

AT-A-GLANCE

2016 *Budget*
COBB COUNTY

A Message from the Chairman



A Message from the Chairman....

As we move into FY 2016, our goal is to continue to improve the County's conservative management policies and strive for continued transparency and improve the overall experience for Cobb County citizens.

As I have mentioned before, county employees have been providing outstanding service to the Cobb County Community for decades and since 2008, have been asked increasingly to "do more with less". The excellent operational service and financial results of Cobb government over the last seven years (in the face of dire circumstances) are directly attributable to the skill, professionalism, training, and dedication of the county employees. Proof that motivated, superior employees provide superior results. With continued oversight from the Citizens Oversight Committee, the County has been able to transform the allocation of resources by assessing the long-term sustainability and balance of revenues, prioritizing citizens' interests, providing essential public safety services and implementing long-term planning. One of those long-term plans is the implementation of Priority Based Budgeting, which is moving forward in FY 2016. In collaboration with the Center for Priority Based Budgeting, the program is designed to promote Fiscal Health and Wellness through priority based budgeting.

On November 4, 2014, the voters approved a four year Special Purpose Local Option Sales Tax (SPLOST). The 2016 SPLOST will provide for capital improvements in Public Safety, Transportation, Technology, Parks & Recreation, and Libraries.

Thanks to the support and commitment of residents, the business community, elected officials, and county employees, Cobb has been able to maintain and improve its infrastructure and delivery of its core services as the County's top priorities. As we remain focused on providing an exceptional community where all people and businesses can safely thrive through a commitment to transparency, fiscal responsibility, and prudent resource management, we will continue to develop new and creative solutions to reach beyond the status quo and provide the best for our community. It is my privilege to present to you the 2016 Budget-At-A-Glance.

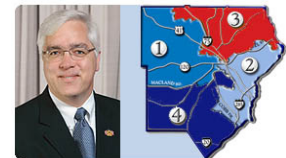
Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Timothy P. Lee".

Tim Lee, Chairman
Cobb County Board of Commissioners



Tim Lee, Commission Chairman
Contact Information
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This document is brought to you by the Office of Finance & Economic Development Budget Staff and Director.

COBB COUNTY

GUIDING PRINCIPLES

We act with *Integrity* and *Transparency* which warrants the trust of our community and our colleagues.

We are *Service Oriented* and recognize Cobb residents, businesses, and visitors as valued customers.

We are *Accountable* as good stewards of public assets.

We are *Professional* and take pride in our work as well as the benefit it brings our County.

We are *Innovative* and strive to proactively seek improvements.

We are *Future-Focused* and actively anticipate and plan for the needs of our residents, businesses, and visitors.










We embrace *Teamwork* and value our partnerships with both public and private stakeholders to the benefit of Cobb residents, businesses, and visitors.

MISSION

To help make Cobb County be the best place to live and work through efficient, effective and responsive government that delivers quality services.

STATEMENT OF COMMITMENT

In order to accomplish the county's mission, the Board of Commissioners' are committed to achieving excellence in government by:

-  Insisting upon Customer Satisfaction
-  Ensuring High Value for Tax Dollars
-  Adhering to the Highest Ethical Standards
-  Appreciating Diversity
-  Being Open, Accessible, and Responsive
-  Empowering and Supporting Employees
-  Striving for Continuous Improvement
-  Working Together as a Team
-  Being Accountable

VISION

Cobb County: An exceptional community where all people and business can safely thrive through our commitment to transparency, fiscal responsibility, and prudent resource management.


AT-A-GLANCE
COBB COUNTY

Cobb County

Cobb County is a great place to live, work and play.

Created by the Georgia General Assembly in 1832, Cobb County was formed, becoming the 84th Georgia County to be established. The county is named after Thomas Willis Cobb, U.S. Representative, U.S. Senator and Superior Court Judge. (1784 - 1830). For the first two years there was no courthouse in Cobb County and court business was conducted in settlers' cabins, most notable the cabin of George Power. Legislation funded a courthouse in newly-formed Marietta in 1834, named in honor of Judge Cobb's wife.

Within the boundaries of Cobb County are six cities, each governed by a mayor and city council, those cities are;

Acworth - 21,505 (est. 2013 population)

Austell - 6,836 (est. 2013 population)

Kennesaw - 32,065 (est. 2013 population)

Marietta - 59,167 (est. 2013 population)

Powder Springs - 14,425 (est. 2013 population)

Smyrna - 53,506 (est. 2013 population)

Cobb County is governed by a five-member Board of Commissioners. The board is comprised of one chairman and four district commissioners (one from each of the four districts of the county) who serve staggered terms.



Regular Board of Commissioner public meetings occur twice a month on Tuesdays, with the exception of holiday weeks where some dates vary. To learn more about the Board of Commissioners visit them at the [Cobb County BOC Home page](#).

The daily operations of the County are run by a County Manager appointed by and responsible to the Board of Commissioners.



David Hankerson
David Hankerson
County Manager

COBB COUNTY'S MISSION:

To make Cobb County the best place to live and work through efficient, effective and responsive government that delivers quality services.

