



2017

# COMMUNITY WORK PROGRAM APPENDIX 3

# 2040 COMMUNITY WORK PROGRAM

The purpose of the Community Work Program is to identify specific implementation actions the local government, or other entities, intend to undertake over the course of the next five (5) year planning period. This includes, but is not limited to, new facilities, expansion of facilities, new ordinances, revisions of existing ordinances, administrative actions, community improvements or investments, infrastructure, financing arrangements, or other programs or initiatives to be put in place to implement the plan. To facilitate the division of work among various County Divisions, the community work program is segmented by the following elements: Land Use, Transportation, Housing, Community Facilities, Natural and Historic Resources, Human Services, Economic Development, Public Safety, Disaster Resilience, Intergovernmental Coordination, Military Compatibility, and Place-Making.

The following are abbreviations that are used throughout the Community Work Program

<b>ACFB</b>	Atlanta Community Food Bank	<b>EMA</b>	Emergency Management Agency
<b>ACS</b>	American Cancer Society	<b>ESG</b>	Emergency Solutions Grant
<b>AHA</b>	American Heart Association	<b>GDOT</b>	Georgia Department of Transportation
<b>ALA</b>	American Lung Association	<b>HOME</b>	Home Investment Partnership Act
<b>ARC</b>	Atlanta Regional Commission	<b>HPC</b>	Historic Preservation Commission
<b>BOC</b>	Board of Commissioners	<b>IS</b>	Information Services
<b>CAO</b>	County Attorney's Office	<b>KCB</b>	Keep Cobb Beautiful
<b>CCES</b>	Cobb County Extension Services	<b>KSU</b>	Kennesaw State University
<b>CCID</b>	Cumberland Community Improvement District	<b>LI</b>	Library
<b>CCSD</b>	Cobb County School District	<b>MHA</b>	Marietta Housing Authority
<b>CCWS</b>	Cobb County Water System	<b>NPS</b>	National Park Service
<b>CD</b>	Community Development	<b>P.A.R.K.S</b>	Parks, Recreation, & Cultural Affairs
<b>CDBG</b>	Community Development Block Grant	<b>PC</b>	Planning Commission
<b>CDHO</b>	Community Development Housing Organizations	<b>PM</b>	Property Management
<b>CDPH</b>	Cobb Douglas Public Health	<b>PS</b>	Public Safety
<b>Cobb 2020</b>	Community organizations dedicated to public health	<b>SCRA</b>	South Cobb Redevelopment Authority
<b>COC</b>	Chamber of Commerce	<b>SKCC</b>	Safe Kids Cobb County
<b>COM</b>	Cobb County Communications	<b>SPLOST</b>	Special Local Option Sales Tax
<b>CTT</b>	Cobb Travel & Tourism	<b>SS</b>	Senior Services
<b>DA</b>	Development Authority	<b>SW</b>	Solid Waste
<b>DARB</b>	Dobbins Air Reserve Base	<b>TBD</b>	To Be Determined
<b>DCA</b>	Department of Community Affairs	<b>TCCID</b>	Town Center Community Improvement District
<b>DOT</b>	Department of Transportation	<b>UGA</b>	University of Georgia
<b>ED</b>	Economic Development	<b>WA</b>	Water
<b>TAP</b>	Technical Advisory Panel	<b>ULI</b>	Urban Land Institute
<b>CCMWA</b>	Cobb County-Marietta Water Authority		

LU - LAND USE										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
LU-1	Amend 2040 Future Land Use Map, related guideline policies and the Community Work Program on an annual basis	X						CD	Staff resources	General Fund
LU-2	Reevaluate land use recommendations for areas adjacent to roadways projected to operate with a level of service F by 2040	X						CD, DOT	Staff resources	General Fund
LU-5	Monitor and evaluate the need for new LCI studies and/or other small area studies as necessary	X						CD, DOT	Staff resources	General Fund
LU-6	Update Central Addressing Repository to include input of multi-unit addressing and parcel polygon data	X						CD, IS	\$100,000	General Fund
LU-7	Consider and create healthy living standards that could be incorporated into appropriate zoning districts						X	CD, CDPH	Staff resources	General Fund
LU-8	Continue to encourage Open Space Community overlays as a way to permanently protect open space in Low Density Residential, and Very Low Density Residential areas	X						CD	Staff resources	General Fund
LU-9	Draft and adopt design guidelines for appropriate areas in the county			X				CD	\$127,000	SPLOST, General Fund
LU-10	Consider design overlay districts for appropriate areas				X			CD	\$100,000	SPLOST, General Fund, Grants
LU-11	Continue coordination between DOT and Community Development on design guidelines	X						CD, DOT	Staff resources	General Fund
LU-12	Rework real estate kiosk sign contract to allow for implementation		X					CD	Revenue Generating	General Fund
LU-13	Monitor and apply for grant applications related to land planning and management for other Community Development initiatives	X						CD, DOT, ED	Staff resources	General Fund
LU-14	Create an informational document on transfer of development rights program to educate officials on the advantages and disadvantages of the program				X			CD	Staff resources	General Fund
LU-15	Re-evaluate the Priority Industrial Areas to ensure they are still valid and to check for other areas that may benefit from the land use designation				X			CD	Staff resources	General Fund
LU-16	Build a GIS database of all county easements		X					CD, IS	Staff resources	General Fund
LU-17	Coordinate with Parks and Rec. on preparation of Parks Master Plan		X					CD, PARKS	Staff resources	General Fund
LU-18	Assist in the implementation of Cobb County Parks Master Plan			X				CD, PARKS	Staff resources	General Fund
LU-19	Coordinate with communications on utilizing social media as a way to involve community in Planning projects and implementation programs	X						CD, COMM	Staff resources	General Fund

LU - LAND USE										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
LU-24	Develop a Public Participation procedure manual to provide guidance on protocols for public engagement on planning projects			X				CD	Staff resources	General Fund
LU-25	Create and maintain ARCGIS online content for Cobb 2040, small area plans, Historic Resources and other land planning initiatives				X			CD, IS	Staff resources	General Fund
LU-26	Modernize and update county's ordinances and codes periodically	X						CD	Staff resources	General Fund
LU-26.1	Modify the NRC code to provide more specific ranges of land uses			X				CD	Staff resources	General Fund
LU-28	Provide land planning education for new Board of Commissions, Planning Commissioners and Zoning Appeal Board members	X						CD, PC, BOC	Staff resources	General Fund
LU-29	Conduct and participate in Cobb 101 workshops	X						CD	Staff resources	General Fund
LU-30	Develop innovative communications strategy to communicate development and planning related activities to the public and other clients.				X			CD, COM	Staff resources	General Fund
LU-33	Update and amend the Community Work Program on an annual basis to include implementation items from approved Master Plans and other studies as necessary, related to each of the 2040 Comprehensive Plan Elements	X						CD, DOT, CDBG, ED, PARKS, SS, LI, PS, EMA, WA	Staff resources	General Fund
LU-34	Update undeveloped land Inventory	X						ED, CD	Staff resources	General Fund
LU-35	Update and enhance the Industrial Land Inventory and create an interactive web based GIS application for quick identification of potential industrial sites				X			CD	Staff resources	General Fund
LU-36	Update the Redevelopment Inventory and create an interactive web based GIS application for quick identification of redevelopment sites			X				ED, CD	Staff resources	General Fund
LU-40	Work with Cobb County Communications and Information Services to establish dedicated website for small area studies and master plans that are being conducted					X		CD, COM	Staff resources	General Fund
LU-41	Bolster incentives for redevelopment and/or reuse of abandoned commercial buildings, underperforming commercial corridors, multi-family dwellings and any other areas that are identified through future planning efforts		X					CD, ED	Staff resources	General Fund
LU-44	Create and maintain a GIS database identifying the locations of a variety of permitting applications and plan review projects in unincorporated Cobb				X			CD, IS	Staff resources	General Fund
LU-45	Prepare 3D renderings throughout the county based on zoning designations and regulations, including existing structures and terrain						X	CD, IS	\$4,000	General Fund
LU-46	Coordinate with Parks and other county departments to build GIS database of public park land inventory for web mapping application			X				CD, P.A.R.K.S, CCWS, CCSS	Staff resources	General Fund
LU-50	Review existing Architectural guidelines and determine their effectiveness						X	CD	Staff resources	General Fund

<b>LU - LAND USE</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
LU-51	Encourage and promote the completion of abandoned or unfinished subdivisions through the subdivision topping program	X						CD	Staff resources	General Fund
LU-52	Consider updating development standards to require Bus Pads at the entrance to new residential developments adjacent to Bus Stops				X			CD	Staff resources	General Fund
LU-53	Consider updating development standards to require sidewalks on both sides of local streets within residential subdivisions				X			CD	Staff resources	General Fund
LU-54	Review legal options for how communities can regulate the overabundance of uses along corridors						X	CD	Staff resources	General Fund
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
LU-3	Prepare Cumberland Galleria “Comprehensive Plan” – Land Use Concepts, Stormwater, Public Services, Transportation, & Design Standards					X		CD, DOT, CCWS, PS	Staff resources	General Fund
LU-4	Update Livable Center Initiative (LCI) studies and other small area studies every five-years or earlier as conditions warrant	X						CD, DOT	Staff resources	General Fund
LU-20	Consider higher density zoning districts and zonings that allow for mixed use within the core areas of the Regional Activity Centers	X						CD, PC, BOC	Staff resources	General Fund
LU-21	Refine Regional Activity Centers and sub-area classifications per any adopted LCI studies, small area plans and/or Master Plans conducted by the county’s CIDs	X						CD, CCID, TCCID	Staff resources	General Fund
LU-22	Consider alternative zoning regulations per LCI studies, small area plans and/or Master Plans conducted by the county’s CIDs	X						CD, CCID, TCCID	Staff resources	General Fund
LU-23	Coordinate, collaborate and consider LCI studies, small area plans and/or other Master Plans conducted and sponsored by Cobb’s CIDs	X						CD, CCID, TCCID	Staff resources	General Fund
LU-31	Conduct small area studies surrounding the intersections of Highway 92 and Sandy Plains, Johnson Ferry and Shallowford Rd., and Shallowford and Lassiter Rd.			X				CD	Staff resources	General Fund
LU-32	Prepare analysis of the Regional Activity Centers and associated sub-categories to ensure the RAC policies still align with changing and existing conditions			X				CD	Staff resources	General Fund
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
LU-4	Update Livable Center Initiative (LCI) studies and other small area studies every five-years or earlier as conditions warrant	X						CD, DOT	Staff resources	General Fund
LU-20	Consider higher density zoning districts and zonings that allow for mixed use within the core areas of the Regional Activity Centers	X						CD, PC, BOC	Staff resources	General Fund
LU-21	Refine Regional Activity Centers and sub-area classifications per any adopted LCI studies, small area plans and/or Master Plans conducted by the county’s CIDs	X						CD, CCID, TCCID	Staff resources	General Fund
LU-22	Consider alternative zoning regulations per LCI studies, small area plans and/or Master Plans conducted by the county’s CIDs	X						CD, CCID, TCCID	Staff resources	General Fund

