



# **REPORT OF ACCOMPLISHMENTS 2012-2017**

## **APPENDIX 5**

## 2012 SHORT TERM WORK PROGRAM REPORT OF ACCOMPLISHMENTS

The best way to measure success of any plan is to evaluate the progress towards its stated goals. The Report of Accomplishments (ROA) is an effort to measure how many of the previously defined program items has been implemented and provides a status report of other activities. The status of each project indicates if they are on-going, complete currently underway, postponed and not completed. An "Explanation" column also provides a brief description about the items that require further clarification. The items are broken down by subject area to facilitate tracking and accountability.

The following tables provide the Report of Accomplishments for the 2012 Short Term Work Program.

ECONOMIC DEVELOPMENT						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Update, as needed, the inventory of sites suitable for industrial development and continue to encourage policies to protect these job producing uses	X					
Refine, as needed, the county's Economic Development Incentive Ordinance and associated policies	X					
Prepare an analysis of how the county's tax structure compares to other metro counties	X					
Focus on Economic Development targets that will provide growth opportunities within core clusters, such as Healthcare Services, Travel and Tourism, Bioscience, Aerospace and Advanced Equipment Manufacturing, Information Technology and software, Professional and Business Services and Wholesale Trade	X					
Research the feasibility of generating a revolving loan fund and develop strategies to maximize CDBG, Development Authority/SCRA funds to increase capital for small business growth and development	X					

<b>ECONOMIC DEVELOPMENT (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Add areas to the Cobb County Commercial Property Rehabilitation Partial Property Tax Abatement Program, as needed	<b>X</b>					
Coordinate with Chamber of Commerce on Business Marketing, as needed	<b>X</b>					
Maintain individual property brochures to assist in marketing industrial sites to prospective businesses	<b>X</b>					
Work with appropriate agencies and organizations to implement Land Banking powers				<b>X</b>		Considerations was given and there was no interest from BOC on pursuing item
Update Cumberland CID Market Study – New CID Market Study		<b>X</b>				
Continue to evaluate appropriate areas throughout the county that would benefit from an Enterprise/Opportunity Zone designation	<b>X</b>					
Continue expansion efforts of the Six Flags Enterprise/Opportunity Zone		<b>X</b>				

HEALTH AND EDUCATION						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Continue staff collaboration on zoning map changes and land use changes between the School System and County Government	X					
Orchestrate annual coordination meetings between county land use planning and Cobb County School system administrative planning staff	X					
Provide quarterly updates to the Cobb County School System regarding residential land use changes and approved residential permits by type	X					
Ensure coordination between Cobb County Planning staff and the Cobb County School Systems administrative staff on municipal boundary expansions	X					
Continue collaboration with local secondary educational institutions to ensure sufficient levels of education and training for the workforce	X					
Coordinate healthcare service and facility requirements with other public or private organizations that provide similar services	X					
Establish innovative approaches to affordable public health service delivery and wellness promotion	X					
Establish public health services and facilities to serve special client groups such as the disabled, homebound and institutionalized	X					
Monitor Meals-On-Wheels to make appropriate changes based upon changes in demographics	X					
Continue outreach with private medical providers to improve access to health care for lower income older populations	X					

HISTORIC RESOURCES						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Develop a series of seminars or workshops for the education of the public on historic preservation, the process, the implications and the opportunities	X					
When necessary, adjust the Historic Preservation Ordinance to comply with State standards in order to sustain our Certified Local Government Status	X					
Encourage developers to place important historic resources on the Cobb County Local Register of Historic Places as part of development process	X					
When development is unable to protect important historic resources, ensure that appropriate mitigation is required	X					
Continue information sharing between the county historic preservation planner and the preservation interests in the cities	X					
Update, when necessary, the historic driving tour of Cobb County		X				
Continue to expand the Cobb County Historic Marker program as additional monies become available	X					
Support planning for the preservation of Civil War trenches and earthworks on the Discovery Boulevard 100-acre tract as National Park ownership of the property is pursued	X					
Continue to support efforts to educate the public on historic preservation and the history of Cobb County	X					
Update the existing Historic Resources Survey				X		Postponed until funding is available to pursue project.
Investigate digitization of documents stored at the University of West Georgia to facilitate public access.				X		Postponed until funding is available to pursue project.
Continue to partner with preservation non-profits in the county	X					
Ensure that the Historic Preservation Commission and Historic Preservation Planner attend mandated training so Cobb County can maintain its Certified Local Government status	X					

HISTORIC RESOURCES (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Develop material for research purposes that provides information on Cobb County archival records needed for historical research	X					
Continue to work with Mableton Improvement Coalition on historic register nominations and other preservation activities in the River Line area		X				
Macland Road Historic Places Initiative				X		Postponed until funding is available to pursue project.
Begin process of investigating, researching, designing and preparing for Vinings historic trail with interpretive and wayfinding signage				X		Postponed until funding is available to pursue project.