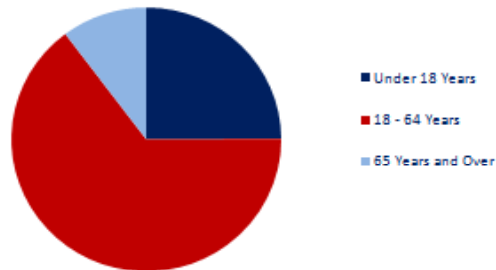
2016 Budget
AT-A-GLANCE
COBB COUNTY

Statistics

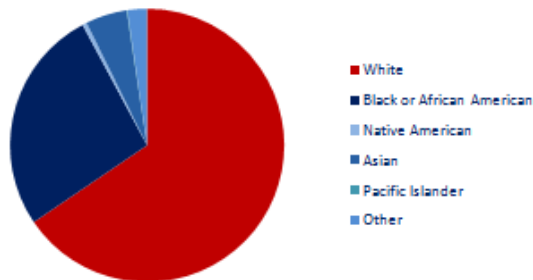
Cobb County is one of the most diversely populated counties in Georgia. The Average age of Cobb County's population is 35 years with a 48% to 52% ratio of males to females.

Cobb County Population 718,208 (U.S. Census 2013 estimate)

POPULATION BY AGE



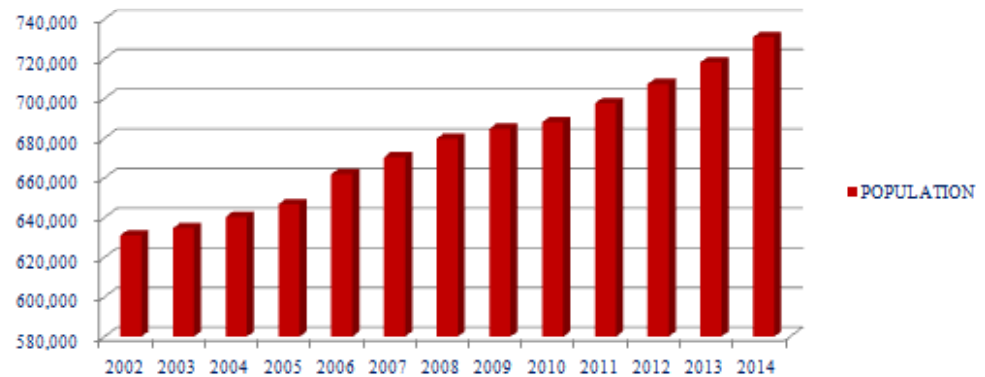
POPULATION DEMOGRAPHICS



The U.S. Census Bureau ranks Cobb County as the most-educated in the state of Georgia and 12th among all counties in the United States. It has ranked among top 100 [wealthiest counties in the United States](#) and has a median household income of \$63,920.

POPULATION:	730,981 (2014 est.)
HOUSING UNITS:	292,870 (2014 est.)
HOME OWNERSHIP:	66.4% (2013 est.)
MEDIAN INCOME:	\$63,920 (2013 est.)

POPULATION



2016 Budget
AT-A-GLANCE
 COBB COUNTY

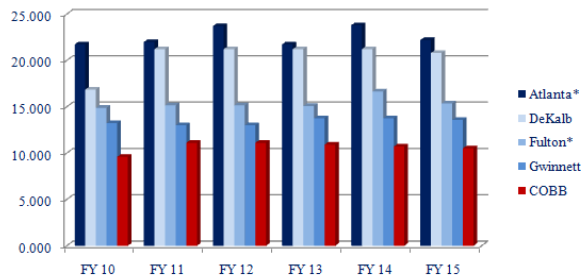
Millage Rate

MILLAGE RATE COMPARISON

Millage rates are most often found in personal property taxes where the expressed millage rate is multiplied by the total taxable value of the property to arrive at the property taxes due.

Metro Atlanta Millage Rate Comparisons						
Key	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15
Atlanta*	21.721	21.991	23.715	21.731	23.801	22.200
DeKalb	16.860	21.210	21.210	21.210	21.210	20.810
Fulton*	14.895	15.165	15.165	15.095	16.665	15.364
Gwinnett	13.250	13.020	13.020	13.750	13.750	13.579
COBB	9.600	11.110	11.110	10.910	10.710	10.510

Figures are without school & state taxes (based on fiscal year)



* The City of Atlanta within Fulton County is different than the City of Atlanta within DeKalb County.

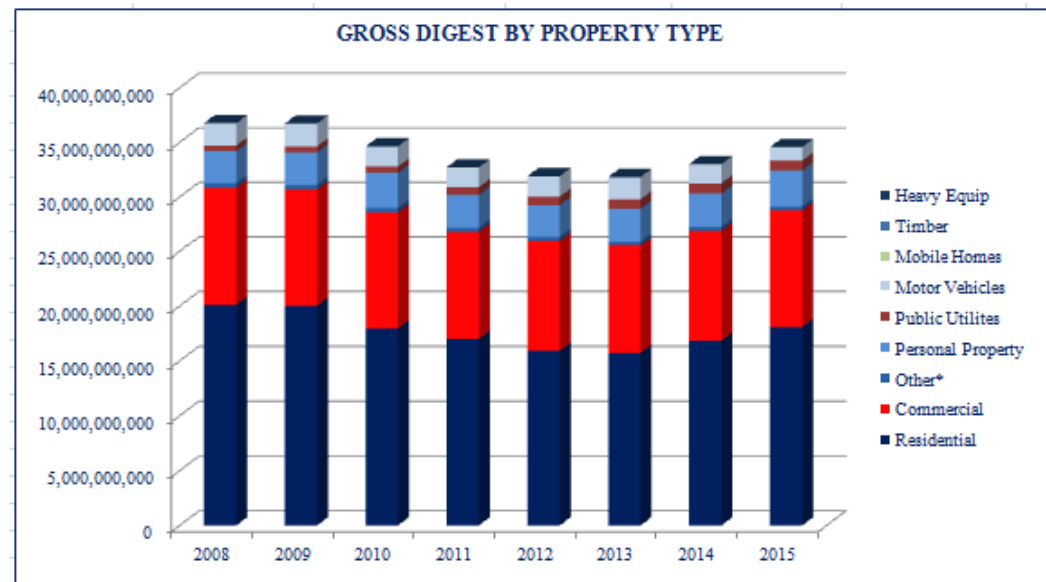
*Fulton County refers to the fully incorporated North Fulton County; specifically the City of Johns Creek



