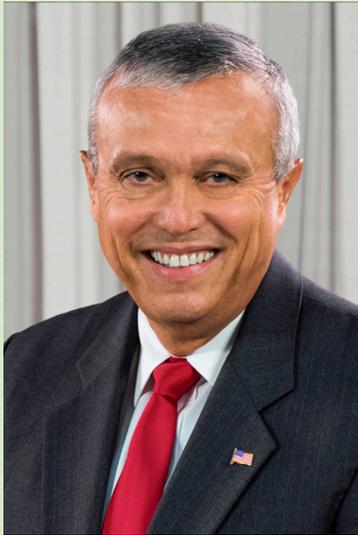


Cobb County Government

2019 Annual Report

From the Chairman



2018 was a terrific year in Cobb County.

We live in a world where Uber and Lyft represent ride share applications yet own no vehicles; Airbnb is increasing its share of the hotel motel industry yet owns no buildings; and alternative energy sources are steadily impacting the business plans for utility companies.

Cobb County government must plan to accommodate this new world.

This will require innovative thinking, political courage and the will to take reasonable risks and be willing to ask the public and business community to join us as partners as we face a rapidly changing world. We are working to attract new businesses and retain those already here. These efforts

collectively resulted in \$3.1 billion in new economic development in 2018. These projects included:

- Floor & Décor will expand and relocate its headquarters in the Cumberland CID
- Home Depot will renovate and equip two existing offices
- Brasfield & Gorrie relocated its corporate headquarters in Cobb County
- Thyssenkrupp will move its North American operations center to Cobb
- Empire Distributors moved its headquarters to the county
- Arylessence modernized with a state-of-the-art technical innovation laboratory
- Care Stream Dental expanded into Cobb

An often overlooked but critical element in the success of any business is the transit and transportation infrastructure in the area. Special Purpose Local Option Sales Tax continues to play an essential role in that regard as we saw the continuing recapitalization of our transportation network. Complementing these SPLOST transportation projects have been new projects such as:

- New Acworth community center
- \$2.64 million expansion of the North Cobb Senior Center
- Completed a rebuilding of Fire Station 18 on Mars Hill Road
- Smyrna Public Health Clinic
- New 41,000-square-ft. event center at Jim Miller Park





Just before Christmas we closed on the last purchase of green space funded by the 2008 parks bond, a commitment upon which I campaigned. The value and importance of adding more than 400 acres of green space cannot be stated strongly enough.

The public-private partnership with the Braves continues to bear fruit. The facts show that the developments stimulated by the Braves complex will generate the necessary taxes, and sooner than anticipated, to pay for our part of this partnership.

Another innovative approach to a potential public-private partnership comes with federal legislation that allows for a joint use runway at Dobbins Air Reserve Base. This action further weaves Dobbins into the economic quilt of Cobb and potentially immunizes the base from any future Base Realignment and Closure consideration. We owe a large debt of gratitude to our delegation in Washington for this achievement.

Our relationship with our state delegation remains as strong as ever, and our place in Georgia is well defined. We greatly appreciate the contributions

that Gov. Nathan Deal made to our county and we thank him for believing in Cobb and directing new investments here. We look forward to working with Gov. Brian Kemp and his administration.

We also value our partnerships with the Cumberland and the Town Center Community Improvement Districts, the Gateway Marietta CID and the South Cobb Redevelopment Authority. Our joint efforts with them are modernizing our infrastructure. Of particular note is the expanding network of trails and the associated Zagster bike rentals for riding on 60 more than miles of trails from Kennesaw to the Chattahoochee River. Working with the hotel motel owners in the Cumberland Special Service District, we have found ways to provide additional funding to Cobb Travel and Tourism that will allow to expand the use of tourism venues in the county and attract more visitors.

The new arrangement has also allowed the county to reduce the burden on tax payers by \$600,000 annually as hotel and motel owners have agreed to use a portion of the Special Service District Fee to pay for public safety.

People and businesses alike enjoy Cobb because of the high quality of life that we have here. Balancing the cost of these services with appropriate revenues remains a main budgetary imperative. The board approved last year a millage rate that signaled our commitment to continue to deliver high quality services.

We all understand that what is good for anyone of us should be a benefit to all of us. Together, we'll continue to prepare Cobb for the 21st century and beyond.

Economy

Thyssenkrupp announced in July 2018 that it will begin construction of a new U.S. headquarters and research and development facility to be located in the Cumberland Galleria area adjacent to the Battery. This project will result in a capital investment of approximately \$263 million and the creation of more than 860 jobs. The project is scheduled to be completed in 2021.

Floor & Décor will be expanding and relocating its headquarters in the Cumberland Galleria area of Cobb County. It will make a capital investment of approximately \$13 million and create approximately 420 jobs.

Home Depot will renovate and equip two existing office buildings in Cobb County that will result in a capital investment of approximately \$42 million and the creation of approximately 700 new jobs.

Brasfield & Gorrie has relocated its corporate headquarters in Cobb County resulting in a capital investment of approximately \$20 million and an

initial creation of 217 jobs with an additional 404 to be created within four years.

Empire Distributors established its headquarters in Cobb County resulting in a capital investment of approximately \$65 million and more than 500 jobs.

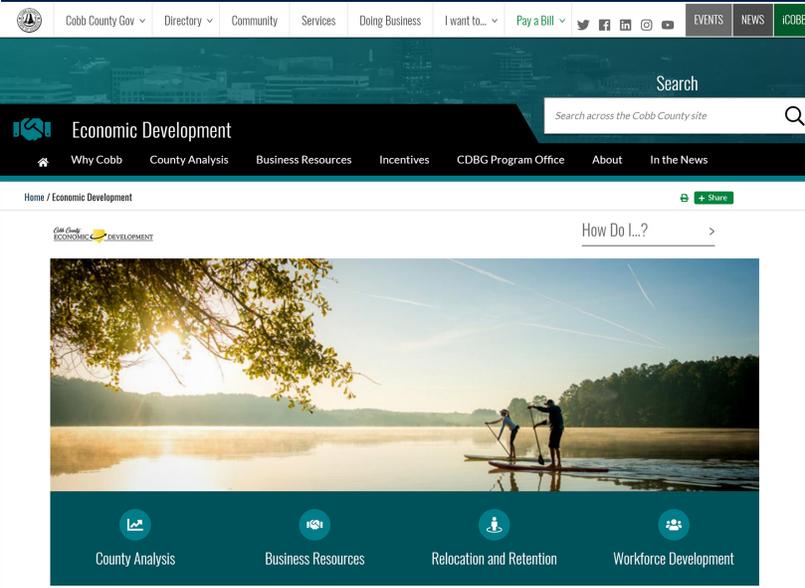
Arylessence, a 40 year company in Cobb County specializing in strategic design of fragrances and flavors, expanded with a \$12 million, 30,000 sq. ft. research and development one-of-a-kind facility in Cobb County complete with a state-of-the-art technical innovation laboratory.

