN MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/7/2006	2/21/2006	3/3/2006
0610188	MARK TWAIN MIDDLE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/3/2006	2/15/2006	3/1/2006
0610189	153RD STREET ELEMENTARY SCHOOL, CARSON ELEMENTARY SCHOOL, & HARBOR CITY ELEMENTARY SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	2/6/2006	2/21/2006	3/3/2006
0610190	WASHINGTON PREP HIGH SCHOOL	HOT AND COLD WATER PIPE REPLACEMENT	2/6/2006	2/21/2006	3/3/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610191	VICTORIA ELEMENTARY SCHOOL AND FLORENCE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	2/15/2006	2/24/2006	3/8/2006
0610193	SHERIDAN STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/7/2006	2/21/2006	3/3/2006
0610194	LORENA STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/13/2006	2/27/2006	5/22/2006
0610195	WEST VERNON AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/9/2006	2/22/2006	3/6/2006
0610196	SUNRISE STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/21/2006	3/9/2006	3/22/2006
0610197	SIERRA PARK ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	2/8/2006	2/21/2006	3/7/2006
0610199	BUDLONG AVENUE ELEMENTARY SCHOOL	Asbestos Abatement of the Attics & Crawl Spaces in Various Buildings- Emergency Project		2/10/2006	2/22/2006
0610200	MACLAY PRIMARY CENTER (SARA COUGHLIN ES)	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/9/2006	2/22/2006	3/6/2006
0610201	232ND PLACE ELEMENTARY SCHOOL & MEYLER ELEMENTARY SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	2/15/2006	2/27/2006	3/9/2006
0610202	WINDSOR HILLS MATH / SCIENCE (AEROSPACE) MAGNET SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/10/2006	2/22/2006	3/8/2006
0610203	COEUR D'ALENE AVENUE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/10/2006	2/22/2006	3/10/2006
0610204	CHARNOCK ROAD SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/14/2006	3/1/2006	3/14/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610205	ROSCOMARE ROAD SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/14/2006	2/28/2006	3/14/2006
0610206	MOUNT GLEASON MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACES AND TUNNELS		2/10/2006	2/24/2006
0610208	REVERE CHARTER MIDDLE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/15/2006	3/7/2006	3/27/2006
0610209	HALLDALE AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	2/21/2006	3/1/2006	3/10/2006
0610210	MEYLER STREET SCHOOL & PURCHE AVENUE SCHOOL	NEW LUNCH SHELTERS	2/27/2006	3/13/2006	4/7/2006
0610211	SOTO STREET ELEMENTARY SCHOOL	DEBRIS WALL	2/16/2006	2/28/2006	3/14/2006
0610212	CANOGA PARK ES & NORTHRIDGE MS	ASBESTOS ABATEMENT OF ATTIC AND CRAWL SPACES - EMERGENCY PROJECT		2/16/2006	2/28/2006
0610213	ROOSEVELT HIGH SCHOOL	GYM LOCKER REPLACEMENT	2/22/2006	3/6/2006	3/16/2006
0610214	AUDUBON MIDDLE SCHOOL	ROOF REPLACEMENT	2/16/2006	3/8/2006	3/22/2006
0610215	OVERLAND AVENUE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/17/2006	3/8/2006	3/22/2006
0610216	BURBANK MIDDLE SCHOOL	ASBESTOS ABATEMENT OF THE ATTIC AND CRAWL SPACES OF THE HOME ECONOMICS BUILDING(004CAG)		2/17/2006	2/27/2006
0610218	JORDAN SENIOR HIGH SCHOOL	REPLACE DETERIORATED GYM FLOOR AND TELESCOPING BLEACHERS	2/17/2006	3/1/2006	3/22/2006
0610219	GERMAIN STREET ELEMENTARY SCHOOL	Fire Alarm	2/24/2006	3/7/2006	3/17/2006
0610220	PLAINVIEW ELEMENTARY SCHOOL	REPIPE UNDERGROUND WATER PIPES & BUILDINGS	2/17/2006	2/28/2006	3/10/2006
0610221	STONER AVENUE ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	2/24/2006	3/15/2006	3/29/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610222	LOYOLA VILLAGE ELEMENTARY SCHOOL	FIRE ALARM	2/24/2006	3/8/2006	3/24/2006
0610223	CASTELAR ELEMENTARY SCHOOL	LIBRARY RENOVATION, SAFETY AND TECHNOLOGY UPGRADE, LIGHTING UPGRADE, AND CONVERT OFFICE TO CLASSROOM	2/23/2006	3/8/2006	4/12/2006
0610225	NEVADA AVENUE ELEMENTARY SCHOOL	Fire Alarm	2/28/2006	3/13/2006	3/23/2006
0610226	LANAI ROAD ELEMENTARY SCHOOL	Fire Alarm	2/28/2006	3/13/2006	3/23/2006
0610228	LOKRANTZ SPECIAL EDUCATION CENTER	Paint and Refinish the Interior of All Buildings	3/2/2006	3/14/2006	3/24/2006
0610229	CASTLE HEIGHTS ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	3/3/2006	3/16/2006	4/3/2006
0610231	KNOLLWOOD ELEMENTARY SCHOOL	Fire Alarm	3/9/2006	3/21/2006	3/31/2006
0610233	HOOPER AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	3/8/2006	3/21/2006	4/4/2006
0610235	WARNER AVENUE ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	3/10/2006	3/21/2006	4/5/2006
0610236	WEBSTER MIDDLE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	3/10/2006	3/23/2006	4/5/2006
0610237	WEST VALLEY OCCUPATIONAL CENTER	Asphaltic Concrete Yard Resurfacing	3/15/2006	3/28/2006	4/10/2006
0610238	MARQUEZ CHARTER SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	3/13/2006	3/28/2006	4/13/2006
0610239	Stephen M. White Middle School	Paint and Refinish the Exterior and Masonry/Stucco of the School Buildings and Appurtenant Structures	3/20/2006	3/29/2006	4/12/2006
0610240	CRESCENT HEIGHTS ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY/CLOSED CIRCUIT TELEVISION (CCTV)	3/15/2006	3/27/2006	4/10/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610242	NEVIN AVENUE ELEMENTARY SCHOOL	AIR CONDITIONING IN AUDITORIUM - COPS	3/14/2006	3/28/2006	4/11/2006
0610244	CARVER MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	3/21/2006	4/4/2006	4/26/2006
0610245	BURROUGHS MS	ASBESTOS ABATEMENT OF ATTIC AND CRAWL SPACES- EMERGENCY PROJECT		3/17/2006	3/29/2006
0610246	LANKERSHIM ELEMENTARY SCHOOL	NEW LUNCH SHELTER	3/17/2006	3/29/2006	4/12/2006
0610248	BYRD MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	3/22/2006	4/5/2006	4/17/2006
0610250	BROADWAY ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	3/24/2006	4/4/2006	4/19/2006
0610251	BELL HIGH SCHOOL	COPS AIR CONDITIONING AND REPLACEMENT OF BOILERS AND CONTROLS	3/24/2006	4/3/2006	4/13/2006
0610252	HOOPER AVENUE ELEMENTARY SCHOOL	ASBESTOS ABATEMENT OF THE ATTIC & CRAWL SPACES IN VARIOUS BUILDINGS - EMERGENCY PROJECT		3/30/2006	4/12/2006
0610253	PALMS MIDDLE SCHOOL	ASBESTOS ABATEMENT OF THE ATTIC SPACES IN VARIOUS BUILDINGS - EMERGENCY PROJECT		3/29/2006	4/12/2006
0610254	CENTRAL LOS ANGELES LEARNING CENTER # 1	AMBASSADOR MASS GRADING	3/30/2006	4/11/2006	5/23/2006
0610256	BRYSON ELEMENTARY SCHOOL AND ELIZABETH LEARNING CENTER	FIRE ALARM UPGRADE	3/31/2006	4/11/2006	4/21/2006
0610257	HARTE PREPARATORY MS	ASBESTOS ABATEMENT OF THE ATTIC & CRAWL SPACES IN VARIOUS BUILDINGS - EMERGENCY PROJECT		3/30/2006	4/12/2006
0610259	FARMDALE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	3/28/2006	4/13/2006	5/4/2006
0610260	SOTO STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	3/29/2006	4/11/2006	4/24/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610261	SHENANDOAH STREET SCHOOL	FIRE ALARM	3/31/2006	4/11/2006	4/26/2006
0610262	WRIGHT MIDDLE SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3	3/31/2006	4/11/2006	6/2/2006
0610263	VARIOUS SCHOOLS (5 SITES)	FIRE ALARM SYSTEM INSTALLATION	3/31/2006	4/11/2006	5/5/2006
0610264	ALTA LOMA ELEMENTARY SCHOOL / JOHN BURROUGH MIDDLE SCHOOL	FIRE ALARM	4/3/2006	4/17/2006	4/28/2006
0610265	BURTON ES, LANGDON ES, PLUMMER ES, CASTLEBAY ES & EL CAMINO REAL SH	ROOF REPLACEMENT	4/3/2006	4/17/2006	5/5/2006
0610267	SIXTH AVENUE SCHOOL	NEW ORNAMENTAL IRON FENCING	4/5/2006	4/17/2006	4/28/2006
0610268	THIRD STREET ELEMENTARY SCHOOL	FIRE ALARM	4/5/2006	4/18/2006	5/3/2006
0610270	SYLVAN PARK ES	SITE PREPARATION AND UTILITY BID PACKAGE FOR DSA APPROVED 2-STORY, 4-MODULAR CLASSROOM BLDG	4/5/2006	4/18/2006	5/10/2006
0610271	HUNTINGTON DRIVE ELEMENTARY SCHOOL	MODERNIZATION AND FIRE ALARM SYSTEM	4/5/2006	4/18/2006	5/3/2006
0610272	WESTSIDE LEADERSHIP MAGNET	PAINT & REFINISH THE INTERIOR/EXTERIOR & MASONRY STUCCO OF THE SCHOOL BUILDINGS & APPURTENT STRUCTURES	4/7/2006	4/18/2006	5/4/2006
0610274	HARRISON ELEMENTARY SCHOOL	MODERNIZATION, FIRE ALARM & SAFETY & TECHNOLOGY	4/5/2006	4/18/2006	5/23/2006
0610275	LIBERTY ELEMENTARY SCHOOL	FIRE ALARM	4/7/2006	4/17/2006	4/27/2006
0610276	SEVENTY FIFTH STREET	ASBESTOS ABATEMENT IN THE ATTIC & CRAWL SPACES OF THE ADMINISTRATIVE BUILDING - EMERGENCY PROJECT		4/11/2006	4/25/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610277	MURCHISON STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	4/12/2006	4/25/2006	5/9/2006
0610278	COLUMBUS MIDDLE SCHOOL	ROOF REPLACEMENT	4/13/2006	4/27/2006	5/11/2006
0610279	GAGE MIDDLE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	4/14/2006	4/25/2006	5/5/2006
0610281	Chapman Elementary School	Modernization (Fire Alarm) Project	4/17/2006	5/1/2006	5/11/2006
0610282	PORTOLA MIDDLE SCHOOL	Fire Alarm	4/14/2006	4/25/2006	5/5/2006
0610285	VERMONT ELEMENTARY SCHOOL	ROOF REPLACEMENT	4/18/2006	5/3/2006	5/16/2006
0610286	FORD ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	4/13/2006	4/26/2006	5/11/2006
0610287	WELBY WAY ELEMENTARY SCHOOL	Fire Alarm	4/19/2006	5/8/2006	5/30/2006
0610292	BROADWAY ELEMENTARY SCHOOL	FIRE ALARM	4/21/2006	5/2/2006	5/17/2006
0610293	UNIVERSITY HIGH SCHOOL	NEW ORNAMENTAL IRON FENCING	4/21/2006	5/2/2006	5/12/2006
0610294	32ND STREET USC MAGNET SCHOOL	STANDARD LUNCH SHELTER	4/24/2006	5/9/2006	5/31/2006
0610297	ROOSEVELT HIGH SCHOOL	COPS AIR CONDITIONING AT AUDITORIUM & PHYSICAL EDUCATION BUILDINGS	4/21/2006	5/3/2006	5/15/2006
0610299	SOUTH GATE HIGH SCHOOL and STATE STREET ELEMENTARY SCHOOL	REPLACE GLAZING & REPLACE DOUBLE HUNG SASH at SOUTH GATE HS AND REPLACE SASH at STATE STREET ES	4/21/2006	5/2/2006	5/12/2006
0610301	VARIOUS SCHOOLS (3 SITES): KING MIDDLE SCHOOL, LOGAN ELEMENTARY SCHOOL, AND GLASELL PARK ELEMENTARY SCHOOL	FIRE ALARM SYSTEM INSTALLATION AT KING MS AND LOGAN ES, AND ELECTRICAL SERVICE UPGRADE AT GLASELL PARK ES	4/26/2006	5/9/2006	5/22/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610303	BLEND ELEMENTARY SCHOOL AND HANCOCK PARK ELEMENTARY SCHOOL	SAFETY AND TECHNOLOGY	4/26/2006	5/9/2006	5/22/2006
0610308	FAIRBURN AVENUE ELEMENTARY SCHOOL	FIRE ALARM	4/28/2006	5/4/2006	5/19/2006
0610309	MARK TWAIN MIDDLE SCHOOL	FIRE ALARM	4/28/2006	5/5/2006	5/22/2006
0610310	BRADDOCK DRIVE SCHOOL, BROADWAY SCHOOL AND MCBRIDE SPECIAL EDUCATION CENTER	REPLACE DETERIORATED FLOOR COVERING	4/28/2006	5/4/2006	5/16/2006
0610311	HAMILTON HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS	4/28/2006	5/9/2006	5/19/2006
0610312	HARRISON ELEMENTARY SCHOOL	CAMPUS ACCESS COMPLIANCE MODERNIZATION AND PAVING	4/27/2006	5/11/2006	5/24/2006
0610314	PARK AVENUE ELEMENTARY SCHOOL	FIRE ALARM UPGRADE	5/1/2006	5/12/2006	5/25/2006
0610317	LA SALLE AVE. ELEMENTARY SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	5/15/2006	5/30/2006	6/8/2006
0610318	LOS ANGELES HIGH SCHOOL	DRAINAGE IMPROVEMENTS AT FOOTBALL FIELD	5/8/2006	5/24/2006	6/5/2006
0610322	HUNTINGTON PARK HIGH SCHOOL	CAMPUS ACCESS COMPLIANCE - BATHROOMS AND PARKING	5/12/2006	5/23/2006	6/2/2006
0610324	PARMELEE ELEMENTARY SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM	5/12/2006	5/24/2006	6/7/2006
0610327	CASTLE HEIGHTS ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/16/2006	5/24/2006	6/6/2006
0610328	HAMILTON HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/16/2006	5/24/2006	6/6/2006
0610329	UNIVERSITY HIGH SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/16/2006	5/25/2006	6/7/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610331	Westminster Avenue School	1997 Bond Air Conditioning - Phase 3	5/17/2006	5/24/2006	6/6/2006
0610332	Richland Avenue Elementary School	1997 Bond Air Conditioning - Phase 3	5/17/2006	5/25/2006	6/7/2006
0610333	HALE MIDDLE SCHOOL	ROOF AND GUTTER REPLACEMENT	5/16/2006	5/26/2006	6/8/2006
0610334	BELMONT SENIOR HIGH SCHOOL	REPAIR OF DAMAGED STRUCTURAL COMPONENTS	5/17/2006	5/26/2006	6/15/2006
0610339	BEETHOVEN STREET SCHOOL AND PLAYA DEL REY SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/19/2006	5/30/2006	6/9/2006
0610340	CIENEGA SCHOOL AND HILLCREST DRIVE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/19/2006	5/26/2006	6/8/2006
0610341	Grand View Blvd. School.; Stoner Ave. School; Westside Leadership Magnet	Replace Deteriorated Floor Covering	5/19/2006	5/26/2006	6/8/2006
0610342	Webster Middle School	Replace Deteriorated Floor Covering	5/19/2006	5/30/2006	6/9/2006
0610343	VAN NUYS ELEMENTARY SCHOOL	AUDITORIUM AIR CONDITIONING PROJECT	5/19/2006	6/8/2006	6/29/2006
0610345	CDS JOHNSON	PAINT INTERIOR & EXTERIOR OF THE BUILDINGS AND APPURTENANT STRUCTURES	5/19/2006	5/31/2006	6/12/2006
0610347	CHARNOCK ROAD SCHOOL AND CRESCENT HEIGHTS SCHOOL	REPLACE DETERIORATED FLOOR COVERING	5/23/2006	6/1/2006	6/13/2006
0610348	WRIGHT MIDDLE SCHOOL	PLAYGROUND RESURFACING	5/23/2006	6/1/2006	6/13/2006
0610349	CANYON CHARTER ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING - PHASE 3 / FIRE ALARM	5/23/2006	6/1/2006	6/19/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610350	ONE HUNDRED THIRTY-FIFTH STREET SCHOOL & GARDENA STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/24/2006	6/7/2006	6/19/2006
0610351	LOS ANGELES HIGH SCHOOL AND ARLINGTON HEIGHTS SCHOOL	SECURITY CAMERAS PROJECT	5/26/2006	6/2/2006	6/20/2006
0610352	THIRD STREET SCHOOL	ACCESS COMPLIANCE	5/26/2006	6/5/2006	6/20/2006
0610353	DODSON MIDDLE SCHOOL	RETAINING WALL REPAIR	5/30/2006	6/12/2006	6/22/2006
0610354	BROADWAY ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/31/2006	6/7/2006	6/23/2006
0610355	VENICE HIGH SCHOOL	CLOSED CIRCUIT TELEVISION (CCTV) SYSTEM PROJECT	5/31/2006	6/7/2006	6/21/2006
0610356	UNIVERSITY HIGH SCHOOL	PLUMBING REPLACEMENT	6/2/2006	6/9/2006	6/30/2006
0610357	HYDE PARK BOULEVARD SCHOOL	CLOSED CIRCUIT TELEVISION (CCTV) SYSTEM	6/2/2006	6/8/2006	6/23/2006
0610360	CASTLEBAY LANE & EL ORO WAY ELEMENTARY SCHOOLS	Fire Alarm	6/2/2006	6/14/2006	6/29/2006
0610364	SAN PEDRO STREET SCHOOL (6507)	ASBESTOS ABATEMENT OF THE CRAWL SPACES IN VARIOUS BUILDINGS - EMERGENCY PROJECT		6/9/2006	6/22/2006
0610366	ALEXANDER HAMILTON HIGH SCHOOL	CLOSED CIRCUIT TELEVISION SYSTEM PROJECT	6/9/2006	6/15/2006	6/28/2006
0610367	COMMUNITY MAGNET (BELLARIO) ELEMENTARY SCHOOL	1997 BOND AIR CONDITIONING / FIRE ALARM	6/9/2006	6/16/2006	6/30/2006
0610368	DISTRIT 8 ADMINISTRATIVE OFFICE	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/6/2006	6/13/2006	6/21/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610371	CHASE STREET ELEMENTARY SCHOOL	Paint & Refinish the Exterior and Masonry/Stucco of the School Building & Appurtenant Structures	6/9/2006	6/16/2006	6/28/2006
0610373	DENA ELEMENTARY (3315) & MALABAR ELEMENTARY (5082)	ASBESTOS ABATEMENT IN THE ATTIC & CRAWL SPACES OF VARIOUS BUILDINGS - EMERGENCY PROJECT		6/12/2006	6/22/2006
0630000	JOB ORDER CONTRACT 030	JOC - General Contracting Services	10/11/2005	10/26/2005	11/8/2005
0630001	JOB ORDER CONTRACT 032	JOC - General Contracting Services	10/11/2005	10/26/2005	11/8/2005
0630002	JOB ORDER CONTRACT 033	JOC - General Contracting Services	10/11/2005	10/26/2005	11/8/2005
0630003	JOB ORDER CONTRACT 034	JOC - General Contracting Services	10/11/2005	10/26/2005	11/8/2005
0630004	ELECTRICAL JOB ORDER CONTRACT 037	JOC - General Electrical Contracting Services	10/12/2005	10/26/2005	11/9/2005
0630005	ROOFING JOB ORDER CONTRACT 039	JOC - General Roofing Contracting Services	10/12/2005	10/26/2005	11/9/2005
0630006	JOB ORDER CONTRACT 031	JOC - General Contracting Services	10/12/2005	10/26/2005	11/9/2005
0630007	JOB ORDER CONTRACT 035	JOC - General Contracting Services	10/12/2005	10/26/2005	11/9/2005
0630008	DEMOLITION/ABATEMENT JOB ORDER CONTRACT 041	JOC - General Demolition/Abatement Contracting Services	10/13/2005	10/26/2005	11/10/2005
0630009	JOB ORDER CONTRACT 036	JOC - General Contracting Services	10/13/2005	10/26/2005	11/10/2005
0630010	JOB ORDER CONTRACT 038	JOC - ELECTRICAL CONTRACTING SERVICES	10/13/2005	10/26/2005	11/10/2005
0630011	JOB ORDER CONTRACT 040	JOC - ROOFING CONTRACTING SERVICES	10/13/2005	10/26/2005	11/10/2005
0630012	Job Order Contract 042	Abatement Contracting Services	5/11/2006	5/23/2006	6/9/2006
0630013	Job Order Contract 043	Joc Abatement	5/11/2006	5/23/2006	6/9/2006
0630014	Job Order Contract 044	JOC CCTV	5/11/2006	5/23/2006	6/9/2006
0630015	JOB ORDER CONTRACT 045	FLOORING CONTRACTING SERVICES	5/11/2006	5/23/2006	6/9/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0630016	JOB ORDER CONTRACT 046	FLOORING CONTRACTING SERVICES	5/11/2006	5/23/2006	6/9/2006
0630017	JOB ORDER CONTRACT 047	WATER INTRUSION MITIGATION CONTRACTING SERVICES	5/11/2006	5/23/2006	6/9/2006
0630018	JOB ORDER CONTRACT 048	PAVING CONTRACTING SERVICES	5/11/2006	5/23/2006	6/9/2006
0630019	JOB ORDER CONTRACT 049	GENERAL CONTRACTING SERVICES	5/11/2006	5/23/2006	6/9/2006
0630020	JOB ORDER CONTRACT 050	GENERAL CONTRACTING SERVICES	5/11/2006	5/23/2006	6/9/2006
0630021	Job Order Contract 051	General Contracting Services	5/11/2006	5/23/2006	6/9/2006
0630022	Job Order Contract 052	General Contracting Services	5/11/2006	5/23/2006	6/12/2006
0630023	Job Order Contract 053	General Contracting Services	5/11/2006	5/23/2006	6/12/2006
0630024	Job Order Contract 054	General Contracting Services	5/11/2006	5/23/2006	6/12/2006
0630025	Job Order Contract 055	General Contracting Services	5/11/2006	5/23/2006	6/12/2006
0630026	Job Order Contract 056	General Contracting Services	5/11/2006	5/23/2006	6/12/2006
0630027	JOB ORDER CONTRACT 057	GENERAL CONTRACTING SERVICES	5/11/2006	5/23/2006	6/12/2006
0630028	JOB ORDER CONTRACT 058	GENERAL CONTRACTING SERVICES	5/11/2006	5/23/2006	6/12/2006
0630029	JOB ORDER CONTRACT 059	GENERAL CONTRACTING SERVICES	5/11/2006	5/23/2006	6/12/2006
0630030	JOB ORDER CONTRACT 060	GENERAL CONTRACTING SERVICES	5/11/2006	5/23/2006	6/12/2006
0630031	JOB ORDER CONTRACT 061	LIGHTING RETROFIT CONTRACTING SERVICES	5/11/2006	5/23/2006	6/12/2006
0630032	Job Order Contract 062	JOC Lighting Retrofit	5/11/2006	5/23/2006	6/12/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610335	NORTH HOLLYWOOD HIGH SCHOOL	NEW VISITOR BLEACHERS AND ACCESSIBLE RESTROOMS	5/17/2006	6/1/2006	7/3/2006
0610358	COHASSET ELEMENTARY SCHOOL	Safety & Technology	5/30/2006	6/12/2006	7/21/2006
0610359	WINNETKA AVENUE ELEMENTARY SCHOOL	Fire Alarm	5/30/2006	6/13/2006	7/7/2006
0610361	EAST LOS ANGELES STAR	ELA STAR SWING SPACE MODULAR INTERIM HOUSING	6/1/2006	6/9/2006	7/19/2006
0610362	UTAH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/6/2006	6/19/2006	7/14/2006
0610363	CARVER MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	6/7/2006	6/20/2006	7/5/2006
0610365	SAN PEDRO STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	6/15/2006	6/29/2006	7/12/2006
0610370	135TH STREET ES	SITE PREPARATION AND UTILITIES INSTALLATION FOR FULL-DAY KINDERGARTEN	6/9/2006	6/20/2006	7/11/2006
0610372	JUSTICE STREET& LEMAY STREET ELEMENTARY SCHOOLS & LEMAY STREET EARLY EDUCATION CENTER	Fire Alarm	6/12/2006	6/27/2006	7/11/2006
0610374	FORTY-SECOND STREET CHARTER SCHOOL AND SEVENTY-FOURTH STREET SCHOOL	CLOSED CIRCUIT TELEVISION (CCTV) SYSTEM	6/14/2006	6/21/2006	7/5/2006
0610375	BROOKLYN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	6/14/2006	6/27/2006	7/11/2006
0610376	JOHN BURROUGHS MIDDLE SCHOOL	ACCESS COMPLIANCE	6/14/2006	6/22/2006	7/7/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610377	EL DORADO AVENUE SCHOOL	NEW LUNCH SHELTER	6/14/2006	6/26/2006	7/5/2006
0610378	WESTCHESTER HIGH SCHOOL	CLOSED CIRCUIT TELEVISION (CCTV)	6/15/2006	6/23/2006	8/2/2006
0610379	SYLMAR SCHOOL	NEW LUNCH SHELTER	6/15/2006	6/27/2006	7/6/2006
0610380	CHASE STREET & LANGDON AVENUE ELEMENTARY SCHOOLS	Fire Alarm / Modernization	6/16/2006	6/29/2006	8/7/2006
0610381	SAN PEDRO ELEMENTARY SCHOOL	FIRE ALARM UPGRADE	6/28/2006	7/18/2006	7/31/2006
0610382	49th STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	6/16/2006	6/29/2006	7/13/2006
0610383	MARQUEZ CHARTER SCHOOL	PAINT & REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS	6/16/2006	6/22/2006	7/5/2006
0610384	DENKER ELEMENTARY SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	6/22/2006	7/6/2006	7/17/2006
0610386	VAN NUYS HIGH SCHOOL	GYMNASIUM AIR CONDITIONING PROJECT	6/21/2006	7/6/2006	7/18/2006
0610387	FIFTY-NINTH STREET SCHOOL AND WESTERN AVENUE CHARTER SCHOOL	CLOSED CIRCUIT TELEVISION SYSTEM PROJECT	6/21/2006	6/28/2006	7/11/2006
0610388	CIENEGA ELEMENTARY SCHOOL	REPLACE DETERIORATED CONCRETE	6/21/2006	6/29/2006	7/13/2006
0610390	HILLCREST DRIVE SCHOOL	FIRE ALARM	6/22/2006	6/29/2006	7/13/2006
0610391	AUDUBON CHARTER MIDDLE SCHOOL	FIRE ALARM	6/22/2006	6/30/2006	7/18/2006
0610392	LOCKE SENIOR HIGH SCHOOL	REPLACE DETERIORATED GYM FLOOR AND TELESOPING BLEACHERS	6/27/2006	7/11/2006	7/25/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0610394	WASHINGTON PREPARATORY HIGH SCHOOL	MODERNIZATION	7/3/2006	7/17/2006	7/27/2006
0610395	LOMITA MATH/SCIENCE MAGNET SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	7/3/2006	7/17/2006	7/27/2006
0610396	SOTO ELEMENTARY SCHOOL/ BROOKLYN ELEMENTARY SCHOOL	PLAYGROUND EQUIPMENT PROJECT	6/28/2006	7/12/2006	7/25/2006
0610397	WADSWORTH ELEMENTARY SCHOOL	FIRE ALARM	7/3/2006	7/19/2006	8/31/2006
0610398	WALGROVE AVENUE SCHOOL	FIRE ALARM	6/30/2006	7/10/2006	7/20/2006
0610399	WESTMINSTER AVENUE SCHOOL	FIRE ALARM	6/30/2006	7/7/2006	7/20/2006
0610400	FORTY-SECOND STREET CHARTER SCHOOL	FIRE ALARM	7/3/2006	7/12/2006	7/25/2006
0610401	DENA ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	7/6/2006	7/20/2006	8/2/2006
0610403	SOUTH EAST HIGH SCHOOL	PROVIDE AND INSTALL CHAIN LINK FENCING	7/5/2006	7/18/2006	7/28/2006
0610404	SEVENTY-FOURTH STREET SCHOOL	NEW LUNCH SHELTER STRUCTURE	7/6/2006	7/13/2006	7/25/2006
0610405	CIMARRON AVENUE ELEMENTARY SCHOOL AND CLAY MIDDLE SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	7/10/2006	7/24/2006	8/3/2006
0610406	KENTWOOD ELEMENTARY SCHOOL	FIRE ALARM	7/11/2006	7/21/2006	8/2/2006
0710001	WILMINGTON PARK ELEMENTARY SCHOOL	REPLACE DETERIORATED SASH AND PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	7/14/2006	7/28/2006	8/7/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710003	MAR VISTA ELEMENTARY SCHOOL	REPLACEMENT OF GALVANIZED WATER PIPING	7/19/2006	7/26/2006	8/8/2006
0710005	AUDUBON CHARTER MIDDLE SCHOOL	New Ornamental Iron Fencing	7/20/2006	7/27/2006	8/11/2006
0710006	VICTORIA ELEMENTARY SCHOOL and FLORENCE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	7/21/2006	8/1/2006	8/16/2006
0710007	HAMLIN STREET, SUPERIOR STREET, & WOODLAKE AVENUE ELEMENTARY SCHOOLS	Fire Alarm / Modernization	7/21/2006	8/1/2006	8/11/2006
0710008	CENTRAL LOS ANGELES REGION ELEMENTARY SCHOOL #14	ABATEMENT, SALVAGE, AND DEMOLITION	7/24/2006	8/8/2006	9/7/2006
0710009	SUN VALLEY MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM AND SAFETY & TECHNOLOGY	7/26/2006	8/8/2006	8/24/2006
0710010	HUNTINGTON PARK HIGH SCHOOL	FIRE ALARM	7/28/2006	8/9/2006	8/21/2006
0710011	FORD ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	7/26/2006	8/8/2006	8/23/2006
0710012	SIXTH AVENUE SCHOOL	FIRE ALARM	7/27/2006	8/3/2006	8/15/2006
0710013	VARIOUS GROUP 6055 (ELEVEN SCHOOLS)	REPLACE OBSOLETE LIGHTING	7/27/2006	8/8/2006	8/22/2006
0710014	CANOGA PARK & HART STREET ELEMENTARY SCHOOLS	FIRE ALARM	7/28/2006	8/9/2006	8/21/2006
0710015	ROSCOE SCHOOL	AIR CONDITIONING - KINDERGARTEN BUILDING	7/27/2006	8/7/2006	8/23/2006
0710016	CRENSHAW HIGH SCHOOL / YOUNG HIGH SCHOOL & 74TH STREET SCHOOL	FIRE ALARM	8/1/2006	8/9/2006	8/22/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710017	28TH STREET ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	8/2/2006	8/15/2006	8/29/2006
0710018	SAN PEDRO HIGH SCHOOL	FIRE ALARM SYSTEM	8/7/2006	8/21/2006	8/31/2006
0710019	MOUNT GLEASON MIDDLE SCHOOL	MODERNIZATION - ACCESS COMPLIANCE	8/4/2006	8/15/2006	8/25/2006
0710020	WESTERN AVENUE CHARTER SCHOOL	FIRE ALARM	8/4/2006	8/11/2006	8/25/2006
0710022	BRET HARTE MIDDLE SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	8/11/2006	8/25/2006	9/5/2006
0710023	ROSCOE ELEMENTARY SCHOOL	MODERNIZATION - ACCESS COMPLIANCE	8/7/2006	8/21/2006	8/31/2006
0710024	KING, THOMAS STARR MIDDLE SCHOOL	ASBESTOS ABATEMENT IN THE ATTIC SPACES OF THE CAFETERIA & HOME ECONOMICS BUILDING (007CCG) AND AUDITORIUM BUILDING (015CAR)		8/14/2006	8/29/2006
0710025	MANUAL ARTS HIGH SCHOOL	INTERIOR PAINTING OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	8/9/2006	8/21/2006	9/15/2006
0710026	FULTON MIDDLE SCHOOL	ACCESS COMPLIANCE - BARRIER REMOVAL	8/14/2006	8/28/2006	9/11/2006
0710027	BRADDOCK DRIVE SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	8/14/2006	8/24/2006	9/8/2006
0710028	ROSCOMARE ROAD SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS	8/15/2006	8/23/2006	9/6/2006
0710029	3 SCHOOL JEFFERSON COMPLEX PACKAGE (HOOPER ES, LOS ANGELES ACADEMY MS, WEST VERNON ES)	REPAIR/REPLACE SINKS, INSTALL SECURITY/LIGHTING SYSTEM, REPLACE TILE	8/16/2006	8/28/2006	9/8/2006
0710030	PINEWOOD ELEMENTARY SCHOOL	FIRE ALARM SYSTEM MODERNIZATION	8/16/2006	8/29/2006	9/12/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710031	SHERIDAN ELEMENTARY SCHOOL	PLAYGROUND RESURFACING	8/16/2006	8/29/2006	11/21/2006
0710032	VARIOUS GROUP NO. 6056 (ELEVEN SCHOOLS)	REPLACE OBSOLETE LIGHTING	8/16/2006	8/29/2006	9/13/2006
0710033	FIFTY-FOURTH STREET SCHOOL	FIRE ALARM	8/18/2006	8/24/2006	9/12/2006
0710034	DODSON MIDDLE SCHOOL	RETAINING WALL REPAIR	8/25/2006	9/8/2006	9/21/2006
0710036	MAXINE WATERS EMPLOYMENT PREPARATION CENTER	PHASE II INDUSTRIAL/MULTI-PURPOSE TRAINING COMPLEX EXPANSION	8/24/2006	9/7/2006	10/19/2006
0710037	RAMONA OPPORTUNITY HIGH SCHOOL	REPLACEMENT FOR EXISTING RAMONA OPPORTUNITY HIGH SCHOOL	8/24/2006	9/7/2006	10/10/2006
0710038	VARIOUS GROUP # 6058 (9 SCHOOLS)	REPLACE OBSOLETE LIGHTING	8/31/2006	9/12/2006	9/26/2006
0710039	VARIOUS GROUP # 6057	ELECTRICAL UPGRADE	8/31/2006	9/13/2006	10/17/2006
0710040	CARVER MIDDLE SCHOOL	FIRE ALARM SYSTEM	8/28/2006	9/13/2006	10/10/2006
0710041	28TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	8/28/2006	9/14/2006	10/11/2006
0710042	MANN, HORACE, MIDDLE SCHOOL	FIRE ALARM	8/25/2006	8/31/2006	9/15/2006
0710045	TRINITY STREET ELEMENTARY SCHOOL	MODERNIZATION FIRE ALARM SYSTEM	8/28/2006	9/12/2006	10/17/2006
0710046	BANNING HIGH SCHOOL & NARBONNE HIGH SCHOOL	ATHLETIC FIELD IMPROVEMENTS	9/6/2006	9/18/2006	10/5/2006
0710047	MAIN STREET ELEMENTARY SCHOOL	FIRE ALARM UPGRADE	8/29/2006	9/12/2006	11/1/2006
0710048	ADAMS MIDDLE SCHOOL	FIRE ALARM SYSTEM	8/31/2006	9/15/2006	10/12/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710049	MACLAY MIDDLE SCHOOL	MODERNIZATION - ACCESS COMPLIANCE	9/5/2006	9/19/2006	10/3/2006
0710050	CITY TERRACE ELEMENTARY SCHOOL	MODERNIZATION - HVAC, VCT, AND GUARDRAILS	9/8/2006	9/19/2006	9/29/2006
0710051	PEREZ SPECIAL EDUCATION CENTER	FIRE ALARM SYSTEM	9/8/2006	9/21/2006	11/21/2006
0710053	CENTRAL REGION MIDDLE SCHOOL #7	ABATEMENT AND DEMOLITION	9/5/2006	9/18/2006	10/6/2006
0710054	ADAMS MIDDLE SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	9/5/2006	9/19/2006	9/29/2006
0710055	CARNEGIE MS AND FLEMING MS	FIRE ALARM PROJECT	9/8/2006	9/22/2006	10/3/2006
0710056	20TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	9/6/2006	9/19/2006	12/8/2006
0710057	HOLLENBECK MIDDLE SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	9/7/2006	9/20/2006	10/3/2006
0710058	PACIFIC BLVD ELEMENTARY SCHOOL AND MILES AVENUE ELEMENTARY SCHOOL	FIRE ALARM UPGRADE	9/8/2006	9/19/2006	10/5/2006
0710059	NIMITZ MIDDLE SCHOOL	FIRE ALARM	9/8/2006	9/21/2006	10/5/2006
0710060	PARKMAN MIDDLE & VANALDEN AVENUE ELEMENTARY SCHOOLS	Fire Alarm	9/12/2006	9/25/2006	10/5/2006
0710061	MALABAR STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	9/8/2006	9/22/2006	11/22/2006
0710062	BYRD MIDDLE SCHOOL	MODERNIZATION - ACCESS COMPLIANCE	9/11/2006	9/25/2006	10/16/2006
0710063	MACLAY MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	9/14/2006	9/28/2006	10/19/2006
0710064	HOLLYWOOD HIGH SCHOOL	COP AIR CONDITIONING AND HEATING	9/13/2006	9/20/2006	9/29/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710065	HOLLENBECK MIDDLE SCHOOL	WINDOW REPLACEMENT	9/15/2006	9/27/2006	10/9/2006
0710066	COLDWATER CANYON ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	9/14/2006	9/27/2006	10/11/2006
0710067	CORONA AVENUE ELEMENTARY SCHOOL AND STANFORD AVENUE ELEMENTARY SCHOOL	FIRE ALARM	9/15/2006	9/28/2006	10/20/2006
0710068	PLUMMER & RANCHITO AVENUE ELEMENTARY SCHOOLS	Fire Alarm	9/20/2006	10/3/2006	10/13/2006
0710069	POINT FERMIN ELEMENTARY SCHOOL	1997 BOND AIR-CONDITIONING GROUP III & FIRE ALARM SYSTEM	9/25/2006	10/9/2006	10/26/2006
0710070	UTAH ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	9/20/2006	10/3/2006	10/16/2006
0710072	UNIVERSITY HIGH SCHOOL	BLEACHERS & SANITARY BUILDING UPGRADES	9/26/2006	10/10/2006	11/6/2006
0710073	McBRIDE SCHOOL AND PLAYA DEL REY SCHOOL	FIRE ALARM	9/26/2006	10/4/2006	10/17/2006
0710074	VARIOUS GROUP NO. 6059 (7 SCHOOLS)	REPLACE OBSOLETE LIGHTING	9/25/2006	10/10/2006	10/23/2006
0710075	CALABASH STREET, CALAHAN STREET, DEARBORN STREET, & NESTLE AVENUE ELEMENTARY SCHOOLS	Fire Alarm	9/28/2006	10/10/2006	10/23/2006
0710076	WOODCREST ELEMENTARY SCHOOL	MODERNIZATION (FIRE ALARM) PROJECT	10/3/2006	10/17/2006	10/27/2006
0710077	CENTRAL REGION ELEMENTARY SCHOOL #18	ABATEMENT, SALVAGE, AND DEMOLITION	9/28/2006	10/9/2006	11/2/2006

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0710078	WINDSOR HILLS MATH/SCIENCE (AEROSPACE) MAGNET SCHOOL & BROCKTON AVENUE SCHOOL	FIRE ALARM	9/29/2006	10/5/2006	10/19/2006
0710079	FIFTEENTH STREET SCHOOL	ASBESTOS ABATEMENT IN THE CRAWL SPACES OF VARIOUS BUILDINGS		9/29/2006	10/13/2006
0710081	CURTISS MIDDLE SCHOOL	MODERNIZATION FIRE ALARM PROJECT	10/6/2006	10/20/2006	10/31/2006
0710082	HALLDALE ELEMENTARY SCHOOL	MODERNIZATION FIRE ALARM PROJECT	10/5/2006	10/19/2006	10/30/2006
0710083	CRENSHAW HIGH SCHOOL & HILLCREST DRIVE SCHOOL	ACCESS COMPLIANCE	10/3/2006	10/11/2006	10/24/2006
0710084	SAN PEDRO HIGH SCHOOL	NEW GYMNASIUM	10/9/2006	10/24/2006	11/20/2006
0710086	MADISON MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	10/11/2006	10/24/2006	11/7/2006
0710087	SAN GABRIEL ELEMENTARY SCHOOL	ROOF REPLACEMENT	10/10/2006	10/23/2006	11/2/2006
0710088	SOUTH REGION ELEMENTARY SCHOOL #4	ABATEMENT, SALVAGE, AND DEMOLITION	10/11/2006	10/23/2006	11/6/2006
0710089	VALLEY REGION HIGH SCHOOL #4	DEMOLITION OF GRANADA HILLS HOSPITAL	10/11/2006	10/18/2006	11/8/2006
0710090	WILSON HIGH SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL (PEG)	10/12/2006	10/26/2006	11/15/2006
0710091	EUCLID ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	10/12/2006	10/24/2006	11/28/2006
0710093	GRIFFITH MIDDLE SCHOOL	FIRE ALARM SYSTEM	10/10/2006	10/25/2006	11/29/2006

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0710094	VARIOUS GROUP NO. 6061 - Garfield Adult School, Main St. ES, Malabar St. ES, Multnomah ES, Murchison St ES, Perez Special Ed. Center	REPLACE OBSOLETE LIGHTING	10/11/2006	10/24/2006	11/6/2006
0710095	SUTTER MIDDLE & AGGELER OPPORTUNITY HIGH SCHOOLS	Fire Alarm	10/12/2006	10/24/2006	11/6/2006
0710096	DANUBE AVENUE & LASSEN ELEMENTARY SCHOOLS	Fire Alarm	10/16/2006	10/30/2006	11/9/2006
0710097	JEFFERSON SENIOR HIGH SCHOOL	MEASURE K MODERNIZATION	10/13/2006	10/23/2006	11/15/2006
0710098	Narbonne Senior High School	Replace Deteriorated Floor and Paint and Refinish the Interior, Exterior, and Masonry/Stucco of the School Buildings and Appurtenant Structures	10/19/2006	11/2/2006	11/13/2006
0710099	ROWAN ELEMENTARY SCHOOL	FIRE ALARM	10/13/2006	10/27/2006	1/22/2007
0710101	BRENTWOOD SCIENCE MAGNET SCHOOL, REVERE CHARTER MIDDLE SCHOOL, & CHARNOCK ROAD SCHOOL	FIRE ALARM	10/17/2006	10/25/2006	11/9/2006
0710102	APPERSON ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	10/16/2006	10/30/2006	11/14/2006
0710103	SOUTH REGION MIDDLE SCHOOL #2	ABATEMENT, SALVAGE, AND DEMOLITION	10/18/2006	10/30/2006	11/28/2006
0710104	GOMPERS MIDDLE SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM	10/18/2006	10/30/2006	11/9/2006
0710105	SHERIDAN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	10/18/2006	11/1/2006	11/15/2006
0710106	CENTRAL REGION ELEMENTARY SCHOOL #17	ABATEMENT, SALVAGE, AND DEMOLITION	10/26/2006	11/7/2006	11/21/2006

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0710107	CENTRAL REGION ELEMENTARY SCHOOL #19	ABATEMENT, SALVAGE, AND DEMOLITION	10/20/2006	10/31/2006	11/16/2006
0710108	MANN MIDDLE SCHOOL	MEDIA LAB MODERNIZATION	10/24/2006	11/1/2006	12/19/2006
0710109	BELVEDERE EARLY EDUCATION CENTER, & DACOTAH EARLY EDUCATION CENTER	ASPHALTIC CONCRETE YARD RESURFACING	10/24/2006	11/1/2006	11/20/2006
0710110	VARIOUS GROUP (14 SCHOOLS)	REPLACE OBSOLETE LIGHTING	10/26/2006	11/9/2006	11/29/2006
0710112	VALLEY REGION ELEMENTARY SCHOOL #9	ABATEMENT, SALVAGE, AND DEMOLITION	10/25/2006	11/2/2006	11/14/2006
0710113	4th STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	10/25/2006	11/7/2006	12/5/2006
0710114	PINEWOOD ELEMENTARY SCHOOL	FIRE ALARM SYSTEM MODERNIZATION	10/30/2006	11/13/2006	11/28/2006
0710116	CENTRAL REGION ELEMENTARY SCHOOL #13	ABATEMENT, SALVAGE, AND DEMOLITION	10/26/2006	11/8/2006	12/5/2006
0710117	KENTWOOD SCHOOL, MAR VISTA SCHOOL & WEBSTER MIDDLE SCHOOL	FIRE ALARM	10/26/2006	11/2/2006	11/17/2006
0710118	EL SERENO ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	10/26/2006	11/8/2006	1/16/2007
0710119	SYLMAR HIGH SCHOOL	MODERNIZATION - FIRE ALARM	10/30/2006	11/14/2006	12/7/2006
0710120	GRAHAM ELEMENTARY SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM	10/27/2006	11/7/2006	11/17/2006
0710121	REED MIDDLE SCHOOL	AIR CONDITIONING	10/27/2006	11/7/2006	11/20/2006

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0710122	BALBOA MAGNET & GAULT STREET ELEMENTARY SCHOOLS	Fire Alarm	11/1/2006	11/14/2006	11/28/2006
0710123	GARFIELD SENIOR HIGH SCHOOL	FIRE ALARM SYSTEM	10/27/2006	11/7/2006	1/23/2007
0710124	SOUTH SHORES PERFORMING ARTS MAGNET	1997 BOND AIR CONDITIONING - GROUP III - ADDENDUM # 2	10/31/2006	11/14/2006	12/5/2006
0710125	SALVIN SPECIAL EDUCATION CENTER	ELECTRICAL MODERNIZATION - FIRE ALARM	10/31/2006	11/13/2006	11/27/2006
0710126	MELVIN AVENUE & NAPA STREET ELEMENTARY SCHOOLS	Fire Alarm	11/2/2006	11/16/2006	11/30/2006
0710127	BIRMINGHAM HIGH SCHOOL	Fire Alarm	11/7/2006	11/20/2006	12/4/2006
0710129	HOLLENBECK MIDDLE SCHOOL	FIRE ALARM SYSTEM	11/2/2006	11/14/2006	1/19/2007
0710130	FLOURNOY ELEMENTARY SCHOOL	ADA COMPLIANCE - MODERNIZATION	11/3/2006	11/14/2006	12/7/2006
0710131	VICTORY ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	11/6/2006	11/20/2006	12/5/2006
0710132	GARDEN GROVE ELEMENTARY SCHOOL, GERMAIN ELEMENTARY SCHOOL, AND VANALDEN ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC SPACES OF VARIOUS BUILDINGS		11/8/2006	11/17/2006
0710133	DIXIE CANYON ELEMENTARY SCHOOL & ROSCOE ELEMENTARY SCHOOL	ASBESTOS ABATEMENT IN ATTIC & CRAWLSPACE OF VARIOUS BUILDINGS		11/7/2006	11/21/2006
0710134	SYLMAR HIGH SCHOOL	MODERNIZATION - ACCESS COMPLIANCE	11/6/2006	11/21/2006	12/6/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710135	GRAHAM ELEMENTARY SCHOOL	ADA CAMPUS ACCESS COMPLIANCE - MODERNIZATION	11/3/2006	11/15/2006	12/6/2006
0710136	DARBY AVENUE & LIGGETT STREET ELEMENTARY SCHOOLS	Fire Alarm	11/14/2006	12/1/2006	12/14/2006
0710137	VALLEY REGION ELEMENTARY SCHOOL #7	ABATEMENT, SALVAGE, AND DEMOLITION	11/8/2006	11/21/2006	12/21/2006
0710138	MACLAY MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	11/8/2006	11/17/2006	11/30/2006
0710139	PARMELEE ELEMENTARY SCHOOL	ADA COMPLIANCE - MODERNIZATION	11/9/2006	11/21/2006	12/5/2006
0710140	HAMILTON SENIOR HIGH SCHOOL	1997 BOND AIR CONDITIONING / FIRE ALARM	11/9/2006	11/16/2006	12/20/2006
0710141	DEARBORN ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	11/9/2006	11/17/2006	12/1/2006
0710142	RAYMOND AVENUE ELEMENTARY SCHOOL	MODERNIZATION FIRE ALARM PROJECT	11/10/2006	11/28/2006	12/8/2006
0710143	FARMDALE ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	11/9/2006	11/21/2006	1/8/2007
0710144	ROWAN ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	11/9/2006	11/22/2006	12/6/2006
0710145	FOURTH STREET ELEMENTARY SCHOOL, EASTMAN ELEMENTARY SCHOOL, & HOOPER ELEMENTARY SCHOOL	RENOVATE OFFICES AND PROVIDE ADDITIONAL OUTLETS	11/9/2006	11/21/2006	12/12/2006
0710146	MAXINE WATERS EMPLOYMENT PREPARATION CENTER	PHASE II INDUSTRIAL/MULTI-PURPOSE TRAINING COMPLEX EXPANSION	11/8/2006	11/20/2006	12/20/2006

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0710147	ROSCOE ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	11/13/2006	11/27/2006	12/11/2006
0710148	CENTRAL REGION ELEMENTARY SCHOOL #16	ABATEMENT, SALVAGE, AND DEMOLITION	11/14/2006	11/28/2006	12/19/2006
0710149	SOUTH REGION ELEMENTARY SCHOOL #3	ABATEMENT, SALVAGE, AND DEMOLITION	11/15/2006	11/29/2006	12/22/2006
0710150	BONITA ELEMENTARY SCHOOL AND GULF ELEMENTARY SCHOOL	MODERNIZATION FIRE ALARM SYSTEM	11/14/2006	11/29/2006	12/11/2006
0710151	SOUTH PARK ELEMENTARY SCHOOL	ADA COMPLIANCE - MODERNIZATION	11/14/2006	11/30/2006	12/12/2006
0710152	HUNTINGTON DRIVE ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	11/13/2006	11/30/2006	1/16/2007
0710153	MURCHISON ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	11/13/2006	11/29/2006	1/11/2007
0710155	NARBONNE HIGH SCHOOL	ATHLETIC FIELD IMPROVEMENTS	11/13/2006	11/27/2006	12/20/2006
0710156	BANNING HIGH SCHOOL	ATHLETIC FIELD IMPROVEMENTS	11/13/2006	11/27/2006	12/20/2006
0710157	MOUNT GLEASON MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	11/15/2006	11/29/2006	12/14/2006
0710158	FIFTY-FOURTH STREET SCHOOL & SIXTH AVENUE SCHOOL	FIRE ALARM	11/16/2006	11/27/2006	12/7/2006
0710160	CARVER MIDDLE SCHOOL	FIRE ALARM SYSTEM	11/17/2006	11/30/2006	12/12/2006
0710161	ADAMS MIDDLE SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	11/17/2006	12/1/2006	12/13/2006
0710162	FORD BL. ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	11/17/2006	12/1/2006	12/13/2006

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710163	WADSWORTH ELEMENTARY SCHOOL	FIRE ALARM	11/20/2006	12/4/2006	12/14/2006
0710164	66TH STREET ELEMENTARY SCHOOL	ADA COMPLIANCE - MODERNIZATION BARRIER REMOVAL & YARD RESURFACING	11/20/2006	12/4/2006	12/18/2006
0710165	PACIFIC BOULEVARD ELEMENTARY SCHOOL AND MILES AVENUE ELEMENTARY SCHOOL	FIRE ALARM UPGRADE	11/21/2006	12/5/2006	12/15/2006
0710166	CORONA AVENUE ELEMENTARY SCHOOL AND STANFORD AVENUE ELEMENTARY SCHOOL	FIRE ALARM	11/21/2006	12/7/2006	12/19/2006
0710167	SYLMAR HIGH SCHOOL	BLEACHERS RENOVATION & UPGRADE + SANITARY BUILDING UPGRADE	11/6/2006	11/20/2006	12/4/2006
0710168	SAN FERNANDO HIGH SCHOOL	MODERNIZATION - FIRE ALARM	11/22/2006	12/5/2006	12/19/2006
0710169	135TH STREET ELEMENTARY SCHOOL	SITE PREPARATION AND UTILITIES INSTALLATION	11/24/2006	12/6/2006	12/19/2006
0710170	28TH STREET ELEMENTARY SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	11/22/2006	12/4/2006	1/31/2007
0710172	MEYLER STREET ELEMENTARY SCHOOL	BOND AIR CONDITIONING	11/27/2006	12/6/2006	12/21/2006
0710173	CALABASH STREET ELEMENTARY SCHOOL	Fire Alarm	11/24/2006	12/4/2006	12/15/2006
0710174	NORTHRIDGE MIDDLE SCHOOL	Fire Alarm	11/27/2006	12/5/2006	12/18/2006
0710175	LAWRENCE MIDDLE SCHOOL	Fire Alarm	11/28/2006	12/6/2006	12/19/2006

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0710176	CALAHAN STREET & TOPEKA DRIVE ELEMENTARY SCHOOLS	Fire Alarm	12/14/2006	1/3/2007	1/16/2007
0710177	NESTLE AVENUE & SHIRLEY AVENUE ELEMENTARY SCHOOLS	Fire Alarm	12/15/2006	1/4/2007	1/17/2007
0710178	MENLO AVENUE SCHOOL	REPLACE DETERIORATED FLOOR COVERING	11/28/2006	12/11/2006	1/11/2007
0710179	HUBBARD STREET ELEMENTARY SCHOOL	RELOCATABLE CLASSROOMS AND SANITARY BUILDING UTILITIES HOOK-UP	11/30/2006	12/12/2006	1/11/2007
0710181	ALDAMA ELEMENTARY SCHOOL	TWO-STORY PERMANENT CLASSROOM BUILDING	12/6/2006	12/19/2006	1/16/2007
0710182	NARBONNE HIGH SCHOOL	FIRE ALARM	12/6/2006	12/18/2006	1/4/2007
0710183	MANHATTAN PLACE ELEMENTARY SCHOOL	MODERNIZATION FIRE ALARM	12/6/2006	12/18/2006	1/3/2007
0710184	TELFAIR ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	12/11/2006	1/3/2007	1/17/2007
0710185	BELMONT HIGH SCHOOL AND LOCKWOOD AVENUE ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC AND CRAWL SPACES OF VARIOUS BUILDINGS		12/12/2006	1/3/2007
0710186	JOHN ADAMS MIDDLE SCHOOL	RESURFACE PLAYGROUND & REPLACE STAFF PARKING LOT	12/20/2006	1/3/2007	1/26/2007
0710187	CAROLDALE LEARNING COMMUNITY	MODERNIZATION (FIRE ALARM) PROJECT	12/13/2006	1/9/2007	1/18/2007
0710188	CLEVELAND HIGH SCHOOL	GYMNASIUM AIR CONDITIONING PROJECT	12/28/2006	1/11/2007	1/24/2007
0710189	DREW MIDDLE SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM	12/8/2006	12/19/2006	1/9/2007
0710190	NIMITZ MIDDLE SCHOOL	FIRE ALARM	12/13/2006	1/3/2007	1/17/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710192	CASTLE HEIGHTS ELEMENTARY SCHOOL AND COEUR D'ALENE AVENUE ELEMENTARY SCHOOL	FIRE ALARM	12/14/2006	12/21/2006	1/16/2007
0710193	SOUTH REGION MIDDLE SCHOOL #2	ABATEMENT, SALVAGE, AND DEMOLITION	12/13/2006	12/21/2006	1/5/2007
0710194	SUNLAND ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	12/18/2006	1/4/2007	1/18/2007
0710195	PALISADES CHARTER HIGH SCHOOL	MODULAR ELEVATOR ADDITION & BARRIER REMOVAL	12/22/2006	1/4/2007	1/18/2007
0710197	RIVERSIDE DRIVE ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY AND FIRE ALARM	12/27/2006	1/16/2007	1/26/2007
0710198	EL SERENO MIDDLE SCHOOL	ACCESS COMPLIANCE/BARRIER REMOVAL	12/15/2006	1/3/2007	3/2/2007
0710199	CARPENTER AVENUE ELEMENTARY SCHOOL	SITE PREP AND UTILITIES INSTALLATION	12/20/2006	1/4/2007	1/25/2007
0710200	CHANDLER ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	12/20/2006	1/4/2007	1/19/2007
0710201	CRENSHAW HIGH SCHOOL	TRACK AND FIELD	12/20/2006	1/4/2007	1/25/2007
0710202	CAMELLIA AND CANTERBURY ELEMENTARY SCHOOLS	MODERNIZATION - FIRE ALARM	12/26/2006	1/9/2007	1/23/2007
0710203	VALLEY REGION ELEMENTARY SCHOOL #6	ABATEMENT, SALVAGE, AND DEMOLITION	12/29/2006	1/11/2007	1/30/2007
0710204	CRENSHAW HIGH SCHOOL, DORSEY HIGH SCHOOL, MANN MIDDLE SCHOOL, AND MID-CITY MAGNET SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC AND CRAWL SPACES IN VARIOUS BULDINGS		1/11/2007	1/23/2007
0710205	JEFFERSON HIGH SCHOOL	MEASURE K MODERNIZATION - PROVIDE ASTRO TURF	12/29/2006	1/17/2007	2/6/2007