COBB COUNTY
ASSESSOR'S OFFICE

Cobb County continues to maintain one of the lowest millage rates in the Metro Atlanta Area.

The millage rate was reduced from 11.11 to 10.91 for FY 2013. Another 0.20 reduction of the millage rate occurred in FY 2014 taking it to 10.71. In FY 2015 another reduction of 0.20 brought it down to 10.51. The millage rate is expected to be reduced again in FY 2016 by 0.30. This proposed reduction will bring the rate to 10.21 for FY 2016.



2016 Budget
AT-A-GLANCE
COBB COUNTY


Property Tax

HOW IS YOUR PROPERTY TAX CALCULATED?

The amount of property tax revenue collected overall is based on the size of the Tax Digest which is the total value of all property subject to taxation as determined by the County Tax Assessor. Property in Georgia is assessed at 40 percent of the fair market value, unless otherwise specified by law.

The economy, as well as state and local policies, impacts the size of the net tax digest. A tax rate of one mill represents a tax liability of \$1 per \$1,000 of assessed value. These millage rates are set based on the amount required to fund planned expenditures divided by the net digest.

SAMPLE COBB COUNTY PROPERTY TAX BILL:



COBB COUNTY TAX BILL 2015

Pay online at www.cobbtax.org or 1-866-729-2622
See the back of this bill for more payment information

CARLA JACKSON TAX COMMISSIONER
CHERYL MCDUFFIE CHIEF DEPUTY
Phone: 770-528-8600
Fax: 770-528-8679

JOHN & JANE SMITH

A copy of your bill was sent to your mortgage company. See the back of this bill for more information about mortgage companies.


YOUR PAYMENT IS DUE October 15, 2015 Late fees apply October 16, 2015

Parcel ID	Fair Market Value	Assessed Value	Acreage	Tax District	Homestead Exemption
XXXXXXXXXXXX	200,000	80,000	.00	Unincorporated Cobb	Basic: YES

Taxing Authority	Assessed Value	Exemption	Net Assessment	Millage Rate	Taxes
STATE	80,000	2,000	78,000	0.000050	\$3.90
Levied by the State of Georgia representing approximately 0.20% of your taxes due. The Governor and General Assembly passed a tax relief, lowering your state property taxes each year until they are eliminated.					
SCHOOL	80,000	10,000	70,000	0.019500	\$1,323.00
Levied by the Cobb County Board of Education representing approximately 62.46% of your taxes due.					
COUNTY					
Levied by the Board of Commissioners representing approximately 37.35% of your taxes due.					
County General	80,000	10,000	70,000	0.007120	\$498.40
County Bond	80,000	0	80,000	0.000330	\$26.40
County Fire	80,000	0	80,000	0.003060	\$244.80

Tax Year	Parcel ID	Due Date	Appeal Amount	Total Taxes Due
2015	XXXXXXXXXXXX	10/15/2015	Pay: N/A or	\$2,096.50

Tax Year	Parcel ID	Due Date	Appeal Amount	Total Taxes Due
2015	XXXXXXXXXXXX	10/15/2015	Pay: N/A or	\$2,096.50



2015 COBB COUNTY TAX BILL

IS YOUR INFORMATION UP TO DATE?

☐ My mailing address has changed.
 ☐ I want to remove homestead exemptions.

Date Moved: _____

New Mailing Address: _____

Signature: _____

YOUR PROPERTY TAX BILL:

The average home has a fair market value of \$200,000 in Cobb County. Fair market value is the amount a knowledgeable buyer would pay for the property and a willing seller would accept for the property at an arm's length, bona fide sale. Assessed value is 40 percent of the fair market value.

Formula to calculate property tax for a sample home with a FMV (Fair Market Value) of \$200,000.

