

COVER PAGE
Appendix 4 (DRAFT)
REPORT OF ACCOMPLISHMENTS

APPENDIX 4

2040 REPORT OF ACCOMPLISHMENTS 2017-2022

The Report of Accomplishments (ROA) provides a status of each project identified in the Cobb County 2040 Comprehensive Plan Community Work Program as adopted in 2017. The status for each of the projects are identified based on the following designations:

Completed: The project was completed during the previous five-year period.

Underway: The project was initiated during the previous five-year period but has not been completed.

Postponed: The project was originally planned, but not initiated during the previous five-year period.

Not Accomplished: The project has been canceled due to shift in priorities.

The following are abbreviations that are used throughout the Community Work Program.

| | | | | | |
|-------------|---|-------------|--------------------------------------|------------------|--|
| ACFB | Atlanta Community Food Bank | CTT | Cobb Travel & Tourism | LI | Library |
| ACS | American Cancer Society | DA | Development Authority | MHA | Marietta Housing Authority |
| AHA | American Heart Association | DARB | Dobbins Air Reserve Base | NPS | National Park Service |
| ALA | American Lung Association | DCA | Department of Community Affairs | P.A.R.K.S | Parks, Recreation, & Cultural Affairs |
| ARC | Atlanta Regional Commission | DOT | Department of Transportation | PC | Planning Commission |
| BOC | Board of Commissioners | ED | Economic Development | PM | Property Management |
| CAO | County Attorney's Office | TAP | Technical Advisory Panel | PS | Public Safety |
| CCES | Cobb County Extension Services | EMA | Emergency Management Agency | SCRA | South Cobb Redevelopment Authority |
| CCID | Cumberland Community Improvement District | ESG | Emergency Solutions Grant | SKCC | Safe Kids Cobb County |
| CCSD | Cobb County School District | GDOT | Georgia Department of Transportation | SPLOST | Special Local Option Sales Tax |
| CCWS | Cobb County Water System | HOME | Home Investment Partnership Act | SS | Senior Services |
| CD | Community Development | HPC | Historic Preservation Commission | SW | Solid Waste |
| CDBG | Community Development Block Grant | COM | Cobb County Communications | TBD | To Be Determined |
| CDHO | Community Development Housing Organizations | CTT | Cobb Travel & Tourism | TCCID | Town Center Community Improvement District |
| CDPH | Cobb Douglas Public Health | IS | Information Services | UGA | University of Georgia |
| COC | Chamber of Commerce | KCB | Keep Cobb Beautiful | WA | Water |
| COM | Cobb County Communications | KSU | Kennesaw State University | ULI | Urban Land Institute |

| LU - LAND USE | | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| LU-1 | Amend 2040 Future Land Use Map, related guideline policies and the Community Work Program on an annual basis | X | | | | |
| LU-1.1 | Develop Small Area Policy Guidelines to encourage office space in south Cobb | X | | | | |
| LU-2 | Reevaluate land use recommendations for areas adjacent to roadways projected to operate with a level of service F by 2040 | X | | | | |
| LU-3 | Prepare Cumberland Galleria “Comprehensive Plan” – Land Use Concepts, Stormwater, Public Services, Transportation, & Design Standards | | | | X | No longer a priority |
| LU-4 | Update Livable Center Initiative (LCI) studies and other small area studies every five-years or earlier as conditions warrant | X | | | | |
| LU-5 | Monitor and evaluate the need for new LCI studies and/or other small area studies as necessary | X | | | | |
| LU-6 | Update Central Addressing Repository to include input of multi-unit addressing and parcel polygon data | | X | | | Ongoing |
| LU-7 | Consider and create healthy living standards that could be incorporated into appropriate zoning districts | | | X | | This item will be reevaluated as part of a zoning rewrite project that will be included in the CWP 2022-2027 |
| LU-8 | Continue to encourage Open Space Community overlays as a way to permanently protect open space in Low Density Residential, and Very Low Density Residential areas | X | | | | |
| LU-9 | Draft and adopt design guidelines for appropriate areas in the county | X | | | | |
| LU-10 | Consider design overlay districts for appropriate areas | X | | | | |