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0710206	GRANT ELEMENTARY SCHOOL AND WEST HOLLYWOOD ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE CRAWL SPACES OF VARIOUS BUILDINGS		1/10/2007	1/22/2007
0710207	EAST LOS ANGELES HIGH SCHOOL #2	ABATEMENT, SALVAGE AND DEMOLITION	1/3/2007	1/17/2007	2/7/2007
0710209	ERWIN ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM	1/9/2007	1/22/2007	2/5/2007
0710210	CENTRAL REGION ELEMENTARY SCHOOL #15	ABATEMENT, SALVAGE AND DEMOLITION	1/9/2007	1/24/2007	2/6/2007
0710211	BIRMINGHAM HIGH SCHOOL	AIR CONDITIONING FOR MAIN GYMNASIUM	1/11/2007	1/23/2007	2/2/2007
0710212	CAMELLIA AVENUE ELEMENTARY SCHOOL	NEW LUNCH SHELTER	1/12/2007	1/24/2007	2/12/2007
0710213	HADDON STREET ELEMENTARY SCHOOL	MODERNIZATION FOR VARIOUS BUILDINGS	1/16/2007	1/29/2007	3/7/2007
0710214	MONROE SENIOR HIGH SCHOOL	Fire Alarm	1/11/2007	1/17/2007	1/29/2007
0710215	WOODLAND HILLS ACADEMY (FORMERLY PARKMAN MIDDLE SCHOOL)	AIR CONDITIONING FOR MAIN GYMNASIUM	1/17/2007	1/29/2007	2/8/2007
0710216	GRANT HIGH SCHOOL	AIR CONDITIONING FOR GYMNASIUM	1/16/2007	1/29/2007	2/12/2007
0710217	JEFFERSON SENIOR HIGH SCHOOL	MEASURE K MODERNIZATION - BOYS & GIRLS GYMNASIUMS, ELECTRICAL & PLUMBING UPGRADES	1/18/2007	2/7/2007	2/26/2007
0710218	TOLUCA LAKE ELEMENTARY SCHOOL	FIRE ALARM	1/22/2007	2/6/2007	2/20/2007
0710219	NOBEL MIDDLE SCHOOL	Fire Alarm	2/21/2007	3/6/2007	3/23/2007
0710220	SUTTER MIDDLE SCHOOL	Fire Alarm	4/26/2007	5/3/2007	5/15/2007

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0710221	BLYTHE STREET & CANTARA STREET ELEMENTARY SCHOOLS	FIRE ALARM	3/19/2007	3/29/2007	4/11/2007
0710223	HAMASAKI ELEMENTARY SCHOOL AND SOLANO AVENUE ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN ATTIC & CRAWLS SPACES OF VARIOUS BUILDINGS		1/24/2007	2/6/2007
0710224	EDISON MIDDLE SCHOOL AND GRAPE ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE ATTIC AND CRAWL SPACES OF VARIOUS BUILDINGS		1/25/2007	2/7/2007
0710225	ENADIA WAY ELEMENTARY SCHOOL	REOPENING OF ELEMENTARY SCHOOL	1/24/2007	1/31/2007	3/12/2007
0710226	FULLBRIGHT ELEMENTARY SCHOOL	REPLACE DETERIORATED UNDERGROUND GAS & WATER LINES	1/24/2007	2/5/2007	2/15/2007
0710227	HAMILTON HIGH SCHOOL	1997 BOND AIR CONDITIONING / FIRE ALARM	1/25/2007	2/2/2007	2/20/2007
0710228	SAN PEDRO HIGH SCHOOL	NEW GYMNASIUM	1/26/2007	2/6/2007	2/23/2007
0710229	MADISON MIDDLE SCHOOL	AIR CONDITIONING FOR MAIN GYMNASIUM	1/30/2007	2/13/2007	2/27/2007
0710232	SYLMAR HIGH SCHOOL	BLEACHERS RENOVATION & UPGRADE + SANITARY BUILDING UPGRADE	2/5/2007	2/21/2007	3/21/2007
0710233	PORTOLA MIDDLE SCHOOL	AIR CONDITIONING OF MAIN GYMNASIUM	2/1/2007	2/13/2007	2/26/2007
0710238	BELVEDERE MIDDLE SCHOOL	MODERNIZATION: REPAIR/REINFORCEMENT OF ARCADE & REPAIR/REPLACE DAMAGED STORM DRAINS	2/6/2007	2/20/2007	3/5/2007
0710239	DODSON MIDDLE SCHOOL	FIRE ALARM PROJECT	2/7/2007	2/21/2007	3/5/2007
0710240	SELLERY SPECIAL EDUCATION CENTER GROUP: (8)	FIRE ALARM SYSTEM	2/8/2007	2/22/2007	3/7/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710243	LINCOLN HIGH SCHOOL, NIGHTINGALE MIDDLE SCHOOL, & SAN PEDRO ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	2/13/2007	2/28/2007	4/9/2007
0710244	ARMINTA ELEMENTARY SCHOOL AND RIVERSIDE ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE ATTIC AND CRAWL SPACES		2/15/2007	3/1/2007
0710246	BANNING HIGH SCHOOL	SYNTHETIC TURF IMPROVEMENTS	2/16/2007	2/27/2007	3/16/2007
0710255	SOUTH REGION HIGH SCHOOL #2	ABATEMENT, SALVAGE AND DEMOLITION	2/21/2007	3/5/2007	3/27/2007
0710258	CORONA ELEMENTARY SCHOOL, HOLMES ELEMENTARY SCHOOL, AND HUNTINGTON PARK HIGH SCHOOL	ROOF REMOVAL AND REPLACEMENT (PVC)	2/26/2007	3/12/2007	4/2/2007
0710259	CARVER MIDDLE SCHOOL AND JEFFERSON HIGH SCHOOL	MODERNIZATION FENCING	2/28/2007	3/13/2007	4/11/2007
0710260	MILES ELEMENTARY SCHOOL, NIMITZ MIDDLE SCHOOL, AND LOMA VISTA ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT (PVC)	3/1/2007	3/14/2007	3/26/2007
0710261	STATE ELEMENTARY SCHOOL, PARK AVENUE ELEMENTARY SCHOOL AND FISHBURN ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT (PVC)	3/5/2007	3/19/2007	3/29/2007
0710262	DEARBORN ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING	3/7/2007	3/21/2007	4/17/2007
0710266	SIXTY-FIRST STREET ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE ATTIC AND CRAWL SPACES		3/15/2007	3/29/2007

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0710268	SEPULVEDA MIDDLE SCHOOL	FIRE ALARM	3/19/2007	3/28/2007	4/10/2007
0710269	VENICE HIGH SCHOOL	REPIPE OF BOYS GYMNASIUM	3/20/2007	4/2/2007	4/12/2007
0710276	CRENSHAW HIGH SCHOOL	SYNTHETIC TURF	3/23/2007	4/3/2007	4/17/2007
0710278	WEBSTER MIDDLE SCHOOL	REPLACE HOT & COLD WATER LINES	3/23/2007	4/3/2007	4/16/2007
0710280	SIERRA VISTA ELEMENTARY SCHOOL, FARMDALE ELEMENTARY SCHOOL, MULTNOMAH ELEMENTARY SCHOOL & EL SERENO ELEMENTARY SCHOOL	ROOF REMOVAL AND PVC ROOF REPLACEMENT	3/27/2007	4/9/2007	4/19/2007
0710282	ENADIA WAY ELEMENTARY SCHOOL	REOPENING OF ELEMENTARY SCHOOL	3/23/2007	3/29/2007	4/17/2007
0710286	JEFFERSON HIGH SCHOOL	MEASURE K MODERNIZATION- SYNTHETIC TRACK	3/27/2007	4/4/2007	4/24/2007
0710289	SEPULVEDA MIDDLE SCHOOL	ASPHALTIC CONCRETE PARKING LOT REPAVING	3/30/2007	4/10/2007	4/20/2007
0710290	LINCOLN HIGH SCHOOL	FIRE ALARM SYSTEM	3/30/2007	4/10/2007	5/30/2007
0710292	59TH STREET ELEMENTARY SCHOOL AND 24TH STREET ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE CRAWL SPACES		4/3/2007	4/13/2007
0710294	135TH STREET ELEMENTARY SCHOOL, GARDENA ELEMENTARY SCHOOL, HARBOR CITY ELEMENTARY SCHOOL & HALLDALE ELEMENTARY SCHOOL	REPLACE ROOFING	4/3/2007	4/16/2007	4/26/2007
0710295	FREMONT HIGH SCHOOL AND SIXTY-EIGHTH STREET ELEMENTARY SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE ATTIC AND CRAWL SPACES		4/4/2007	4/18/2007
0710300	ARAGON ELEMENTARY SCHOOL	RESTROOM RENOVATIONS	4/4/2007	4/16/2007	4/30/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710301	BURBANK MIDDLE SCHOOL	NEW AIR CONDITIONING AT DINING ROOM	4/4/2007	4/19/2007	5/1/2007
0710302	WESTSIDE LEADERSHIP MAGNET	REDESIGN AIR CONDITIONING AND NEW ELECTRICAL SERVICE	4/9/2007	4/23/2007	5/17/2007
0710305	WILSON HIGH SCHOOL & RILEY HIGH SCHOOL (CYESIS)	ROOF REMOVAL AND PVC ROOFING REPLACEMENT	4/10/2007	4/23/2007	5/15/2007
0710306	EL DORADO ELEMENTARY SCHOOL	PLAYGROUND RESURFACING & GREENING	4/12/2007	4/26/2007	5/11/2007
0710307	BROAD AVENUE ELEMENTARY SCHOOL, FRIES AVENUE ELEMENTARY SCHOOL, HAWAIIAN ELEMENTARY SCHOOL & WILMINGTON EARLY EDUCATION CENTER	REPLACE ROOFING	4/11/2007	4/24/2007	5/17/2007
0710308	BETHUNE MIDDLE SCHOOL	EMERGENCY ASBESTOS ABATEMENT IN THE ATTIC AND CRAWL SPACES		4/10/2007	4/25/2007
0710310	186TH STREET ELEMENTARY SCHOOL, AMESTOY ELEMENTARY SCHOOL, & PEARY MIDDLE SCHOOL	REPLACE ROOFING (PVC)	4/12/2007	4/25/2007	5/18/2007
0710311	OLIVE VISTA MIDDLE SCHOOL & SYLMAR ELEMENTARY SCHOOL	ROOF AND GUTTERS REPLACEMENT & ROOF REPLACEMENT (COATED FOAM) (PVC)	4/13/2007	4/26/2007	5/9/2007
0710312	CARPENTER ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	4/17/2007	4/30/2007	5/11/2007
0710314	FOSHAY LEARNING CENTER	ELECTRICAL MODERNIZATION - FIRE ALARM	4/12/2007	4/24/2007	5/9/2007
0710315	24TH STREET ELEMENTARY SCHOOL AND WESTERN ELEMENTARY SCHOOL	ACCESS COMPLIANCE	4/13/2007	4/19/2007	5/9/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710316	232ND PLACE ELEMENTARY SCHOOL, ANNALEE ELEMENTARY SCHOOL, CAROLDALE LEARNING COMMUNITY & DEL AMO ELEMENTARY SCHOOL	REPLACE ROOFING (PVC)	4/16/2007	4/30/2007	5/15/2007
0710320	GRANADA HILLS HIGH SCHOOL	Fire Alarm	4/26/2007	5/7/2007	5/25/2007
0710321	TAFT HIGH SCHOOL	FIRE ALARM	4/26/2007	5/9/2007	5/23/2007
0710325	WEIGAND ELEMENTARY SCHOOL AND 96TH STREET ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/1/2007	5/14/2007	5/25/2007
0710326	ARMINTA ELEMENTARY SCHOOL	MODERNIZATION & FIRE ALARM	5/1/2007	5/8/2007	5/18/2007
0710327	20TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	5/1/2007	5/15/2007	5/25/2007
0710329	1ST STREET ELEMENTARY SCHOOL, 4TH STREET ELEMENTARY SCHOOL, ROOSEVELT HIGH SCHOOL & SOTO ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT (PVC)	5/7/2007	5/21/2007	6/1/2007
0710330	112TH STREET ELEMENTARY SCHOOL, TRUTH CONTINUATION HIGH SCHOOL & BARRETT ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/9/2007	5/16/2007	5/29/2007
0710331	EMELITA STREET ELEMENTARY SCHOOL	FIRE ALARM	5/8/2007	5/16/2007	5/29/2007
0710332	HALE MIDDLE SCHOOL	FIRE ALARM	5/8/2007	5/16/2007	5/29/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710333	CHATSWORTH PARK ELEMENTARY SCHOOL	FIRE ALARM	5/8/2007	5/16/2007	5/29/2007
0710334	ANATOLA AVENUE & BERTRAND AVENUE ELEMENTARY SCHOOLS	Fire Alarm	5/9/2007	5/21/2007	6/1/2007
0710335	GRANADA ELEMENTARY & HENRY MIDDLE SCHOOLS	Fire Alarm	5/10/2007	5/17/2007	5/30/2007
0710336	BASSETT STREET ELEMENTARY SCHOOL	Fire Alarm	5/11/2007	5/18/2007	5/31/2007
0710337	FROST MIDDLE SCHOOL	Fire Alarm	5/11/2007	5/18/2007	5/31/2007
0710338	DEARBORN STREET ELEMENTARY SCHOOL	Fire Alarm	5/11/2007	5/18/2007	5/31/2007
0710339	CALVERT STREET & WILBUR AVENUE ELEMENTARY SCHOOLS	Fire Alarm	5/14/2007	5/23/2007	6/5/2007
0710340	CAPISTRANO AVENUE ELEMENTARY SCHOOL	Fire Alarm	5/15/2007	5/24/2007	6/6/2007
0710341	SHERMAN OAKS CENTER FOR ENRICHED STUDIES	Fire Alarm	5/15/2007	5/24/2007	6/12/2007
0710342	CANOGA PARK & OWENSMOUTH HIGH SCHOOLS	Fire Alarm	5/16/2007	5/25/2007	6/13/2007
0710343	PALISADES CHARTER SENIOR HIGH SCHOOL & ROSCOMARE ELEMENTARY SCHOOL	FIRE ALARM	5/9/2007	5/18/2007	5/31/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710345	BEETHOVEN ELEMENTARY SCHOOL, OVERLAND AVENUE ELEMENTARY SCHOOL, & WESTPORT HEIGHTS ELEMENTARY SCHOOL	FIRE ALARM	5/10/2007	5/21/2007	6/6/2007
0710346	SAN PEDRO ELEMENTARY SCHOOL	FIRE ALARM UPGRADE	5/8/2007	5/21/2007	5/31/2007
0710347	SATICOY ELEMENTARY SCHOOL	EXTERIOR PAINT	5/9/2007	5/18/2007	5/31/2007
0710349	SAN PEDRO SCIENCE CENTER, WILLENBERG SPECIAL EDUCATION, BANDINI ELEMENTARY SCHOOL, AND BARTON HILL ELEMENTARY SCHOOL	ROOF REPLACEMENT, GUTTER REPLACEMENT	5/8/2007	5/17/2007	5/30/2007
0710350	JAMES MONROE SENIOR HIGH SCHOOL	REPIPE OF DOMESTIC WATER SYSTEM	5/9/2007	5/17/2007	5/30/2007
0710351	49TH STREET ELEMENTARY SCHOOL & JEFFERSON HIGH SCHOOL	ROOF, GUTTER & DOWNSPOUT REPLACEMENT	5/9/2007	5/18/2007	5/31/2007
0710352	GRAND VIEW ELEMENTARY SCHOOL & MCBRIDE SPECIAL EDUCATION CENTER	FIRE ALARM	5/11/2007	5/17/2007	5/30/2007
0710353	MARINA DEL REY MIDDLE SCHOOL & STONER ELEMENTARY SCHOOL	FIRE ALARM	5/11/2007	5/22/2007	6/4/2007
0710354	STEVENSON MIDDLE SCHOOL AND MARIANNA ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/9/2007	5/18/2007	5/31/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710357	SAN FERNANDO EARLY EDUCATION CENTER, SAN FERNANDO MIDDLE SCHOOL, SAN FERNANDO HIGH SCHOOL	ROOF REPLACEMENT, GUTTER REPLACEMENT	5/14/2007	5/23/2007	6/5/2007
0710358	GARVANZA ELEMENTARY SCHOOL, MONTE VISTA ELEMENTARY SCHOOL, AND SAN PASCUAL ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/14/2007	5/24/2007	6/7/2007
0710359	HOOVER ELEMENTARY SCHOOL, LOGAN ELEMENTARY SCHOOL, AND UNION ELEMENTARY SCHOOL	REPLACEMENT OF ROOFING	5/14/2007	5/22/2007	6/7/2007
0710360	24TH STREET ELEMENTARY SCHOOL	FIRE ALARM	5/14/2007	5/23/2007	6/5/2007
0710361	SHERIDAN ELEMENTARY SCHOOL	ROOF REMOVAL AND REPLACEMENT	5/15/2007	5/23/2007	5/30/2007
0710362	ADAMS MIDDLE SCHOOL, NEVIN ELEMENTARY SCHOOL, TRINITY ELEMENTARY SCHOOL, WEST VERNON ELEMENTARY SCHOOL, & WADSWORTH ELEMENTARY SCHOOL	ROOF REMOVAL & REPLACEMENT	5/15/2007	5/22/2007	6/7/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710363	CAHUENGA ELEMENTARY SCHOOL, COMMONWEALTH ELEMENTARY SCHOOL, BERENDO MIDDLE SCHOOL, ELYSIAN HEIGHTS ELEMENTARY SCHOOL, & TENTH STREET ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT	5/15/2007	5/25/2007	6/5/2007
0710364	STONEHURST ELEMENTARY SCHOOL AND SATICOY ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/15/2007	5/22/2007	6/5/2007
0710365	PINEWOOD ELEMENTARY SCHOOL	ACCESS COMPLIANCE MODERNIZATION	5/15/2007	5/22/2007	5/30/2007
0710366	VAN NUYS MIDDLE SCHOOL	AIR CONDITIONING FOR GYMNASIUM	5/14/2007	5/22/2007	5/29/2007
0710367	MCBRIDE SPECIAL EDUCATION CENTER	AIR CONDITIONING OF MAIN BUILDING	5/10/2007	5/16/2007	5/25/2007
0710368	TOLUCA LAKE ELEMENTARY SCHOOL, FAIR ELEMENTARY SCHOOL, CARLSON HOSPITAL, AND MONTAGUE ELEMENTARY SCHOOL	ROOF & GUTTER REPLACEMENT	5/15/2007	5/23/2007	6/8/2007
0710370	MILLIKAN MIDDLE SCHOOL, RIVERSIDE ELEMENTARY SCHOOL, KITTRIDGE ELEMENTARY SCHOOL, COLDWATER CANYON ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/16/2007	5/25/2007	6/1/2007
0710371	LELAND ELEMENTARY SCHOOL, SOUTH SHORES PERFORMING ARTS, 7TH STREET ELEMENTARY SCHOOL & CRESTWOOD ELEMENTARY SCHOOL	ROOF REPLACEMENT	5/16/2007	5/24/2007	6/6/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710372	TELFAIR ELEMENTARY SCHOOL, SHARP ELEMENTARY SCHOOL, BROADOUS ELEMENTARY SCHOOL, AND PACOIMA ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT	5/16/2007	5/29/2007	6/4/2007
0710373	VAN NUYS MIDDLE SCHOOL & VAN NUYS HIGH SCHOOL	ROOF REPLACEMENT	5/16/2007	5/29/2007	6/7/2007
0710374	MILLIKAN MIDDLE SCHOOL	FIRE ALARM PROJECT	5/15/2007	5/23/2007	6/5/2007
0710376	MONLUX ELEMENTARY SCHOOL	SAFETY & TECHNOLOGY AND FIRE ALARM	5/16/2007	5/23/2007	6/4/2007
0710377	FRANKLIN HIGH SCHOOL	GRANDSTAND REPAIR AND RELATED A.D.A. COMPLIANCE WORK	5/17/2007	5/24/2007	6/4/2007
0710378	BONITA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	5/17/2007	5/24/2007	6/4/2007
0710379	GULF ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	5/17/2007	5/25/2007	6/5/2007
0710380	MONROE HIGH SCHOOL	AIR-CONDITIONING GYMNASIUM BUILDING	5/17/2007	5/30/2007	6/21/2007
0710381	PACIFIC PALISADES ELEMENTARY SCHOOL	HVAC PROJECT	5/16/2007	5/24/2007	6/8/2007
0710383	NOBEL MIDDLE SCHOOL	REPLACE UNDERGROUND GAS AND WATER LINES/PLAYGROUND & PARKING LOT RESURFACING	5/17/2007	5/30/2007	6/11/2007
0710385	LOCKE SENIOR HIGH SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM	5/16/2007	5/22/2007	6/4/2007
0710386	SOUTH PARK ELEMENTARY SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM	5/16/2007	5/23/2007	6/1/2007
0710387	REED MIDDLE SCHOOL	AIR CONDITIONING	5/18/2007	5/25/2007	6/8/2007
0710388	POLYTECHNIC HIGH SCHOOL	MODERNIZATION - ACCESS COMPLIANCE	5/16/2007	5/22/2007	5/31/2007
0710390	PEARY MIDDLE SCHOOL	FIRE ALARM SYSTEM	5/23/2007	6/1/2007	6/8/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710391	SYLMAR HIGH SCHOOL	BLEACHERS RENOVATION & UPGRADE + SANITARY BUILDING	5/23/2007	5/31/2007	6/12/2007
0710395	24TH STREET ELEMENTARY SCHOOL & WESTERN ELEMENTARY SCHOOL	ACCESS COMPLIANCE	5/25/2007	5/30/2007	6/7/2007
0710397	CORONA ELEMENTARY SCHOOL, HOLMES ELEMENTARY SCHOOL & HUNTINGTON PARK HIGH SCHOOL	ROOF REMOVAL AND REPLACEMENT	5/29/2007	6/11/2007	6/21/2007
0710398	FAIR ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	5/29/2007	6/12/2007	6/22/2007
0710400	112TH STREET ELEMENTARY SCHOOL, TRUTH CONTINUATION HIGH SCHOOL & BARRETT ELEMENTARY SCHOOL	ROOF REPLACEMENT (PVC)	6/13/2007	6/21/2007	6/29/2007
0730000	Job Order Contract 063	Electrical Contracting Services	8/23/2006	9/6/2006	9/20/2006
0730003	JOB ORDER CONTRACT 066	GENERAL CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730004	JOB ORDER CONTRACT 067	GENERAL CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730005	JOB ORDER CONTRACT 068	GENERAL CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730006	JOB ORDER CONTRACT 069	GENERAL CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730007	JOB ORDER CONTRACT 070	DEMOLITION/ABATEMENT CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730008	JOB ORDER CONTRACT 071	MECHANICAL CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730009	JOB ORDER CONTRACT 072	ELECTRICAL CONTRACTING SERVICES	8/23/2006	9/6/2006	9/20/2006
0730010	Job Order Contract 073	Lighting Retrofit Contracting Services	11/2/2006	11/14/2006	11/28/2006
0730011	JOB ORDER CONTRACT 074	LIGHTING RETROFIT CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006

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Monday, July 02, 2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0730012	JOB ORDER CONTRACT 075	ELECTRICAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730013	JOB ORDER CONTRACT 076	ELECTRICAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730016	JOB ORDER CONTRACT 079	GENERAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730017	JOB ORDER CONTRACT 080	GENERAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730018	JOB ORDER CONTRACT 081	GENERAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730019	JOB ORDER CONTRACT 082	GENERAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730020	JOB ORDER CONTRACT 083	GENERAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730021	JOB ORDER CONTRACT 084	GENERAL CONTRACTING SERVICES	11/2/2006	11/14/2006	11/28/2006
0730022	Job Order Contract 085	General Contracting Services	5/29/2007	6/11/2007	6/25/2007
0730023	Job Order Contract 086	Electrical Contracting Services	5/29/2007	6/11/2007	6/25/2007
0730024	Job Order Contract 087	General Contracting Services	5/29/2007	6/11/2007	6/25/2007
0730025	Job Order Contract 088	Plumbing Contracting Services	5/29/2007	6/11/2007	6/25/2007
0730026	Job Order Contract 089	General Contracting Services (Small Projects/Punchlist)	5/30/2007	6/11/2007	6/26/2007
0730027	Job Order Contract 090	General Contracting Services	5/30/2007	6/11/2007	6/26/2007
0730028	Job Order Contract 091	Roofing Contracting Services	5/30/2007	6/11/2007	6/26/2007
0730029	Job Order Contract 092	General Contracting Services	5/30/2007	6/11/2007	6/26/2007
0730030	Job Order Contract 093	General Contracting Services (Small Projects/Punchlist)	5/31/2007	6/11/2007	6/27/2007
0730031	Job Order Contract 094	General Contracting Services	5/31/2007	6/11/2007	6/27/2007
0730032	Job Order Contract 095	General Contracting Services	5/31/2007	6/11/2007	6/27/2007
0730033	JOB ORDER CONTRACT 096	MECHANICAL CONTRACTING SERVICES	5/31/2007	6/11/2007	6/27/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0710375	VALLEY REGION EARLY EDUCATION CENTER #1	NEW EARLY EDUCATION CENTER IN AN EXISTING SCHOOL	5/16/2007	5/24/2007	7/2/2007
0710393	EAST LOS ANGELES STAR HOSPITAL	Request for Development Proposals - Adult School Relocation / Alteration (Lease-Lease Back - Educ Code 17406)	6/4/2007	6/6/2007	7/19/2007
0710399	CENTRAL REGION ELEMENTARY SCHOOL #14	ABATEMENT, SALVAGE, AND DEMOLITION	6/8/2007	6/19/2007	7/13/2007
0710401	GLENWOOD ELEMENTARY SCHOOL	RENOVATION OF RESTROOMS	6/15/2007	6/25/2007	7/6/2007
0710402	NORTH HOLLYWOOD POLYTECHNIC CONTINUATION ADULT SCHOOL, NORTH HOLLYWOOD HIGH SCHOOL / LA ZOO BIOLOGY MAGNET & REED MIDDLE SCHOOL	REPLACE ROOF	6/19/2007	7/9/2007	7/19/2007
0710404	KESTER ELEMENTARY SCHOOL, HAZELTINE ELEMENTARY SCHOOL & SYLVAN PARK ELEMENTARY SCHOOL	ROOF AND GUTTERS REPLACEMENT	6/25/2007	7/10/2007	8/1/2007
0710408	VINEDALE ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT	7/3/2007	7/16/2007	7/26/2007
0710411	FLOURNOY ELEMENTARY SCHOOL & GRIFFITH JOYNER ELEMENTARY SCHOOL	ROOF REPLACEMENT	7/3/2007	7/16/2007	7/26/2007
0810000	STAGG STREET ELEMENTARY SCHOOL	Fire Alarm	7/10/2007	7/25/2007	9/5/2007
0810004	EAST LOS ANGELES HIGH SCHOOL #2	REQUEST FOR PROPOSALS FOR THE DEVELOPMENT OF A NEW HIGH SCHOOL UNDER EDUCATION CODE 17406 (LEASE-LEASE BACK)	7/19/2007	7/26/2007	9/6/2007

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0810006	GRIFFITH MIDDLE SCHOOL	MODERNIZATION: RENOVATE CLASSROOMS, AUDITORIUM, LIGHTING & FLOORING	8/3/2007	8/15/2007	8/31/2007
0810009	SAN FERNANDO EEC, SAN FERNANDO MIDDLE SCHOOL, SAN FERNANDO HIGH SCHOOL	ROOF REPLACEMENT, GUTTER REPLACEMENT	8/14/2007	8/28/2007	9/7/2007
0810010	GARFIELD HIGH SCHOOL	MODERNIZATION: REPAVING, GREENING & RENOVATE BANDROOM	8/6/2007	8/20/2007	8/30/2007
0810011	BROADACRES ELEMENTARY SCHOOL, CARSON ELEMENTARY SCHOOL, DOLORES STREET EEC, DOMINGUEZ ELEMENTARY SCHOOL & LEAPWOOD ELEMENTARY SCHOOL	REPLACE ROOFING	8/8/2007	8/20/2007	9/20/2007
0810014	LAUREL ELEMENTARY SCHOOL & VINE STREET ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	8/9/2007	8/21/2007	9/27/2007
0810015	JUSTICE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	8/10/2007	8/22/2007	9/12/2007
0810016	20TH STREET ELEMENTARY SCHOOL & 28TH STREET ELEMENTARY SCHOOL (PSA)	ROOF, GUTTER & DOWNSPOUT REPLACEMENT	8/22/2007	9/7/2007	10/3/2007
0810017	MELROSE ELEMENTARY SCHOOL, VAN NESS ELEMENTARY SCHOOL, & WEST HOLLYWOOD ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	8/16/2007	8/31/2007	10/3/2007

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0810018	STONER ELEMENTARY SCHOOL, COEUR D'ALENE ELEMENTARY SCHOOL, BROADWAY ELEMENTARY SCHOOL & WALGROVE ELEMENTARY SCHOOL	ROOF, GUTTER & DOWNSPOUT REPLACEMENT	8/17/2007	8/29/2007	9/12/2007
0810019	Central Region ES #18	Request for Proposal for the Development of a new Elementary School under Education Code 17406(LEASE-LEASE BACK)	8/9/2007		9/18/2007
0810022	FULTON MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	8/17/2007	8/28/2007	9/7/2007
0810023	PACOIMA MIDDLE SCHOOL	MODERNIZATION - FIRE ALARM	8/17/2007	8/28/2007	9/7/2007
0810024	RIVERSIDE ELEMENTARY SCHOOL	MODERNIZATION OF BUILDINGS 1, 6 & 7	8/21/2007	9/6/2007	9/18/2007
0810025	SOUTH REGION ELEMENTARY SCHOOL #1	NEW ELEMENTARY SCHOOL (PSA)	8/20/2007	8/30/2007	10/2/2007
0810026	CAPISTRANO ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	8/22/2007	9/11/2007	9/21/2007
0810027	CENTRAL REGION ELEMENTARY SCHOOL #17	NEW CONSTRUCTION OF A 29-CLASSROOM ELEMENTARY SCHOOL WITH UNDERGROUND PARKING	8/22/2007	8/29/2007	9/26/2007
0810028	CENTRAL REGION ELEMENTARY SCHOOL #15	NEW 23 CLASSROOM ELEMENTARY SCHOOL (PSA)	8/23/2007	8/30/2007	10/25/2007
0810029	TOLUCA LAKE ELEMENTARY SCHOOL , CARLSON HOSPITAL & MONTAGUE ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT	8/24/2007	9/12/2007	9/24/2007
0810030	BYRD MIDDLE SCHOOL, CANTERBURY ELEMENTARY SCHOOL, STRATHERN ELEMENTARY SCHOOL, AND FERNANGELES ELEMENTARY SCHOOL	ROOF, GUTTER, AND DOWNSPOUT REPLACEMENT (PSA)	8/28/2007	9/14/2007	10/15/2007

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0810031	BECKFORD ELEMENTARY SCHOOL	PAINT AND REFINISH INTERIOR/EXTERIOR MASONRY/STUCCO OF SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	8/28/2007	9/17/2007	9/28/2007
0810032	FRANCIS POLYTECHNIC HIGH SCHOOL	MODERNIZATION - FIRE ALARM (PSA)	8/28/2007	9/12/2007	9/26/2007
0810034	VENICE HIGH SCHOOL	ROOF REPLACEMENT	8/29/2007	10/1/2007	10/30/2007
0810035	MARK TWAIN MIDDLE SCHOOL	ROOF REPLACEMENT (PSA)	8/28/2007	9/21/2007	10/5/2007
0810036	VAN NUYS MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	8/29/2007	9/24/2007	10/4/2007
0810037	GLENFELIZ ELEMENTARY SCHOOL, ALLESANDRO ELEMENTARY SCHOOL, CLIFFORD ELEMENTARY SCHOOL & DAYTON HEIGHTS ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	8/29/2007	9/28/2007	10/19/2007
0810038	DELEVAN ELEMENTARY SCHOOL, EAGLE ROCK ELEMENTARY SCHOOL & MOUNT WASHINGTON ELEMENTARY SCHOOL (PSA)	ROOF REPLACEMENT	8/27/2007	9/26/2007	10/9/2007
0810039	SOUTH REGION MIDDLE SCHOOL #6	ELECTRICAL RELOCATION AND NEW SERVICE (PSA)	8/28/2007	9/6/2007	9/14/2007
0810042	GARDNER ELEMENTARY SCHOOL & HOLLYWOOD HIGH SCHOOL	REPLACEMENT OF ROOFING	9/4/2007	9/20/2007	10/5/2007
0810043	ANDASOL ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR, EXTERIOR, AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/4/2007	9/18/2007	10/2/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810044	CENTRAL REGION ELEMENTARY SCHOOL #16 & EARLY EDUCATION CENTER #1	NEW 23-CLASSROOM ELEMENTARY SCHOOL (PSA)	9/5/2007	9/12/2007	11/20/2007
0810046	VALLEY VIEW ELEMENTARY SCHOOL AND CHEREMOYA ELEMENTARY SCHOOL	REPLACE ROOFING, GUTTERS AND DOWNSPOUTS (PSA)	9/24/2007	10/8/2007	10/18/2007
0810048	BURBANK ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/27/2007	10/12/2007	10/31/2007
0810050	PACIFIC PALISADES ELEMENTARY SCHOOL	ROOF REPLACEMENT	9/26/2007	10/10/2007	11/16/2007
0810052	SOUTH REGION HIGH SCHOOL #2	SITE ENVIRONMENTAL CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (PSA)	9/13/2007	9/19/2007	10/10/2007
0810055	SOUTH REGION ELEMENTARY SCHOOL #7	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	9/13/2007	9/20/2007	10/2/2007
0810058	VINEDALE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/3/2007	10/17/2007	10/29/2007
0810060	SOUTH REGION ELEMENTARY SCHOOL #2	ELECTRICAL RELOCATION AND NEW SERVICE (PSA)	9/21/2007	9/27/2007	10/5/2007
0810061	WILBUR ELEMENTARY SCHOOL, SERRANIA ELEMENTARY SCHOOL & FULLBRIGHT ELEMENTARY SCHOOL	ROOF, GUTTER AND DOWNSPOUT REPLACEMENT	10/5/2007	10/19/2007	11/6/2007
0810065	CANOGA PARK EARLY EDUCATION CENTER	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/8/2007	10/24/2007	11/5/2007

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0810066	ROSCOE ELEMENTARY SCHOOL (PSA)	PAINT AND REFINISH THE EXTERIOR MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	9/20/2007	10/2/2007	10/15/2007
0810067	SAN FERNANDO ELEMENTARY SCHOOL	PAINT AND REFINISH EXTERIOR MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/12/2007	10/26/2007	11/7/2007
0810068	BRENTWOOD SCIENCE MAGNET, DEL REY CONTINUATION HIGH SCHOOL, RICHLAND ELEMENTARY SCHOOL, UNIVERSITY HIGH SCHOOL & WESTPORT HEIGHTS ELEMENTARY SCHOOL	ROOF REPLACEMENT	10/8/2007	10/22/2007	11/1/2007
0810069	SOUTH REGION MIDDLE SCHOOL #6	NEW CONSTRUCTION OF A 53 CLASSROOM MIDDLE SCHOOL	9/26/2007	10/4/2007	11/6/2007
0810070	SOUTH REGION ELEMENTARY SCHOOL #2	NEW 42-CLASSROOM ELEMENTARY SCHOOL (PSA)	9/26/2007	10/4/2007	11/8/2007
0810071	CENTRAL REGION ELEMENTARY SCHOOL #13	NEW 35-CLASSROOM ELEMENTARY SCHOOL (PSA)	9/26/2007	10/3/2007	11/5/2007
0810072	RESEDA HIGH SCHOOL AND TARZANA ELEMENTARY SCHOOL	ROOF REPLACEMENT	9/27/2007	10/12/2007	10/24/2007
0810074	FLOURNOY ELEMENTARY SCHOOL & GRIFFITH JOYNER ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	9/28/2007	10/10/2007	10/22/2007
0810077	LANAI ELEMENTARY SCHOOL & LEMAY ELEMENTARY SCHOOL	ROOF, GUTTER AND DOWNSPOUT REPLACEMENT	9/28/2007	10/9/2007	12/5/2007
0810078	EL CAMINO REAL ADULT SCHOOL (LOCATED AT HUGHES MIDDLE SCHOOL)	REPLACE DETERIORATED FLOOR COVERING	10/5/2007	10/16/2007	10/30/2007

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0810079	MONROE HIGH SCHOOL	REPIPE OF DOMESTIC WATER SYSTEM (PSA)	10/1/2007	10/15/2007	10/25/2007
0810080	SOUTH REGION MIDDLE SCHOOL #2	ELECTRICAL UNDERGROUND RELOCATION (PSA)	10/1/2007	10/10/2007	10/22/2007
0810082	SOUTH REGION ELEMENTARY SCHOOL #3 & EARLY EDUCATION CENTER #1	NEW 31-CLASSROOM ELEMENTARY SCHOOL AND 7-CLASSROOM EARLY EDUCATION CENTER (PSA)	10/4/2007	10/15/2007	11/15/2007
0810083	TOWNE ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT (PSA)	10/5/2007	10/16/2007	10/26/2007
0810085	DORSEY HIGH SCHOOL	PAINT AND REFINSIH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	10/8/2007	10/22/2007	11/1/2007
0810087	FLOURNOY ELEMENTARY SCHOOL	ELECTRICAL MODERNIZATION - FIRE ALARM (PSA)	10/15/2007	10/29/2007	11/8/2007
0810088	NORMANDIE ELEMENTARY SCHOOL & LANTERMAN HIGH SCHOOL	ROOF REPLACEMENT (PSA)	10/8/2007	10/25/2007	11/20/2007
0810089	MONTAGUE STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/8/2007	10/23/2007	11/5/2007
0810092	EMERSON MIDDLE SCHOOL & PALMS MIDDLE SCHOOL	FIRE ALARM UPGRADE (PSA) (DEMONSTRATION)	10/10/2007	10/23/2007	11/15/2007
0810094	COWAN ELEMENTARY SCHOOL & RICHLAND ELEMENTARY SCHOOL (PSA)	FIRE ALARM UPGRADE (DEMONSTRATION)	10/10/2007	10/24/2007	11/21/2007
0810096	BANCROFT MIDDLE SCHOOL & CARTHAY CENTER ELEMENTARY SCHOOL (PSA)	ROOF REPLACEMENT	10/18/2007	10/30/2007	11/21/2007
0810100	RESEDA HIGH SCHOOL (PSA)	BLEACHER RENOVATION & ADA RESTROOM RENOVATION	10/15/2007	10/29/2007	11/19/2007

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0810101	BELMONT HIGH SCHOOL	ADMINISTRATIVE BUILDING CHILLER REPLACEMENT (PSA)	10/15/2007	10/29/2007	11/16/2007
0810102	CRESCENT HEIGHTS ELEMENTARY SCHOOL, SHENANDOAH ELEMENTARY SCHOOL & OVERLAND ELEMENTARY SCHOOL (PSA)	ROOF, GUTTER & DOWNSPOUT REPLACEMENT	10/18/2007	11/1/2007	11/14/2007
0810103	SOUTH REGION MIDDLE SCHOOL #2	NEW 53-CLASSROOM MIDDLE SCHOOL (PSA)	10/16/2007	10/29/2007	11/30/2007
0810106	GREY CONTINUATION HIGH SCHOOL, TULSA ELEMENTARY SCHOOL & BLYTHE ELEMENTARY SCHOOL	REPLACE ROOFING, GUTTERS AND DOWNSPOUTS (PSA)	10/19/2007	11/2/2007	11/15/2007
0810107	KING JR ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOF AND GUTTERS (PSA)	10/18/2007	11/2/2007	11/16/2007
0810108	SOUTH REGION HIGH SCHOOL #4	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	10/19/2007	10/29/2007	11/13/2007
0810109	EL CAMINO REAL ADULT SCHOOL (HUGHES MIDDLE SCHOOL) (PSA)	GUTTER REPLACEMENT	10/22/2007	11/5/2007	11/20/2007
0810110	VAN NUYS HIGH SCHOOL (PSA)	GYM MODIFICATIONS	10/23/2007	11/7/2007	11/30/2007
0810111	JUSTICE ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED PAVING, INSTALL IRRIGATION, AND GREENING AREAS (PSA)	10/24/2007	11/5/2007	11/29/2007
0810114	SOUTH REGION ELEMENTARY SCHOOL #2	SITE ENVIRONMENTAL CLEANUP PROJECT- REMEDIAL ACTION IMPLEMENTATION (PSA)	10/31/2007	11/9/2007	11/21/2007
0810120	STONEHURST ELEMENTARY SCHOOL (PSA)	PAINT AND REFINISH THE EXTERIOR & MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/2/2007	11/13/2007	11/27/2007

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0810122	WESTWOOD ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (DEMONSTRATION)_ (PSA)	11/9/2007	11/20/2007	12/4/2007
0810124	SHENANDOAH ELEMENTARY SCHOOL	PLAYGROUND RESURFACING & GREENING	11/15/2007	11/28/2007	12/18/2007
0810127	CENTRAL REGION HIGH SCHOOL #13	SITE ENVIRONMENTAL CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (PSA)	11/20/2007	11/27/2007	12/13/2007
0810130	VAN NUYS ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES	11/21/2007	12/3/2007	12/13/2007
0810131	FREMONT COMPLEX (VARIOUS SCHOOLS - 18 SITES)	REMOVE AND REPLACE URINALS	11/21/2007	12/3/2007	1/10/2008
0810142	HELIOTROPE ELEMENTARY SCHOOL	WINDOW SASH REPLACEMENT	12/6/2007	12/18/2007	1/7/2008
0810144	WOODLAND HILLS ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	12/10/2007	1/3/2008	3/11/2008
0810146	LOMA VISTA ELEMENTARY SCHOOL (PSA)	WINDOW SASH REPLACEMENT	12/11/2007	1/8/2008	1/18/2008
0810151	GRATTS PRIMARY CENTER & EARLY EDUCATION CENTER	NEW 23-CLASSROOM PRIMARY CENTER (PSA)	12/17/2007	1/3/2008	1/24/2008
0810153	CENTRAL REGION ELEMENTARY SCHOOL #18	NEW 23-CLASSROOM ELEMENTARY SCHOOL WITH UNDERGROUND PARKING (PSA)	12/19/2007	1/8/2008	2/6/2008
0810154	RUSSELL ELEMENTARY SCHOOL & MCKINLEY AVENUE ELEMENTARY SCHOOL (PSA)	REMOVE & REPLACE DETERIORATED ROOFING	12/17/2007	1/3/2008	1/17/2008
0810155	HALE MIDDLE SCHOOL (PSA)	NEW ELEVATOR INSTALLATION	12/20/2007	1/9/2008	1/23/2008
0810157	CHATSWORTH HIGH SCHOOL	ELEVATOR INSTALLATION (PSA)	12/24/2007	1/7/2008	1/23/2008

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0810158	MARK TWAIN MIDDLE SCHOOL - PSA	REMOVE AND REPLACE ROOF, GUTTER AND DOWNSPOUT	12/26/2007	1/4/2008	1/25/2008
0810159	CAROLDALE LEARNING COMMUNITY	NEW LIBRARY (PSA)	12/26/2007	1/7/2008	1/24/2008
0810164	SOUTH REGION ELEMENTARY SCHOOL #4 & SOUTH REGION EARLY EDUCATION CENTER #2	ELECTRICAL UNDERGROUND RELOCATION (RFQ) (PSA)	1/15/2008	1/24/2008	2/5/2008
0810165	EAST VALLEY HIGH SCHOOL #1B	CALTRANS DEMOLITION (PSA)	1/14/2008	1/25/2008	2/8/2008
0810166	HALE MIDDLE SCHOOL	FIRE ALARM (PSA)	1/14/2008	1/24/2008	2/7/2008
0810168	ELIZABETH LEARNING CENTER (PSA)	REPLACE WINDOW SASHES	1/15/2008	1/29/2008	2/8/2008
0810170	CORONA ELEMENTARY SCHOOL (PSA)	REPLACE WINDOW SASHES	1/18/2008	1/30/2008	2/13/2008
0810172	CLEVELAND HIGH SCHOOL	AC PAVING REPLACEMENT & STORM DRAIN IMPROVEMENT (PSA)	1/22/2008	2/4/2008	2/27/2008
0810173	68TH STREET ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED HOT WATER BOILERS (PSA)	1/24/2008	2/5/2008	2/15/2008
0810174	STERRY ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (DEMONSTRATION)_PSA	1/29/2008	2/13/2008	2/26/2008
0810176	GLASSELL PARK ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING (PSA)	1/28/2008	2/11/2008	2/28/2008
0810177	ANNANDALE ELEMENTARY SCHOOL, GARVANZA ELEMENTARY SCHOOL & BUSHNELL WAY ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING (PSA)	1/31/2008	2/12/2008	2/25/2008

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0810179	PACIFIC BLVD. ELEMENTARY SCHOOL	HVAC REPLACEMENT (PSA)	2/1/2008	2/12/2008	4/2/2008
0810180	HUMPHREYS ELEMENTARY SCHOOL	MEASURE K MODERNIZATION - FIRE ALARM UPGRADE AND SECURITY YARD LIGHTING (PSA)	2/1/2008	2/13/2008	5/19/2008
0810181	BYRD HIGH SCHOOL	BYRD HIGH SCHOOL RECONFIGURATION/CONSTRUCTION OF NEW GYMNASIUM - PACKAGES "A" AND "B" (PSA)	2/4/2008	2/14/2008	3/14/2008
0810182	BASSETT ELEMENTARY SCHOOL, STAGG ELEMENTARY SCHOOL	OFFICE REMODEL (PSA)	2/5/2008	2/21/2008	3/10/2008
0810183	97TH STREET EARLY EDUCATIONAL CENTER (PSA)	REMOVE & REPLACE DETERIORATED ROOFING	2/5/2008	2/19/2008	3/5/2008
0810185	MIRAMONTE ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING AND GUTTERS (PSA)	2/7/2008	2/14/2008	2/28/2008
0810186	SHIRLEY ELEMENTARY SCHOOL & NESTLE ELEMENTARY SCHOOL	OFFICE REMODEL (PSA)	2/6/2008	2/28/2008	3/17/2008
0810188	MIDDLETON ELEMENTARY SCHOOL	HVAC REPLACEMENT (PSA)	2/7/2008	2/20/2008	3/13/2008
0810189	LEICHMAN SPECIAL EDUCATION CENTER	FIRE ALARM SYSTEM UPGRADE (PSA)	2/7/2008	2/19/2008	4/9/2008
0810190	KING MIDDLE SCHOOL & IRVING MIDDLE SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING (PSA)	2/8/2008	2/20/2008	3/3/2008
0810191	HAZELTINE ELEMENTARY SCHOOL	MODERNIZATION - FIRE ALARM (PSA)	2/11/2008	2/25/2008	3/10/2008
0810192	HUNTINGTON PARK HIGH SCHOOL	REPLACE WINDOW SASHES (PSA)	2/12/2008	2/25/2008	3/20/2008

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0810193	ANATOLA ELEMENTARY SCHOOL & BERTRAND ELEMENTARY SCHOOL	OFFICE REMODEL (PSA)	2/12/2008	2/26/2008	3/12/2008
0810194	FRANKLIN HIGH SCHOOL	BOND- HVAC AND NEW ELECTRICAL SERVICE (AUDITORIUM & GYMNASIUM) PSA)	2/13/2008	2/26/2008	4/28/2008
0810197	VALLEY REGION ELEMENTARY SCHOOL #8	NEW 29-CLASSROOM ELEMENTARY SCHOOL (PSA)	2/15/2008	3/4/2008	4/1/2008
0810198	BELMONT HIGH SCHOOL	PE BUILDING HVAC REPLACEMENT (COP) (PSA)	2/19/2008	3/3/2008	3/13/2008
0810199	FAIR ELEMENTARY SCHOOL	MODERNIZATION OF BUILDINGS: MAIN, KINDERGARTEN & CLASSROOMS 1, 2 & 3 (PSA)	2/20/2008	3/4/2008	4/8/2008
0810200	MALABAR ELEMENTARY SCHOOL	REMOVE AND REPLACE OBSOLETE BOILER WITH HEAT PUMP AND FURNACE (PSA)	3/3/2008	3/17/2008	3/27/2008
0810201	EAST VALLEY HIGH SCHOOL #1B	EAST VALLEY HIGH SCHOOL #1B ADDITION (PSA)	2/22/2008	3/5/2008	3/28/2008
0810203	SIERRA PARK ELEMENTARY SCHOOL	BARRIER REMOVAL, ELEVATOR TOWER, BRIDGE & RESTROOM UPGRADE (PSA)	2/28/2008	3/11/2008	6/10/2008
0810204	SOUTH REGION ELEMENTARY SCHOOL #4 WITH EEC	NEW 31-CLASSROOM ELEMENTARY SCHOOL AND 7-CLASSROOM EARLY EDUCATION CENTER (PSA)	3/6/2008	3/18/2008	4/17/2008
0810205	HAMASAKI ELEMENTARY SCHOOL & ROBERT HILL LANE ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	3/4/2008	3/18/2008	4/24/2008
0810207	FAIR ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT (PSA)	3/5/2008	3/17/2008	5/15/2008
0810210	FLEMING MIDDLE SCHOOL	GYMNASIUM AND LOCKER ROOMS HEATING SYSTEM UPGRADE (PSA)	3/10/2008	3/27/2008	4/10/2008
0810211	VALLEY REGION ELEMENTARY SCHOOL #10	NEW ELEMENTARY SCHOOL / SUTTER MIDDLE SCHOOL FIELD AND RE-STRIPING (PSA)	3/12/2008	3/24/2008	4/18/2008
0810212	JEFFERSON HIGH SCHOOL	AIR CONDITIONING OF AUDITORIUM AND GYMNASIUMS (PSA)	3/11/2008	3/31/2008	4/24/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810214	GARFIELD HIGH SCHOOL	REPLACE HVAC (PSA)	3/10/2008	3/25/2008	4/11/2008
0810216	EAGLE ROCK COMPLEX (VARIOUS SCHOOLS - 8 SITES)	REMOVE & REPLACE URINALS (PSA)	3/17/2008	4/1/2008	4/11/2008
0810217	DENA ELEMENTARY SCHOOL	AUDITORIUM AIR CONDITIONING (COP) (PSA)	3/18/2008	4/1/2008	4/11/2008
0810218	ASCOT ELEMENTARY SCHOOL	REPLACE HVAC UNITS (PSA)	3/19/2008	4/2/2008	4/14/2008
0810219	WILSON HIGH SCHOOL	WOODSHOP CLASSROOM CONVERSION (PSA)	3/18/2008	4/3/2008	4/16/2008
0810220	NARBONNE HIGH SCHOOL	SMALL LEARNING COMMUNITY (PSA)	3/18/2008	3/31/2008	4/18/2008
0810223	ANNANDALE ELEMENTARY SCHOOL	FIRE ALARM MODERNIZATION (PSA)	3/20/2008	4/2/2008	5/30/2008
0810224	ROOSEVELT HIGH SCHOOL	REPLACE EXTERIOR BLEACHERS (PSA)	3/20/2008	4/2/2008	4/14/2008
0810226	SANTA MONICA COMMUNITY CHARTER ELEMENTARY SCHOOL	REPLACE ROOF AND GUTTERS (PSA)	3/26/2008	4/7/2008	4/17/2008
0810229	SOUTH REGION SPAN K-8 #1	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	3/27/2008	4/7/2008	4/17/2008
0810230	NEVIN ELEMENTARY SCHOOL	AIR CONDITIONING OF AUDITORIUM (COPS) PSA	4/2/2008	4/16/2008	4/29/2008
0810232	GAGE MIDDLE SCHOOL	REPLACE HVAC (PSA)	4/1/2008	4/14/2008	4/24/2008
0810233	SAN FERNANDO HIGH SCHOOL	REPLACE HVAC SYSTEM FOR ADMIN BUILDING (PSA)	4/2/2008	4/15/2008	5/16/2008
0810234	SUTTER MIDDLE SCHOOL	OUTDOOR AMPHITHEATER (PSA)	4/1/2008	4/15/2008	4/29/2008
0810236	SOUTH REGION ELEMENTARY SCHOOL #6	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	4/3/2008	4/10/2008	4/24/2008
0810238	HELIOTROPE ELEMENTARY SCHOOL	REPLACE HVAC UNIT (PSA)	4/4/2008	4/17/2008	4/30/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810239	ALBION ELEMENTARY SCHOOL	CORE FACILITY, FOOD SERVICES & LUNCH ROOM (PSA)	4/3/2008	4/15/2008	4/25/2008
0810241	THE ACADEMY OF CONSTRUCTION AND INDUSTRIAL TECHNOLOGY AT FRIEDMAN OCCUPATIONAL CENTER	INTERIOR/ROOFTOP PHYSICAL EDUCATION IMPROVEMENTS (PSA)	4/9/2008	4/21/2008	6/9/2008
0810243	BRENTWOOD SCIENCE MAGNET ELEMENTARY SCHOOL	NEW LUNCH SHELTER AND RESTROOM RENOVATIONS AT MAIN BUILDING (PSA)	4/8/2008	4/28/2008	5/12/2008
0810247	GRIFFITH MIDDLE SCHOOL	REPLACE BOILERS IN VARIOUS BUILDINGS (PSA)	4/9/2008	4/21/2008	5/6/2008
0810248	CENTRAL REGION HIGH SCHOOL #16	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	4/11/2008	4/17/2008	4/30/2008
0810249	ROOSEVELT HIGH SCHOOL (PSA)	HVAC REPLACEMENT	4/10/2008	4/18/2008	5/1/2008
0810250	EL SERENO MIDDLE SCHOOL	MODERNIZATION AND FIRE ALARM (PSA)	4/11/2008	4/22/2008	6/6/2008
0810252	LOS ANGELES CENTER FOR ENRICHED STUDIES (LACES)	PROVIDE MODULAR ELEVATOR (PSA)	4/14/2008	4/28/2008	5/13/2008
0810253	32ND STREET MAGNET SCHOOL	NEW 2-STORY 12-CLASSROOM BUILDING WITH SCIENCE LABS (PSA)	4/14/2008	4/29/2008	5/13/2008
0810255	JEFFERSON HIGH SCHOOL	MODERNIZATION FIRE ALARM, CAFETERIA RENOVATION CORE FACILITY, REPLACE RESTROOM FIXTURES (PSA)	4/16/2008	4/30/2008	5/21/2008
0810256	LE CONTE MIDDLE SCHOOL	AIR CONDITIONING / MODERNIZATION (PSA)	4/14/2008	4/24/2008	5/8/2008
0810257	FRANKLIN HIGH SCHOOL	GRANDSTAND REPAIR & RELATED ADA COMPLIANCE WORK (PSA)	4/15/2008	4/29/2008	5/14/2008
0810258	LOS ANGELES CENTER FOR ENRICHED STUDIES (LACES)	FIRE ALARM SYSTEM UPGRADE PROJECT (PSA)	4/16/2008	4/25/2008	5/27/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810259	CENTRAL REGION HIGH SCHOOL #16	SITE ENVIRONMENTAL CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION AND SUBSEQUENT DEMOLITION OF SITE SLABS AND FOUNDATIONS - (PSA)	4/17/2008	5/2/2008	6/6/2008
0810260	49TH STREET ELEMENTARY SCHOOL	PAVEMENT IMPROVEMENTS (PSA)	4/15/2008	4/24/2008	5/8/2008
0810261	122ND STREET ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING (PSA)	4/18/2008	4/29/2008	5/16/2008
0810262	OCHOA LEARNING CENTER	FOOD SERVICE BUILDING (PSA)	4/16/2008	4/23/2008	6/9/2008
0810267	VAN NUYS HIGH SCHOOL	REPLACE HVAC SYSTEM FOR CLASSROOM BLDG. 400	4/21/2008	5/2/2008	5/15/2008
0810268	MONTAGUE ELEMENTARY SCHOOL	REPLACE HVAC (PSA)	4/21/2008	5/1/2008	5/12/2008
0810269	UNIVERSITY HIGH SCHOOL	SEISMIC MITIGATION (PSA)	4/21/2008	4/30/2008	5/12/2008
0810270	PACOIMA MIDDLE SCHOOL	REPLACE HVAC SYSTEM FOR VARIOUS BLDG (PSA)	4/23/2008	5/5/2008	5/15/2008
0810271	SUNLAND ELEMENTARY SCHOOL	REPLACE HVAC SYSTEM (PSA)	4/22/2008	5/7/2008	5/14/2008
0810273	TAFT HIGH SCHOOL	HVAC GYMNASIUM (PSA)	4/22/2008	5/1/2008	5/13/2008
0810274	JORDAN HIGH SCHOOL	ATHLETIC RENOVATIONS (PSA)	4/23/2008	5/8/2008	5/21/2008
0810275	66TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	4/21/2008	5/2/2008	6/11/2008
0810276	PEREZ SPECIAL EDUCATION CENTER	REPLACEMENT OF HVAC SYSTEM/REPLACE WATER LINES AND RESTROOM FIXTURES (PSA)	4/23/2008	5/2/2008	5/15/2008
0810277	EAGLE ROCK HIGH SCHOOL	ASPHALT CONCRETE YARD RESURFACING (PSA)	4/22/2008	5/2/2008	5/15/2008
0810278	SIERRA VISTA ELEMENTARY SCHOOL	CORE FACILITY/ FIRE ALARM (PSA)	4/24/2008	5/1/2008	5/14/2008
0810279	LATONA ELEMENTARY SCHOOL	NEW MULTI-PURPOSE ROOM AND CLASSROOM BUILDINGS, AND CAMPUS WIDE FIRE ALARM (PSA)	4/23/2008	5/5/2008	5/15/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810280	PLAINVIEW ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	4/28/2008	5/9/2008	5/22/2008
0810283	BELVEDERE MIDDLE SCHOOL	GYMNASIUM ACCESS COMPLIANCE, BLEACHER REPLACEMENT AND FIRE ALARM (PSA)	4/25/2008	5/6/2008	5/19/2008
0810284	HAMASAKI ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	4/28/2008	5/9/2008	5/21/2008
0810285	MONTE VISTA ELEMENTARY SCHOOL	CAMPUS MODERNIZATION & FOOD SERVICES (PSA)	4/28/2008	5/8/2008	5/19/2008
0810286	VINEDALE ELEMENTARY SCHOOL	MODERNIZATION OF BUILDINGS: A, D, F & FIRE ALARM (PSA)	4/28/2008	5/12/2008	5/22/2008
0810288	NIGHTINGALE MIDDLE SCHOOL	MODERNIZATION (PSA)	5/1/2008	5/13/2008	5/27/2008
0810290	POLYTECHNIC HIGH SCHOOL & SYLMAR HIGH SCHOOL	GYMNASIUM BLEACHER REPLACEMENT (PSA)	4/30/2008	5/8/2008	5/21/2008
0810291	MONROE HIGH SCHOOL	SMALL LEARNING COMMUNITIES (PAVING PROJECT) (PSA)	5/2/2008	5/9/2008	5/21/2008
0810292	BROADOUS ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/5/2008	5/16/2008	5/28/2008
0810293	SECOND STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/6/2008	5/19/2008	6/6/2008
0810294	BRAINARD ELEMENTARY SCHOOL	FIRE ALARM (PSA)	5/5/2008	5/15/2008	5/28/2008
0810295	TELFAIR ELEMENTARY SCHOOL	MULT-PURPOSE BUILDING ADDITION - CORE FACILITIES (PSA)	5/2/2008	5/8/2008	5/20/2008
0810296	DYER ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/6/2008	5/15/2008	6/5/2008
0810298	DIXIE CANYON ELEMENTARY SCHOOL	MODERNIZATION, FIRE ALARM, ACCESS COMPLIANCE AND SAFETY & TECHNOLOGY (PSA)	5/6/2008	5/16/2008	5/29/2008