FAIR MARKET VALUE (FMV)	=	\$200,000
ASSESSED VALUE	=	\$80,000
ANNUAL PROPERTY TAX	=	[(40% x FMV-Exemptions) x Millage Rate]
ANNUAL PROPERTY TAX	=	[(0.40 x \$200,000)- Exemptions] x Millage Rate
ANNUAL PROPERTY TAX	=	\$80,000 - Exemptions x Millage Rate

Standard Homestead Exemptions:

\$10,000 County BOC/ \$10,000 Schools/\$2,000 State

Based on Residential home with fair market value of \$200, 000

CHECK NUMBERS BELOW	
Sample Cobb Property Tax Bill	
Standard Homestead Exemptions:	
\$10,000 County BOC / \$10,000 Schools/\$2,000 State	
Based on Residential home with fair market value of \$200,000	
COUNTY SCHOOLS (BOE)	
Maintenance & Operations	\$ 1,323.00
COUNTY GOVERNMENT (BOC)	
General Fund	\$ 498.40
Fire District	\$ 244.80
Debt Service	\$ 26.40
STATE GOVERNMENT	\$ 3.90
TOTAL	\$ 2,096.50
BOE (64.1%)	\$ 1,323.00
BOC (35.7%)	\$ 769.60
STATE (.2%)	\$ 3.90
TOTAL	\$ 2,096.50

(Other potential exemptions include BOC Floating Homestead Exemption and BOE Exemption for homeowners over 62 years of age)


AT-A-GLANCE
 COBB COUNTY

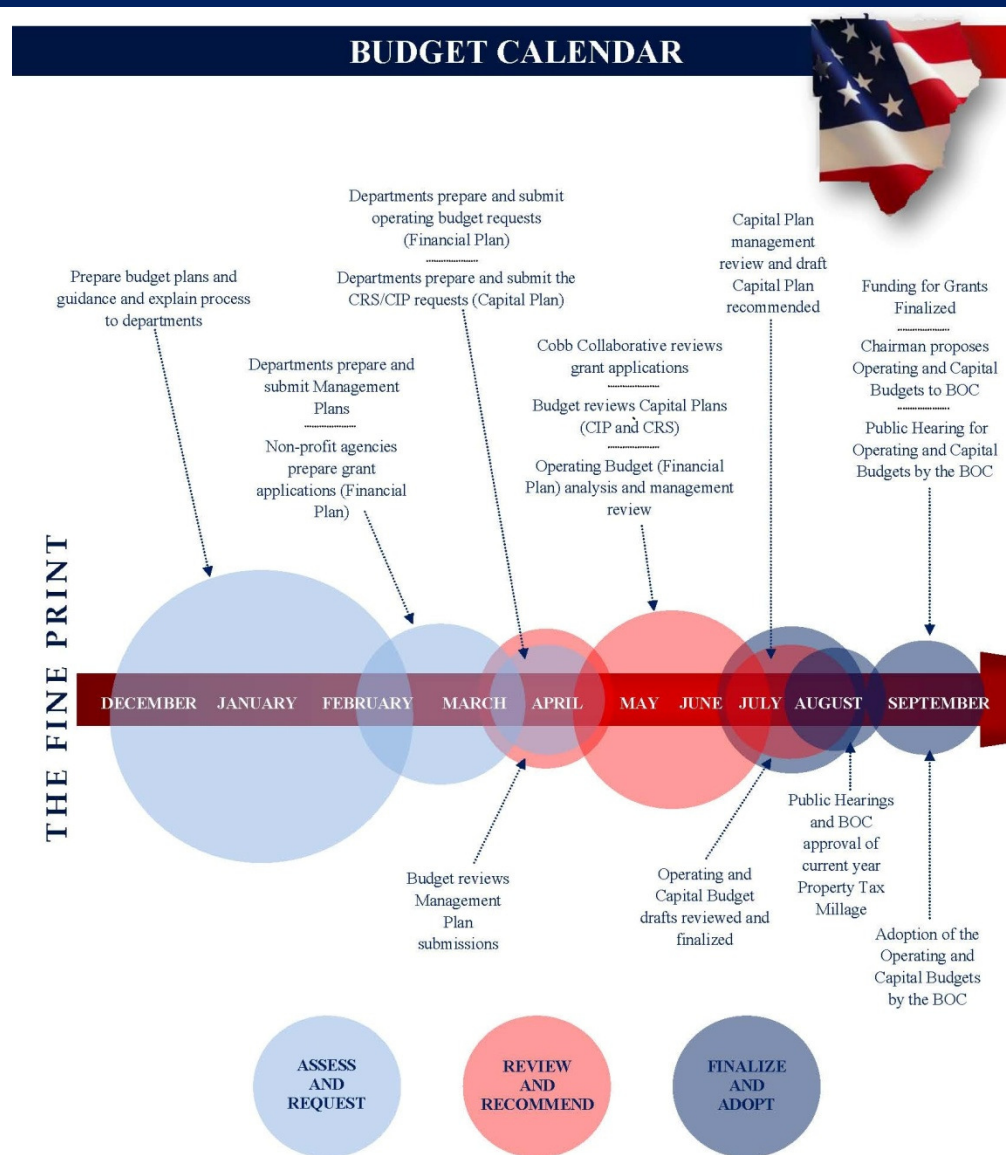
Budget Process

BUDGET PLAN AND PROCESS

This FY 2016 Budget began with the process of the FY 2015-2016 Biennial Budget which began in December 2013 and concluded in late August 2014.

Although the recovery from the national economic recession and real estate decline has been painfully slow, the forecast in early 2014 for the next biennial indicated improved revenues. Therefore county management tentatively suspended the target levels previously imposed on departmental expenditure budgets and proceeded with the usual (pre-recession) biennial budget process.

On this page is the planning calendar which provides a snapshot of the budget plan and process utilized for the compilation of the FY 2015-2016 Biennial Budget.