HOUSING						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Update the apartment density study	X					
Coordinate efforts between Community Development, Economic Development and non-profit agencies (Atlanta Neighborhood Development Partnership, CDBG, Cobb Works, etc.) to develop workforce housing policies and opportunities	X					The Cobb County CDBG Program Office is continuously working with County agencies and non-profits on affordable housing
Develop codes and ordinances to encourage urban style, higher density residential development in appropriate areas of the county's two regional activity centers	X					
Encourage policies and programs to advance seniors ability to "age in place" within existing communities	X					The Cobb County CDBG Program Office provides assistance to the County's CHDO [Cole Street Development Corporation] to acquire and construct affordable rental housing for seniors
Continue collaboration with the Department of Community Affairs and Housing Authority to encourage construction of workforce housing units utilizing low-income tax credits	X					
Continue partnership with HUD on the Neighborhood Stabilization Program		X				The number of affordable housing units acquired through NSP was 115
Monitor existing codes and regulations and revise as necessary to accommodate changing conditions	X					
Continue to promote private construction of senior friendly housing opportunities where appropriate	X			X		The Cobb County CDBG Program Office provides assistance to the County's CHDO [Cole Street Development Corporation] to acquire and construct affordable rental housing for seniors
Coordinate enforcement of Quality of Life codes with Senior Services to assist older populations that have trouble complying with requirements	X					

HOUSING (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Increase access to affordable housing for low and moderate income persons through: Rehabilitation of existing homeowner and rental housing units and reduction of the cost of development of rental housing	X					The Cobb County CDBG Program Office utilizes HOME spending on the development or rehabilitation of multifamily rental properties, tenant based rental assistance activities, development and rehabilitation of single family homes and homebuyer activities
Encourage fair housing initiatives throughout the Cobb County	X					The Cobb County CDBG Program Office continues to engage housing professionals, lending professionals, county officials and residents located in the County in discussions related to fair housing issues by conducting fair housing training, maintaining a fair housing hotline, distributing educational material and advertising on bus shelters
Enhance neighborhood revitalization and redevelopment in low and moderate income areas by improving access and availability of Public Facilities and remediation of blighted housing in targeted low income areas	X					The Cobb County CDBG Program Office continues to reach out to private sector housing developers who may be able to build new housing developments and utilize some funding to offer affordable housing units within larger developments. This would allow developments to be built that wouldn't impact existing home values but would still offer opportunities for low-income residents to live in an area of their choice.
Promote home retrofit designs and materials to assist seniors to age in place	X					
Update Housing Study for Cumberland		X				



LAND USE						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Amend future land use map and related regulatory policies to provide adequate residential and non-residential acreage for 2030 demands	X					
County CIDs, in coordination with county staff, may conduct studies to be considered by the county that would suggest alterations and refinement of detailed sub-area classifications for regional activity centers	X					
County CIDs, in coordination with staff, can offer alternative zoning regulations, which may be considered by the county during the Code Amendment process, for areas within regional activity centers	X					
Reevaluate land use recommendations for areas adjacent to roadways projected to operate with a level of service F by 2030. This can be accomplished by discouraging strip-commercial centers, reducing curb cuts, promoting land assemblage, and encouraging inter-parcel access/shared parking agreements	X					
Update and consider the need for Livable Center Initiative studies, local area master plans, and corridor studies every five-years or when necessary	X					
Implement land use policies in coordination with the requirements of the Metropolitan North Georgia Water Planning District guidelines	X					
Use buffering and screening as a land use mitigation tool	X					
Continue to update Central Addressing Repository to ensure it is up-to-date	X					
Inform the CIDs on site plan reviews, rezoning activity and land use amendments within Regional Activity Centers	X					
Update, as necessary, the Canton Road Design Guidelines to ensure that the recommendations are implementable		X				

LAND USE (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Designate Mableton and Six Flags Drive into the Commercial and Industrial Property Rehabilitation Program		X				
Reach out to the development community for involvement in the Six Flags revitalization	X					
Coordinate between CDOT and Community Development to ensure that design guidelines being implemented are sustainable and implementable from an engineering and urban design perspective.	X					
Draft an overlay district for Vinings per the Vinings Vision Plan				X		Utilizing a different approach
Create new transitions zones in Comprehensive Plan per Vinings Vision Plan		X				
Draft a Redevelopment Overlay District for Powers Ferry Road					X	No longer needed
Expand Blueprint Cumberland II master planning to include additional CCID area				X		Postponed due to significant existing and changing market conditions.
Provide input to Town Center CID during the revision of Town Center Area Design Guidelines		X				
Establish Johnson Ferry Design Guidelines focusing on the streetscape and street safety plan		X				Lack of BOC support
Ensure nonconforming signs along Johnson Ferry Rd. are in compliance with current regulations per the Johnson Ferry Road Master Plan	X					
Creation of an Annexation GIS layer		X				
Build a GIS layer to show all county easements			X			
Develop an internal GIS based web mapping application to support Community Development operations		X				
Use social media to involve new people in Planning projects and implementation programs	X					
Develop a Public Participation policy to provide guidance on protocols for public engagement on planning projects	X					
Review industrial and residential land use conflicts at the periphery of industrial areas		X				

LAND USE (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Conduct tours of redevelopment areas for staff, community leaders and developers		X				
Evaluate nodes in the southern areas of the county and develop appropriate land use and branding strategies				X		This particular project will be part of the Character Area Identification study in the 2040 Comprehensive Plan
Review the Austell Road corridor and determine if appropriate land use strategies		X				
Determine feasibility of incentives for abandoned subdivisions						
Develop an Illustrative Master Plan and Code for the Core Cumberland CID area			X			County is coordinating with the Cumberland CID on Blueprint 3
South Cobb Drive Master Plan			X			County is coordinating with Smyrna on South Cobb Drive Corridor Study
Infill development on vacant or subdivided parcels & rehab of older homes should be encouraged	X					
The land use focus of Carol Circle should focus on densities and form of houses that are determined by the Transect zone associated with the area and defined within the Form-Base Code	X					
Promote and regulate Mableton Form-Base Code (FBC)	X					
Continue to establish and coordinate with organizations and programs that focus on community and cultural building initiatives	X					
Continue to monitor Comprehensive Plan and Future Lane Use policies for changing conditions	X					
Formalize development review coordination between Cobb County and Dobbins ARB		X				
Establish a JLUS Implementation Coordination Committee		X				
Engage and coordinate with state representatives and local leadership	X					
Enhance partnership opportunities for local jurisdiction staff and leadership, state representatives, congressional staffers to support Dobbins ARB	X					