Community Development rolled out a new suite of business incentives offering assistance to businesses of all sizes and types from a small entrepreneurial start-up to a large company relocating to Cobb County. These incentives focus on: entrepreneurship and innovation, small business start-up, business retention, target industry and special economic impact. Several companies have qualified for these incentives over the past year.

The county has a new business retention and expansion program to include a business survey for all new businesses in Cobb. This is done to assess business needs as well as learning how county government can better serve them.

Cobb has a newly developed Business Concierge Services program to assist current and prospective business owners who are looking to start, expand and/or relocate their businesses in Cobb County. Services by our economic development team include: one-on-one consulting, local incentives, business development,





assistance going through county processes such as permitting, business licenses, plan review and zoning and access to business and market data. We served more than 150 businesses or start-ups in 2018 and expect that number to grow with our new website and promotion among our economic development partners.

The county revamped its redevelopment inventory in the summer of 2018. The Redevelopment Inventory showcases more than 20 properties throughout the county that, when redeveloped, will spur economic growth. Since this undertaking, the county has received numerous inquiries about these sites and potential incentives, such as the Façade Improvement Program.

The new Façade Improvement Program was created to help businesses enhance their overall appearances within the county’s priority redevelopment areas, sites and corridors.

The county has a new economic development website to promote accomplishments, incentives, business resources.

Working in partnership with the Development Authority of Cobb County, the county’s Economic Development Division received a \$50,000 grant to support the Cobb Innovation Fund for entrepreneurs and startup companies.

Information Services expanded services available online for business license and permitting customers allowing submission of business license penalty and interest payments, lane closure permits, scheduling and viewing of inspection results online.

Sample Cobb Property Tax Bill

Homestead Exemptions:

\$10,000 County BOC / \$10,000 Schools

Based on residential home with market value of \$180,000

County Schools (BOE) \$1,171.80

Maintenance & Operations \$1,171.80

County Government (BOC) \$634.40

General Fund \$419.12

Fire District \$205.92

Debt Service \$9.36

TOTAL \$1,806.20

(BOE) 65% \$1,171.80

(BOC) 35% \$634.40

TOTAL \$1,806.20

Other exemptions include BOC Floating Homestead Exemption & BOE Exemption for homeowners over 62

Environment

The Cobb Water System closed out the \$305 million South Cobb Tunnel project with a savings of about \$10 million to the county.

In April, Georgia Association of Water Professionals honored the water system’s Watershed Stewardship Program with a Comprehensive Program of Excellence award for its wastewater education and watershed education programs.

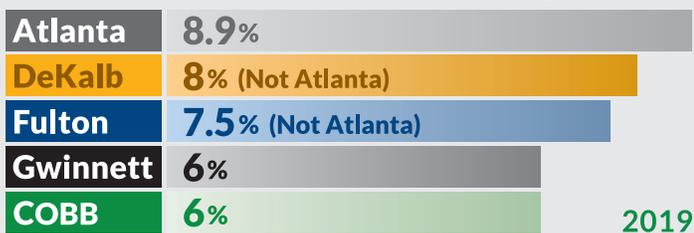
This was the second year of GAWP’s new standard of excellence evaluation criteria for its public education awards, and Watershed Stewardship won this distinctive Award for the second consecutive year.

The county water system also earned the U.S. Environmental Protection Agency WaterSense Sustained Excellence Award as well as the JD Power Consumer Satisfaction Award (ranked third nationally among large utilities).

Information Services replaced outdated mobile interface to the water work order system, allowing field workers to open, view and assign costs to orders while in the field.

The county added water data into the “What’s In It For Me” online map.

Metro Area Sales Tax Comparison



This map provides easy access to the status of transportation, facility, park and water projects in Cobb County within a 5-mile buffer of the location input as search criteria.

Water billing will be the first group to move to the new system/vendor.

Information Services also selected a primary payment vendor for credit card payments for county services.

In December, Keep Georgia Beautiful recognized Keep Cobb Beautiful’s achievements with almost a dozen awards honoring the affiliate as well as local officials and volunteers.

The top award was affiliate of the year for improving its litter index score, tree planting program and increasing participation rates at community recycling events.

Other statewide awards presented to Keep Cobb



from the landfill. Civic groups adopt areas and clear roadsides of garbage and litter.

Residents are willing to line up on Saturdays for community recycling events, helping properly dispose of old electronics, appliances and more.

During the 2018 Fall Medication Take Back Day, residents brought in 236 pounds of medications, which prevents contamination of our lakes, streams and groundwater.

Beautiful were affiliate innovation for its new methods and ideas – specifically its Hefty Energy Bag Program designed to increase recycling among the public – and waste reduction and recycling.

Keep Cobb Beautiful Director Kimberly White was honored with the executive director of the year award, while the South Cobb Lions Club won for litter prevention and Dr. Jonathan A. Jenkins was selected for his work as a public works employee.

Cobb Police Officer Nathalie Jegg was given the law enforcement official of the year and Commissioner Lisa Cupid was selected for her work as an elected official.

Keep Cobb Beautiful events and its volunteers helped improve the environment and the county throughout the year. Bring One For the Chipper helps keep Christmas Trees

Metro Atlanta Millage Comparisons

| KEY | 2014 | 2015 | 2016 | 2017 | 2018 |
|-------------|--------------|--------------|-------------|-------------|--------------|
| Atlanta* | 23.80 | 22.20 | 22.53 | 22.63 | --- |
| DeKalb | 21.21 | 20.81 | 20.81 | 20.81 | 20.81 |
| Fulton* | 16.66 | 15.36 | 10.80 | 15.49 | --- |
| Gwinnett | 13.75 | 13.58 | 13.18 | 13.51 | 13.32 |
| COBB | 10.71 | 10.51 | 9.85 | 9.85 | 11.45 |

* North Fulton County * City of Atlanta within Fulton County
 * 2018 Millage rates for Fulton County unpublished at this time
 Figures are without school & state taxes



The Magistrate Court received a 2018 Judicial Excellence Award that honors its clearance rate. This award is given by the Judicial Council Administrative Office of the Courts to courts that have case clearance rates of 100 percent.

A three-year clearance rate methodology is used to determine ability to keep up with the incoming case load. The Administrative Office of the Courts further applauded the Cobb County Magistrate Court with achieving that clearance rate goal by maintaining an effective case flow management system and implementing best performance and courtroom practices.

County officials cut the ribbon and unveiled the new Magistrate Court offices in March. The new location is above Probate Court on the second and third floors at 32 Waddell St., Marietta. (Also known as Old State Court and Superior Court South.)

The Cobb County Sheriff's Office and its employees have been long term partners with Georgia Special

Olympics. This year it hosted several events including a 5k Torch Run and Cleaning for a Cause where deputies partnered with Johnny's BBQ in Austell to help raise money for these special athletes.