2016 Budget
AT-A-GLANCE
COBB COUNTY

COBB COUNTY

REVENUE & BUDGET ADMINISTRATION

Cobb County operates under an annual balanced budget (budgeted revenues equal budgeted expenditures), which is adopted by resolution and administered in accordance with State law. Although departments within each fund are not required to have balanced budgets, each fund as a whole is balanced.

The three tax supported operating funds (General Fund, Fire District Fund and the Debt Service Fund) are each required to maintain a fund specific reserve amount of total budgeted appropriations. The General Fund maintains a minimum 9% reserve, the Fire District fund a 5% reserve and the Debt Service fund a 100% reserve of total budgeted. This policy demonstrates the county's commitment to maintain a high standard of fiscal responsibility.

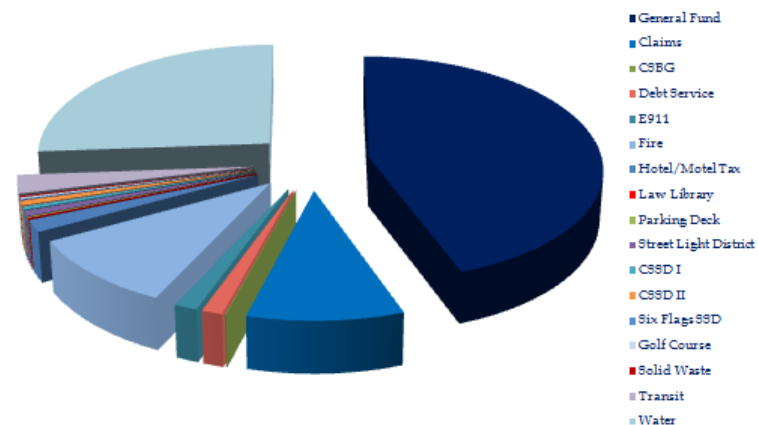
In addition to the required reserves, an average ten percent (annually) of all tax-related funds are set aside for capital improvements, unless circumstances in a particular year dictate a greater/lesser amount. The General Fund also has contingency set aside for unforeseen expenditures. This contingency is at least \$1,000,000 annually. Use of contingency funds must be approved by the Board of Commissioners.

BUSINESS-TYPE FUNDS	GOVERNMENTAL-TYPE FUNDS	INTERNAL SERVICES FUNDS
Golf Course Solid Waste Transit Water	General Fund CSBG Debt Service E911 Fire Hotel/Motel Tax Law Library Parking Decks Street Light District	Casualty/Liability Medical/Dental Workers' Comp.

OPERATING BUDGET OVERVIEW

Fund	FY 13 Actual	FY 14 Actual	FY 15 Adopted	FY 16 Adopted
General Fund	\$330,509,446	\$340,063,448	\$340,788,261	\$351,095,410
Claims	\$71,999,927	\$75,969,378	\$75,911,050	\$76,300,136
CSBG	\$367,127	\$643,513	\$558,020	\$555,421
Debt Service	\$8,635,426	\$8,642,217	\$9,346,026	\$10,323,747
E911	\$12,810,260	\$11,890,616	\$10,910,412	\$11,497,110
Fire	\$69,555,717	\$70,279,938	\$75,686,198	\$79,020,644
Hotel/Motel Tax	\$11,244,163	\$12,330,071	\$12,000,000	\$13,500,000
Law Library	\$538,034	\$638,277	\$605,122	\$579,540
Parking Deck	\$799,929	\$1,019,612	\$933,514	\$964,645
Street Light District	\$4,980,666	\$5,026,286	\$5,520,653	\$5,759,668
CSSD I	\$0	\$0	\$0	\$3,600,000
CSSD II	\$0	\$0	\$0	\$5,150,000
Six Flags SSD	\$0	\$0	\$0	\$720,000
Golf Course	\$1,613,862	\$1,562,387	\$1,795,731	\$1,839,288
Solid Waste	\$899,358	\$877,280	\$1,020,677	\$1,047,444
Transit	\$17,920,625	\$18,340,006	\$19,652,226	\$20,780,410
Water	\$190,015,913	\$196,982,558	\$209,968,723	\$206,432,039
Total	\$722,090,453	\$744,265,587	\$764,696,613	\$789,165,502

FY 16 Adopted



2016 Budget
AT-A-GLANCE
COBB COUNTY

COBB COUNTY

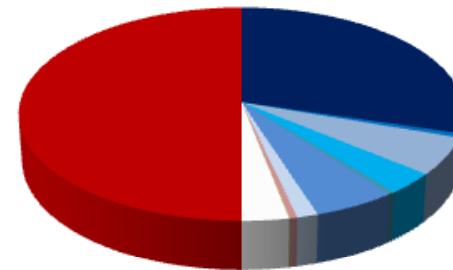
GENERAL FUND

The General Fund is the largest component of the operating budgets. The General Fund provides general purpose government services to the citizens of Cobb County. Property Taxes account for 59.27% of the General Fund's total revenue. Personnel Services account for 71.19% of the General Fund's expenditure budget.