| LU - LAND USE | | | | | |
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| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| LU-11 | Continue coordination between DOT and Community Development on design guidelines | X | | | |
| LU-12 | Rework real estate kiosk sign contract to allow for implementation | | | | X |
| LU-13 | Monitor and apply for grant applications related to land planning and management for other Community Development initiatives | X | | | |
| LU-14 | Create an informational document on transfer of development rights program to educate officials on the advantages and disadvantages of the program | | | | X |
| LU-15 | Reevaluate the Priority Industrial Areas to ensure they are still valid and to check for other areas that may benefit from the land use designation | X | | | |
| LU-16 | Build a GIS database of all county easements | X | | | |
| LU-17 | Coordinate with Parks and Rec. on preparation of Parks Master Plan | X | | | |
| LU-18 | Assist in the implementation of Cobb County Parks Master Plan | X | | | |
| LU-19 | Coordinate with communications on utilizing social media to involve community in Planning projects and implementation programs | X | | | |
| LU-20 | Consider higher density zoning districts and zonings that allow for mixed use within the core areas of the Regional Activity Centers | X | | | |
| LU-21 | Refine Regional Activity Centers and sub-area classifications per any adopted LCI studies, small area plans and/or Master Plans conducted by the county's CIDs | X | | | |

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| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| LU-22 | Consider alternative zoning regulations per LCI studies, small area plans and/or Master Plans conducted by the county’s CIDs | | | | X | This item will be reevaluated as part of the UDC project that will be included in the CWP 2022-2027 |
| LU-23 | Coordinate, collaborate and consider LCI studies, small area plans and/or other Master Plans conducted and sponsored by Cobb’s CIDs | X | | | | |
| LU-24 | Develop a Public Participation procedure manual to provide guidance on protocols for public engagement on planning projects | X | | | | |
| LU-25 | Create and maintain ARCGIS online content for Cobb 2040, small area plans, Historic Resources and other land planning initiatives | X | | | | |
| LU-26 | Modernize and update county’s ordinances and codes periodically | X | | | | |
| LU-26.1 | Modify the NRC code to provide more specific ranges of land uses | | | | X | No longer a priority |
| LU-27 | Continue to coordinate with appropriate authorities, organizations, and other groups on the Riverside redevelopment initiatives | X | | | | |
| LU-28 | Provide land planning education for new Board of Commissions, Planning Commissioners and Zoning Appeal Board members | X | | | | |
| LU-29 | Conduct and participate in Cobb 101 workshops | X | | | | |
| LU-30 | Develop innovative communications strategy to communicate development and planning related activities to the public and other clients. | X | | | | |
| LU-31 | Conduct small area studies surrounding the intersections of Highway 92 and Sandy Plains, Johnson Ferry and Shallowford Rd., and Shallowford and Lassiter Rd. | X | | | | |

| LU - LAND USE | | | | | |
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| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| LU-32 | Prepare analysis of the Regional Activity Centers and associated sub-categories to ensure the RAC policies still align with changing and existing conditions | X | | | |
| LU-33 | Update and amend the Community Work Program on an annual basis to include implementation items from approved Master Plans and other studies as necessary, related to each of the 2040 Comprehensive Plan Elements | X | | | |
| LU-34 | Update undeveloped land Inventory | | X | | |
| LU-35 | Update and enhance the Industrial Land Inventory and create an interactive web-based GIS application for quick identification of potential industrial sites | | | X | |
| LU-36 | Update the Redevelopment Inventory and create an interactive web-based GIS application for quick identification of redevelopment sites | X | | | |
| LU-37 | Consider implementation of items from the Mableton TAP that would assist in creating more private sector involvement in Mableton's redevelopment | | X | | |
| LU-38 | Continue to monitor the metrics of South Cobb Implementation Strategy to document and communicate successes | | | X | |
| LU-39 | Continue to monitor and update the South Cobb marketing website to ensure accuracy and communication with the community | | | X | |
| LU-40 | Work with Cobb County Communications and Information Services to establish dedicated website for small area studies and master plans that are being conducted | X | | | |