Social media remains a top tool for interacting with Cobb's residents and the Sheriff's Office recently created an Instagram account for Canine Tank. Growing to more than 1,600 followers in less than a year, Tank and his handler Dept. Wes Beasley have become a favorite of residents of all ages.

Another social media tool that has been recently established is a YouTube channel dedicated to our recruiting efforts. These short videos highlight the application process, a variety of equipment used by deputies and one of our favorites Fleet Friday where a different vehicle is highlighted.

In January 2018 we hosted the Georgia Sheriff Associations Winter Training Conference at the Cobb Galleria Center. With more than 130 sheriffs in attendance, Cobb County had the opportunity to share its knowledge and best practices to an appreciative audience.

By the end of the year, Cobb County Veteran's Treatment Court was set to graduate two more participants, bringing its total to 29 veterans who have completed the 18-month intensive treatment program.

Participants receive alcohol and drug treatment. When a participant is stable in their recovery and treatment,



the court’s team addresses other issues which might hinder an enrollee’s success, such as unemployment, lack of stable housing, the need for continuing education or the benefits of family counseling.

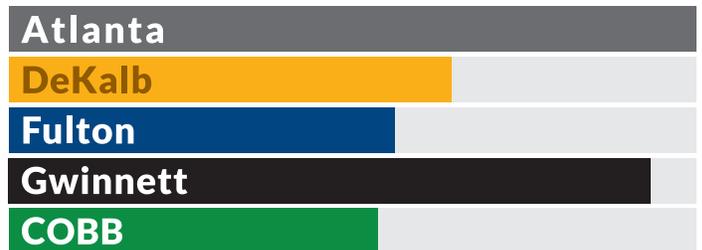
The Cobb County Clerk of Superior Court’s office, which is an authorized passport acceptance facility, expanded its office hours for the public. The new hours are 8:30 a.m- 4 p.m., Wednesdays and Thursdays and other weekdays by appointment only. Visit cobbsuperiorcourtclerk.com for more information.

Cobb County DUI Court celebrated its 10-year anniversary in conjunction with its 36th Commencement Ceremony. Since implementation, the program has admitted more than 525 participants and 391 graduates have successfully completed Cobb County DUI Court. A Governor’s Office of Highway Safety Study showed that statewide, at 24 months post-graduation, DUI Court participants are four times less likely to have a new DUI arrest than non-participants.

Implemented State Court Jury Text Notifications through Twitter. Enhanced service to citizens allowing for Jurors to receive texts on the status of their service rather than having to call into State Court to check their status.

Collaborated with Superior Court Administration to implement an Interpreter Management System which allows court personnel and citizens to request an interpreter online.

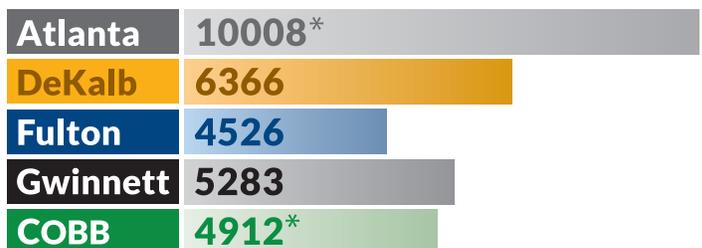
Total Operating & Capital Budgets



| | |
|-----------------|------------------|
| City of Atlanta | \$ 1,964,912,760 |
| DeKalb County | \$ 1,273,503,064 |
| Fulton County | \$ 1,093,251,728 |
| Gwinnett County | \$ 1,828,000,000 |
| COBB COUNTY | \$ 1,046,084,012 |

FY2019

Full-time Government Employees



*Cobb & Atlanta figures = FY 19, other jurisdictions = FY 18



TENNIS

More than 420 teams and nearly 5,400 participants utilized a Cobb tennis facility for league play in Fiscal Year 2018. These teams host an additional 1470 visiting teams with over 14,000 players coming to Cobb and our facilities to compete in league competition. These leagues included ALTA, USTA and other leagues. Harrison Tennis Center hosted the USTA 12s Level II National Tournament in May. The successful event featured full 32 player draws including some of the top 12U boys and girls in the country.

Lost Mountain Tennis Center and its facility manager, Amy Bonner, received a couple of prestigious awards for 2018. Bonner was named Iberia Bank Tennis Professional of the Year by USTA Georgia and one of her programs, ACEing Autism, received the 2018 Georgia Professional Tennis Association Community Outreach Award.

COBB GYMNASTICS CENTER

Gymnastics classes averaged 590 registered participants per week in lessons and other programming in 2018. Additionally, 13 weeks of camps were held during summer and weeks when Cobb County Schools were not in session. Special events included the Special Olympics Winter Games and Special Olympics National Competition along with The Cobb Challengers who hosted two meets with more than 300 competitors per event.

AQUATICS

West Cobb Aquatic Center conducted 207 swim classes with more than 800 participants and hosted six swim meets for high schools and middle schools. They also worked with the Department of Public



Safety, military groups and Boy Scouts to provide space for training.

Seven Spring Water Park generated more than \$200,000 in revenue and had an attendance of over 50,000 participants which included 32 summer camps and day care facilities and recorded 188 pavilion rentals for the 2018 season.

Mountain View Aquatic Center held the Patti Wilder Swim Meet which is the GRPA state qualifying swim meet for more than 7,000 swimmers that participate in Cobb County summer swim leagues. They also hosted 10 USA Club swim meets and six high school swim meets in 2018 which include the Cobb County High School Swim Championships. Other events held in 2018 included water polo tournaments, swim meets for FOCUS + Fast Kids Fins Adapted Swim Team and the annual East Cobb Triathlon run by 5-Star NTP that has more than 250 participants.

Central Aquatic Center hosted 22 high school and middle school swim meets, two USA Club swim meets,

and one collegiate swim meet (Life University) in 2018. The facility also provides space for a USA Club diving team Metro Atlanta Divers, SCUBA training and several military branches that use the facility for training personnel.

The Art Station-Big Shanty

Last October, The Art Station hosted the second annual Off the Leash Pet Themed Art Show in partnership with Mostly Mutts. More than 59 artists of all ages participated to raise more than \$600 for Mostly Mutts Animal Rescue. An estimated 300 guests attended the reception to enjoy the artwork, sample delicious appetizers from local restaurants and paint rocks with the Girl Scouts.

Last February, The Art Station hosted its annual Inspired by the HeART Show. This show features work by Cobb County students with moderate to severe intellectual disabilities. This show was the biggest yet with more than 250 works from these talented artists.

In May, Brownie Troop #16917 held a ribbon cutting for their Little Free Library at The Art Station. The troop generously donated the library to the community to foster a love of reading. The library, they named Brownie Bot, offers free books for anyone to take home.

Mable House Complex

Harvest Festival (formerly known as Storytelling Festival) a partnership event with Friends of the Mable House was held in October. More than 2,300 in attendance.