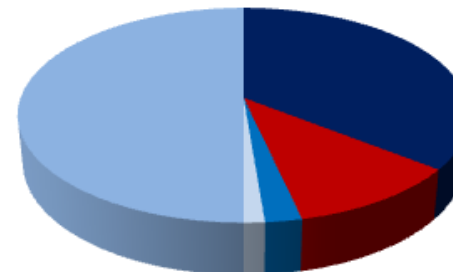
GENERAL FUND REVENUES		
Description	FY 16 Budget	%
Property Taxes	\$208,091,142	59.27%
Penalties & Interest	\$4,359,000	1.24%
Other Taxes	\$39,899,000	11.36%
Licenses & Permits	\$22,937,921	6.53%
Intergovernmental	\$2,873,000	0.82%
Charges for Services	\$38,049,938	10.84%
Fines & Forfeitures	\$9,618,000	2.74%
Miscellaneous Revenue	\$3,377,100	0.96%
Other Financing Sources	\$490,100	0.14%
Transfers	\$21,400,209	6.10%
Total	\$351,095,410	100%

GENERAL FUND EXPENDITURES		
Description	FY 16 Budget	%
Personal Services	\$249,942,552	71.19%
Operating	\$76,201,252	21.70%
Capital	\$0	0.00%
Debt Service	\$100,000	0.03%
Transfers Out	\$15,846,931	4.51%
Contingency	\$9,004,675	2.56%
Total	\$351,095,410	100%

REVENUES FY 16



EXPENDITURES FY 16



2016 Budget
AT-A-GLANCE
COBB COUNTY

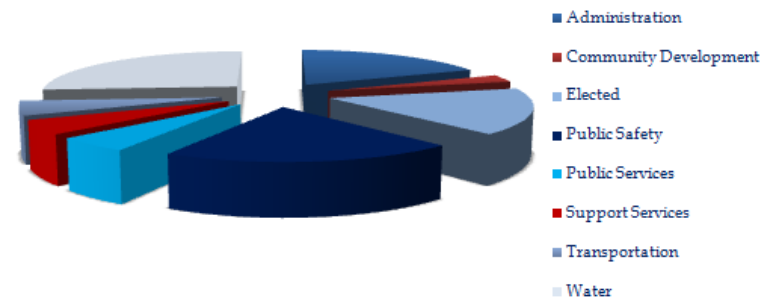
COBB COUNTY

OPERATING BUDGETS BY GROUP/AGENCY

Operating budgets provide funding for daily operations of the county government, such as courts, fire protection, public libraries, parks and police. The below table is broken out by Agency which includes General Fund and Other Fund Agencies/Departments. The FY 2015-2016 Biennial Budget book contains the complete breakout of which agencies/departments make up each group in the Department Information Section.

<i>By Group/Agency</i>	<i>FY 16 Budget</i>	<i>%</i>
Administration	\$146,317,595	18.54%
Community Development	\$22,063,207	2.80%
Elected	\$132,271,897	16.76%
Public Safety	\$158,040,843	20.03%
Public Services	\$41,388,680	5.24%
Support Services	\$40,591,659	5.14%
Transportation	\$42,059,582	5.33%
Water	\$206,432,039	26.16%
Total	\$789,165,502	100%

OPERATING BUDGET BY GROUP/AGENCY

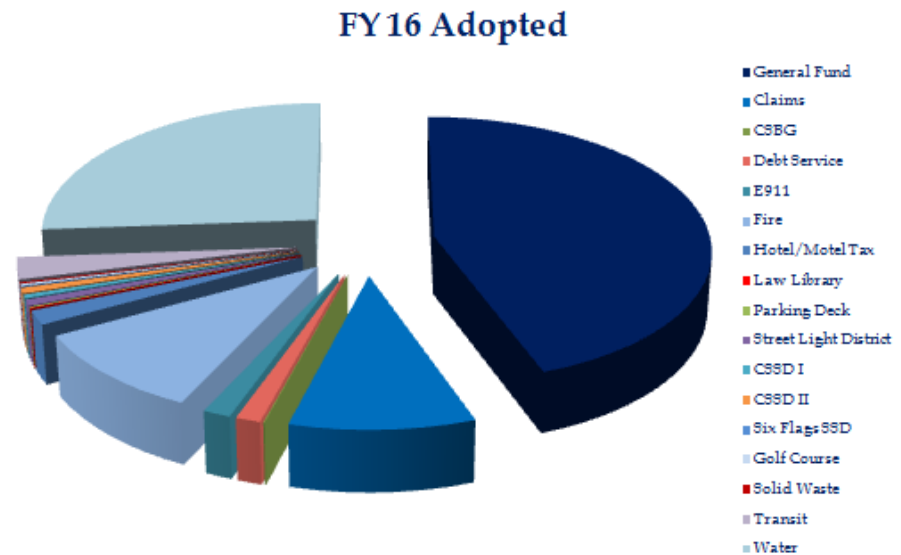


COBB COUNTY

OPERATING BUDGETS BY FUND

Operating and capital budgets consist of different funds. A fund is an accounting entity for separating various revenue- generating activities and the related expenditures. Each contains revenue sources and objects of expenditure for a specific purpose.