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| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| LU-41 | Bolster incentives for redevelopment and/or reuse of abandoned commercial buildings, underperforming commercial corridors, multi-family dwellings and any other areas that are identified through future planning efforts | X | | | |
| LU-42 | Provide staff support and general oversight and administrative assistance to SCRA on redevelopment initiatives in South Cobb | X | | | |
| LU-43 | Create an online GIS storybook of the progress associated with the redevelopment of South Cobb | | | X | Tasks postponed due to staffing Will be moved to ED-Economic Development |
| LU-44 | Create and maintain a GIS database identifying the locations of a variety of permitting applications and plan review projects in unincorporated Cobb | X | | | |
| LU-45 | Prepare 3D renderings throughout the county based on zoning designations and regulations, including existing structures and terrain | | X | | Ongoing |
| LU-46 | Coordinate with Parks and other county departments to build GIS database of public park land inventory for web mapping application | X | | | |
| LU-47 | Update the South Cobb Implementation Strategy | X | | | |
| LU-48 | Coordinate and work with the Urban Land Institute's (ULI) Mini Technical Advisory Panel (mTAP) to create a set of recommendations intended to encourage redevelopment within the Milford Church/Osborne neighborhood. | X | | | |
| LU-49 | Powder Springs Road Corridor Study – From Powder Springs city limits to East-West Connector | X | | | |

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|---------------------------|---|-----------|----------|-----------|------------------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| LU-50 | Review existing architectural guidelines and determine their effectiveness | | | X | | This item will be reevaluated as part of the UDC project that will be included in the CWP 2022-2027 |
| LU-51 | Encourage and promote the completion of abandoned or unfinished subdivisions through the subdivision topping program | X | | | | |
| LU-52 | Consider updating development standards to require Bus Pads at the entrance to new residential developments adjacent to Bus Stops | X | | | | |
| LU-53 | Consider updating development standards to require sidewalks on both sides of local streets within residential subdivisions | | | | X | No longer a priority |
| LU-54 | Review legal options for how communities can regulate the overabundance of uses along corridors | X | | | | |
| LU-55 | Stimulate development of a Town Square in the Osborne-Milford Community | X | | | | |
| LU-56 | Stimulate development of a Town Square in the Six Flags Community | X | | | | |

| TR – TRANSPORTATION | | | | | | |
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| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| TR-1 | Review and update Cobb County’s Trail Map | X | | | | Greenways & Trails Master Plan was completed and adopted in 2018. |
| TR-1.1 | Expand and implement trail networks throughout Cobb County | | X | | | Ongoing; Several trails across the County are in various stages of implementation |
| TR-2 | Amend the 2040 Comprehensive Plan when necessary to incorporate findings and recommendations from approved and active Livable Centers Initiative and other similar transportation/land use Master Plans that will improve the county’s multi-modal transportation system | X | | | | Completed annually, as needed. |
| CONGESTION RELIEF/MOBILITY – IMPROVEMENTS | | | | | | |
| TR-3 | Cedarcrest Rd - Paulding Co. Line to Governor's Towne Club (D4070/CO-344A/0007529) | X | | | | Completed in 2018 |
| TR-4 | I-285/Atlanta Rd – NA – Upgrade interchange (D4100/CO-AR-070/723100) | X | | | | Completed in 2019 |
| TR-5 | Lake Acworth Dr./Cowan Rd (SR 92) - N Cobb Pkwy (SR 3/US 41) to Glade Rd - Widen to 4 Lane Divided (D4190/CO-301/0006862) | | X | | | In progress by GDOT 2023 |
| TR-6 | Metro Arterial Connector/Dallas Acworth Hwy (SR 92) - Paulding Co Line to N Cobb Pkwy (US 41) - Widen to 4 Lane Divided (D4200/CO-329/0006866 | | X | | | In progress by GDOT Completion Date not listed |

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|---|--|-----------|----------|-----------|------------------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| CONGESTION RELIEF/MOBILITY – IMPROVEMENTS (Cont.) | | | | | | |
| TR-7 | Windy Hill Rd - Boulevard concept from S Cobb Dr. to Atlanta Rd that includes widening, addition of medians and pedestrian improvements, includes engineering (City of Smyrna sponsor) (E4040) | | X | | | Construction in progress – scheduled completion in 2023 |
| TR-8 | Local Match/ Future Fed/State/Other Funding | X | | | | |
| TR-9 | Windy Hill Road/Terrell Mill Road Connector | | X | | | Construction in progress – scheduled completion in 2022 |
| TR-10 | Windy Hill Road | | X | | | Construction in progress – scheduled completion in 2023 |
| TR-11 | South Barrett Reliever Phase 2 | X | | | | Completed in 2018 |
| TR-12 | South Barrett Reliever Phase 3 | | X | | | Construction scheduled to start in 2022 |
| TR-13 | I-75 / Wade Green Road Diverging Diamond Interchange (E4050/0011657) | X | | | | Completed in 2018 |
| TR-14 | I-75 / Akers Mill Road Managed Land Ramp (CO-AR-308/0015051) | | X | | | Construction in progress – scheduled completion in 2023 |
| TR-15 | SR 92 widen from 2 to 4 lanes, from US 41 to Glade Road | | X | | | Construction in progress – scheduled completion in 2023 |
| TR-16 | Macland Rd (SR 360)- widen from 2 to 4 lanes (CO-367/0006049) | | X | | | Construction in progress – scheduled completion in 2024 |
| TR-17 | RESURFACING | | X | | | Annual Resurfacing Program in progress |