LU - LAND USE										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS (Cont.)</b>										
LU-23	Coordinate, collaborate and consider LCI studies, small area plans and/or other Master Plans conducted and sponsored by Cobb's CIDs	X						CD, CCID, TCCID	Staff resources	General Fund
LU-31	Conduct small area studies surrounding the intersections of Highway 92 and Sandy Plains, Johnson Ferry and Shallowford Rd., and Shallowford and Lassiter Rd.			X				CD	Staff resources	General Fund
LU-32	Prepare analysis of the Regional Activity Centers and associated sub-categories to ensure the RAC policies still align with changing and existing conditions			X				CD	Staff resources	General Fund
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
LU-1.1	Develop Small Area Policy Guidelines to encourage office space in south Cobb			X				CD	Staff resources	General Fund
LU-4	Update Livable Center Initiative (LCI) studies and other small area studies every five-years or earlier as conditions warrant	X						CD, DOT	Staff resources	General Fund
LU-27	Continue to coordinate with appropriate authorities, organizations, and other groups on the Riverside redevelopment initiatives	X						CD, SCRA	Staff resources	General Fund
LU-37	Consider implementation of items from the Mableton TAP that would assist in creating more private sector involvement in Mableton's redevelopment	X						ED, CD, SCRA	Staff resources	General Fund
LU-38	Continue to monitor the metrics of South Cobb Implementation strategy to document and communicate successes	X						ED, CD, SCRA	Staff resources	General Fund
LU-39	Continue to monitor and update the South Cobb marketing website to ensure accuracy and communication with the community	X						ED, CD, SCRA	Staff resources	General Fund
LU-42	Provide staff support and general oversight and administrative assistance to SCRA on redevelopment initiatives in South Cobb	X						CD, SCRA	Staff resources	General Fund
LU-43	Create an online GIS storybook of the progress associated with the redevelopment of South Cobb			X				CD, IS	Staff resources	General Fund
LU-47	Update the South Cobb Implementation Strategy		X					CD	Staff resources	General Fund
LU-48	Coordinate and work with the Urban Land Institute's (ULI) Mini Technical Advisory Panel (mTAP) to create a set of recommendations intended to encourage redevelopment within the Milford Church/Osborne neighborhood.		X					CD, ULI	Staff resources	General Fund
LU-49	Powder Springs Road Corridor Study – From Powder Springs city limits to East-West Connector				X			CD, City of Powder Springs	Staff resources	General Fund
LU-55	Stimulate development of a Town Square in the Osborne-Milford Community	X						CD	Staff resources	General Fund
LU-56	Stimulate development of a Town Square in the Six Flags Community	X						CD	Staff resources	General Fund

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
TR-1	Review and update Cobb County's Trail Map	X						DOT, CD	Staff Time	SPLOST
TR-1.1	Expand and implement trail networks throughout Cobb County	X						DOT	TBD	SPLOST, FEDERAL, STATE, & GRANTS
TR-2	Amend the 2040 Comprehensive Plan when necessary to incorporate findings and recommendations from approved and active Livable Centers Initiative and other similar transportation/land use Master Plans that will improve the county's multi-modal transportation system	X						DOT, CD	Staff Time	SPLOST
<b>CONGESTION RELIEF/MOBILITY – IMPROVEMENTS</b>										
TR-8	Local Match/ Future Fed/State/Other Funding						X	DOT	\$50,000,000	SPLOST & GDOT
TR-17	RESURFACING	X						DOT	\$64,263,467	SPLOST
<b>CONGESTION RELIEF/MOBILITY – TRAFFIC MANAGEMENT</b>										
TR-19	Continue Advanced Transportation Management Systems (ATMS) - Continue ATMS progression to include continuous data collecting devices and vehicle infrastructure integration. Includes: Expand TTMS, Expand CCTV and fiber network; Update ATMS Plan (E5010)	X						DOT	TBD	SPLOST
TR-20	Incident Management - Upgrade Traffic Management Center infrastructure and equipment - closed circuit television cameras and changeable message signs. Includes: Replace and add CMS; Upgrade TMC Control Room (E5020)	X						DOT	TBD	SPLOST
TR-21	Traffic Signals - Upgrade traffic signal infrastructure and optimize traffic signal operation. Includes: Retime Traffic Signal Systems; Replace wood pole supported signals; Upgrade and Expand ATCS; Upgrade Traffic Signal Equipment (E5040)	X						DOT	TBD	SPLOST
TR-22	Transportation Technology - Includes: Upgrade information systems Geographic Information System (GIS), Global Positioning System (GPS), Management Information System (MIS) and Transportation Information System (TIS)(E5050)	X						DOT	TBD	SPLOST
TR-23	ATMS MASTER COMMUNICATION PLAN PHASE 1A			X				DOT	TBD	SPLOST
TR-24	FUTURE ATMS IMPROVEMENT PROJECTS	X						DOT	TBD	SPLOST
TR-25	INCIDENT FUTURE MANAGEMENT PROJECTS	X						DOT	\$2,500,000	SPLOST
TR-26	FUTURE TRAFFIC SIGNAL TIMING PROJECTS	X						DOT	\$2,000,000	SPLOST
TR-27	FUTURE TRAFFIC SIGNAL PROJECTS	X						DOT	\$1,500,000	SPLOST
TR-28	TRANSPORTATION TECHNOLOGY PROJECTS						X	DOT	\$1,000,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – INTERSECTION IMPROVEMENTS</b>										
TR-47	RAILROAD QUIET ZONE IMPROVEMENTS						X	DOT	\$400,000	SPLOST

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
<b>SAFETY &amp; OPERATIONAL – ROADWAY IMPROVEMENTS</b>										
TR-57	INCLEMENT WEATHER EQUIPMENT AND SUPPLY STORAGE		X					DOT	\$1,018,000	SPLOST
TR-62	ROADWAY IMPROVEMENTS						X	DOT	\$6,000,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – SCHOOL ZONE SAFETY</b>										
TR-70	Future School Zone Improvement Projects						X	DOT	\$4,000,000	SPLOST
<b>PEDESTRIAN IMPROVEMENTS – SIDEWALKS</b>										
TR-80	COUNTYWIDE ADA SIDEWALK IMPROVEMENTS	X						DOT	\$15,000,000	SPLOST
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT</b>										
TR-103	FUTURE IMPROVEMENT ON BRIDGES AND CULVERTS				X	X	X	DOT	\$8,900,000	SPLOST
TR-115	Future drainage sys. Improvement projects	X						DOT	\$8,900,000	SPLOST
<b>TRANSIT</b>										
TR-116	“Get on the bus” travel training for seniors	X						DOT, CCT, SS		
TR-117	Implement Travel Training Program	X						DOT, CCT		
TR-122	Continue and expand partnership between CCT & Senior Services for efficient senior transportation provisions	X						DOT, CCT		
TR-123	Continue transportation mobility education with senior populations	X						DOT, CCT, SS		
<b>TRANSPORTATION PLANNING</b>										
TR-127	Implement the Bicycle and Pedestrian Improvement Plan	X						DOT		
TR-128	Implement Safe Routes to Schools Program	X						DOT, CCSD		
TR-129	Develop Americans with Disabilities Act (ADA) Transition Plan	X						DOT		
TR-130	Develop Complete Streets implementation process	X						DOT		
TR-130.1	Implement Complete Streets Program for 40% of Cobb's Major Thoroughfares	X						DOT, GDOT	TBD	SPLOST, STATE, FEDERAL
TR-131	Incorporate transportation infrastructure improvements recommended by small-area plans into the County's Transportation Improvement Program	X						DOT		
TR-135	MAJOR THOROUGHFARE PLAN			X				DOT	\$3,500,000	SPLOST & FEDERAL
TR-136	TRANSIT FACILITIES PLAN			X				DOT	\$3,500,000	SPLOST & FEDERAL
TR-139	MAJOR ROAD CAPACITY PERFORMANCE EVALUATION STUDY		X					DOT	\$3,500,000	SPLOST & FEDERAL

<b>TR - TRANSPORTATION</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
<b>TRANSPORTATION PLANNING (Cont.)</b>										
<b>TR-140</b>	ACTIVE TRANSPORTATION VISION PLAN		X					DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-141</b>	TRAFFIC OPERATIONS SIGNAL STUDIES		X					DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-142</b>	TRAFFIC OPERATIONS ITS UPGRADES		X					DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-143</b>	COBBLINC FARE STUDY				X			DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-145</b>	LCI UPDATE AND SUPPLEMENTAL PLANS		X	X	X	X	X	DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-146</b>	Demand Response Service Improvements			X				DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-147</b>	Multimodal Transportation Plans				X	X	X	DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-148</b>	TRANSIT SERVICE PLAN			X				DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-149</b>	TRANSIT ASSET MANAGEMENT PLAN, PHASE 2		X					DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-150</b>	OPERATIONS RFP DEVELOPMENT		X					DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-151</b>	Comprehensive Transportation Plan 2020					X		DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-152</b>	DOT to produce roadway standards (in activity centers) that addresses the requirements for all users in the context of road type and surrounding uses	X						DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-153</b>	Study ordinances and development standards regarding trails adjacent to private development			X				DOT	\$3,500,000	SPLOST & FEDERAL
<b>TR-155</b>	Coordinate programs between Cobb DOT, KCB, and local volunteers to assist in roadside litter pick-up	X						DOT, KCB, Volunteers	Staff Resources	General Fund
<b>TR-156</b>	School zone infrastructure project focused on improving pedestrian safety and aesthetics surrounding schools in South Cobb	X						DOT, CD, KCB, CCSD	Staff Resources	General Fund