The Theatre Project expanded to other facilities. Shows including “The Hunchback of Notre Dame,” “Freckleface Strawberry,” “Little Shop of Horrors” and “Singin’ in the Rain.”

The Mable House Barnes Amphitheatre had a very successful season and welcomed 37,000 guests to many new programs and hosted 40 events in the operating season that ran from April through November.

The Amphitheatre began SPLOST funded improvements to the facility that included a new roof, exterior painting and a renovation of the backstage dressing room areas.

The Mable House Barnes Amphitheatre experienced tremendous growth with the addition of several concerts from national promoters. The impact accounted for a total increase in revenue of 140 percent from the previous year. Total ticket sales for all events in the 2018 operating season exceeded \$1.2 million dollars for the first time in operational history.

Jennie T Anderson Theatre

In 2018, the Jennie T. Anderson Theatre grew its patron and subscriber base to record-breaking numbers for the facility. It made national headlines when it was selected to hold Oprah Winfrey’s talk with



governor candidate Stacey Abrams. The Anderson Theatre also was featured as the primary location in the new film, *Dumplin*, starring Jennifer Aniston. The facility has been nominated for “Best Concert Venue” and “Best Event Venue” in Cobb Life Magazine’s Best of Cobb 2018-2019.

Sewell Mill Cultural Center

Cobb County celebrated the opening of the new Sewell Mill Library and Cultural Center in January with a ribbon cutting ceremony attended by state and local representatives. The 28,000-square foot facility is being billed as a unique hybrid facility with special sections for children and young adults, study rooms, recording studios, an art gallery, outdoor amphitheater and a black box theater. The center was built on the site of the former East Marietta Library using SPLOST and state funds.

Our first Minicon in July drew upwards of 1,000 attendees to what will be an annual event. This comic related celebration event offered opportunities for

comic enthusiasts to participate in a cosplay contest, attend panel discussions, gaming, shop vendors and view a comic themed art show in the gallery. A partnership between PARKS and libraries, Minicon capitalized on the strengths of both to offer a unique experience to our community patrons.

PARKS and libraries also teamed up to host three concerts in a series that included classic rock, jazz and classical offerings. Held on three Fridays during the summer months in our outdoor amphitheatre the headlining bands included Chasing Lovely, Sarah and the Safe Word, Will Scruggs and the Georgia Symphony Orchestra Quartet respectively.

Recreation

Cobb County hosted the 2018 Special Olympics Ga Indoor Winter Games in January for the 27th consecutive year. More than 2,000 people attended the games, including coaches, volunteers, athletes, sponsors and spectators. The 2018 Summer Camp (May-July) had approximately 1,125 registered summer campers.

Natural Resources

Started a Community Garden at Hyde Farm. Installed 50 raised garden beds and already have a waiting list. Environmental programming impacted more than 2,000 youth, more than 25 educational programs including tours, workshops and camps. The educational programs focused on outdoor education and consisted of workshops being conducted both at Cobb County schools and in Cobb County parks.

A scout camporee was held at Stout Park and brought in 500 scouts for a two-day event.





EQUIPMENT MANAGEMENT

Work Orders Received – 1,308

Man Hours – 3,337.5

Field Repairs – 392

Same Day Repairs – 945

Annual Service Repair Orders – 179

Repairs for Other County Departments – 54

Completed Field Repair Requests – 1,308

The Equipment Management Shop was renovated this year. Shop staff vacated the building in March and worked out of three small pole barn rooms until June after which they moved back into the new shop.

LAND UNIT

Demolition and installation of playgrounds at Sewell Park, Lost Mountain Park, Fair Oaks Park, Milford Park and Shaw Park.

Completed grading and sodding of entrance to the Cobb County Civic Center.

Tree plantings for Keep Cobb Beautiful at Skip Wells Park and North Cobb Senior Center.

Completed sodding common areas Nickajack Park.

Completed renovations to Powder Springs Park infields.

CONSTRUCTION UNIT

Mable House attic restoration

Build and install 12 score stands in county parks

Demolition and renovation of interior of Silver

Comet bike depot building

Demolition and renovation of Kitchen House

at the Mable House property

Repainting the interior of the Cobb County Civic Center

Build and install equipment shop work benches

Replacement of 4 roll-up doors at county parks

Repainting of interior at Windy Hill

Community Center

PARKS Administration Office fence installation

PARKS Administration Office common area furniture construction

INDOOR MAINTENANCE

Community Service: 180 community service workers were assigned to the Parks Department to work off court assigned hours for misdemeanor offenses.

Indoor Maintenance completed more than 60 event set-ups. Crew provided installation of framed tents, building stages, table and chair needs to accommodate events. Event examples include Make-A-Wish 5K, Miller Event Center ribbon cutting, Touch-A-Truck and East Cobb tree lighting.

ZONE OPERATIONS

Mud Creek Park field renovations and sod installation on fields 1 and 5.

Tramore Park field renovations and sod installation on fields 1,2,3,8 and 10.

Landscaping renovations at Lost Mountain Park Tennis Center.

Landscaping renovations at Mud Creek Park

Parking Lot Islands.

Drainage improvement around West Cobb Aquatic Center.

Flood damage repair at Powder Springs Park. Assisted the Department of Transportation with several storm road clearing events during the winter storm events.

Removed old landscape and a new landscape was added under the marquee at Jim R. Miller Park.

Renovated football and soccer field at Fair Oaks Park. Sodded and Landscaped main ticket booth at Jim R. Miller Park.

Installed and Painted 40 bollards around electrical boxes at Jim R. Miller Park.

Moved PARKS staff out of old maintenance and administration buildings into temporary quarters and then back to a new building.

Cleared winter storm debris from entire length of the Silver Comet Trail.

Demolished and removed old score stand/storage building from Milford Park.

Installed new wooden fence at Rhyne Park.

A new youth lacrosse association (Walton Jr. Lacrosse) began play at the new synthetic field at Terrell Mill Park.

Fields at Noonday Creek Park were repaired with sod and 300 tons of topdressing sand.

Infields were re-sodded on fields 1 and 3 at Harrison Park.

ATHLETICS UNIT

Cobb PARKS hosted the 2018 MLB/RBI Regional Baseball Tournament July 27-29 at Harrison and Sandy Plains Parks. More than 30 of the top-rated baseball and softball teams affiliated through the MLB/RBI program from around the southeast were



competing to advance to the national championships in Cincinnati.

The 20th annual USA/BMX Dixieland Nationals was held April 26-29 at the Wild Horse Creek Park BMX track. More than 1,100 participants from 36 states with ages from 3 to 70 raced for a national championship.

The 11th annual Legacy Showcase youth fast-pitch softball competition was held July 12-15 at Al Bishop, Kennworth, Lost Mountain and Sandy Plains Parks. A total of 168 teams from California to Massachusetts came to display their skills to more than 350 college coaches. This event generated a \$9 million local economic impact to the community. The adult softball program continues to be the largest program in the state. FY18 had 252 teams with 4,556 participants competing in five parks for the league championships. Al Bishop Softball complex also saw 12,028 softball players competing in weekend tournaments March-November.