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0810301	STATE STREET ELEMENTARY SCHOOL	NEW FOOD SERVICE & DINING BUILDING - CORE FACILITIES (PSA)	5/9/2008	5/19/2008	5/30/2008
0810303	MONTARA ELEMENTARY SCHOOL	UPGRADE FIRE ALARM SYSTEM (PSA)	5/9/2008	5/20/2008	6/2/2008
0810304	HILLSIDE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/13/2008	5/22/2008	6/4/2008
0810305	BELL HIGH SCHOOL	REPLACE HVAC (PSA)	5/9/2008	5/19/2008	5/30/2008
0810306	VALLEY REGION ELEMENTARY SCHOOL #12 & SEPULVEDA MIDDLE SCHOOL	NEW ELEMENTARY SCHOOL, PLAYFIELDS & RESTRIPING (PSA)	5/13/2008	5/28/2008	6/24/2008
0810307	SANTA MONICA ELEMENTARY SCHOOL (SANTA MONICA CHARTER SCHOOL)	FIRE ALARM UPGRADE PROJECT (PSA)	5/15/2008	5/27/2008	6/10/2008
0810309	ODYSSEY CONTINUATION HIGH SCHOOL & SOUTH GATE MIDDLE SCHOOL	FIRE ALARM PROJECT (PSA)	5/16/2008	5/23/2008	6/5/2008
0810310	118TH STREET ELEMENTARY SCHOOL	FIRE ALARM PROJECT (PSA)	5/14/2008	5/23/2008	6/9/2008
0810311	SOLANO ELEMENTARY SCHOOL	FIRE ALARM (PSA)	5/15/2008	5/29/2008	6/10/2008
0810312	SYLMAR ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/15/2008	5/27/2008	6/6/2008
0810313	HYDE PARK ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	5/15/2008	5/23/2008	6/5/2008
0810314	SATICOY ELEMENTARY SCHOOL	FIRE ALARM (PSA)	5/16/2008	5/22/2008	6/3/2008
0810315	SOUTH LOS ANGELES AREA NEW HIGH SCHOOL NO. 3	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	5/20/2008	5/29/2008	6/10/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810316	MONLUX ELEMENTARY SCHOOL	MODERNIZATION OF BUILDINGS 1-14 & 018DAE (PSA)	5/19/2008	6/2/2008	6/12/2008
0810317	CURTISS MIDDLE SCHOOL	REPLACE HVAC (PSA)	5/19/2008	6/2/2008	6/13/2008
0810320	WILLENBERG SPECIAL EDUCATION CENTER	FIRE ALARM SYSTEM (PSA)	5/27/2008	6/9/2008	6/20/2008
0810321	LANKERSHIM ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/23/2008	5/29/2008	6/9/2008
0810322	WIDNEY HIGH SCHOOL	FIRE ALARM UPGRADE (PSA)	5/23/2008	5/30/2008	6/11/2008
0810323	CHEREMOYA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/27/2008	6/5/2008	6/17/2008
0810324	MANUAL ARTS HIGH SCHOOL	SMALL LEARNING COMMUNITY CONVERSION PHASE 2 (SITE WORK) (PSA)	5/30/2008	6/6/2008	6/27/2008
0810326	LIGGETT ELEMENTARY SCHOOL	CORE FACILITY/KITCHEN (PSA)	5/28/2008	6/11/2008	6/24/2008
0810328	GARVANZA ELEMENTARY SCHOOL	FIRE ALARM (PSA)	6/3/2008	6/16/2008	6/26/2008
0810330	BROADACRES AVENUE ELEMENTARY SCHOOL	FIRE ALARM (PSA)	6/4/2008	6/17/2008	6/27/2008
0830000	JOB ORDER CONTRACT 097	ELECTRICAL CONTRACTING SERVICES	8/30/2007	9/10/2007	9/24/2007
0830001	JOB ORDER CONTRACT 098	ELECTRICAL CONTRACTING SERVICES	8/30/2007	9/10/2007	9/24/2007
0830002	JOB ORDER CONTRACT 099	ASBESTOS & LEAD ABATEMENT CONTRACTING SERVICES	8/30/2007	9/10/2007	9/24/2007
0830003	JOB ORDER CONTRACT 100	ASBESTOS & LEAD ABATEMENT CONTRACTING SERVICES	8/30/2007	9/10/2007	9/24/2007
0830004	JOB ORDER CONTRACT #101	GENERAL CONTRACTING SERVICES	8/30/2007	9/10/2007	9/25/2007
0830005	JOB ORDER CONTRACT #102	GENERAL CONTRACTING SERVICES	8/30/2007	9/10/2007	9/25/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0830009	JOB ORDER CONTRACT #106	FENCING CONTRACTING SERVICES	8/30/2007	9/10/2007	9/25/2007
0830011	JOB ORDER CONTRACT #108	PLUMBING CONTRACTING SERVICES	8/30/2007	9/10/2007	9/25/2007
0830012	JOB ORDER CONTRACT #109	ELECTRICAL CONTRACTING SERVICES	8/30/2007	9/10/2007	9/25/2007
0830013	JOB ORDER CONTRACT 110	GENERAL CONTRACTING SERVICES	10/12/2007	10/22/2007	11/5/2007
0830017	Job Order Contract 103	Demolition Contracting Services	10/12/2007	10/22/2007	11/5/2007
0830018	JOB ORDER CONTRACT 104	DEMOLITION CONTRACTING SERVICES	10/12/2007	10/22/2007	11/6/2007
0830019	Job Order Contract 105	Concrete Contracting Services	10/12/2007	10/22/2007	11/7/2007
0830020	Job Order Contract 107	Demolition Contracting Services	10/12/2007	10/22/2007	11/8/2007
0830021	JOB ORDER CONTRACT 111	GENERAL CONTRACTING SERVICES	11/19/2007	12/3/2007	12/12/2007
0830022	JOB ORDER CONTRACT 112	GENERAL CONTRACTING SERVICES	11/19/2007	12/3/2007	12/13/2007
0830023	JOB ORDER CONTRACT 113	GENERAL CONTRACTING SERVICES	11/19/2007	12/3/2007	12/14/2007
0830025	Job Order Contract #115	General Contracting Services	5/22/2008	6/3/2008	6/16/2008
0830026	JOB ORDER CONTRACT #116	GENERAL CONTRACTING SERVICES	5/22/2008	6/3/2008	6/17/2008
0830027	JOB ORDER CONTRACT NO. 117	HVAC/MECHANICAL CONTRACTING SERVICES	5/22/2008	6/3/2008	6/18/2008
0830028	Job Order Contract #118	General Contracting Services	5/22/2008	6/3/2008	6/19/2008
0830029	JOB ORDER CONTRACT #119	GENERAL CONTRACTING SERVICES	5/22/2008	6/3/2008	6/20/2008
0830030	Job Order Contract #120	General Contracting Services	5/22/2008	6/3/2008	6/23/2008
0830031	JOC ORDER CONTRACT #121	GENERAL CONTRACTING SERVICES	5/22/2008	6/3/2008	6/24/2008
0830032	Job Order Contract #122	General Contracting Services	5/22/2008	6/3/2008	6/25/2008
0830033	JOB ORDER CONTRACT #123	GENERAL CONTRACTING SERVICES	5/22/2008	6/3/2008	6/26/2008
0830034	Job Order Contract #124	General Contracting Services	5/22/2008	6/3/2008	6/27/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
TEST101	THIS IS ONLY A TEST (RFP POSTINGS)	Test RFP Posting	12/18/2007	12/25/2007	12/31/2007

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810235	GLEDHILL ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	4/1/2008	4/16/2008	7/17/2008
0810264	CLEVELAND HIGH SCHOOL	FIRE ALARM SYSTEM (PSA)	4/18/2008	4/29/2008	7/17/2008
0810325	BANCROFT MIDDLE SCHOOL	FIRE ALARM UPGRADE PROJECT (PSA)	7/3/2008	7/25/2008	8/11/2008
0810329	OXNARD ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	6/6/2008	6/19/2008	7/2/2008
0810331	LOS ANGELES CENTER FOR ENRICHED STUDIES (LACES)	PROVIDE MODULAR ELEVATOR (PSA)	6/6/2008	6/17/2008	7/3/2008
0810332	WILMINGTON PARK ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	6/10/2008	6/23/2008	7/2/2008
0810333	NEVIN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	6/9/2008	6/23/2008	7/3/2008
0810334	SOUTH REGION ELEMENTARY SCHOOL #7	ELECTRICAL UNDERGROUND RELOCATION (PSA)	6/10/2008	6/19/2008	7/1/2008
0810336	WOODLAWN ELEMENTARY SCHOOL	REPLACE HVAC UNITS (PSA)	6/13/2008	6/24/2008	7/7/2008
0810337	HARDING ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	6/13/2008	6/24/2008	7/7/2008
0810339	ENCINO ELEMENTARY SCHOOL	FIRE ALARM PROJECT (PSA)	6/16/2008	6/30/2008	7/11/2008
0810341	JEFFERSON HIGH SCHOOL	MODERNIZATION FIRE ALARM, CAFETERIA RENOVATION CORE FACILITY, REPLACE RESTROOM FIXTURES (PSA)	6/17/2008	6/27/2008	7/9/2008
0810342	SOUTH REGION ELEMENTARY SCHOOL #5	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	6/25/2008	7/8/2008	7/21/2008
0810344	HAWAIIAN ELEMENTARY SCHOOL	FIRE ALARM (PSA)	6/30/2008	7/14/2008	8/6/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0810345	COLFAX ELEMENTARY SCHOOL	FIRE ALARM (PSA)	6/30/2008	7/15/2008	7/25/2008
0810347	SOUTH REGION ELEMENTARY SCHOOL #7	STORM DRAIN RELOCATION	7/2/2008	7/10/2008	7/24/2008
0810349	PRESIDENT ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	7/14/2008	7/28/2008	8/8/2008
0910000	PARK WESTERN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	7/14/2008	7/28/2008	8/7/2008
0910002	BETHUNE MIDDLE SCHOOL	AIR CONDITIONING FOR GYMNASIUM & AUDITORIUM (PSA)	7/16/2008	7/29/2008	8/11/2008
0910003	SOUTH REGION ELEMENTARY SCHOOL #7	NEW ELEMENTARY SCHOOL (PSA)	7/17/2008	7/29/2008	8/28/2008
0910004	SOUTH REGION ELEMENTARY SCHOOL #6 SITE 15	SITE ENVIRONMENTAL CLEANUP - REMEDIAL ACTION IMPLEMENTATION	7/25/2008	8/5/2008	8/21/2008
0910005	VAN NUYS HIGH SCHOOL	QZAB - MANUFACTURING ACADEMY (PSA)	7/21/2008	8/4/2008	8/20/2008
0910006	POLYTECHNIC HIGH SCHOOL	SMALL LEARNING COMMUNITIES (PSA)	7/23/2008	8/5/2008	8/27/2008
0910008	MIDDLETON ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	7/24/2008	8/6/2008	8/18/2008
0910009	ALBION ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	7/25/2008	8/5/2008	8/19/2008
0910010	SOUTH REGION HIGH SCHOOL #12	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	7/25/2008	8/5/2008	8/19/2008
0910011	GLEN ALTA ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	7/25/2008	8/7/2008	8/21/2008
0910012	VERDUGO HILLS HIGH SCHOOL	RENOVATE SOFTBALL FIELD (PSA)	8/7/2008	8/20/2008	9/3/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910014	DOWNTOWN BUSINESS MAGNET HIGH SCHOOL	FIRE ALARM SYSTEM (PSA)	8/14/2008	8/26/2008	9/10/2008
0910016	VINTAGE MAGNET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	8/15/2008	8/28/2008	9/11/2008
0910017	WEST VALLEY SPECIAL EDUCATION CENTER	FIRE ALARM SYSTEM (PSA)	8/18/2008	9/3/2008	9/15/2008
0910020	AUDUBON MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	8/21/2008	9/4/2008	9/16/2008
0910022	REVERE MIDDLE SCHOOL	REPLACE HVAC AND BOILERS (PSA)	8/26/2008	9/9/2008	9/19/2008
0910023	SUNRISE ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT (PSA)	9/2/2008	9/15/2008	9/25/2008
0910024	GRIFFIN ELEMENTARY SCHOOL	FIRE ALARM (PSA)	9/3/2008	9/17/2008	9/29/2008
0910027	MELROSE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/9/2008	9/22/2008	10/2/2008
0910032	EASTMAN ELEMENTARY SCHOOL	FIRE ALARM PROJECT (PSA)	9/17/2008	9/29/2008	10/22/2008
0910033	116TH STREET ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	9/18/2008	10/1/2008	10/22/2008
0910035	BRIGHT ELEMENTARY SCHOOL	FIRE ALARM (PSA)	9/19/2008	10/3/2008	10/20/2008
0910036	MILLER SPECIAL EDUCATION HIGH SCHOOL	FIRE ALARM SYSTEM (PSA)	9/22/2008	10/6/2008	10/22/2008
0910037	TELFAIR EEC	ROOF REPLACEMENT (PSA)	9/23/2008	10/7/2008	10/21/2008
0910040	FERNANGELES ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	9/29/2008	10/13/2008	10/24/2008

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0910044	SOUTH REGION HIGH SCHOOL #9	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (PSA)	10/8/2008	10/17/2008	11/14/2008
0910045	107TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	10/7/2008	10/20/2008	10/30/2008
0910046	ESHELMAN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	10/7/2008	10/20/2008	10/30/2008
0910047	MANUAL ARTS HIGH SCHOOL	SMALL LEARNING COMMUNITY CONVERSION PHASE 2 (SITE WORK) (PSA)	10/8/2008	10/20/2008	10/31/2008
0910048	FULLBRIGHT ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	10/8/2008	10/21/2008	11/4/2008
0910049	POLYTECHNIC HIGH SCHOOL	FINE ARTS MEDIA AND ENTERTAINMENT ACADEMY (PSA)	10/9/2008	10/21/2008	11/6/2008
0910050	ADAMS MIDDLE SCHOOL	HVAC REPLACEMENT (PSA)	10/10/2008	10/21/2008	10/31/2008
0910051	LOS ANGELES HIGH SCHOOL	SMALL LEARNING COMMUNITIES - PHASE II (PSA)	10/9/2008	10/21/2008	11/5/2008
0910052	BANNING HIGH SCHOOL	SMALL LEARNING COMMUNITY PHASE II (PSA)	10/14/2008	10/27/2008	11/14/2008
0910054	HOBART EEC	ROOF REPLACEMENT (PSA)	10/23/2008	11/7/2008	11/21/2008
0910057	STRATHERN ELEMENTARY SCHOOL	NEW AUTOMATIC FIRE ALARM SYSTEM (RFQ) (PSA)	10/27/2008	11/10/2008	11/20/2008
0910058	HERRICK ELEMENTARY SCHOOL	NEW AUTOMATIC FIRE ALARM SYSTEM (PSA)	10/27/2008	11/12/2008	11/24/2008
0910059	SEVENTH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	10/28/2008	11/13/2008	11/25/2008
0910062	SOUTH LOS ANGELES HIGH SCHOOL #3	ENHANCED SITE ENVIRONMENTAL CLEANUP PROJECT - REMOVAL ACTION IMPLEMENTATION (RFQ) (PSA)	10/30/2008	11/12/2008	12/5/2008
0910063	61ST STREET ELEMENTARY SCHOOL	ROOF & GUTTER REPLACEMENT	10/31/2008	11/12/2008	11/25/2008

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910064	KENNEDY ELEMENTARY SCHOOL	AUTOMATIC FIRE ALARM (PSA)	11/4/2008	11/17/2008	12/10/2008
0910065	ANATOLA ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING (PSA)	11/12/2008	11/24/2008	12/4/2008
0910066	POINT FERMIN OUTDOOR EDUCATION CENTER (FORT MACARTHUR)	ADDITIONS AND RENOVATIONS (PSA)	11/6/2008	11/19/2008	12/3/2008
0910067	NIMITZ MIDDLE SCHOOL	REPLACE HVAC UNITS (PSA)	11/6/2008	11/19/2008	12/2/2008
0910068	LORETO ELEMENTARY SCHOOL	FIRE ALARM (PSA) (RFQ)	11/7/2008	11/18/2008	12/8/2008
0910069	SAN FERNANDO SENIOR HIGH SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING (PSA)	11/7/2008	11/18/2008	12/4/2008
0910070	SIXTH AVENUE ELEMENTARY SCHOOL	INTERIOR AND EXTERIOR PAINTING AND REFINISHING OF SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	11/10/2008	11/24/2008	12/9/2008
0910072	KENNEDY SENIOR HIGH SCHOOL	REMOVE & REPLACE DETERIORATED ROOFING	11/12/2008	11/24/2008	12/4/2008
0910073	MELROSE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF ALL SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	11/12/2008	11/25/2008	12/10/2008
0910074	AUDUBON MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	11/13/2008	11/26/2008	12/11/2008
0910075	DORRIS PLACE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	11/14/2008	11/24/2008	12/5/2008
0910076	1ST STREET ELEMENTARY SCHOOL	REPLACE HVAC (PSA)	11/14/2008	11/25/2008	12/5/2008
0910077	FISHBURN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	11/14/2008	11/25/2008	12/8/2008

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0910078	BELVEDERE MIDDLE SCHOOL	AUDITORIUM RENOVATION (PSA)	11/19/2008	12/2/2008	12/24/2008
0910080	ANN STREET ELEMENTARY SCHOOL	AUTOMATIC FIRE ALARM (RFQ) (PSA)	11/19/2008	12/3/2008	12/17/2008
0910081	SAN FERNANDO ELEMENTARY SCHOOL	NEW AUTOMATIC FIRE ALARM SYSTEM (PSA)	11/19/2008	12/2/2008	12/22/2008
0910082	DANUBE ELEMENTARY SCHOOL	REPLACE DETERIORATED GUTTERS (PSA)	11/20/2008	12/3/2008	12/17/2008
0910084	SOUTH GATE MIDDLE SCHOOL	REPLACE HVAC (PSA)	11/20/2008	12/2/2008	12/15/2008
0910085	IVANHOE ELEMENTARY SCHOOL	FIRE ALARM (PSA)	11/20/2008	12/2/2008	12/16/2008
0910086	NIMITZ MIDDLE SCHOOL	REPLACE SWITCHBOARDS AND FEEDERS (PSA)	11/21/2008	12/3/2008	12/18/2008
0910087	FISHBURN ELEMENTARY SCHOOL	REPLACE HVAC UNITS (PSA)	11/25/2008	12/8/2008	12/19/2008
0910088	STEVENSON MIDDLE SCHOOL	AUTOMATIC FIRE ALARM (PSA)	11/25/2008	12/8/2008	12/19/2008
0910089	CANYON ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	12/2/2008	12/12/2008	1/5/2009
0910090	LINCOLN HIGH SCHOOL	UPGRADE EXTERIOR LIGHTING (PSA)	12/3/2008	12/12/2008	12/24/2008
0910091	NORMONT ELEMENTARY SCHOOL	MULTI USE BUILDING (PSA)	11/28/2008	12/9/2008	12/22/2008
0910092	EVERGREEN AVENUE ELEMENTARY SCHOOL	AUTOMATIC FIRE ALARM (PSA)	12/1/2008	12/15/2008	12/29/2008
0910094	EL CAMINO REAL HIGH SCHOOL	SHOP BUILDING "S" AIR CONDITIONING SYSTEM UPGRADE (PSA)	12/5/2008	12/16/2008	12/30/2008
0910095	JEFFERSON HIGH SCHOOL	SMALL LEARNING COMMUNITIES - PHASE II (PSA)	12/10/2008	12/22/2008	1/5/2009
0910097	STEVENSON MIDDLE SCHOOL	REPLACEMENT OF 2 MAKE UP AIR UNITS (PSA)	12/11/2008	12/22/2008	1/6/2009

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0910098	ROCKDALE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE ADMINISTRATION BUILDING (PSA)	12/12/2008	12/23/2008	1/9/2009
0910100	66TH STREET ELEMENTARY SCHOOL	FIRE ALARM (RFQ)_(PSA)	12/17/2008	12/29/2008	1/9/2009
0910101	RUSSELL ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	12/23/2008	1/9/2009	1/23/2009
0910102	COMPTON AVENUE ELEMENTARY SCHOOL	FIRE ALARM (PSA)	12/18/2008	1/6/2009	1/15/2009
0910103	VALLEY REGION SPAN K-8 #1	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	12/22/2008	1/6/2009	1/21/2009
0910104	118TH STREET ELEMENTARY SCHOOL & 107TH STREET ELEMENTARY SCHOOL	REMOVE AND REPLACE HEATING UNITS	12/19/2008	1/6/2009	1/16/2009
0910105	VALLEY REGION BELLINGHAM ELEMENTARY SCHOOL	ABATEMENT, SALVAGE AND DEMOLITION	12/22/2008	1/7/2009	1/22/2009
0910106	GATES ELEMENTARY SCHOOL	AUTOMATIC FIRE ALARM (RFQ) (PSA)	12/19/2008	1/8/2009	1/23/2009
0910108	MULHOLLAND MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	12/22/2008	1/6/2009	1/16/2009
0910109	SATURN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	12/22/2008	1/12/2009	1/26/2009
0910112	GRIFFITH JOYNER ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ)_(PSA)	12/29/2008	1/13/2009	1/26/2009
0910113	CENTRAL REGION ELEMENTARY SCHOOL #21	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	12/24/2008	1/8/2009	1/27/2009
0910114	CORONA ELEMENTARY SCHOOL	CLASSROOM CONVERSION (PSA)	12/24/2008	1/6/2009	1/16/2009

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0910115	SERRANIA ELEMENTARY SCHOOL	ROOF REPLACEMENT (PSA)	12/23/2008	1/5/2009	1/15/2009
0910117	VAN NUYS HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	12/29/2008	1/14/2009	1/28/2009
0910118	BRADDOCK DRIVE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	1/21/2009	2/3/2009	2/13/2009
0910119	VALLEY REGION BLYTHE ELEMENTARY SCHOOL	ADDITION (PSA)	1/5/2009	1/20/2009	2/20/2009
0910120	MARSHALL HIGH SCHOOL	TRACK & FIELD EXPANSION (PSA)	12/31/2008	1/9/2009	1/22/2009
0910121	BURBANK MIDDLE SCHOOL	AIR HANDLING UNIT REPLACEMENT (HVAC)_(PSA)	1/6/2009	1/14/2009	2/17/2009
0910122	BANDINI ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA) (RFQ)	12/30/2008	1/15/2009	1/27/2009
0910123	WINNETKA ELEMENTARY SCHOOL	OFFICE (PHASE 1A) AND LIBRARY (PHASE 1B) MODERNIZATION (PSA)	1/6/2009	1/21/2009	2/3/2009
0910124	MARIANNA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	1/5/2009	1/21/2009	2/2/2009
0910125	WEST VERNON ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	1/6/2009	1/22/2009	2/3/2009
0910126	VALLEY REGION ELEMENTARY SCHOOL #13	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	1/14/2009	1/28/2009	2/12/2009
0910127	MIDDLETON ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA)	1/14/2009	1/27/2009	2/6/2009
0910128	CRESCENT HEIGHTS ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	1/15/2009	1/28/2009	2/9/2009
0910129	NIGHTINGALE MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	1/21/2009	2/5/2009	2/20/2009
0910130	SOUTH REGION MIDDLE SCHOOL #3	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	1/22/2009	2/4/2009	2/26/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910132	SOUTH REGION HIGH SCHOOL #15	ABATEMENT, SALVAGE, & DEMOLITION (PSA)	1/21/2009	2/2/2009	2/24/2009
0910133	MILLER CAREER AND TRANSITION CENTER	BUILDING (CULINARY ARTS) AND PARKING MODIFICATION (PSA)	1/20/2009	2/2/2009	2/12/2009
0910134	MANCHESTER ELEMENTARY SCHOOL AND MILLER ELEMENTARY SCHOOL	COPS AUDITORIUM A/C (PSA)	1/26/2009	2/9/2009	2/23/2009
0910135	O'MELVENY ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	1/23/2009	2/4/2009	2/18/2009
0910139	LANAI ELEMENTARY SCHOOL & COHASSET ELEMENTARY SCHOOL	OFFICE MODIFICATIONS (PSA)	2/4/2009	2/17/2009	3/6/2009
0910140	SOUTH REGION ELEMENTARY SCHOOL #10 (PSA)	ABATEMENT, SALVAGE & DEMOLITION	2/12/2009	2/26/2009	3/17/2009
0910141	GAGE MIDDLE SCHOOL	FIRE ALARM SYSTEM (PSA)	2/10/2009	2/24/2009	3/11/2009
0910142	15TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ_PSA)	2/10/2009	2/25/2009	3/9/2009
0910143	SOUTH REGION ELEMENTARY SCHOOL #12	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	2/12/2009	2/24/2009	3/10/2009
0910144	SOUTH REGION ELEMENTARY SCHOOL # 11	ABATEMENT, SALVAGE AND DEMOLITION	2/12/2009	2/25/2009	3/12/2009
0910145	DORSEY HIGH SCHOOL	SMALL LEARNING COMMUNITY - PHASE 2 - OUTDOOR AREAS	2/12/2009	2/24/2009	3/12/2009
0910147	LOMA VISTA ELEMENTARY SCHOOL	UPGRADE FIRE ALARM SYSTEM (PSA)	2/18/2009	3/2/2009	3/17/2009
0910149	186TH STREET ELEMENTARY SCHOOL	FIRE ALARM (PSA)	2/13/2009	2/23/2009	3/5/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910150	BARRETT ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ / PSA)	2/23/2009	3/9/2009	3/19/2009
0910151	WOODLAWN ELEMENTARY SCHOOL	FIRE ALARM (PSA)	2/17/2009	3/3/2009	3/16/2009
0910153	HELIOTROPE ELEMENTARY SCHOOL	UPGRADE FIRE ALARM SYSTEM - RFQ (PSA)	2/24/2009	3/9/2009	3/23/2009
0910154	RESEDA HIGH SCHOOL	AIR CONDITIONING FOR THE MAIN GYMNASIUM (PSA)	2/25/2009	3/10/2009	3/23/2009
0910156	HOBART ELEMENTARY SCHOOL	FIRE ALARM (RFQ) (PSA)	2/25/2009	3/11/2009	3/24/2009
0910157	VERNON CITY ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	2/26/2009	3/12/2009	3/25/2009
0910159	WILMINGTON MIDDLE SCHOOL	FIRE ALARM (RFQ) (PSA)	3/6/2009	3/18/2009	3/30/2009
0910161	NORMONT ELEMENTARY SCHOOL	FIRE ALARM (RFQ) (PSA)	3/9/2009	3/23/2009	4/2/2009
0910163	GRIDLEY ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	3/9/2009	3/18/2009	3/30/2009
0910165	SOUTH REGION HIGH SCHOOL #9	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	3/11/2009	3/24/2009	4/3/2009
0910166	BUSHNELL WAY ELEMENTARY SCHOOL	FIRE ALARM MODERNIZATION (RFQ) (PSA)	3/11/2009	3/25/2009	4/6/2009
0910168	OLIVE VISTA MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	3/12/2009	3/26/2009	4/7/2009
0910169	SAN FERNANDO MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ / PSA)	3/13/2009	3/27/2009	4/8/2009
0910171	HUNTINGTON PARK HIGH SCHOOL	TRACK AND FIELD RESURFACING (PSA)	3/18/2009	3/31/2009	4/15/2009

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0910173	HUNTINGTON PARK HIGH SCHOOL	REMOVE & REPLACE DETERIORATED CEILING TILES	3/18/2009	3/30/2009	4/9/2009
0910174	SOUTH REGION HIGH SCHOOL # 15	GAFFEY SECTION A ROAD CONSTRUCTION (PSA)	3/18/2009	3/30/2009	4/10/2009
0910175	DOLORES ELEMENTARY SCHOOL / DOLORES EARLY EDUCATION CENTER	FIRE ALARM SYSTEM (PSA/RFQ)	3/17/2009	3/30/2009	4/13/2009
0910176	SHERMAN OAKS ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	3/19/2009	3/31/2009	4/13/2009
0910177	VALLEY REGION BYRD HIGH SCHOOL	PAINTING EXISTING CAMPUS (PSA)	3/18/2009	3/30/2009	5/1/2009
0910178	SOUTH REGION HIGH SCHOOL #12	ENHANCED SITE ENVIRONMENTAL CLEANUP - REMEDIAL ACTION IMPLEMENTATION (RFQ / PSA)	3/27/2009	4/7/2009	4/21/2009
0910179	ERWIN ELEMENTARY SCHOOL	OFFICE MODERNIZATION (PSA)	3/23/2009	4/3/2009	4/15/2009
0910180	OSCEOLA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ / PSA)	3/23/2009	4/6/2009	4/16/2009
0910183	SOUTH REGION ELEMENTARY SCHOOL # 9	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	3/24/2009	4/6/2009	4/16/2009
0910185	EAST LOS ANGELES STAR COMMUNITY HOSPITAL	DEMOLITION OF ROOFING MATERIAL AND HVAC EQUIPMENT (PSA)	3/25/2009	4/7/2009	4/23/2009
0910186	NORTH HOLLYWOOD HIGH SCHOOL	GRANDSTAND INCLUDING "J" BUILDING (RESTROOM) RENOVATION (PSA)	3/24/2009	4/6/2009	4/27/2009
0910188	MIRAMONTE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	3/24/2009	4/6/2009	4/17/2009
0910189	BIRMINGHAM HIGH SCHOOL	SMALL LEARNING COMMUNITY - PHASE II (PSA)	4/2/2009	4/14/2009	4/24/2009
0910190	HARBOR CITY ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	3/30/2009	4/14/2009	4/28/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910192	HOLLYWOOD HIGH SCHOOL	INSTALLATION OF STADIUM LIGHTING (PSA)	3/26/2009	4/3/2009	4/17/2009
0910193	SOUTH REGION HIGH SCHOOL #15	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (RFQ/PSA)	4/8/2009	4/20/2009	5/22/2009
0910194	INDEPENDENCE CONTINUATION HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	4/1/2009	4/17/2009	4/28/2009
0910195	FLEMING MIDDLE SCHOOL	REMOVE AND REPLACE FLOOR COVERING (PSA)	3/31/2009	4/14/2009	5/6/2009
0910196	KESTER ELEMENTARY SCHOOL	FIRE ALARM (RFQ) (PSA)	3/30/2009	4/8/2009	4/22/2009
0910197	ULYSSES S. GRANT HIGH SCHOOL	GYM BLEACHER REPLACEMENT & ADA (PSA)	4/2/2009	4/9/2009	5/12/2009
0910199	DENKER ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	4/8/2009	4/21/2009	5/5/2009
0910201	SOUTH REGION HIGH SCHOOL # 7	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	4/7/2009	4/20/2009	5/4/2009
0910202	109TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	4/3/2009	4/15/2009	4/27/2009
0910203	FIGUEROA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ / PSA)	4/6/2009	4/21/2009	5/1/2009
0910204	EDISON MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	4/6/2009	4/20/2009	4/30/2009
0910205	POMELO ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	4/3/2009	4/14/2009	4/27/2009
0910206	LOKRANTZ SPECIAL EDUCATION CENTER	NEW AUTOMATIC FIRE ALARM SYSTEM (RFQ/PSA)	4/6/2009	4/17/2009	5/4/2009
0910207	GAGE MIDDLE SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	4/9/2009	4/23/2009	5/12/2009
0910209	SOUTH GATE HIGH SCHOOL	REPLACE HEATING VENTILATING AND AIR CONDITIONING (PSA)	4/7/2009	4/20/2009	5/14/2009

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0910210	WESTCHESTER HIGH SCHOOL	SMALL LEARNING COMMUNITY (PHASE II) (PSA)	4/7/2009	4/17/2009	5/18/2009
0910211	UNIVERSITY HIGH SCHOOL	SEISMIC MITIGATION - INCREMENT 2 GYMNASIUM/LOCKER FACILITY AND RELATED SITEWORK (PSA)	4/8/2009	4/22/2009	6/1/2009
0910212	BANNING HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	4/8/2009	4/16/2009	5/1/2009
0910213	ROOSEVELT HIGH SCHOOL	AUTOMATIC FIRE ALARM (RFQ) (PSA)	4/15/2009	4/22/2009	5/5/2009
0910214	MANUAL ARTS HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	4/10/2009	4/20/2009	4/28/2009
0910215	BELVEDERE MIDDLE SCHOOL	FIRE ALARM SYSTEM (PSA)	4/13/2009	4/23/2009	5/4/2009
0910216	WHITE POINT ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA/RFQ)	4/21/2009	5/5/2009	5/12/2009
0910217	WILMINGTON MIDDLE SCHOOL	REPLACE STEAM AIR HANDLING UNITS WITH GAS AIR HANDLING UNITS (PSA)	4/16/2009	4/29/2009	5/18/2009
0910218	LEAPWOOD ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING	4/15/2009	4/27/2009	5/6/2009
0910220	FIRST STREET ELEMENTARY SCHOOL	AUTOMATIC FIRE ALARM (PSA)	4/16/2009	4/27/2009	5/7/2009
0910221	GRAPE STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ / PSA)	4/15/2009	4/28/2009	5/8/2009
0910223	FENTON AVENUE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	4/23/2009	5/5/2009	5/18/2009
0910225	FRANKLIN HIGH SCHOOL & HIGHLAND PARK HIGH SCHOOL	FIRE ALARM SYSTEM (PSA/RFQ)	4/23/2009	5/6/2009	5/14/2009
0910226	ROSEMONT ELEMENTARY SCHOOL	HVAC REPLACEMENT (PSA)	4/20/2009	5/1/2009	5/13/2009
0910227	LILLIAN ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA/RFQ)	4/24/2009	5/7/2009	5/15/2009

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0910228	CARSON HIGH SCHOOL & EAGLE TREE CONTINUATION HIGH SCHOOL	MODERNIZATION & FIRE ALARM SYSTEM (PSA)	4/20/2009	5/4/2009	5/15/2009
0910229	BROAD AVENUE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM	4/28/2009	5/11/2009	5/21/2009
0910232	LAUREL ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	4/23/2009	4/30/2009	5/8/2009
0910233	RESEDA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM UPGRADE (PSA/RFQ)	4/30/2009	5/14/2009	5/21/2009
0910234	GRANADA HILLS HIGH SCHOOL	GYMNASIUM AIR CONDITIONING	4/29/2009	5/11/2009	5/21/2009
0910236	CAROLDALE ELEMENTARY SCHOOL (PSA)	REMOVE AND REPLACE DETERIORATED ROOFING AND GUTTERS	4/28/2009	5/12/2009	5/28/2009
0910237	TOPANGA CANYON ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA/RFQ)	4/29/2009	5/12/2009	5/20/2009
0910238	ADAMS MIDDLE SCHOOL	AUDITORIUM BUILDING AIR CONDITIONING (PSA)	4/27/2009	5/8/2009	5/20/2009
0910239	SHORT ELEMENTARY SCHOOL	FIRE ALARM SYSTEM UPGRADE PROJECT (PSA)	4/27/2009	5/4/2009	5/13/2009
0910240	DEL AMO ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	4/30/2009	5/7/2009	5/19/2009
0910241	CABRILLO AVENUE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	4/29/2009	5/8/2009	5/18/2009
0910242	MENLO ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	4/28/2009	5/8/2009	5/21/2009
0910244	VALERIO ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	5/1/2009	5/8/2009	5/20/2009
0910246	HUNTINGTON PARK SH	MODULAR ELEVATOR INSTALLATION (PSA)	4/30/2009	5/11/2009	6/2/2009

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0910247	CARSON HIGH SCHOOL	REMOVE AND REPLACE BLEACHERS (PSA)	4/30/2009	5/13/2009	5/29/2009
0910248	TAPER ELEMENTARY SCHOOL	FIRE ALARM PROJECT (RFQ) (PSA)	5/1/2009	5/12/2009	5/22/2009
0910249	SAN PASCUAL ELEMENTARY SCHOOL	SEISMIC MITIGATION - SITE UTILITIES TO PORTABLE BUILDINGS (PSA)	4/30/2009	5/11/2009	5/22/2009
0910250	MONTAGUE STREET CHARTER SCHOOL	FIRE ALARM UPGRADE (PSA/RFQ)	5/7/2009	5/21/2009	6/1/2009
0910251	MILES AVENUE ELEMENTARY SCHOOL	ADA CODE COMPLIANCE - INSTALL NEW ELEVATOR	5/1/2009	5/13/2009	6/2/2009
0910252	INDEPENDENCE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/4/2009	5/15/2009	5/27/2009
0910253	MARK TWAIN MIDDLE SCHOOL	HEATING DISTRIBUTION SYSTEM REPLACEMENT	5/5/2009	5/15/2009	6/12/2009
0910254	SALVIN SPECIAL EDUCATION CENTER	FIRE ALARM SYSTEM (RFQ/PSA)	5/8/2009	5/13/2009	5/26/2009
0910255	24TH STREET ELEMENTARY SCHOOL	NEW FOOD SERVICE BUILDING	5/6/2009	5/14/2009	5/22/2009
0910256	VAN DEENE ELEMENTARY SCHOOL	FIRE ALARM MODERNIZATION (RFQ) (PSA)	5/5/2009	5/13/2009	5/27/2009
0910257	VENICE HIGH SCHOOL	BLEACHER REPLACEMENT AND ACCESS COMPLIANCE (PSA)	5/5/2009	5/18/2009	6/9/2009
0910258	WALTER REED MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/5/2009	5/18/2009	5/29/2009
0910259	SOUTH GATE HIGH SCHOOL	ACCESS COMPLIANCE - BLEACHER REPLACEMENT	5/6/2009	5/20/2009	5/28/2009
0910260	CENTURY PARK ELEMENTARY SCHOOL	FIRE ALARM (RFQ) (PSA)	5/6/2009	5/14/2009	6/2/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910261	61ST STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA)	5/12/2009	5/27/2009	6/8/2009
0910262	MID CITY MAGNET	FIRE ALARM SYSTEM (RFQ) (PSA)	5/6/2009	5/15/2009	5/28/2009
0910263	KENNEDY HIGH SCHOOL AND ADDAMS CONTINUATION HIGH SCHOOL	FIRE ALARM SYSTEM UPGRADE (PSA/RFQ)	5/7/2009	5/19/2009	5/27/2009
0910264	BEACHY ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/8/2009	5/18/2009	5/29/2009
0910265	BELMONT HIGH SCHOOL & NEWMARK CONTINUATION HIGH SCHOOL	FIRE ALARM SYSTEM	5/11/2009	5/26/2009	6/3/2009
0910266	ALDAMA ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/12/2009	5/22/2009	6/4/2009
0910267	LOWMAN SPECIAL EDUCATION CENTER	FIRE ALARM SYSTEM (PSA/RFQ)	5/7/2009	5/20/2009	5/28/2009
0910268	FISHBURN ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	5/11/2009	5/26/2009	6/15/2009
0910269	VERDUGO HILLS HIGH SCHOOL	GRANDSTAND RENOVATION & NEW "J" BUILDING (PSA)	5/12/2009	5/21/2009	6/15/2009
0910271	WASHINGTON PREP HIGH SCHOOL & ELLINGTON CONTINUATION HIGH SCHOOL	FIRE ALARM SYSTEM MODERNIZATION (PSA/RFQ)	5/11/2009	5/21/2009	6/1/2009
0910272	EL CAMINO REAL HIGH SCHOOL & LEONIS CONTINUATION HIGH SCHOOL	NEW FIRE ALARM SYSTEM (RFQ/PSA)	5/11/2009	5/22/2009	6/2/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910273	92ND STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/12/2009	5/27/2009	6/22/2009
0910274	59TH STREET ELEMENTARY SCHOOL	FIRE ALARM (RFQ/PSA)	5/12/2009	5/28/2009	6/12/2009
0910275	HOOVER ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/14/2009	5/26/2009	6/10/2009
0910276	WESTCHESTER HIGH SCHOOL	EXTERIOR BLEACHER REPLACEMENT & ADA BARRIER REMOVAL (PSA)	5/13/2009	5/26/2009	6/5/2009
0910277	SANTA MONICA COMMUNITY CHARTER SCHOOL	FIRE ALARM (RFQ) (PSA)	5/13/2009	5/26/2009	6/5/2009
0910278	LOCKWOOD ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA/RFQ)	5/26/2009	6/3/2009	6/15/2009
0910279	BRIDGE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (PSA/RFQ)	5/18/2009	6/1/2009	6/11/2009
0910280	TOM BRADLEY MAGNET SCHOOL	FIRE ALARM PROJECT (PSA/RFQ)	5/14/2009	5/27/2009	6/3/2009
0910281	BRIGHT ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED HVAC UNITS (PSA)	5/14/2009	5/27/2009	6/10/2009
0910282	SAN PASCUAL ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/14/2009	5/28/2009	6/9/2009
0910283	BETHUNE MIDDLE SCHOOL	AIR CONDITIONING FOR ADMINISTRATION, SHOP BLDG, AUDITORIUM & GYMNASIUM	5/14/2009	5/28/2009	6/8/2009
0910284	PORTER MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/15/2009	5/29/2009	6/10/2009
0910285	NORWOOD ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/13/2009	5/20/2009	6/1/2009
0910286	FOSHAY LEARNING CENTER	CLASSROOM CONVERSION TO FLEXIBLE SCIENCE LAB	5/18/2009	5/28/2009	6/10/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910287	HESBY OAKS ELEMENTARY SCHOOL	RESTROOM ADDITION (PSA)	5/14/2009	5/27/2009	6/10/2009
0910288	KITTRIDGE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/15/2009	5/29/2009	6/17/2009
0910289	HAMILTON HIGH SCHOOL	SLC CONVERSION (PSA)	5/15/2009	5/22/2009	6/3/2009
0910290	SIERRA PARK ELEMENTARY SCHOOL	BARRIER REMOVAL, ELEVATOR TOWER, BRIDGE & RESTROOM UPGRADE (PSA)	5/15/2009	5/26/2009	6/5/2009
0910291	ANGELES MESA ELEMENTARY SCHOOL	FIRE ALARM MODERNIZATION (RFQ) (PSA)	5/15/2009	5/22/2009	6/10/2009
0910292	HIGH TECH HIGH SCHOOL LA	FLOORING REPLACEMENT	5/13/2009	5/20/2009	6/3/2009
0910293	CLEVELAND HIGH SCHOOL	GRANDSTAND REPLACEMENT, ADA COMPLIANCE AND GIRLS SOFTBALL FIELD RENOVATION	5/14/2009	5/21/2009	5/29/2009
0910294	MARLTON SCHOOL	FIRE ALARM (RFQ/PSA)	5/15/2009	5/27/2009	6/8/2009
0910295	SHARP ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	5/15/2009	5/28/2009	6/10/2009
0910296	UNIVERSITY HIGH SCHOOL & INDIAN SPRINGS CONTINUATION HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/15/2009	5/22/2009	6/3/2009
0910297	VAN NUYS HIGH SCHOOL	GRANDSTAND RENOVATION & RESTROOM RENOVATION (PSA)	5/15/2009	5/27/2009	6/26/2009
0910298	96TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/18/2009	5/29/2009	6/8/2009
0910299	NARBONNE HIGH SCHOOL	CLASSROOM CONVERSION TO FLEXIBLE SCIENCE LAB (PSA)	5/15/2009	5/26/2009	6/10/2009
0910300	DOWNTOWN BUSINESS MAGNET	FLEX SCIENCE CLASSROOM (PSA)	5/19/2009	5/29/2009	6/8/2009
0910301	MARSHALL HIGH SCHOOL	FIRE ALARM SYSTEM (PSA)	5/18/2009	6/1/2009	6/9/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910302	32ND STREET ELEMENTARY SCHOOL	FIRE ALARM (RFQ/PSA)	5/18/2009	6/2/2009	6/12/2009
0910304	FAIRFAX HIGH SCHOOL	REPLACEMENT OF COOLING TOWER AND STEAM BOILERS (PSA)	5/19/2009	5/29/2009	6/11/2009
0910305	SHERMAN OAKS C.E.S. & RESEDA HIGH SCHOOL	FLEXIBLE SCIENCE CLASSROOM CONVERSION AND ADA IMPROVEMENTS	5/19/2009	6/1/2009	6/11/2009
0910307	BLYTHE ELEMENTARY SCHOOL	OFFICE MODIFICATION (PSA)	5/20/2009	6/3/2009	6/12/2009
0910308	SAN GABRIEL ELEMENTARY	FIRE ALARM SYSTEM UPGRADE (PSA/RFQ)	5/21/2009	6/4/2009	6/15/2009
0910310	BANNING HIGH SCHOOL	QZAB CULINARY ARTS ACADEMY (PSA)	5/19/2009	6/2/2009	6/15/2009
0910311	NORWOOD ELEMENTARY SCHOOL	CONVERT LUNCH SHELTER TO MULTIPURPOSE CLASSROOM (PSA)	5/21/2009	6/2/2009	6/26/2009
0910313	FREMONT HIGH SCHOOL	A/C FOR GYMNASIUM & AUDITORIUM (PSA)	5/20/2009	6/1/2009	6/9/2009
0910314	MONROE HIGH SCHOOL	MEDIA ACADEMY AND FLEXIBLE SCIENCE CLASSROOM CONVERSIONS (PSA)	5/21/2009	6/2/2009	6/12/2009
0910315	UNION ELEMENTARY SCHOOL	FIRE ALARM (RFQ/PSA)	5/21/2009	6/3/2009	6/22/2009
0910316	AMBLER ELEMENTARY SCHOOL	FIRE ALARM PROJECT (RFQ) (PSA)	5/21/2009	6/3/2009	6/16/2009
0910317	SOUTH GATE HIGH SCHOOL	UPGRADE FIRE ALARM SYSTEM (RFQ/PSA)	5/21/2009	6/1/2009	6/12/2009
0910318	SYLMAR HIGH SCHOOL	FLEXIBLE SCIENCE CLASSROOM (PSA)	5/22/2009	6/4/2009	6/16/2009
0910320	BERENDO MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/22/2009	6/3/2009	6/26/2009
0910321	LOS ANGELES HIGH SCHOOL	FIRE ALARM SYSTEM UPGRADE (RFQ/PSA)	5/22/2009	6/4/2009	6/17/2009
0910322	CARSON HIGH SCHOOL	FLEX SCIENCE CLASSROOM (PSA)	5/22/2009	6/4/2009	6/12/2009
0910323	HOLLYWOOD HIGH SCHOOL	QZAB CULINARY ARTS ACADEMY (PSA)	5/28/2009	6/5/2009	6/16/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
0910324	ORVILLE WRIGHT MIDDLE SCHOOL	FIRE ALARM UPGRADE (PSA/RFQ)	5/26/2009	6/4/2009	6/16/2009
0910328	RAYMOND ELEMENTARY SCHOOL	OFFICE AND CAFETERIA MODIFICATION AND ACCESS COMPLIANCE (PSA)	5/26/2009	6/3/2009	6/19/2009
0910329	FRANKLIN HIGH SCHOOL	GIRLS GYM: REPAIR OF FIRE DAMAGE/NEW HVAC SYSTEM (PSA)	5/22/2009	6/1/2009	6/25/2009
0910330	SAN MIGUEL ELEMENTARY SCHOOL	UPGRADE FIRE ALARM SYSTEM (RFQ/PSA)	5/27/2009	6/5/2009	6/25/2009
0910338	SOUTH REGION HIGH SCHOOL # 12	UNDERGROUND ELECT/SEWER LINE/STORM DRAIN (PSA)	6/2/2009	6/15/2009	6/26/2009
0910339	MILLER ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	6/3/2009	6/12/2009	6/25/2009
0910341	ALEXANDRIA ELEMENTARY SCHOOL	FIRE ALARM, HVAC AND EXTERIOR LIGHTING (PSA)	6/5/2009	6/16/2009	6/26/2009
0910343	VERDUGO HILLS HIGH SCHOOL	FLEX SCIENCE CLASSROOM (PSA)	6/5/2009	6/16/2009	6/26/2009
0930000	JOB ORDER CONTRACT NO. 125	ABATEMENT CONTRACTING SERVICES	2/25/2009	3/10/2009	3/30/2009
0930001	JOB ORDER CONTRACT NO. 126	SOIL REMEDIATION CONTRACTING SERVICES(PSA)	3/20/2009	3/31/2009	4/14/2009
0930002	JOB ORDER CONTRACT # 127	SOIL REMEDIATION CONTRACTING SERVICES	3/20/2009	3/31/2009	4/15/2009
0930003	JOB ORDER CONTRACT NO. 128	SOIL REMEDIATION CONTRACTING SERVICES	3/20/2009	3/31/2009	4/16/2009

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0910303	68TH STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/15/2009	5/27/2009	7/9/2009
0910309	BALDWIN HILLS ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/20/2009	5/29/2009	7/30/2009
0910312	STATE STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	5/20/2009	6/3/2009	7/24/2009
0910319	BURTON ELEMENTARY SCHOOL	NEW FIRE ALARM SYSTEM (PSA/RFQ)	5/20/2009	6/2/2009	7/6/2009
0910325	BURBANK MIDDLE SCHOOL	SEISMIC MITIGATION-GYMNASIUM, MULTI PURPOSE & CLASSROOM REPLACEMENT (PSA)	5/22/2009	6/1/2009	8/7/2009
0910326	BELL HIGH SCHOOL	REPLACE FIRE ALARM, HVAC AND GRANDSTAND (PSA)	5/22/2009	6/2/2009	8/19/2009
0910327	CASTELAR ELEMENTARY SCHOOL	LIBRARY AND ADMINISTRATION BUILDING RENOVATION / FIRE ALARM SYSTEM (PSA)	5/22/2009	6/2/2009	7/31/2009
0910334	NORTH HOLLYWOOD HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	5/27/2009	6/3/2009	7/8/2009
0910336	VENICE HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	6/3/2009	6/16/2009	7/9/2009
0910340	CENTRAL REGION ELEMENTARY SCHOOL #20	WHITE HOUSE PLACE PARKING LOT (PSA)	6/5/2009	6/17/2009	8/25/2009
0910346	VALLEY REGION ELEMENTARY SCHOOL #13	UNDERGROUND ELECTRICAL RELOCATION (RFQ / PSA)	6/15/2009	6/29/2009	7/14/2009
0910348	SOUTH REGION ELEMENTARY SCHOOL #5	UNDERGOUND ELECTRICAL, COMMUNICATION CABLE TV & CONDUIT FACILITIES, SEWER LINE RELOCATION AND STORM DRAIN (PSA) (RFQ)	6/18/2009	6/30/2009	7/20/2009
0910349	SAN FERNANDO HIGH SCHOOL	FLEXIBLE SCIENCE CLASSROOMS AND ADA IMPROVEMENTS (PSA)	6/24/2009	7/7/2009	7/21/2009
0910350	VINTAGE MATH/SCIENCE MAGNET	SECURE FRONT ENTRANCE AND OFFICE RENOVATION (PSA)	6/29/2009	7/13/2009	7/23/2009

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0910351	BROAD ELEMENTARY SCHOOL	REMOVE & REPLACE DETERIORATED ROOF AND GUTTERS (PSA)	7/6/2009	7/22/2009	8/4/2009
1010001	COLDWATER CANYON ELEMENTARY SCHOOL	RELOCATABLE HOUSING, OFFICE MODIFICATION, LIBRARY MODIFICATION (PSA)	7/13/2009	7/27/2009	8/10/2009
1010002	TENTH STREET ELEMENTARY SCHOOL	FIRE ALARM MODERNIZATION (PSA / RFQ)	7/10/2009	7/21/2009	7/31/2009
1010003	EL DORADO AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	7/16/2009	7/30/2009	8/7/2009
1010005	HANCOCK PARK ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	7/16/2009	7/28/2009	8/7/2009
1010007	CHATSWORTH HIGH SCHOOL & STONEY POINT HIGH SCHOOL	FIRE ALARM PROJECT (RFQ) (PSA)	7/22/2009	8/3/2009	8/13/2009
1010009	HART STREET ELEMENTARY SCHOOL	OFFICE RENOVATION & ADA RESTROOMS (PSA)	7/31/2009	8/11/2009	8/24/2009
1010010	VERMONT ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	7/30/2009	8/11/2009	8/21/2009
1010011	WESTCHESTER HIGH SCHOOL	SMALL LEARNING COMMUNITY SLC (PSA)	8/10/2009	8/25/2009	9/9/2009
1010012	SHERMAN OAKS C.E.S. (SOCES) & RESEDA HIGH SCHOOL	FLEXIBLE SCIENCE CLASSROOM CONVERSION AND ADA IMPROVEMENTS (PSA)	8/12/2009	8/24/2009	9/16/2009
1010013	LIMERICK ELEMENTARY SCHOOL	MODULAR BUILDING INSTALLATION (PSA)	8/21/2009	9/2/2009	9/15/2009
1010015	4TH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/15/2009	10/28/2009	11/16/2009
1010016	PANORAMA HIGH SCHOOL	NEW SANITARY BUILDING (PSA)	9/8/2009	9/22/2009	9/30/2009
1010018	BANNING HIGH SCHOOL	QZAB CULINARY ARTS ACADEMY (PSA)	9/8/2009	9/21/2009	10/15/2009

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BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
1010019	LOCKE HIGH SCHOOL	SMALL LEARNING COMMUNITY - PHASE II (PSA)	9/2/2009	9/10/2009	9/28/2009
1010022	CENTRAL REGION ELEMENTARY SCHOOL #22	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (RFQ/PSA)	9/4/2009	9/11/2009	9/25/2009
1010024	HENRY MIDDLE SCHOOL	GYMNASIUM AIR CONDITIONING (PSA)	9/11/2009	9/22/2009	10/2/2009
1010025	MILLER ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	9/9/2009	9/22/2009	10/2/2009
1010026	HUBBARD ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	9/8/2009	9/22/2009	10/12/2009
1010027	LOS ANGELES HIGH SCHOOL	FIRE ALARM SYSTEM UPGRADE (PSA / RFQ)	9/11/2009	9/22/2009	10/2/2009
1010030	CENTRAL REGION MACARTHUR PARK ES ADDITION	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	9/17/2009	9/28/2009	10/9/2009
1010031	VALLEY REGION ELEMENTARY SCHOOL #13	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (RFQ/PSA)	9/22/2009	10/5/2009	10/20/2009
1010035	GLEN ALTA ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR / EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES - PSA	10/2/2009	10/13/2009	10/27/2009
1010037	SAN FERNANDO HIGH SCHOOL	SMALL LEARNING COMMUNITY (PSA)	10/1/2009	10/13/2009	10/29/2009
1010038	FIGUEROA ELEMENTARY SCHOOL	HVAC INSTALLATION (PSA)	10/7/2009	10/21/2009	11/4/2009
1010041	VENA ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (PSA/RFQ)	10/6/2009	10/19/2009	11/2/2009
1010044	DORSEY HIGH SCHOOL	SMALL LEARNING COMMUNITY - PHASE II - OUTDOOR AREAS (PSA)	10/9/2009	10/22/2009	11/5/2009
1010052	93RD STREET ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	10/16/2009	10/28/2009	11/9/2009