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
<b>CONGESTION RELIEF/MOBILITY – IMPROVEMENTS</b>										
TR-3	Cedarcrest Rd - Paulding Co. Line to Governor's Towne Club (D4070/CO-344A/0007529)		X					DOT	\$3,900,000	SPLOST & GDOT
TR-5	Lake Acworth Dr./Cowan Rd (SR 92) - N Cobb Pkwy (SR 3/US 41) to Glade Rd - Widen to 4 Lane Divided (D4190/CO-301/0006862)	X						DOT	TBD	SPLOST & GDOT
TR-6	Metro Arterial Connector/Dallas Acworth Hwy (SR 92) - Paulding Co Line to N Cobb Pkwy (US 41) - Widen to 4 Lane Divided (D4200/CO-329/0006866)	X						DOT	TBD	SPLOST & GDOT
TR-13	I-75 / Wade Green Road Diverging Diamond Interchange (E4050/0011657)		X					DOT	\$4,900,000	SPLOST, GDOT
TR-15	SR 92 widen from 2 to 4 lanes, from US 41 to Glade Road					X		GDOT	\$50,541,677	GDOT
TR-16	Macland Rd (SR 360)- widen from 2 to 4 lanes (CO-367/0006049)	X						DOT	TBD (GDOT)	SPLOST
<b>SAFETY &amp; OPERATIONAL – INTERSECTION IMPROVEMENTS</b>										
TR-35	ACWORTH DUE WEST RD AT JIM OWENS MARS HILL CHURCH RDS						X	DOT	\$2,300,000	SPLOST
TR-39	DALLAS HWY AT LOST MOUNTAIN RD MARS HILL RD				X			DOT	\$2,900,000	SPLOST
TR-42	Lost Mountain Rd. @ Midway Rd./Mirror Lake Dr.					X		DOT	\$1,700,000	SPLOST
TR-48	SHILOH RD AT ROYAL DR APARTMENT DR						X	DOT	\$400,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – ROADWAY IMPROVEMENTS</b>										
TR-55	CHEROKEE ST					X		DOT	\$2,400,000	SPLOST
TR-58	MACK DOBBS RD					X		DOT	\$1,000,000	SPLOST
TR-59	MAIN ST (Old Hwy. 41, Acworth)					X		DOT	\$1,500,000	SPLOST
TR-61	OLD 41 HWY						X	DOT	\$4,300,000	SPLOST
TR-63	SANDTOWN RD						X	DOT	\$1,700,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – SCHOOL ZONE SAFETY</b>										
TR-67	John Ward Rd. at Irwin Rd. – Cheatham Hill Elementary				X			DOT	\$1,000,000	SPLOST
TR-66	Jim Owens Rd. – Lewis Elementary					X		DOT	\$1,000,000	SPLOST
<b>PEDESTRIAN IMPROVEMENTS – SIDEWALKS</b>										
TR-79	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 1-4	X						DOT	\$15,000,000	SPLOST
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT</b>										
TR-83	CANDY LN OVER OLLEY CREEK		X					DOT	\$150,000	SPLOST
TR-84	CASTEEL RD OVER SEWELL CREEK				X			DOT	\$1,500,000	SPLOST
TR-94	MARS HILL RD OVER ALLATOONA CREEK			X				DOT	\$1,700,000	SPLOST
TR-98	WRIGHT RD OVER MILL CREEK		X					DOT	\$50,000	SPLOST

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS (Cont.)</b>										
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT (CONT.)</b>										
TR-105	OWL CREEK DR DRAINAGE		X					DOT	\$8,900,000	SPLOST
TR-83	CANDY LN OVER OLLEY CREEK		X					DOT	\$150,000	SPLOST
TR-84	CASTEEL RD OVER SEWELL CREEK				X			DOT	\$1,500,000	SPLOST
TR-94	MARS HILL RD OVER ALLATOONA CREEK			X				DOT	\$1,700,000	SPLOST
TR-98	WRIGHT RD OVER MILL CREEK		X					DOT	\$50,000	SPLOST
TR-105	OWL CREEK DR DRAINAGE		X					DOT	\$8,900,000	SPLOST
TR-111	Lost Mountain Ct. Drainage		X					DOT	\$8,900,000	SPLOST
<b>TRANSIT</b>										
TR-119	N Cobb Park and Ride Lot (CO-401)	X						DOT, CCT		

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
<b>CONGESTION RELIEF/MOBILITY – IMPROVEMENTS</b>										
TR-4	I-285/Atlanta Rd – NA – Upgrade interchange (D4100/CO-AR-070/723100)		X					DOT	\$43,000,000	SPLOST & GDOT
TR-9	Windy Hill Road/Terrell Mill Road Connector						X	DOT	\$32,164,893	SPLOST & GDOT
TR-14	I-75 / Akers Mill Road Managed Land Ramp (CO-AR-308/0015051)					X		DOT, GDOT	\$25,000,000	SPLOST, CCID, GDOT
<b>SAFETY &amp; OPERATIONAL – INTERSECTION IMPROVEMENTS</b>										
TR-31	Cobb Pkwy (US 41) at Windy Hill Rd - Addition/extension of turn lanes; includes concept development for grade separated interchange (E3030)			X				DOT	\$5,300,000	SPLOST
TR-33	Lower Roswell Rd - Roswell St (SR 120) to Terrell Mill Rd - Safety/Operational Improvements (D6130)			X				DOT	\$4,000,000	SPLOST
TR-34	Johnson Ferry Rd @ Sewell Mill Rd - Add dual left turns north; Include Sewell Mill Rd at Pine Rd - Intersection Improvements (D3220)		X					DOT	\$2,000,000	SPLOST
TR-44	Old Canton Rd. @ Holly Springs Rd.					X		DOT	\$2,200,000	SPLOST
TR-45	POST OAK TRITT RD AT HEMBREE RD				X			DOT	\$2,200,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – ROADWAY IMPROVEMENTS</b>										
TR-56	CUMBERLAND BLVD			X				DOT	\$5,500,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – SCHOOL ZONE SAFETY</b>										
TR-68	Terrill Mill Rd. at Greenwood Trail – Brumby Elem. & East Cobb Middle			X				DOT		
<b>PEDESTRIAN IMPROVEMENTS – SIDEWALKS</b>										
TR-73	Bob Callan Trunk Trail Phase II, Section A			X				DOT	\$8,277,288	SPLOST, CCID, GDOT
TR-74	Bob Callan Trunk Trail Phase II, Section B					X		DOT	\$7,278,000	SPLOST, CCID, GDOT
TR-79	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 1-4	X						DOT	\$15,000,000	SPLOST
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT</b>										
TR-82	CAMP HIGHLAND RD OVER SILVER COMET TRAIL		X					DOT	\$100,000	SPLOST
TR-87	GREENFIELD DR OVER SOPE CREEK					X		DOT	\$100,000	SPLOST
TR-90	LITTLE JOHN TRL OVER POWERS CREEK			X				DOT	\$50,000	SPLOST
TR-91	LITTLE WILLEO RD OVER TIMBER RIDGE BRANCH			X				DOT	\$1,300,000	SPLOST
TR-92	LOWER ROSWELL RD OVER SOPE CREEK				X			DOT	\$100,000	SPLOST
TR-96	POWERS FERRY DR OVER ROTTENWOOD CREEK TRIBUTARY				X			DOT	\$1,300,000	SPLOST

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS (Cont.)</b>										
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT (Cont.)</b>										
TR-97	WOODLAND BROOK DR OVER VININGS BRANCH				X			DOT	\$500,000	SPLOST
TR-99	WILLEO RD OVER WILLEO CREEK				X			DOT	\$8,900,000	SPLOST
TR-101	SILVER COMET TRAIL BRIDGES						X	DOT	\$8,900,000	SPLOST
TR-104	I-285 MULTI-USE BRIDGE		X					DOT	\$8,900,000	SPLOST
TR-107	CUMBERLAND PKWY DRAINAGE		X					DOT	\$8,900,000	SPLOST
TR-112	Willow Glen Dr. Drainage		X					DOT	\$8,900,000	SPLOST
<b>TRANSIT</b>										
TR-118	Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
TR-120	Cobb Pkwy Park-and-ride Lots for express bus and future corridor transit enhancements (Cumberland Blvd area, Windy Hill Rd area, Roswell Rd area, and Bells Ferry Rd area) (E10C0)	X						DOT, CCT		
TR-121	Cobb Pkwy Queue Jumper Lanes - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
<b>TRANSPORTATION PLANNING</b>										
TR-132	CUMBERLAND CIRCULATOR		X					DOT	\$3,500,000	SPLOST, FEDERAL
TR-133	CUMBERLAND TDM		X					DOT	\$3,500,000	SPLOST, FEDERAL
TR-137	COBB PARKWAY TRANSIT SIGNAL PRIORITY PLAN			X				DOT	\$3,500,000	SPLOST, FEDERAL
TR-154	Chattahoochee River Trail Plan				X			DOT	\$3,500,000	SPLOST, FEDERAL

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
<b>CONGESTION RELIEF/MOBILITY – IMPROVEMENTS</b>										
TR-11	South Barrett Reliever Phase 2	X						DOT	\$5,369,249	SPLOST, GDOT, TCCID
TR-12	South Barrett Reliever Phase 3						X	DOT	\$31,505,248	SPLOST, GDOT, TCCID
TR-13	I-75 / Wade Green Road Diverging Diamond Interchange (E4050/0011657)		X					DOT	\$4,900,000	SPLOST, GDOT
<b>SAFETY &amp; OPERATIONAL – INTERSECTION IMPROVEMENTS</b>										
TR-29	Chastain Rd intersection improvements: Additional turn lanes at Frey Rd/Barret Lakes Blvd; Additional right turn lanes at I-575 southbound ramp	X						DOT	TBD (GDOT)	SPLOST
TR-30	Chastain Rd intersection improvements: Additional turn lanes at Busbee Dr.	X						DOT	TBD (GDOT)	SPLOST
TR-31	Cobb Pkwy (US 41) at Windy Hill Rd - Addition/extension of turn lanes; includes concept development for grade separated interchange (E3030)			X				DOT	\$5,300,000	SPLOST
TR-32	Bells Ferry Rd - I-575 to N Cobb Pkwy (US 41) - Intersection Improvements (D6040)			X				DOT	\$5,000,000	SPLOST
TR-33	Lower Roswell Rd - Roswell St (SR 120) to Terrell Mill Rd - Safety/Operational Improvements (D6130)			X				DOT	\$4,000,000	SPLOST
TR-36	BLACKWELL RD AT AUTUMN RIDGE PKWY						X	DOT	\$650,000	SPLOST
TR-37	BIG SHANTY RD CHASTAIN RD						X	DOT	\$2,500,000	SPLOST
TR-38	CANTON RD AT SHALLOWFORD RD HIGHLAND TER SOUTHERN INTERSECTION				X			DOT	\$800,000	SPLOST
TR-43	McCullum Pkwy @ Ben King Rd.					X		DOT	\$1,400,000	SPLOST
TR-44	Old Canton Rd. @ Holly Springs Rd.					X		DOT	\$2,200,000	SPLOST
TR-45	POST OAK TRITT RD AT HEMBREE RD				X			DOT	\$2,200,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – ROADWAY IMPROVEMENTS</b>										
TR-51	Sandy Plains Rd - E Piedmont Rd to Ebenezer Rd - including access management and median for safety and operational improvements (E6060)				X			DOT	\$5,700,000	SPLOST
TR-53	BEECH RD WESTSIDE DR			X				DOT	\$2,250,000	SPLOST
TR-54	CANTON RD CORRIDOR					X		DOT	\$3,000,000	SPLOST
TR-61	OLD 41 HWY						X	DOT	\$4,300,000	SPLOST
TR-63	SANDTOWN RD						X	DOT	\$1,700,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – SCHOOL ZONE SAFETY</b>										
TR-69	Sandy Plains Rd. at Davis Rd. – Mountain View Elem.		X					DOT	\$4,000,000	SPLOST
TR-65	Hembree Rd. (Pope High) – Lengthen turn lane; possible other roadway improvements if CCSD adds a second driveway (E8030) (D8180)		X					DOT	\$3,400,000	SPLOST