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|---|---|-----------|----------|-----------|------------------|---------------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| CONGESTION RELIEF/MOBILITY – TRAFFIC MANAGEMENT | | | | | | |
| TR-19 | Continue Advanced Transportation Management Systems (ATMS) - Continue ATMS progression to include continuous data collecting devices and vehicle infrastructure integration. Includes: Expand TTMS, Expand CCTV and fiber network; Update ATMS Plan (E5010) | X | | | | 2011 SPLOST - COMPLETE |
| TR-20 | Incident Management - Upgrade Traffic Management Center infrastructure and equipment - closed circuit television cameras and changeable message signs. Includes: Replace and add CMS; Upgrade TMC Control Room (E5020) | X | | | | 2011 SPLOST - COMPLETE |
| TR-21 | Traffic Signals - Upgrade traffic signal infrastructure and optimize traffic signal operation. Includes: Retime Traffic Signal Systems; Replace wood pole supported signals; Upgrade and Expand ATCS; Upgrade Traffic Signal Equipment (E5040) | X | | | | 2011 SPLOST - COMPLETE |
| TR-22 | Transportation Technology - Includes: Upgrade information systems Geographic Information System (GIS), Global Positioning System (GPS), Management Information System (MIS) and Transportation Information System (TIS)(E5050) | X | | | | 2011 SPLOST - COMPLETE |
| TR-23 | ATMS MASTER COMMUNICATION PLAN PHASE 1A | X | | | | COMPLETE |
| TR-24 | FUTURE ATMS IMPROVEMENT PROJECTS (2016 SPLOST) | X | | | | Scheduled completion 2022 |
| TR-25 | INCIDENT FUTURE MANAGEMENT PROJECTS (2016 SPLOST) | X | | | | Scheduled completion 2022 |

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|---|---|-----------|----------|-----------|------------------|---------------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| CONGESTION RELIEF/MOBILITY – TRAFFIC MANAGEMENT (Cont.) | | | | | | |
| TR-26 | FUTURE TRAFFIC SIGNAL TIMING PROJECTS (2016 SPLOST) | X | | | | Scheduled completion 2022 |
| TR-27 | FUTURE TRAFFIC SIGNAL PROJECTS (2016 SPLOST) | X | | | | Scheduled completion 2022 |
| TR-28 | TRANSPORTATION TECHNOLOGY PROJECTS (2016 SPLOST) | X | | | | Scheduled completion 2022 |
| SAFETY & OPERATIONAL – INTERSECTION IMPROVEMENTS | | | | | | |
| TR-29 | Chastain Rd intersection improvements: Additional turn lanes at Frey Rd/Barret Lakes Blvd; Additional right turn lanes at I-575 southbound ramp | X | | | | |
| TR-30 | Chastain Rd intersection improvements: Additional turn lanes at Busbee Dr. | X | | | | |
| TR-31 | Cobb Pkwy (US 41) at Windy Hill Rd - Addition/extension of turn lanes; includes concept development for grade separated interchange (E3030) | X | | | | Completed in 2019 |
| TR-32 | Bells Ferry Rd - I-575 to N Cobb Pkwy (US 41) - Intersection Improvements (D6040) | X | | | | Completed in 2021 |
| TR-33 | Lower Roswell Rd - Roswell St (SR 120) to Terrell Mill Rd - Safety/Operational Improvements (D6130) | X | | | | Completed in 2018 |
| TR-34 | Johnson Ferry Rd @ Sewell Mill Rd - Add dual left turns north; Include Sewell Mill Rd at Pine Rd - Intersection Improvements (D3220) | X | | | | Completed in 2017 |
| TR-35 | ACWORTH DUE WEST RD AT JIM OWENS MARS HILL CHURCH RDS | X | | | | Completed in 2021 |