LAND USE (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Provide mutual briefings	X					
Explore public-public and public-private partnership (P4) opportunities to cut and share costs	X					
Powers Ferry Master Plan/ Franklin-Delk LCI expansion modifications					X	No longer relevant due to the lack of support from ARC regarding the expansion of the Franklin-Delk LCI study area
Update zoning map layer with changes to Dobbins ARB overlay districts		X				
Amend Code of Ordinances to incorporate restrictions for LED billboards		X				
Require avigation easements	X					
Funding partnerships to acquire property within Clear Zones	X					
Pursue state grant matching program for acquisition of property within Accident Potential Zones	X					
Pursue state grant matching program for acquisition of property within Clear Zones	X					
Funding partnerships to acquire property within Accident Potential Zones	X					
Modify tree ordinances	X					

LIBRARY						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Investigate the financing and implementation for a relocation and expansion of the Kennesaw Branch Library to accommodate increasing demand					X	Acworth/Kennesaw libraries will be consolidated into one facility. Funding will be provided by 2016 SPLOST; site purchased for new facility
Expand access to computer stations and Technology	X					
Continue Books-To-Go program as part of Meals on Wheels delivery			X			Pilot project established 2016; will review after one year
Continue to expand digital collection	X					
Continue to provide online programming and digital access to materials	X					
Evaluate the feasibility of reclassifying the East Cobb Library to a regional library				X		Will continue to evaluate based on 10 Year Facility Plan
Improve the wireless network within existing library facilities to provide public access		X				
Study possibilities for a mobile book service to help provide additional library service to underserved areas				X		Continue to investigate establishment of mobile service and funding opportunities
Update existing facility needs study for library system	X					

NATURAL RESOURCES						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Coordinate between Keep Cobb Beautiful and Cobb DOT to plant appropriate trees as part of road projects	X					
Educate the community on the use and tax benefits of conservation easements to permanently protect sensitive habitat and open space	X					
Develop natural resource protection policies to meet or exceed the requirements of the Metropolitan North Georgia Water Planning District	X					
Ensure agency coordination in refining 100-year floodplain locations for the Federal Emergency Management Agency		X				
Consider changes to procedures and policies to attain the highest standard of environmental stewardship available through the Green Communities program	X					
Conduct an education campaign "Go Native" to encourage planting of native tree species	X					
Promote initiatives and develop partnerships to encourage recycling at public events	X					
Continue to provide training and tools through Ecology workshops for monitoring volunteers	X					
Continue to provide and expand the Community Ecology Programs	X					
Continue School Outreach programs of water-related education programs as well as the Cobb's Green School Initiative	X					
Continue Stormwater Compliance education efforts	X					
Develop program initiatives and educate citizens of Cobb County to provide guidance and awareness of environmental concerns	X					

PARKS, RECREATION, & CULTURAL AFFAIRS						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Prepare grant applications and research other program funding mechanisms to assist with land purchases, facility development and renovation of existing recreational facilities	X					
Periodically update the inventory of public properties suitable for multiple uses, including passive recreational uses and linear parks	X					
Execute joint facility use agreements with other elected boards, i.e. Board of Education			X			2017-2019
Continue to implement existing Parks & Recreation Master Plan	X					
Update existing Parks & Recreation Master Plan			X			2017
Evaluate the need for renovating facilities to support the development of creative recreational programming to meet the changing needs of the community	X					
Complete the process of accreditation and implement standards to sustain Cobb County's status with the National Recreational and Parks Association					X	Cost not justified
Continue to coordinate and assist with volunteer Friends groups that are engaged in fundraising for development of passive parks	X					
Assist local volunteers to establish and maintain volunteer groups (i.e. Friends Groups) for Stout Park and Green Meadows Park	X					
Upgrade existing playground inventory to reflect new and innovative equipment			X			2017
Encourage "Life Time" sports within appropriate parks and Senior Centers	X					
Expand Community Gardens within appropriate parks and Senior Centers	X					

<b>PARKS, RECREATION, &amp; CULTURAL AFFAIRS – 2011 SPLOST PROJECTS (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Develop Hyde Farm as a UGA landscaped cultural laboratory with programming to educate children and adults about the settlement of Cobb County, the story of the Power and Hyde families, how land was farmed in the county, the importance of agriculture in the community and the Chattahoochee River as a significant natural resource.			X			2018
Investigate funding for Black Box Theater in Mableton		X				
Pocket Park on SW Corner of Cumberland Blvd./ US 41 - Pocket Park on SW Corner of Cumberland Blvd./ US 41			X			2018
Pocket Park on SE Corner of Akers Mill and Cobb Parkway			X			2018
Cumberland Public Arts Program - In partnership with private stakeholders and Cobb County	X					
Continue efforts on creating a vibrant Mableton Arts Community	X					
<b>PARKS, RECREATION, &amp; CULTURAL AFFAIRS – 2011 SPLOST PROJECTS</b>						
Renovate interior at The ArtPlace		X				
Design and replace concession/restroom building, renovate athletic fields and replace scoreboards at Al Bishop Softball Complex		X				
Replace fly system for stage curtains at Anderson Theatre		X				
Repair dam and dredge lake to restore water quality			X			2017
Design and replace concession/restroom building, upgrade electrical, athletic field drainage improvements and replace scoreboards at Bells Ferry Park		X				
Renovate athletic fields and replace scoreboards at Big Shanty Park		X				
Repair dam and dredge lake to restore water quality on Cato property			X			2017