PARKS SPLOST 2011/2016

In 2018, the PARKS team completed several highly

anticipated SPLOST projects, that have been very positively received by our visitors. We continue to work diligently to finish additional projects in both the 2011 and 2016 PARKS SPLOST programs.

Jim R. Miller Park Exhibit Hall

A new 41,000 square foot exhibit hall has replaced the approximately 45-year-old Buildings A and B at Miller Park. The new hall provides modern exhibit facilities, storage, meeting, and office space for exhibitors, visitors, suppliers and staff. The main exhibit space can be subdivided into three sections, allowing multiple events to occur simultaneously. Food service is housed in a new kitchen area, which supports everything from small concession offerings to large banquets. The building is designed to support a wide variety of shows, exhibits and corporate events. In addition, two new ticket booth structures were completed at the park, providing a more efficient experience for visitors wishing to attend large events.

Synthetic Turf Conversions on Athletic Fields

The conversion of several soccer and multi-use fields from Bermuda grass to synthetic turf was completed at Mud Creek Soccer Complex (three fields), Hubert Soccer Complex (four fields) and Terrell Mill Park (one field). The projects also include improvements to field lighting systems at each park, including installation of LED athletic field lights at the three main fields at Mud Creek.

Rubberized Walking Tracks

Walking and jogging tracks have become extremely popular features in our parks. We were able to respond to numerous public requests by installing soft but durable rubber surfaces to existing concrete

tracks at Mud Creek Soccer Complex (half mile loop), Sweetwater Park (quarter mile loop) and Hurt Road Park (quarter mile loop). Public feedback has been universally positive, citing increased comfort and enjoyment for our residents during their exercise routines.

PARKS Main Office Complex

The PARKS headquarters complex on County Services Parkway consists of our main office building, the inventory control building for storage and dispensing materials needed in our parks and the small engine repair shop which serves all county departments. Each of these original buildings had long outlived their useful service life. The new inventory control building is a pre-engineered metal structure with increased capacity and security. The reconditioned small engine shop is more energy efficient, has improved storage for parts and materials and an additional lift for working on larger equipment. The main office building allows the majority of the department's office based staff to be under one roof for the first time in years. It has a large meeting room suf-



efficient to hold meetings and training sessions for our field staff, as well as to host public meetings. Green Meadows Preserve and Leone Hall Price Park
These two passive parks, Green Meadows Preserve on Dallas Highway and Price Park on Stilesboro Road, have each received similar improvements in 2018. Vehicular access from main roads has been made safer, and parking capacity has been increased in both parks. New restroom facilities are also complete and in use.

Paving and Resurfacing

Over the years, the asphalt paving on access roadways and parking lots serving many of our facilities has reached or exceeded its design lifespan. SPLOST funding from both the 2011 and 2016 programs has allowed PARKS to repair and resurface asphalt paving in parks in all areas of the county.

At the same time, these projects included curb and gutter repairs to promote drainage improvements, adding speed tables and signage to improve safety, and re-establishing striping to better control driving and parking.

Selected Projects Planned for Completion in 2019

Mabry Park

This long-awaited park will be completed in early 2019, bringing passive recreation in a natural setting to the northeast corner of the county. The park includes a new entrance roadway and will contain walking trails with pavilions and benches, a restroom/maintenance building and playground near the parking lot, a community garden and an improved lake for fishing and observing wildlife.

Green Meadows Preserve Historic Rehabilitation

Rehabilitation of the historic Green/Bullard house at the corner of Dallas Highway and Old Hamilton Road is underway. The structure will be restored to highlight early construction phases dating from the 1830's and the 1890s. When completed, it will be available for guided tours and informational meetings.

Mable House Amphitheatre

Additional seating capacity is being added on the hill behind the canopy covered seats. Lighted steps will lead to a series of terraces built into the hillside, with synthetic turf surfaces to allow patrons to sit on blankets or lawn chairs that they bring. Larger areas on each side of the terraces will accommodate groups wishing to sit together for performances. About 630 people will be able to sit in the new seating area.
Master Plans for 2008 Parks Bond Properties
The 2008 PARKS Bond program has yielded more than 400 acres of additional park land for the County. Although no funding has been identified to develop these properties, we have begun the process of preparing master plans to guide development should future funding become available. Public meetings will be held early in 2019 to accept public input for these plans.



Public Safety

Cobb County Public Safety worked with Information Services to expand its Emergency Locator Marker program to the Silver Comet Trail. Cobb is the first county in Georgia to deploy the trail markers that are designed to direct rescuers quicker to 911 calls from a trail.

Cobb County Fire and Emergency Services completed the \$4.2 million rebuild of Fire Station 18 located on Mars Hill Road, expanding it into a 9,631-square-foot station – more than four times the size of the previous. Cobb County Fire and Emergency Services has maintained an Insurance Service Office rating of 1, giving the community the best possible status in its risk evaluation.

Public Safety has worked during the year to strengthen its ties to the public. For instance, it hosted a Public Safety Education Block Party at the Riverside Epi Center, National Night Out at Jim R. Miller Park in Marietta and hosted regular “Coffee with a Cop” sessions throughout the county.

The Cobb County Safety Village hosted the International Safety Village Conference in May, bringing 20 delegates from all over North America, including Canada and California, to learn innovative ways they can keep their communities safe.

The county received a mobile command vehicle that can be used by E911, fire, police and the sheriff’s office



during a large-scale crisis. Public Safety replaced its weather siren equipment and placed a new radio tower at Camp Highland to improve emergency notifications and communications.

Officials ran two citizen academies during the year, providing residents an inside look at the workings of Public Safety departments, including police, fire and E911.

Information Services rolled out new “Police 2 Citizen” websites for Police and Animal Services. The new web sites allow for better search capabilities for police reports and will help adoptable animals find a new home. Online viewers can now see photos and details of pets as they become available, then submit an inquiry to begin the adoption process.

E911 Communications renovated space for a Training Center so training, testing and certification exercises can take place in-house. Implemented Cobb County Police Department Connect for Public Safety, a program which allows residents to register their own surveillance cameras to be used by the police department to obtain footage if any crimes are committed in their areas.

Information Services implemented a new fire records management system to replace an aging legacy system.



Services

Through the 2016 Special Purpose Local Option Sales Tax, a \$2.6 million project almost doubled the size of the North Cobb Senior Center to 18,450 square feet. The results included renovating exiting space and adding an exercise studio, weight room and a large meeting room/lunchroom combination. In 2018, the 17 Cobb County Public Library locations had more than 1.7 million patron visits.

Cobb libraries hosted more than 4,700 programs attended by about 160,000 people for all ages through the year, including regular storytime sessions for babies and toddlers, activities for school age young kids, tween and teens, as well as adult programs on fitness, history, book discussion groups and more.