| TR - TRANSPORTATION | | | | | | |
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| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| SAFETY & OPERATIONAL – INTERSECTION IMPROVEMENTS (Cont.) | | | | | | |
| TR-36 | BLACKWELL RD AT AUTUMN RIDGE PKWY | X | | | | Completed in 2020 |
| TR-37 | BIG SHANTY RD CHASTAIN RD | | X | | | Scheduled for completion in 2023 |
| TR-38 | CANTON RD AT SHALLOWFORD RD HIGHLAND TER SOUTHERN INTERSECTION | | X | | | Scheduled for completion in 2023 |
| TR-39 | DALLAS HWY AT LOST MOUNTAIN RD/MARS HILL RD | | X | | | Design underway; Construction 2024 |
| TR-40 | Factory Shoals Rd. @ Six Flags Dr. | X | | | | Completed in 2021 |
| TR-41 | Hick Rd. @ Concord Rd. | X | | | | Completed in 2021 |
| TR-42 | Lost Mountain Rd. @ Midway Rd./Mirror Lake Dr. | X | | | | Completed in 2020 |
| TR-43 | McCollum Pkwy @ Ben King Rd. | X | | | | Completed in 2021 |
| TR-44 | Old Canton Rd. @ Holly Springs Rd. | X | | | | Completed in 2021 |
| TR-45 | POST OAK TRITT RD AT HEMBREE RD | X | | | | Completed in 2020 |
| TR-46 | POWDER SPRINGS RD AT FLINT HILL RD PINE GROVE DR DEERCREEK DR | X | | | | Completed in 2020 |
| TR-47 | RAILROAD QUIET ZONE IMPROVEMENTS | | X | | | Scheduled for completion 2022 |
| TR-48 | SHILOH RD AT ROYAL DR APARTMENT DR | | X | | | Scheduled for completion 2024 |

| TR - TRANSPORTATION | | | | | | |
|---|---|-----------|----------|-----------|------------------|-------------------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| SAFETY & OPERATIONAL – ROADWAY IMPROVEMENTS | | | | | | |
| TR-49 | Floyd Rd - Veterans Memorial Hwy (US 78/278) to Clay Rd including turn lanes and alignment improvements (E6010) | X | | | | Completed in 2016 |
| TR-50 | River View Rd - Veterans Memorial Hwy (US 78/278) to Nichols Dr. including turn lanes at key intersections and sidewalks (E6040) | X | | | | Completed in 2021 |
| TR-51 | Sandy Plains Rd - E Piedmont Rd to Ebenezer Rd - including access management and median for safety and operational improvements (E6060) | X | | | | Completed in 2019 |
| TR-52 | Six Flags Dr. - Factory Shoals Rd to Riverside Pkwy - operational and safety improvements including pedestrian refuge median (E6090) | X | | | | Completed in 2016 |
| TR-53 | BEECH RD WESTSIDE DR | X | | | | Completed in 2021 |
| TR-54 | CANTON RD CORRIDOR | | X | | | Scheduled for completion 2023 |
| TR-55 | CHEROKEE ST | X | | | | Completed in 2021 |
| TR-56 | CUMBERLAND BLVD | X | | | | Completed in 2019 |
| TR-57 | INCLEMENT WEATHER EQUIPMENT AND SUPPLY STORAGE | X | | | | Completed in 2020 |
| TR-58 | MACK DOBBS RD | | X | | | Scheduled completion 2024 |
| TR-59 | MAIN ST (Old Hwy. 41, Acworth) | X | | | | Completed in 2019 |
| TR-60 | NEW MACLAND RD | X | | | | Completed in 2021 |