<b>PARKS, RECREATION, &amp; CULTURAL AFFAIRS – 2011 SPLOST PROJECTS (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Upgrade water treatment chemical controllers; refinish pool surfaces and paint interior at Central Aquatic Center		<b>X</b>				
Architecture/engineering design; replace/upgrade electrical and water & sewer infrastructure; and repair roof system		<b>X</b>				This project was completed at the Civic Center
Appropriate renovations at Harrison Park		<b>X</b>				
Improve drives and access roadways; replace scoreboards; install groundwater well for irrigation at Clarkdale Park		<b>X</b>				
ADA improvements at East Cobb Park		<b>X</b>				
Replace roof on main building at Felton Property	<b>X</b>					
Design/replace concession and tennis center buildings; upgrade electrical; renovate athletic fields, replace scoreboards and install ground water well for irrigation		<b>X</b>				
Appropriate renovations at Fullers Park		<b>X</b>				
Appropriate renovations at Heritage Park		<b>X</b>				
Renovate athletic fields at Hubert Soccer Complex			<b>X</b>			2018
Appropriate renovations at Hurt Road Park		<b>X</b>				
Restore historical buildings at Hyde Farm		<b>X</b>				
Appropriate renovations at Kennworth Park		<b>X</b>				
Appropriate renovations at Lions Park		<b>X</b>				
Renovate Art Center office space at Mable House Complex		<b>X</b>				
Appropriate renovations at Milford Park		<b>X</b>				
Appropriate renovations at Miller Park-Jim R. Miller Park			<b>X</b>			2018
Appropriate renovations at Bethel Park	<b>X</b>					
Refinish pool surfaces, paint interior and improve inside air quality at Mountain View Aquatic Center		<b>X</b>				
Appropriate renovations at Perry Parham Park		<b>X</b>				

**PARKS, RECREATION, & CULTURAL AFFAIRS – 2011 SPLOST PROJECTS (Cont.)**

Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Renovate athletic fields at Mud Creek Soccer Complex			X			2018
Appropriate renovations at Nickajack Park		X				
Appropriate renovations at Noonday Creek Park		X				
Install bridge over Allatoona Creek on the Northwest Corps of Engineers Property		X				
Appropriate renovations at Oregon Park		X				
Repaving selected parking lots and access roadways in several parks			X			2017-2018
Complete and build out Powder Springs Park per Master Plan to reduce impact of flooding		X				
Renovate PRCA Administration Complex			X			2018
Appropriate renovations at Rhyne Park		X				
Appropriate renovations at Sandy Plains Park		X				
Appropriate renovations at Sewell Park		X				
Appropriate renovations at Shaw Park		X				
Improve trailhead at Floyd Road – Silver Comet Trail		X				
Improve inside air quality and repaint interior of South Cobb Aquatic Center		X				
Renovate interior and repair roof at South Cobb Recreation Center		X				
Appropriate renovations at Wild Horse Creek Park		X				
Appropriate renovations at Sweat Mountain Park		X				
Appropriate renovations at Sweetwater Park		X				
Appropriate renovations at Terrell Mill Park		X				
Renovate Community Center building at Thompson Park		X				
Appropriate renovations at Tramore Park		X				
Appropriate renovations at Wallace Park		X				
Renovate interior and refinish pool surfaces at West Cobb Aquatic Center		X				

PUBLIC SAFETY						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Recruit, train and retain public safety staff to ensure that staffing levels keep pace with the area's growing population while ensuring an educated, qualified and professional force.	X					
Maintain mutual agreements with all municipalities, surrounding counties, state and federal agencies	X					
Continue to implement communication improvements to better coordinate emergency response within the county and Metro Atlanta region	X					
Conduct feasibility study for new Police Head Quarters with a secure evidence storage facility			X			
Expand public safety recruiting efforts to ensure a workforce that adequately reflects the diverse population that exists in Cobb County	X					
Conduct feasibility study for new secure evidence storage facility			X			
Continue to evaluate and solicit grant opportunities to enhance preparedness and response capabilities	X					
Continue to meet requirements & certifications of public safety personnel through efficient annual training	X					
Strive to maintain the highest adequate Insurance Service Organization (ISO) rating for fire and accredited status for Police, Fire & 911		X				
Continue to promote veterinarian program to provide optimal animal care and facilitate adoptions	X					
Foster positive relationships with community groups and rescue groups to increase animal adoption rates	X					
Continue to evaluate community risk and plan for proper response through joint training and exercises	X					

PUBLIC SAFETY (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Continue to educate the community on crime prevention, fire safety and other public safety items	X					
Continue to work with various organizations such as CERT, Neighborhood Safety Committee, Citizen PS Academy, PENS, PACS, Safety Village Foundation and Neighborhood Watch groups to maintain good communication with our communities	X					
Continue efforts to improve public safety response time by evaluating the feasibility of new precincts and reviewing existing stations/precincts locations and assessing how these locations may better serve the community	X					
PUBLIC SAFETY – 2011 SPLOST PROJECTS						
Complete Operator Consoles upgrade for 911/800 MHZ per SPLOST schedule		X				
Complete Astro 25 Repeater for Jail		X				
Police Firearms Equipment		X				
Apparatus (Hazmat 22 Support Apparatus)		X				
Apparatus (Jacks)		X				
Apparatus (Engine)		X				
Apparatus (Air 27 Air & Light Support Apparatus)		X				
Apparatus (Air 30 SCBA Support Apparatus)		X				
Apparatus (Rescue)		X				
Apparatus (Truck)		X				
Facilities (Sprinkler System Stations 15 & 25)		X				
Apparatus (Truck)		X				
Facilities (Apparatus doors 37 doors)		X				
Apparatus (Engine)		X				
Manual Defibrillators (18 units)		X				
Apparatus (Rescue)		X				
Extrication Equipment (5)		X				