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1010053	HYDE PARK ELEMENTARY SCHOOL	EXTERIOR PAINTING OF ALL SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/21/2009	11/4/2009	11/16/2009
1010054	GLENWOOD ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/26/2009	11/9/2009	11/23/2009
1010055	LA SALLE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/28/2009	11/10/2009	11/24/2009
1010056	CLAY MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES - PSA	10/28/2009	11/12/2009	11/25/2009
1010057	CENTRAL REGION ELEMENTARY SCHOOL #20	ABATEMENT, SALVAGE AND DEMOLITION	11/4/2009	11/16/2009	12/1/2009
1010061	SOUTH REGION HIGH SCHOOL #9	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMOVAL ACTION IMPLEMENTATION (FORMER OPERABLE UNIT 4)_RFQ/PSA)	11/6/2009	11/18/2009	12/4/2009
1010064	PEREZ SPECIAL EDUCATION CENTER	PAINT & REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS & APPURTENANT STRUCTURES (PSA)	11/13/2009	11/23/2009	12/7/2009
1010067	LIMERICK ELEMENTARY SCHOOL	NEW LIBRARY BUILDING AND CONVERSION OF (E) LIBRARY - PHASE II (PSA)	12/14/2009	1/6/2010	1/27/2010
1010071	CHATSWORTH HIGH SCHOOL	SMALL LEARNING COMMUNITY (PHASE II) (PSA)	12/15/2009	1/12/2010	2/2/2010
1010072	SEPULVEDA MIDDLE SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING AND GUTTERS (PSA)	12/17/2009	12/30/2009	1/13/2010
1010073	SOUTH REGION ELEMENTARY SCHOOL # 9	OFFSITE ELECTRICAL CONDUIT (PSA)	12/17/2009	1/12/2010	2/9/2010
1010074	CENTRAL REGION ELEMENTARY SCHOOL #13	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMEDIAL ACTION IMPLEMENTATION (OPERABLE UNIT 1)_RFQ/PSA	12/16/2009	1/5/2010	1/15/2010
1010078	BONITA ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	1/14/2010	1/28/2010	2/11/2010

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1010079	SOUTH REGION ELEMENTARY SCHOOL #10	SITE ENVIRONMENTAL ENHANCED CLEANUP PROJECT - REMOVAL ACTION IMPLEMENTATION (RFQ/PSA)	1/14/2010	1/26/2010	2/5/2010
1010080	PALMS ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOS OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	1/14/2010	1/27/2010	2/9/2010
1010081	RITTER ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	1/20/2010	2/1/2010	2/25/2010
1010083	PORTOLA MIDDLE SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING AND GUTTERS (PSA)	1/27/2010	2/8/2010	2/23/2010
1010090	WOODLAKE ELEMENTARY SCHOOL	ROOF, GUTTER AND DOWNSPOUT REPLACEMENT (PSA)	2/3/2010	2/16/2010	3/9/2010
1010091	GRANT HIGH SCHOOL	SMALL LEARNING COMMUNITY PHASE II (PSA)	2/4/2010	2/18/2010	3/17/2010
1010093	POINT FERMIN ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	2/4/2010	2/16/2010	3/1/2010
1010094	24TH STREET ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	2/10/2010	2/25/2010	3/9/2010
1010096	MONROE HIGH SCHOOL	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	2/8/2010	2/22/2010	3/4/2010
1010098	WASHINGTON PREPARATORY HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	2/18/2010	3/2/2010	3/16/2010
1010103	FARMDALE ELEMENTARY SCHOOL	CONSTRUCTION OF MODULAR SANITARY BUILDING (PSA)	2/16/2010	3/1/2010	3/25/2010
1010108	LOS ANGELES ACADEMY MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	2/17/2010	3/2/2010	3/24/2010
1010109	TOLUCA LAKE EEC	REMOVE AND REPLACE DETERIORATED ROOFING (PSA)	2/18/2010	3/2/2010	3/12/2010
1010110	SOUTH REGION ELEMENTARY SCHOOL #11	SITE ENVIRONMENTAL ENHANCED CLEANUP - REMEDIAL ACTION IMPLEMENTATION (PSA / RFQ)	2/18/2010	2/25/2010	3/5/2010

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1010112	FAIR EARLY EDUCATION CENTER	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	3/2/2010	3/15/2010	3/25/2010
1010114	HAZELTINE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	3/3/2010	3/18/2010	4/7/2010
1010115	FREMONT HIGH SCHOOL	CONVERT AUTO SHOP TO CLASSROOMS (QEIA / PSA)	3/1/2010	3/12/2010	3/24/2010
1010116	BELL EDUCATION AND CAREER CENTER	ABATEMENT, SALVAGE & DEMOLITION (PSA)	3/3/2010	3/17/2010	3/31/2010
1010121	WHITE POINT ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	3/10/2010	3/22/2010	4/6/2010
1010125	MARKHAM MIDDLE SCHOOL	SCIENCE CLASSROOM RELOCATION (PSA)	3/12/2010	3/23/2010	4/6/2010
1010128	GOMPERS MIDDLE SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	3/24/2010	4/6/2010	4/26/2010
1010130	BETHUNE MIDDLE SCHOOL	FIRE ALARM SYSTEM (RFQ/PSA)	3/26/2010	4/6/2010	4/27/2010
1010131	LOCKHURST ELEMENTARY SCHOOL	ROOF AND GUTTER REPLACEMENT (PSA)	3/31/2010	4/12/2010	4/22/2010
1010132	HUNTINGTON PARK HIGH SCHOOL	CONVERT AUTO SHOP TO CLASSROOM (QZAB/QEIA)_PSA	3/26/2010	4/5/2010	4/15/2010
1010134	ERWIN ELEMENTARY SCHOOL	LIBRARY EXPANSION AND DEVELOPMENT OF GARDEN AREA (PSA)	4/2/2010	4/13/2010	4/26/2010
1010135	FRIDA KAHLO HIGH SCHOOL	FLEX SCIENCE CLASSROOM CONVERSION (PSA)	3/30/2010	4/13/2010	4/29/2010
1010137	BRADLEY ENVIRONMENTAL SCIENCE & HUMANITIES CHARTER MAGNET SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SHOOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	4/2/2010	4/13/2010	4/23/2010
1010138	FLORENCE ELEMENTARY SCHOOL	HVAC REPLACEMENT - NORTH & CLASSROOM BUILDINGS (PSA)	4/8/2010	4/20/2010	5/10/2010
1010140	MADISON MIDDLE SCHOOL	BLEACHER REPLACEMENT (PSA)	4/14/2010	4/28/2010	6/25/2010

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1010141	OVERLAND ELEMENTARY SCHOOL	ADA PROJECT BARRIER REMOVAL (PSA)	4/13/2010	4/22/2010	5/4/2010
1010142	KENNEDY/SAN FERNANDO ADULT	REMOVE AND REPLACE ROOFING (PSA)	4/14/2010	4/26/2010	5/6/2010
1010143	MIRAMONTE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	4/19/2010	5/4/2010	5/14/2010
1010144	BRADDOCK DRIVE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	4/16/2010	4/27/2010	5/7/2010
1010145	PACIFIC BOULEVARD ELEMENTARY SCHOOL	FIRE ALARM UPGRADE (RFQ/PSA)	4/19/2010	4/29/2010	5/11/2010
1010147	WESTCHESTER HIGH SCHOOL & DEL REY CHS	NEW AUTOMATIC FIRE ALARM SYSTEM (RFQ / PSA)	4/19/2010	5/3/2010	5/13/2010
1010150	DEL AMO ELEMENTARY SCHOOL	CONSTRUCTION OF NEW LUNCH SHELTER (PSA)	4/21/2010	4/30/2010	5/12/2010
1010151	SANTA MONICA COMMUNITY CHARTER SCHOOL	REMOVAL AND REPLACEMENT OF DETERIORATED ROOFING (PSA)	4/22/2010	5/4/2010	5/14/2010
1010152	ELIZABETH LEARNING CENTER	FLEXIBLE SCIENCE CLASSROOM CONVERSION (PSA)	4/29/2010	5/13/2010	6/8/2010
1010153	MARKHAM MIDDLE SCHOOL	SCIENCE CLASSROOM RELOCATION (PSA)	4/28/2010	5/10/2010	5/20/2010
1010154	WALNUT PARK ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR AND EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	5/3/2010	5/17/2010	5/27/2010
1010158	MARKHAM MIDDLE SCHOOL	FIELD IMPROVEMENT: ARTIFICIAL TURF, FIELD LIGHTING AND SANITARY BUILDING (PSA)	5/11/2010	5/25/2010	6/17/2010
1010160	SYLMAR HIGH SCHOOL	SMALL LEARNING COMMUNITY - PHASE II (PSA)	5/11/2010	5/25/2010	6/11/2010

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1010161	HUNTINGTON PARK HIGH SCHOOL	CONVERT AUTO SHOP TO CLASSROOMS AND VOLUNTARY STRENGTHENING OF WALL ANCHOR SYSTEM (QEIA/QZAB/PSA)	5/13/2010	5/26/2010	6/16/2010
1010162	FREMONT HIGH SCHOOL	SMALL LEARNING COMMUNITY PHASE II (PSA)	5/17/2010	5/27/2010	6/10/2010
1010163	CARVER MIDDLE SCHOOL	SYNTHETIC TURF SOCCER FIELD, FIELD LIGHTING, SANITARY BUILDING AND ADA BARRIER REMOVAL (PSA)	5/21/2010	6/1/2010	6/21/2010
1010164	ODYSSEY CONTINUATION HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	5/25/2010	6/8/2010	6/18/2010
1010165	HENRY MIDDLE SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	6/1/2010	6/14/2010	6/24/2010
1030002	JOB ORDER CONTRACT 130	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/2/2009
1030003	JOB ORDER CONTRACT 131	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/2/2009
1030004	JOB ORDER CONTRACT 132	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/3/2009
1030005	JOB ORDER CONTRACT 133	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/3/2009
1030006	JOB ORDER CONTRACT 134	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/4/2009
1030007	JOB ORDER CONTRACT 135	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/4/2009
1030008	JOB ORDER CONTRACT 136	GENERAL CONTRACTING SERVICES	9/28/2009	10/7/2009	11/5/2009
1030010	JOB ORDER CONTRACT 138	PLUMBING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/21/2009
1030011	JOB ORDER CONTRACT 139	PLUMBING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/21/2009
1030013	JOB ORDER CONTRACT 141	MECHANICAL / HVAC CONTRACTING SERVICES	9/28/2009	10/7/2009	10/22/2009
1030014	JOB ORDER CONTRACT 142	MECHANICAL / HVAC CONTRACTING SERVICES	9/28/2009	10/7/2009	10/22/2009
1030015	JOB ORDER CONTRACT 143	MECHANICAL / HVAC CONTRACTING SERVICES	9/28/2009	10/7/2009	10/22/2009
1030016	JOB ORDER CONTRACT 144	MECHANICAL / HVAC CONTRACTING SERVICES	9/28/2009	10/7/2009	10/22/2009
1030019	JOB ORDER CONTRACT 147	FLOORING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/26/2009

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1030021	JOB ORDER CONTRACT #149	PAINTING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/27/2009
1030022	JOB ORDER CONTRACT #150	PAINTING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/27/2009
1030023	JOB ORDER CONTRACT #151	PAINTING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/27/2009
1030025	JOB ORDER CONTRACT #153	ROOFING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/28/2009
1030026	JOB ORDER CONTRACT #154	ROOFING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/28/2009
1030027	JOB ORDER CONTRACT #155	ROOFING CONTRACTING SERVICES	9/28/2009	10/7/2009	10/28/2009
1030029	JOB ORDER CONTRACT #157	CONCRETE CONTRACTING SERVICES	9/28/2009	10/7/2009	10/29/2009
1030030	JOB ORDER CONTRACT # 158	PAVING / EARTHWORK CONTRACTING SERVICES	9/28/2009	10/7/2009	10/29/2009

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1010070	SOUTH REGION HIGH SCHOOL #8	ABATEMENT, SALVAGE AND DEMOLITION (PSA)	6/9/2010	6/21/2010	7/1/2010
1010171	LEICHMAN SPECIAL EDUCATION CENTER	CONVERT 4 RESTROOMS INTO 2 ADA RESTROOMS (BARRIER REMOVAL) & KITCHEN HOOD SUPPRESSION SYSTEM (PSA)	6/10/2010	6/22/2010	7/6/2010
1010177	VAN NUYS MIDDLE SCHOOL	CLASSROOM MODIFICATION (PSA)	6/14/2010	6/28/2010	7/8/2010
1010179	MANHATTAN PLACE ELEMENTARY SCHOOL	MODERNIZATION OF MAIN OFFICES (PSA)	6/14/2010	6/28/2010	7/12/2010
1010178	CHASE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDING AND APPURTENANT STRUCTURES (PSA)	6/17/2010	6/29/2010	7/13/2010
1010175	CLEAR CREEK EDUCATION CENTER	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	6/14/2010	6/29/2010	7/13/2010
1010172	CLEVELAND HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	6/16/2010	6/28/2010	7/14/2010
1010185	DEVONSHIRE ELEMENTARY SCHOOL / OUR COMMUNITY CHARTER SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	6/24/2010	7/2/2010	7/14/2010
1010182	CENTRAL LA HIGH SCHOOL #1	CAREER TECH (PSA)	6/18/2010	6/29/2010	7/15/2010
1010180	DORRIS PLACE ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR AND EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	6/17/2010	6/30/2010	7/16/2010
1010181	EL CAMINO REAL HIGH SCHOOL	NEW SYNTHETIC TURF FIELD (PSA)	6/23/2010	6/30/2010	7/16/2010
1010186	BECKFORD ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING & GUTTERS (PSA)	6/24/2010	7/7/2010	7/19/2010

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1010184	SAN MIGUEL ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	6/24/2010	7/7/2010	7/19/2010
1010192	BANNING HIGH SCHOOL	CULINARY CLASSROOM (ALTERATION TO SHOP CLASSROOM)_ (PSA)	7/6/2010	7/15/2010	7/27/2010
1010191	MANUAL ARTS HIGH SCHOOL	GYMNASIUM RENOVATION AND FLEXIBLE SCIENCE CLASSROOM CONVERSION (PSA)	7/2/2010	7/12/2010	7/29/2010
1010189	CALABASH ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING (PSA)	7/8/2010	7/20/2010	7/30/2010
1010159	VENICE HIGH SCHOOL	GRAPHIC ARTS SHOP RENOVATION (PSA)	5/10/2010	5/24/2010	8/2/2010
1010183	BANNING SENIOR HIGH SCHOOL	REMOVE ROOF AND INSTALL NEW ROOF	6/28/2010	7/6/2010	8/4/2010
1110000	HOLLYWOOD HIGH SCHOOL & CAS	FIRE ALARM SYSTEM (RFQ/PSA)	7/16/2010	7/22/2010	8/9/2010
1110002	LANTERMAN HIGH SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	7/22/2010	8/5/2010	8/19/2010
1110003	WASHINGTON PREP HIGH SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	8/3/2010	8/11/2010	8/23/2010
1110008	9TH STREET SPAN K-8 REDEVELOPMENT	ABATEMENT, SALVAGE, AND DEMOLITION (PSA)	8/11/2010	8/19/2010	9/1/2010
1110012	VALLEY REGION BYRD HIGH SCHOOL (SUN VALLEY HIGH SCHOOL)	FOOD SERVICE AREA RENOVATION (PSA)	9/3/2010	9/9/2010	9/21/2010
1110007	JORDAN HIGH SCHOOL	FIRE ALARM UPGRADE, NEW TECH HIGH SCHOOL ELEVATOR - PHASE II, AND SMALL LEARNING COMMUNITIES - PHASE II (PSA)	8/12/2010	8/23/2010	9/22/2010
1110009	BELL HIGH SCHOOL	THEATRICAL RIGGING UPGRADE (PSA)	8/31/2010	9/14/2010	9/27/2010
1110001	GARDENA BUS GARAGE	FIRE ALARM SYSTEM (RFQ) (PSA)	7/19/2010	8/2/2010	9/29/2010

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1110019	CARSON HIGH SCHOOL	REPLACE COLUMNS AT COVERED WALKWAY AREA	9/8/2010	9/20/2010	9/30/2010
1110014	POMELO ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY-STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/7/2010	9/21/2010	10/4/2010
1110013	BELMONT HIGH SCHOOL	ATHLETIC FIELD RENOVATION AND ADA COMPLIANCE (PSA)	9/3/2010	9/14/2010	10/6/2010
1110020	REVERE MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR AND MASONRY-STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/16/2010	9/28/2010	10/11/2010
1110021	FLORENCE AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/20/2010	10/5/2010	10/15/2010
1110022	WESTERN AVENUE ELEMENTARY SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/23/2010	10/7/2010	10/15/2010
1110024	YOUTH SERVICES FIELD - VALLEY @ HUGHES MS (Hughes Education & Career Ctr)	REMOVE AND REPLACE ROOFING (PSA)	9/27/2010	10/5/2010	10/15/2010
1110023	VINE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ) (PSA)	9/29/2010	10/11/2010	10/21/2010
1110026	WILMINGTON MIDDLE SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	9/28/2010	10/11/2010	10/21/2010
1110025	GARDENA HIGH SCHOOL	SYNTHETIC ATHLETIC TRACK AND NEW DIGITAL SCOREBOARD (PSA)	9/24/2010	10/5/2010	10/22/2010
1110030	NAPA ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR AND EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/1/2010	10/11/2010	10/22/2010
1130003	JOB ORDER CONTRACT #161	ELECTRICAL CONTRACTING SERVICES	10/15/2010	10/20/2010	11/5/2010
1130004	JOB ORDER CONTRACT #162	ELECTRICAL CONTRACTING SERVICES	10/15/2010	10/20/2010	11/5/2010
1110028	CHATSWORTH HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/6/2010	10/18/2010	11/15/2010

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1110029	FREMONT HIGH SCHOOL	SYNTHETIC TRACK AND FIELD (PSA)	9/30/2010	10/13/2010	11/15/2010
1110036	SAN ANTONIO ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	10/19/2010	11/2/2010	11/15/2010
1110038	NOBLE AVENUE ELEMENTARY SCHOOL	FIRE ALARM SYSTEM (RFQ / PSA)	10/26/2010	11/8/2010	11/18/2010
1110035	GRANT HIGH SCHOOL	MODERNIZATION OF FIRE ALARM SYSTEM (RFQ) (PSA)	10/15/2010	10/26/2010	11/19/2010
	HARTE PREP MIDDLE SCHOOL AND EDISON MIDDLE SCHOOL	BOYS GYMNASIUM BOILER & HVAC REPLACEMENT AND GIRLS GYM/AUDITORIUM BOILER & HVAC REPLACEMENT AT HARTE PREP MIDDLE SCHOOL, AND COP GYM/AUDITORIUM AIR CONDITIONING AT EDISON MIDDLE SCHOOL (PSA) (23.05999, 23.04403, 11.03279)	10/11/2010	10/25/2010	11/19/2010
1110041	CANOGA PARK ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	11/3/2010	11/10/2010	11/22/2010
1130011	JOB ORDER CONTRACTING #169	ELECTRICAL CONTRACTING SERVICES	11/19/2010	11/24/2010	12/9/2010
1130012	JOB ORDER CONTRACTING #170	ELECTRICAL CONTRACTING SERVICES	11/19/2010	11/24/2010	12/9/2010
1110039	WASHINGTON PREPARATORY HIGH SCHOOL	NEW SYNTHETIC TRACK AND FIELD AND GRANDSTAND RENOVATION (PSA)	11/23/2010	12/3/2010	1/11/2011
1110043	VERDUGO HILLS HIGH SCHOOL	NEW AUTOMATIC FIRE ALARM SYSTEM (RFQ) (PSA)	12/21/2010	1/4/2011	1/18/2011
1110045	GRIDLEY ELEMENTARY SCHOOL	FIRE ALARM SYSTEM UPGRADE (RFQ) (PSA)	12/23/2010	1/6/2011	1/19/2011
1110046	CALVERT ELEMENTARY SCHOOL	GREENING PROJECT (PSA)	1/6/2011	1/19/2011	1/31/2011
1110048	9TH STREET SPAN K-8 REDEVELOPMENT	REMOVAL ACTION IMPLEMENTATION (SITE ENHANCED CLEANUP)_ (RFQ/PSA)	1/14/2011	1/21/2011	2/4/2011

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/10 through 06/30/11

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
1110049	BSD SERVICE CENTER	REMOVE AND REPLACE DETERIORATED ROOFING AND GUTTERS (PSA)	1/28/2011	2/8/2011	2/22/2011
1110052	LIGGETT ELEMENTARY SCHOOL	SITE ADAPT FOR 2-STORY MODULAR BUILDING (PSA)	2/9/2011	2/16/2011	3/1/2011
1110055	RAUL R. PEREZ MEMORIAL PARK (South Region High School #7)	CONSTRUCTION OF NEW PARK AND COMMUNITY CENTER BUILDING (PSA)	2/16/2011	2/24/2011	3/14/2011
1110054	TULSA ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING & GUTTERS (PSA)	2/15/2011	3/1/2011	3/14/2011
1110059	CARSON HIGH SCHOOL	NEW SYNTHETIC TRACK AND FIELD AND SMALL LEARNING COMMUNITIES - PHASE II (PSA)	3/4/2011	3/11/2011	3/23/2011
1110058	MILES AVENUE ELEMENTARY SCHOOL	NEW LITERACY GARDEN (PSA)	3/3/2011	3/14/2011	3/23/2011
	JOB ORDER CONTRACT NO. 188	ABATEMENT CONTRACTING SERVICES - NORMAL HOURS - (PSA)	3/2/2011	3/10/2011	3/25/2011
1130031	JOB ORDER CONTRACT NO. 189	ABATEMENT CONTRACTING SERVICES - NORMAL HOURS (PSA)	3/2/2011	3/10/2011	3/25/2011
	JOB ORDER CONTRACT NO. 189	ABATEMENT CONTRACTING SERVICES - NORMAL HOURS - (PSA)	3/2/2011	3/10/2011	3/25/2011
1130032	JOB ORDER CONTRACT NO. 190	ABATEMENT CONTRACTING SERVICES - PREMIUM HOURS (PSA)	3/2/2011	3/10/2011	3/25/2011
	JOB ORDER CONTRACT NO. 190	ABATEMENT CONTRACTING SERVICES - PREMIUM HOURS - (PSA)	3/2/2011	3/10/2011	3/25/2011
1130033	JOB ORDER CONTRACT NO. 191	ABATEMENT CONTRACTING SERVICES - PREMIUM HOURS - (PSA)	3/2/2011	3/10/2011	3/25/2011
	JOB ORDER CONTRACT #187	ELECTRICAL CONTRACTING SERVICES (PREMIUM) (PSA)	3/2/2011	3/10/2011	3/29/2011
	JOB ORDER CONTRACT 183	ELECTRICAL CONTRACTING SERVICES (NORMAL) (PSA)	3/2/2011	3/10/2011	3/29/2011

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/10 through 06/30/11

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
	JOB ORDER CONTRACT 184	ELECTRICAL CONTRACTING SERVICES (NORMAL) (PSA)	3/2/2011	3/10/2011	3/29/2011
1130027	JOB ORDER CONTRACT NO. 185	ELECTRICAL CONTRACTING SERVICES - NORMAL HOURS - (PSA)	3/2/2011	3/10/2011	3/29/2011
1130028	JOB ORDER CONTRACT NO. 186	ELECTRICAL CONTRACTING SERVICES - PREMIUM HOURS - (PSA)	3/2/2011	3/10/2011	3/29/2011
1110060	MADISON MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	3/9/2011	3/22/2011	4/6/2011
1110061	HARTE PREP MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR & EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	3/17/2011	3/29/2011	4/8/2011
1110068	TRINITY STREET ELEMENTARY SCHOOL	GREENING PROJECT (PSA)	3/25/2011	4/1/2011	4/8/2011
1110064	KESTER ELEMENTARY SCHOOL	STRIP AND RE-VARNISH ARCADES (PSA)	3/18/2011	3/29/2011	4/11/2011
1110063	VENICE HIGH SCHOOL	GRAPHIC ARTS SHOP RENOVATION (PSA)	3/17/2011	3/28/2011	4/12/2011
1110066	CENTRAL LOS ANGELES HIGH SCHOOL #1 (BERNSTEIN HS)	CAREER TECH (PSA)	3/24/2011	3/30/2011	4/13/2011
1110062	HOLLYWOOD HIGH SCHOOL	RECORDING STUDIO CONVERSION AND AUDITORIUM RENOVATION (PSA)	3/18/2011	3/28/2011	4/13/2011
1110071	VAN NUYS MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	3/31/2011	4/11/2011	4/21/2011
1110070	FERNANGELES ELEMENTARY SCHOOL, MACLAY MIDDLE SCHOOL, AND MONTAGUE ELEMENTARY SCHOOL	AUDITORIUM HVAC, GYMNASIUM HVAC, FIELD LIGHTING AND SITE IMPROVEMENTS (PSA)	4/1/2011	4/12/2011	4/27/2011
1130034	JOB ORDER CONTRACT #176	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS - (PSA)	4/13/2011	4/21/2011	4/29/2011

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/10 through 06/30/11

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
1130035	JOB ORDER CONTRACT #177	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS - (PSA)	4/13/2011	4/21/2011	4/29/2011
1130036	JOB ORDER CONTRACT #178	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS (PSA)	4/13/2011	4/21/2011	4/29/2011
1130040	JOB ORDER CONTRACT #182	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS - (PSA)	4/13/2011	4/21/2011	4/29/2011
1110074	MARKHAM MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR AND EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	4/11/2011	4/21/2011	5/3/2011
1110075	LULL SPECIAL EDUCATION CENTER	HVAC REPLACEMENT (PSA)	4/18/2011	5/2/2011	5/12/2011
1110079	SYLMAR ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR/EXTERIOR AND MASONRY/STUCCO OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	4/18/2011	5/3/2011	5/16/2011
1110081	SHERIDAN STREET ELEMENTARY SCHOOL	REPLACE EXISTING ROOF TOP HVAC (PSA)	4/20/2011	5/3/2011	5/20/2011
1110082	HADDON ELEMENTARY SCHOOL	TERMINAL AND PACKAGE UNITS REPLACEMENT - HVAC (PSA)	4/25/2011	5/6/2011	5/23/2011
1110088	BEETHOVEN ES, VINE ES, & BIMINI GARDENS (CRES #20)	NEW SOCCER FIELD AND LANDSCAPE IMPROVEMENTS, GREENING PROJECT, AND BIMINI GARDENS (PSA)	5/3/2011	5/10/2011	5/24/2011
1110080	FULLBRIGHT ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING (PSA)	4/27/2011	5/10/2011	5/24/2011
1110091	TOPEKA DRIVE ELEMENTARY SCHOOL	REPLACE DETERIORATED FLOOR COVERING (PSA)	5/6/2011	5/13/2011	5/25/2011
1110086	EMERSON MIDDLE SCHOOL	HVAC RETROFIT TO ADMINISTRATION, CLASSROOM, AND AUDITORIUM BUILDINGS (PSA)	4/29/2011	5/6/2011	5/26/2011
1110090	NEVADA ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING (PSA)	5/6/2011	5/16/2011	5/26/2011

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/10 through 06/30/11

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
1130037	JOB ORDER CONTRACT #179	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS (PSA)	4/13/2011	4/21/2011	5/27/2011
1130038	JOB ORDER CONTRACT #180	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS (PSA)	4/13/2011	4/21/2011	5/27/2011
1130039	JOB ORDER CONTRACT #181	GENERAL CONTRACTING SERVICES - NORMAL SCHOOL HOURS - (PSA)	4/13/2011	4/21/2011	5/27/2011
1110093	FRANKLIN HIGH SCHOOL	SMALL LEARNING COMMUNITY & BANNER INSTALLATION (PSA)	5/10/2011	5/18/2011	6/1/2011
1110092	POLYTECHNIC HIGH SCHOOL	CAREER AND TECHNICAL EDUCATION FACILITIES - PRODUCTION AND MANAGERIAL ARTS, AND PARKING PAVING (PSA)	5/6/2011	5/17/2011	6/1/2011
1110084	FROST MIDDLE SCHOOL	HVAC FOR MAIN GYMNASIUM (PSA)	5/11/2011	5/20/2011	6/2/2011
1110097	CANTARA STREET ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING AND GREENING (SOCCER FIELD) (PSA)	5/17/2011	5/31/2011	6/10/2011
1110096	HAMLIN ELEMENTARY SCHOOL	ASPHALTIC CONCRETE YARD RESURFACING (PSA)	5/17/2011	5/31/2011	6/10/2011
1110067	DARBY ELEMENTARY SCHOOL	REMOVE AND REPLACE ROOFING AND GUTTERS (PSA)	5/20/2011	5/31/2011	6/14/2011
1110099	CHATSWORTH HIGH SCHOOL	A/C FOR LARGE AND SMALL GYMNASIUM (PSA)	5/18/2011	5/27/2011	6/17/2011
1110104	KESTER ELEMENTARY SCHOOL	ADMINISTRATION OFFICE MODIFICATION (PSA)	5/27/2011	6/6/2011	6/20/2011
1110102	VENICE HIGH SCHOOL	NEW HVAC SYSTEM AND BOY'S GYM AIR CONDITIONING REPLACEMENT (PSA)	5/26/2011	6/6/2011	6/24/2011

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/11 through 09/30/11

BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
1110106	HOLLENBECK MIDDLE SCHOOL	PAINT AND REFINISH EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	6/10/2011	6/21/2011	7/8/2011
1130041	JOB ORDER CONTRACT #192	ELECTRICAL CONTRACTING SERVICES - NORMAL HOURS (PSA)	6/16/2011	6/29/2011	7/14/2011
1130042	JOB ORDER CONTRACT #193	ELECTRICAL CONTRACTING SERVICES - NORMAL HOURS (PSA)	6/16/2011	6/29/2011	7/14/2011
1130043	JOB ORDER CONTRACT #194	ELECTRICAL CONTRACTING SERVICES - NORMAL HOURS (PSA)	6/16/2011	6/29/2011	7/14/2011
1130044	JOB ORDER CONTRACT #195	ELECTRICAL CONTRACTING SERVICES - NORMAL HOURS (PSA)	6/16/2011	6/29/2011	7/14/2011
1110113	BELL HIGH SCHOOL	CTE - AUTO SHOP RENOVATION (PSA)	7/8/2011	7/14/2011	7/26/2011
1110105	PARTHENIA ELEMENTARY SCHOOL	REMOVE AND REPLACE DEERIORATED ROOFING AND GUTTERS (PSA)	6/30/2011	7/12/2011	7/26/2011
1110114	SHERMAN OAKS ELEMENTARY SCHOOL	PAINT AND REFINISH THE INTERIOR (BEAUTIFICATION) (PSA)	7/8/2011	7/19/2011	7/29/2011
1210000	VISTA MIDDLE SCHOOL	PAINT AND REFINISH THE INTERIOR OF THE CLASSROOM BUILDINGS (PSA)	7/14/2011	7/25/2011	8/4/2011
1210004	CHIME CHARTER	REMOVE AND REPLACE DETERIORATED ROOFING AND GUTTERS (PSA)	7/20/2011	8/1/2011	8/11/2011
1210008	MONROE HIGH SCHOOL	GIRLS SOFTBALL FIELD RENOVATION (PSA)	7/27/2011	8/8/2011	8/24/2011
1210007	POLYTECHNIC HIGH SCHOOL	PAINT AND REFINISH THE EXTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	7/28/2011	8/8/2011	8/24/2011
1210009	SUNRISE ELEMENTARY SCHOOL	PAINT AND REFINISH INTERIOR OF THE SCHOOL BUILDINGS AND APPURTENANT STRUCTURES (PSA)	8/12/2011	8/23/2011	9/6/2011
1210024	RAMON C CORTINEZ SCHOOL OF VISUAL & PERFORMING ARTS (aka CENTRAL LA HS #9)	CAREER TECHNOLOGY EDUCATION (CTE) SCENE SHOP (PSA)	9/9/2011	9/16/2011	9/26/2011

LOS ANGELES UNIFIED SCHOOL DISTRICT

Projects with PSA: Bid Open Date from 07/01/11 through 09/30/11

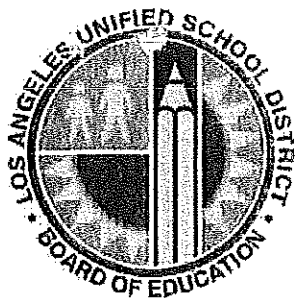
BID #	PROJECT NAME	DESCRIPTION	ADVERTISE DATE	PRE-BID DATE	BID OPEN DATE
1210010	HOLMES MIDDLE SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING (FACELIFT) (PSA)	8/29/2011	9/13/2011	9/27/2011
1210023	LEMAY ELEMENTARY SCHOOL	REMOVE AND REPLACE DETERIORATED ROOFING & GUTTERS (PSA)	9/8/2011	9/16/2011	9/29/2011

Appendix B

LAUSD Small Business Support Program Examples

Appendix C

LAUSD Small Business Participation Data



SBE Formal Contract Summary

B"H

Reporting Period: Current To Date

As Of: September 09, 2011

Developer Agreements by District by Business Location

District	Contracts	Contractors	Award Amount	Pct of Total	SBE Contracts	SBE Contractors	SBE Award Amount	Pct of Total	SBE Percent
1	2	1	\$23,587,725.00	0.69%	0	0	\$0.00	0.00%	0.00%
2	1	1	\$4,130,986.00	0.12%	1	1	\$4,130,986.00	6.34%	100.00%
3	0	0	\$0.00	0.00%	0	0	\$0.00	0.00%	
4	16	4	\$944,430,366.00	27.62%	0	0	\$0.00	0.00%	0.00%
5	0	0	\$0.00	0.00%	0	0	\$0.00	0.00%	
6	0	0	\$0.00	0.00%	0	0	\$0.00	0.00%	
7	0	0	\$0.00	0.00%	0	0	\$0.00	0.00%	
8	2	2	\$15,519,795.00	0.45%	0	0	\$0.00	0.00%	0.00%
Multi	0	0	\$0.00	0.00%	0	0	\$0.00	0.00%	
Other	54	16	\$2,431,840,412.24	71.12%	2	1	\$61,032,227.00	93.66%	2.51%
Total:	75	24	\$3,419,509,284.24		3	2	\$65,163,213.00		1.91%

Subcontractors

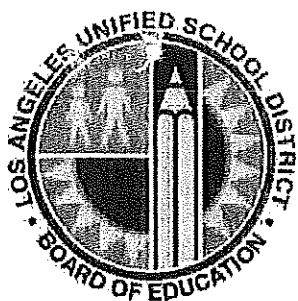
District	Contracts	Contractors	Award Amount	Pct of Total	SBE Contracts	SBE Contractors	SBE Award Amount	Pct of Total	SBE Percent
1	152	41	\$119,301,528.00	5.04%	76	16	\$22,049,376.00	2.80%	18.48%
2	179	58	\$29,187,970.00	1.23%	46	18	\$6,665,988.00	0.85%	22.84%
3	114	31	\$67,822,968.00	2.87%	69	14	\$16,393,245.00	2.08%	24.17%
4	63	28	\$18,474,451.00	0.78%	17	6	\$7,585,526.00	0.96%	41.06%
5	123	22	\$19,928,884.00	0.84%	75	12	\$19,225,652.00	2.44%	96.47%
6	26	5	\$3,229,408.00	0.14%	9	2	\$1,561,867.00	0.20%	48.36%
7	4	3	\$40,000.00	0.00%	1	1	\$0.00	0.00%	0.00%
8	379	73	\$115,611,130.00	4.88%	164	26	\$63,066,114.00	8.02%	54.55%
Multi	34	11	\$3,586,932.00	0.15%	20	4	\$3,179,664.00	0.40%	88.65%
Other	4049	1048	\$1,989,907,167.00	84.07%	1886	335	\$647,103,479.00	82.24%	32.52%
Total:	5123	1320	\$2,367,090,438.00		2363	434	\$786,830,914.00		33.24%
Grand Total:			\$3,419,509,284.24				\$851,994,124.00		24.92%

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Developer Agreements by District by Business Location

Page

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SBE Formal Contract Summary

B"H

Reporting Period: Current To Date

As Of: September 09, 2011

Including Contracts - (and not)

All Construction Contracts by District by Business Location

Prime Contractors

District	Contracts	Contractors	Award Amount	Pct of Total	SBE Contracts	SBE Contractors	SBE Award Amount	Pct of Total	SBE Percent
1	526	63	\$437,620,229.00	8.32%	448	37	\$334,461,751.00	12.98%	76.43%
2	346	35	\$751,295,879.97	14.28%	286	20	\$204,161,522.97	7.93%	27.17%
3	208	30	\$218,633,922.00	4.16%	175	14	\$176,071,116.00	6.84%	80.53%
4	318	26	\$364,905,291.00	6.94%	269	16	\$345,343,262.00	13.41%	94.64%
5	78	6	\$63,865,523.99	1.21%	67	4	\$58,183,808.99	2.26%	91.10%
6	9	3	\$8,644,757.00	0.16%	7	1	\$7,995,900.00	0.31%	92.49%
7	25	1	\$19,937,334.00	0.38%	25	1	\$19,937,334.00	0.77%	100.00%
8	301	22	\$149,397,489.42	2.84%	69	11	\$50,457,631.42	1.96%	33.77%
Multi	58	4	\$61,050,819.00	1.16%	58	4	\$61,050,819.00	2.37%	100.00%
Other	1708	282	\$3,184,016,225.16	60.54%	1152	109	\$1,318,355,538.37	51.18%	41.41%
Total:	3577	472	\$5,259,367,470.54		2556	217	\$2,576,018,683.75		48.98%

Subcontractors

District	Contracts	Contractors	Award Amount	Pct of Total	SBE Contracts	SBE Contractors	SBE Award Amount	Pct of Total	SBE Percent
1	1354	197	\$172,883,539.00	7.91%	772	67	\$30,693,115.00	4.26%	17.75%
2	1364	197	\$174,657,042.00	7.99%	591	44	\$34,616,324.00	4.80%	19.82%
3	1294	95	\$122,550,602.00	5.61%	1069	26	\$17,946,513.00	2.49%	14.64%
4	560	102	\$37,210,926.00	1.70%	258	26	\$9,903,127.00	1.37%	26.61%
5	376	53	\$14,972,520.00	0.69%	156	17	\$5,654,186.00	0.78%	37.76%
6	62	18	\$2,873,270.00	0.13%	23	3	\$254,803.00	0.04%	8.87%
7	47	21	\$4,598,514.00	0.21%	19	6	\$3,256,463.00	0.45%	70.82%
8	1129	147	\$106,224,175.00	4.86%	625	42	\$60,519,080.00	8.39%	56.97%
Multi	212	43	\$10,402,015.00	0.48%	74	14	\$2,738,518.00	0.38%	26.33%
Other	14778	2583	\$1,539,191,331.00	70.43%	7404	516	\$555,345,501.00	77.03%	36.08%
Total:	21176	3456	\$2,185,563,934.00		10991	761	\$720,927,630.00		32.99%
Grand Total:			\$5,259,367,470.54				\$3,296,946,313.75		62.69%

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All Construction Contracts by District by Business Location

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2,576,018,683.75
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786,830,911.000
4,148,940,437.75

5,259,367,470.54
3,419,509,284.24
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Appendix D

LAUSD “We Build” Local Hire & Apprenticeship Data

LOS ANGELES UNIFIED SCHOOL DISTRICT CONSTRUCTION WORKFORCE (BY RESIDENCY)

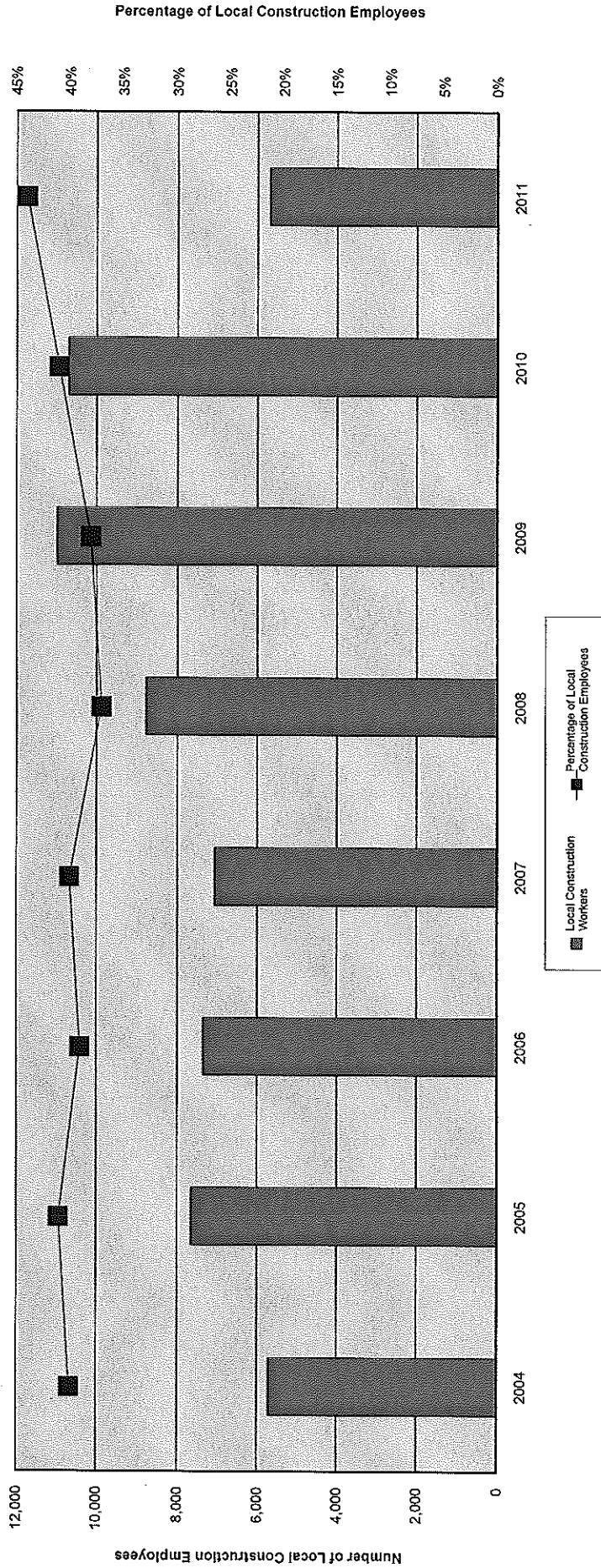


Residency	Workers	Total Hours	Total Wages	% of Workers	Avg Hourly Wage (\$)	% of Hours Worked	% Wages Earned
Local District 1	3768	2,028,284.26	\$ 64,350,049.03				
Local District 2	6932	3,587,284.74	\$ 113,059,665.31				
Local District 3	3721	1,957,474.85	\$ 57,914,655.89				
Local District 4	3560	2,022,186.68	\$ 61,211,102.94				
Local District 5	5997	3,132,650.98	\$ 93,359,561.13				
Local District 6	3485	1,827,140.01	\$ 56,012,917.11				
Local District 7	2560	1,296,147.32	\$ 37,476,288.91				
Local District 8	6991	3,369,478.98	\$ 104,660,781.14				
Multi-District	2114	1,038,365.42	\$ 32,908,274.11				
LAUSD	39128	20,259,013.24	\$ 620,953,295.57	41%	\$30.65	45%	43%
Outside of LAUSD	25755	12,267,350.13	\$ 399,904,781.49	32%	\$32.60	28%	28%
LA COUNTY	64883	32,526,363.37	\$ 1,020,858,077.06	68%	\$31.39	72%	70%
OUTSIDE LA COUNTY	31169	12,630,274.15	\$ 437,307,023.34	32%	\$34.62	28%	30%
Grand Total	96052	45,156,637.52	\$ 1,458,165,100.40		\$32.29		

* LAUSD Certified Payroll Report Data--July 2004 through August 2011

Annual

**Facilities Services Division
Finalized Participation of Local Construction Employees - Calendar Year**
Data as of 06/29/2011

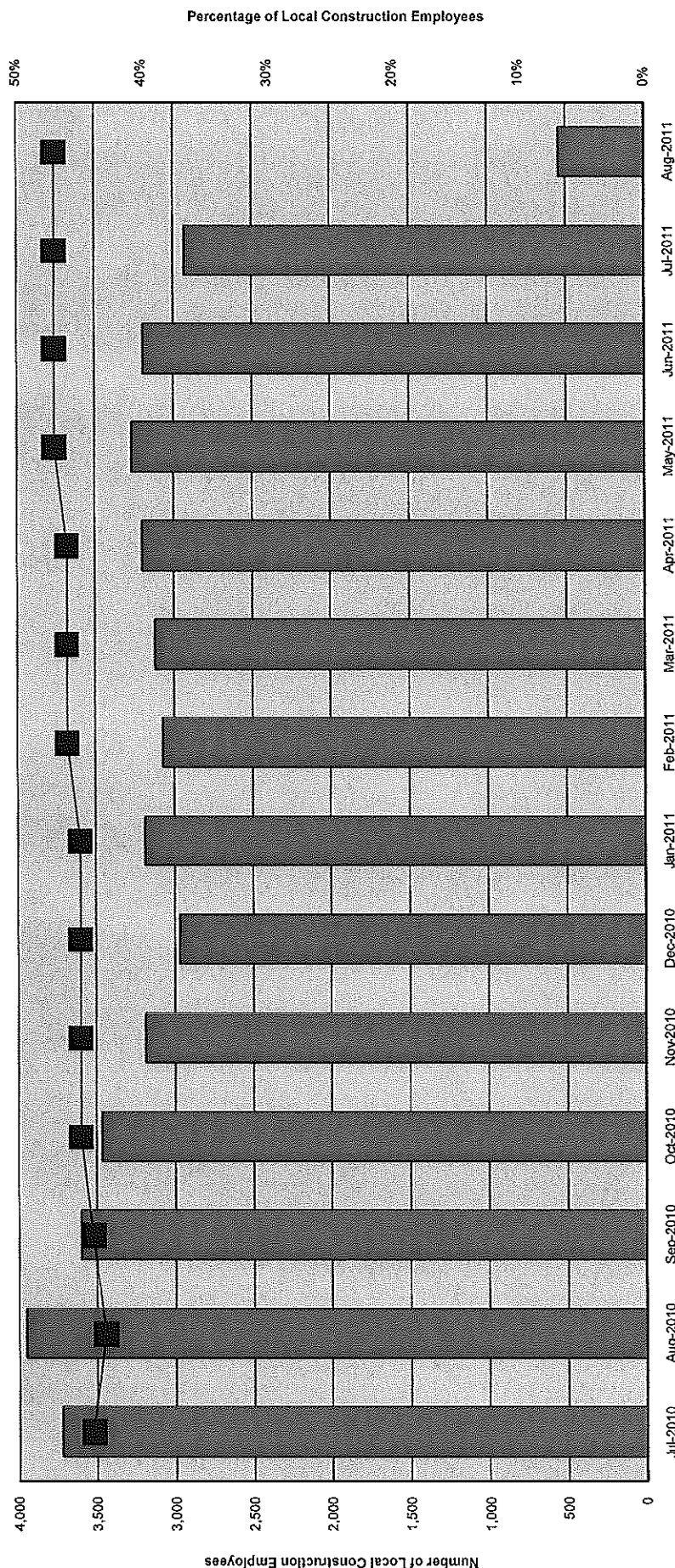


	2004	2005	2006	2007	2008	2009	2010	2011
# of Un-Fin Local Cons Workers	5,714	7,641	7,350	7,064	8,767	10,983	10,701	5,685
# of Un-Fin Non Local Cons Work	8,477	10,924	11,154	10,437	14,358	17,635	14,937	6,959
% of Un-Fin Local Cons Workers	40	41	39	40	37	38	41	44
Grand Total	14,191	18,565	18,504	17,501	23,125	28,618	25,638	12,644

Monthly

Facilities Services Division
Finalized Participation of Local Construction Employees

Data as of 09/01/2011

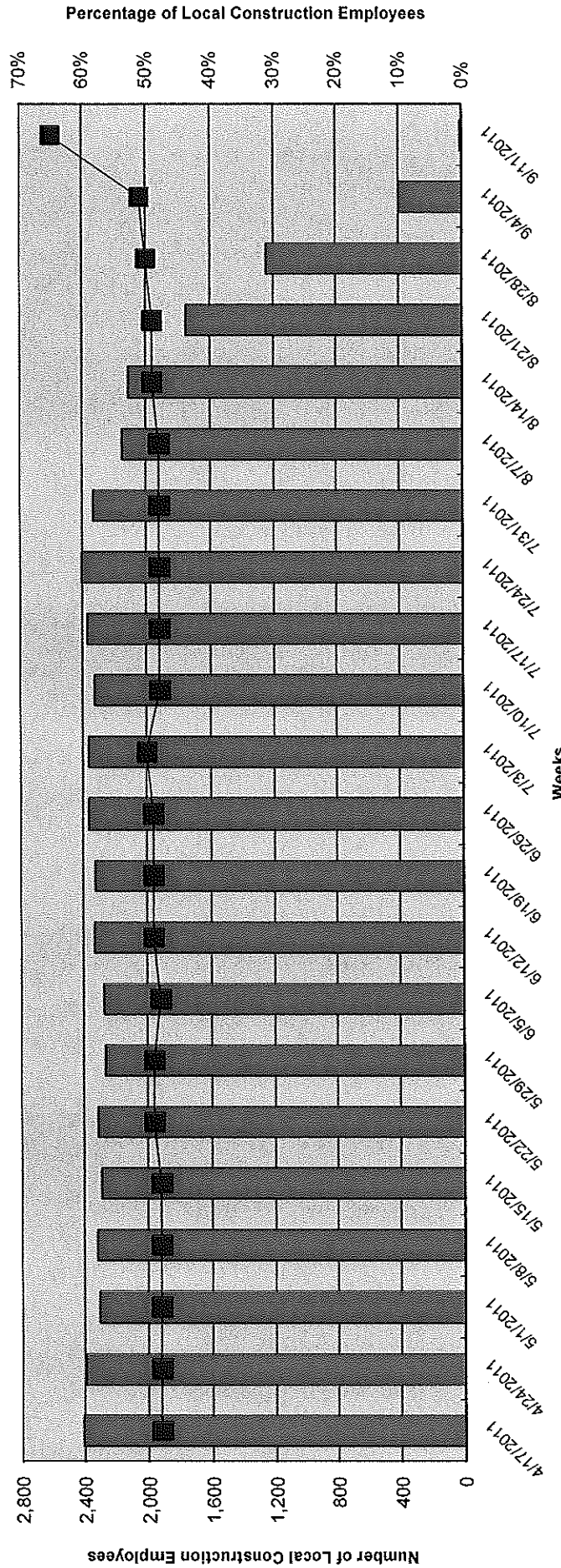


Local Construction Workers
Percentage of Local Construction Employees

	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11
# of Fin Local Cons Workers	3,722	3,652	3,600	3,466	3,188	2,966	3,189	3,070	3,118	3,199	3,267	3,195	2,930	544
# of Fin Non Local Cons Workers	4,737	5,052	4,552	4,144	3,852	3,532	3,750	3,566	3,552	3,713	3,653	3,466	3,290	602
% of Fin Local Cons Workers	44%	43%	44%	45%	45%	46%	46%	46%	46%	46%	47%	47%	47%	47%
Grand Total	8,459	8,044	8,158	7,610	7,040	6,500	6,939	6,636	6,670	6,912	6,920	6,661	6,220	1,146

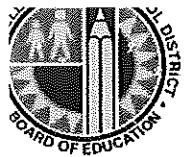
Weekly

Facilities Services Division
Finalized Participation of Local Construction Employees
Data as of 09/13/2011



Local Construction Workers
Percentage of Local Construction Employees

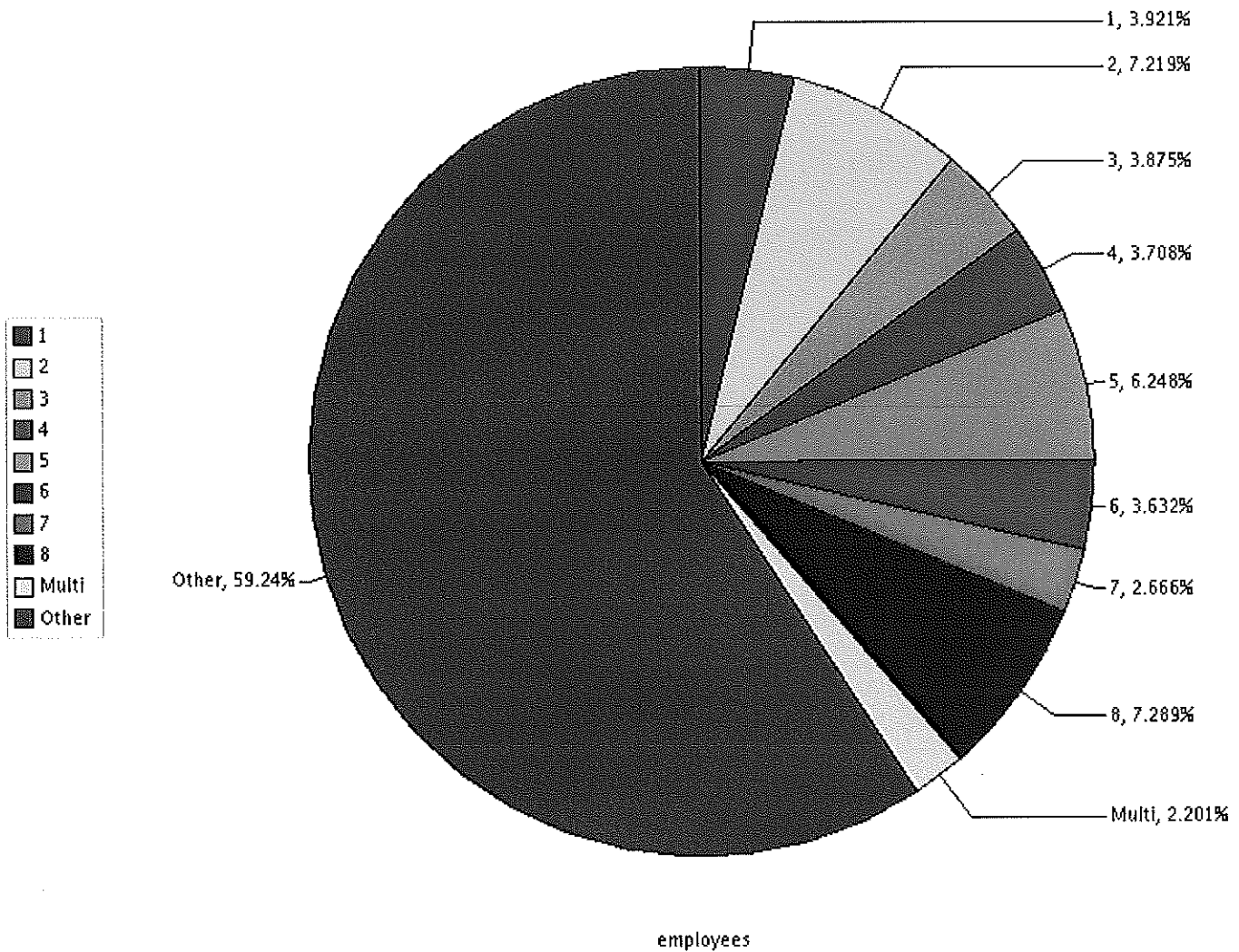
	4/17/2011	4/24/2011	5/1/2011	5/8/2011	5/15/2011	5/22/2011	5/29/2011	6/5/2011	6/12/2011	6/19/2011	6/26/2011	7/3/2011	7/10/2011	7/17/2011	7/24/2011	7/31/2011	8/7/2011	8/14/2011	8/21/2011	8/28/2011	9/4/2011	9/11/2011
# of Fin Local Cons Workers	2,418	2,393	2,312	2,322	2,298	2,318	2,298	2,276	2,286	2,296	2,271	2,267	2,302	2,274	2,400	2,337	2,155	2,114	1,752	1,343	404	15
# of Fin Non Local Cons Workers	2,557	2,525	2,437	2,436	2,417	2,388	2,389	2,389	2,375	2,381	2,395	2,393	2,442	2,511	2,525	2,472	2,270	2,118	1,777	1,212	366	8
% of Fin Local Cons Workers*	48%	48%	48%	48%	48%	48%	48%	48%	48%	48%	48%	50%	48%	46%	46%	46%	46%	46%	46%	50%	51%	65%
Grand Total	4,975	4,918	4,749	4,758	4,715	4,706	4,687	4,665	4,711	4,720	4,706	4,720	4,774	4,886	4,924	4,809	4,425	4,232	3,529	2,555	790	23



We Build
Reporting Period: Current To Date

Employees by District

District	Percent of Total	Employees
1	3.92%	3772
2	7.22%	6944
3	3.87%	3727
4	3.71%	3567
5	6.25%	6010
6	3.63%	3494
7	2.67%	2564
8	7.29%	7011
Multi	2.20%	2117
Other	59.24%	56985
Total:		96191

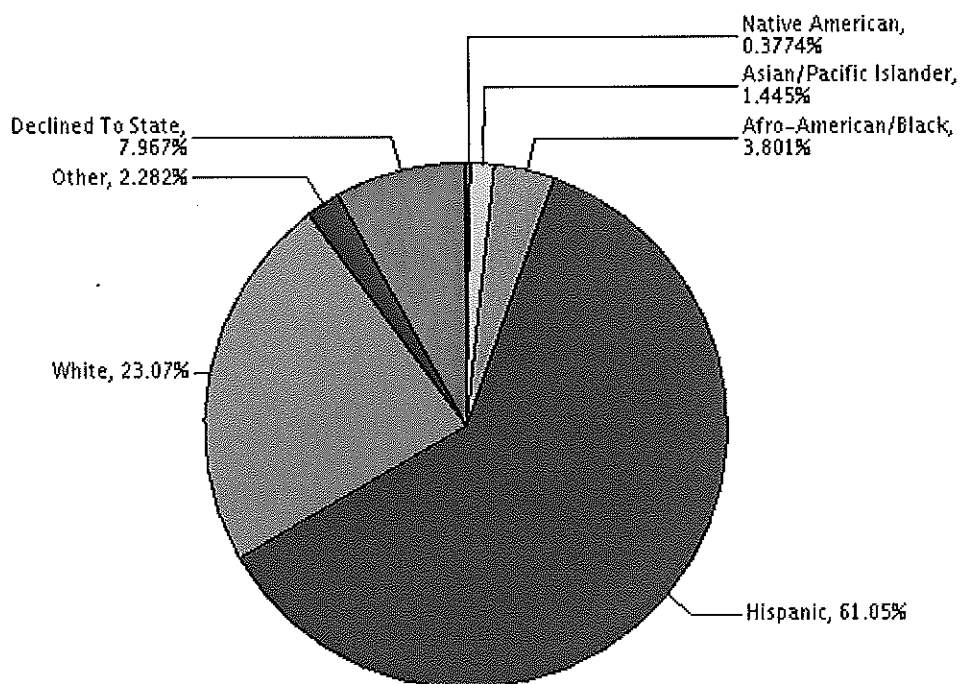




We Build
Reporting Period: Current To Date

Employees by Ethnicity

Ethnicity	Percent of Total	Employees
Native American	0.38%	363
Asian/Pacific Islander	1.45%	1390
Afro-American/Black	3.80%	3656
Hispanic	61.05%	58728
White	23.07%	22195
Other	2.28%	2195
Declined To State	7.97%	7664
Total:		96191