<i>Fund</i>	<i>FY 16 Budget</i>
General Fund	\$351,095,410
Claims	\$76,300,136
CSBG	\$555,421
Debt Service	\$10,323,747
E911	\$11,497,110
Fire	\$79,020,644
Hotel/Motel Tax	\$13,500,000
Law Library	\$579,540
Parking Deck	\$964,645
Street Light District	\$5,759,668
CSSD I	\$3,600,000
CSSD II	\$5,150,000
Six Flags SSD	\$720,000
Golf Course	\$1,839,288
Solid Waste	\$1,047,444
Transit	\$20,780,410
Water	\$206,432,039
Total	\$789,165,502



2016 Budget
AT-A-GLANCE
COBB COUNTY

Administration	\$146,317,595
Board of Commissioners	\$ 860,909
• CSGB Fund	\$ 555,421
• General Fund Admin.	\$ 23,632,635
• General Fund Contingency	\$ 9,004,675
• Other Government Agencies	\$ 2,696,631
• Non-Profit	\$ 963,695
Communications	\$ 1,084,210
County Clerk	\$ 461,801
County Manager	\$ 803,293
Emergency Management	\$ 109,301
Ethics Board	\$ 2,130
Finance & Economic Development	\$ 3,474,111
• Debt Service Fund	\$ 10,323,747
• Risk Management Claims Fund	\$ 5,195,975
• CSSD I	\$ 3,600,000
• CSSD II	\$ 5,150,000
• Six Flags SSD	\$ 720,000
Human Resources	\$ 2,488,101
• Medical/Dental Claims Fund	\$ 68,263,000
• Workers' Compensation Fund	\$ 2,841,161
Internal Audit	\$ 316,157
Law Department (County Attorney)	\$ 2,517,369
Medical Examiner	\$ 1,253,273
Total	\$146,317,595

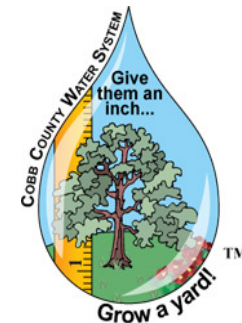
Community Development	\$22,063,207
Community Development - Admin	\$ 596,859
• Code Enforcement	\$ 1,009,366
• Development & Inspection	\$ 3,990,914
• Erosion Control	\$ 490,778
• Occupational Tax (Business License)	\$ 957,653
• Hotel/Motel Tax Fund	\$ 13,500,000
• Planning	\$ 810,170
• GIS - Mapping	\$ 11,578
• Zoning	\$ 695,889
Total	\$22,063,207

Transportation	\$ 42,059,582
Transportation (DOT)	\$ 13,902,097
• DOT-Airport Management	\$ 432,620
• DOT-SPLOST Programs Managem	\$ 1,184,787
• Transit Operating Fund	\$ 20,780,410
• Street Light Districts Fund	\$ 5,759,668
Total	\$42,059,582



Skip Spann Connector

Water and Sewer	\$ 206,432,039
Water System	\$ 206,432,039
Total	\$206,432,039



2016 Budget
AT-A-GLANCE
 COBB COUNTY



Cobb County Superior Court



Cobb County State Court

<i>Elected</i>	\$	132,271,897
Clerk of State Court	\$	4,517,062
Clerk of Superior Court	\$	6,032,646
District Attorney	\$	7,072,559
Drug Treatment Education	\$	540,910
Juvenile Court	\$	5,270,006
Magistrate Court	\$	3,288,101
Probate Court	\$	1,539,609
Solicitor	\$	5,269,459
State Court	\$	7,056,817
• State Court - DUI Court	\$	154,998
Superior Court	\$	6,485,115
• Circuit Defender	\$	5,393,004
• Law Library Fund	\$	579,540
Sheriff	\$	71,879,258
Tax Commissioner	\$	7,192,813
Total	\$	132,271,897

<i>Public Safety</i>	\$	158,040,843
Public Safety - Admin.	\$	1,626,259
• Public Safety - Training	\$	1,836,459
Animal Control	\$	3,316,378
Police	\$	58,756,840
E911	\$	11,497,110
• 800 MHz Radio Communications	\$	1,718,092
Fire	\$	79,020,644
• Public Safety - Safety Village	\$	269,061
Total		\$158,040,843



Public Services		\$41,388,680
Public Services - Admin.	\$	299,545
Elections & Registration	\$	2,859,239
Extension Service	\$	557,368
Library	\$	11,119,751
Parks, Recreation, & Cultural Affairs	\$	19,729,931
• <i>Golf Course Fund</i>	\$	1,839,288
• <i>Solid Waste Fund</i>	\$	1,047,444
Senior Services	\$	3,936,114
Total		\$41,388,680



New Waddell Street Parking Deck



Support Services		\$ 40,591,659
Support Services - Admin.	\$	310,398
Fleet Management	\$	4,186,224
• <i>Vehicle Acquisition</i>	\$	-
Government Service Centers	\$	379,137
Information Services	\$	15,482,223
• <i>Mail Services</i>	\$	1,329,960
• <i>Records Management</i>	\$	1,020,844
Property Management	\$	10,308,149
• <i>Parking Decks Fund</i>	\$	964,645
Purchasing	\$	825,218
Tax Assessor	\$	5,784,861
Total		\$40,591,659

2016 Budget
AT-A-GLANCE
 COBB COUNTY

COBB COUNTY

CAPITAL PROJECTS

Capital Projects

CRS PROJECTS

Mobile Data Computers-Public Safety	\$200,000
PC & Printer Replacements	\$392,979
PC & Printer Replacement - Capital Lease	\$298,433
GIS Implementation (Years 5 & 6)	\$974,770
Radar Units & Digital Video Cameras-Police	\$160,500
Data Communication Infrastructure	\$0
Server Replacement & Virtualization	\$0
IS Capital Replacement Schedule	\$897,366

CIP PROJECTS

Enterprise Content Management - OnBase	\$1,579,586
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Total	\$4,503,634
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CIP Project- Enterprise Content Management System-OnBase- This is new hardware & software being added to help with electronic data storage & retrieval will help engage the entire county into a paperless initiative and reduce costs in other areas and will expand access to document retrieval and enable greater transparency.