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS (Cont.)</b>										
<b>PEDESTRIAN IMPROVEMENTS – SIDEWALKS</b>										
TR-71	Wesley Chapel Rd - Spring Mill Dr. to Sandy Plains Rd (east side) (E7260)	X						DOT		SPLOST
TR-72	TOWN CENTER MALL NOONDAY CREEK TRAIL/KSUBIKE/PEDESTRIAN CONNECTOR		X					DOT		SPLOST
TR-76	West Atlanta Street Trail, Dunn Avenue to Pearl Street					X		DOT	\$2,000,000	SPLOST, GDOT
TR-78	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 3	X						DOT	\$1,600,000	SPLOST
TR-79	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 1-4	X						DOT	\$15,000,000	SPLOST
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT</b>										
TR-95	PIEDMONT RD OVER LITTLE NOONDAY CREEK			X				DOT	\$100,000	SPLOST
TR-100	OLD 41 HWY BRIDGE				X			DOT	\$8,900,000	SPLOST
TR-106	E BRANDON DR DRAINAGE		X					DOT	\$8,900,000	SPLOST
TR-109	KEHELEY DR DRAINAGE		X					DOT	\$8,900,000	SPLOST
TR-113	May Breeze Rd @ Shallowford Rd. Drainage		X					DOT	\$8,900,000	SPLOST
<b>TRANSIT</b>										
TR-118	Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
TR-119	N Cobb Park and Ride Lot (CO-401)	X						DOT, CCT		
TR-120	Cobb Pkwy Park-and-ride Lots for express bus and future corridor transit enhancements (Cumberland Blvd area, Windy Hill Rd area, Roswell Rd area, and Bells Ferry Rd area) (E10C0)	X						DOT, CCT		
TR-121	Cobb Pkwy Queue Jumper Lanes - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
TR-124	Implement Route 10X between Town Center and Midtown			X				DOT, CCT		FTA, Local
TR-125	Implement Sunday Bus Service			X				DOT, CCT		FTA, Local
<b>TRANSPORTATION PLANNING</b>										
TR-137	COBB PARKWAY TRANSIT SIGNAL PRIORITY PLAN			X				DOT	\$3,500,000	SPLOST, FEDERAL
TR-138	COBB COUNTY INTERNATIONAL AIRPORT SURFACE TRANSPORTATION PLAN		X					DOT	\$3,500,000	SPLOST, FEDERAL

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
<b>CONGESTION RELIEF/MOBILITY – IMPROVEMENTS</b>										
TR-7	Windy Hill Rd - Boulevard concept from S Cobb Dr. to Atlanta Rd that includes widening, addition of medians and pedestrian improvements, includes engineering (City of Smyrna sponsor) (E4040)						X	DOT	\$40,000,000	SPLOST & GDOT
TR-10	Windy Hill Road						X	DOT	\$18,000,000	SPLOST & GDOT
TR-16	Macland Rd (SR 360)- widen from 2 to 4 lanes (CO-367/0006049)	X						DOT	TBD (GDOT)	SPLOST
<b>SAFETY &amp; OPERATIONAL – INTERSECTION IMPROVEMENTS</b>										
TR-40	Factory Shoals Rd. @ Six Flags Dr.						X	DOT	\$1,000,000	SPLOST
TR-41	Hick Rd. @ Concord Rd.					X		DOT	\$1,200,000	SPLOST
TR-46	POWDER SPRINGS RD AT FLINT HILL RD PINE GROVE DR DEERCREEK DR					X		DOT	\$550,000	SPLOST
<b>SAFETY &amp; OPERATIONAL – ROADWAY IMPROVEMENTS</b>										
TR-49	Floyd Rd - Veterans Memorial Hwy (US 78/278) to Clay Rd including turn lanes and alignment improvements (E6010)	X						DOT	\$5,000,000	SPLOST
TR-50	River View Rd - Veterans Memorial Hwy (US 78/278) to Nichols Dr. including turn lanes at key intersections and sidewalks (E6040)				X			DOT	\$3,900,000	SPLOST
TR-52	Six Flags Dr. - Factory Shoals Rd to Riverside Pkwy - operational and safety improvements including pedestrian refuge median (E6090)	X						DOT	\$2,200,000	SPLOST
TR-60	NEW MACLAND RD						X	DOT	\$2,500,000	SPLOST
TR-64	SIX FLAGS PKWY GATEWAY IMPROVEMENTS				X			DOT	\$100,000	SPLOST
<b>PEDESTRIAN IMPROVEMENTS – SIDEWALKS</b>										
TR-75	Mableton Parkway Trail, Factory Shoals to Chattahoochee River				X			DOT	\$4,000,000	SPLOST, GDOT
TR-77	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 4	X						DOT	\$18,500,000	SPLOST
TR-79	PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 1-4	X						DOT	\$15,000,000	SPLOST
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT</b>										
TR-81	BROOKWOOD DR OVER CLAY BRANCH			X				DOT	\$550,000	SPLOST
TR-85	ELLIOTT RD OVER POWDER SPRINGS CREEK		X					DOT	\$150,000	SPLOST
TR-86	FLINT HILL RD OVER NOSES CREEK TRIBUTARY			X				DOT	\$50,000	SPLOST
TR-88	HURT RD OVER NICKAJACK CREEK				X			DOT	\$150,000	SPLOST
TR-89	JAMES RD OVER PINE CREEK					X		DOT	\$50,000	SPLOST
TR-93	MACEDONIA RD OVER NOSES CREEK			X				DOT	\$1,500,000	SPLOST
TR-101	SILVER COMET TRAIL BRIDGES						X	DOT	\$8,900,000	SPLOST

<b>TR - TRANSPORTATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS (Cont.)</b>										
<b>INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT (Cont.)</b>										
TR-102	CONCORD ROAD COVERED BRIDGE		X					DOT	\$8,900,000	SPLOST
TR-108	NEW MACLAND RD DRAINAGE		X					DOT	\$8,900,000	SPLOST
TR-110	Smyrna Powder Springs Rd. Drainage		X					DOT	\$8,900,000	SPLOST
TR-114	Angelette Dr. @ Sanders Rd drainage			X				DOT	\$8,900,000	SPLOST
<b>TRANSIT</b>										
TR-118	Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0)	X						DOT, CCT		
TR-126	Partner with surrounding jurisdictions to consider expanding commuter rail service into South Cobb	X						CC, DOT, MARTA, GRTA	TBD	TBD
<b>TRANSPORTATION PLANNING</b>										
TR-134	DLHP / VMH LCI STUDY			X				DOT	\$3,500,000	SPLOST, FEDERAL
TR-144	SOUTH COBB TRANSPORTATION ENHANCEMENTS			X				DOT	\$3,500,000	SPLOST, FEDERAL
TR-154	Chattahoochee River Trail Plan				X			DOT	\$3,500,000	SPLOST, FEDERAL

<b>HO - HOUSING</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
HO-1	Continue collaboration with the Department of Community Affairs and Housing Authority to encourage construction of workforce housing units utilizing low-income tax credits	X						CD, CDBG, DCA, MHA	Staff resources	General Fund
HO-2	Update the Apartment Density Study			X				CD	Staff resources	General Fund
HO-3	Prepare a housing assessment/affordable housing inventory					X		CD, ED, CDBG	Staff resources	General Fund
HO-4	Coordinate efforts between Community Development, Economic Development, and non-profit agencies to analyze workforce housing			X				CD, ED, CDBG Non-Profit Agencies	Staff resources	General Fund
HO-5	Review group home codes to ensure they align with fair housing regulations	X						CD, CDBG	Staff resources	General Fund
HO-6	Educate older adults on retrofit design and materials that fosters aging in place	X						CD	Staff resources	General Fund
HO-8	Provide services to inspect rental properties at the request of tenants to ensure residential code compliance			X	X	X	X	CD	Staff resources	General Fund
HO-9	CDBG to conduct an annual performance and evaluation report to the Board of Commissioners	X						CDBG	Staff resources	General Fund
HO-10	Provide incentives for affordable housing such as the Federal and State Housing Tax Credit Program				X			CDBG	Staff resources	General Fund
<b>CDBG PROGRAMMING</b>										
HO-11	Provide program administration and planning for HUD grants, such as; CDBG, HOME and ESG grants		X					CDBG	\$520,000	CDBG Grant
<b>CDBG GRANT</b>										
HO-12	Coordinate CDBG funding and service improvements with Cobb's six cities		X					CDBG, Cities	\$813,000	CDBG Grant
HO-13	Provide rehabilitation grant assistance and administrative services for owner-occupied housing		X					CDBG	\$264,000	CDBG Grant
HO-14	Coordinate the acquisition, construction, and renovation of public/non-profit facilities through building renovations, security updates and parking lot improvements		X					CDBG	\$893,000	CDBG Grant
HO-15	Manage funding that supports a variety of public service programs for low-income individuals and families and persons with special needs		X					CDBG	\$298,000	CDBG Grant
HO-16	Coordinate Fair Housing outreach and education activities through CDBG		X					CDBG	\$30,000	CDBG Grant
<b>HOME GRANT</b>										
HO-17	Provide HOME Investment Partnership Act Program (HOME) Grant monies for the purpose of constructing or renovating affordable housing	X						CDBG	\$474,000	HOME Grant

<b>HO - HOUSING</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
<b>HOME GRANT (Cont.)</b>										
HO-18	Encourage affordable housing to increase housing options for low-income families and the homeless through administering State Housing Tax Credits	X						CDBG	\$80,000	HOME & ESG Grant
HO-19	Work with and financially support community housing development organizations (CDHOs) operating in low and moderate-income neighborhoods		X					CDBG	\$134,000	HOME Grant
<b>ESG GRANT</b>										
HO-20	Provide support services for street outreach and emergency shelter resources through non-profit grants and CDBG		X					CDBG	\$89,000	ESG Grant
HO-21	Work with and financially assist various Non-Profits focused on Homeless prevention and rapid rehousing.		X					CDBG	\$88,000	ESG Grant
HO-22	Financially assist and coordinate with The Center of Family Resources for Cobb Collaborative on the Homeless Management Information System (HMIS)	X						CDBG	\$10,000	ESG Grant
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
HO-7	Update Student Housing Analysis			X				CD	Staff resources	General Fund
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
HO-7	Update Student Housing Analysis			X				CD	Staff resources	General Fund

<b>ED – ECONOMIC DEVELOPMENT</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>ED-1</b>	Update, as needed, the inventory of sites suitable for industrial development and continue to encourage policies to protect these job producing uses	X						ED, CD	Staff resources	General Fund
<b>ED-2</b>	Refine the county’s Economic Development Incentive Ordinance and associated policies			X				ED, CD	Staff resources	General Fund
<b>ED-3</b>	Focus on Economic Development targets that will provide growth opportunities within core clusters identified within the Cobb EDGE.	X						ED	Staff resources	General Fund
<b>ED-4</b>	Add areas to the Cobb County Commercial Property Rehabilitation Partial Property Tax Abatement Program, as needed.	X						ED, CD	Staff resources	General Fund
<b>ED-5</b>	Coordinate with Chamber of Commerce on Business Marketing, as needed	X						ED	Staff resources	General Fund
<b>ED-6</b>	Maintain individual property brochures to assist in marketing industrial sites to prospective businesses	X						CD, ED	Staff resources	General Fund
<b>ED-7</b>	Continue to evaluate appropriate areas throughout the county that would benefit from an Enterprise/Opportunity Zone designation	X						ED	Staff resources	General Fund
<b>ED-8</b>	Develop internal procedures to assist small businesses to meet their permitting needs			X				CD	Staff resources	General Fund
<b>ED-9</b>	Develop and Implement a Façade Improvement Grant/Loan program to serve as an incentive for property owners to improve the appearance of older commercial corridors					X		CD, ED	TBD	General Fund, Grants
<b>ED-10</b>	Create and execute a Memorandum of Understanding (MOU) that clearly defines functional roles in the economic development process for Cobb County – specifically, the role of the county’s Economic Development Division Manager, the Community Development Director, the Development Authority, the Cobb County Board of Commissioners, the Cobb Chamber of Commerce and Cobb’s Competitive EDGE			X				ED, CD, DA, BOC, CCC, Cobb EDGE	Staff resources	General Fund
<b>ED-11</b>	Assist with the creation of CIDs in appropriate areas	X						ED, CD, BOC	Staff resources	General Fund
<b>ED-12</b>	Conduct annual reporting on compliance with incentives agreements	X						ED, CD	Staff resources	General Fund
<b>ED-13</b>	Prepare annual reports for Opportunity Zone and Enterprise Zone programs	X						ED, CD	Staff resources	General Fund
<b>ED-14</b>	Assist in creating quarterly and annual reports on economic development activities	X						ED	Staff resources	General Fund
<b>ED-15</b>	Create a small business advisory council				X			ED, CD	Staff resources	General Fund
<b>ED-16</b>	Develop a small business program					X		ED, CD	Staff resources	General Fund