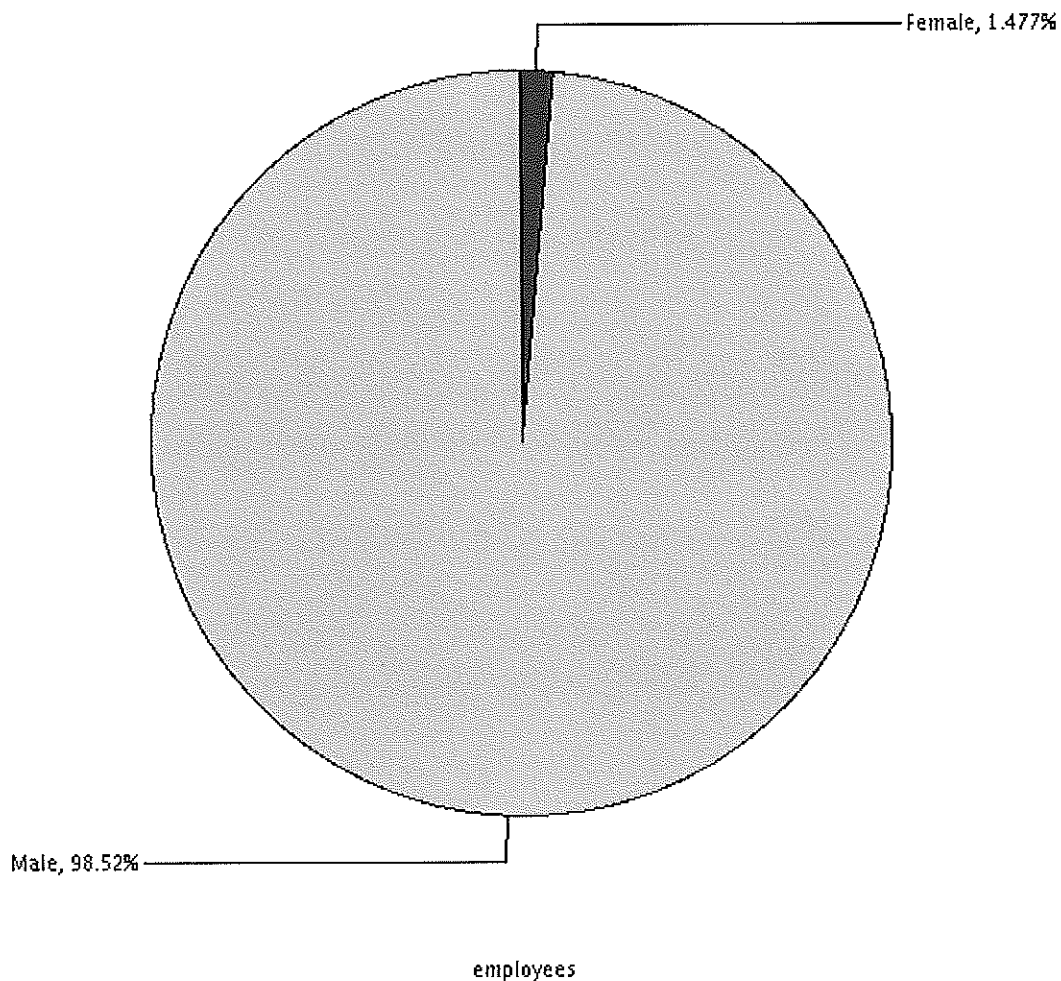
employees



We Build
Reporting Period: Current To Date

Employees by Gender

Gender	Percent of Total	Employees
Female	1.48%	1421
Male	98.52%	94770
Total:		96191

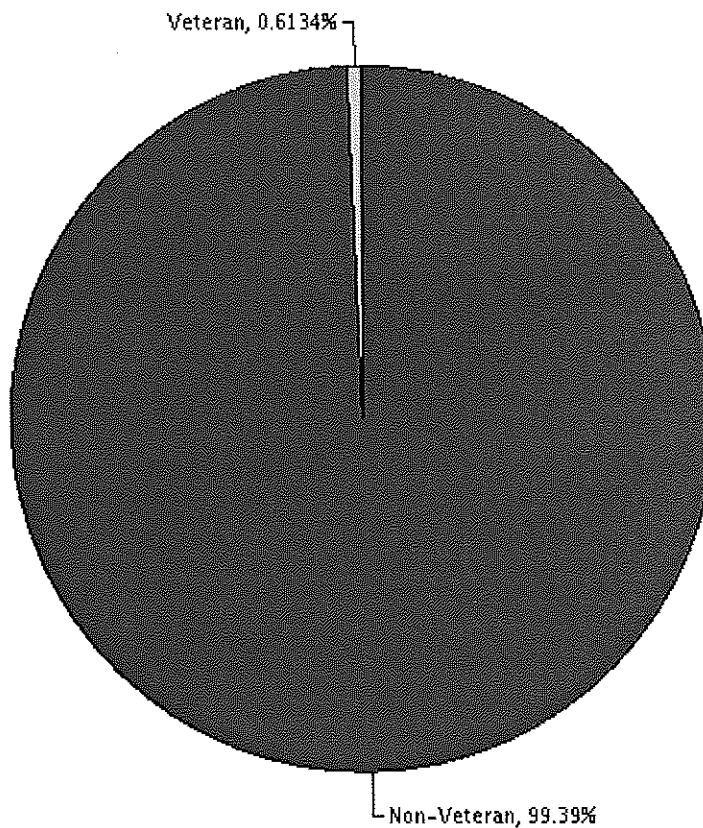




We Build
Reporting Period: Current To Date

Employees by Veteran Status

Veteran Status	Percent of Total	Employees
Non-Veteran	99.39%	95601
Veteran	0.61%	590
Total:		96191



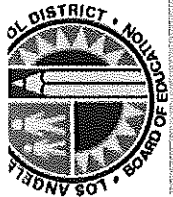
■ Non-Veteran
□ Veteran

employees



Certified Payroll Data By Local District
Reporting Period: Current To Date

District	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Supers	Owners	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
1	3772	2,027,272.91	64,282,492.25	4.40%	10,598,402.78	9,691,267.02	2678	227	70	52	349	123	113	124	90	87	74	45	17	24	3	6
2	6944	3,598,285.89	113,476,676.90	7.77%	19,198,868.83	18,096,840.70	5018	363	81	46	640	214	258	221	213	167	145	112	33	40	4	4
3	3727	1,961,086.49	58,039,045.33	3.97%	99,725,721.91	9,433,086.43	2359	155	45	11	462	207	209	148	160	138	74	76	26	26	6	2
4	3567	2,025,653.41	61,324,139.71	4.20%	10,058,389.97	8,870,292.26	2437	132	54	15	402	162	156	156	139	134	101	61	35	25	1	3
5	6010	3,138,865.77	93,555,474.06	6.41%	44,114,644.89	13,292,863.77	3973	216	27	8	658	369	305	287	253	213	198	126	31	41	0	5
6	3494	1,830,521.01	56,130,652.99	3.84%	9,359,022.12	7,361,607.34	2397	147	11	0	325	171	160	174	141	139	111	73	14	21	1	1
7	2564	1,298,438.07	37,547,581.40	2.57%	6,164,069.04	5,118,999.05	4503	377	39	19	726	335	321	324	320	258	204	128	55	65	11	5
8	7011	3,375,374.73	104,862,457.16	7.18%	98,123,792.70	15,005,328.05	4503	377	39	19	726	335	321	324	320	258	204	128	55	65	11	5
Multi	2117	1,040,838.92	32,985,308.19	2.26%	5,385,477.94	5,081,445.66	1427	88	14	4	240	93	95	96	88	78	52	39	10	17	4	0
Other	56985	24,925,972.03	838,213,371.17	57.40%	172,239,358.20	115,915,527.58	40135	5111	712	292	4519	2156	1915	1800	1593	1345	1155	928	226	260	38	39
Total:	96191	45,222,309.23	*****		474,967,748.39	207,867,257.85	66513	6888	1059	451	8670	4008	3670	3454	3119	2668	2187	1651	458	536	69	67



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 1

Ethnicity

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	17	5,152.08	182,250.96	0.28%	57,129.73	62,270.76	10	1	0	0	0	0	2	1	0	1	2	0	0	0	0	0
Asian/Pacific Islander	71	75,383.12	2,364,737.25	3.68%	269,928.33	249,861.24	48	6	3	3	4	2	5	1	3	3	1	2	1	1	1	0
Afro-American/Black	83	29,083.00	871,925.28	1.36%	135,245.80	90,895.71	54	7	0	0	9	6	1	1	1	4	2	3	1	1	0	0
Hispanic	2126	1,144,694.00	35,086,999.45	54.58%	5,474,836.43	4,385,053.37	1558	79	17	5	235	73	74	84	55	43	40	24	8	6	0	3
White	973	604,976.38	20,329,417.05	31.63%	3,729,475.64	3,978,969.15	649	110	40	36	66	21	19	24	20	24	19	14	7	10	2	2
Other	172	85,853.75	2,694,247.27	4.19%	459,600.90	481,380.12	116	11	9	7	12	6	5	5	1	4	3	0	0	2	0	1
Declined To State	330	82,130.58	2,752,914.98	4.28%	472,185.96	442,836.67	243	13	1	1	23	15	7	8	10	8	7	2	0	4	0	0
Totals:	3772	2,027,272.91	64,282,492.25		10,598,402.78	9,691,267.02	2678	227	70	52	349	123	113	124	90	87	74	45	17	24	3	6

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	10	5,589.50	184,942.62	1.85%	30,993.94	34,228.19	7	0	0	1	1	2	0	0	0	0	0	0	0	0	0	0
Male	1066	328,116.87	9,830,910.36	98.15%	1,088,845.19	1,176,078.96	776	89	18	23	125	32	37	31	30	29	17	11	6	7	0	2
Totals:	1076	333,706.37	10,015,852.99		1,119,839.13	1,210,307.15	783	89	18	24	126	34	37	31	30	29	17	11	6	7	0	2

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	3746	2,010,713.33	63,704,358.04	99.10%	10,479,043.25	9,570,882.46	2663	223	69	49	349	123	112	123	89	87	73	44	17	22	3	6
Veteran	26	16,559.58	578,134.21	0.90%	119,359.53	120,384.56	15	4	1	3	0	0	1	1	1	0	1	1	0	2	0	0
Totals:	3772	2,027,272.91	64,282,492.25		10,598,402.78	9,691,267.02	2678	227	70	52	349	123	113	124	90	87	74	45	17	24	3	6



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 2

Ethnicity

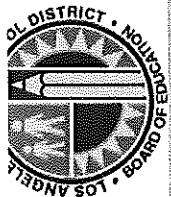
Code	Total Workers	Total Hours	Total Wages	Total Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	24	17,823.00	331,436.33	0.29%	51,375.34	45,051.99	15	2	1	0	2	0	1	2	1	1	0	1	1	2	0	0
Asian/Pacific Islander	58	66,770.70	2,146,063.23	1.89%	276,886.27	213,568.46	42	5	4	2	1	1	0	0	0	3	4	2	0	1	0	0
Afro-American/Black	98	57,438.10	1,680,453.47	1.48%	381,218.09	332,225.39	56	5	0	0	15	5	5	9	4	7	3	4	1	5	1	1
Hispanic	4850	2,364,798.64	72,867,141.45	64.21%	12,346,469.69	10,558,887.59	3610	204	30	7	441	141	176	165	155	115	97	68	16	15	2	2
White	1110	749,113.71	25,289,418.58	22.29%	4,333,959.96	5,230,907.20	738	107	26	21	86	41	48	24	35	18	25	25	8	10	1	1
Other	282	149,077.69	4,959,771.88	4.37%	789,839.24	792,894.99	198	12	15	15	32	10	6	4	3	7	4	5	3	3	0	0
Declined To State	522	193,264.05	6,202,391.96	5.47%	1,019,120.25	923,305.07	359	28	5	1	63	16	22	17	15	16	12	7	4	4	0	0
Totals:	6944	3,598,285.89	113,476,676.90		19,198,868.83	18,096,840.70	5018	363	81	46	640	214	258	221	213	167	145	112	33	40	4	4

Gender

Code	Total Workers	Total Hours	Total Wages	Total Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	16	3,959.25	94,542.44	0.57%	17,251.07	7,788.39	12	1	0	0	2	2	1	1	0	0	0	0	0	0	0	0
Male	1710	552,759.10	16,362,686.33	99.43%	1,992,385.12	1,688,669.40	1227	136	26	16	200	55	59	58	62	57	38	29	7	8	0	3
Totals:	1726	556,718.35	16,457,228.77		2,009,636.19	1,696,457.79	1239	137	26	16	202	57	60	59	62	57	38	29	7	8	0	3

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Total Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	6912	3,576,833.65	112,909,224.17	99.50%	19,141,879.46	18,024,894.74	4998	359	80	41	637	214	258	221	213	167	143	111	33	40	4	4
Veteran	32	21,452.24	567,452.73	0.50%	56,989.37	71,945.96	20	4	1	5	3	0	0	0	0	0	2	1	0	0	0	0
Totals:	6944	3,598,285.89	113,476,676.90		19,198,868.83	18,096,840.70	5018	363	81	46	640	214	258	221	213	167	145	112	33	40	4	4



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 3
Ethnicity

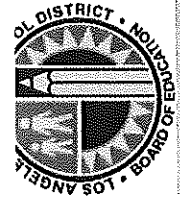
Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	8	2,178.00	77,334.70	0.13%	12,266.75	11,717.25	6	0	0	0	1	0	0	0	1	0	0	0	0	0	0	0
Asian/Pacific Islander	113	46,313.45	1,300,046.70	2.24%	208,279.28	192,027.95	77	9	7	5	7	2	1	1	0	5	0	1	0	0	0	0
Afro-American/Black	739	323,872.91	9,092,448.88	15.67%	1,616,575.09	1,627,358.35	365	19	5	1	134	61	66	42	43	29	16	15	8	5	2	0
Hispanic	1845	1,094,882.62	32,272,625.96	55.61%	95,412,484.30	4,677,711.01	1256	64	15	2	190	96	101	76	76	76	42	42	14	14	1	0
White	560	307,415.75	9,728,763.09	16.76%	1,481,700.11	2,066,650.20	357	50	14	3	56	22	17	14	23	15	10	13	2	5	2	1
Other	99	48,390.41	1,450,286.42	2.50%	318,764.20	298,016.51	64	0	4	0	14	4	2	1	4	6	1	3	0	1	0	0
Declined To State	363	138,033.35	4,117,539.57	7.09%	675,652.19	559,605.17	234	13	0	0	60	22	22	14	13	7	5	2	2	1	1	1
Totals:	3727	1,961,086.49	58,039,045.33		99,725,721.91	9,433,086.43	2359	155	45	11	462	207	209	148	160	138	74	76	26	26	6	2

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	11	8,267.25	203,105.51	1.85%	9,115.18	42,533.27	5	0	0	0	3	2	0	0	1	1	0	0	1	1	0	0
Male	891	358,369.87	10,759,331.11	98.15%	978,082.40	1,502,121.12	632	56	13	6	101	37	23	33	30	29	27	14	6	6	1	1
Totals:	902	366,637.12	10,962,436.61		987,197.58	1,544,654.39	637	56	13	6	104	39	23	33	31	30	27	14	7	7	1	1

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	3709	1,949,635.66	57,710,319.92	99.43%	99,654,739.17	9,377,978.47	2348	153	45	11	461	207	207	148	159	136	73	75	26	25	6	2
Veteran	18	11,450.83	328,725.41	0.57%	70,982.75	55,107.96	11	2	0	0	1	0	2	0	1	2	1	1	0	1	0	0
Totals:	3727	1,961,086.49	58,039,045.33		99,725,721.91	9,433,086.43	2359	155	45	11	462	207	209	148	160	138	74	76	26	26	6	2



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 4

Ethnicity

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	22	5,762.75	175,287.36	0.29%	34,370.18	34,655.84	16	0	0	1	2	1	0	0	1	1	1	1	0	0	0	0
Asian/Pacific Islander	123	115,555.50	3,385,700.12	5.52%	591,523.43	489,203.56	80	5	12	0	11	2	1	7	2	5	5	1	1	4	0	0
Afro-American/Black	82	16,366.13	413,151.58	0.67%	65,525.64	34,539.99	41	1	0	0	16	6	3	5	4	5	1	3	2	1	0	0
Hispanic	2386	1,361,734.91	40,990,558.78	66.84%	6,432,711.84	5,525,455.72	1668	75	14	4	264	101	114	111	102	97	75	45	18	15	0	3
White	553	388,898.14	11,257,407.86	18.36%	2,084,084.19	1,957,206.28	379	31	20	6	52	30	26	14	17	15	12	7	5	3	0	0
Other	156	89,967.83	2,761,806.02	4.50%	506,340.70	516,781.57	102	3	8	3	16	11	6	9	4	4	1	2	3	2	0	0
Declined To State	245	77,368.15	2,340,227.99	3.82%	343,833.98	312,449.29	151	17	0	1	41	11	6	10	9	7	6	2	6	0	1	0
Totals:	3567	2,025,653.41	61,324,139.71		10,058,389.97	8,870,292.26	2437	132	54	15	402	162	156	156	139	134	101	61	35	25	1	3

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	12	3,427.50	89,786.60	0.98%	14,031.32	16,849.30	7	0	0	0	3	0	1	0	0	1	0	1	0	0	0	0
Male	887	312,056.50	9,058,426.29	99.02%	1,016,850.71	1,401,295.84	656	57	14	4	106	48	42	40	33	34	18	12	10	9	1	0
Totals:	899	315,484.00	9,148,212.89		1,030,942.03	1,418,145.14	663	57	14	4	109	48	43	40	33	35	18	13	10	9	1	0

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	3550	2,014,831.16	61,000,657.11	99.47%	9,986,500.83	8,804,987.21	2424	132	54	15	401	162	155	154	139	133	100	59	34	25	1	3
Veteran	17	10,822.25	323,482.59	0.53%	71,889.14	65,305.05	13	0	0	0	1	0	1	2	0	1	1	2	1	0	0	0
Totals:	3567	2,025,653.41	61,324,139.71		10,058,389.97	8,870,292.26	2437	132	54	15	402	162	156	156	139	134	101	61	35	25	1	3



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 5

Ethnicity

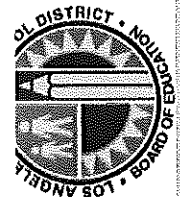
Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	12	2,496.50	88,282.77	0.09%	11,348.01	4,797.18	4	2	0	0	5	2	0	0	0	0	0	0	0	0	0	0
Asian/Pacific Islander	64	67,390.60	2,042,948.93	2.18%	315,445.57	330,455.95	39	5	0	2	9	4	6	2	1	2	2	3	0	1	0	0
Afro-American/Black	82	29,945.75	803,223.75	0.86%	120,642.86	84,521.99	39	1	0	0	21	5	7	3	2	1	1	4	1	2	0	0
Hispanic	5088	2,700,316.24	80,061,864.71	85.58%	42,110,399.38	11,545,153.34	3425	177	21	5	538	303	252	250	219	177	172	99	24	25	0	4
White	271	148,516.15	4,907,855.42	5.25%	747,443.80	726,217.09	167	12	2	1	30	18	12	7	8	8	10	8	1	5	0	0
Other	85	32,144.58	989,254.09	1.06%	167,728.50	166,531.10	53	4	1	0	9	4	5	3	4	3	2	1	1	2	0	0
Declined To State	408	158,055.95	4,662,044.41	4.98%	641,636.78	435,187.13	246	15	3	0	46	33	23	22	19	22	11	11	4	6	0	1
Totals:	6010	3,138,865.77	93,555,474.06		44,114,644.89	13,292,863.77	3973	216	27	8	658	369	305	287	253	213	198	126	31	41	0	5

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	14	1,523.00	35,861.33	0.28%	3,329.65	3,785.58	11	0	0	0	4	1	0	0	0	0	0	0	0	0	0	0
Male	1427	447,100.68	12,645,018.84	99.72%	29,741,489.42	1,879,428.39	1020	91	11	3	172	97	69	62	56	55	48	18	9	4	0	0
Totals:	1441	448,623.68	12,680,880.17		29,744,819.07	1,883,213.97	1031	91	11	3	176	98	69	62	56	55	48	18	9	4	0	0

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	5994	3,121,839.77	93,056,314.84	99.47%	44,016,256.16	13,190,797.71	3962	214	27	7	657	368	305	287	253	213	196	125	30	41	0	5
Veteran	16	17,026.00	499,159.23	0.53%	98,388.74	102,066.06	11	2	0	1	1	1	0	0	0	0	2	1	1	0	0	0
Totals:	6010	3,138,865.77	93,555,474.06		44,114,644.89	13,292,863.77	3973	216	27	8	658	369	305	287	253	213	198	126	31	41	0	5



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 6

Ethnicity

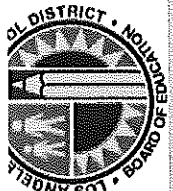
Code	Total Workers	Total Hours	Total Wages	Total Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownr	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	0	0.00	0.00	0.00%	0.00	0.00	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian/Pacific Islander	9	11,045.50	329,796.51	0.59%	67,139.63	46,433.70	5	1	0	0	1	0	0	0	2	1	0	0	0	0	0	0
Afro-American/Black	20	14,607.75	402,250.85	0.72%	58,257.25	60,852.23	12	0	0	0	2	0	2	1	2	0	0	1	0	0	0	0
Hispanic	3091	1,642,098.35	50,265,775.92	89.55%	8,414,205.70	6,577,928.22	2138	129	10	0	281	152	136	153	126	126	96	58	13	20	0	0
White	123	74,610.04	2,473,728.44	4.41%	336,144.78	276,229.85	84	9	1	0	13	7	6	6	2	3	3	2	0	0	0	0
Other	49	10,985.00	307,358.28	0.55%	50,876.04	36,144.86	32	0	0	0	5	1	1	4	1	2	1	3	0	1	1	0
Declined To State	202	77,174.37	2,351,743.00	4.19%	432,398.74	364,018.49	126	8	0	0	23	11	15	10	8	7	11	9	1	0	0	1
Totals:	3494	1,830,521.01	56,130,652.99		9,359,022.12	7,361,607.34	2397	147	11	0	325	171	160	174	141	139	111	73	14	21	1	1

Gender

Code	Total Workers	Total Hours	Total Wages	Total Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownr	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	8	445.50	14,625.77	0.20%	1,949.01	1,083.74	7	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Male	872	261,600.23	7,483,107.36	99.80%	800,359.86	745,061.35	642	53	6	0	81	48	35	42	39	36	32	15	2	3	0	0
Totals:	880	262,045.73	7,497,733.12		802,308.87	746,145.09	649	54	6	0	81	48	35	42	39	36	32	15	2	3	0	0

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Total Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Ownr	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	3485	1,821,390.01	55,804,695.13	99.42%	9,340,397.05	7,348,529.79	2393	145	10	0	324	171	160	174	141	139	111	73	14	19	1	1
Veteran	9	9,131.00	325,957.86	0.58%	18,625.07	13,077.55	4	2	1	0	1	0	0	0	0	0	0	0	0	2	0	0
Totals:	3494	1,830,521.01	56,130,652.99		9,359,022.12	7,361,607.34	2397	147	11	0	325	171	160	174	141	139	111	73	14	21	1	1



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 7

Ethnicity

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	3	268.00	4,909.76	0.01%	731.00	252.00	1	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0
Asian/Pacific Islander	3	764.50	9,699.36	0.03%	2,164.00	1,063.30	0	0	0	1	1	1	0	0	0	0	0	0	0	0	0	0
Afro-American/Black	272	116,541.07	3,168,349.85	8.44%	552,158.21	378,357.63	134	7	1	2	56	30	23	10	9	7	4	7	2	4	0	0
Hispanic	1936	1,069,450.25	31,335,812.16	83.46%	5,142,872.64	4,377,310.60	1259	50	3	1	232	117	101	93	98	91	59	51	8	9	1	2
White	118	48,520.00	1,288,882.14	3.43%	220,830.16	161,795.48	67	1	2	0	19	10	5	10	7	6	3	1	1	0	0	0
Other	39	9,204.00	263,379.23	0.70%	48,041.81	37,471.12	23	0	0	0	4	3	1	1	1	3	1	1	0	1	0	0
Declined To State	193	53,690.25	1,476,548.89	3.93%	197,271.24	162,748.92	102	14	0	0	35	17	8	10	7	2	6	3	0	3	0	0
Totals:	2564	1,298,438.07	37,547,581.40		6,164,069.04	5,118,999.05	1586	72	6	4	349	178	138	124	122	109	73	63	11	17	1	2

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	9	852.50	26,109.10	0.41%	1,866.33	1,466.47	5	0	0	0	0	1	0	2	0	0	1	1	0	0	0	0
Male	583	222,673.85	6,361,817.27	99.59%	575,626.24	838,235.05	403	23	1	1	67	37	30	17	30	30	18	13	2	3	0	0
Totals:	592	223,526.35	6,387,926.37		577,492.57	839,701.51	408	23	1	1	67	38	30	19	30	30	19	14	2	3	0	0

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	2555	1,295,061.57	37,448,599.42	99.74%	6,144,691.11	5,101,199.72	1580	72	6	3	348	178	138	124	122	109	72	63	10	17	1	2
Veteran	9	3,376.50	98,981.98	0.26%	19,377.93	17,799.33	6	0	0	1	1	0	0	0	0	0	1	0	1	0	0	0
Totals:	2564	1,298,438.07	37,547,581.40		6,164,069.04	5,118,999.05	1586	72	6	4	349	178	138	124	122	109	73	63	11	17	1	2



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

District 8

Ethnicity

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	26	8,814.25	268,162.68	0.26%	40,777.93	35,211.41	14	1	0	0	4	1	0	2	1	2	3	0	0	0	0	0
Asian/Pacific Islander	175	149,045.51	4,291,630.75	4.09%	728,395.74	904,941.66	102	18	8	4	20	10	10	10	8	11	6	4	4	3	0	0
Afro-American/Black	841	400,050.77	11,763,939.56	11.22%	1,882,335.36	1,683,187.25	458	33	5	1	141	67	51	51	41	24	17	19	7	9	0	1
Hispanic	3911	1,853,439.56	56,736,949.81	54.11%	90,307,871.03	7,613,001.03	2627	185	6	4	366	167	170	181	183	163	126	70	20	29	5	1
White	1290	712,959.89	24,005,132.85	22.89%	3,799,245.22	3,605,075.16	799	118	15	9	115	55	60	46	57	42	38	22	16	19	3	2
Other	188	64,575.20	1,661,808.17	1.58%	295,619.35	313,567.27	118	5	3	0	20	9	4	8	5	7	2	4	4	3	0	0
Declined To State	580	186,489.55	6,134,833.33	5.85%	1,069,548.07	850,344.27	385	17	2	1	60	26	26	28	22	14	14	9	4	2	3	1
Totals:	7011	3,375,374.73	104,862,457.16		98,123,792.70	15,005,328.05	4503	377	39	19	726	335	321	324	320	258	204	128	55	65	11	5

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	34	15,500.50	476,526.94	2.98%	80,839.68	56,476.32	17	0	0	0	8	1	0	3	2	2	1	0	0	1	0	0
Male	1519	530,170.57	15,499,217.71	97.02%	82,852,931.95	2,176,853.36	1056	123	12	4	160	60	61	64	58	52	48	17	9	8	1	0
Totals:	1553	545,671.07	15,975,744.65		82,933,771.63	2,233,329.68	1073	123	12	4	168	61	61	67	60	54	49	17	9	9	1	0

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	6973	3,362,848.68	104,475,422.47	99.63%	98,017,401.03	14,891,810.62	4482	371	38	19	723	334	319	323	320	256	201	128	55	64	11	5
Veteran	38	12,526.05	387,034.70	0.37%	106,391.67	113,517.43	21	6	1	0	3	1	2	1	0	2	3	0	0	1	0	0
Totals:	7011	3,375,374.73	104,862,457.16		98,123,792.70	15,005,328.05	4503	377	39	19	726	335	321	324	320	258	204	128	55	65	11	5



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

Multiple Distrs

Ethnicity

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Native American	4	1,341.00	48,850.65	0.15%	5,823.54	7,238.48	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian/Pacific Islander	18	12,878.50	351,988.81	1.07%	62,929.64	48,548.10	10	1	0	0	2	0	0	1	0	1	1	0	1	1	0	0
Afro-American/Black	151	65,856.37	1,937,905.47	5.88%	344,477.38	370,857.34	82	3	1	1	20	10	16	7	7	14	0	2	0	0	0	0
Hispanic	1474	720,811.18	22,428,924.93	68.00%	3,531,329.47	2,777,015.02	1016	32	9	1	178	62	58	68	68	56	40	32	5	13	1	0
White	262	160,705.27	5,748,357.79	17.43%	975,552.75	1,478,972.21	182	40	4	2	23	5	9	7	5	2	3	4	3	2	1	0
Other	58	23,536.75	720,097.38	2.18%	156,067.51	128,630.78	36	4	0	0	6	1	1	3	5	2	2	0	1	0	0	0
Declined To State	150	55,709.85	1,749,183.16	5.30%	309,297.66	270,183.73	97	8	0	0	11	15	11	10	3	3	6	1	0	1	2	0
Totals:	2117	1,040,838.92	32,985,308.19		5,385,477.94	5,081,445.66	1427	88	14	4	240	93	95	96	88	78	52	39	10	17	4	0

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Female	9	1,512.50	17,320.54	0.42%	1,833.22	1,148.25	6	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0
Male	469	138,103.40	4,130,861.09	99.58%	357,302.74	645,386.88	342	35	6	0	53	20	14	21	16	22	8	6	2	3	1	0
Totals:	478	139,615.90	4,148,181.62		359,135.96	646,535.13	348	35	6	0	54	20	14	21	16	22	8	6	2	3	1	0

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	Sl	Ownt	Appr 01	Appr 02	Appr 03	Appr 04	Appr 05	Appr 06	Appr 07	Appr 08	Appr 09	Appr 10	Appr 11	Appr 12
Non-Veteran	2104	1,035,659.17	32,807,552.09	99.46%	5,367,093.98	5,060,968.44	1418	87	14	3	240	93	94	96	88	78	51	39	9	17	4	0
Veteran	13	5,179.75	177,756.10	0.54%	18,383.96	20,477.22	9	1	0	1	0	0	1	0	0	0	1	0	1	0	0	0
Totals:	2117	1,040,838.92	32,985,308.19		5,385,477.94	5,081,445.66	1427	88	14	4	240	93	95	96	88	78	52	39	10	17	4	0



Certified Payroll Report Data by Local District
by Ethnicity, Gender and Veteran Status
Reporting Period: Current To Date

Other Districts

Ethnicity

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Owncr	01	02	03	04	05	06	07	08	09	10	11	12
Native American	247	77,002.43	2,766,585.47	0.33%	427,614.93	360,712.61	170	30	6	5	19	8	6	10	2	3	1	3	2	3	0	0
Asian/Pacific Islander	756	475,289.87	16,235,811.56	1.94%	2,328,267.41	2,382,552.24	499	87	29	17	64	23	15	22	20	16	17	17	7	12	0	2
Afro-American/Black	1288	620,750.44	20,415,293.71	2.44%	3,152,295.34	3,172,145.46	846	93	10	5	147	72	51	41	43	23	30	24	11	15	2	1
Hispanic	32021	13,289,324.40	428,746,016.85	51.15%	106,947,886.12	56,455,742.13	23181	1977	171	68	2763	1091	1162	1093	952	853	730	546	89	107	16	20
White	16935	8,652,148.76	309,957,429.40	36.98%	49,898,403.17	46,017,968.43	11354	2539	411	169	1091	541	506	488	402	310	282	255	85	89	11	10
Other	1087	418,263.49	12,700,035.88	1.52%	2,091,578.65	1,798,376.75	753	68	41	14	81	35	30	24	35	23	26	17	12	15	0	1
Declined To State	4671	1,393,192.64	47,392,198.31	5.65%	7,393,312.60	5,728,029.97	3332	317	44	14	354	386	145	122	139	117	69	66	20	19	9	5
Totals:	56985	24,925,972.03	838,213,371.17		172,239,358.20	115,915,527.58	40135	5111	712	292	4519	2156	1915	1800	1593	1345	1155	928	226	260	38	39

Gender

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Owncr	01	02	03	04	05	06	07	08	09	10	11	12
Female	168	59,915.67	1,221,308.77	0.91%	102,593.15	116,260.02	107	10	6	1	27	11	7	4	3	3	4	5	0	0	0	0
Male	14147	4,208,681.99	132,266,532.76	99.09%	53,596,916.39	17,373,766.41	9904	1663	191	73	1348	701	499	432	440	365	325	201	71	62	12	7
Totals:	14315	4,268,597.66	133,487,841.54		53,699,509.54	17,490,026.43	10011	1673	197	74	1375	712	506	436	443	368	329	206	71	62	12	7

Veteran Status

Code	Total Workers	Total Hours	Total Wages	Pct of Total	Health and Welfare	Pension	Jrny men	Fore men	SI	Owncr	01	02	03	04	05	06	07	08	09	10	11	12
Non-Veteran	56573	24,750,894.38	831,943,178.54	99.25%	170,959,097.96	114,941,977.06	39863	5060	697	261	4498	2146	1907	1791	1587	1342	1152	923	224	256	36	39
Veteran	412	175,077.65	6,270,192.63	0.75%	1,280,260.24	973,550.52	272	51	15	31	21	10	8	9	6	3	3	5	2	4	2	0
Totals:	56985	24,925,972.03	838,213,371.17		172,239,358.20	115,915,527.58	40135	5111	712	292	4519	2156	1915	1800	1593	1345	1155	928	226	260	38	39
Grand Totals:	72081.33	32,635,081.56	*****		374,400,049.78	148,481,010.66	49956	5371.3	807	344.7	6601	3057	2739	2573	2346	2017	1653	1215	347	395.7	51.33	49

Appendix E

Los Angeles Community College District PLA Background & Outcomes

This appendix section of the report will evaluate whether the Los Angeles Community College District project labor agreement (PLA) was able to achieve the business development and workforce development, and cost control goals that these agreements targeted. This section will evaluate whether the Los Angeles Community College District programs has been successful in meeting the small, local, emerging, and disabled veteran business enterprise goals, and local hire goals established in the PLA. This report will also outline and evaluate additional strategies to support and develop small and minority contractors, as well as to ensure compliance, through the Los Angeles Community College District's PLA.

This section will also evaluate how effective the LACCD PLA has been in creating access to apprenticeship opportunities and journey-level work opportunities through local hire policies and programs. The report will also evaluate how effective the LACCD has been in meeting the local hire and other targeting hire goals that are in their respective PSAs.

This report draws from the important work that has already been done to analyze the needs and challenges that small businesses and disadvantaged businesses face in accessing and sustaining contracts in the public sector. Instead of replicating this work, this report will identify and analyze local examples of how large public agencies such as the the Los Angeles Community College District have tried to address these barriers to entry for small and disadvantaged businesses, specifically through the PLA structures.

The researcher has compiled data sets and reports on small business participation and local hires under these projects. These data sets and reports have been retrieved from the Los Angeles Community College District representatives, and the PVJOBS workforce development program representatives. The data represents the most current information that these groups have processed recently. The data consists of detailed information on the PLA outcomes, including the total amount of construction contracts, the percentage of these contracts that went to small and disadvantaged business enterprises, the number of pre-qualified bidders that were registered with these organizations, the percentage of local workers who worked on these projects, and the numbers of apprentices that worked on these projects.

List of Interviewees:

1. Veronica Martinez – LACCD Consultant, PLA and Labor Compliance Project Manager
2. Michael Flores – PVJOBS Program Manager for the LACCD Jobs Program
3. Jeffery Henderson – PVJOBS Union Liaison

Structure

The report is structured in 4 main sections:

1. The Introduction section provides an overview of the research, including methodology and structure.
2. The Background section provides context and background information for the sections that follow. The section also defines and provides context on local hire policies. The background section also provide brief histories of the LACCD PLA as well as a summary of the small/disadvantaged business targets and local hire goals.
3. The Program Outcomes section provides the analysis from data sets and interviews regarding the small business/disadvantaged business outcomes and local hire outcomes for the LACCD PLA. This section also includes analysis on different strategies that were used in order to improve outcomes and ensure compliance on these PSAs.
4. The Conclusion section provides a summary analysis of outcomes and strategies, as well as looks forward to additional research and analysis that could be done to better evaluate and learn from the LACCD project stabilization agreements.

Definition of Small Business

The Los Angeles Community College District has adopted the same maximum size standards as the Small Business Administration Standards, and requires that contractors who meet these standards apply to become a certified SBE with the agencies. Only once these contractors receive the SBE certification from the LACCD can they be counted as an SBE within the data systems. Certification as an SBE also enables contractors to access and participate in a variety of workshops and technical assistance processes that are provided by the LACCD in order to increase SBE participation and to ensure program compliance overall.

In addition to targeting SBEs, the LACCD project labor agreement (PLA) also targets Local, Emerging, and Disable Veteran Business Enterprises. The LACCD defines Local Business Enterprises as those with a principal office located in Los Angeles County. The LACCD defines an Emerging Business Enterprise as those in operation for less than 5 years. The LACCD defines a Disabled Veteran Business Enterprise as a business that has been certified by the Office of Small and Minority Business, State of California, Department of General Services, pursuant to Military Veterans Code 999, or by a certification process through the LACCD in which the business must meet certain requirements.

Background: LACCD Policy

Los Angeles Community College District Project Labor Agreement Background

The PLA between the Los Angeles Community College District (LACCD) and the Building and Construction Trades Council of Los Angeles–Orange County became effective on December 19, 2001. The PLA was negotiated after the voters passed Proposition A (April 2001), which designated \$1.25 billion in bond funds for the renovation, rehabilitation, development, and expansion of LACCD’s nine colleges. Proposition AA, which followed in 2003, designated an additional \$980 million for the projects. Measure J was then passed by voters in 2008, which added an additional \$3.5 billion to the funding pool. Overall, these three bond measures combined has created a pool of funding worth approximately \$5.73 billion in order to renovate, rehabilitate, develop, and expand LACCD’s nine colleges.

LACCD Hiring Goals and Procedures

The LACCD PLA contains local and at-risk hiring goals that are specific not only to the district but also to the neighborhoods in which the community colleges are located. The PLA requires contractors to make “good faith efforts” to reach out to three specific types of workers. Table 1 summarizes the goals listed in the agreement.

TABLE 1. PLA Goals for LACCD Projects Funded by Proposition A and Proposition AA

PLA GOAL	CONDITIONS
For Apprentices	No more than 30 percent of the project workforce at all times. Half of all apprentices must be first-year apprentices.
For local hiring	At least 30 percent of the workforce.
For at-risk workers	At least 20 percent of the local workforce

Source: Los Angeles Community College District, Proposition A Facilities: Project Labor Agreement, August 8, 2005.

As defined by the LACCD, “local” has two tiers. General (prime) contractors may hire from either tier to fill their project rolls.⁷ Tier I comprises the specific LACCD zip code within which the construction is taking place. Tier II comprises all zip codes within the LACC district. The LACCD specifies that if a sufficient number of Tier 1 workers cannot be hired, unions must try to hire workers from Tier 2—that is, from any LACCD zip code.

PVJOBS LACCD Jobs Program

The LACCD PLA specifies that 20 percent of local hiring—that is, 6 percent of the total qualified local workforce—should include qualified “at-risk” workers from both tiers who are referred to the contracting unions through a placement program. PVJOBS, a nonprofit agency, was chosen to implement this provision. Through its Jobs and Interns Program, PVJOBS recruits and places local at-risk workers on LACCD jobsites. PVJOBS identifies an at-risk worker as someone who has one or more of the following barriers to employment: lacks a high school diploma, has a history of substance abuse, has a household income below 50 percent of the local median, is homeless, is a welfare recipient, has been convicted of a crime, is unemployed, or is a single parent.

Clients are referred to PVJOBS by over fifty organizations, including local WorkSource Centers and other community-based job referral programs. PVJOBS provides a general readiness orientation for construction jobs as well as trade-specific orientations that insure that the individuals who are most likely to succeed in a construction career are indentured into a union-management apprenticeship program and placed on a construction site. The referring agency provides case management and assists in providing the supportive services and training necessary to place an individual into a union apprenticeship program and onto the LACCD job site.

LACCD Small, Local, Emerging, and Disabled Veteran Business Enterprise Participation

Unlike the Los Angeles Unified School District PSA, which had a 25% goal for small business participation, the Los Angeles Community College District has a 28% goal of Small, Local, Emerging, and Disabled Veteran Business Enterprise participation (S/L/E/DVBE). The definitions for these businesses can be found in a previous section of this report, which defines these different business enterprise categories. According to a report provided to the researcher on September 19, 2011 from LACCD, in the period between December 17, 2003 through December 31, 2010, approximately \$2.17 billion in construction contracts have been awarded of which \$1.17 billion was awarded to Small, Local, Emerging, and Disabled Veteran Business Enterprises. This results in a cumulative 54% participation rate for Small, Local, Emerging, and Disabled Veteran Business Enterprises.¹ A more detailed table of S/L/E/DVBE participation by fiscal year can be found in a separate section of the appendix.

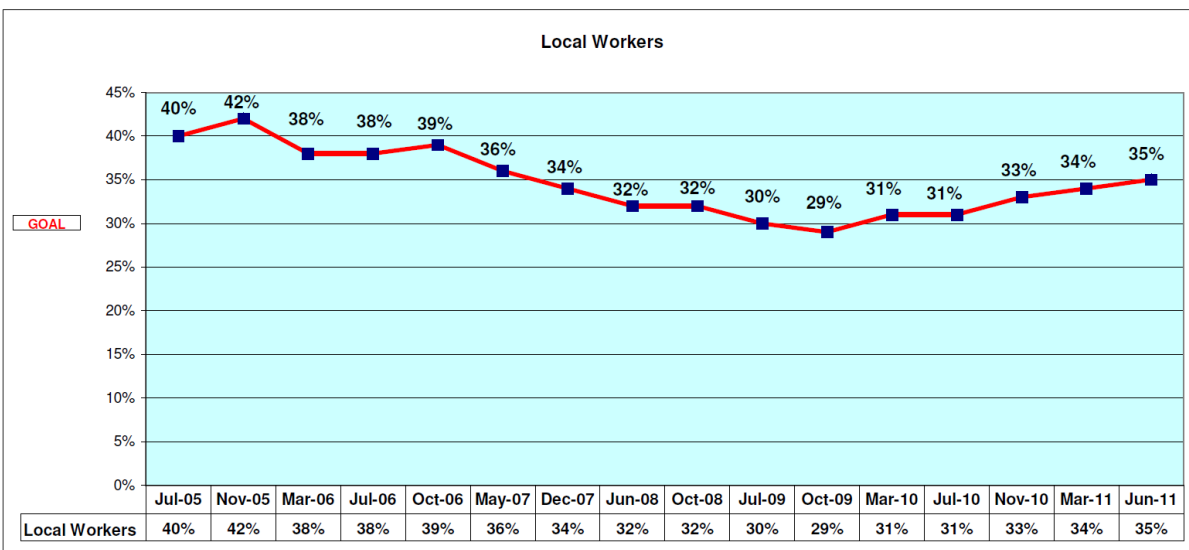
¹ Total includes only those “Design-Build” contracts which have held post-award meetings

With respect to competitiveness of bidders for LACCD construction contracts, there is evidence to show that there has been a robust number of bidders for these projects. The LACCD's Construction Bid Activity Status summary for the June 2010 to November 2010 period states that there were 13 projects that were up for bid during this period, which ranged in size between \$120,000 and \$45,000,000 according to Engineers' estimates. There were a total 133 bids received for these projects, which creates an average of more than 10 bids per project. In addition, even though the Engineers' estimates totaled \$125.67 million for these 13 projects, the actual bid amounts for the same 13 projects was only \$82.88 million, saving the LACCD approximately \$42.79 million, or 34%. The Construction Bid Activity Status summary above and additional status summaries can be accessed in the appendix. During the periods analyzed, the projects bid under the LACCD PSA resulted in a competitive number of bids and bid amounts that helped to ensure that the LACCD is getting the maximum amount of value and savings for its investments.

LACCD Community Workforce Outcomes & Local Hire

The LACCD PLA established a 30% local hire goal, defined as workers residing in the specific zip code in which the construction is taking place, as well as workers residing in all zip codes within the Los Angeles Community College District. By working with PVJOBS as the jobs coordinator, the LACCD was able to achieve and exceed the local hire goal of 30%. From the period between July 2005 and June 2011, there were a total of 48,345 construction workers who worked under the LACCD PLA. Of these workers, 17,037 were local workers, resulting in a 35.2% local hire rate, exceeding the 30% goal that the LACCD had established.

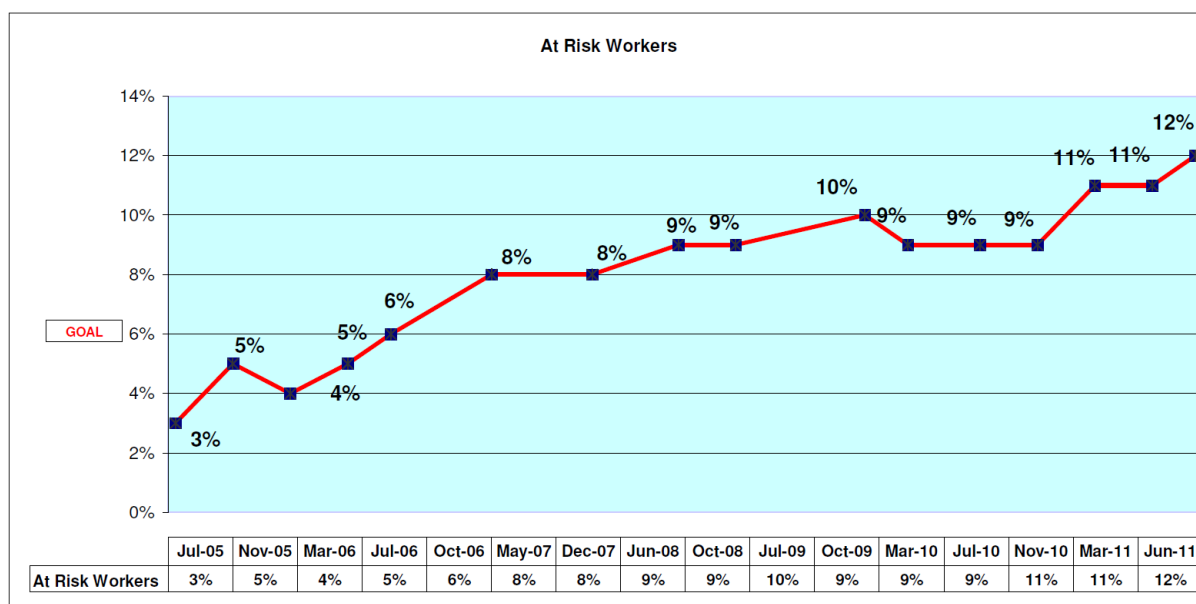
Percentage of Local Workers on the LACCD Sustainable Building Program. PLA established a goal of 30% of local individuals to be given the opportunity to work on the LACCD Building Program.



Source: Build LACCD Program. Report retrieved from Michael Flores September 19, 2011

From this 30% of workers, the LACCD also set a goal of 20% “At-Risk” workers. Hypothetically speaking, this means that out of a total of 100 workers, the LACCD set a goal that 30 of these workers should be hired locally. Of these 30 workers, 20% should be at-risk, resulting in a goal of 6 at-risk workers. This means that the hiring goal for at-risk workers out of a pool of all workers is 6%. In this same period, 2,019 “at-risk” workers participated in the LACCD PLA, resulting in a cumulative “at-risk” worker participation rate of 4.2%. Even though this is lower than the 6% targeted, the cumulative rate does not tell the whole story. As seen in the graph below, the first few years of program implementation, the “at-risk” worker goal was not met, but since October 2006, the LACCD program has managed to exceed the 6% “at-risk” goal each year.

Percentage of At-risk Workers on the LACCD Sustainable Building Program. PLA established a goal of 6% at-risk individuals to be given the opportunity to work on the LACCD Building Program.



Source: Build LACCD Program. Report retrieved from Michael Flores September 19, 2011

LACCD Leadership, Administration, and Compliance

Similar to the LAUSD, the LACCD also hired a 3rd party administrator for its PLA. Veronica Martinez, who is one of the consultants hired to work with LACCD serves as the PLA and Labor Compliance Program Manager for the LACCD construction program. From her previous employment at the National Labor Relations Board, Ms. Martinez has been working on labor compliance issues since 2003. According to Ms. Martinez, the LACCD PLA does not encounter

many issues with compliance anymore as it did in the past when the program first started. Ms. Martinez attributes this to increased familiarity of the contractors with the PLA process, and also increased collaborations and connections between contractors, subcontractors, and union hiring halls. Michael Flores, PVJOBS Program Manager for the LACCD Jobs Program, echoes the Ms. Martinez's sentiment that compliance has increased over time. According to Mr. Flores, "PLAs were new to everybody in 2004. At first, contractors were reluctant since they didn't trust quality of workers, but after realizing that these workers are coming from registered apprenticeship programs and are well-trained, they are getting quality work, quality workers, and building good buildings in a timeline manner. The faster and higher quality they [contractors] build, the more money they make, so this arrangement is much better now. The longer PLAs are out there, the more contractors are adapting to it."

The LACCD Labor Compliance Program considers itself an integral part of the construction management team on a project and seek to have high visibility. They speak to contractors at least 3-4 times a week, provide technical assistance and bid review support, and also hold workshops and trainings in order to recruit more small, local, emerging, and disabled veteran business enterprises. The Jobs Coordinators at PVJOBS also serve important roles in helping the LACCD achieve its targeted hiring goals. According to Jeffery Henderson, who is the union liaison at PVJOBS, much of our success working with the LACCD PLA is attributable to having a jobs coordinator on the ground to work with contractors and sub-contractors to monitor and aid their progress in hiring targeted workers.

Because Ms. Martinez has been working with the compliance program since its inception, she also has the historical knowledge and relationships with contractors, unions, and jobs coordinators in order to ensure that all groups are working together to achieve the LACCD PLA's goals. The uniformity of the compliance approach across the nine different college campuses has also created increased compliance over the past 8 years of the LACCD PLA. Over the years, LACCD has achieved its business participation and local hire goals by ensuring that partners know what to expect, have resources and trainings to meet expectations, and having clear and uniform communications channels to address any issues that arise.

CONCLUSION

After evaluating the Los Angeles Unified School District PSA and the Los Angeles Community District PLA program outcomes, the researcher finds that both programs have either exceeded their targeted business participation and targeted hiring goals, or are on track to meet these goals. The many bidders that have participated in both the LAUSD PSA and the LACCD PLA show that the bidding process has been competitive and that the respective districts have been able to control costs and create value while working under the PLA/PSA. In addition, even though there is no formal tracking process for whether contractors were signatory to union

collective bargaining agreements or not, the program managers for both LAUSD and LACCD interviewed have worked closely with multiple union signatory and non-union signatory contractors. Some non-signatory contractors decide to become signatory after being exposed to the high quality workers that come out of joint labor-management apprenticeship training programs, while others decide to not become signatory but still choose to repeatedly bid for PSA/PLA contracts.

By creating targeted percentages for Small, Local, Emerging, and Disabled Veteran Business Enterprises (LAUSD PLA only contains small business target) and following through with supportive programs, trainings, and aggressive compliance, the LAUSD and LACCD PSA/PLA have created additional opportunities for these businesses to win public contracts that did not exist in the past. These two programs have awarded over \$5.32 billion in contracts to small, local, emerging, and disabled veteran business enterprises just in the last 8 years, and have created opportunities for thousands of small, local, emerging, and disabled veteran business enterprises.

In both the Los Angeles Unified School District PSA and the Los Angeles Community District PLA, the agencies' commitments to increasing participation of small and disadvantaged businesses as well as local workers and apprentices are evident through their willingness to invest money in program administration and compliance. In both of these cases, the agencies hired 3rd party administrators, compliance officers, and pre-apprenticeship training and referral providers. These components seem to be critical for compliance. The funding from these programs allowed the 3rd party administrators to dedicate multiple full time staff and interns to ensure that staff, contractors, and unions were well-trained in order to comply with and exceed the small business goals of the PSA/PLA. In addition, the agencies' commitments to hiring full time "We Build" staff and PVJOBS staff also reflected their dedication to strategically invest resources in order to meet the goals of the PLA/PSA. Thus, through this research, the researcher has found evidence to support the claim that small business development and workforce development policies that are passed requires strong commitment from staff and leadership as well as sufficient resources in order to focus on compliance during program implementation. It is important to budget full time employees to ensure that large and small contractors, workers, and other stakeholders are well-informed about the policies, and are committed to their responsibilities to comply. The CCA has also found that the hiring of a 3rd party monitor to ensure transparency and project compliance is very beneficial to meeting the goals of PLAs. As with any other policy, PLAs work best when resources, time, and leadership are committed to successful implementation.

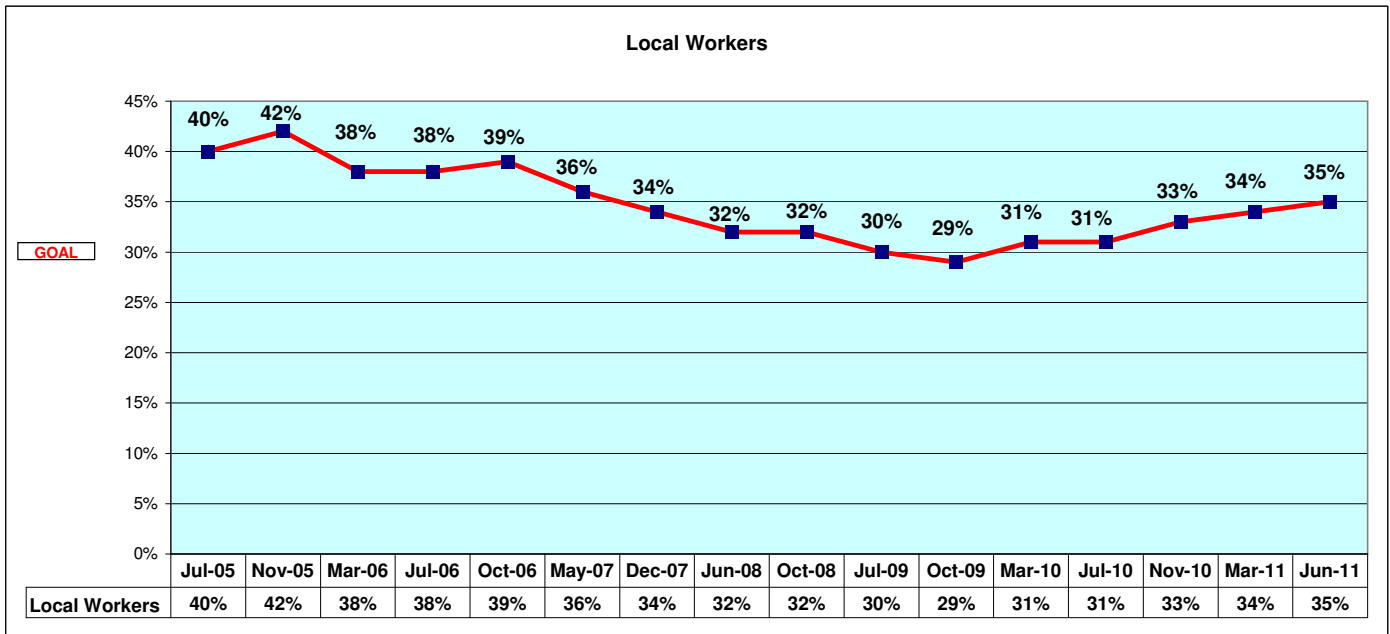
Appendix F

LACCD Local and “At Risk” Data

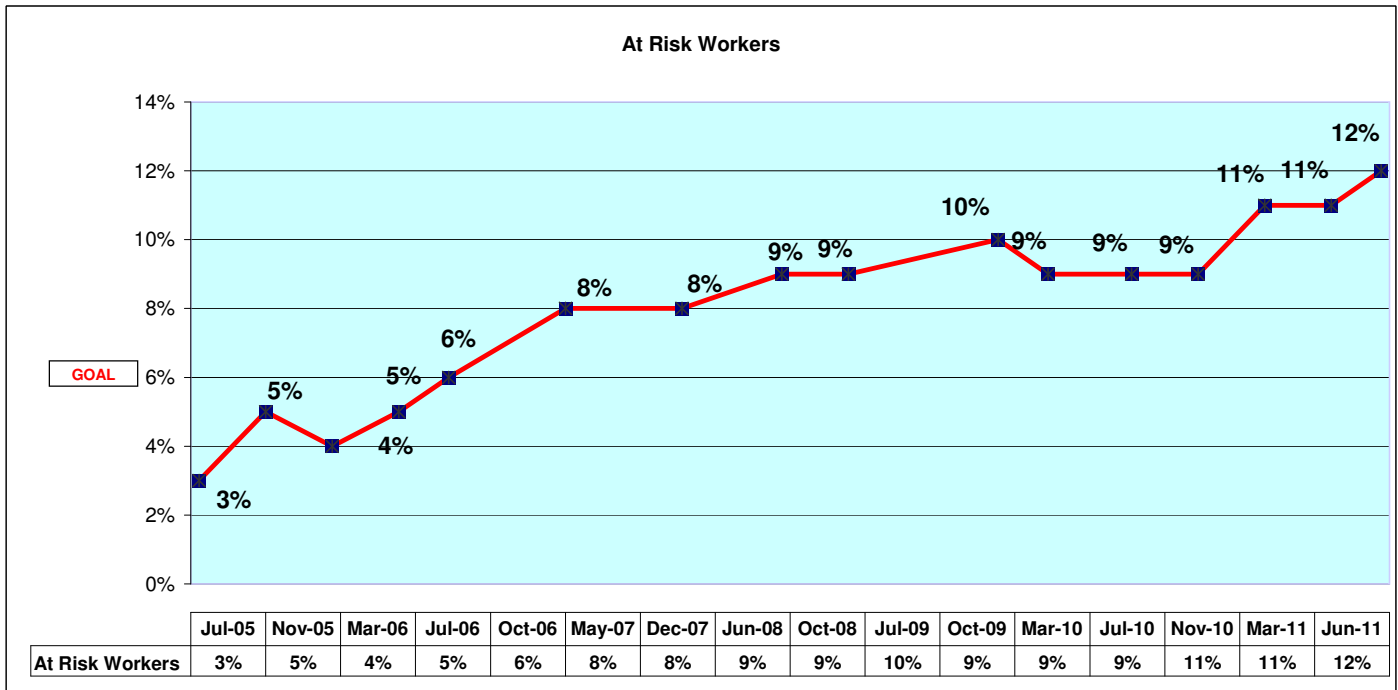
BuildLACCD LOCAL AND AT RISK PROGRAMS

as of 6-30-11

Percentage of Local Workers on the LACCD Sustainable Building Program. PLA established a goal of 30% of local individuals to be given the opportunity to work on the LACCD Building Program.