| TR - TRANSPORTATION | | | | | | |
|---|--|-----------|----------|-----------|------------------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| SAFETY & OPERATIONAL – ROADWAY IMPROVEMENTS (Cont.) | | | | | | |
| TR-61 | OLD 41 HWY | | X | | | Construction start in 2025 |
| TR-62 | ROADWAY IMPROVEMENTS | X | | | | Completed in 2020 |
| TR-63 | SANDTOWN RD | X | | | | Scheduled completion 2022 |
| TR-64 | SIX FLAGS PKWY GATEWAY IMPROVEMENTS | X | | | | Scheduled completion 2022 |
| SAFETY & OPERATIONAL – SCHOOL ZONE SAFETY | | | | | | |
| TR-65 | Hembree Rd. (Pope High) – Lengthen turn lane; possible other roadway improvements if CCSD adds a second driveway (E8030) (D8180) | X | | | | Completed in 2018 |
| TR-66 | Jim Owens Rd. – Lewis Elementary | X | | | | Completed in 2020 |
| TR-67 | John Ward Rd. at Irwin Rd. – Cheatham Hill Elementary | X | | | | Completed in 2019 |
| TR-68 | Terrill Mill Rd. at Greenwood Trail – Brumby Elem. & East Cobb Middle | X | | | | Completed in 2018 |
| TR-69 | Sandy Plains Rd. at Davis Rd. – Mountain View Elem. | X | | | | Completed in 2017 |
| PEDESTRIAN IMPROVEMENTS – SIDEWALKS | | | | | | |
| TR-70 | Future School Zone Improvement Projects | X | | | | School zone projects will be listed by specific projects in the future |
| TR-71 | Wesley Chapel Rd - Spring Mill Dr. to Sandy Plains Rd (east side) (E7260) | X | | | | Completed in 2018 |
| TR-72 | TOWN CENTER MALL/NOONDAY CREEK TRAIL/KSUBIKE/PEDESTRIAN CONNECTOR | | X | | | Received federal funding in 2021; Scheduled for completion in 2025 |

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| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| PEDESTRIAN IMPROVEMENTS – SIDEWALKS (Cont.) | | | | | | |
| TR-73 | Bob Callan Trunk Trail Phase II, Section A | X | | | | Completed in 2019 |
| TR-74 | Bob Callan Trunk Trail Phase II, Section B | | X | | | Construction scheduled to start 2022 |
| TR-75 | Mableton Parkway Trail, Factory Shoals to Chattahoochee River | | X | | | Completion scheduled for 2023 |
| TR-76 | West Atlanta Street Trail, Dunn Avenue to Pearl Street | | X | | | Completion scheduled for 2023 |
| TR-78 | PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 3 | | X | | | Completion scheduled for 2023 |
| TR-77 | PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 4 | | X | | | Completion scheduled for 2023 |
| TR-79 | PEDESTRIAN IMPROVEMENT PROJECTS FOR DISTRICTS 1-4 | | X | | | Completion scheduled for 2023 |
| TR-80 | COUNTYWIDE ADA SIDEWALK IMPROVEMENTS | X | | | | Completed in 2019 |
| INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT | | | | | | |
| TR-81 | BROOKWOOD DR OVER CLAY BRANCH | X | | | | Completed |
| TR-82 | CAMP HIGHLAND RD OVER SILVER COMET TRAIL | X | | | | Completed |
| TR-83 | CANDY LN OVER OLLEY CREEK | X | | | | Completed |
| TR-84 | CASTEEL RD OVER SEWELL CREEK | X | | | | Completed |
| TR-85 | ELLIOTT RD OVER POWDER SPRINGS CREEK | X | | | | Completed |
| TR-86 | FLINT HILL RD OVER NOSES CREEK TRIBUTARY | X | | | | Completed |

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|---|---|-----------|----------|-----------|------------------|---------------------------|
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| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| INFRASTRUCTURE PRESERVATION - BRIDGE REHABILITATION/REPLACEMENT | | | | | | |
| TR-87 | GREENFIELD DR OVER SOPE CREEK | X | | | | Completed |
| TR-88 | HURT RD OVER NICKAJACK CREEK | X | | | | Completed |
| TR-89 | JAMES RD OVER PINE CREEK | X | | | | Completed |
| TR-90 | LITTLE JOHN TRL OVER POWERS CREEK | X | | | | Completed |
| TR-91 | LITTLE WILLEO RD OVER TIMBER RIDGE BRANCH | X | | | | Completed |
| TR-92 | LOWER ROSWELL RD OVER SOPE CREEK | X | | | | Completed |
| TR-93 | MACEDONIA RD OVER NOSES CREEK | X | | | | Completed |
| TR-94 | MARS HILL RD OVER ALLATOONA CREEK | X | | | | Scheduled completion 2022 |
| TR-95 | PIEDMONT RD OVER LITTLE NOONDAY CREEK | X | | | | Completed |
| TR-96 | POWERS FERRY DR OVER ROTTENWOOD CREEK TRIBUTARY | X | | | | Completed |
| TR-97 | WOODLAND BROOK DR OVER VININGS BRANCH | X | | | | Completed |
| TR-98 | WRIGHT RD OVER MILL CREEK | X | | | | Completed |
| TR-99 | WILLEO RD OVER WILLEO CREEK | X | | | | Scheduled completion 2022 |
| TR-100 | OLD 41 HWY BRIDGE | X | | | | Completed |
| TR-101 | SILVER COMET TRAIL BRIDGES | X | | | | Completed |