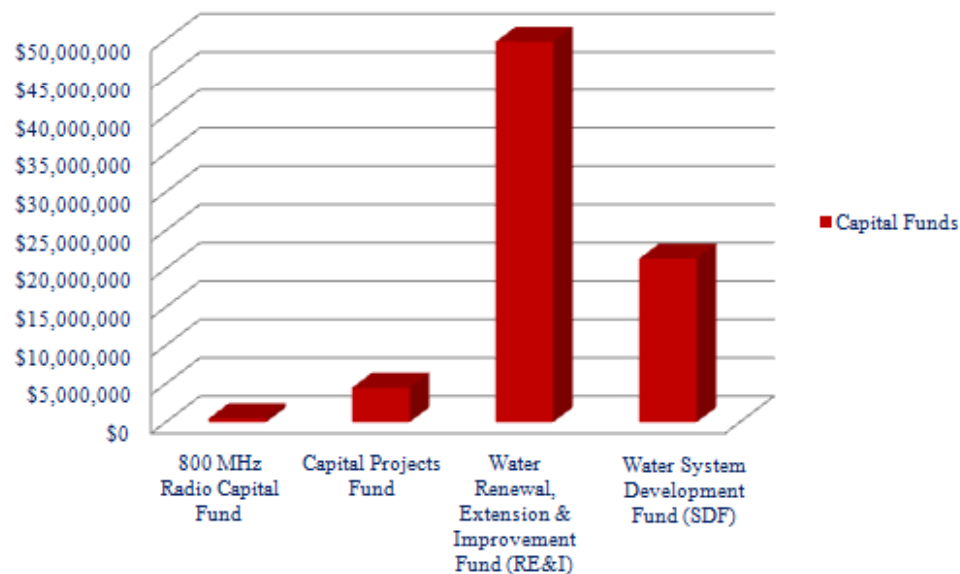
CAPITAL BUDGETS

Capital Budgets provide funding for major projects such as transportation improvements, water system improvements and the countywide recapitalization plan

Capital Funds

FY 2016 Budgets

800 MHz Radio Capital Fund	\$482,644
Capital Projects Fund	\$4,503,634
Water Renewal, Extension & Improvement Fund (RE&I)	\$49,752,828
Water System Development Fund (SDF)	\$21,332,310
Total	\$76,071,416



2016 Budget
AT-A-GLANCE
COBB COUNTY

COBB COUNTY

WATER CAPITAL PROJECTS (Improvements & Developments)

The Southwest Cobb Tunnel was the largest capital improvement project in Water System history. This was the Water System's second tunnel construction during the last decade. The construction started in July 2008 and was completed in July 2014. This tunnel provided a long-term sewer conveyance capacity and equalization for the Sweetwater Creek and Nickajack Creek basins located in western and southern Cobb County, and allowed Cobb to eliminate two major pumping stations and about 87,000 linear feet of ageing sewer line and force main.

<i>Water Capital (Improvements & Development) Projects</i>	
Administration	\$21,375,138
Water Meter Replacements/New Installation	\$3,000,000
Reclamation Facility - improvements/Expansion	\$3,200,000
Sewer Main- Replacements/Expansion	\$7,350,000
Stormwater Projects	\$5,850,000
Water Main- Replacements/Expansion	\$15,410,000
Utility Relocations	\$6,000,000
Miscellaneous Projects	\$8,900,000
Total	\$71,085,138

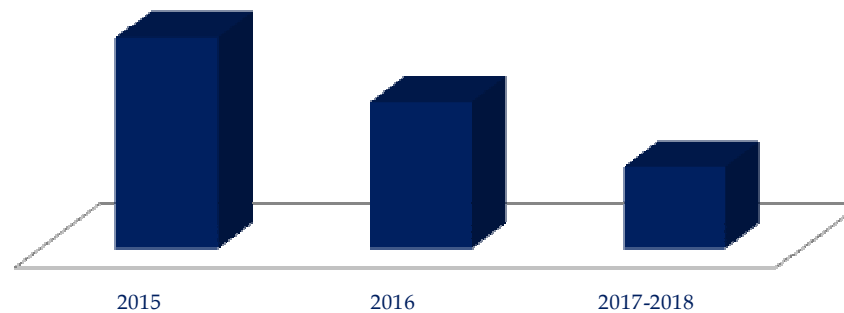
The Maximo software project will likely add increased hardware and software support costs starting in FY 2016, as will the upgraded billing system, starting FY 2017.

COBB COUNTY

DEBT SERVICE FUNDS

The Debt Service Fund reflects the accumulation of monies for, and the payment of, principal and interest on all General Obligation Debt other than that issued specifically for enterprise activities. The current outstanding General Obligation Debt includes: the 2005 Refunding of the 1996 Parks Bonds, and the 2007 and 2008 Park Bonds.

OUTSTANDING G.O. DEBT



COBB COUNTY

AT-A-GLANCE ²⁰¹⁶ *Budget* COBB COUNTY

Prepared by:

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