<b>ED – ECONOMIC DEVELOPMENT</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
ED-17	Conduct 100 existing business visits per year	X						ED	Staff resources	General Fund
ED-18	Develop and implement an existing business survey on county services				X			ED	Staff resources	General Fund
ED-19	Coordinate Economic Development partner quarterly meetings	X						ED	Staff resources	General Fund
ED-20	Create a more active role for the grants administrator regarding internal and external customers					X		ED	Staff resources	General Fund
ED-22	Create targeted workforce development programs for areas of high unemployment in Cobb County	X						ED, CD, CW	Staff resources	General Fund
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
ED-21	Research and consider Hospitality District for protection and development of recreation and tourism in appropriate areas of Cobb County	X						ED, CTT, CD	Staff resources	General Fund

<b>CF – COMMUNITY FACILITIES</b>										
NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
CF-PR-1	Periodically update the inventory of public properties including DOT and water department properties suitable for multiple uses, including passive recreational uses and linear parks	X						P.A.R.K.S., DOT, CCWS	Staff resources	General Fund
CF-PR-2	Execute joint facility use agreements with other elected boards, i.e. Board of Education				X			P.A.R.K.S., CCS, Other Boards	Staff resources	General Fund
CF-PR-3	Prepare grant applications and research other program funding mechanisms to assist with land purchases, facility development, and renovation of existing recreational facilities	X						P.A.R.K.S.	Staff resources	General Fund
CF-PR-4	Renovate facilities to support new creative recreational programming to meet the diverse needs of the community	X						P.A.R.K.S.	Staff resources	General Fund
CF-PR-5	Continue to coordinate and assist with volunteer Friends groups that are engaged in fundraising for development of passive parks	X						P.A.R.K.S., Friends Group	Staff resources	General Fund
CF-PR-6	Assist local volunteers to establish and maintain volunteer groups (i.e. Friends Groups) for Stout Park and Green Meadows Preserve	X						P.A.R.K.S., Volunteers	Staff resources	General Fund
CF-PR-7	Upgrade existing playground inventory to reflect new and innovative equipment		X					P.A.R.K.S., Friends Group	\$150,000 per playground	General Fund, Friends Group
CF-PR-8	Encourage "Life Time" sports within appropriate parks and Senior Centers	X						P.A.R.K.S., SS	Staff resources	General Fund
CF-PR-9	Expand Community Gardens within appropriate parks and Senior Centers	X						P.A.R.K.S., Master Gardeners, CCEs, SS	TBD	TBD
CF-PR-11	Provide Staff support for Revisited 2008 Parks Bond Program, as directed by the BOC			X				P.A.R.K.S.	TBD	General Fund
CF-PR-12	Develop and maintain innovative ART programs and events as well as all Cultural Affairs facilities	X						P.A.R.K.S.	TBD	General Fund
CF-PR-13	Expand cultural arts programming into community and recreational centers	X						P.A.R.K.S.	TBD	General Fund
CF-PR-14	Develop schedule of programming at all recreational centers	X						P.A.R.K.S.	TBD	General Fund
CF-PR-15	Coordinate shared use of parks and recreation space with general public and third party program providers	X						P.A.R.K.S.	TBD	General Fund
CF-PR-20	Repaving selected parking lots and access roadways in several parks			X				P.A.R.K.S.	\$4,000,000	2011 SPLOST

<b>CF – COMMUNITY FACILITIES</b>										
NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS (Cont.)</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
CF-PR-41	Prepare New County-Wide Parks Master Plan		X					P.A.R.K.S.	\$224,000	SPLOST
CF-PR-42	Paving improvements at various Parks		X					P.A.R.K.S.	\$3,600,000	SPLOST
CF-PR-43	Technology Improvements in various Parks	X						P.A.R.K.S.	\$900,000	SPLOST
CF-PR-44	General improvements in various Parks	X						P.A.R.K.S.	\$4,000,000	SPLOST
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
CF-PR-21	Renovate PRCA Administration Complex			X				P.A.R.K.S.	\$4,200,000	2011 SPLOST
CF-PR-22	Price Park Improvements		X					P.A.R.K.S.	\$500,000	2016 SPLOST
CF-PR-23	Green Meadows Preserve Improvements			X				P.A.R.K.S.	\$1,850,000	2016 SPLOST
CF-PR-24	City of Acworth Joint Project – Recreation Center				X			P.A.R.K.S.	\$8,500,000	2016 SPLOST
CF-PR-25	City of Kennesaw Joint Project – Recreation Center				X			P.A.R.K.S.	\$4,600,000	2016 SPLOST
CF-PR-26	PRCA Administration Complex – Small Engine Shop			X				P.A.R.K.S.	\$1,000,000	2016 SPLOST
CF-PR-27	Hubert Soccer Complex – Synthetic Turf			X				P.A.R.K.S.	\$2,600,000	2016 SPLOST
CF-PR-28	Nesbitt Union Chapel			X				P.A.R.K.S.	\$150,000	2016 SPLOST
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
CF-PR-10	Develop Hyde Farm as a working farm with programming to educate children and adults about the settlement of Cobb County, the story of the Power and Hyde families, how land was farmed in the county, the importance of agriculture in the community, and the Chattahoochee River as a significant natural resource.				X			P.A.R.K.S., CD, HPC, NPS, UGA	TBD	TBD
CF-PR-18	Replace roof on main building at Fellton Property				X			P.A.R.K.S.	\$400,000	2011 SPLOST
CF-PR-19	Appropriate renovations at Mt. Bethel Park				X			P.A.R.K.S.	\$557,000	2011 SPLOST
CF-PR-29	CCSD Joint Project					X		P.A.R.K.S.	\$4,000,000	2016 SPLOST
CF-PR-30	Sewell Park – Entrance Roadway for new Library/Cultural Center			X				P.A.R.K.S./PM	\$1,350,000	2016 SPLOST
CF-PR-31	Hyde Farm				X			P.A.R.K.S.	\$1,000,000	2016 SPLOST
CF-PR-32	Terrell Mill Park – Synthetic Turf Field			X				P.A.R.K.S.	\$1,000,000	2016 SPLOST
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
CF-PR-25	City of Kennesaw Joint Project – Recreation Center				X			P.A.R.K.S.	\$4,600,000	2016 SPLOST
CF-PR-33	Develop Mabry Park as a new passive park			X				P.A.R.K.S.	\$4,250,000	2016 SPLOST
CF-PR-34	Improvements at Mountain View Community Center			X				P.A.R.K.S.	\$750,000	SPLOST

<b>CF – COMMUNITY FACILITIES</b>										
NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS (Cont.)</b>										
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS (Cont.)</b>										
CF-PR-46	Complete Aviation Park	X						P.A.R.K.S.,TCCID	\$1,900,000	TCCID
CF-PR-47	Bells Ferry Trailhead Improvements	X						P.A.R.K.S.,TCCID	\$828,000	TCCID
CF-PR-48	Town Center Park	X						P.A.R.K.S.,TCCID	\$600,000	TCCID
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
CF-PR-16	Repair dam and dredge lake to restore water quality at Bartlett Property		X					P.A.R.K.S.	\$319,540	2011 SPLOST
CF-PR-17	Repair dam and dredge lake to restore water quality on Cato property		X					P.A.R.K.S.	\$241,682	2011 SPLOST
CF-PR-35	New Recreation / Community Center in Osborne Area				X			P.A.R.K.S.	\$10,000,000	2016 SPLOST
CF-PR-36	Mud Creek Soccer Complex – Synthetic Turf Fields			X				P.A.R.K.S.	\$2,600,000	2016 SPLOST
CF-PR-37	Improvements at Stout Park				X			P.A.R.K.S.	\$2,000,000	2016 SPLOST
CF-PR-38	Improvements at Mable House Complex				X			P.A.R.K.S.	\$2,000,000	2016 SPLOST
CF-PR-38.1	Expand seating at Mable House Amphitheatre				X		P.A.R.K.S			
CF-PR-39	Improvements at Old Clarkdale Park			X				P.A.R.K.S.	\$1,000,000	2016 SPLOST
CF-PR-40	Improvements at Johnston’s Riverline Park					X		P.A.R.K.S.	\$1,000,000	2016 SPLOST
CF-PR-45	Improvements at Jim R. Miller Park			X				P.A.R.K.S.	\$18,000,000	SPLOST
<b>CF-WA - WATER</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
CF-WA-1	Continue to acquire wetlands and other environmentally sensitive areas.	X						CCWS	TBD	General Fund/Grants
CF-WA-2	Comply with requirements of sewer system Capacity, Maintenance, Operation, and Management program	X						CCWS	Staff resources	General Fund
CF-WA-3	Work with CCMWA to ensure quality of potable water provided to customers meets regulations	X						CCWS	Staff resources	General Fund
CF-WA-4	Continue the replacement of aging and substandard water mains.	X						CCWS	\$10,000,000 / Year	General Fund
CF-WA-6	Implement approved Watershed Plan in coordination with federal and state agencies.			X				CCWS	\$500,000	General Fund
CF-WA-7	Conduct condition assessments of appropriate county sewers and pump stations each year in accordance with the CCWS Asset Management Program and make appropriate repairs or replacements.	X						CCWS	\$8,000,000 / Year	General Fund