<b>PUBLIC SAFETY – 2011 SPLOST PROJECTS (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Extrication Equipment (5)		<b>X</b>				
Facilities (Paving Stations 23, 19, 27, 1)	<b>X</b>					
Facilities (Roof repairs/replacement Stations 3, 15, 17)		<b>X</b>				
Apparatus (Rescue)		<b>X</b>				
Apparatus (Engine)		<b>X</b>				
Thermal Imaging Cameras (42)		<b>X</b>				

REDEVELOPMENT						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Continue to update the Redevelopment Inventory to ensure accurate information on redevelopment possibilities in Cobb County	X					
Advise the Canton Road Redevelopment Taskforce on ways to market and advertise redevelopment opportunities on the corridor		X				
Review the findings of the Urban Land Institute - Technical Assistance Panel and consider implementation of items that would assist in creating more private sector involvement in Mableton's redevelopment	X					
Conduct an annual joint meeting between the SCRA, BOC, BOE and COC to focus on the redevelopment needs for South Cobb		X				
Assist the SCRA in developing a community taskforce to keep the public involved in the implementation of the SCIS		X				Advisory Committee ended and Mableton Task Force began 2016
Continue to monitor the metrics of South Cobb Implementation to document and communicate successes	X					
Coordinate with the Six Flags-Austell United Way Opportunity Zone to ensure that social needs are being considered and incorporated into overall implementation efforts		X				
Host quarterly meetings with implementation partners to ensure dialogue is occurring between: Economic Development; Community Development; Department of Transportation; Parks, Recreation and Cultural Affairs; Public Safety; the Library Systems; and Senior Services	X					
Continue to monitor and update the South Cobb Implementation Strategy program website to ensure accuracy and communication with the community	X					
Prepare a Communications strategy for the South Cobb Redevelopment Authority		X				

REDEVELOPMENT						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
General oversight and administrative assistance to the South Cobb Redevelopment Authority (minutes, agendas, reminders, required postings, etc.)	X					
Draft an Intergovernmental Agreement between the Board of Commissioners and the South Cobb Redevelopment Authority		X				
Manage the South Cobb Redevelopment Authority consultants intending to leverage NSP money with other funding sources to assist Six Flags Drive					X	Another funding option was chosen
Conduct yearly Redevelopment Seminars				X		Lack of interest
Consider incentives to further redevelopment of appropriate multi-family dwellings identified within Corridor studies or Master Plans, that are not blighted, but could benefit from redevelopment	X					

TRANSPORTATION						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Review and update Cobb County's Trail Map	X					
Develop a county wide inventory of existing, planned and programmed pedestrian facilities		X				
Implement Traffic Calming In partnership with Cobb County	X					
Amend the 2030 Comprehensive Plan when necessary to incorporate findings and recommendations from approved and active Livable Centers Initiative and other similar transportation/land use Master Plans that will improve the county's multi-modal transportation system	X					
TRANSPORTATION – CONGESTION RELIEF/MOBILITY - IMPROVEMENTS						
Cedarcrest Rd - Paulding Co. Line to Governor's Towne Club (D4070/CO-344A/0007529)			X			2017
Cobb Pkwy (US 41) - Mount Paran Rd to Paces Mill Rd - widen bridge to 6 lane divided (CCID-1014)		X				
Cobb Pkwy (US 41) - Paces Mill Rd to Akers Mill Rd - widen to 6 lane divided (D4090/CO-231/721152)			X			2017
I-285/Atlanta Rd – NA – Upgrade interchange (D4100/CO-AR-070/723100)			X			2018
Lake Acworth Dr./Cowan Rd (SR 92) - N Cobb Pkwy (SR 3/US 41) to Glade Rd - Widen to 4 Lane Divided (D4190/CO-301/0006862)	X					2018
Metro Arterial Connector/Dallas Acworth Hwy (SR 92) - Paulding Co Line to N Cobb Pkwy (US 41) - Widen to 4 Lane Divided (D4200/CO-329/0006866)	X					2020
Skip Spann Connector - New roadway and bridge		X				
Windy Hill Rd (East) - I-75 to Powers Ferry Rd - Access Mgt./Add Median (E4020)			X			2017
Windy Hill Rd (West) - Cobb Pkwy to I-75 - Access Mgt./Add Median (E4030)			X			2017
Windy Hill Rd - Boulevard concept from S Cobb Dr. to Atlanta Rd that includes widening, addition of medians and pedestrian improvements, includes engineering (City of Symrna sponsor)(E4040)	X					2020