For 2019, Cobb library patrons have more access to libraries after the expansion of library hours in the fall of 2018, a significant increase since hours were reduced after the economic downturn of 2008. Highlights include the 10 a.m. opening time for Saturdays, expansion of Sunday hours from the Switzer Library

only to include the Mountain View, South Cobb and West Cobb locations and restoration of weekday hours at the smaller Acworth, Lewis A. Ray, Sibley and Sweetwater Valley locations.

Overall circulation for Fiscal Year 2018 showed Cobb library patrons checked out 2.8 million items, including two million books, more than 130,000 audio materials and nearly 270,000 videos and DVDs. The eDownloadables category – including eBooks, eAudiobooks and other digital items – grew to almost 407,000 – up from the 325,000 reported for Fiscal Year 2016.

Web page visits to cobbcat.org, the library's web portal, for the year totaled more than 5.7 million. In 2019, a major upgrade of the website will be launched. Cobb library social media outlets, including Facebook, Twitter and Instagram, are key communication channels for the library and for sharing information the library promotes on other Cobb County Government departments.

The ribbon-cutting celebration in early January for the new Sewell Mill Library and Cultural Center launched the first year of programs in the joint-use facility of the Library System and Cobb PARKS. The library, which replaced the East Marietta Library at the same site, is a destination for all of Cobb with its black box theater, green screen video production studio and maker space allowing for an expansion of library program options to serve the community.

The groundbreaking celebration and the start of construction of the new North Cobb Library at the intersection of Old 41 Highway and Blue Springs Road, across from North Cobb High School, represents





expansion of library services in the area. The facility will be a consolidation of the Acworth and Kennesaw libraries.

As the administrative hub of the Library System for three decades, the Switzer Library facility in downtown Marietta will undergo a major renovation through 2019. Funding for the \$8 million project comes from Cobb Special Purpose Local Option Sales Tax and a \$2 million allocation approved by the Georgia legislature in 2018.

Cobb library officials with their peers in the Cobb County and Marietta City school districts reached an agreement to extend Library Public Access for Student Success through June 2020. Library PASS provides access to Cobb library resources, including digital collections and books, for the more than 120,000 public school students in the county.

Under the “Libraries Rock!” theme, the Summer Reading Program featured hundreds of events for all ages at Cobb libraries. The kick-off party in June

drew more than 1,800 library patrons the Switzer Library. Among the organizations supporting SRP 2018 across the county were Cobb and Marietta City schools, Cobb Police, Cobb PARKS, Communities in Schools, the National Park Service, the Cobb Watershed Stewardship Program and Cobb 4-H.

Cobb libraries are leaders for promoting workforce development initiatives for young people. The Stratton Library hosted Girls Who Code, a national program whose mission is to close the gender gap in computer science and technology, with weekly programs with tech activities and presentations by tech professionals throughout the school year.

South Cobb Regional Library hosted Prime Time in February and March. The six-week family literacy program included 14 participating families with community involvement from library volunteers, WNBA's Atlanta Dream basketball team, a local Chick-fil-A and other supporters.

The Switzer Library hosted the Virtual Dementia Tour, as part of a collaboration with Georgia Public Library Service and the non-profit Second Wind Dreams, to provide a guided tour of the experiences of individuals with dementia for caregivers and community members to heighten understanding and empathy about dementia.

Vision To Learn provided 119 free eyeglasses to children as the result of summertime Cobb library visits by the national non-profit's Atlanta area mobile vision clinic. Sponsored by the Atlanta Hawks Foundation and other charities, the visits were the first-ever for Vision To Learn in Cobb County and at a Georgia public library.

Services

Cobb libraries partnered for the fourth year with Cobb Senior Services, Georgia Department of Public Health, WellStar Health System, area Lions Clubs and other organizations for the Falls Prevention Awareness Initiative. The evidence-based initiative targeting serious and costly fall injuries involved events at Cobb libraries in September. Balance and movement classes are now offered at Cobb libraries throughout the year with the East Cobb Library serving as a model for Georgia libraries with regularly scheduled physical therapy, Tai Chi and related classes.

The past three book sales have all been at the Civic Center and have all broken the \$40,000 mark, which never happened at Jim R. Miller Park. The October 2018 sale was the best of the three, surpassing the previous sales with a record setting total of \$47,817.

The Cobb County Board of Elections and Registrations conducted four elections this year during which more than 582,000 ballots were cast. The department processed almost 38,000 absentee ballots and conducted in-person voting at 141 polling places and up to 11 advance voting locations.

Voter registration is the highest in Cobb's history with 486,697 active registered voters eligible for the November election.

The November General Election had the highest turnout percentage (64.2 percent) of any mid-term in the department's history and the number of voters served (312,516) surpassed every other historical election except the 2008 Presidential election (316,589) and the 2016 Presidential election (335,466).



Cobb Extension had a very successful year with its Master Gardener Extension volunteers. A total of 211 volunteers contributed approximately 16,900 volunteer hours, 19,200 in-person contacts, 70,900 telephone/email contacts, traveled 62,700 miles for project work and/or site visits, attended 90 hours of advanced training and 775 hours of continuing education.

These volunteer hours and contacts were made through the various projects across Cobb County including the Cross Road Community Center, Green Meadows Preserve, Cobb County school gardens, Plant a Row for the Hungry, Wright Environmental Education Center and the WellStar Cobb Hospital Therapy Garden.

Brittani Lee, 4-H agent for the Cobb Extension office, received the National Association of Extension 4-H Agents state diversity and inclusion award, outstanding video program and professional achievement award.

Cobb County 4-H met the statewide three-way challenge with the following accomplishments: 23 percent increase in summer camping numbers, 47 percent increase in the project achievement public speaking competition and four or more youth attending State 4-H Council.

The Medical Examiner's Office secured funding for a new \$11 million Medical Examiner's Facility which is slated to be completed in 2020. The office also received a National Institute of Justice Grant for the second year in a row.

In 2018, Fleet Management received three major recognitions, ranking number three in the 100 Best Fleets in North America, number 42 Green Fleet in North America and ranked as a Notable Fleet by Government Fleet Magazine. These awards are symbolic of Cobb Fleet's efforts to provide cost efficient services using industry best practices while demonstrating environmental stewardship.

Fleet Management staff is committed to county sustainability by protecting and preserving our environment, demonstrated by purchasing 16 Nissan Leaf vehicles at a cost of \$10,434 each. These vehicles have a range of 84 miles and produce zero carbon dioxide emissions. They require little to no maintenance with an overall cost per mile less than .018 cents - considerably lower than traditional gas vehicles in the fleet.

Throughout 2018, Cobb County was recognized as a leader in digital transformation, leveraging technology to deliver value to residents and businesses. A five-year Digital Strategy was approved by the

Board of Commissioners which focuses on solidifying network and cyber security infrastructure, maturing our application platforms and expanding digital services. Cobb County was selected from a million users as one of the nine presenters to take the stage at the Plenary Session of the ESRI International Users Conference. The event was attended by 18,000 people representing more than 130 countries.