<b>CF – COMMUNITY FACILITIES</b>										
NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>CF-WA - WATER (Cont.)</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
CF-WA-8	Partner with private entities for replacement of non-conserving water fixtures in commercial establishments.			X				CCWS	\$1,000,000 / Year	Private Sector
CF-WA-9	Reduce reliance on private septic systems where possible through ongoing sewer extensions	X						CCWS	\$1,000,000 / Year	General Fund
CF-WA-10	Continue to operate and maintain the Watershed Stewardship Program	X						CCWS	Staff resources	General Fund
CF-WA-11	Continue to support Water supply and Water conservation programs and educational outreach initiatives	X						CCWS	Staff resources	General Fund
CF-WA-12	Evaluate opportunities to own and retrofit existing impoundment facilities for regional detention to create additional storage volume to store flood flows and mitigate downstream flooding.	X						CCWS	Staff resources	General Fund/Grants
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
CF-WA-5	Operate four WRFs to ensure quality of discharges to Allatoona Lake and Chattahoochee River meet or exceed regulatory requirements and make appropriate repairs and replacements.	X						CCWS	\$22,000,000 / Year	General Fund
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
CF-WA-5	Operate four WRFs to ensure quality of discharges to Allatoona Lake and Chattahoochee River meet or exceed regulatory requirements and make appropriate repairs and replacements.	X						CCWS	\$22,000,000 / Year	General Fund
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
CF-WA-5	Operate four WRFs to ensure quality of discharges to Allatoona Lake and Chattahoochee River meet or exceed regulatory requirements and make appropriate repairs and replacements.	X						CCWS	\$22,000,000 / Year	General Fund
<b>CF-LI - LIBRARY</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
CF-LI-1	Expand access to computer stations and technology	X						LI, IS	TBD	General Fund

<b>CF – COMMUNITY FACILITIES</b>										
NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>CF-LI – LIBRARY (Cont.)</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
CF-LI-2	Expand digital collection	X						LI	TBD	General Fund
CF-LI-3	Provide online programming and digital access to materials	X						LI	TBD	General Fund
CF-LI-9	Expand service hours at all locations		X					LI	TBD	General Fund
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
CF-LI-6	Complete the design/build of Acworth & Kennesaw Library, a joint use facility					X		LI /P.A.R.K.S	\$8,600,000	2016 SPLOST
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
CF-LI-4	Complete design/build of East Marietta Library and Cultural, a joint use facility		X					LI /P.A.R.K.S	\$10,600,000	2016 SPLOST / State
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
CF-LI-5	Complete the design/renovation of Switzer Library, formerly Central Library			X				LI	\$6,300,000	2011 and 2016 SPLOST
CF-LI-7	Complete the design/expansion of Gritters Library				X			LI	\$2,900,000	2016 SPLOST
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
CF-LI-8	Complete the design/renovation of South Cobb Regional Library and other facilities			X				LI	\$169,000	2016 SPLOST
<b>CF-SW – SOLID WASTE</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
CF-SW-1	Update the County’s permit requirements and host fees for waste collection.						X	SW	TBD	TBD
CF-SW-2	The owner/operators of all transfer stations and/or material recovery facilities will require their commercial customers to have identifiable stickers on their collection vehicles that are supplied by the transfer station. This will require the transfer stations to coordinate with Cobb County to confirm the hauler has a Cobb County permit to collect and convey waste material.		X					SW	TBD	TBD
CF-SW-3	Implement the three-step host fee/non-exclusive franchise agreement between the County owned, ADS operated transfer station and garbage haulers.						X	SW	TBD	TBD

<b>CF – COMMUNITY FACILITIES</b>										
NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>CF-SW – SOLID WASTE (Cont.)</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
CF-SW-4	Update the Cobb County Code, regulations and/or policies to facilitate the implementation of Solid Waste goals.	X						SW	TBD	TBD
CF-SW-5	Update Cobb County's curbside recycling program, including maximum fines for violators of Cobb County Code Sec. 102-65.	X						SW	TBD	TBD
CF-SW-6	Increase the number of adopt a mile volunteers	X						KCB	Staff Resources	General Fund
CF-SW-7	Expand the Adopt-A-Mile Program to additional roadways				X			KCB	Staff Resources	General Fund
CF-SW-8	School zone infrastructure project focused on improving pedestrian safety and aesthetics surrounding schools in South Cobb	X						DOT, CD, KCB, CCSD	Staff Resources	General Fund
CF-SW-9	Increase tree plantings on county land, facilities, and necessary right-of-ways	X						DOT, CD, KCB	Staff Resources	General Fund
<b>CF-TE - TECHNOLOGY</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
CF-TE-1	Continue to enhance and expand access to technology (i.e. Wi-Fi) at all Cobb County government facilities.	X						All Departments	TBD	General Fund / Grants
CF-TE-2	Continue to enhance and expand the use of technology and social media platforms to improve information and services for the public.	X						All Departments	Staff resources	General Fund
CF-TE-3	Investigate and implement, as necessary and feasible, technology upgrades, policies or initiatives to improve efficiency, customer service and public participation.	X						All Departments	TBD	General Fund / SPLOST
CF-TE-4	Update codes, policies, regulations and/or infrastructure, as necessary and feasible, in order to support technological advances and innovations.	X						All Departments	Staff resources	General Fund
CF-TE-5	Promote small businesses and other economic development programs by leveraging technological tools.	X						All Departments	TBD	General Fund
CF-TE-6	Leverage technological advances and devices that allow for the education and improved quality-of-life of the public.	X						All Departments	TBD	General Fund / SPLOST

<b>HS – HUMAN SERVICES</b>										
NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>HS-SS – SENIOR SERVICES</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
HS-SS-1	Conduct update to Senior Service 10-Year Master Plan		X					SS	\$60,000	General Fund/Grant
HS-SS-2	Begin implementation of new Senior Services 10-Year Master Plan			X				SS	TBD	TBD
HS-SS-3	Operate & monitor Meals-On-Wheels to make appropriate changes based upon changes in demographics	X						SS	\$750,000	General Fund
HS-SS-4	Provide classes that combine health, education and socialization	X						SS	Staff resources	General Fund
HS-SS-5	Holistically incorporate physical, emotional, intellectual, social, occupational and spiritual dimensions of wellness in all programming and education focus areas of Health and Wellness, Elder abuse, Caregiving, Housing, Transportation, Dementia, Social Engagement, and Environment	X						SS & Partners	Staff resources	General Fund
HS-SS-6	Continue to promote and encourage a collaborative effort between government, faith based, private sector and non-profits to ensure personal care, homemaker and respite services are available to all in need	X						SS	Staff resources	General Fund
HS-SS-7	Create and maintain current Voucher Programs and seek additional monies to fund other Voucher Programs	X						SS	Staff resources	General Fund
HS-SS-8	Monitor and apply for grant applications related to Senior Service programming and initiatives	X						SS	Staff resources	General Fund
HS-SS-9	Collaborate with community partners on providing affordable housing and transportation for all older adults and caregivers	X						SS	Staff resources/ Non-Profits/Private Development	General Fund
HS-SS-10	Explore possibilities of sharing resources with other community based nutrition programs	X						SS, CDPH	Staff resources	General Fund
HS-SS-11	Work with youth organizations to explore ways to involve the youth in a positive way with seniors	X						SS	Staff resources	General Fund
HS-SS-12	As a component of education, establish partnerships with local and regional agencies to collaboratively develop publications surrounding all aspects of senior services			X				SS, ARC	Staff resources	General Fund
HS-SS-14	Complete upgrades at various facilities				X			SS	\$41,580	2016 SPLOST
HS-SS-15	Formalize agreement to collaborate with all Cobb cities on Senior Service initiatives to reduce duplication of services			X				SS	Staff resources	General Fund

<b>HS – HUMAN SERVICES</b>										
NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>HS-SS – SENIOR SERVICES (Cont.)</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
HS-SS-16	Utilize GIS technology and online applications to enhance and educate a wider senior population on senior service programs and initiatives					X		SS/IS	TBD	TBD
HS-SS-17	Coordinate enforcement of quality of life codes with Community Development to assist older populations that have trouble complying with requirements	X						SS, CD	Staff resources	General Fund
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
HS-SS-13	Complete North Cobb Senior Expansion		X					SS	\$2,600,000	2016 SPLOST
<b>HS-PH – PUBLIC HEALTH</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
HS-PH-1	Coordinate health service and facility requirements with other public or private organizations that provide similar services	X						CDPH, Cobb2020	N/A	CDPH
HS-PH-2	Establish innovative approaches to affordable public health service delivery and wellness promotion	X						CDPH	N/A	CDPH
HS-PH-3	Continue outreach with public and private medical providers to improve access to health care for lower income, uninsured and disparate populations	X						SS, CDPH, Good Sam, WellStar, Cobb2020	N/A	Private Financing
HS-PH-4	Continue the Get Active Cobb initiative to encourage more people to get involved into the Move and Walk program	X						UGA, CCES, CCS, PRCA, CDPH	N/A	CCES, UGA, CDPH, Donations
HS-PH-5	Implement Sharing Spaces Agreements to increase opportunities for physical activity among private and community facilities	X						CDPH, Cobb2020 PRCA	N/A	General Fund, Donation
HS-PH-6	Work with Cobb2020 and Public Health to create new access points for fresh fruits and vegetables	X						Cobb2020, CDPH, ACFB, CCES, YMCA	N/A	General Found
HS-PH-7	Continue Comprehensive School Physical Activity program to encourage students to do more physical activities everyday	X						Cobb2020, CDPH, public & private schools	N/A	General fund, Schools
HS-PH-8	Continue Breath Easy Cobb efforts to increase the number of smoke-free policies throughout the county	X						ALA, ACS, ANR, CDPH, Cobb2020	N/A	General Fund, Donations

<b>HS – HUMAN SERVICES</b>										
NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>HS-PH – PUBLIC HEALTH (Cont.)</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
HS-PH-9	Expand the number of worksite wellness policies related to physical activity, nutrition and tobacco	X						COC, CDPH, Kaiser, Cobb2020, WellStar	N/A	General Fund, Donations
HS-PH-10	Complete the 5-year Community Health Assessment and Community Health Improvement Plan Update and implement Action Plans as designated						X	CDPH, KSU, Cobb2020, CD	TBD	CDPH, KSU
HS-PH-11	Complete the “Health in all Policy” Strategic Planning with Cobb2040 Plan and Cobb DOT and implement as designated						X	CDPH, CD, CDOT	TBD	General Fund
HS-PH-12	Continue expansion of Safe Kids Injury Prevention efforts with the Cobb Safety Village to serve more Children with Special Needs, Teens and Seniors				X			SKCC, PS, Metro Atl. Ambulance, CDPH	Staff resources	CDPH, General Fund, Donations
HS-PH-13	Complete construction and renovations of CDPH facilities to expand services in Marietta, Smyrna and Acworth/Kennesaw			X				CDPH, PM	\$6,500,000	CDPH, 2011 SPLOST, Donations
<b>HS-ED – EDUCATION</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
HS-EDU-1	Continue staff collaboration on zoning map changes and land use changes between the School System and County Government.	X						CCS, CD	Staff Resources	General Fund
HS-EDU-2	Orchestrate annual coordination meetings between county land use planning and Cobb County School system administrative planning staff	X						CCS, CD	Staff Resources	General Fund
HS-EDU-3	Provide quarterly updates to the Cobb County School System regarding residential land use changes and approved residential permits by type	X						CCS, CD	Staff Resources	General Fund
HS-EDU-4	Ensure coordination between Cobb County Planning staff and the Cobb County School Systems administrative staff on municipal boundary changes	X						CCS, CD	Staff Resources	General Fund
HS-EDU-5	Collaborate with local secondary educational institutions to ensure sufficient levels of education and training for the workforce	X						ED	Staff Resources	General Fund
HS-EDU-6	Improve county wide school zone pedestrian facilities						X	CCS, CD	Staff Resources	General Fund
HS-EDU-7	Coordinate with CCS on ED-SPLOST IV Projects, when necessary (2014-2018)	X						CCS	\$717,844,707	Ed-SPLOST
HS-EDU-8	Coordinate with CCS on ED-SPLOST V Projects, when necessary (2019-2023)				X			CCS	\$759,000,000	Ed-SPLOST
HS-EDU-9	School zone infrastructure project focused on improving pedestrian safety and aesthetics surrounding schools in South Cobb	X						CCSD, CD, DOT, KCB	Staff Resources	General Fund