| TR - TRANSPORTATION | | | | | | |
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| INFRASTRUCTURE PRESERVATION – BRIDGE REHABILITATION/REPLACEMENT | | | | | | |
| TR-102 | CONCORD ROAD COVERED BRIDGE | X | | | | Completed |
| TR-103 | FUTURE IMPROVEMENT ON BRIDGES AND CULVERTS | | | | X | 2016 SPLOST Funds Expended |
| TR-104 | I-285 MULTI-USE BRIDGE | X | | | | Completed |
| TR-105 | OWL CREEK DR DRAINAGE | X | | | | Completed |
| TR-106 | E BRANDON DR DRAINAGE | X | | | | Completed |
| TR-107 | CUMBERLAND PKWY DRAINAGE | X | | | | Completed |
| TR-108 | NEW MACLAND RD DRAINAGE | X | | | | Completed |
| TR-109 | KEHELEY DR DRAINAGE | X | | | | Completed |
| TR-110 | Smyrna Powder Springs Rd. Drainage | X | | | | Completed |
| TR-111 | Lost Mountain Ct. Drainage | X | | | | Completed |
| TR-112 | Willow Glen Dr. Drainage | X | | | | Completed |
| TR-113 | May Breeze Rd @ Shallowford Rd. Drainage | X | | | | Completed |
| TR-114 | Angelette Dr. @ Sanders Rd drainage | X | | | | Completed |
| TR-115 | Future drainage sys. Improvement projects (2016 SPLOST) | X | | | | Scheduled completion 2022 |

| TR - TRANSPORTATION | | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| TRANSIT | | | | | | |
| TR-116 | "Get on the bus" travel training for seniors | X | | | | Completed |
| TR-117 | Implement Travel Training Program | | X | | | Exploring alternative options to implement facets of the <i>Ride Smart</i> program. |
| TR-118 | Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0) | X | | | | |
| TR-119 | N Cobb Park and Ride Lot (CO-401) | | | | X | No longer a priority within this work program |
| TR-120 | Cobb Pkwy Park-and-ride Lots for express bus and future corridor transit enhancements (Cumberland Blvd area, Windy Hill Rd area, Roswell Rd area, and Bells Ferry Rd area) (E10C0) | | | | X | No longer a priority within this work program |
| TR-121 | Cobb Pkwy Queue Jumper Lanes - Cumberland Galleria area to Town Center area (E10B0) | X | | | | Queue jumper lane and pre-emption signal were constructed at intersection of Cobb Parkway and Windy Hill |
| TR-122 | Continue and expand partnership between CCT & Senior Services for efficient senior transportation provisions | X | | | | Completed |
| TR-123 | Continue transportation mobility education with senior populations | X | | | | Completed |
| TR-124 | Implement Route 10X between Town Center and Midtown | X | | | | Completed in 2019 |
| TR-125 | Implement Sunday Bus Service | X | | | | Completed in 2019 |

| TR - TRANSPORTATION | | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| TRANSIT (Cont.) | | | | | | |
| TR-126 | Partner with surrounding jurisdictions to consider expanding commuter rail service into South Cobb | X | | | | Project has been evaluated further in the Comprehensive Transportation Plan 2050 |
| TRANSPORTATION PLANNING | | | | | | |
| TR-127 | Implement the Bicycle and Pedestrian Improvement Plan | | | X | | The Plan was incorporated into the Greenways & Trails Master Plan. An update to Plan has been postponed. |
| TR-128 | Implement Safe Routes to Schools Program | | X | | | Projects related to the SRTS program were incorporated into the SPLOST program. |
| TR-129 | Develop Americans with Disabilities Act (ADA) Transition Plan | X | | | | |
| TR-130 | Develop Complete Streets implementation process | X | | | | Implementation became more integrated into the regular program management and project delivery process. |
| TR-130.1 | Implement Complete Streets Program for 40% of Cobb’s Major Thoroughfares | | X | | | Ongoing |
| TR-131 | Incorporate transportation infrastructure improvements recommended by small area plans into the County's Transportation Improvement Program | X | | | | |
| TR-132 | CUMBERLAND CIRCULATOR | X | | | | |
| TR-133 | CUMBERLAND TDM | X | | | | |
| TR-134 | DLHP / VMH LCI STUDY UPDATE | | | | X | No longer a priority |
| TR-135 | MAJOR THOROUGHFARE PLAN UPDATE | | | | X | No longer a priority |