Cobb Geographic Information Services received top honors in Georgia Technology Association's Innovation Showcase Award for use of story maps to expand government to citizen engagement.

Cobb Information Services received the Infotech CIO Award for outstanding achievement in the IT industry. This is a top enterprise ranking in the CIO Leadership Awards from Info-Tech Research Group for providing superior satisfaction to key stakeholders and business leaders.

Cobb Information Services implemented a new multi-layer in-depth network security strategy/environment to protect county technology assets and data maintained by the county. In a collaborative effort between all agencies, departments and elected offices, a new business continuity system will ensure faster recovery of services to residents in the event of small or large events that disrupt county services. Information Services collaborated with the Emergency



Services

Management Agency, Department of Transportation and PARKS to roll out a system of Emergency Location Markers along Cobb County trails. Each marker has a unique geo-point associated with it. These locations are integrated with the 911 system and will allow emergency responders to reach injured or in-trouble hikers faster, making trails safer.

The county provided increased bandwidth in its buildings for public WiFi, which improved the experience for constituents. Information Services implemented CivicRec as the new scheduling and payment system for PARKS, Senior Services, government service centers and libraries.

A new county web portal funded by the 2016 Technology SPLOST “Digital E-Government Initiative” is built on a platform that is compliant with the American Disabilities Act and can evolve over time to keep pace with advances in technology. The new site is mobile friendly allowing users to access the data on phones, tablets and computers.

Information Services expanded the county content management system; making improvements to contract management, digitizing seven years of historical personal property records, facilitating public access to Magistrate Court warrants on the web, automating the process for requesting reimbursement for water leaks and digitizing 83,000 voter registration cards for signature verification.

Information Services implemented a new agenda management system, Civic Clerk, which includes paperless agendas and collaborated with the Tax Commissioner’s Office to implement Homestead Exemption e-filing allowing the public to file for Homestead exemptions online.

A new work order management system will allow PARKS to more efficiently resolve issues within the agency. The system is the same one used by the Department of Transportation which will allow PARKS and DOT to coordinate work during severe weather conditions that impact roads.

Information Services implemented a Big Data GeoEvent and Portal Server to support Automatic Vehicle Location and Waze for the Department of Transportation. This project allows us to analyze large volumes of historical and real-time data quickly; including historical crash data to determine where best to allocate dollars to improve road safety. Information Services provided an Opioid Awareness web site which provides treatment locations, prescription drug drop off locations and links to additional resources.



Transportation

Cobb County International Airport

Cobb County International Airport initiated an environmental assessment study to assess the potential impacts associated with the proposed new 2017 master plan improvement projects. The \$178,600 study is paid for with 95 percent federal and state grant funds. The environmental assessment is anticipated to be completed in October 2019.

The airport is designing the North Apron Rehabilitation and Expansion Project Phase 3 to expand and rehabilitate the pavement on the north airport apron. The \$61,865 design is expected to be completed in March 2019 and is eligible for 90 percent grant reimbursement. The \$2.5 million improvement project will compete for federal grant funding in 2019.

The airport received a state grant in the amount of \$191,506 for 75 percent funding of the \$255,340 Taxiway B and South Apron Crack Seal Project. The project work will be conducted in the spring of 2019 and will include the sealing of pavement cracks to extend the service life of the pavement.

CobbLinc

Upgraded and replaced bus lifts in the maintenance shop in August 2018 at a cost of \$744,360.

Began utilizing Northwest Corridor Express Lanes for commuter bus routes in September 2018.

Working with Department Of Transportation's planning division on the Transit Service Plan route timing and alignment modifications (to be implemented in early 2019).

Completed a Transit Asset Management Plan in October at a cost of \$297,442.



Received 14 new vehicles for Route 10X (will be placed in revenue service in 2019).

Engineering (Construction)

In 2018, the Cobb County Department of Transportation continued delivery of its 2016 Special Purpose Local Option Sales Tax program while concurrently completing projects funded from its 2005 and 2011 SPLOST programs.

For the 2005 SPLOST, engineering/design identified 343 projects. Construction has started for 340 projects, with 338 projects reaching completion.

Major projects underway or completed in 2018 include:

- Cedarcrest Road
- Bells Ferry Road at Barrett Parkway
- Bob Callan Trail, Phase 2, Segment A

For the 2011 SPLOST, engineering/design identified 205 projects. Construction has started for 201

projects, with 194 reaching completion.

Projects completed or underway in 2018 include:

- Cobb Parkway at Windy Hill Road intersection improvements and queue jumper lanes
- Sandy Plains Road
- South Barrett Reliever, Phase Two
- Wade Green Road at I-75 DDI
- Numerous sidewalk projects throughout the county

For the 2016 SPLOST Program, engineering/design identified 210 projects. Pre-construction activities are in progress or have been completed on more than 180 projects. Construction has started for 112 projects, with 83 reaching completion.

Major projects completed or underway in 2018 include:

- Cumberland Boulevard
- Brookwood Drive over Clay Branch Bridge Replacement
- Casteel Road over Piney Grove Creek Bridge Replacement
- Old Highway 41/Main Street (Acworth)
- Post Oak Tritt Road at Hembree Road
- Numerous sidewalk projects throughout the county
- Numerous drainage improvement projects
- Resurfacing of more than 50 miles of roads (160 roads) throughout the county

Cedarcrest Road (2005 SPLOST)

This \$3.9 million project included widening the existing two-lane roadway to a four-lane divided highway with a raised median from the Cobb County/Paulding County line east to Governors Towne Drive. Construction was completed in fall 2018.

Bells Ferry Road at Barrett Parkway (2005 SPLOST)

This \$2 million intersection improvement project added dual left turn lanes from northbound Bells Ferry Road onto westbound Barrett Parkway, dual left turn lanes from southbound Bells Ferry Road onto eastbound Piedmont Road and a right turn lane from westbound Piedmont Road onto northbound Bells Ferry Road. Construction began in October 2017 and was completed in December 2018.

Bob Callan Trail, Phase 2, Segment A (2005 SPLOST)

Work is underway to construct a 0.92-mile, 10-foot-wide multi-use path along the west side of Rottenwood Creek. This project begins at the existing Bob Callan trailhead just north of I-285 and continues along Rottenwood Creek to North Interstate Parkway.

Pedestrian bridges will be constructed for portions of the trail along Rottenwood Creek, particularly in areas where the trail is within the existing floodplain.



Transportation

Construction on this \$6.2 million project began in spring 2017 and is scheduled for completion in spring 2019.

Cobb Parkway at Windy Hill Road Intersection Improvements and Queue Jumper Lanes (2011 SPLOST)

Improvements at this intersection included the addition of dual left turn lanes and queue jumper lanes on the north and south legs of Cobb Parkway as well as dual southbound right turn lanes on the north leg of Cobb Parkway. The project will lengthen the existing dual left turn lanes, add a right turn lane on the west leg of Windy Hill Road and add a third northbound lane on Cobb Parkway exiting to Terrell Mill Road. Construction on this \$5.3 million project is scheduled for completion in spring 2019.