TRANSPORTATION – CONGESTION RELIEF/MOBILITY – IMPROVEMENTS (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Leland Dr. Ext - Windy Hill Rd to Terrell Mill Rd - 4 lanes (CO-380/0010006)	X					2019
Macland Rd (SR 360)- widen from 2 to 4 lanes (CO-367/0006049)	X					2020
Mulkey Rd Ext West -Coff Way to East-West Connector - 2 lanes (CO-384A)		X				
Mulkey Rd Ext East -Brookwood Rd to Floyd Rd- 2 lanes (CO-384B)		X				
Powder Springs Rd Connector - Powder Springs Rd to S Cobb Dr. - New 2/4 Lane Roadway (D4150/CO-366)			X			2018
S Cobb Dr. (SR 280) (GDOT) - Atlanta Rd (SR 5) to Bolton Rd - Widen to 4/6 Lane Divided (D4180/CO-175A)				X		Insufficient funding
Big Shanty Connector - From Town Center Mall to Big Shanty Road		X				
Complete Concept Report for Frey Rd/I-75 interchange		X				
TRANSPORTATION – CONGESTION RELIEF/MOBILITY – TRAFFIC MANAGEMENT						
Continue Advanced Transportation Management Systems (ATMS) - Continue ATMS progression to include continuous data collecting devices and vehicle infrastructure integration. Includes: Expand TTMS, Expand CCTV and fiber network; Update ATMS Plan (E5010)			X			2017
Incident Management - Upgrade Traffic Management Center infrastructure and equipment - closed circuit television cameras and changeable message signs. Includes: Replace and add CMS; Upgrade TMC Control Room (E5020)			X			2017
Traffic Signals - Upgrade traffic signal infrastructure and optimize traffic signal operation. Includes: Retime Traffic Signal Systems; Replace wood pole supported signals; Upgrade and Expand ATCS; Upgrade Traffic Signal Equipment (E5040)			X			2017

<b>TRANSPORTATION – CONGESTION RELIEF/MOBILITY – TRAFFIC MANAGEMENT (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Transportation Technology - Includes: Upgrade information systems Geographic Information System (GIS), Global Positioning System (GPS), Management Information System (MIS) and Transportation Information System (TIS)(E5050)			X			2017
<b>TRANSPORTATION – SAFETY AND OPERATIONAL – INTERSECTION IMPROVEMENTS</b>						
Queen Mill Rd - Veterans Memorial Hwy (US 78/278) to Mableton Pkwy (SR 139) - Safety and Operational Improvements (D6200/CO-352/0007538)		X				
Shiloh Rd/Shallowford Rd - Wade Green Rd to Canton Rd - Safety/Op. improve 3-lane road with right turn lanes at intersection (D6220)		X				
Powder Springs Rd @ Cheatham Hill Rd - Add right turn Lane (D3340/CO-323/0004449)		X				
Chastain Rd intersection improvements: Additional turn lanes at Frey Rd/Barret Lakes Blvd; Additional right turn lanes at I-575 southbound ramp		X				Project scope changed, but turn lanes at Frey completed.
Chastain Rd intersection improvements: Additional turn lanes at Busbee Dr.	X					
Chastain Rd intersection improvements: Additional turn lanes at Bells Ferry Rd					X	No longer a priority
Barrett Pkwy/SR 5 Connector at Home Center Dr. - add turn lanes on side streets and lengthen existing turn lane on Barrett Pkwy (E3010)		X				
Cobb Pkwy (US 41) at Mars Hill Rd - Realignment; widening to add turn lanes; lengthening existing turn lanes (E3020)		X				
Cobb Pkwy (US 41) at Windy Hill Rd - Addition/extension of turn lanes; includes concept development for grade separated interchange (E3030)			X			2018
Cooper Lake Rd at King Springs Rd - Intersection and turn lane improvements (E3040)(D3130)		X				

<b>TRANSPORTATION – SAFETY AND OPERATIONAL – INTERSECTION IMPROVEMENTS (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Holly Springs Rd at Davis Rd - Remove multi-way stop; install roundabout (E3050)		X				
John Ward Rd at Cheatham Hill Rd - Intersection realignment or possible roundabout (E3060)		X				
Six Flags at Lee Industrial Blvd - Intersection realignment and possible traffic signal (E3070)		X				
Bell Ferry Rd - I-575 to N Cobb Pkwy (US 41) - Intersection Improvements (D6040)					X	Scope reduced to cover Piedmont to Barrett Parkway
Lower Roswell Rd - Roswell St (SR 120) to Terrell Mill Rd - Safety/Operational Improvements (D6130)			X			2018
Johnson Ferry Rd @ Sewell Mill Rd - Add dual left turns north; Include Sewell Mill Rd at Pine Rd - Intersection Improvements (D3220)			X			2016
<b>TRANSPORTATION – SAFETY AND OPERATIONAL – ROADWAY IMPROVEMENTS</b>						
Floyd Rd - Veterans Memorial Hwy (US 78/278) to Clay Rd including turn lanes and alignment improvements (E6010)			X			2016
Lower Roswell Rd - Woodlawn Dr. to Davidson Rd including widening, turn lanes, median and access management (E6020)				X		Funding and right-of-way constraints
Pine Mtn. Rd - Stilesboro Rd to Shilling Rd including operational improvement, curb/gutter, sidewalks, and turn lanes (coordinate with City of Kennesaw)(E6030)		X				
River View Rd - Veterans Memorial Hwy (US 78/278) to Nichols Dr. including turn lanes at key intersections and sidewalks (E6040)	X					2017
Roadway Signage Upgrade - upgrade roadway signs to current Federal standards (E6050)		X				
Sandy Plains Rd - E Piedmont Rd to Ebenezer Rd - including access management and median for safety and operational improvements (E6060)	X					2017
Shiloh Rd/Shallowford Rd - turn lanes at key intersections and sidewalks (E6070)		X				