Percentage of At-risk Workers on the LACCD Sustainable Building Program. PLA established a goal of 6% at-risk individuals to be given the opportunity to work on the LACCD Building Program.



Total Trade Workers 48,345
Local Workers 17,037
At-Risk Workers 2,019

Appendix G

LACCD Local, Small, Emerging, and Disabled Veteran Business Enterprise Data



Business Outreach S/L/E/DVBE Utilization Report As of December 31, 2010

1. Background

On January 14, 2004, the Board of Trustees adopted a policy {7103.17} on opportunities for Small, Local, Emerging, and Disabled Veteran Business Enterprises to contribute to the economic development of the community.

The Board policy establishes a 28% participation goal of Small, Local, Emerging, and Disabled Veteran Business Enterprises on awarded facilities contracts each fiscal year.

2. Program Goal

The primary goal of the Business Outreach Program is to promote and track the participation of Small, Local, Emerging, and Disabled Veteran Business Enterprises on BuildLACCD's construction, professional services, and design build contracts.

"Small" businesses are those which fall within the limits to gross revenue established by the federal Small Business Administration for the type activity conducted by the business.

"Local" businesses are those with a principal office located in Los Angeles County.

"Emerging" businesses are those in operation for less than five years.

"Disable Veteran Business Enterprise" means a business enterprise certified by the Office of Small and Minority Business, State of California, Department of General Services, pursuant to Military and Veterans Code 999, or an enterprise certifying that it is a DVBE by meeting all of the following requirements: (a) it is a sole proprietorship at least fifty-one percent (51%) owned by one or more Disabled Veterans, or in the case of a publicly owned business, at least fifty-one percent (51%) of its stock is owned by one or more Disabled Veterans; or a subsidiary wholly owned by a parent corporation, but only if at least fifty-one percent (51%) of the voting stock of the parent corporation is owned by one or more Disabled Veterans; or a joint venture in which at least fifty-one percent (51%) of the joint venture's management and control and earnings are held by one or more Disabled Veteran; (b) the management and control of the daily business operations are by one or more Disabled Veterans; provided that the Disabled Veteran(s) exercising management and control of the business enterprise are not required to be the same Disabled Veteran(s) who is/are the equity Owner(s) of the business enterprise; and (c) it is a sole proprietorship, corporation, or partnership with its home office located in the United States and which is not a branch or subsidiary of a foreign corporation, foreign firm, or other foreign-based business. The terms "foreign corporation" foreign firm" and Foreign-based business" shall be deemed to mean a business entity that is incorporated or which has its principal headquarters located outside the United States of America.

3. Applicability

The Small, Local, Emerging, and Disabled Veteran Business Enterprise participation goal applies to construction, professional services, and design build contracts managed by facilities, advertised on or after December 17, 2003, and are at least fifty percent (50%) funded by Proposition A/AA and/or Measure J.

4. S/L/E/DVBE Utilization

A summary of S/L/E/DVBE participation statistics from December 17, 2003 through December 31, 2010 for **BuildLACCD** are listed below. For additional data, please refer to the attached reports.

S/L/E/DVBE Utilization			
Fiscal Year	Total Applicable Contract Amounts Awarded *	Combined S/L/E/DVBE Awarded Amount	Combined S/L/E/DVBE Utilization %
2003/2004	\$34,360,320	\$24,633,242	72.11%
2004/2005	\$82,453,268	\$55,998,979	67.92%
2005/2006	\$105,686,988	\$97,393,614	92.15%
2006/2007	\$308,880,779	\$147,764,349	47.84%
2007/2008	\$376,427,015	\$287,252,018	76.31%
2008/2009	\$491,626,530	\$245,017,374	49.84%
2009/2010	\$502,949,410	\$206,694,413	41.10%
2010/2011 (6 MONTHS)	\$265,019,303	\$103,104,319	39.02%

* Total includes only those Design-Build contracts which have held a post-award meeting.

5. Analysis

The report demonstrates that the Build-LACCD program has met and exceeded the 28% goal each fiscal year. It is noted that the cumulative for the calendar period from December 2003 through December 2010 is **54%**. This is based on an appropriate cumulative awarded dollar amount of \$2,167,203,613 of which \$1,167,858,308 was awarded to Small, Local, Emerging, and Disabled Veteran Business Enterprises.

Trend explanations are suggested below:

- a. The period, from fiscal 2008/2009 to 2009/2010 shows a decline of 7%. The slight decrease is attributed to the introduction of design-build projects in the latter part of 2008. With the typical design-bid-build projects, sub-contractors are selected at the beginning of the project. On design-build, sub-contractors are selected after DSA provides final approval; therefore full data is not available at the time the contract is awarded. For this reason, we are now only included Design-Build contracts after they have held a post-award meeting which is held shortly prior to construction commencement.
- b. This period, from fiscal 2007/2008 to 2008/2009, shows a decline of 26.47%. The percentage shows a decrease due to the 30.6% increase in committed contracts (\$115.1 million). We believe that this is due to fewer actual construction starts in the period and an increase in design awards; therefore, few subcontract awards to smaller firms.

- c. The tremendous surge in construction contracts in 2006/2007 from 2005/2006, up 92%, shows the acceptable cycle trend of the Bond program. As the committed dollars soared, there was a 52% increase in the actual dollars awarded to the S/L/E/DVBE businesses. This is a positive result even though the percentages of the totals have decreased.

6. **Conclusion**

Through the Program Management Team's efforts, the Board of Trustee's goals from the date of the adoption of the Community Economic Development program have been met and exceeded each fiscal year. The total committed dollars reaching the Small, Local, Emerging, and Disabled Veteran Business Enterprise awards has been growing and now totals over **\$1,167,858,308**: **54% of total committed dollars.**

Project Labor Agreements and Bidding Outcomes

The Case of Community College Construction in California

By Emma Waitzman and Peter Philips

Executive Summary

This is a study of the effects of using Project Labor Agreements (PLAs) in the construction of community college projects in California. We divide the study into two parts.

The first part is a case study of seven projects built by the College of Marin, three with PLAs and four without PLAs. The upshot of this case is that the PLAs in comparison to the nonPLAs attracted a similar number of bidders, came in at a slightly lower price point compared to the engineer's estimate, had about the same or fewer construction problems and trained more young, local workers due to the social justice component of the PLAs. We also find that local contractors were eager to bid on both PLA and nonPLA projects while bidders coming from afar preferred to bid on either the PLA or nonPLA projects but not both.

The second part is a statistical study of 88 community college PLAs and 175 community college nonPLAs representing \$501 million in PLA work and \$206 million in nonPLA work, controlling for when and where these projects were built, and how large each project was, we found that the PLA projects had slightly more bidders compared to nonPLA projects. We also found that PLA low-bids came in slightly lower compared to nonPLA projects. From these results, our conclusion is that PLAs do not reduce the number of bidders nor do they raise costs on California community college projects.

Case Study

In June 2004, bond measure C passed in Marin County, California, providing \$249.5 million to modernize the facilities of the local community college, the College of Marin. The modernization of the College included the construction of 7 new buildings, 3 of the projects were completed under a Project Labor Agreement (PLA) and 4 were not. All construction occurred between 2008 to 2015 providing a useful opportunity to compare bidding and construction on similar PLA and non-PLA projects

The PLA included common stipulations including sections outlining grievance procedure, management rights, and work rules. Like many PLAs, the College of Marin PLA included a social justice component encouraging the hiring of local workers, veterans, and disadvantaged workers, such as those with a criminal record. The PLA also stipulated that contractors were to hire students enrolled at the College to work on the project.

All seven new buildings were finished on time. A study of the first two PLA projects by Dannis, Woliver, and Kelley, Attorneys at Law concluded that "the two PSA [Project Stabilization Agreement—a synonym for a PLA] projects had fewer problems than some non-PSA projects." The College's satisfaction with the two PLA projects approved in 2008 led the College to assign a third project to be administered under the PLA in 2013.

Initially, each project was completed under budget. However, alterations following completion of two of the four nonPLA projects imposed cost overruns leading to final amounts that exceeded their original budgets. Nonetheless, it appears the cost overruns were related to architectural design errors rather than faulty construction.

Five College of Marin students were hired on PLA projects. Each student was trained by a different trade—sheet metal, carpenters, electricians, laborers, and plumbers. A recent study of apprenticeship training concluded that apprentices that complete their programs earn about \$300,000 more over their work-lives compared to workers without apprenticeship training. One student, Julian Stone stated: “My whole life I’ve wanted to be a carpenter....The PLA project gave me the opportunity I needed to get my life together and going in the right direction”

In all cases, the lowest bid (excluding subsequent cost-overruns in two cases mentioned above) came in under the engineer’s estimate. For the four nonPLA projects, the sum of the lowest bids was \$38 million or about \$10 million per project. The sum of the engineer’s estimates for these four nonPLA projects was \$50 million or about \$12.25 million per project. The average number of bidders was 9.5 per project, and the average nonPLA project came in at 79% of the engineer’s estimate.

In the case of the 3 PLA projects, the sum of the lowest bids was \$66 million or about \$22 million per project. The sum of the engineer’s estimates for these three PLA projects was \$88 million or about \$29 million per project. The average number of bidders was 7.3 per project and the average PLA project came in at 75% of the engineer’s estimate.

On average, those contractors who bid only on nonPLA projects were located 51 miles from the College of Marin’s Kentfield Campus. Those who bid only on the College’s PLA projects were located 63 miles from Kentfield. However, those contractors who bid on both PLA and nonPLA projects at the College of Marin were located much closer to the Kentfield Campus—on average they were found about 25 miles from the College of Marin.

This “U” shaped relationship seems to reflect that those contractors interested only in bidding on nonPLAs or only on PLAs were willing to look far afield for such opportunities. Those interested specifically in College of Marin projects, regardless of whether they were PLAs or not, were located closer to the Kentfield Campus in the first place.

Statistical Study

We supplement our case study of the College of Marin with a statistical analysis of 88 PLA and 175 nonPLA community college projects representing \$501 million in PLA work and \$206 million in nonPLA work. Built in 10 California community college districts over the period 2007 to 2016, using statistical analysis controlling for when and where these projects were built, and how large each project was, we found that the PLA projects had slightly more bidders compared to nonPLA projects, but that this difference was not statistically significant. Our findings rejected the hypothesis that PLAs reduced the number of bidders compared to nonPLA projects.

In a second statistical analysis of low bids on 105 projects where the engineer’s estimate was available, controlling for when and where the project was built, and how large the project was envisioned to be based on the engineer’s estimate, we found that PLA low-bids

came in slightly lower compared to nonPLA projects, but that this difference was not statistically significant. Our analysis rejected the hypothesis that PLAs raised the cost of projects relative to the engineer's estimate compared to nonPLA projects.

Errata

An earlier version of this report mistakenly identified the winner of the Main Building Complex PLA project for the College of Marin as Gonsalves and Stronck when in fact, Di Giorgio Contracting won this bid. This mistake has been corrected.

About the Authors

Peter Philips is a Professor of Economics at the University of Utah and Visiting Scholar at the Institute for Research on Labor and Employment at the University of California, Berkeley. He received his BA from Pomona College and his MA and PhD from Stanford University. Philips has written extensively on the construction industry and the construction labor market.

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Introduction

Project labor agreements (PLAs) are pre-hire contracts between project-owner representatives and local construction unions. PLAs account for an ever increasing amount of both public and private construction projects. PLAs become a public policy issue when there are differing views on how best to manage public works construction. Proponents of PLAs argue that these contracts facilitate both efficient construction and the attainment of related public policy objectives such as local hire or the training of local youth and/or other targeted groups in construction skills. Critics of PLAs contend that these contracts increase the cost of public construction primarily through a hypothesized reduction in the number of bidders on public works. The assertion is that PLAs discourage some contractors from bidding on these projects. This, in turn, reduces competition which in turn raises construction costs. In this study, we will directly address this hypothesis both in a case study and in a statistical analysis of bidding on 263 community college projects.

A 2001 study of California PLAs by the California Research Bureau, California State Library found that

...private construction projects in California are much more likely to use PLAs than are public projects. Of the 82 project labor agreements reviewed for the content analysis in this report, nearly three-quarters (72 percent) were private sector agreements. In addition, 22 out of 23 private cogeneration electricity plants recently built or under construction in California used PLAs.ⁱ

Since this study, the use of PLAs has been growing in California. There are no comprehensive data on the growth of private PLAs, but in the California public sector data show clear growth in the use of PLAs. In the 1990s, on average, 3 new public sector PLAs were signed per year; in the 2000s, on average, 11 new government PLAs were signed per year; and between 2010 and 2016, on average 16 new public sector PLAs in California were signed per year. Of the 234 public PLAs signed since 1993, 26 (11%) have been community college PLAs.ⁱⁱ Counting up signed project labor agreements gives only a rough measure of the growth and distribution of public sector PLAs in California because a project labor agreement can entail one building project or many separate building projects; and the size of these projects can vary.

PLAs serve many purposes in both the private and public sectors, but a common purpose is to ensure the supply of a trained and qualified labor force. Other purposes sometimes include a process to customize work schedules or work rules to the project's needs, and the channeling of local workers (or workers from a targeted group such as veterans or at-risk youth) into registered apprenticeship or pre-apprenticeship programs and a career in the construction trades.

Despite these potential benefits, PLAs are controversial because critics assert that PLAs raise construction costs. In states such as California where public construction is governed by prevailing wage regulations, PLA critics assert that on public works, PLAs raise costs primarily by restricting the number of contractors willing to bid on PLA projects.

This study is the first to test this hypothesis. We do this in two ways. First we provide a detailed case study of 7 projects, 3 PLA and 4 nonPLA jobs, built by the College of Marin between 2007 and 2015. Then, we test the reduced-number-of-bids hypothesis using data for 88 PLA and 175 nonPLA community college projects in California representing \$501 million in PLA work and \$206 million in nonPLA work. In both cases, we ask the question, did the use of PLAs raise public construction costs by restricting the number of contractors bidding on these PLA projects compared to their nonPLA counterparts?

We begin this report by describing the distinctive turbulence that characterizes the construction industry and makes the creation and retention of a qualified and safe construction labor force particularly challenging. Understanding the broader challenges of construction and the training of skilled labor contextualizes the issues surrounding project labor agreements. The basic point here is that construction turbulence makes it difficult to train and to retain skilled workers in this industry. PLAs are one mechanism for addressing the challenge of obtaining a skilled and qualified labor force to build a public or private project.

Construction Context¹

Construction is an extraordinarily turbulent industry which makes it difficult to train and retain a skilled and experienced blue collar workforce. Yet, primarily through obligations enforced by collectively bargained contracts, in California, construction is continually being refreshed by the supply of newly trained workers graduating from registered construction apprenticeship programs. Roughly every five years, 15% of the California construction workforce is newly trained journeyworkers graduating from registered apprenticeship programs. This reflects an annual investment of around \$250 million with 97% of the graduating apprentices coming from jointly sponsored contractor/union programs.ⁱⁱⁱ

Construction is a dangerous and deadly industry. In California, construction has the third highest injury and fatality rates of any major industry behind only agriculture and transportation.^{iv} Training and experience help construction workers be safer. For example, residential construction which has few apprenticeship-trained journeyworkers has twice the industry average injury rate. Nonresidential construction and heavy-and-highway work which have many more apprenticeship-trained journey workers have half the construction-industry average injury rate.^v Registered apprenticeship training helps create the skills and knowledge that keep construction workers safe.

Registered apprenticeship training also pours the foundation for a lifetime of better earnings. Mathematica estimates that registered-apprentice graduates earn over their

¹ This section may be skipped by readers who are familiar with the unique challenges of the construction industry and how apprenticeship programs address the problems of skill development and worksite safety. The next major section addresses the hypothesis that public PLAs restrict the number of bidders.

work lives \$300,000 more than their comparable counterparts who do not attend registered apprenticeship programs.^{vi}

But a trained and experienced workforce is also important to owners. While systematic data are not available measuring the effects of the lack of training and experience on delayed work-schedules and workmanship defects, few practitioners in the construction industry would maintain that skill and experience are not important ingredients in construction success.

Construction Volatility Hampers Training and Experience

Constituting, on average, about 4.5% of the California labor force, construction is the most turbulent of the major California industries. At the peak of the last business cycle, in 2006, 933,000 workers were employed in California construction. This was 5.6% of all California workers. (Figure 1) At the trough of the business cycle, in 2010, 560,000 were employed in California construction amounting to 3.5% of the overall workforce. By 2015, construction employment was back up to 725,000 and 4.1% of the total California labor force. From peak in August 2006 to trough in March 2011, California construction lost 45% of all its jobs and by July 2015, California construction jobs were still 20% below the 2006 peak. This means almost 1 out of every 2 workers in construction in 2006 was gone in 2011 while by 2016 half of those who left had to return after an absence of up to 5 years or be replaced by new workers. Construction is like a giant sponge, constantly sucking in and squeezing out workers. This underscores the challenge of retaining trained and experienced workers in construction.

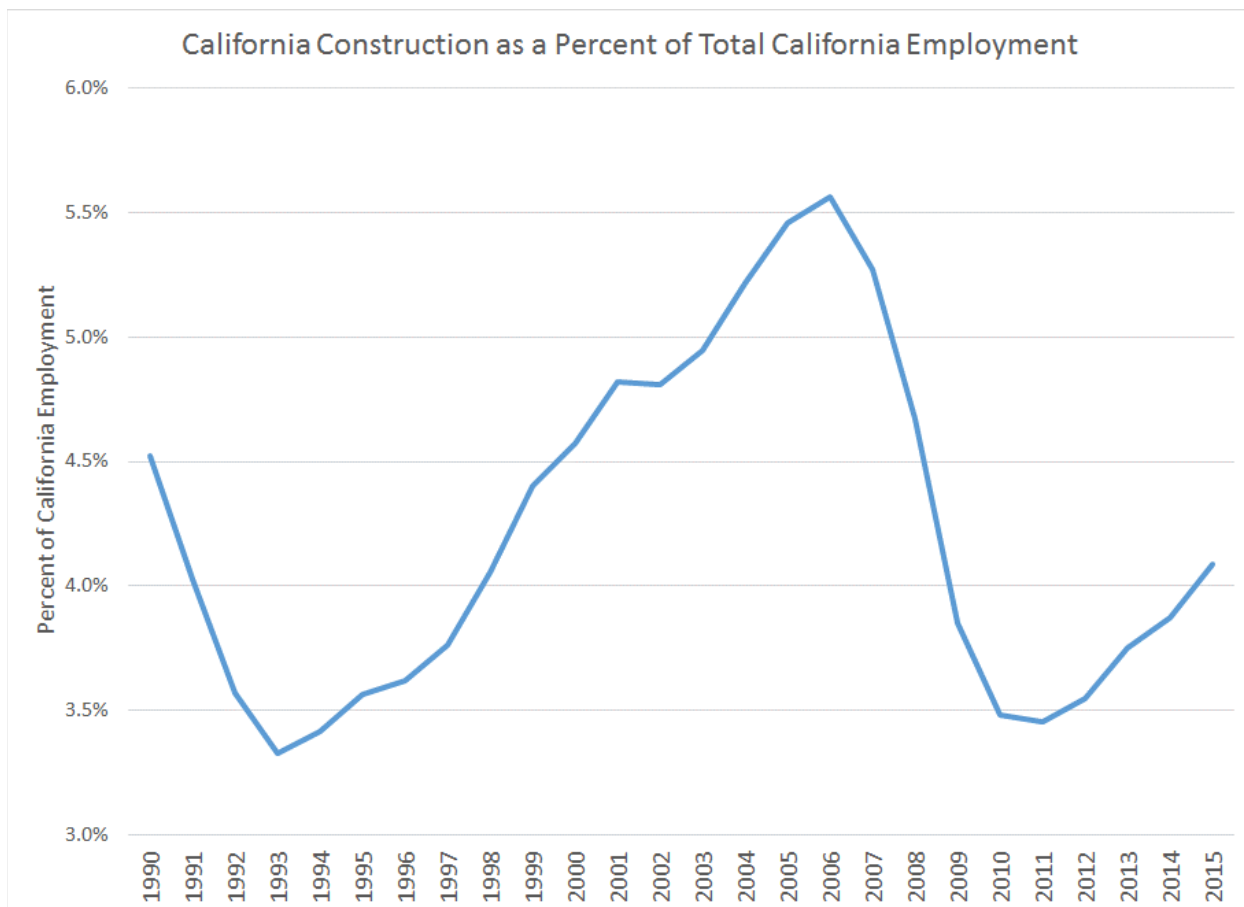


Figure 1: California annual construction employment as a percent of total California employment, 1990 to 2015^{vii}

Not all sectors of the California construction industry have recovered from the Great Recession at the same pace. Figure 2 shows that employment in the construction of utility systems has now exceeded its 2006 peak, and employment in the construction of nonresidential buildings is coming close to its 2006 peak. In contrast, employment in residential building construction still lags at 65% of its 2006 peak, and overall construction employment in 2015 was only 78% of construction employment at the peak in 2006. When some sectors recover faster than others, the recovering sectors bear the heaviest burden finding ways either to induce experienced workers to return to the construction industry or to train a new generation of construction workers.

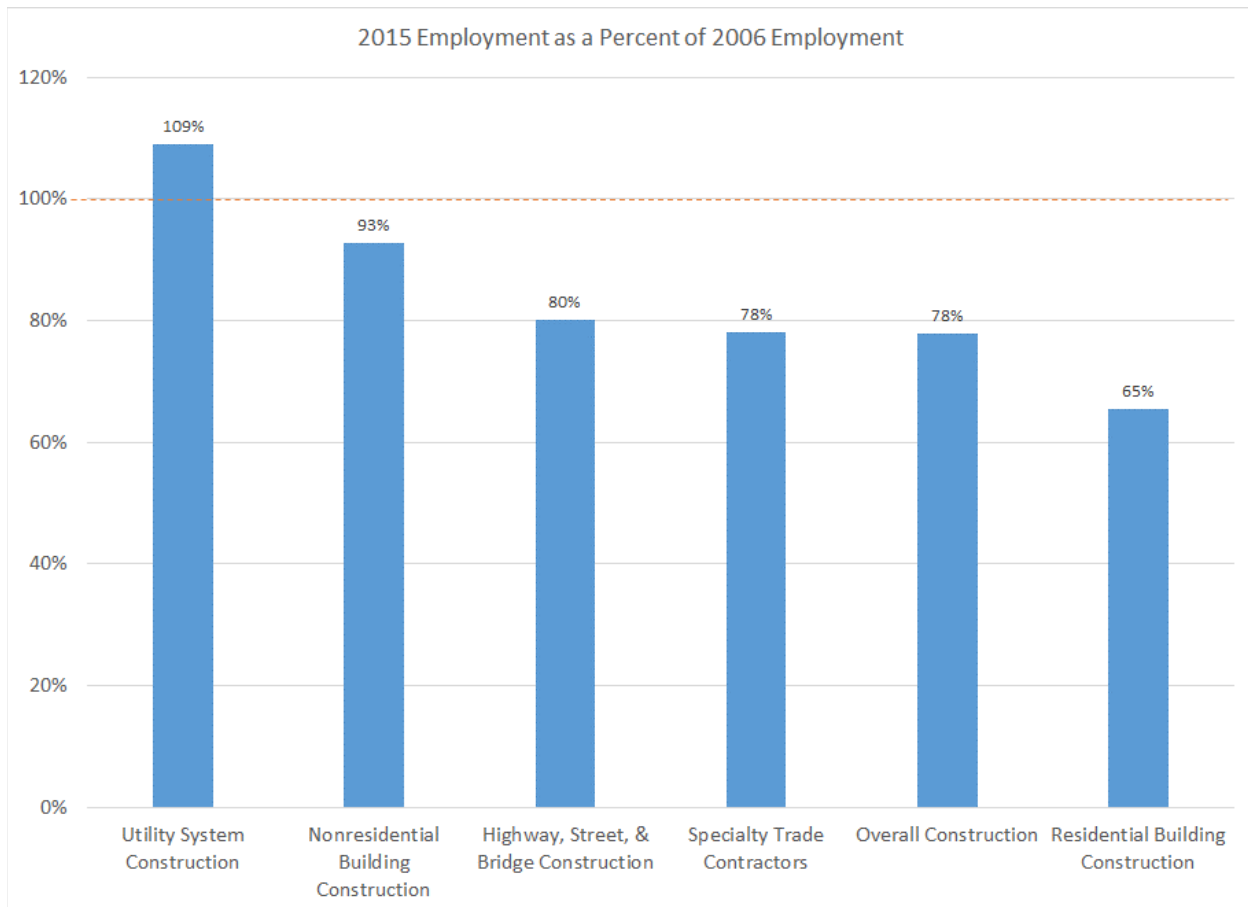


Figure 2: 2015 California construction employment by sectors as a percent of peak California construction employment in 2006^{viii}

However, the challenge of training and retaining skilled and qualified workers combines the acute trauma of business cycles like the Great Recession with the chronic strain of seasonal employment volatility. Figure 3 compares California's construction employment turbulence to the relatively mild seasonality of the overall California labor market looking at 2000 to 2016 using monthly employment data. Overall employment is shown on the left vertical axis and construction employment is shown on the right vertical axis. The axes are calibrated to allow for a comparison of the relative volatility in both cyclical and seasonal employment. The amplitude of the business cycle in construction combines with the persistent volatility of seasonal work to create much less certain employment prospects for construction workers compared to workers in the overall California employment. Again, construction is like a giant sponge cyclically and seasonally sucking in and squeezing out workers with no guarantee that the worker that was squeezed out last time will be the worker who gets sucked in this time. As a consequence, skills and experience get lost at each turn of the cycle.

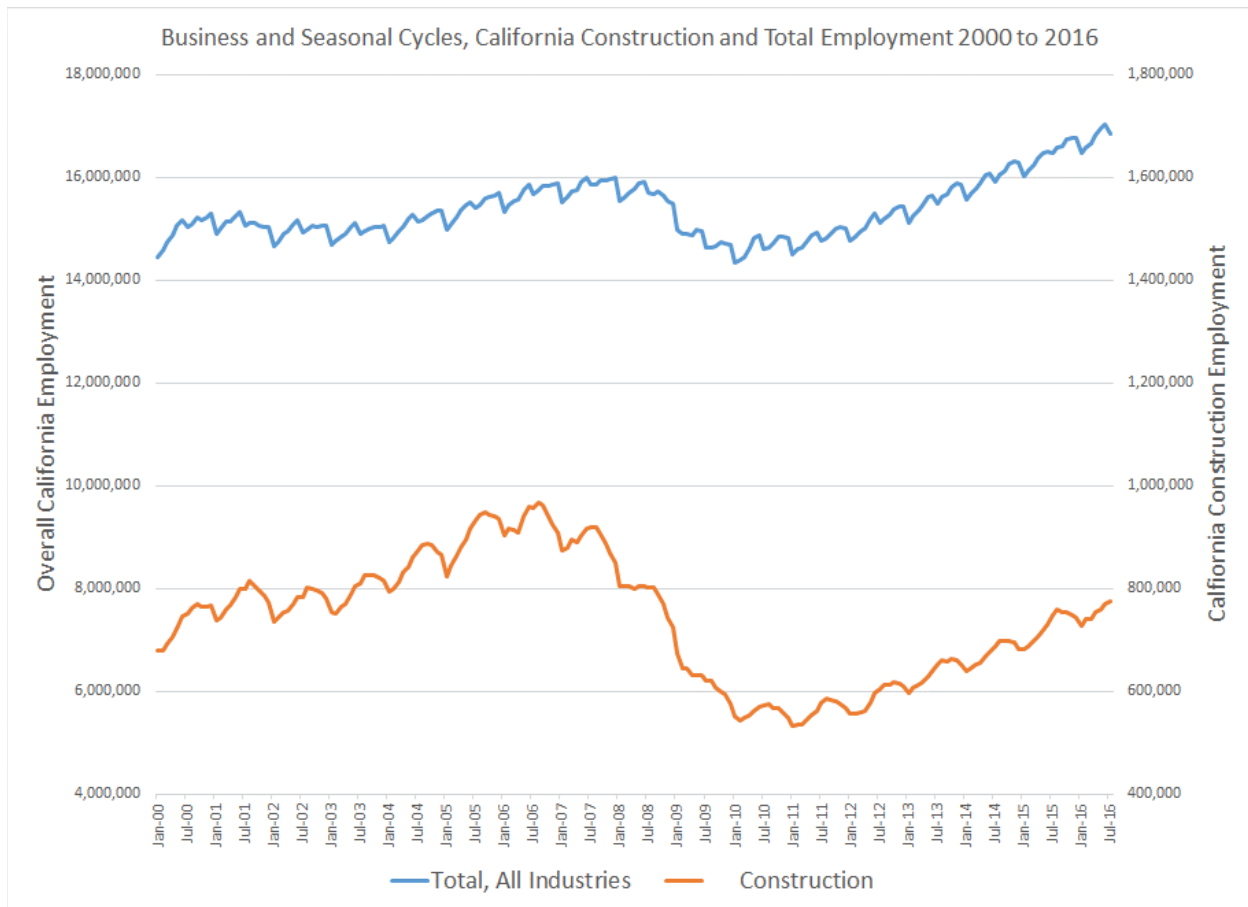


Figure 3: Comparing California's construction business and seasonal employment cycles to overall California employment, 2000 to 2016^{ix}

Training a Safe and Qualified Labor Force in the Face of Turbulence

The problem of retaining construction workers in an industry that can toss out 10% of its workforce across the seasons and 45% of its workforce across the business cycle, makes it difficult to finance the training of construction workers. Why train a worker if the job is going to disappear and the worker with it? Yet because construction depends upon craft skills to insure the quality of construction along with trained and experienced workers to fend off the inherent dangers of construction work, training does in fact take place.

In the unionized sector of construction, collective bargaining creates a framework for financing the accumulation of human capital in construction. Contractors signing collectively bargained agreements are bound by those agreements to contribute a set amount of money for each hour of work they win in order to finance the training of the next generation of construction workers. Because of this contractual agreement, California union contractors invest substantial sums of money each year to build and run extensive registered apprenticeship training systems. In 2012, California union contractors invested \$230 million in apprenticeship training and graduated 15,200 apprentices.

Nonunion contractors, facing the same skilled labor challenges, also invested in registered apprenticeship training. In 2012, nonunion contractors spent \$28 million on registered apprenticeship training and graduated 420 construction apprentices.^x

Over the five-year period, 2011 through 2015, California's joint contractor/union apprenticeship programs graduated 72,400 construction apprentices. Their nonunion counterparts graduated an additional 2050. Together this added more than 74,000 newly skilled construction workers to the California construction labor force. Over this 5-year period, an average of 640,000 employees worked in California construction three-fourths of whom were blue collar workers.

So, in California, over a five-year period, newly graduated apprentices represented 15% of the construction labor force while joint labor-management (union) programs accounted for 97% of the new Journeyworkers and the unilateral (nonunion) programs contributed an additional 3% of the newly skilled labor force. This constant refreshing of the California labor force with newly trained workers is the essential ingredient in maintaining effective and qualified construction manpower in the face of chronic yet unpredictable construction turbulence.

The Importance of Training to Workers

Safety

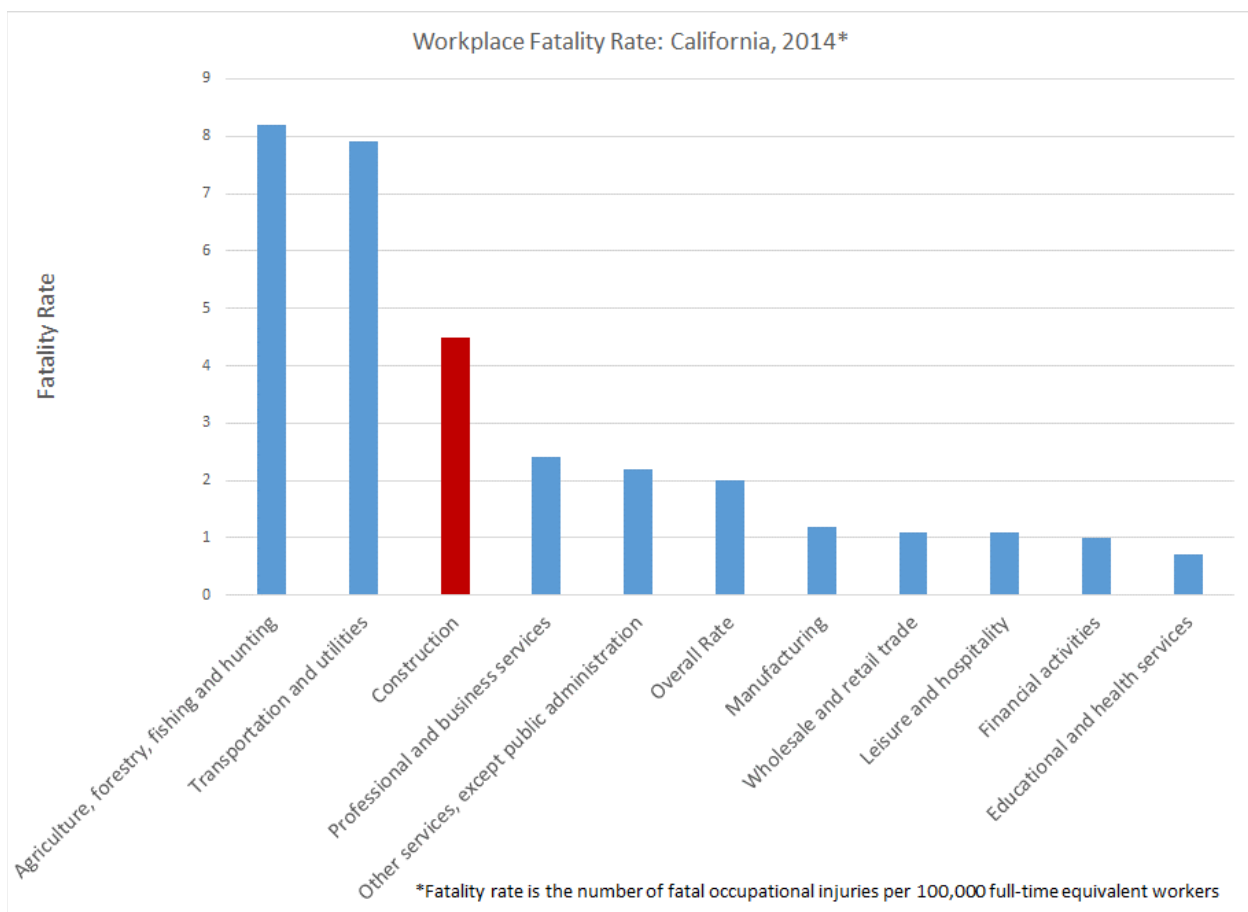


Figure 4: California workplace fatality rate by industry, 2014^{xi}

Construction is among the deadliest of major industries. Figure 4 shows that the occupational fatal injury rate in construction is more than twice the national average and third behind only agriculture/forestry/fishing and transportation in the risk of death.

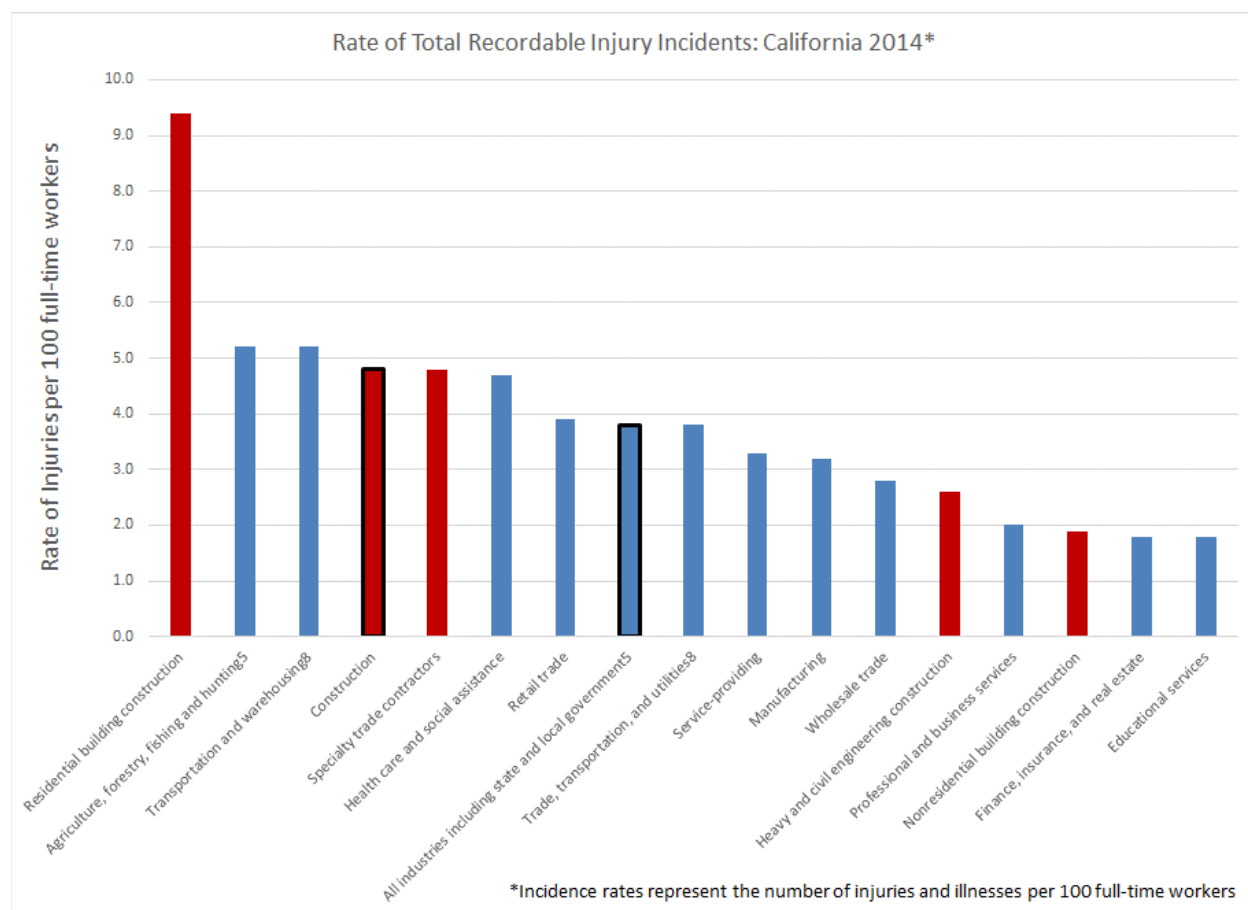


Figure 5: California workplace total recordable injury rate for selected industries and construction sub-industries^{xii}

Figure 5 shows that in terms of injuries, again construction, as a whole, is almost as dangerous as agriculture and transportation and has about a 20% higher overall injury rate compared to the economy as a whole. But there is a wide difference in the risks of injury across construction segments. Residential construction has almost twice the injury rate compared to construction as a whole while nonresidential building construction has less than half the injury rate compared to construction as a whole. This reflects the fact that very few graduates of registered apprenticeship programs go into residential construction. Even heavy and highway construction, which involves roughly the same exposure to roads and heavy equipment as found in transportation, nonetheless has an injury rate that is roughly half the injury rate of overall construction and overall transportation. Heavy civil construction has a high percentage of apprentice-trained Journeyworkers because this is a predominately unionized sector of California construction and much of this work falls under prevailing wage regulations which either require or encourage apprenticeship training.

Construction work is inherently dangerous. Construction volatility, by constantly churning experienced workers out of the industry and pulling inexperienced workers into construction, exacerbates the inherent dangers of this work. Training, in general, and apprenticeship training, in particular, is key to mitigating these dangers. That is one reason why training is important to construction workers.

Income

As will be discussed below, apprenticeship training substantially raises the current and lifetime incomes of construction workers. An example of the effects of registered apprenticeship training on earnings can be seen comparing the earnings profiles of solar installers to electricians. Figure 6 shows the earnings career paths of solar installers in California's Bay Area compared to electrician pre-apprentices moving into apprentice status and then graduating to becoming journeyworker electricians.

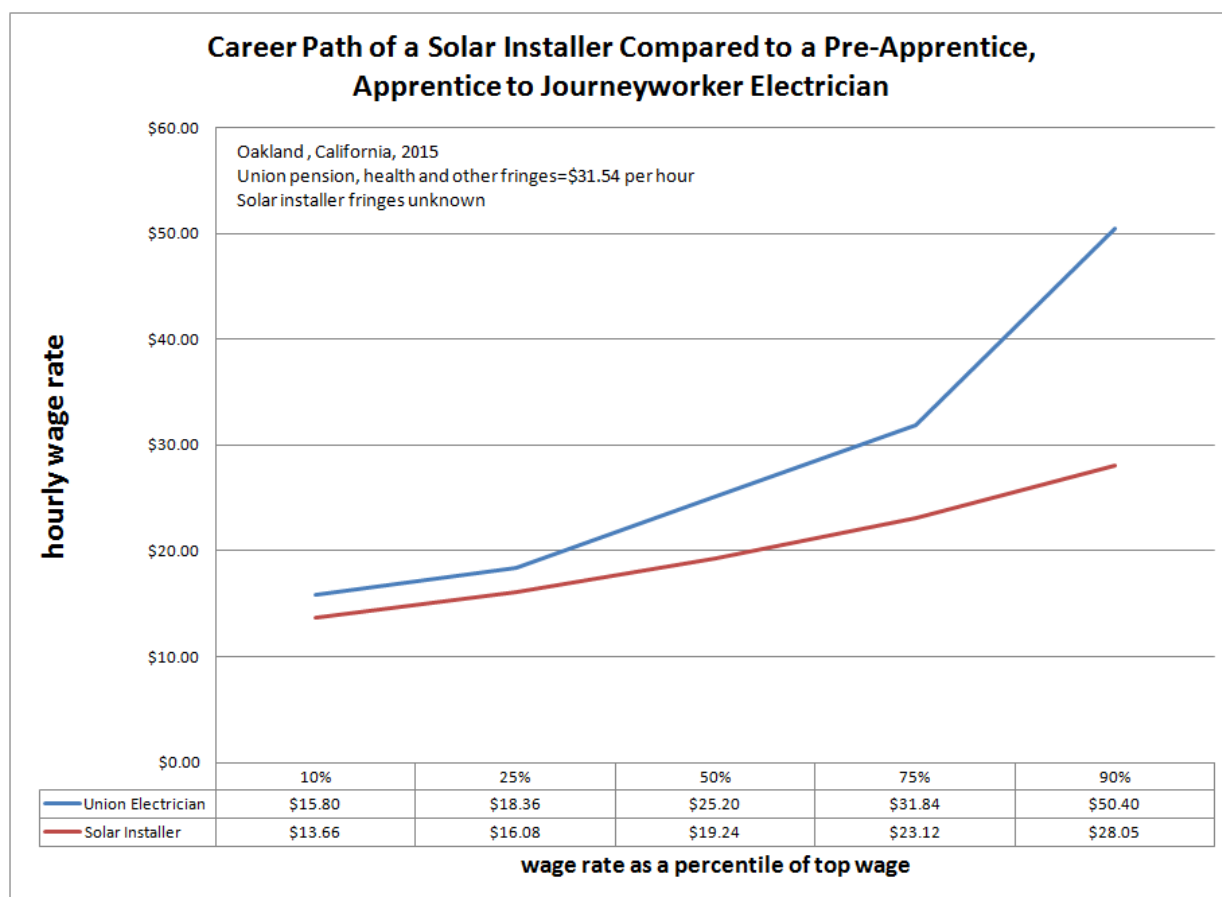


Figure 6: Comparing the career paths of rooftop solar installer to union electrician pre-apprentice, apprentice, Journeyworker

In the case of solar^{xiii} installers, we do not have a regulated career path. Rather, on a more informal basis, solar installer earnings rise with more experience either through raises from their employer or by moving to higher paying employers. The paths of solar installers

and pre-apprentice electricians² begin close to each other in terms of entry level wages. As pre-apprentices gain experience, their wages rise, but only slightly faster than solar installers. Once the pre-apprentice enters the apprenticeship program, his/her earnings grow much more quickly and significantly compared to solar installers. This difference widens substantially once the apprentice graduates to journeyworker status.³

This more advantageous earnings profile of the electrician career path compared to the solar installer path is due to the fact that apprenticeship training for electricians does not focus exclusively on the skills needed for photovoltaic construction jobs. The pre-apprentice/apprentice path steadily broadens the apprentice's training to encompass the entire electrician craft. The young worker eventually gains knowledge of a wide range of skills, qualifying him/her for a wide range of projects—and this broad occupational skill set is essential not only for higher hourly wage rates but also for staying employed in a turbulent construction market. The solar installer learns only the specific tasks associated with solar installation jobs, which limits the worker's job opportunities and potential earnings.

When benefits are also considered, the difference in the electrician and solar installer occupations are even more dramatic. Figure 6 does not show the differences in benefits between the electrician path and the solar installer path because government data on solar installation earnings do not include benefits. Nonetheless, in general, one would expect that the benefit advantages of apprenticeship training are probably even greater than the wage advantage.

The Importance of Training to Owners

Design flaws, unexpected weather, unforeseen worksite conditions, change orders, faulty workmanship, inferior materials, delays in supplies, labor shortages, worksite disorganization and a host of other problems can plague construction activity and lead to costly delays in finishing the project. Insurance for the project, the contractor and subcontractors can help mitigate the costs of construction delays and construction defects; but like anything else, an ounce of prevention is usually worth a pound of cure.

Blue collar workforce training is one key element in providing that ounce of prevention. A skilled and knowledgeable crew of craft workers is the final link in the chain from initial design to the final completion of a project. Workers who know what they are doing can judge the quality of most of the materials going into the project providing a final assessment against material defects. Experienced craftsmen who know how to work

² Also known within the electrician's union as "construction electricians".

³ The comparison of these wage profiles is only approximate because in the case of pre-apprentices and apprentices, their wages rise in lockstep with their experience on-the-job and classroom training. In the case of solar installers, the data reflect the distribution of solar-installer wages, but there is no guarantee that any one solar installer will necessarily rise up that profile from bottom to top with increased experience and training. With some companies that will be the case, and others not. Some installers will have to rely upon market mobility and opportunity to harvest a payoff from increased experience and training.

together provide the final piece needed to translate a potentially chaotic system of layered subcontracting into an organized and smoothly running system of construction. Skilled workers who know their craft provide an immediate judge of the quality of their own work. Skilled construction workers provide the checks and balances that make the anthill of a major construction site a coordinated effort. Without a doubt engineering, planning and supervision are also keys to a successful construction project; but in the craft work that entails most construction, making sure that those who are actually doing the construction are skilled and experienced is necessary to insure a timely completion of a quality project.

The Role of PLAs in Obtaining a Trained and Qualified Labor Force

Project labor agreements insure that most of the blue collar workers on the project come from the local union halls of the crafts on the project. As will be shown below, in California, the overwhelming majority of construction Journeyworkers who have received formal, registered apprenticeship training come from the union sector of construction. Also typically union hiring halls confer priority in call-outs to local union members. Thus, PLA requirements tend to insure that most workers on a project are sourced locally and are either the products of registered apprenticeship training or are currently enrolled in a registered apprenticeship program or are in line to enter a registered apprenticeship program through a pre-apprenticeship program.

Nonunion contractors can and do bid on PLA projects. On public works in California, PLA provisions sometimes allow for nonunion contractors to bring a fixed number of key workers onto the project without going through the union hall. This allows the nonunion contractor to use that contractor's best workers in concert with union workers coming from the hall.

So a primary selling point that advocates of PLAs present is that PLAs provide a trained and qualified labor force without excluding key nonunion workers who may have firm-specific skills that the nonunion contractor wants to have to tackle the project effectively.

The Hypothesis that Public PLAs Restrict the Number of Bidders

On public projects not governed by prevailing wages, PLA critics may argue that PLAs raise costs by raising wages relative to what might be obtained without PLAs. This issue is in dispute because PLA advocates argue that by insuring a more productive workforce, PLAs in these situations offset potentially higher wages with higher productivity. Regardless of the outcome of these disputes, in the context of public works governed by prevailing wage regulations such as those in California, the wage-differential argument is largely irrelevant.

The essence of the argument has been summarized in a study that was critical of the use of PLAs:

Opponents argue that PLAs increase costs. They claim that the requirements imposed by PLAs discourage nonunion contractors from bidding on projects and subcontractors from participating. This reduced competition, it is claimed, results in overall higher bids.^{xiv}

This study did not seek to measure the effect of PLAs on the number of bids. Rather, it attempted to measure the cost differences between PLA and nonPLA projects and then attributed these differences to an assumed difference in bid competition plus possible differences in work rules across PLA and nonPLA projects.

Here we address the hypothesis that PLAs restrict competition head on by directly testing whether PLAs encourage, discourage or have a neutral effect on the number of bidders on PLA projects compared to nonPLA projects. In testing this hypothesis, we control for other factors that influence the number of bidders on a project such as the size of the project and when during the construction business cycle, the project was let.

Project Labor Agreements

What Is a Project Labor Agreement?

Project labor agreements are pre-hire labor agreements between construction unions, as a group, and representatives of an owner intending to build a project or set of related projects. If we think of a “project” as a construction activity for which there is a bid opening, one project labor agreement can cover either one project or multiple projects. In the multiple project case, these separate projects would be gathered under a unifying umbrella such as a bond issue financing a set of projects. While the requirements of PLAs can vary dramatically depending on the needs of the parties entering into the agreement, almost universally, PLAs promise two things: first, most (but in the public sector, not all) of the blue collar workers on the project will be dispatched through local union hiring halls. Second, during the life of the agreement there will be no work stoppage regardless of whether there are either strikes or lockouts elsewhere within the local construction labor market.

In addition to these universal aspects of PLAs, project labor agreements become customized to the desires and intentions of the signatory parties—the owner and the local unions (bargaining as a group). Customized aspects of PLAs may include unique provisions regarding scheduling and overtime, specific regulations regarding work rules and craft jurisdictions, quota provisions regarding local hire or local participation in apprenticeship programs, distinctive safety programs or project-specific worker compensation procedures.

From the unions’ perspective, PLAs are concessionary contracts where specific owners controlling important work obtain a set of concessions or sweeteners in exchange for most or all blue collar workers coming from the hiring hall. In the public sector, PLAs almost always contain a provision allowing contractors to obtain some key blue collar workers outside the hiring hall system. The amount and flexibility of the key worker provision is subject to bargaining as are all the other provisions of a PLA.

Many PLA projects are large. After all, the incentive that induces separate craft unions to bargain as a group and provide concessions to an owner relative to local collective bargaining agreements is that the owner has a good deal of work on offer. However, when a PLA covers multiple projects under the umbrella of a construction bond or other unifying element, specific projects within the larger set need not be themselves large projects. So while many specific PLA worksites are large—such as airport construction or a sports stadium or a large civil engineering project—many other specific PLA worksites are smaller but encased within a larger construction agenda which allowed the owner to lure the unions to the bargaining table.

PLAs are used in both the private and the public sector. This study focuses on public community college construction in California some of which was governed by PLAs and some not. Public sector PLAs are controversial because they involve public procurement policy. Some nonunion contractor associations oppose the use of PLAs in public construction procurement.

In our case study and statistical sample, all the community college construction was governed by California's prevailing wage law. Prevailing wage laws set the wage rates and benefit packages by craft that are to be paid on public works. While these regulations are not always obeyed, nonetheless, in general, in California, wages on public works tend to reflect wage rates established in local collective bargaining agreements.

Critics of Project Labor Agreements

Critics of public project labor agreements in prevailing wage law states argue that PLAs increase construction costs on public works by restricting the number of contractors willing to bid on these projects compared to comparable public projects without PLAs.^{xv} They argue that some nonunion contractors are unwilling to bid on PLA projects because these contractors do not wish to obtain the majority of their blue collar labor from the local union hall. They also may be deterred from bidding if the PLA requires that they pay into the collectively bargained health and retirement funds for their key workers, especially if they are already paying privately for these workers' health insurance or 401ks.

Proponents of PLAs argue that many nonunion contractors do bid on PLAs and that the alleged deterrence effect of PLAs are exaggerated. They further suggest that PLAs may attract (primarily union) contractors that otherwise would not bid on those projects.

PLA critics call attention to a 2004 renovation project at the, Burckhalter Elementary School in East Oakland, California. The case was summarized in an article in SF Gate:

A call for bids went out, and a San Rafael firm that specializes in school construction -- M.A. Davies Builders -- came in with the low estimate of \$1.8 million, beating out seven competitors....Before a final deal was signed, the school district announced that -- after years of on-again, off again talks -- it had signed a breakthrough labor pact with Alameda County's trade unions. The pact is supposed to ensure labor peace in future school construction projects. It sets local hiring goals, encourages job apprenticeships and requires that a percentage of workers be hired out of the local union halls....But as a result of the labor pact, the school district decided to rebid the Burckhalter contract.... This time, there were only three companies in the running, and the lowest bid, from Albay Construction of Contra Costa County, was just over \$2.2 million....[A] a project manager for Albay, whose own bid went up nearly \$167,000 the second time around, discounted the idea of additional paperwork [causing the bid increase] -- saying it's pretty routine for any public works project. Instead, the manager cited the reduced number of bids the second time (because many contractors had already lined up summer work) and the increased costs of materials.^{xvi}

From the perspective of PLA critics, the Burckhalter Elementary School case provides an example of how PLAs increase costs (from \$1.8 to \$2.2 million) due to a reduction in bidders (from 7 to 3). The fact that the PLA promised labor peace, set local hiring goals, and encouraged apprenticeship

training were potential (and not necessarily inevitable) future benefits that had to be weighed against the immediate 22% increase in costs.

Questions to Be Asked

In this study, we do two things. First, we examine in detail the case of seven construction projects built by the College of Marin over the period 2008 to 2015, three under project labor agreements and four absent PLA requirements. This detailed case allows for a nuanced assessment of the two questions—do PLAs restrict competition and do PLAs deliver on promised construction and community benefits?

Second, we statistically examine 263 community college construction projects in California built between 2007 and 2016. One-third (88) of these projects was built under PLAs while two-thirds (175) were not. In terms of construction costs, of the total \$707 million of work in our sample, a little more than two-thirds (\$501 million) were built with PLAs while a little less than one-third was not. With this large sample, we are able to control for confounding factors such as in what month a project was bid in order to test the hypothesis that PLAs restrict the number of bidders on public works. This is an important question because the assertion that PLAs restrict the number of bidders on projects is the central, untested proposition leading to the contention that PLAs in prevailing wage law states raise public sector construction costs.

College of Marin Case Study

In this section, the modernization projects at a community college in Marin County, California, the College of Marin, serve as a case study to analyze the effect of project labor agreements on contractor bid participation, and the relation of bidding to prior engineer's estimates of costs.

Marin County is part of the Northern Bay Area in California, near San Francisco. The PLA adopted by the College of Marin was the first PLA to be used on a public works project in Marin County and the ninth to be used by a college district in the Bay Area.

The modernization of the College of Marin provides a useful case study because the college used both PLA and nonPLA arrangements for its projects. Modernization at the college included the construction of 7 new buildings. Three of the projects were completed under a PLA and 4 were not. Variables such as location, source of funding, and project ownership, were held constant while project cost, size, and contractors varied across the 7 projects. All construction occurred within a time-span of seven years, from 2008 to 2015. These circumstances allow for a useful opportunity to compare PLA and non-PLA projects. In the second section of this study, we will extend our analysis to 263 California community college projects, 88 of which were built under PLAs.