<b>NH – NATURAL AND HISTORICAL RESOURCES</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>Historical Resources</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>NH-1</b>	Update the existing Historic Resources Survey.			X				HPC, CD	\$12,000	General Fund/Grant
<b>NH-2</b>	Investigate digitization of documents stored at the University of West Georgia to facilitate public access.						X	CD	Staff resources	General Fund
<b>NH-3</b>	Promote heritage tourism and partner with Cobb Travel & Tourism as needed.	X						HPC, CD, CTT	Staff resources	General Fund
<b>NH-5</b>	Develop a series of seminars or workshops for the education of the public on historic preservation, the process, the implications, and the opportunities.	X						HPC, CD	Staff resources	General Budget
<b>NH-6</b>	When necessary, adjust the Historic Preservation Ordinance to comply with State standards in order to sustain our Certified Local Government Status.	X						CD	Staff resources	General Budget
<b>NH-7</b>	Encourage developers to place important historic resources on the Cobb County Local Register of Historic Places as part of development process.	X						CD	Staff resources	General Budget
<b>NH-8</b>	When development is unable to protect important historic resources, ensure that appropriate mitigation is required.	X						CD	Staff resources	General Budget
<b>NH-9</b>	Continue information sharing between the county historic preservation planner and the preservation interests in the cities.	X						CD	Staff resources	General Budget
<b>NH-10</b>	Continue to partner with preservation non-profits in the county.	X						HPC, CD	Staff resources	General Budget
<b>NH-11</b>	Continue to expand the Cobb County Historic Marker program and provide for maintenance of existing markers, as additional monies become available.	X						HPC, CD	\$2,500 / Marker	General Fund
<b>NH-13</b>	Continue to support efforts to educate the public on historic preservation and the history of Cobb County.	X						HPC, CD	Staff resources	General Fund
<b>NH-14</b>	Pursue grants through the Georgia Historic Preservation Division in order to fund preservation initiatives.	X						HPC, CD	Staff resources	General Fund
<b>NH-15</b>	Ensure that the Historic Preservation Commission and Historic Preservation Planner attend mandated training so Cobb County can maintain its Certified Local Government status.	X						HPC, CD	\$1,000	General Fund
<b>NH-16</b>	Develop material that provides information on Cobb County archival records available for historical research.					X		CD	Staff resources	General Fund
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
<b>NH-4</b>	Investigate updating the design guidelines for the Clarkdale Mill Village Historic District.				X			HPC, CD	\$10,000	General Fund/Grant
<b>NH-12</b>	Support planning for the preservation of Civil War trenches and earthworks on the Discovery Boulevard 100-acre tract.	X						CD	Staff resources	General Fund

<b>NH – NATURAL AND HISTORICAL RESOURCES</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>Natural Resources</b>										
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>NH-19</b>	Consider changes to procedures and policies to attain the highest standard of environmental stewardship available through the Green Communities program	X						CCWS, DOT, CD, KCB, P.A.R.K.S	N/A	General Fund
<b>NH-20</b>	Coordinate between Keep Cobb Beautiful and Cobb DOT to plant appropriate trees as part of road projects	X						KCB & DOT	TBD	General Fund
<b>NH-21</b>	Conduct an education campaign “Go Native” to encourage planting of native tree species	X						KCB	N/A	KCB Fund
<b>NH-22</b>	Promote initiatives and develop partnerships to encourage recycling at public events	X						KCB	N/A	KCB Fund
<b>NH-23</b>	Continue to provide training and tools through Ecology workshops for monitoring volunteers	X						Watershed Stewardship Program	N/A	Water Fund
<b>NH-24</b>	Continue to provide and expand the Community Ecology Programs	X						Watershed Stewardship Program	N/A	Water Fund
<b>NH-25</b>	Continue School Outreach programs of water-related education programs as well as the Cobb’s Green School Initiative	X						Watershed Stewardship Program	N/A	Water Fund
<b>NH-26</b>	Continue Stormwater Compliance education efforts	X						Watershed Stewardship Program	N/A	Water Fund
<b>NH-27</b>	Develop program initiatives and educate citizens of Cobb County to provide guidance and awareness of environmental concerns	X						Watershed Stewardship Program	N/A	Water Fund
<b>NH-28</b>	Promote awareness to the community and developers on the necessity of the protection and preservation of sensitive habitats and slopes	X						CD	N/A	General Fund
<b>NH-29</b>	Promote conservation development with permanently protected open space as a watershed protection measure.	X						CD	N/A	General Fund

<b>PS – PUBLIC SAFETY</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>PS-1</b>	Recruit, train, and retain public safety staff	X						PS	Staff time	General Fund, Fire Fund
<b>PS-2</b>	Maintain mutual agreements with all municipalities, surrounding counties, state, and federal agencies	X						PS, CD	Staff time	General Fund
<b>PS-3</b>	Continue to implement communication improvements to better coordinate emergency response within the county and Metro Atlanta region	X						PS	Staff time	General Fund, 2016 SPLOST
<b>PS-4</b>	Expand public safety recruiting efforts	X						PS	Staff time	General Fund
<b>PS-5</b>	Continue to evaluate and solicit grant opportunities to enhance preparedness and response capabilities	X						PS, ED	Staff time	General Fund
<b>PS-6</b>	Continue to meet requirements & certifications of public safety personnel	X						PS	Staff time	General Fund
<b>PS-7</b>	Continue to conduct joint training exercises with other public safety personnel and jurisdictions	X						PS	Staff time	General Fund
<b>PS-8</b>	Continue to work with various organizations such as CERT, Neighborhood Safety Committee, Citizen PS Academy, PENS, PACS, Safety Village Foundation, Neighborhood Watch groups and other groups to assist in reducing crime through crime prevention and community education programs	X						PS	Staff time	General Fund
<b>PS-9</b>	Continue to facilitate community risk reduction events and programs such as “Touch-A-Truck”, “Safety Blitz”, “Camp Puzzle” and other fire safety programs	X						PS	Staff time	General Fund
<b>PS-10</b>	Continue efforts to improve public safety response times	X						PS	Staff time	General Fund
<b>PS-11</b>	Equip all field personnel with body cameras					X		PS	\$280,000	General Fund
<b>PS-12</b>	Continue patrol rifle purchase program	X						PS	\$52,000	General Fund
<b>PS-13</b>	Purchase shooting simulators		X					PS	\$100,000	General Fund
<b>PS-14</b>	Move the TAC and K9 units to a different facility		X					PS	Staff time	Federal Government
<b>PS-16</b>	Complete Construction of Quiet Rooms (911)		X					PS	\$22,000	E-911 Fund

<b>PS – PUBLIC SAFETY</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS (Cont.)</b>										
PS-17	Implement CAD to CAD overlay to eliminate redundancy		X					PS	\$12,800	E-911 Fund/Fire Fund/Contracted Ambulance Providers
PS-18	Renovation of Police Space to 911 Training Room		X					PS	TBD	E-911 Fund
PS-19	Implement Swift Reach Emergency Notification System		X					PS	Staff time	E-911 Fund
PS-20	Renovation of 911 Center for additional office space		X					PS	TBD	E-911 Fund
PS-21	Maintain Public Safety Equipment and Apparatus Replacement Schedule	X						PS	Staff time	General Fund
PS-22	Integrate recommendations from the International Association of Chiefs of Police	X						PS	TBD	TBD
PS-23	Animal Control Van replacement	X						PS	\$108,000	2016 SPLOST
PS-24	Replacement of weather siren equipment/MOSCAD upgrade	X						PS	\$936,000	2016 SPLOST
PS-25	Vehicles with equipment		X					PS	\$12,312,000	2016 SPLOST
PS-26	Placement of 2-3 new towers for radio system	X						PS	\$6,000,000	2016 SPLOST
PS-27	Renovate and expand training facilities to include class A burn facility, more classrooms, and shower facilities, and firing ranges	X						PS	\$23,300,000	2016 SPLOST
PS-28	Replacement of all subscriber units on the County radio system	X						PS	\$14,000,000	2016 SPLOST
PS-32	Replacement of Mobile Command Unit	X						PS	\$1,500,000	2016 SPLOST
PS-33	Replace fire station alerting software	X						PS	\$945,000	2016 SPLOST
PS-35	Replacement of Police Headquarters and Evidence Unit	X						PS	\$16,000,000	2016 SPLOST
PS-36	Renovate Police precincts	X						PS	\$2,250,000	2016 SPLOST
PS-37	Evidence vans and kit for crime scene processing		X					PS	\$102,113	2016 SPLOST
PS-42	Addition of Squad #14			X				PS	\$1,000,000	2016 SPLOST
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
PS-39	Property Acquisition in West Cobb for Fire Station #32				X			PS	\$9,000,000	2016 SPLOST
PS-40	Addition of Fire Station #32					X		PS	\$3,900,000	2016 SPLOST
PS-44	Implementation of Quick Response Vehicle (QRV) at station #10 & #26		X					PS	\$768,000	2016 SPLOST

<b>PS – PUBLIC SAFETY</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
PS-15	Police facilities at the Battery and Sun Trust Park		X					PS/ Private Developer	Staff time	Private Funds
PS-29	Construction of Fire Station #29 in Cumberland for an Engine and Quick Response Vehicle	X						PS	\$4,368,471	2016 SPLOST
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
PS-34	Airport Crash Foam Unit for coverage at McCollum Airport			X				PS	\$1,000,000	2016 SPLOST
PS-38	Addition of Police precinct in NE Cobb	X						PS	\$5,000,000	2016 SPLOST
PS-41	Addition of Fire Station #31 to the Cobb County International Airport				X			PS	\$4,200,000	2016 SPLOST
PS-44	Implementation of Quick Response Vehicle (QRV) at station #10 & #26		X					PS	\$768,000	2016 SPLOST
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
PS-30	Relocate Fire Station #1 to land already purchased by the county	X						PS	\$3,300,000	2016 SPLOST
PS-31	Rebuild Fire Station #7 possibly on new site or existing site			X				PS	\$3,900,000	2016 SPLOST
PS-39	Property Acquisition in West Cobb for Fire Station #32				X			PS	\$9,000,000	2016 SPLOST
PS-40	Addition of Fire Station #32					X		PS	\$3,900,000	2016 SPLOST
PS-43	Relocate Station #17		X					PS	\$2,800,000	2016 SPLOST
PS-44	Implementation of Quick Response Vehicle (QRV) at station #10 & #26		X					PS	\$768,000	2016 SPLOST