Sandy Plains Road (2011 Project)

This \$4.4 million project will install a raised concrete median between Kinjac Drive and Ebenezer Road, with appropriate median cuts and access points. Other improvements include new crosswalks and

pedestrian signalization, new traffic signalization and resurfacing of Sandy Plains Road.

Also included are widened sections, associated pavement markings and signage. Construction is scheduled for completion in late 2019.

South Barrett Reliever, Phase Two (2011 SPLOST)

The second phase of the three-phase South Barrett Reliever project consisted of constructing a multi-lane roundabout, including curb and gutter, sidewalks and bike lanes at the intersection of Barrett Lakes Boulevard, Shiloh Valley Drive and the rear entrance to the Town Center Commons Shopping Center. This \$5.4 million project was completed in summer 2018.

Wade Green Road at I-75 Diverging Diamond Interchange (2011 SPLOST)

This \$4.9 million design/build project for improvements to the interchange of I-75 at Wade Green Road consisted of converting the traditional interchange into a Diverging Diamond Interchange to increase capacity and decrease congestion at the intersections.

The project included widening and reconstruction of the eastbound and westbound lanes, widening and reconstruction of both the northbound and southbound I-75 ramps and bridge rehabilitation.

The project also included median and sidewalk construction and installation





of curb and gutter as well as new signalization. The interchange was converted into the DDI configuration in October 2017 and the entire project was completed in summer 2018.

Brookwood Drive over Clay Branch (2016 SPLOST)

The \$800,000 project to replace the bridge crossing over Clay Branch, at the intersection of Brookwood Drive and Billy Max Drive was completed in September 2018 after six months of construction.

Casteel Road over Piney Grove Creek (2016 SPLOST)

Work to replace the bridge crossing over Piney Grove Creek (Sewell Creek) was completed in September 2018 after five months of construction. The \$1.2 million project also changed the roadway geometry to improve the operational aspects of the intersection of Casteel Road, Bill Murdock Road and Oak Lane.

Cumberland Boulevard (2016 SPLOST)

This \$9 million project includes widening of

Cumberland Boulevard from two lanes to three lanes in the westbound direction.

Additional left turn lane improvements will be made where Cumberland Boulevard intersects with Cumberland Parkway, the Cumberland Mall entrance, and Akers Mill Road.

Cumberland Boulevard will be widened to the northern side of the roadway such that the Cumberland Transfer Center is not impacted. West of the I-285 bridge, new signage will be installed and Cumberland Boulevard will be restriped to better delineate the left turn lanes for Spring Road and the through lanes for the Spring Road and Cumberland Boulevard intersection. Completion is scheduled for spring 2019.

Old Highway 41/Main Street (Acworth) (2016 SPLOST)

This \$3.6 million project will provide intersection operation and capacity improvements on Old 41 Highway/Main Street, between Nance Road and Nowlin Road. Associated driveway enhancements at the North Cobb High School driveway, west of Blue Springs Road, also are included to improve safety and traffic flow to and from the school. Completion is scheduled for late 2019.

Post Oak Tritt Road at Hembree Road (2016 SPLOST)

Work is underway to construct a roundabout at the intersection of Post Oak Tritt Road and Hembree Road. Additional improvements include enhanced street lighting and sidewalk upgrades. This \$1.3 million project began in April 2018 and is scheduled for completion in late 2019.

Transportation

Planning

The 100-mile Chattahoochee River Greenway Study is an opportunity to reconsider the region's relationship to the river. The project is a collaboration with Cobb County, Atlanta Regional Commission, City of Atlanta and Trust for Public Land.

The Cobb County Greenways and Trails Master Plan was adopted by the Board of Commissioners on June 26, 2018. The priority projects would provide more than 28 miles of greenway and trail, reaching all four commission districts.

Gov. Nathan Deal announced the State of Georgia's successful lease negotiation with rail transportation company CSX, which owns the land, enabling the extension of the Silver Comet Connector Trail, a priority project identified in the Cobb County Department of Transportation's Greenways and Trails Master Plan. Cobb County Department of Transportation developed a short-term transit plan, called CobbLinc Forward, to help CobbLinc to meet future transportation needs for residents, workers and businesses.

Geographic Information Systems

- Partnered with Information Services on big data infrastructure.
 - Integrated AVL – road maintenance vehicle location with OMS – our work order system.
 - Integrated snow route work in OMS to provide automatic status updates to residents via Cobb Commute.



- Downloading and storing WAZE data for operations dashboard status and data analytics.

- Worked with Information Services to access archived DOT work data via a Qlik dashboard.
- Kicked off second phase of GIS crash database development.
- Set up and trained ROW mowing contractors to enter work status directly into OMS.

Road Maintenance

Hired 20 new employees for county-wide rights-of-way mowing and maintenance (one crew per district).

\$401,200 of equipment purchased for the new ROW mowing and maintenance.

Continue to partner with the sheriff's office to provide two inmate litter control crews that work every Saturday.

Street Light Program

Coordinated with the Town Center Community Improvement District to create a special Street Light

and Pedestrian Light District inclusive of the entire district's boundaries. Adopted an amendment to cooperation document to govern all elements of the agreement, established a signature light design and adopted special street light and pedestrian rates for the businesses within the TCCID.

Developed an online GIS-based street light outage reporting system leveraging GIS technology to enable residents to more easily and accurately report street light outages and to enable the power companies to more quickly execute the repairs.

Replaced approximately 30 percent of the county's inventory of street lights with more energy efficient LEDs. These new lights provide enhanced illumination, lower frequencies of repair and may also result in future operational cost savings.

Installed new county-owned Cumberland CID signature lighting fixtures and decorative bridge lighting elements, along all major corridors surrounding Sun-Trust Park and other select locations throughout the Cumberland CID, greatly enhancing the illumination in the area.

Traffic Operations

- Added adaptive traffic signal control to 10 signals in March.
- Provided ITS Communication Network for E911 redundancy through the Information Services and Public Safety Departments.
- Added traffic signals at three I-75 express lane Interchanges integrated with ramp gate controls in July through the Georgia Department Of Transportation.
- Information Services installed a video wall upgrade

in September at a cost of \$170,000.

- Selected by the Federal Highway Administration and GDOT to participate in a Local Road Safety Plan pilot (Eight total in Georgia) in October.
- Completed pilot projects for wireless router, battery backup, pedestrian detection, and "fish eye" traffic camera in December.
- Completed traffic signal studies at 88 intersections by the end of December.
- Installed dynamic speed display signs at four locations for the new traffic calming program in December.
- Replaced pavement markings on 45 roadway centerline miles.
- State DOT retimed Cobb County traffic signal systems including 118 signals by the end of December at a cost of \$600,000.



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