The Decision to Modernize Marin

The College of Marin is a two-year community college in Marin County. It was established in 1926, under the name Marin Junior College. The original school consisted of a single campus in central Marin, now called the Kentfield Campus. In 1975, a separate college was built in Northern Marin, the Indian Valley College. When the Indian Valley College was under threat of closure in 1985, it merged with the College of Marin as a second campus for the college, the Indian Valley Campus. The College of Marin offers two-year training in vocational and career programs, programs leading to an associate's degree, and community education courses. The College primarily serves students from

the surrounding area; there are approximately 250,000 residents in Marin County.^{xvii} From 2010 to 2015 an average of 6,985 students were enrolled in classes for credit each year. About 77% were enrolled part-time, with the remaining 23% enrolled full-time.^{xviii}

In 2002, outside consultants surveyed the physical structures on the College of Marin campus. They reported the facilities were worse than over 90% of community college districts across California, 108 schools at the time. The report, using a Facility Condition Index (FCI) metric, concluded, “The overall FCI of the facilities [...] is considerably worse than what we find for facilities of similar age and function across the nation.”^{xix}

Two years earlier, shoddy infrastructure of school districts across California was receiving attention in the state legislature with Proposition 39, also known as the “school facilities local vote act of 2000.” A core aim of the proposition was to address the poor condition of school buildings. The initiative instituted more oversight of tax dollar use and made it easier for schools to acquire funds for repairs and modernization. Proposition 39 reduced the voter approval required to pass bond measures from two-thirds approval to 55% if the institution agreed to convene an oversight committee. “This initiative helps fix classroom overcrowding and provides much needed repairs of unsafe and outdated schools,” said Gail D. Dryden, President of the League of Women Voters of California.^{xx} For facilities at the College of Marin to be determined among the worst of campuses across California during a time when the deterioration of facilities statewide was sparking legislative action is an indication of the extent to which the physical structures at Marin had depreciated.

This finding may be surprising given the affluence of the surrounding county of Marin. The median income in Marin in 2014 was \$95,749, 55% higher than the statewide median.^{xxi} Officials suggested one explanation for the disrepair was under-enrollment at the college.^{xxii} Below-capacity enrollment at the College of Marin contributed to underutilization and neglected maintenance of already aging college facilities. The lack of upkeep was especially damaging at the Indian Valley Campus due to the environmental exposure of the rural location of the campus.^{xxiii}

The decision by the College of Marin to merge with the Indian Valley College in 1985 was partly justified by widely publicized projections of population increase in the county. However, the population increase did not occur as predicted and the number of students the College of Marin was tasked to serve did not grow at the expected rate. The college was built to serve a full-time enrollment of 5000 students. It hit an all-time high in 1992 of 2,653 students.^{xxiv} Following 1992, the college experienced a downward trend in enrollment. By 2004, full-time enrollment at the College of Marin had shrunk by 39%, totaling just 1,613 students for the Fall semester. Part-time enrollees similarly decreased.^{xxv}

Due to below-capacity enrollment, campus buildings were underutilized and infrequently maintained. By 2000, most buildings were over 60 years old and had received little to no updating. The latest major renovation to have occurred at either the Kentfield Campus or the Indian Valley Campus was in 1976.^{xxvi} The lag in new construction, coupled with the neglect of facilities, gave rise to the shabby state of campus buildings highlighted in the 2002 assessment.

In 2004, a reporter from the *Marin Independent Journal* interviewed Don Flowers and Bob Thompson, two maintenance officials at the College of Marin. The article described the conditions of the Fine Arts Center:

Thompson and Flowers pointed out a slew of problems with the Center, ranging from rusted air conditioning pipes on the roof patched with duct tape to buckled roofs that had caused water to leak through the classroom ceilings, [...] officials said parts of the building contain asbestos or lead paint [and] parts of the building were inaccessible to disabled students, including the women's restroom, the elevator and the theater. The building had no air-conditioning in key areas - including the computer lab and in art rooms containing welding machinery and pottery kilns.

Similar shortcomings were noted at the Science Center.

Many officials supported the belief that renovation was key for preserving the College of Marin and changing the direction of enrollment numbers.^{xxvii} Yet the decision to modernize the campus was not inevitable. A series of community meetings was initiated in 2002 to discuss various courses of action. Among the proposed scenarios were: doing nothing, selling one or both campuses, and redeveloping the campuses. A report by the Marin County Grand Jury described the attendance of community members at the meetings as "significant," noting participants' dedication to maintaining the school and their support for updating college buildings.^{xxviii} In June 2004, bond measure C was placed on the ballot for \$249.5 million to modernize College of Marin facilities. The commitment by locals to revitalize the College of Marin was expressed formally by a 63% vote of approval. The timing of the vote was important. Just four years earlier, before the passage of Proposition 39, the vote would have been a defeat.

Slow Start to Construction

Though the bond measure was approved in 2004, the construction of major projects at the College of Marin did not begin until 2008. A few issues contributed to the delay. The College of Marin president resigned in 2003 after an 80% vote of no confidence by faculty.^{xxix} In 2004, the Board was still finalizing the hiring of a new administrative team. Furthermore, in 2005 the College received an accreditation warning from the Western Association of School and Colleges (WASC). The WASC evaluates schools in the Western region to ensure the quality of the school's programs and recommend areas of improvement. Five areas for improvement were identified at the College of Marin. Issues ranged from revising the school's mission statement, to educational planning, to determining the college's health care liability. Resources designated to the modernization process were refocused to addressing the WASC review.

The educational planning component mentioned in the WASC warning was directly related to the modernization planning process. The state required a detailed "educational master plan" in order for the college to move forward with modernization. The plan, an overview of current and desired educational programs at the college, was intended to inform facilities planning. At the time of the bond approval, the College of Marin had not completed an educational master plan and the facilities master plan "lacked sufficient detail....to determine project design and cost."^{xxx}

The final master plan was not submitted until early 2006. The drafting process was lengthy in part due to the school's prioritization of community inclusion and input. Holding public forums and community meetings was time consuming. Determining a list of prioritized projects and incorporating alterations into the designs, such as the inclusion of a "green" aspect, worked to further extend the process. Thus, initial projections for breaking ground in 2006 were overly optimistic.

The lag in construction was damaging on multiple levels. For one, the reputation of the college was already on shaky ground following media coverage of the enrollment drop, the accreditation warning, and the resignation of the college president. The construction delays were covered in local news. The changing public view regarding the delays can be seen in the titles of two editorials published in the *Marin Independent Journal*. “Prudent approach by [College of Marin] trustees” was published in 2005.^{xxxii} In 2007 the *Journal* published, “[College of Marin] deserves public scrutiny.”^{xxxiii} But, by 2008 construction was underway and the tone of news coverage turned favorable. An editorial entitled, “Groundbreaking a sign of progress at College of Marin” read, “the ‘rebuilding’ of the county’s community college is hitting full stride.”

While the reputation of the College of Marin could be restored, there was no repair for the cost impacts of the construction delays. Between the bond passage in 2004 and the start of construction in 2008, there was a sharp increase in the price of construction materials. The price of products across all manufacturing industries rose 21% from January 2004 to January 2008.^{xxxiv} In particular, College of Marin officials noted the rise in the price of steel as particularly problematic.^{xxxv} From January 2004 to January 2008, the price of steel rose 56%.^{xxxvi} Initial plans to modernize the College of Marin budgeted for nine new buildings. As a result of higher material costs, two buildings were dropped and a third was downsized. The price increases also had environmental implications. The level of intended LEED (Leadership in Energy and Environmental Design) certification was lowered for some buildings, and the extent of desired solar panel installation was cost prohibitive. The board discussed strategies for organization and efficiency going forward, including use of a project labor agreement

Adopting a PLA at Marin

In part due to the slow start of construction, the College of Marin opted to consider using a Project Labor Agreement as a potential organizational tool to expedite construction. Discussions of a PLA had occurred prior to the delay. In 2005, the College’s consulting firm, Swinerton Management & Consulting, presented information to the board on PLAs and on using a contractor prequalification process.^{xxxvii} In order to use a PLA, the College of Marin was required to gain approval from the Board of Trustees. A vote by the Board was scheduled for June 2007.

In May, one month before the College of Marin Board was to vote, another PLA vote occurred in Marin County. The Central Marin Sanitation Agency Commissioners met to vote on the use of a PLA for a 30-month sewage project in Marin County. At the time of that meeting, no PLAs had been used on public works projects in Marin County. Only private projects in Marin had used PLAs, the first being The Buck Institute for Research on Aging, which began construction in 1996.^{xxxviii} The Sanitation Agency Commissioners voted unanimously against the use of a PLA on the sewage project. A trustee from the College of Marin, Greg Brockbank, attended that meeting. He told a reporter the College of Marin Board had not yet taken a position on a PLA.^{xxxix}

Despite the vote by the Sanitation Agency, PLAs were becoming increasingly prevalent on public works projects in California school districts. By the time of the College of Marin vote in 2007, 30 PLAs had been entered into by California school districts, 11 of which were by community college districts. All 30 PLAs had been adopted after 1998. PLA use was particularly concentrated in the “Bay 10,” the ten school districts in the San Francisco Bay Area. There were 21 community colleges within the Bay 10 in 2007, including the College of Marin. Eight of the 11 community college PLAs had been passed in the Bay 10 districts.^{xl} The eighth was passed by Foothill De-Anza College, just two months before the June 2007 vote at the College of Marin.

The increasing use of PLAs by Bay 10 colleges may have been a contributing factor to the decision at Marin. Swinerton Management & Consulting presented the data on the Bay 10 schools to the board. Furthermore, the week before the College of Marin meeting, the decision at Foothill De-Anza College was mentioned in local news. An article in the *Marin Independent Journal* noted, “the unanimous vote by the [Foothill De-Anza] district’s board in April came on the heels [sic] of testimony from workers that nonunion contractors underpaid them or didn’t pay benefits.”^{xli} The article also quoted interviews with College of Marin officials regarding their motives for considering a PLA.

Administrators highlighted a stipulation of the proposed PLA requiring contractors to hire College of Marin students, thereby offering hands-on training for students on construction-related vocational tracks. College of Marin president Frances White told reporters, “the value of having a program where students could train in the construction industry is my biggest interest in the whole thing ... that is important because, in Marin, the No. 1 fastest-growing industry is construction.” Board of Trustees President, Wanden Treanor, reiterated the value of the educational component, focusing on the “green” aspects of the training. She said, “my understanding is that the unions put together a curriculum dealing with solar and thermal issues. I think there is some great potential.”^{xlii}

The selection of the use of PLAs on some of the College’s projects was also based on the desire for efficiency and the belief that a PLA would guarantee availability of large workforce necessary to complete the larger projects on time. The College of Marin proposed the use of a PLA on the two largest modernization projects, the Science/Math/Central Plant Building on the Kentfield Campus and the Main Building Complex on the Indian Valley Campus. A third project would eventually be added to the PLA in 2013, the New Academic Center on the Kentfield Campus.

The original division of projects was such that the bond money funding PLA and non-PLA construction would be about equal. It was also suggested that the apportionment was beneficial to local firms, as “ ‘the very cost of the [larger] projects might be prohibitive to smaller companies’ ” due to bonding requirements, and therefore would “likely be awarded to larger companies elsewhere in the Bay Area.”^{xliii}

On June 12, 2007, the College of Marin Board of Trustees met to vote on the use of a PLA. Seven publicly elected members convened in front of a 125-person audience.^{xliv} Representatives from both sides of the debate over the use of PLAs testified in front of the Board. Four individuals argued against the use of a PLA and ten individuals spoke in favor of the Agreement.

Only two oral testimonies were submitted in writing for inclusion in the Board of Trustees meeting minutes. Those speaking in opposition of the PLA did not provide written testimony. However, quotes recorded by local news sources give a sense of the discourse.

Frank Tallarida, a resident of Novato, spoke in opposition of the PLA. He had attended the meeting for the sewage project in Marin a month early. His comments to the Sanitation Agency Commissioners were quoted by the *Marin Independent Journal*, “you have an obligation to spend tax dollars prudently....a PLA is going to increase the cost^{xlv}”

Another opponent of the PLA was quoted following the College of Marin meeting. Eric Christen, co-director of the Coalition for Fair Employment in Construction, called the PLA and non-PLA division

of college projects “inherently discriminatory.” He said, “Fifty percent discrimination is 100 percent wrong.”^{xlvi}

A representative of the building and construction trades council, Secretary-treasurer Jack Buckhorn, spoke in favor of the PLA. He also provided his testimony in writing. In his testimony, Buckhorn summarized his view of the benefits and uses of PLAs. He concluded:

Please remember, a PSA [Project Stabilization Agreement—another name for a PLA] is a construction risk management tool being used to protect the district and the taxpayers’ investment. ... They also encourage higher quality contractors & subcontractors to bid the district’s projects, use local skilled workers,... prevents work stoppages, keeps the money in the local economy, and increase worksite safety^{xlvi}

The Board also heard testimony from officials at other California community college districts that used PLAs. Richard Holober, vice president of the San Mateo County Community College District's Board of Trustees, told the Board at Marin, “we believe a project labor agreement is integral to a successful work project [...]we have no work stoppages.”^{xlvi}

Anita Grier, president of the board of trustees at City College of San Francisco also testified. She said, “We believe the project labor agreement was very successful. There are no strikes. There is no work stoppage allowed.” A trustee on the Board for the West Contra Costa School District, Charles Ramsey, also spoke positively about the experience with the PLA at his school.^{xlix}

Finally, the report by Swinerton Management and Consulting summarized the use of PLAs by the San Mateo school district and the Peralta school district. They wrote, “all projects had multiple bidders and the bids were at or below the estimates. The contractors performing the work on the projects were a mix of union and non-union contractors. The construction projects were completed on schedule.”ⁱ

A member of the College of Marin Board of Trustees also spoke and submitted written testimony. In his testimony, Greg Brockbank described the course of the PLA debate in Marin and decried the tactics used by the Association of Builders and Contractors:

This has been an unprecedented issue at College of Marin that has generated...dozens of e-mails, a dozen snail-mailed packets...articles and studies, two mailers to tens of thousands of Marin households, and our two major political parties pitted against each other. In summary, I’m dismayed that clearly inaccurate and misleading charges of anti-competitiveness, increased costs, and bait-and-switch by the ABC [Associated Builders and Contractors] has resulted in so much unjustified furor and worry in the public....One can only wonder at the blatantly anti-union political agenda of ABC....Do they fear having their contractors and workers working alongside well-trained union workers and fear operating under a system which will make it harder for anyone -union or non-union - to cut corners?ⁱⁱ

Trustee Brockbank ended with an opinion regarding PLA use, “PLAs work,... make it more likely that a project will come in on time, within budget, with high quality work, under safe working conditions, without undue disruption, delays, or labor strife.”ⁱⁱⁱ The board voted 6 to 1 to approve the PLA. Trustee Barbara Dolan was the single “nay” vote, explaining she saw the PLA as discrimination against non-union firms.^{liii} One year later, on June 10, 2008, the College of Marin PLA was officially enacted.

On April 16, 2013 the College of Marin Board of Trustees considered the addition of a third project to the PLA, the New Academic Center on the Kentfield campus. The law firm Dannis Woliver Kelley gave a presentation to the board. Presenters stated, “Assurance of quality workers under PSA could come into play as the construction market (and skilled labor supply) tightens over the years.”^{liv} Board meeting minutes read, “Trustees expressed support and appreciation of the presentation noting that our PSA projects have been successful and positive experiences and have provided local hiring and student training.”^{lv} The Board approved the expansion of the PLA to cover the Academic Center.

The Marin PLA

The College of Marin PLA was signed by 22 local trade unions representing over 65,000 Northern California members.^{4lvi} When it was signed in 2008, the College of Marin was the ninth community college to sign a PLA in the Bay 10 Districts. The Agreement included common stipulations of a PLA including sections outlining grievance procedure, management rights, and work rules. The College of Marin Agreement borrowed language from the Solano Community College Agreement and the Chabot-Las Positas Agreement signed in 2004 and 2007, respectively. Under the section “Purposes” all three agreements read, “the purposes of this Agreement are to promote efficient construction operations on the Project, to insure an adequate supply of skilled craftspeople and to provide for peaceful, efficient and binding procedure for settling labor disputes.”^{lviiilviii}^{lix}

Like many PLAs, the College of Marin PLA included a “social justice” component. PLAs often promote the hiring of local workers, veterans, and disadvantaged workers, such as those with a criminal record. The College of Marin PLA encouraged all three. PLAs on community college projects often include an additional social justice component, which reflects the unique population they serve, students. The stipulation requires contractors to hire students enrolled at the college to work on the project. The section on student hire in the College of Marin PLA reads:

Each contractor or subcontractor performing work covered by this Agreement shall employ on its regular workforce at least one (1) eligible College of Marin student or graduate who is enrolled and participating in an approved construction training course, program, pre-apprenticeship and/or Joint Apprenticeship program....In recognition of the College of Marin’s desire to have District-trained students employed on its Project(s), a subcommittee of the Labor Management Committee...shall be established...to establish appropriate criteria and procedures...^{lx}

Student-hire had been incorporated into community college PLAs in California since 2001 when the Los Angeles Community Colleges district enacted the first community college PLA in the state.^{lxi} When the College of Marin PLA was signed, 7 out of the 11 community college PLAs in the state included student hire programs.

Bidding, Construction, Results

Between 2008 and 2015 seven new buildings were constructed at the College of Marin. The Performing Arts Building, the Fine Arts Building, Diamond Physical Education Center, and the

⁴ The figure 65,000 union members comes from a compilation of data on the website Unionfacts.com. For some union locals, we could not find a membership number.

Transportation Technology Complex were built first. These were the smallest of the seven projects, and these did not use a PLA. Construction followed on the Main Building Complex, the Science/Math/Central Plant Project, and the Academic Center, all of which were built under the PLA. All projects achieved LEED Gold Certification except for the Physical Education Center, which achieved LEED Silver Certification.^{lxii}

All seven new buildings were finished on time. Common delays, unrelated to labor, occurred on all projects during construction. Environmental testing was time-consuming. Indian artifacts were found on some sites requiring site survey. In winter months, weather issues in other states delayed arrival of materials. On one project, a labor dispute occurred. The project, the Science/Math/Central Plant Project, was being built under a PLA. The grievance procedure laid out in the PLA was triggered, and the dispute was promptly resolved. The dispute was not an indication of broader unrest on the project. A study of the first two PLA projects by Dannis Woliver Kelley Attorneys at Law concluded, “the two PSA projects had fewer problems than some non-PSA projects.”^{lxiii}

Initially, each project was also completed under budget. However, alterations following completion of two projects imposed cost overruns leading to final amounts that exceeded their original budgets. These two projects were the Performing Arts building and the Fine Arts building. These were nonPLA projects built by non-union contractors. However, it appears the cost overruns were unrelated to construction. Rather, architectural design errors caused costly building alterations. These two facilities had a number of issues. For one, an outdoor walkway pooled excessive rainwater during wet months. In addition, these two buildings had issues with ventilation, fire code compliance, and mold. The College of Marin filed two lawsuits against the firm Marcy Wong Donn Logan Architects for design flaws, which the College alleged cost close to \$2million in repairs.^{lxiv}

In addition to time and budget matters, the PLA projects delivered on their aim to offer College of Marin students construction training opportunities. Five College of Marin students were hired on PLA projects to participate in construction. Each student was hired and trained by a different trade. Sheet metal workers, carpenters, electrical workers, laborers, and plumbers each hired a College of Marin student to participate in modernizing the College. One student, Julian Stone, wrote a letter to the Board of Trustees encouraging continued PLA use. In his letter he wrote:

“The PLA that was a part of the new math and science building at the College of Marin changed my life in the best way possible.... My whole life I’ve wanted to be a carpenter, and after trying countless times to get my foot in the door I was quite discouraged. The PLA project gave me the opportunity I needed to get my life together and going in the right direction”^{lxv}

The value of registered apprenticeship training to young people such as Julian Stone is substantial. A 2012 Mathematica study for the US Labor Department concluded:

RA [registered apprenticeship] is designed to improve the productivity of apprentices through on-the-job training and related technical instruction. We assessed RA effectiveness by comparing the earnings of RA participants to those of nonparticipants, adjusting for differences in pre-enrollment earnings and demographic characteristics. We found that RA participation was associated with substantially higher annual earnings in every state studied....For RA participants who completed their program, the estimated career earnings are an average of \$240,037 more than similar nonparticipants.^{lxvi}

In addition to hiring student workers, the PLA projects also complied with the stipulation encouraging the hire of local workers. The Marin County Building Trades unions that signed the PLA gave preference to members who lived in Marin for dispatch on the College of Marin projects.

Bidding on College of Marin Projects

The Pattern of Bidding.

Twenty-nine contractors bid on College of Marin projects. We have been able to determine the company location of 27 of those contractors. Table 1 shows summary information on how contractors bid on College of Marin projects.

Table 1: Summary bid information by contractor for College of Marin projects

Contractor	Project			Percent Won		Contractor Location
	nonPLA	PLA	Total	nonPLA	PLA	
Alten Construction	4	2	6	75%	0%	Richmond
Arntz Builders	3	1	4	0%	0%	Novato
Di Giorgio Contracting	3	1	4	0%	100%	Novato
Jeff Luchetti Construction	3	1	4	0%	0%	Santa Rosa
Midstate Construction	3	1	4	33%	0%	Petaluma
Lathrop Construction	1	2	3	0%	50%	Benicia
Roebbelen Construction	.	3	3	.	0%	El Dorado Hills
SJ Amoroso	.	3	3	.	0%	Redwood Shores
West Bay Builders	3	.	3	0%	.	Novato
Wright Contracting	1	2	3	0%	50%	Santa Rosa
Bobo Construction	2	.	2	0%	.	Elk Grove
C Overaa Construction	1	1	2	0%	0%	Richmond
Gonsalves & Stronck	1	1	2	0%	0%	San Carlos
JW & Sons	1	1	2	0%	0%	Petaluma
Biltwell Dev	1	.	1	0%	.	San Francisco
Codding Construction	1	.	1	0%	.	Santa Rosa
Howard S Wright Constructors	.	1	1	.	0%	Emeryville
McCarthy Building Companies	.	1	1	.	0%	San Francisco
McCrary Construction	1	.	1	0%	.	Belmont
Menghetti Construction	1	.	1	0%	.	Modesto
NBC General Contractors Corp.	1	.	1	0%	.	Oakland
PAGE Construction	1	.	1	0%	.	Novato
ProWest Construction	.	1	1	.	0%	
R Debbelen	1	.	1	0%	.	
Ralph Larsen & Sons	1	.	1	0%	.	San Mateo
West Coast Contractors	1	.	1	0%	.	Fairfield
Younger General Contractors	1	.	1	0%	.	Rancho Cordova

ZCON Builders	1	.	1	0%	.	Roseville
Zolman Construction	1	.	1	0%	.	San Carlos
Total	38	22	60	11%	14%	

Fifteen contractors bid only once on the College of Marin projects in our study. Of all the nonPLA projects, 32% of the bids came from one-time-bidders while 14% of the PLA project bids came from one-time-bidders. None of the one-time bidders won a project.

Four contractors bid on two College of Marin projects. Three of these two-time-bidders bid both on a PLA and a nonPLA project; one two-time-contractor just bid on nonPLA projects. All the two-time-bidders failed to win any of the projects.

Five contractors bid three times on College of Marin projects. Two of these three-time-bidders bid on both PLA and nonPLA projects while two just bid on PLA projects and one just bid on nonPLA projects. Wright Contracting and Lathrop Construction were the two that bid on both PLA and nonPLA projects in this group, and both won one of the PLA projects. The other three contractors all lost on all three of their bids.

Four contractors bid four times on College of Marin projects. They all bid on both types of projects. Midstate Construction won one of the nonPLA projects while Di Giorgio won one of the PLA projects.

Alten Construction bid on 6 of the 7 College of Marin projects and won three of the four nonPLA projects. Alten bid on two of the three PLA projects, coming in sixth (out of 8) on the Indian Valley Complex and third (out of 6) on the Gateway Center.

Contractors had an 11% chance of winning a nonPLA project (4/38) and a 14% chance of winning a PLA project (3/22). The winning contractors on the nonPLA projects came from Richmond and Petaluma while the winning PLA contractors came from Benecia, Santa Rosa and San Carlos.

With this pattern in mind, we ask two questions: where did the bidding contractors come from and what was the relationship between the winning bids and the engineer's estimates on the projects they won?

Where Bidders Came From

Table 2 shows that four contractors bidding on 10 nonPLA projects and 2 PLA projects came from Novato winning one PLA bid. Three contractors came from Santa Rosa, providing 5 nonPLA and 3 PLA bids and winning one PLA project. Two contractors came from Petaluma providing 4 nonPLA and 2 PLA bids and winning one nonPLA project. Two contractors came from Richmond providing 5 nonPLA and 3 PLA bids and winning 3 of their 5 nonPLA bids. Two contractors came from San Carlos providing 2 nonPLA and 1 PLA bid but winning no bids. Two contractors came from San Francisco providing 1 nonPLA and 1 PLA bid, but these two contractors lost their bids. Twelve additional contractors from 12 different cities also provided bids—10 nonPLA bids and 9 PLA bids. Only 1 of these 19 bids won—Lathrop Construction from Benecia won one of the PLA projects.

Table 2: Towns from which bidding contractors came, bids by town and percent won by town and PLA/nonPLA

Location	Contractors	Bids			Percent Bids Won		
		nonPLA	PLA	Total	nonPLA	PLA	Total
Novato	4	10	2	12	0%	50%	8%
Santa Rosa	3	5	3	8	0%	33%	13%
Petaluma	2	4	2	6	25%	0%	17%
Richmond	2	5	3	8	60%	0%	38%
San Carlos	2	2	1	3	0%	0%	0%
San Francisco	2	1	1	2	0%	0%	0%
Belmont	1	1	.	1	0%	.	0%
Benicia	1	1	2	3	0%	50%	33%
El Dorado Hills	1	.	3	3	.	0%	0%
Elk Grove	1	2	.	2	0%	.	0%
Emeryville	1	.	1	1	.	0%	0%
Fairfield	1	1	.	1	0%	.	0%
Modesto	1	1	.	1	0%	.	0%
Oakland	1	1	.	1	0%	.	0%
Rancho Cordova	1	1	.	1	0%	.	0%
Redwood Shores	1	.	3	3	.	0%	0%
Roseville	1	1	.	1	0%	.	0%
San Mateo	1	1	.	1	0%	.	0%
Total	27	37	21	58	11%	14%	12%

Figure 7 shows how far, on average, contractors were located from the College of Marin Kentfield Campus by the percent of the contractor's bids that were allocated to PLA projects. Also each bar in Figure 7 at bottom shows the number of bids for each category. On average, those contractors who bid only on nonPLA projects were 51 miles from the College of Marin Kentfield Campus. But those contractors that bid one-quarter of the time on PLA projects and three-quarters of the time on nonPLA projects were, on average, located 24 miles from the Kentfield Campus. Those contractors who bid one-third of the time on PLA projects were located in Richmond, 13 miles from the PLA campus. These were the closest contractors to the project. Those contractors that bid half the time on PLA projects were, on average, located 26 miles from the Kentfield Campus. Those who bid two-thirds of the time on PLAs were located 35 miles from Kentfield and those who bid only on PLA were 63 miles from Kentfield.

This "U" shaped relationship seems to reflect that those contractors interested only in bidding on nonPLAs or PLAs were willing to look far off for such projects while those interested in College of Marin projects, regardless of whether they were PLAs or not, were located closer to the Kentfield Campus in the first place.

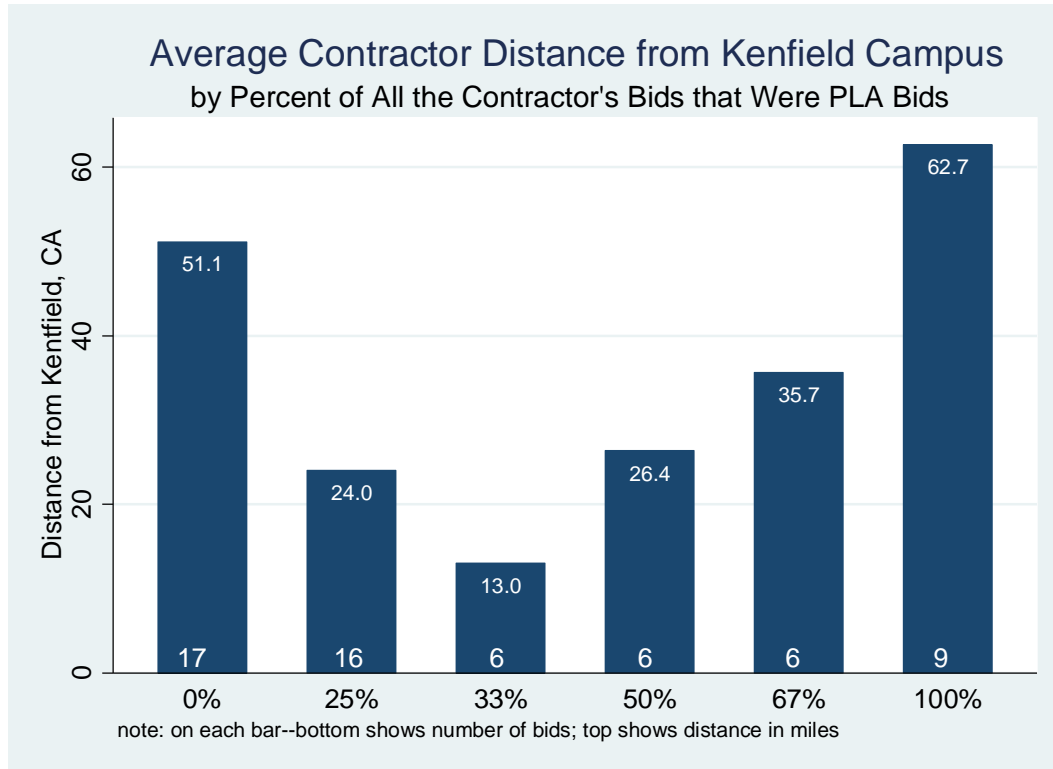


Figure 7: Contractor distance from Kentfield Campus by percent of all of that contractor's bids that were PLA bids

This conclusion is supported in Figure 8 which shows that those contractors that bid on four or more of the College of Marin projects, on average, were located, on average, about 21 miles from the Kentfield Campus regardless of whether they bid on PLA or nonPLA projects. Those contractors who bid on 3 or fewer projects were located 46 to 48 mile from the Campus regardless of whether it was a PLA or not. Our conclusion is that nearby contractors interested in College of Marin projects were neither attracted nor repelled by PLA provisions.

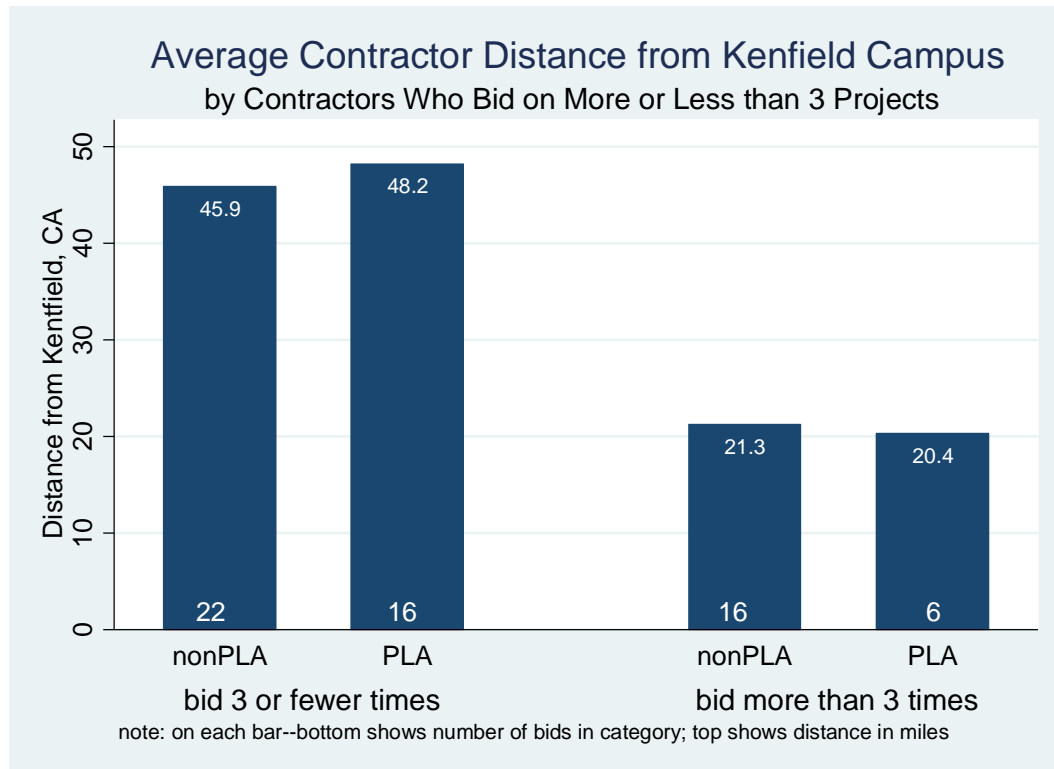


Figure 8: Contractor distance from Kentfield Campus by whether the contractor bid on 3 or fewer projects or more than three projects by PLA and nonPLA projects Relationship between Bids and Engineer's Estimate

Table 3 shows each College of Marin bid result for the four nonPLA and three PLA projects.

Table 3: Each bid result by nonPLA and PLA projects

nonPLA Projects	Diamond PE Complex	Fine Arts Center at Kentfield	Performing Arts Center	Transportation Technology Center
year	2008	2009	2011	2009
bids	9	12	9	8
lowest bid	\$10,396,307	\$11,872,601	\$10,217,000	\$6,895,000
engineer's estimate	\$15,500,000	\$13,400,000	\$11,700,000	\$9,285,000
lowest bid as a percent of Eng. Est.	67%	89%	87%	74%
PLA Projects	Gateway/New Academic Center	Indian Valley Campus Main Complex	Science Mathematics Central Plant Complex	
year	2013	2008	2010	
bids	7	8	7	
lowest bid	\$18,995,000	\$13,350,000	\$34,040,000	
engineer's estimate	\$24,000,000	\$15,700,000	\$48,341,000	
lowest bid as a percent of Eng. Est.	79%	85%	70%	

In all cases, the lowest bid came in under the engineer's estimate. This may, in part, be due to some of the bidding held in 2008 and particularly in 2009 when the US and California construction industries were in the grip of the Great Recession. We will explore this issue below in the statistical analysis section of this study. Also, engineer's estimates typically are somewhat above the eventual lowest bid, due, in part, to price inflation between the time the engineer's estimate is calculated and the time the project is bid. Also, engineer estimates tend to be more conservative relative to the eventual low-bid with engineers not wanting a project to go ahead based on an unrealistically low estimate. Low-bids, almost by definition, tend to be more aggressive being the lowest among estimates from a set of contractors bidding on the project. So while an engineer's estimate certainly can come in lower than all the bids on a project, typically the engineer's estimate is above the low-bid.

Table 4 shows that for the four nonPLA College of Marin projects, the sum of the lowest bids was \$38 million or about \$10 million per project. The sum of the engineer's estimates for these four projects was \$50 million or about \$12.25 million per project. The average number of bidders was 9.5 per project, and the average project came in at 79% of the engineer's estimate.

In the case of the 3 PLA projects, the sum of the lowest bids was \$66 million or about \$22 million per project. The sum of the engineer's estimates for these three projects was \$88 million or about \$29 million per project. The average number of bidders was 7.3 per project and the average project came in at 75% of the engineer's estimate.

Note that while the PLA projects, on average, received 2 fewer bidders on each project, the lowest bid on the PLA projects was a bit lower relative to the engineer's estimate compared to the nonPLA projects. The PLA projects were, on average, a bit more than twice as large as the nonPLA projects. Larger projects tend to eliminate some contractors who do not have the scale of business to bond and manage larger projects. The larger size of the PLA projects may help account for the fact that on these projects fewer bids did not mean a higher price relative to the engineer's estimate.

Larger projects with fewer bidders can be very competitive bidding environments. When contractors bid on a project, they consider not only the number of competing bidders, but also the opportunity cost to them of losing the bid. The greater value of a larger project justifies contractors investing more in the estimation of their bids which helps them shave their bids towards the true cost of the project. A larger project, being worth more than a smaller project, motivates contractors to reduce their percentage markups for the sake of the absolute value of profit derived from a large project. Larger projects also last longer which allows contractors to reduce their price based on the benefits to them of staying busy for a longer period of time. Finally, the difference between 7 and 9 bidders on a project is not as important as say the difference between 2 and 4 bidders. An old saying in the construction industry is that for the sake of competition, the most important contractor is the second bidder. The additional competitive impact of additional bidding contractors diminishes with each new contractor that enters the bidding. So, it appears that in the case of the College of Marin, the average loss of 2 bidders from 9 on their nonPLA projects to 7 on their PLA projects did not adversely affect the PLA bid competition compared to the nonPLA bidding.

Table 4: College of Marin summary statistics for 4 nonPLA and 3 PLA

	4 nonPLA	3 PLA Projects
--	-----------------	-----------------------

	Projects	
sum of lowest bids	\$39,380,908	\$66,385,000
sum of engineer's estimate	\$49,885,000	\$88,041,000
average number of bidders	9.5	7.3
lowest bid as a percent of Eng. Est.	79%	75%

The Relationship Between the Engineer's Estimate and The Lowest Bid

Figure 9 shows the engineer's estimate relative to the eventual lowest bid for the 7 College of Marin projects. The straight line in the Figure marks the hypothetical points where the engineer's estimate would be exactly equal to the lowest bid. In every case, the actual lowest bid comes in below the engineer's estimate as measured by the vertical distance between each project marker and the straight line.

For each project, the number of bids on that project is shown next to the project marker. The largest nonPLA project and the smallest PLA project had 9 and 8 bidders respectively. The two larger PLA projects had 7 bidders each and the three smaller nonPLA projects had 8, 9 and 12 bidders.

There is no evidence here of insufficient bidders for these projects. In dollar terms, the lowest bid comes in ever lower than the engineer's estimate as the project size rises while in percentage terms, the smallest nonPLA project and the largest PLA project came in the furthest from the engineer's estimate, 67% and 70% respectively (see Table 3).

Thus, in general, the beneficial effects of the slightly higher number of bidders found on the 4 College of Marin nonPLA projects were offset by the beneficial effects of the PLA projects being larger and more valuable to potential bidders. The result was similar competitive results comparing the 4 nonPLA projects to the 3 PLA projects using the engineer's estimate for each project as a benchmark.

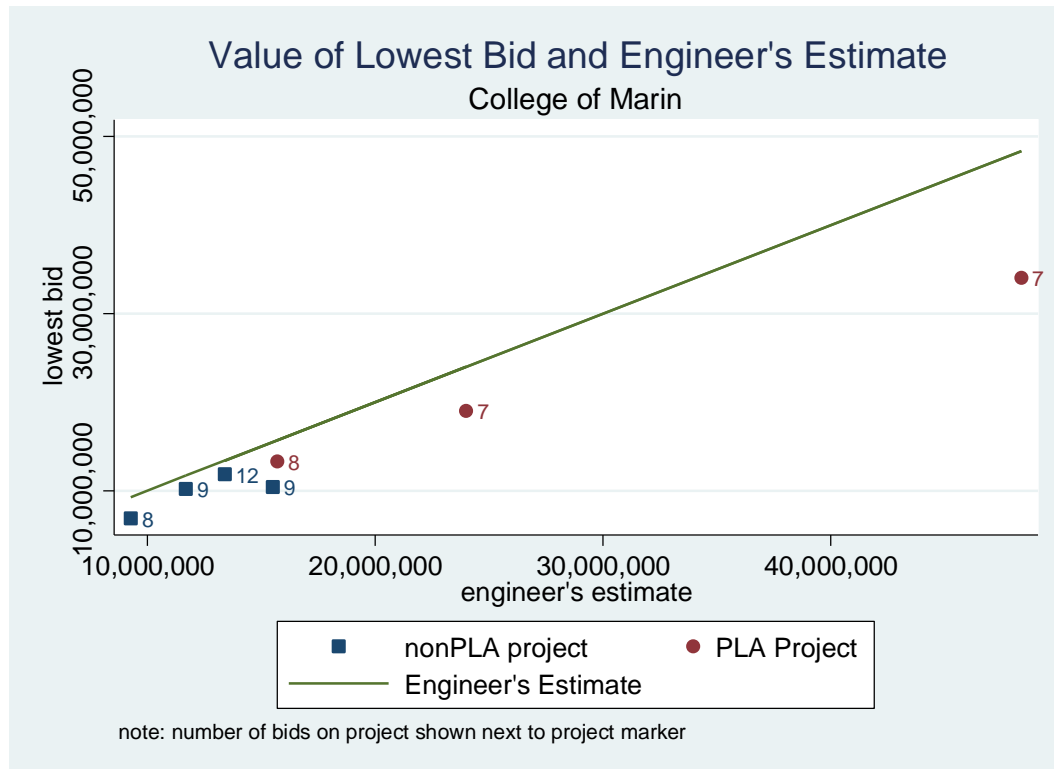


Figure 9: Engineer's estimate and lowest bid on 4 nonPLA and 3 PLA projects with straight line showing where engineer's estimate would exactly equal the lowest bid (number of bids shown beside the project marker)

Aftermath and Future Course

Following the use of a PLA at the College of Marin, a second public works PLA was passed in Marin County. In June 2013, the Marin Healthcare District adopted a PLA for the Marin General Hospital Replacement Building Project. Construction on the \$394million renovation project began in 2015.^{lxvii}

The College of Marin completed the major renovation projects funded by the Bond measure passed in 2004. In 2016, voters approved a second bond measure for \$265million to continue modernizing the campus. Bond Measure B received 62.9% approval.^{lxviii}

While the college continues to address the issue of outdated facilities, the issue of enrollment still stands. Enrollment at the College of Marin was on the rise between 2007 and 2010, the same years the first modernization projects were completed.^{lxix} However, numbers swiftly returned to their downward trend. One factor may have been the expansion of the Santa Rosa Jr. College campus in nearby Petaluma in 2008. As such, many College of Marin facilities, particularly on the Indian Valley Campus, continue to be underutilized. A recent report concluded Marin should downsize the Campus. The report reads, "Although the campus was designed for an enrollment of 5,000, the Spring 2015 enrollment was 1,142.... Failing planned productive use, IVC facilities should be considered for demolition to avoid unproductive use of maintenance funds."^{lxx} Nevertheless, the college plans to use a portion of the recently approved measure B funds for continued renovation at the Indian Valley Campus. An Organic Farm and a Pool Building are just a couple projects in the works.^{lxxi}

Statistical Analysis of 263 Community College Construction Projects

We supplement our case study of the College of Marin with a statistical analysis of 263 bid openings for community college projects built in California, primarily Northern California, from 2007 to 2016. We will ask two questions of the data: first, did the one-third of our sample which were bid openings governed by PLAs attract fewer bidders than the two-thirds of the bid openings in our sample that were not covered by PLAs? In asking this question, we will control for how large the project was, and when and where it was put out to bid. Second, in a subset of our sample (105 projects) for which engineer's estimates were available, controlling for when and where the project was built, and how large the project was, did PLAs mean that the low bid came in higher relative to the engineer's estimate compared to nonPLA projects? These two questions speak to the contention that PLAs limit competition and increase costs.

Description of Data

We obtained public records for 15 of the 26 community college PLAs signed since 2001 covering projects bid between 2007 and the first half of 2016. The 11 missing PLAs either had insufficient or no public bidding data available for analysis. We also collected information from these community colleges for projects built at the same time but not under PLAs.

We examined 263 projects. Figure 10 shows that one third or 88 of these projects were governed by project labor agreements while two thirds or 175 of these projects were not PLAs.

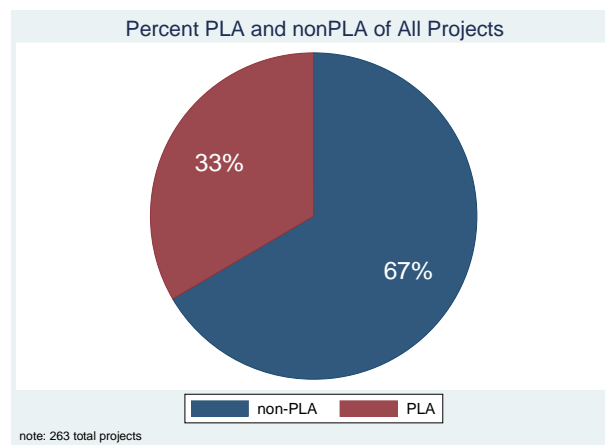


Figure 10: Distribution of projects by PLA and nonPLA status

Figure 11 (left panel) shows the distribution of the lowest bid on each project by PLA/nonPLA status. In this “box-and-whiskers” graph, the box contains 50% of all the projects. The “whiskers” contain almost all the remaining projects. However, a handful of extremely large projects are omitted from the graph to enhance visual comparisons. These excluded projects are included in our subsequent statistical analysis.

In general, PLA projects were larger than nonPLA projects as measured by the lowest bid. There are several reasons for this. The primary reason is that PLAs are concessionary contracts with no-strike pledges, modified grievance procedures, potential concessions on work rules and potential sweeteners such as student-hire. In order for unions to be willing to 1) bargain as a group and 2) provide concessions, the work on offer to be governed by a

PLA needs to be substantial. Thus, larger projects are more attractive to unions when considering a PLA. From an owner's perspective, larger projects may motivate them to consider a PLA in order to assure themselves of a reliable supply of qualified labor.

However, not all PLA projects are large. If smaller projects are part of a set that add up to an attractive bundle, this may motivate unions to engage in the concessionary bargaining inherent in a PLA. (It should be noted, though that on prevailing wage jobs, wages and benefits including overtime provisions are governed by wage proclamations, and are not subject of concessionary bargaining.)

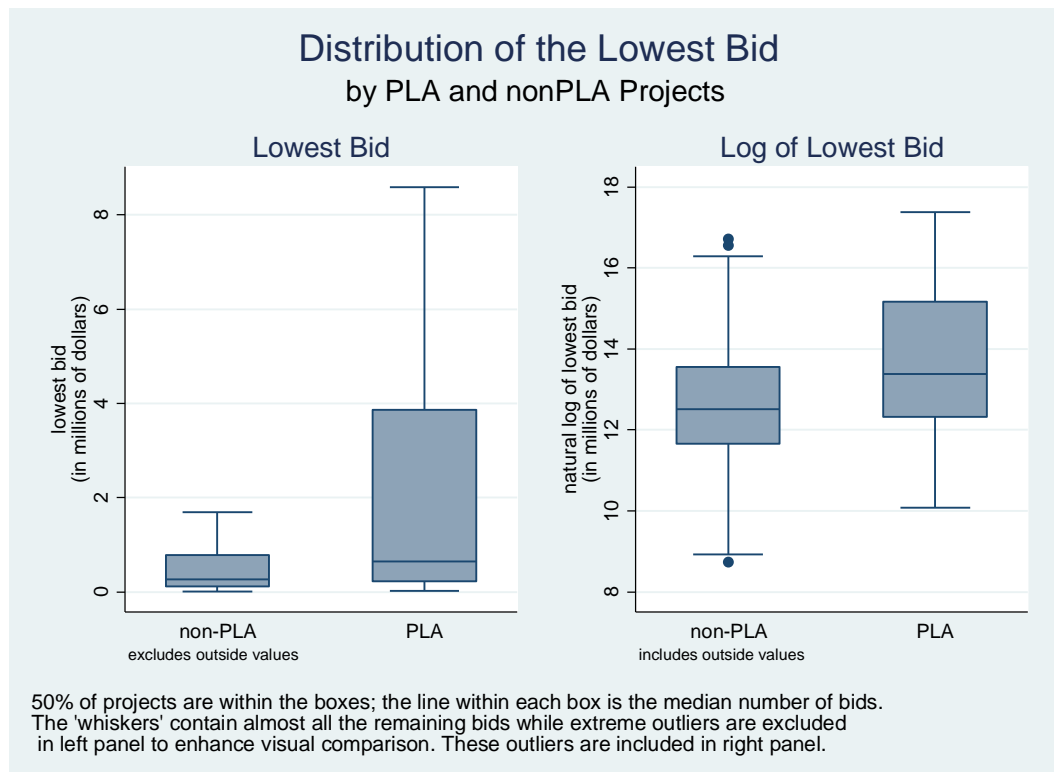
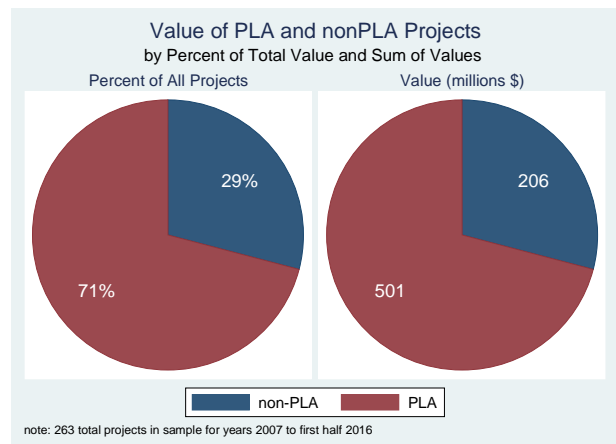


Figure 11: Distribution of lowest bid on projects by PLA and nonPLA status

In the right-hand panel of Figure 11, we transform the value of the lowest bid into its natural log. This arithmetical transformation allows for a more balanced picture of the highs and lows of each distribution and permits viewing the extreme values. Because these more "balanced" distributions have some convenient statistical properties, in some analysis, we will use not only the value of the lowest bid to measure the size of projects, but also the log of the value of the lowest bid.

The horizontal line within each box is the median value of the lowest bid (or log of the lowest bid). The median is the midpoint low-bid with 50% of the projects being larger and 50% of the projects being smaller than the median project price. In our sample, the median nonPLA project received a low bid of \$273,740 while the median PLA project received a low bid of \$669,165. In the right-hand panels, the horizontal lines represent the log of \$273,740 or 12.52 and the log of \$669,165 or 13.41.

Because PLA projects, on average, are larger than nonPLA projects, the relative importance of project labor agreements in dollar terms shown in Figure 12, reverses what we saw in Figure 10 when we simply counted up projects by PLA and nonPLA status. While PLAs in our sample account for one-third of all projects (Figure 10), PLAs account for more than two-thirds of the value all projects in our sample. (Figure 12) The 88 PLAs in our project had a sum value of \$501 million while the 175 nonPLA projects had a sum value of \$206 million.



The construction of community college projects within our sample vary by year. There is a general increase in projects over time with a dip in 2011 and 2012. Figure 13 shows that 6% of all the projects in our sample were bid in 2007 compared to 20% in 2014 and 20% in 2015. While there was a steady increase in work bid from 2007 to 2010 from 6% of all projects to 10% of all projects, in 2011 and 2012, just 3% of the projects in our sample were put to bid. However, the pace of expansion resumed in 2013 with 15% of all projects let out to bid in that year. Our data for 2016 are incomplete and cover just the first half of this last year in our sample.

Figure 12: Value of PLA and nonPLA projects in sample by percentage of total value and sum of value (in millions of dollars)

Figure 14 shows the percent distribution of

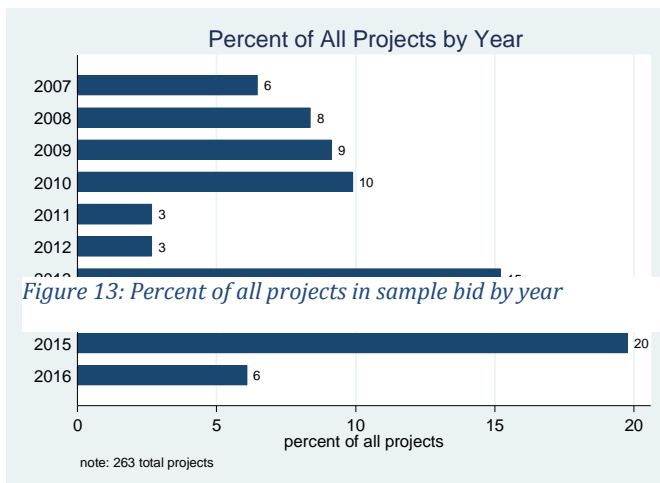
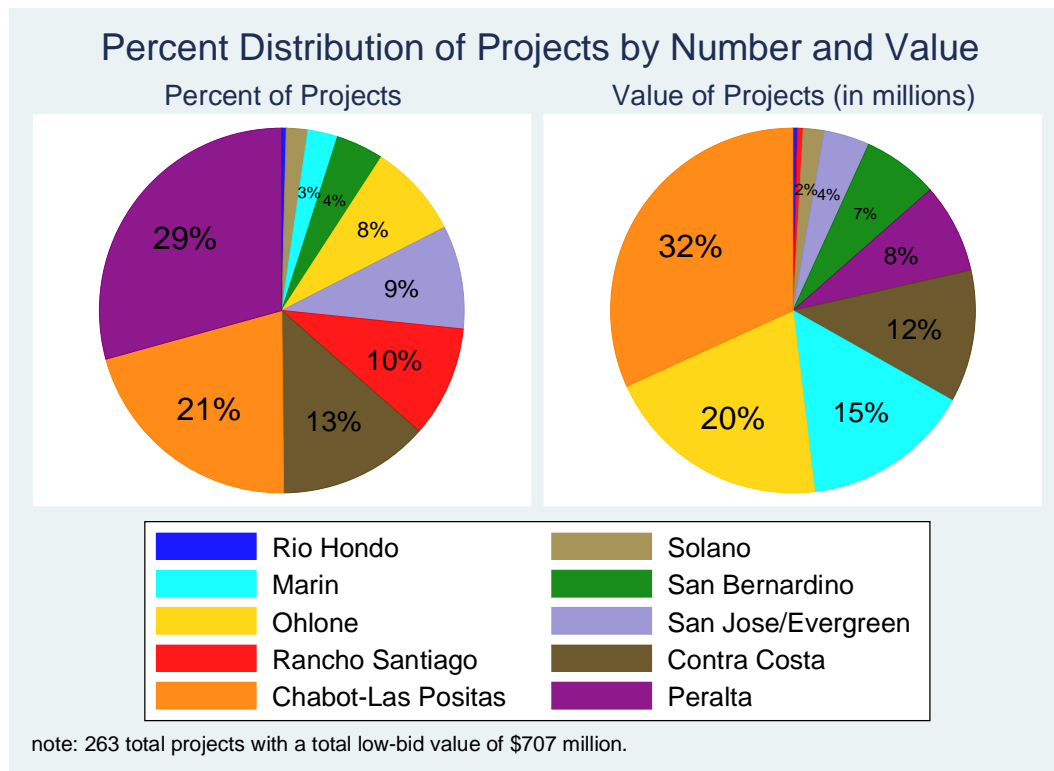


Figure 13: Percent of all projects in sample bid by year

projects among the 10 community college districts in our sample. In terms of the number of projects put to bid, half of the bid openings were in Peralta and Chabot-Las Positas community college districts.



However, while Peralta had the largest number of projects—accounting for 29% of all bid openings—these projects were relatively small accounting for 8% of the total value of construction in our sample. In contrast, Chabot-Las Positas had 21% of all projects and these relatively larger projects accounted for 32% of the value of work bid. Marin Community College’s 7 projects accounted for just 3% of the projects by number but 15% by value. Rancho Santiago accounted for 10% by number of projects but just 2% of the total value of projects. In our statistical regression models, we will try to control for these and other differences among the community college districts in our sample.

Regression Model Predicting the Number of Bids on a Project

In the Appendix, in Table 5, we present the results of two linear regression models predicting the number of bids on a project (in model 1), and the log of the number of bids on a project (in model 2).⁵ In both models, our focus variable is an indicator for whether the project is a project labor agreement or not. Our hypothesis is that controlling for other factors, PLAs will have fewer bidders compared to nonPLA projects.

⁵ We report linear regression results because this statistical technique is widely understood. We also provide our model using poisson regressions for those preferring to treat the number of bidders as a count variable. The poisson results are technically superior to linear regression for count variables and the poisson results shown as a supplementary table in Appendix I are comparable to the linear regression results discussed here in the text.

We control for four sets of issues that also may affect the number of bidders on a project. These control factors include: 1) the size of the project, 2) the year the project was put out for bid, 3) the month the project was put out for bid, and 4) the community college district that let the project. The year variables control for both the effects of inflation/deflation in general and the Great Recession specifically. We will discuss each of these control variables first, and then look at whether the PLA status of the project also affects the number of bidders.

Size of Project

In general, larger projects are more attractive to contractors compared to ones for at least three reasons. First, there are both fixed and variable estimation costs that must be invested in order to bid on a project. The fixed estimation costs can be more easily spread across a larger project compared to a smaller one. Second, contractor downtime is a major risk in the turbulent construction industry. Idle equipment and idle workers impose costs that can be avoided, at least temporarily, on larger projects which promise to provide work for the contractor over a longer period of time. Third, for a fixed markup, larger projects provide a larger absolute profit. While contractors may shave their markups more to win larger projects, even discounted markups on a larger project is likely to yield a higher absolute profit.

Despite the attraction of larger projects, very large projects discourage bidders for at least two reasons. First, many contractors do not have bonding capacity to handle larger projects, and thus cannot bid. Second, the risk of failure-to-perform on a large project can put the contractor's entire business at risk. Thus, when a project is large enough to put a contractor's business on-the-line, some contractors will shy away from that opportunity. So we expect that as projects go from smaller to larger, more contractors will bid on these larger projects. But as projects get even larger, we expect fewer contractors will bid on these very large projects. We need to control for this factor, in part, because PLA projects sometimes are quite large, and in our sample, PLA projects tend to be larger than nonPLA projects. (See Figure 11) We will want to separate out the potential PLA effect on the number of bidders from the project size effect.