<b>IC – INTERGOVERNMENTAL COORIDINATION</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
IC-1	Hold annual City – County Retreat for coordination of land use and service provision	HB-489 Intergovernmental Agreement	X						CD	Staff resources
IC-2	Review plans, studies, updates, zone changes and developments of regional impact of regional commissions, cities and counties	O.C.G.A. Chapter 110-12-1	X						CD	Staff resources
IC-3	Comment on consistency with future land use and zoning of applications for annexation and zone change	HB-489 Intergovernmental Agreement	X						CD	Staff resources
IC-4	Provide and receive notification for comment of zoning applications within half mile of city / county boundaries	HB-489 Intergovernmental Agreement	X						CD	Staff resources
IC-5	Participate in regional and state organizations to foster intergovernmental cooperation		X						CD	Staff resources
IC-6	Engage the Cobb County School District in comment and review of planning and zoning actions		X						CD	Staff resources
IC-7	Create a Cobb 101 course that focuses on the functions of County Government for interested residents and employees			X					Cobb County	Staff resources
IC-8	Participate in Economic Development Quarterly meetings with representatives from cities, state and other partners		X						ED, State & other partners	Staff resources
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
IC-9	Coordinate with CIDs on the development of studies and master plans, when appropriate		X						CD, CCID, TCCID	Staff resources
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
IC-9	Coordinate with CIDs on the development of studies and master plans, when appropriate		X						CD, CCID, TCCID	Staff resources

<b>DR – DISASTER RESILIENCE</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>DR-1</b>	Acquisitions of residential and commercial structures in the floodplain.	X						EMA & Cities	\$2,000,000	Water Fund/ Grant
<b>DR-2</b>	Stream bank mitigation Study				X			EMA & Cities	\$40,000	Grant
<b>DR-3</b>	Form workgroups to assess mitigation strategies for high flood risk areas	X						EMA & Cities	\$40,000	Grant
<b>DR-4</b>	Acquisition of vacant floodplain land.	X						EMA & Cities	\$1,000,000	Grant
<b>DR-5</b>	Promote floodplain mapping including updates / enhancements using GIS.	X						EMA & Cities	\$1,000	General Fund
<b>DR-6</b>	Develop information brochures and schedule public meetings about home elevation in Cobb floodplains.	X						EMA & Cities	\$25,000	Grant
<b>DR-7</b>	Promote educational opportunities for county and city floodplain managers.	X						EMA & Cities	\$1,000	General Fund/Water Fund
<b>DR-8</b>	Increase network of stream monitoring gauges.	X						EMA & Cities	\$25,000	Federal Government
<b>DR-9</b>	Increase monitoring and enforcement of routine maintenance at private-owned stormwater detention facilities.	X						EMA & Cities	\$1,000	Water Fund
<b>DR-10</b>	Promote structural adjustments such as elevation for homes in floodplain areas.	X						EMA & Cities	\$25,000	General Fund/Water Fund
<b>DR-11</b>	Evaluate all major basins in the County and identify potential sites for construction of storm water structures.	X						EMA & Cities	\$150,000	General Fund/Water Fund
<b>DR-12</b>	Convert identified floodplain lots to relieve areas downstream.						X	EMA & Cities	\$1,000,000	General Fund/Water Fund
<b>DR-13</b>	Install major upgrades to warning sirens throughout.		X	X				EMA & Cities	\$1,000,000	SPLOST/ Grant
<b>DR-14</b>	Install additional warning sirens throughout the county to achieve 100% coverage.	X						EMA & Cities	\$1,000,000	E911 Fund/General Fund/Grant
<b>DR-15</b>	Wind retrofit tornado vulnerable 911 / EMA / Police HQ facilities.				X			EMA & Cities	\$25,000	E911 Fund/General Fund/Grant
<b>DR-16</b>	Construct Safe Rooms for vulnerable areas which lack safer shelter areas in tornado events.	X						EMA & Cities	\$100,000	General Fund/Grant
<b>DR-17</b>	Identify safer areas within county government buildings for people in the event of a tornado.	X						EMA & Cities	Staff resources	General Fund

<b>DR – DISASTER RESILIENCE</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>DR-18</b>	Provide weather radios to vulnerable populations to provide warning of approaching severe thunder-storms.	X						EMA & Cities	\$50,000	General Fund/Grant
<b>DR-19</b>	Conduct a study about how to increase protection for public properties from hail resulting from Thunder-storms.				X			EMA & Cities	\$15,000	General Fund/Grant
<b>DR-20</b>	Promote the use of lightning rods and surge protectors as part of a public awareness initiative.	X						EMA & Cities	Staff resources	General Fund
<b>DR-21</b>	Inventory, test and assess shortages of generators at all county and city critical facilities. Purchase and install where needed.	X						EMA & Cities	\$10,000	General Fund/Grant
<b>DR-22</b>	Perform field survey including dams, spillways, downstream cross section and downstream structures within dam breach zone.	X						EMA & Cities	\$2,000,000	Cities/General Fund/Grant
<b>DR-23</b>	Educate dam owners and the general public about Dam hazards. Promote development of Emergency Action Plans (EAPs) for dams.	X						EMA & Cities	Staff resources	Cities/General Fund
<b>DR-24</b>	Retrofit existing dams using Cobb County's Storage Volume Purchase Program to create additional freeboard and volume to store flood waters.	X						EMA & Cities	TBD	Water Fund/Grant
<b>DR-25</b>	Identify ground-water recharge areas in County near transportation routes and assess / correct for vulnerability.	X						EMA & Cities	TBD	Cities/General Fund/Grant
<b>DR-26</b>	Assess current resource requirements of the Cobb HAZMAT Team and fire and emergency services in general.	X						EMA & Cities	\$3,000	Cities/General Fund
<b>DR-27</b>	Develop proposal identifying current resource requirements needed to maintain peak operating proficiency of the Cobb HAZMAT Team.	X						EMA & Cities	\$15,000	Cities/General Fund
<b>DR-28</b>	Fund ongoing HAZMAT training to help maintain the required skills, knowledge, and abilities of the Cobb HAZMAT Response Team.	X						EMA & Cities	\$10,000	General Fund, Grant, FEMA
<b>DR-29</b>	Review landscape and design review requirements to ensure vegetation does not conflict with above-ground utilities at any point of the life span						X	CD	\$3,500	General Fund
<b>DR-30</b>	Coordinate with other departments to provide consistent disaster and hazard mitigation mapping to address community preparedness	X						CEMA, CD, CWS, PS, DOT	Staff resources	General Fund
<b>DR-31</b>	Work with the Cities to assess how more credit may be gained under the NFIP Community Rating System (CRS) for the county and each city in order to further reduce the flood insurance premiums of residents.	X						CEMA, CD, CWS	Staff resources	Cities/General Fund

<b>MC – MILITARY COMPATIBILITY</b>										
<b>Item</b>	<b>Project</b>	<b>Ongoing</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Responsible Party</b>	<b>Cost Estimate</b>	<b>Funding Source</b>
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
<b>MC-1</b>	Develop 3-Dimensional Imaginary Surface Model			X				CD, DARB	TBD	TBD
<b>MC-2</b>	Create Light Pollution Study			X				CD, DARB	Staff resources	General Fund/Grant
<b>MC-3</b>	Coordinate with Dobbins ARB to develop and market educational and outreach programs			X				CD, DARB	Staff resources	General Fund
<b>MC-4</b>	Formalize and improve the development review coordination with Dobbins ARB			X				CD, DARB, BOC	Staff resources	General Fund
<b>MC-5</b>	Monitor compatibility of land uses as redevelopment occurs around Dobbins ARB	X						CD	Staff resources	General Fund
<b>MC-6</b>	Continue to coordinate development plan review and rezoning applications with Dobbins ARB	X						CD, DARB	\$30,000	General Fund/Grant
<b>MC-7</b>	Implement as necessary recommendations from the JLUS	X						CD, DARB	\$30,000	General Fund/Grant
<b>MC-8</b>	Manage Office of Economic Adjustment (OEA) Grant funds			X				CD, DARB	\$30,000	General Fund/Grant
<b>MC-9</b>	Pursue grants associated with implementing the Dobbins JLUS	X						CD, DARB	Staff resources	General Fund
<b>MC-10</b>	Educate ARC, DCA, GDOT, GEDA and others on the importance of Dobbins ARB relative to the state and region	X						CD, DARB	Staff resources	General Fund

<b>PM – PLACE MAKING</b>										
Item	Project	Ongoing	2017	2018	2019	2020	2021	Responsible Party	Cost Estimate	Funding Source
<b>COUNTYWIDE WORK PROGRAM ITEMS</b>										
PM-1	Use existing design guidelines to enhance the public space outside buildings along four corridors during the Site Plan Review process	X						CD	Staff resources	General Fund
PM-4	Modify zoning regulations to reinforce design guidelines' implementation					X		CD	Staff resources	General Fund
PM-7	Update Cobb County Architecture Design Guidelines		X					CD, DOT	Staff resources	General Fund
PM-8	Develop county-wide school zone pedestrian facility pattern book				X			CD, DOT	Staff resources	General Fund
PM-9	Work with Cobb DOT to monitor and improve county's trail, sidewalk, and bike lanes system	X						CD, DOT	Staff resources	General Fund
PM-10	Construction of sidewalks along roadways throughout the County to fill in the gaps		X					CDOT	\$5,000,000	2011 SPLOST
PM-11	Construction of sidewalks and other pedestrian improvements along roadways in the vicinity of Schools		X					CDOT	\$6,000,000	2011 SPLOST
PM-12	Construction of sidewalks along roadways at transit, activity center, and high accident area throughout the County		X					CDOT	\$4,500,000	2011 SPLOST
PM-13	Construction of sidewalks and other pedestrian and bike path improvements along roadways in the vicinity of schools, activity centers, multi modal facilities (transit stops/shelters, etc.), and other congested areas; includes pedestrian bridges where needed					X		DOT	\$35,100,000	2016 SPLSOT
<b>COMMISSION DISTRICT 1 WORK PROGRAM ITEMS</b>										
PM-2	Update Dallas HWY Design Guidelines consistent with county's existing building and transportation standards and regulations			X				CD, DOT	Staff resources	General Fund
<b>COMMISSION DISTRICT 2 WORK PROGRAM ITEMS</b>										
PM-3	Update Atlanta Road Design Guidelines consistent with county's existing building and transportation standards and regulations	X						CD, DOT	Staff resources	General Fund
<b>COMMISSION DISTRICT 3 WORK PROGRAM ITEMS</b>										
PM-5	Canton Road pedestrian light district affidavit tracking and implementation	X						CD, DOT	Staff resources	General Fund
PM-6	Develop design guidelines for Austell Road, Mableton Parkway, Riverside Parkway, Veteran's Memorial Highway and Downtown Vinings			X				CD, DOT	\$127,500	General Fund
<b>COMMISSION DISTRICT 4 WORK PROGRAM ITEMS</b>										
PM-6	Develop design guidelines for Austell Road, Mableton Parkway, Riverside Parkway, Veteran's Memorial Highway and Downtown Vinings			X				CD, DOT	\$127,500	General Fund



Cobb County Government  
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