<b>TRANSPORTATION – SAFETY AND OPERATIONAL – ROADWAY IMPROVEMENTS (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Six Flags Dr. - Riverside Pkwy to Six Flags Pkwy including turn lanes (E6080)		X				
Six Flags Dr. - Factory Shoals Rd to Riverside Pkwy - operational and safety improvements including pedestrian refuge median (E6090)			X			2016
Walker Dr. - Extension - Church St to Old Floyd Rd @ Carol Circle - widen/improve Walker Dr., extend to Church St; includes possible realignment with Carol Circle @ Old Floyd Rd (E6100)		X				
Woodland Brook Dr. - Log Cabin Rd to Paces Ferry Rd - safety and drainage improvements including Brandy Station (E6110)(D6260)		X				
<b>TRANSPORTATION – SAFETY AND OPERATIONAL – SCHOOL ZONE SAFETY</b>						
Church St (Mableton Elem) - Roadway and Sidewalk Improvements (E8010)		X				
Ebenezer Rd (Addison Elem) - Improvements at school entrances (E8020)		X				
Hembree Rd (Pope High) - Lenthen turn lane; possible other roadway improvements if CCSD adds a second driveway (E8030)(D8180)			X			2017
Paper Mill Rd (Sope Creek Elem) - Add right turn lane and lengthen left turn lane on Paper Mill Rd; add left turn at main driveway existing at the school (E8040)		X				
Post Oak Tritt Rd (Hightower Middle) (E8050)		X				
Various School Zones Throughout the County		X				
<b>TRANSPORTATION – PEDESTRIAN IMPROVEMENTS – SIDEWALKS</b>						
Cheatham Hill Elem Safe Routes to School project - New sidewalks connecting existing sidewalk along Irwin Rd from Wilkes Way (south side) to existing sidewalk. New sidewalk along John Ward Rd (west side) from existing to Brookmont Tr; Crosswalks and ADA compliant wheelchair ramps installed where necessitated by crossings		X				

TRANSPORTATION – PEDESTRIAN IMPROVEMENTS – SIDEWALKS (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Kincaid Elem Safe Routes to School project - Widening existing sidewalk to back of curb along Kincaid Rd (north side) from Mirabeau Court to Sandy Plains Rd; Crosswalks and ADA compliant wheelchair ramps installed where necessitated by crossings		X				
Dallas Hwy (SR 120) pedestrian improvements phase 1 (2.4 miles)(CO-AR-211A)		X				
Floyd Rd - Clay Rd to Hicks Rd pedestrian improvements phase 1 (2.4 miles)(CO-AR-213)		X				
County Services Pkwy - Transit supportive sidewalks - Powder Springs Rd to Austell Rd (CO-AR-BP219C)		X				
Develop annual lists (based on available funding) and implement "Fill in the Gaps" sidewalk projects (E7010) "School Related/Safe Routes to School" sidewalk projects (E7110), and "Transit, Activity Center and High Accident Area" sidewalk projects (E7210) following established sidewalk project selection criteria (Note: Projects that follow represent those selected for 2012)			X			2017
Pisgah Rd - S Gordon Rd to existing sidewalk (east side) (E7010)		X				
S Gordon Rd - Pisgah Rd to Blair Bridge (north side) (E7020)		X				
Timber Ridge Rd - existing sidewalk to Lower Roswell Rd (north side)(E7030)		X				
Cooper Lake Rd - Beachview Dr. to S Cobb Dr. (south side) (E7040)		X				
Timber Ridge Rd/Ped Bridge - near E Bank Dr. over Jackson Creek (north side)(E7050)		X				
Atlanta Rd - Cooper Lake Dr. to Anderson Dr. (west side)(E7060)		X				
Little Rd - Lullingstone Way to Little John Trail (east side)(E7070)		X				

TRANSPORTATION – PEDESTRIAN IMPROVEMENTS – SIDEWALKS (Cont.)						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Powers Rd - Woodlawn Dr. to existing sidewalk (north side)(E7080)		X				
Woodlawn Dr. Lower Roswell Rd to existing sidewalk (east side)(E7090)				X		Design concerns, especially right-of-way challenges
Burnt Hickory Rd - New Salem Rd to Barrett Pkwy (north side)(E7100)		X				
McLure Rd - parcel 4480 to existing sidewalk (north side)(E7270)		X				
Ewing Rd - Clay Rd to Brownsville Rd (east side)(E7110)		X				
Ebenezer Rd - Knight Rd to Sandy Plains Rd (both sides)(E7120)		X				
Shallowford Rd - existing sidewalk to Blackwell Rd (south side)(E7130)		X				
Steinhauer Rd - Shallowford Rd to Rocky Mtn. Rd (west side)(E7140)		X				
Rocky Mtn. Rd - Steinhauer Rd to existing sidewalk (south side)(E7150)		X				
Old Sewell Rd - Holt Rd to Old Canton Rd (south side)(E7160)		X				
Irwin Rd - Near Bridge to existing sidewalk (north side)(E7170)		X				
John Ward Rd - Glen Valley Dr. to Arbor Forest Dr. (west side)(E7180)		X				
Luther Ward Rd - pedestrian bridge to Brogdon Dr. (north side)(E7190)		X				
Casteel Rd - Villa Rica Rd to Still Elem School (both sides)(E7200)			X			2017
Brookwood Dr. - Anderson Mill Rd to Silver Comet Trail (west side)(E7210)		X				
East West Connector - Floyd Rd to Hicks Rd (both sides)(E7220)		X				
Bells Ferry Rd - Bristol Ln to approx. 70 f.t south (west side)(E7230)		X				
Post Oak Tritt Rd - Tritt Springs Trace to existing sidewalk (south side)(E7240)		X				