We do this by entering into the models the value of the lowest bid and the value of the lowest bid squared. Our expectation is that in the regressions the value of the lowest bid will be positive reflecting the hypothesis that larger projects attract more bidders. But we also expect the square of the value of the lowest bid will be negative reflecting the hypothesis that ever larger projects eventually will discourage contractors from bidding. So we expect there will be a tug-of-war between the value of the lowest bid and the value of the lowest bid squared in predicting the number of bidders on a project.⁶

⁶ This is a flexible method for modeling the project size effect allowing for the squared term to be small and statistically insignificant if the size effect is linear and permitting the squared to capture the size effect if it is nonlinear.

Figure 15 shows what we found in model 1 in Table 5. From projects with a low-bid of less than \$1 to up to \$50 million, holding other factors constant, the model predicts that the typical number of bidders will rise from around 5 to 7 contractors. But as the projects get really large, up to \$100 million, the number of bidders falls back down to about 5.5 contractors. In model 2 (not graphically shown) we get similar results where the predicted number of bidders on small projects is about 4, it rises to a peak of about 6 and then for really large projects falls back down again to about 4.2 contractors.

This is an important first step in testing whether PLAs restrict the number of bidders because now the models have an understanding of how many bidders to expect just based on the size of the project.

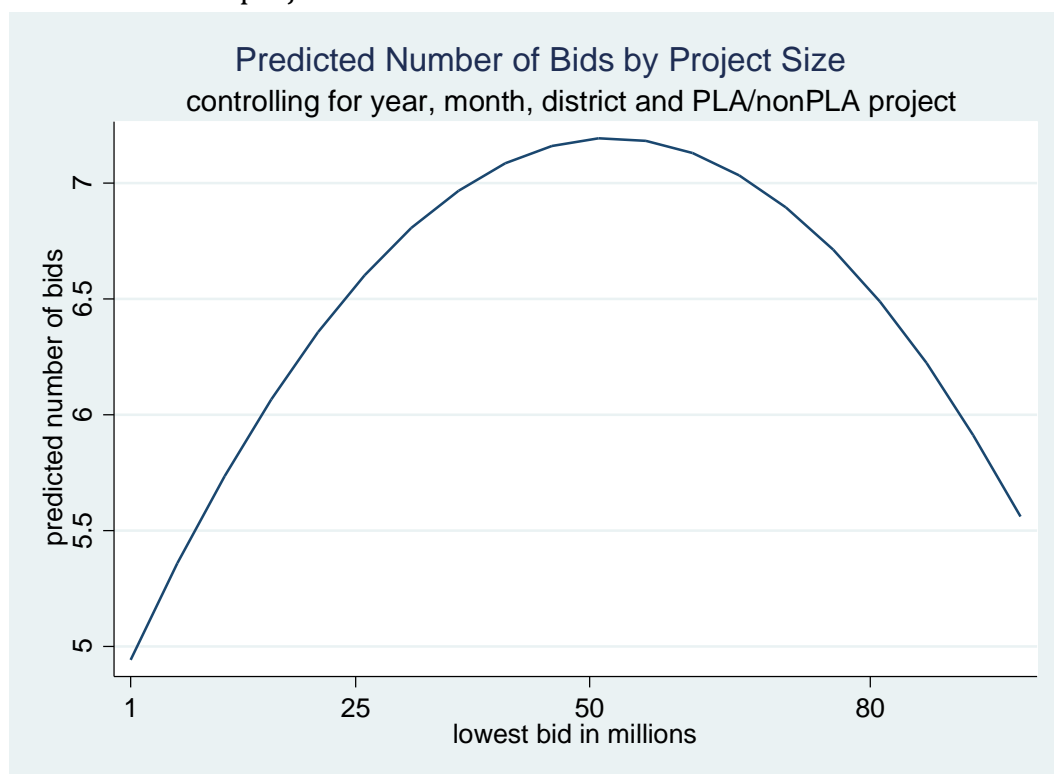


Figure 15: Predicting the number of bidders based on the size of the project

Year Project Was Let to Bid

But project size is not the only determinant of how many contractors will be willing to bid on a project. It also depends upon how busy contractors are on other projects and what alternatives contractors have compared to the project at hand. This is partly determined by the construction business cycle.

The construction industry is notoriously turbulent. For instance, at the depth of the Great Recession in 2009, while the overall economy had lost 6% of all jobs, the US construction industry lost 30% of all its jobs. These booms and busts of the construction business cycle affect contractor interest in specific bid openings.

During the downturn, when prospective project opportunities are scarce, contractors crowd into the limited available opportunities increasing the number of bidders on these relatively few projects. On the other hand, during the boom, when most contractors are busy, fewer contractors will be available for any specific new project that comes on-line decreasing the number of bidders on that project.

Our sample of projects hit bottom after the overall crash in California construction during the Great Recession. Figure 13 (above) shows that new community college projects in our sample collapsed 2011 and 2012. But the overall construction market hit bottom in 2009. This was when alternatives to the available community college projects were slim. So, all other things being equal, 2009 is when we would expect there to be more bidders crowding into these public works opportunities.

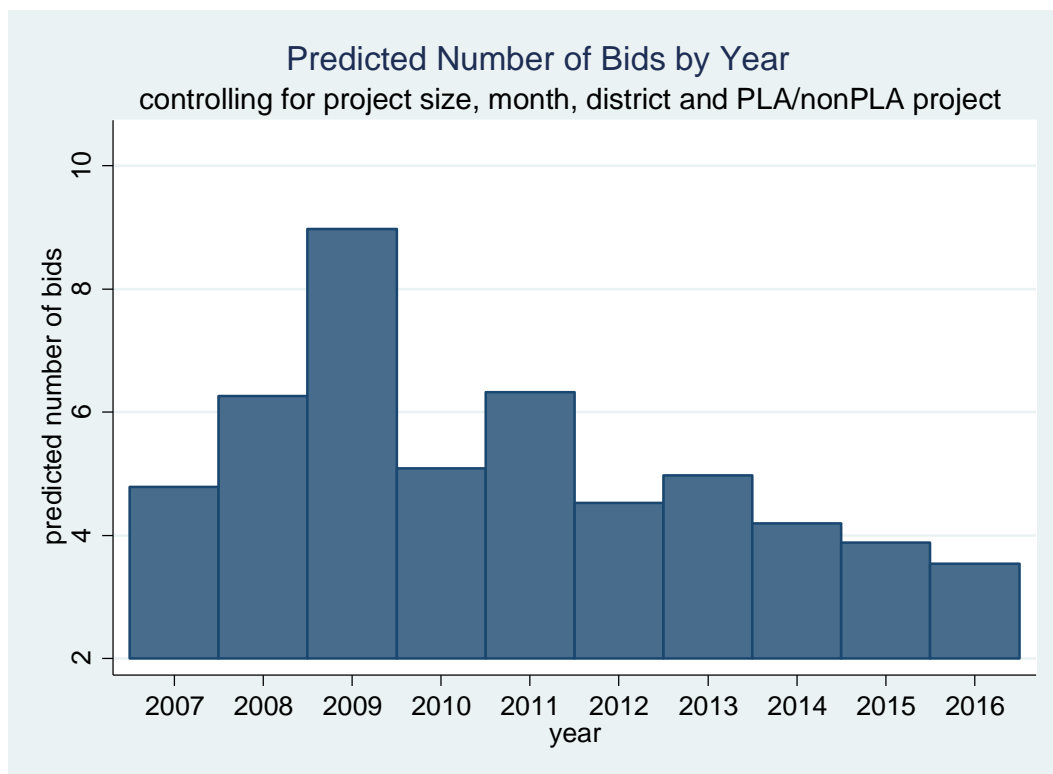


Figure 16: Predicted number of bidders based on the year when the project was let

Figure 16 shows the model 1 predictions for the number of contractors by year when the project was put out for bid. California construction employment peaked in 2006 and began declining in 2007 with the downturn bottoming out in 2009. The California construction economy, particularly in the Bay Area has improved since 2009 and in some areas has surpassed its previous peak.^{lxxii} The model predicts that at the business cycle bottom, the number of bidders on projects rises substantially. Compared to 2014-15 where the model expects, all other things being equal, for there to be about 4 bidders on each project, in 2009, model 1 expects almost 9 contractors bidding on each community college project.

Model 2 has similar results for 2009 expect 9.2 contractors per bid opening compared to only about 3 contractors bidding on each project in 2014-15.

Thus, the year in which a project is let is an important consideration to keep in mind when analyzing the effect of PLA provisions on bid participation.

Month the Project Was Let to Bid

Construction is a chronically turbulent industry in the grip of seasonal as well as cyclical ups and downs. The seasonal cycle is primarily driven by weather but also driven by owner requirements such as schools trying to focus their construction work in the summer educational down season. Knowing this, contractors seek to bid on projects in the spring in order to line up work in the summer. In the slack season of winter, contractors may be idle and more willing to bid on whatever projects become available. Thus, we hypothesize in the model that there will be a seasonal pattern with more bidders in the slack season lining up work and fewer bidders in the summer season when contractors are already busy.

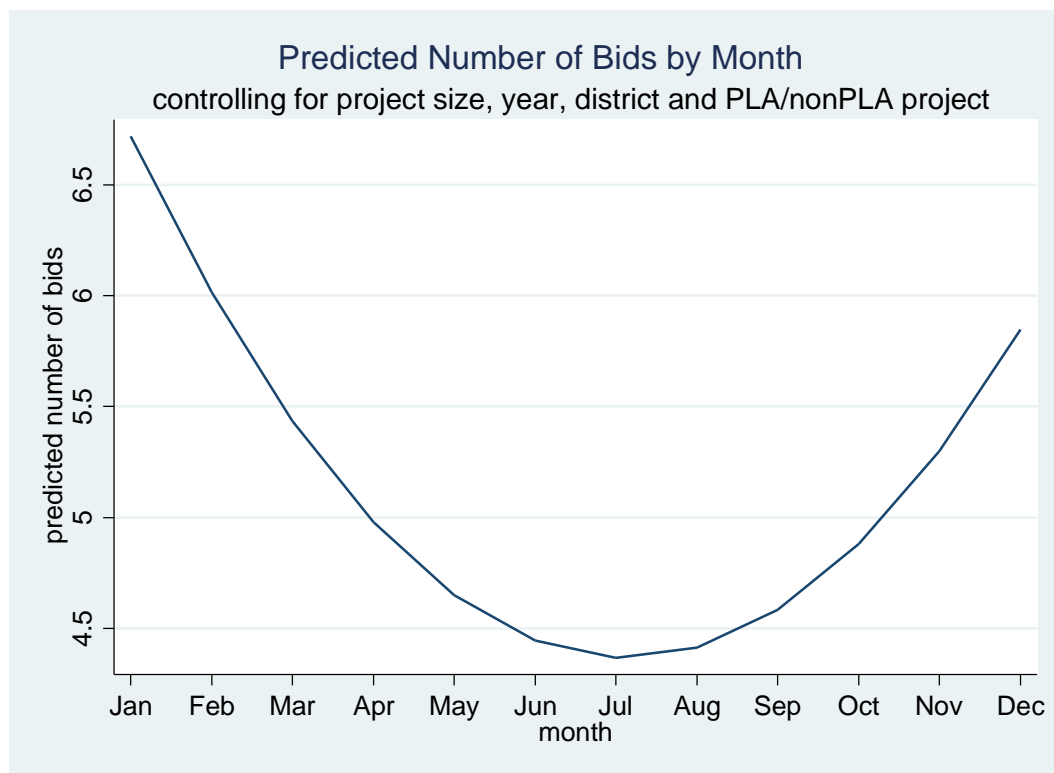


Figure 17: Predicted number of bidders based on the month the bid was opened

Figure 17 shows the results from model 1 in Table 5. There is a clear seasonal swing in the expected number of bidders based on the month the bid was let. In January, all other things being equal, owners can expect about 6.5 contractors bidding on their projects. In July, this expectation falls to 4.5 contractors only to rise back up to about 6 contractors per bid opening in December. Model 2 (not graphically shown) shows a similar swing from 5 expected bidders in January to 3.7 in July to 4.6 in December.

So again, keeping in mind the seasonal and cyclical patterns of bidding is an important precondition for testing the effects of PLAs on bidding behavior.⁷

The Effect of Location on Bids

Bidding behavior is influenced by the location of a project for at least two reasons. First, like politics, all construction is local with some areas having a dense community of contractors and other areas having a sparse population of contractors. Construction workers may travel long distances for work and contractors may even willingly go farther. But when you do not have to travel and there are plenty of contractors in your area, all other things being equal, you will have more contractors bidding on a project. Second, owners affect the number of bidders on a project in at least two ways. First, some owners pre-qualify contractors in order to allow them to bid on a project. The goal of pre-qualification is to insure that contractors bidding on a project can do the work. Prequalification may reduce the number of bidders on a project simply by excluding less qualified or unqualified contractors. Second, while some owners issue single prime contracts for their projects, others break up their projects into components and issue multiple prime contracts. In the latter case, subcontractors who would bid to a general now bid to the owner. This alters the community of contractors that will consider bidding on a project and may alter the number of bidders one can expect to participate.

In both models 1 and 2, we enter variables indicating in which community college district the project is built. We have no apriori expectation regarding where there would be more bidders, all other things being equal. Relative to Chabor Las-Positas, our reference district in the models, the striking result is that model 2 expects that Rio Hondo will have 3.4 more contractors bidding on their project while model 1 expects a whopping 8 more bidders on Rio Hondo projects. This result is probably an artifact of small sample size. Figure 14 shows that Rio Hondo has the fewest projects (3) of any district within our sample.

Contractor community density, owner bidding policies and other location specific factors can influence contractor bid participation. The joint effect of these locational variables are captured in variables indicating the location of the project. In Table 5, as long as these location factors are relatively constant within each community college district over the period 2007 to 2016, then our indicator variables for the community college districts will absorb those effects allowing us to isolate the specific effect of PLA practices on contractor bid participation.

Project Labor Agreement Effect on Bid Participation

⁷ Substituting quarters for months and repeating the test yields similar results to those reported in both linear and poisson regressions.

Critics of PLAs argue that PLAs reduce contractor bid participation while PLA proponents argue that PLAs may encourage contractors to bid on a project. Thus, statistically we are asking what is called a “two-tailed” test—do PLAs raise bid participation or lower it?

Figure 18 shows the results of model 1 in Table 5. All other things being equal, model 1 expects that there will be almost 5 contractors bidding on nonPLA projects and about 5.3 contractors bidding on PLA projects.

But Figure 18 also includes a plus-or-minus 95% confidence interval around these point estimates. A 95% confidence interval means that if we had 100 randomly drawn samples of data, and we ran this same test again 100 times over these different data sets, we would expect that 95 of the 100 times, our test would find results within the confidence interval shown.

Notice that these two confidence intervals in Figure 18 overlap. So if we redid our sample and derived new estimates, some of the time, the model would expect more bidders on nonPLA projects compared to the PLA projects. What this basically means is that PLA practices do not affect contractor bid participation either way. PLAs neither raise nor lower contractor bid participation, at least in the case of public community college construction in California. Whether this remains true for private sector PLAs or PLAs in non-prevailing-wage-law jurisdictions remains an open question. But we can say, for this type of public construction in this regulatory environment, controlling for other factors that influence contractor bid participation, we find no evidence supporting the assertion that in general, project labor agreements either hinder or encourage contractor bid participation. Similar results are found in model 2 in Table 5.

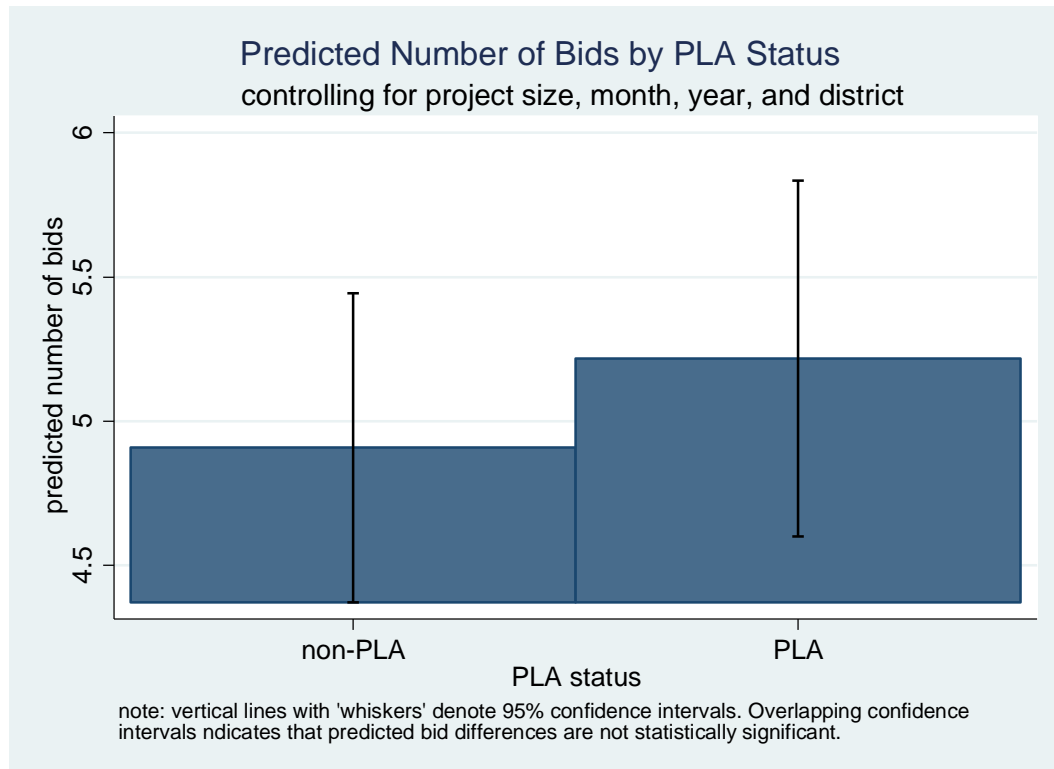


Figure 18: Predicting the effect of PLA provisions on the number of bidders

Regression Model Predicting the PLA Effect on the Lowest Bid

Critics of PLAs argue that project labor agreements may raise costs, primarily because they may reduce the number of bidders and secondarily because they may raise nonunion contractor key-worker benefit costs. Here we test these hypotheses with three nested regression models all of which predict the log of the low bid on a project based on the engineer's estimate and whether or not the project had a PLA. All nesting means here is

that models 1 and 2 in Table 6 are subsets of model 3 using some, but not all, of model 3's control variables.

We have incomplete information in our sample regarding engineer's estimates. This is partly because some projects did not have engineer's estimates and partly because we were unable to find the engineer's estimate for other projects. So out of the 263 projects in the sample, Table 6 reflects tests on a subsample of 105 projects that did have engineer's estimates. We limited the sample to districts that provided engineer's estimates for both PLA and nonPLA projects. (This eliminated 7 projects in districts which had engineer's estimates but only for either PLA projects or nonPLA projects but not both. In unreported models we included these 7 projects deriving results similar to those in Table 6.)

Recall that the left panel in Figure 11 showed that the distribution of lowest bids was "unbalanced" with lots of bids at the low end of the distribution and then a minority of low-bids trailing off toward the high end of the distribution. This skewed distribution became more balanced in the right-hand panel of Figure 11 when the log of the lowest bid was graphed. Having a balanced or more normal distribution for the lowest bid has statistical properties that make for a better test of the effect of various factors including PLAs on the low-bid outcome.

Model 1 in Table 6 is simple. It predicts the log of the lowest bid with the engineer's estimate and whether or not the project was a PLA. We expect the engineer's estimate to be a very good but not perfect predictor of what the low bid will eventually be. In model 1 we actually use the log of the engineer's estimate. Put in this form, the estimated effect of the engineer's estimate is an economy-of-scale effect (or what economists like to call an "elasticity"). In Table 6, model 1, the estimated effect of the log of the engineer's estimate on the log of the lowest bid is .98. what this means is—double the size of the engineer's estimate of the cost of a project, and subsequently the lowest bid will almost but not quite double. It will go up not by 98%. Double the engineer's estimate and the eventual low bid will go up by another 98%. If the engineer's estimate goes up by 10%, you can expect the eventual low bid to go up by 9.8%. This estimate is strongly statistically significant and in unreported experiments with other possible forms of the relationship of the engineer's estimate to the low bid, we found that this economy-of-scale or elasticity relationship was the strongest.

In model 1, the estimate of the effect of PLAs on the lowest bid was .03. This means that controlling for the engineer's estimate, PLAs raised the price of the lowest bid by 3%. This is in line with but at the low-end of what PLA critics argue. However, this effect is not statistically significant. This means that at all standard levels, we must reject the hypothesis that there is a real PLA effect on the low bid. This is in line with the results in Table 5 which failed to find a PLA effect on bidder participation.

But model 1 is a simple model. In model 2, Table 6, we add in the year the project was bid. When we do this, the accuracy of the engineer's estimate improves slightly rising from .98 to .99—raise the engineer's estimate by 10% and the lowest bid will rise by 9.9%. Most of the years were statistically insignificant (the asterisks indicate statistical significance with

more asterisks indicating stronger statistical significance). But one year does stand out—2009. At the bottom of the great recession, controlling for the engineer’s estimate and whether or not the project was a PLA, projects were coming in roughly 25% lower than in 2007—the base or reference year in the model. (The year variables also capture inflationary and deflationary construction cost effects associated with time in general and the Great Recession in particular.)

In model 2, the PLA effect switched from positive to negative—a minus .03. This means that controlling for the engineer’s estimate, PLAs lowered the price of the lowest bid by 3%. But again—no asterisks and no statistical significance for the estimate. This again means that at all standard levels, we must reject the hypothesis that there is a real PLA effect on the low bid.

In model 3, we include location effects: the engineer’s estimate becomes a little more accurate, the 2009 Great Recession effect becomes slightly smaller and the PLA effect is still a minus 3% with no associated statistical significance.

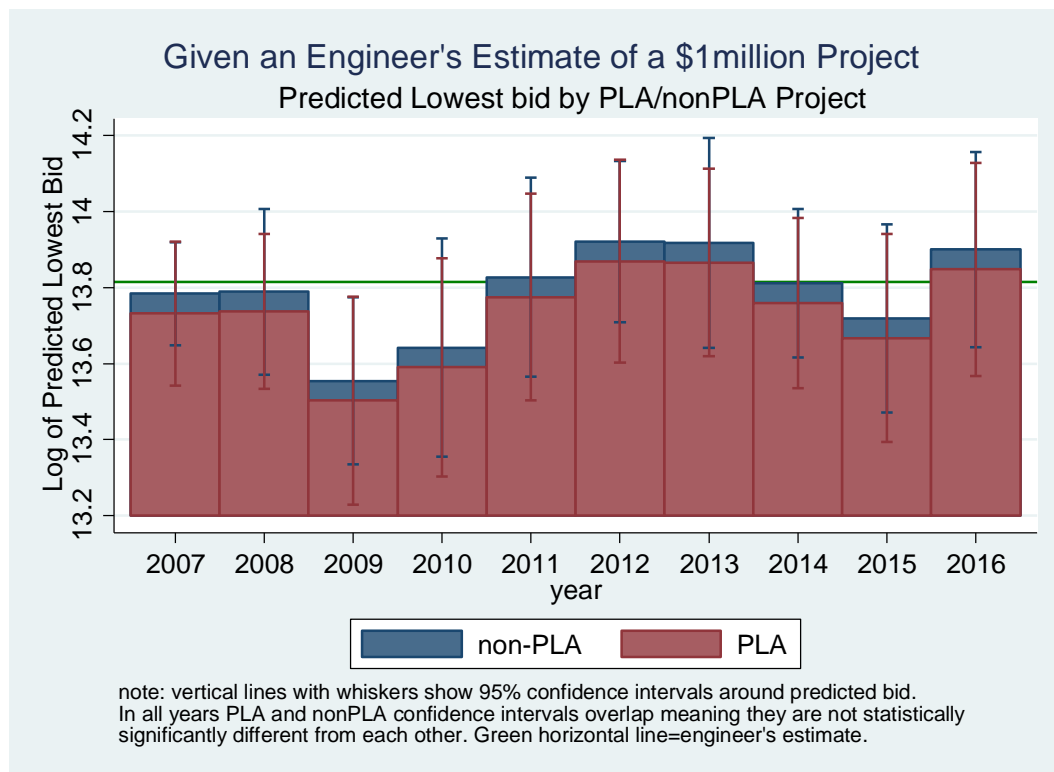


Figure 19: Predicting the value of the lowest bid: model 3

Figure 19 provides a graphical representation of the results in model 3 of Table 6. The horizontal axis shows years and the vertical axis shows the log of the predicted value of the lowest bid. The red bars show the predicted value of the lowest bid by year for PLA projects while the blue bars (which are behind the red bars) show the predicted value of the lowest bid by year for nonPLA projects. The vertical lines with caps show the 95% confidence intervals for the PLA and non PLA projects. These lines overlap in every case

indicating that the PLA and nonPLA project effects on the lowest bid are essentially the same. This set of predictions in Figure 19 are for an engineer's estimate of \$1 million or its equivalent log value of 13.82 shown on the vertical axis as a green horizontal line. In all years except 2009, the 95% confidence interval vertical lines with caps cross the green line. This means for these years we cannot say that bids were coming in statistically significantly below the engineer's estimate. However, in 2009, the 95% confidence intervals for both PLA and nonPLA projects are below the engineer's estimate indicating that in that year bids were coming in significantly (and substantially) below what one would expect from an engineer's estimate of \$1 million for the project.

We conclude that in the case of project labor agreements on community college projects in prevailing wage jurisdictions such as California, there is no statistically significant PLA effect on the lowest bid either raising or lowering the price of the project. This then simplifies the public construction procurement policy issue for construction projects similar to ones found at community colleges and in jurisdictions similar to California. PLAs should only be agreed to by public agencies if the PLA has attractive provisions and/or provides attractive construction services relative to prevailing wage jobs not covered by PLAs. However, it is neither indicated nor necessary to assume that PLAs will restrict bid competition or raise (or indeed lower) the lowest bid relative to the engineer's estimate.

Conclusions and Limitations

The College of Marin project labor agreement helped manage the construction of three large projects built on-time and within budget. Local Marin County construction workers were given preference in dispatching to the job sites and five College of Marin students worked on the PLA projects, a first step towards entering into a system of registered apprenticeship training that, if completed, can lead to about a \$300,000 increase in lifetime earnings.

Nearby contractors who bid on the three Marin PLA projects and also tended to bid on the four smaller nonPLA projects. However, contractors who came from long distances tended to bid either on the PLA projects or the nonPLA projects but not both. Both the PLA and nonPLA projects came in at about the same percentage amount below the engineer's estimate although in dollar terms, because the PLA projects were larger, the low bids were much below the dollar discounts relative to the engineer's estimates found on the smaller nonPLA projects. While two of the nonPLA projects had cost overruns, these appear to be associated with design and engineering issues and not problems with onsite construction.

Our analysis of 263 California community college projects built between 2007 and 2016, 88 of which were built under PLA arrangements, found results similar to our College of Marin case study. In comparison to nonPLA projects, controlling for the size of the project and when it was put out for bid, PLAs did not decrease the number of bidders nor did PLAs raise prices relative to the engineer's estimates.

Both case studies and statistical analyses have limitations. Case studies are rich in detail, context and nuance, but raise the question of the extent to which a limited number of specific cases can be extended to other circumstances. Statistical analysis is limited by simplification inherent in reducing complex human activity into numbers. We have sought to balance these contrasting limitations by presenting together a case study with a broader statistical view of many more similar projects.

However, partly because this is the first study of the effects of PLAs on the number of bidders, and the relation of bidding to engineer's estimates, and partly because this study focused on community college construction in California, more research needs to be done on this topic. We would like to know whether these results would replicate in other states with prevailing wage laws, in states without prevailing wage laws, in states with greater or lesser construction union density, and on civil engineering or residential projects that may differ from construction activity typical at community colleges.

While we await this research, we provisionally conclude that project labor agreements may be a useful risk-management tool on some construction sites; and PLAs may be a useful means whereby owners can harvest greater advantages from their control of significant amounts of construction work. Evidence does not support the contention that PLAs reduce the number of bidders or raise low-bid prices on community colleges in California.

Appendix I: REGRESSION PREDICTING NUMBER OF BIDS

Table 5: Predicting number of bids by project size, year, month, college district and PLA/non-PLA status

Predicting Number of Bids by Project Size, Year, Month, College District and PLA/non-PLA				
	(1) number of bids (linear regression)	t-statistic	(2) log of number of bids (linear regression)	t-statistic
PLA Project	0.309	(0.64)	0.189	(1.62)
Lowest Bid (in millions \$)	0.0895	(1.63)	0.0174*	(1.68)
Lowest Bid squared (in millions \$)	-0.000856*	(-1.91)	-0.000172**	(-2.02)
month	-0.891***	(-2.72)	-0.119**	(-2.07)
month squared	0.0625***	(2.73)	0.00857**	(1.98)
year=2007	-4.187***	(-4.84)	-0.706***	(-4.14)
year=2008	-2.717**	(-2.57)	-0.455***	(-2.71)
year=2009	0	(.)	0	(.)
year=2010	-3.883***	(-3.75)	-0.736***	(-4.00)
year=2011	-2.653*	(-1.93)	-0.543*	(-1.68)
year=2012	-4.451***	(-3.91)	-1.020***	(-3.32)
year=2013	-4.000***	(-3.76)	-0.925***	(-4.97)
year=2014	-4.785***	(-5.33)	-1.015***	(-5.93)
year=2015	-5.094***	(-5.78)	-1.139***	(-6.48)
year=2016	-5.433***	(-5.41)	-1.073***	(-4.72)
Chabot-Las Positas	0	(.)	0	(.)
Marin	-0.0730	(-0.08)	0.0746	(0.48)
Contra Costa	-1.080	(-1.28)	0.0673	(0.37)
Ohlone	-1.864*	(-1.88)	-0.315	(-1.41)
Peralta	-2.244***	(-3.27)	-0.374***	(-2.89)
Rancho Santiago	-0.00808	(-0.01)	0.176	(0.79)
Rio Hondo	7.911***	(7.69)	1.244***	(5.76)
San Bernardino	1.665	(1.25)	0.575**	(2.53)
San Jose/Evergreen	-1.867**	(-2.00)	-0.168	(-0.92)
Solano	-2.030**	(-2.01)	-0.410	(-1.23)
Constant	12.32***	(8.61)	2.551***	(11.84)
Observations	263		263	
R ²	0.367		0.320	

t statistics in parentheses

* $p < 0.10$, ** $p < 0.05$, *** $p < 0.01$

Predicting Number of Bids by Project Size, Year, Month, College District and PLA/non-PLA
(Supplementary Poisson Regression)

	(1) number of bids (poisson regression)	t-statistic	(2) log of number of bids (poisson regression)	t-statistic
PLA Project	0.0471	(0.48)	0.135	(1.54)
Lowest Bid (in millions \$)	0.0146*	(1.87)	0.00955	(1.64)
Lowest Bid squared (in millions \$)	-0.000168**	(-2.44)	-0.000114**	(-2.21)
month	-0.173***	(-3.15)	-0.0836**	(-2.17)
month squared	0.0123***	(3.14)	0.00604**	(2.09)
year=2007	-0.719***	(-5.43)	-0.444***	(-4.12)
year=2008	-0.457***	(-3.10)	-0.294***	(-3.11)
year=2009	0	(.)	0	(.)
year=2010	-0.614***	(-4.06)	-0.452***	(-4.13)
year=2011	-0.417**	(-2.28)	-0.340*	(-1.93)
year=2012	-0.779***	(-3.51)	-0.703***	(-2.79)
year=2013	-0.680***	(-3.82)	-0.623***	(-4.75)
year=2014	-0.855***	(-5.54)	-0.701***	(-5.57)
year=2015	-0.940***	(-6.19)	-0.807***	(-6.00)
year=2016	-0.982***	(-5.30)	-0.744***	(-4.28)
Chabot-Las Positas	0	(.)	0	(.)
Marin	-0.0414	(-0.37)	0.0308	(0.36)
Contra Costa	-0.156	(-0.92)	0.105	(0.73)
Ohlone	-0.334*	(-1.66)	-0.210	(-1.19)
Peralta	-0.405***	(-3.62)	-0.254***	(-3.00)
Rancho Santiago	0.0826	(0.40)	0.183	(1.08)
Rio Hondo	0.898***	(4.41)	0.702***	(4.28)
San Bernardino	0.331	(1.53)	0.421***	(2.75)
San Jose/Evergreen	-0.319*	(-1.78)	-0.0731	(-0.54)
Solano	-0.435	(-1.56)	-0.339	(-0.91)
Constant	2.860***	(14.40)	1.075***	(8.30)
Observations	263		263	

t statistics in parentheses

* $p < 0.10$, ** $p < 0.05$, *** $p < 0.01$

Appendix II: REGRESSION PREDICTING LOW BID

Table 6: Predicting log of lowest bid with engineer's estimate PLAs/non-PLAs, year and college district

	(1)	(2)	(3)
Log of engineer's estimate	0.9817*** (55.10)	0.9930*** (42.00)	0.9978*** (38.78)
PLA Project	0.0309 (0.37)	-0.0315 (-0.36)	-0.0287 (-0.31)
year=2007		0.0000 (.)	0.0000 (.)
year=2008		0.0008 (0.01)	0.0051 (0.06)
year=2009		-0.2520*** (-2.94)	-0.2294** (-2.42)
year=2010		-0.1442 (-1.11)	-0.1418 (-1.06)
year=2011		0.0383 (0.32)	0.0433 (0.37)
year=2012		0.2118 (1.39)	0.1373 (1.05)
year=2013		0.1565 (1.20)	0.1338 (0.97)
year=2014		0.0713 (0.81)	0.0274 (0.25)
year=2015		0.0350 (0.34)	-0.0647 (-0.40)
year=2016		0.2223* (1.82)	0.1160 (0.71)
Chabot-Las Positas Community College District			0.0000 (.)
College of Marin Community College District			-0.0875 (-1.04)
Contra Costa Community College District			0.1256 (0.84)
Ohlone Community College District			0.0383 (0.30)
Solano Community College District			0.1136 (0.67)
Constant	0.1806 (0.74)	0.0157 (0.05)	-0.0485 (-0.14)
Observations	105	105	105
R ²	0.966	0.969	0.970

note: includes only districts with engineers estimates and both PLAs/nonPLAs

t-statistics in parentheses

* $p < 0.10$, ** $p < 0.05$, *** $p < 0.01$

Appendix III: COLLEGE OF MARIN BID DATA

PLA	Project	Bidding Contractors	Result	Bid	Con. Home
yes	Science Math Complex	Lathrop Construction	won	34,040,000	Benicia
yes	Science Math Complex	Roebbelen Construction	lost	35,380,000	El Dorado Hills
yes	Science Math Complex	SJ Amoroso	lost	35,817,000	Redwood Shores
yes	Science Math Complex	C Overaa Construction	lost	36,347,000	Richmond
yes	Science Math Complex	McCarthy Building Companies	lost	37,050,000	San Francisco
yes	Science Math Complex	Howard S Wright Constructors	lost	37,794,912	Emeryville
yes	Science Math Complex	Wright Contracting	lost	38,847,000	Santa Rosa
yes	Indian Valley Complex	Gonsalves & Stronck	lost	13,288,000	San Carlos
yes	Indian Valley Complex	Di Giorgio Contracting	won	13,350,000	Novato
yes	Indian Valley Complex	Arntz Builders	lost	13,460,342	Novato
yes	Indian Valley Complex	JW & Sons	lost	13,632,000	Petaluma
yes	Indian Valley Complex	Roebbelen Construction	lost	13,743,000	El Dorado Hills
yes	Indian Valley Complex	Alten Construction	lost	13,768,246	Richmond
yes	Indian Valley Complex	SJ Amoroso	lost	13,897,000	Redwood Shores
yes	Indian Valley Complex	Jeff Luchetti Construction	lost	14,031,000	Santa Rosa
yes	Gateway Center	Wright Contracting	won	18,995,000	Santa Rosa
yes	Gateway Center	Lathrop Construction	lost	19,112,000	Benicia
yes	Gateway Center	Alten Construction	lost	19,246,000	Richmond
yes	Gateway Center	SJ Amoroso	lost	19,327,000	Redwood Shores
yes	Gateway Center	Midstate Construction	lost	19,803,040	Petaluma
yes	Gateway Center	Roebbelen Construction	lost	20,780,000	El Dorado Hills
yes	Trans. Tech. Center	ProWest Construction	lost	21,150,000	
no	Trans. Tech. Center	Alten Construction	won	6,895,000	Richmond
no	Trans. Tech. Center	West Bay Builders	lost	6,897,000	Novato
no	Trans. Tech. Center	JW & Sons	lost	6,999,000	Petaluma
no	Trans. Tech. Center	Jeff Luchetti Construction	lost	7,047,000	Santa Rosa
no	Trans. Tech. Center	Gonsalves & Stronck	lost	7,104,000	San Carlos
no	Trans. Tech. Center	Arntz Builders	lost	7,228,248	Novato
no	Trans. Tech. Center	Di Giorgio Contracting	lost	7,465,000	Novato
no	Trans. Tech. Center	PAGE Construction	lost	7,641,000	Novato
no	Performing Arts Center	Midstate Construction	won	10,217,000	Petaluma
no	Performing Arts Center	Arntz Builders	lost	10,786,465	Novato
no	Performing Arts Center	Alten Construction	lost	10,915,000	Richmond
no	Performing Arts	Jeff Luchetti Construction	lost	11,090,000	Santa Rosa

	Center				
no	Performing Arts Center	Lathrop Construction	lost	11,230,000	Benicia
no	Performing Arts Center	Menghetti Construction	lost	11,275,000	Modesto
no	Performing Arts Center	Bobo Construction	lost	11,831,000	Elk Grove
no	Performing Arts Center	Younger General Contractors	lost	11,935,000	Rancho Cordova
no	Performing Arts Center	Biltwell Dev	lost	12,189,000	San Francisco
no	Fine Arts Kentfield	Alten Construction	won	11,872,601	Richmond
no	Fine Arts Kentfield	Jeff Luchetti Construction	lost	12,290,615	Santa Rosa
no	Fine Arts Kentfield	Wright Contracting	lost	12,305,000	Santa Rosa
no	Fine Arts Kentfield	West Coast Contractors	lost	12,446,000	Fairfield
no	Fine Arts Kentfield	Midstate Construction	lost	12,526,000	Petaluma
no	Fine Arts Kentfield	West Bay Builders	lost	12,580,000	Novato
no	Fine Arts Kentfield	C Overaa Construction	lost	12,999,000	Richmond
no	Fine Arts Kentfield	McCrary Construction	lost	13,198,801	Belmont
no	Fine Arts Kentfield	Di Giorgio Contracting	lost	13,725,000	Novato
no	Fine Arts Kentfield	ZCON Builders	lost	13,829,000	Roseville
no	Fine Arts Kentfield	Codding Construction Co	lost	14,765,800	Santa rosa
no	Fine Arts Kentfield	Ralph Larsen & Sons	lost	14,890,000	San Mateo
no	Diamond PE Complex	Alten Construction	won	10,396,307	Richmond
no	Diamond PE Complex	West Bay Builders	lost	11,385,000	Novato
no	Diamond PE Complex	Di Giorgio Contracting	lost	11,492,000	Novato
no	Diamond PE Complex	NBC General Contractors Corp.	lost	11,865,000	Oakland
no	Diamond PE Complex	Arntz Builders	lost	11,944,202	Novato
no	Diamond PE Complex	Bobo Construction	lost	12,396,000	Elk Grove
no	Diamond PE Complex	R Debbelen	lost	12,510,000	
no	Diamond PE Complex	Midstate Construction	lost	13,065,000	Petaluma
no	Diamond PE Complex	Zolman Construction	lost	13,865,000	San Carlos

APPENDIX IV: DATA COLLECTION METHODS

We began data collection for this report with a list of California community colleges districts that have enacted PLAs.^{lxxiii} Colleges with extensive bid information posted online were prioritized for review.⁸ Some community colleges posted bid information on a purchasing webpage or a webpage with information for contractors.^{lxxiv} Information for other districts was accessible through online bid management software.^{lxxv} For a few colleges, we found bid tabulation information interspersed within Board of Trustees meeting minute archives.^{lxxvi}

We used bid tabulation sheets to record the title of each project, the total number of bidders on a project, the amount of each bid, the date of the bid, and the name and location of each contractor that submitted a bid. Bid advertisements and project information documents were sources for engineer's estimates and whether or not a PLA was used on the project. We also gathered sign-in sheets for pre-bid meetings and job walks. We used these sheets to record the names and locations of contractors that attended pre-bid meetings, the total number of attendees, and the dates of the meetings.

There was various missing information for all community colleges. One resource for filling in missing information was the California Department of Industrial Relations Public Works website.⁹ The site provided information on the winning contractor of each project and whether or not the project fell under a PLA. However, this online database did not go back prior to 2015, excluding a large portion of our sample. As a final resource for missing information, we contacted the colleges themselves. In some cases, we used Public Records Act requests to formalize the process of data retrieval. Officials at every college we contacted were helpful and attentive to our requests for project information.

A vital component of our research could not be addressed through the channels mentioned above: the union status of contractors. We gathered union status information through a patchwork of sources. For many contractors, we simply called the firm and asked if they identified as union or non-union. This method was not only time-consuming, but also impractical for contractors that had ceased conducting business or did not have a working phone number.

Another method of identifying the union status of contractors was through a web search of member lists. We collected lists of signatory contractors posted on local trade union websites.^{lxxvii, lxxviii, lxxix} We designated listed contractors as "union." Similarly, we used member lists from the California chapters of the anti-union group Associated Builders and Contractors (ABC) to designate contractors as "non-union." The current ABC member lists are not publicly available. Nevertheless, some archived membership directories could be

⁸ Chabot-Las Positas Community College, Community College of Marin, Hartnell Community College, Ohlone Community College District, Peralta Community College, San Bernardino Community College, San Jose/Evergreen Community College, Solano Community College, Contra Costa Community College District, Rio Hondo Community College, Rancho Santiago Community College

⁹ <http://www.dir.ca.gov/public-works/publicworks.html>

found online.^{lxxx, lxxxi} In addition, some ABC chapters posted a snapshot of members on their homepages.^{lxxxii, lxxxiii}

The Blue Book Building and Construction Network¹⁰ was also used to fill-in the union status of contractors. The database of companies and manufacturers includes information pages on specific contractors, including their union status. While the site provided a significant amount of information, many contractors were either not on the site, or left their union status information blank. Finally, we reached out to local union officials to review our list of contractors and fill-in the status of those they knew. In some cases, the unions also provided more expansive member lists than what was attainable through an online search.

All lists and sources functioned as a crosscheck of the information we collected. In some cases the information was contradictory, with a contractor listed as union by one source and non-union by another. For these contractors it often appeared the contractor was signatory to a trade union for some categories of construction labor, but not others. We designated such contractors as “union.”

The data were compiled in Microsoft Excel and analyzed in Stata: Data Analysis and Statistical Software.

¹⁰ <http://www.thebluebook.com/>

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- ⁱ Kimberly Johnston-Dodds, *Constructing California: A Review of Project Labor Agreements*, California Research Bureau, California State Library, OCTOBER 2001 CRB 01-010 <https://www.library.ca.gov/crb/01/10/01-010.pdf> (accessed September 30, 2016)
- ⁱⁱ Kevin Dayton, "Copies of All Project Labor Agreements on California Government Projects, 1993-Present," Labor Issues Solutions, LLC. September 29, 2016 <http://laborissuesolutions.com/list-of-all-project-labor-agreements-imposed-on-government-projects-california-1993-2012/> (accessed September 30, 2016)
- ⁱⁱⁱ State of California Department of Industrial Relations Division of Apprenticeship Standards 2015 Legislative Report <https://www.dir.ca.gov/DAS/reports/2015LegReport.pdf> ; U.S. Internal Revenue Service Exempt organizations business master file extract (eo bmf) <https://www.irs.gov/charities-non-profits/exempt-organizations-business-master-file-extract-eo-bmf> (accessed October 21, 2016); US Bureau of Labor Statistics, State and Metro Area Employment, Hours, & Earnings, SAE Databases <http://www.bls.gov/sae/data.htm> (accessed October 21, 2016)
- ^{iv} US Bureau of labor Statistics, State Occupational Injuries, Illnesses, and Fatalities <http://www.bls.gov/iif/oshstate.htm> (accessed October 21, 2016)
- ^v US Bureau of labor Statistics, State Occupational Injuries, Illnesses, and Fatalities, Table 6. Incidence rates¹ of nonfatal occupational injuries and illnesses by industry and case types, California, 2014 <http://www.bls.gov/iif/oshwc/osh/os/pr146ca.pdf>
- ^{vi} Reed, Debbie, et al. (2012). An Effectiveness Assessment and Cost-Benefit Analysis of Registered Apprenticeship in 10 States. Oakland, CA: Mathematica Policy Research. <https://www.mathematica-mpr.com/our-publications-and-findings/publications/an-effectiveness-assessment-and-costbenefit-analysis-of-registered-apprenticeship-in-10-states> (accessed October 21, 2016)
- ^{vii} California, Employment Development Department, Employment by Industry Data, "Historical Annual Average Data," California, 1990-2015 <http://www.labormarketinfo.edd.ca.gov/data/employment-by-industry.html> (accessed October 21, 2016)
- ^{viii} California, Employment Development Department, Employment by Industry Data, "Historical Annual Average Data," California, 1990-2015 <http://www.labormarketinfo.edd.ca.gov/data/employment-by-industry.html> (accessed September 11 2016)
- ^{ix} California, Employment Development Department, Employment by Industry Data, "Historical Monthly Data," California, 2000-current, <http://www.labormarketinfo.edd.ca.gov/data/employment-by-industry.html> (accessed September 11 2016)
- ^x California Department of Industrial Relations, The Division of Apprenticeship Standards (DAS), Program sponsors and Contractors, Reports, "Completion counts for building trade programs last 5 years," <http://www.dir.ca.gov/das/programsponsor.htm> and <http://www.dir.ca.gov/DAS/reports/CompPast5yr.pdf> ; Form 990s, Internal Revenue Service, Search for Forms 990-N Filed by Small Tax-Exempt Organizations, <https://www.irs.gov/charities-non-profits/search-for-forms-990-n-filed-by-small-tax-exempt-organizations> ; Mike Tigas and Sisi Wei, ProPublica, Updated August 18, 201, Nonprofit Explorer, Research Tax-Exempt Organizations, https://projects.propublica.org/nonprofits/advanced_search ; IRS, SOI Tax Stats - Annual Extract of Tax-Exempt Organization Financial Data <https://www.irs.gov/uac/soi-tax-stats-annual-extract-of-tax-exempt-organization-financial-data> (accessed September 11, 2016)
- ^{xi} US Bureau of labor Statistics, State Occupational Injuries, Illnesses, and Fatalities, Census of Fatal Occupational Injuries (CFOI), California, <http://www.bls.gov/iif/oshwc/cfoi/rate2014ca.htm> <http://www.bls.gov/iif/oshstate.htm#CA> <http://www.bls.gov/iif/home.htm> (accessed September 11, 2016)
- ^{xii} US Bureau of labor Statistics, State Occupational Injuries, Illnesses, and Fatalities, Survey of Occupational Injuries and Illnesses (SOII), Table 6. Incidence rates of nonfatal occupational injuries and illnesses by industry and case types, California, 2014, <http://www.bls.gov/iif/oshwc/osh/os/pr146ca.pdf> <http://www.bls.gov/iif/oshstate.htm>
- ^{xiii} US Bureau of Labor Statistics, Occupational Employment Statistics, Occupational Employment and Wages, May 2014, 47-2231 Solar Photovoltaic Installers, <http://www.bls.gov/oes/current/oes472231.htm#%282%29> (accessed March 17, 2016); Construction

Electrician/Construction Wireman Wage and Fringe Benefits, California Bay Area Region For Locals 6, 180, 234, 302, 332, 551, 595W, and 617 Effective January 1, 2015 to May 31, 2015.
<http://www.ibew234.org/filemanager/UserFiles/File/CECW/CECWforCABayAreaJanuary2015.pdf>
 (accessed March 29, 2016) Note: while the solar installer data are national and the electrician data are for the Bay Area, the solar installer data are 65% from California.

xiv Vince Vasquez, Dr. Dale Glaser, and W. Erik Bruvold, "Measuring the Cost of Project Labor Agreements on School Construction in California," National University System Institute for Policy Research, 2010, p. 1
<http://www.nusinstitute.org/assets/resources/pageResources/Measuring-the-Cost-of-Project-Labor-Agreements-on-School-Construction-in-California.pdf> (accessed September 12, 2016)

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<http://www.bizjournals.com/boston/stories/2002/11/04/focus1.html> (accessed July 16, 2016)

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xvii Marin Community College District "About College of Marin" <http://www.marin.edu/com/about.htm>
 (Accessed July 06, 2016)

xviii Average calculated from College of Marin Student Characteristics reports for Spring 2010, '11, '12, '13, '14, and '15. <https://www.marin.edu/com/ODP/InstitutionalResearch.htm> (Accessed June 28, 2016)

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xx "Argument in Favor of Proposition 39" Proposition 39 Voter Information Guide, California Secretary of State, <http://vig.cdn.sos.ca.gov/2000/general/pdf/39.pdf> (Accessed June 22, 2016)

xxi Marin County, California QuickFacts. American Community Survey, United States Census Bureau
<http://www.census.gov/quickfacts/table/PST045215/06041> (Accessed June 20, 2016)

xxii 2006-2007 Marin County Grand Jury, College of Marin: Problems and Progress, Pg. 18, April 10, 2007
<http://www.marincounty.org/depts/gj/reports-and-responses/reports-responses/2006-07/college-of-marin> (Accessed March 14, 2016)

xxiii College of Marin Planning Committee "College of Marin Facilities Plan," Pg. 20. 2012.
<http://www.marin.edu/WORD-PPT/COM-Facilities-Plan-2012.pdf> (Accessed July 24, 2016)

xxiv 2006-2007 Marin County Grand Jury, College of Marin: Problems and Progress, Pg. 18

xxv Student Characteristics Credit Students, <https://www.marin.edu/WORD-PPT/rpinotrends12v2.pdf>
 September 25, 2012 (Accessed July 24, 16)

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4/17/19

**MEMORANDUM**

FC 14 (02-08-19)

TO: Capital Improvement Program Committee**FROM:** Director Barbara Keegan**SUBJECT:** Project Labor Agreements (PLA)**DATE:** April 10, 2019

Project labor agreements (PLA) can be useful in large construction projects with a number of different trades involved. Having a PLA in projects of this type can provide benefits to the project owner. These benefits include a commitment to labor peace thus minimizing expensive construction delays.

There is also a benefit in having more local workers hired. These workers provide a direct and positive impact on the local economy.

In my opinion, the benefits are not as clear cut on projects such as our watershed jobs where there is a much smaller number of different trades involved.

If the District chooses to try out PLA's, I would recommend that we implement a pilot project with a focus on building projects (as opposed to creek or environmental projects) that utilize a number of different trades. We can then evaluate the use of PLA's to see whether there are measurable benefits to District project delivery.

A handwritten signature in blue ink, appearing to read "Bar Keegan", written over a horizontal line.

Barbara Keegan
Director District 2

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File No.: 19-0328

Agenda Date: 4/17/2019

Item No.: 4.3.

COMMITTEE AGENDA MEMORANDUM

Capital Improvement Program Committee

SUBJECT:

Capital Project Monitoring - Construction.

RECOMMENDATION:

Receive and discuss information regarding the status of capital projects in the construction phase.

SUMMARY:

The CIP Committee's 2018 Workplan includes monitoring of capital projects during all phases of development. Anticipating that the Committee will continue this practice in 2019, staff will continue to prepare a list of active projects to the Committee each month and provide detailed information on those where potential and/or significant issues have been identified. The projects presented for discussion will be organized by phases: planning/feasibility; design; and construction. Staff will present projects to the CIP Committee for review one phase at a time. Projects currently under construction are being presented this month.

Attachment 1 is a list of projects in the construction phase. A verbal report will be provided at the meeting with more detailed information about recent developments on projects.

ATTACHMENTS:

Attachment 1: Capital Project Monitoring Report - Construction

UNCLASSIFIED MANAGER:

Katherine Oven, 408-630-3126

Ngoc Nguyen, 408-630-2632

Chris Hakes, 408-630-3796

Lisa Bankosh, 408-630-2618

Tina Yoke, 408-630-2385

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Capital Project Monitoring Report - April 2019

Construction Phase

Row	Project No.	Project Name	Notes, Upcoming Board Actions or potential issues
	<u>Water Utility</u>		
1	91234011	Coyote Warehouse	Contractor given the Notice to Proceed in late January 2019.
2	26564001	Main and Madrone Pipelines Restoration	Field construction completion delayed due to high number of rain days in January and February 2019.
3	93294057	RWTP Reliability Improvement	Phase 2 (of 5) completion has not yet been determined.
	<u>Flood Protection</u>		
4	26154002	Upper Guadalupe River Reach 6	A project to install gravel for fish habitat in a portion of Reach 6 is anticipated to begin and complete in summer, 2019.
5	26154003	Upper Guadalupe River Reach 7	Design and construction by USACE on hold due to lack of federal funding. District staff is evaluating options for implementation with and without federal participation.
6	26244001	Permanente Creek, SF Bay to Foothill Expressway	Construction of Channel work was completed in January, 2019; Construction of McKelvey Park extended to July 2019; Due to the presence of Native American remains, construction at Rancho San Antonio has been extended to December 2019. Consultation with SHPO, USACE, County Parks, and the Ohlone Tribe's most likely descendant is ongoing regarding the treatment plan. Expect to complete consultation and receive permit to resume construction in May 2019. Need additional funds to increase contingency budget for Permanente Channel Improvement contract and staff support of projects.
7	26284002	San Francisquito Creek - Construction, SF Bay to Middlefield Rd.	San Francisquito Creek Bay to Hwy 101 Construction was completed in December 2018; A separate contract for plant installation and establishment was awarded in March 2019.
8	26174041s	Berryessa Ck, Calaveras-I-680	COE- civil construction complete June 2018, planting fall 2018 - USACE is addressing punch list items. Montague Bridge (SC Co.) substantially complete June 2018.
9	40174004	Berryessa Creek, Lwr Penitencia Ck to Calaveras Blvd, Phase 1	Civil construction complete, plant establishment to June 2021.
10	40174005	Berryessa Creek, Lwr Penitencia Ck to Calaveras Blvd, Phase 2	Construction to be complete by March 2019; however, the contractor will be performing some levee repair work, which is estimated to be completed by December 2019.
11	40264008s	Lower Silver Creek, I-680 to Cunningham (Reach 4-6)	Civil construction complete, plant establishment to 2020.
12	40264011	Cunningham Flood Detention Certification	On target to complete civil construction by June 2019.
13	62062003	Stevens Creek Bank and Trail Repair (WARP)	Civil work was completed October 2018. Plant establishment is scheduled to be completed in 2024.
14	62084001	Uvas Creek Levee Rehabilitation (WARP)	Phase I: Contract awarded July 2018; work is on schedule for completion in May 2019. Phase II: Contract award scheduled for May 2019.
15	00761023	Gold Street Median Removal	Bids opened on March 27; contract expected to be awarded by the beginning of April 2019.
	<u>Water Resources Stewardship</u>		
		No projects at this time.	

Capital Project Monitoring Report - April 2019

Construction Phase

Row	Project No.	Project Name	Notes, Upcoming Board Actions or potential issues
	<u>Buildings & IT</u>		
16	73274011	E-Discovery Management System	Project implementation underway.
17	73274007	Vena Upgrade	Completed; closeout by June 2019.
18	60274062	PeopleSoft System Upgrade and ERP System Implementation	Implementation contract in negotiation.

File No.: 19-0326

Agenda Date: 4/17/2019

Item No.: 4.4.

COMMITTEE AGENDA MEMORANDUM

Capital Improvement Program Committee

SUBJECT:

2019 Capital Improvement Committee Work Plan.

RECOMMENDATION:

Review the 2019 Capital Improvement Program Committee Work Plan and make revisions as necessary.

SUMMARY:

Work Plans are created and implemented by all Board Committees to increase Committee efficiency, provide increased public notice of intended Committee discussions, and enable improved follow-up by staff. Work Plans are dynamic documents managed by Committee Chairs and are subject to change. Committee Work Plans also serve to assist to prepare an Annual Committee Accomplishments Reports.

The 2019 Capital Improvement Program Committee Work Plan is contained in Attachment 1. Information in this Plan document was provided by staff as follows:

Discussion of topics as stated in the Plan have been described based on information from the following sources:

- Items referred to the Committee by the Board;
- Items requested by the Committee to be brought back by staff;
- Items scheduled for presentation to the full Board of Directors; and
- Items identified by staff.

ATTACHMENTS:

Attachment 1: 2019 CIP Committee Work Plan

UNCLASSIFIED MANAGER:

Michele King, 408-2630-2711

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CIP Committee 2019 Workplan

	<u>Jan 3</u>	<u>Jan 14</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>
CIP Implementation													
Public Private Partnership (P3) Delivery for projects													
Safe, Clean Water Projects Implementation				X	X								
Presentation on Design-Build		X											
Project Labor Agreement			X	X	X	X							
Construction Management Resource Needs			X										
Calero Dam Seismic Upgrade and Water Reliability Analysis	X			X									
Anderson Dam Improvements Update	X	X											
Employee Workspace Study				X									
Capital Project Monitoring													
Construction		X			X			X			X		
Design			X			X			X			X	
Planning/Feasibility	X			X			X			X			X
Upcoming Consultant Agreements and Amendments	X	X		X									
CIP Development													
Project Ranking Criteria								X	X		X	X	X
Preliminary CIP	X											X	X

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