<b>TRANSPORTATION – PEDESTRIAN IMPROVEMENTS – SIDEWALKS (Cont.)</b>						
<b>Project</b>	<b>Status</b>					<b>Explanation</b>
	<b>Ongoing</b>	<b>Completed</b>	<b>Currently Underway</b>	<b>Postponed</b>	<b>Not Completed</b>	
Post Oak Tritt Rd - Gelding Ln to Holly Springs Rd (north side)(E7250)		<b>X</b>				
Wesley Chapel Rd - Spring Mill Dr. to Sandy Plains Rd (east side)(E7260)	<b>X</b>					2017
Cobb Parkway North A18 Pedestrian Facilities - from Circle 75 to Herodian Way; pedestrian enhancements, supporting existing CCT route 10, signal upgrades with mast arms and street lights			<b>X</b>			2017
<b>TRANSPORTATION – INFRASTRUCTURE PRESERVATION – DRAINAGE SYSTEM IMPROVEMENTS AND BRIDGE REHABILITATION/REPLACEMENT</b>						
Burnt Hickory Rd over Mud Creek (E1010)		<b>X</b>				
Cedar Brook Dr. over Noonday Creek tributary (E1020)		<b>X</b>				
Collins Rd over Little Allatoona Creek (E1030)		<b>X</b>				
Hopkins Rd over Wildhorse Creek (E1040)		<b>X</b>				
New Chastain Rd (westbound) over Noonday Creek (E1050)		<b>X</b>				
Old Stilesboro Rd over Little Noonday Creek (E1060)		<b>X</b>				
Pitner Rd over Little Allatoona Creek (E1070)		<b>X</b>				
Stout Pkwy over Gothards Creek (E1080)		<b>X</b>				
Resurfacing program			<b>X</b>			2017
Wild Horse Creek in Powder Springs - Replace bridge (joint project with the City of Powder Springs)		<b>X</b>				
Cumberland Blvd/I-75 Bridgescape - Decorative treatments to the Cumberland Blvd. bridge and overall enhancements			<b>X</b>			2017
Drainage System Improvements (repair and replacement of roadway drainage systems throughout the county) (E2000)		<b>X</b>				
County bridges/culvers (to be determined from future GDOT bridge inspection reports) (E1090)		<b>X</b>				

TRANSPORTATION - TRANSIT						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
County pedestrian bridges (inspection and repair/rehab of 30 pedestrian bridges and bridges not currently inspected by GDOT)(E1150)		X				
Guaranteed Paratransit Transfer with CCT		X				
"Get on the bus" travel training for seniors	X					
Senior Transportation Voucher Program		X				
Construct CCT Mobility Center		X				
Job Access Reverse Commute Project - Route 30		X				
Implement voucher program for disabled persons between 18-59		X				
Implement Travel Training Program	X					
Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0)	X					
Cobb Pkwy Park-and-ride Lots for express bus and future corridor transit enhancements (Cumberland Blvd area, Windy Hill Rd area, Roswell Rd area, and Bells Ferry Rd area) (E10C0)	X					
Cobb Pkwy Queue Jumper Lanes - Cumberland Galleria area to Town Center area (E10B0)	X					
N Cobb Park and Ride Lot (CO-401)	X					
CCT Bus Replacement Project (CO-437)			X			
CCT Compressed Natural Gas Refueling Facility replacement (CO-438)			X			
CCT Americans with Disabilities Act Paratransit Operations (CO-439)		X				
Continue and expand partnership between CCT & Senior Services for efficient senior transportation provisions	X					
Continue transportation mobility education with senior populations	X					



TRANSPORTATION – TRANSPORTATION PLANNING						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Transportation Planning Studies - Long-range and short-range transportation studies to support project development (E5030)	X					
Prepare Major Thoroughfare Plan Update				X		Coordination with GDOT and ARC
Update the Clean Air and Alternative Transportation Plan		X				
Implement the Bicycle and Pedestrian Improvement Plan	X					
Implement Safe Routes to Schools Program	X					
Develop Americans with Disabilities Act (ADA) Transition Plan			X			
Develop Complete Streets implementation process	X					
Incorporate transportation infrastructure improvements recommended by small-area plans into the County's Transportation Improvement Program	X					
Update STWP 2012-2016 following completion of 5-year CTP update to include high priority projects/actions recommended by the CTP	X					
Prepare Comprehensive Transportation Plan 5-year Update. Including, but not limited to, update freight prioritization and policy recommendations; update truck route map in coordination with ARC to ensure safe and efficient truck mobility countywide (E5030/AR-004-2012)		X				
Northwest Corridor Transit Alternatives Analysis (E10E0a/AR-413-AA)		X				
Northwest Corridor Transit EA/EIS (E10E0b/AR-023A)		X				
Based upon a decision by the BOC on the Alternative Analysis, consider amendments to the Comprehensive Plan if necessary, to accomplish objectives of the study	X					

WATER						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Cobb DOT and activity centers partner to produce roadway standards that address the requirements for all users in the context of the road type and surrounding land uses	X					
Trails and Sidewalk Master Plan Update - Update the plan to reflect development and improvements in the Cumberland area.			X			
Continue to acquire wetlands and other environmentally sensitive areas. Prepare and maintain an inventory of flood plain acreage for use in possible watershed protection efforts related to facility expansion efforts in the future	X					
Develop South Cobb tunnel to address wastewater management needs in southern Cobb County		X				
Comply with requirements of sewer system Capacity, Maintenance, Operation and Management program	X					
Work with CCMWA to ensure quality of potable water provided to customers	X					
Develop and implement a program to prioritize the replacement of aging and substandard water mains	X					
Encourage ARC to conduct multi-jurisdictional revision of the Chattahoochee River Corridor Plan				X		Lack of interest
Continue storage volume purchase program for existing lakes and flood prone areas throughout the county	X					
Watershed Plan – In coordination with Cobb and other federal and state agencies, complete a watershed plan			X			2017
Pursue a public-private partnership for stream bank restoration along the Chattahoochee River where feasible				X		Lack of interest
Consider feasibility and impact of creating a storm water utility				X		County has evaluated and elected to defer creation at this time



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