| TR - TRANSPORTATION | | | | | |
|---------------------------|---|-----------|----------|-----------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| TR-136 | | | | | |
| TR-136 | TRANSIT FACILITIES PLAN | X | | | |
| TR-137 | COBB PARKWAY TRANSIT SIGNAL PRIORITY PLAN | | X | | Project has been incorporated into the CV1K project with GDOT and ARC; signal preemption for emergency vehicles. |
| TR-138 | COBB CO INTERNATIONAL AIRPORT SURFACE TRANSPORTATION PLAN | X | | | Alternative Analysis Traffic Study was completed in 2018. |
| TR-139 | MAJOR ROAD CAPACITY PERFORMANCE EVALUATION STUDY | X | | | Annual reporting and evaluation |
| TR-140 | ACTIVE TRANSPORTATION VISION PLAN | | | | X No longer a priority |
| TR-141 | TRAFFIC OPERATIONS SIGNAL STUDIES | X | | | Routine on-going management of system |
| TR-142 | TRAFFIC OPERATIONS ITS UPGRADES | X | | | Routine on-going management of system |
| TR-143 | COBBLINC FARE STUDY | X | | | A high-level fare analysis was completed as part of the Transit Service Plan in 2019 |
| TR-144 | SOUTH COBB TRANSPORTATION ENHANCEMENTS | X | | | Completed |
| TR-145 | LCI UPDATE AND SUPPLEMENTAL PLANS | | | | X No longer a priority |
| TR-146 | Demand Response Service Improvements | | X | | Study underway for peer review of best practices |
| TR-147 | Multimodal Transportation Plans | | X | | On-going; various projects |
| TR-148 | TRANSIT SERVICE PLAN | X | | | Completed in 2019 |
| TR-149 | TRANSIT ASSET MANAGEMENT PLAN, PHASE 2 | X | | | Completed |

| TR - TRANSPORTATION | | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| TR-150 | | | | | | |
| TR-150 | OPERATIONS RFP DEVELOPMENT | X | | | | Completed |
| TR-151 | Comprehensive Transportation Plan 2020 | X | | | | Completed in December 2021; BOC Plan adoption scheduled for January 2022 |
| TR-152 | DOT to produce roadway standards (in activity centers) that addresses the requirements for all users in the context of road type and surrounding uses | X | | | | This item is part of TR-130 |
| TR-153 | Study ordinances and development standards regarding trails adjacent to private development | | | | X | No longer a priority |
| TR-154 | Chattahoochee River Trail Plan | X | | | | Completed in 2020; Cobb BOC adopted in June 2020 |
| TR-155 | Coordinate programs between Cobb DOT, KCB, and local volunteers to assist in roadside litter pick-up | X | | | | Adopt-a-Road Program created; active coordination is on-going |
| TR-156 | School zone infrastructure project focused on improving pedestrian safety and aesthetics surrounding schools in South Cobb | X | | | | Incorporate into the Safe Routes to School |

| HO – HOUSING | | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| HO-1 | Continue collaboration with the Department of Community Affairs and Housing Authority to encourage construction of workforce housing units utilizing low-income tax credits | | X | | | Ongoing |
| HO-2 | Update the Apartment Density Study | X | | | | |
| HO-3 | Prepare a housing assessment/affordable housing inventory | | | X | | Project will begin Fall of 2022 |
| HO-4 | Coordinate efforts between Community Development, Economic Development, and non-profit agencies to analyze workforce housing | X | | | | |
| HO-5 | Review group home codes to ensure they align with fair housing regulations | X | | | | |
| HO-6 | Educate older adults on retrofit design and materials that fosters aging in place | X | | | | |
| HO-7 | Update Student Housing Analysis | X | | | | |
| HO-8 | Provide services to inspect rental properties at the request of tenants to ensure residential code compliance | | | X | | Similar project will be part of 2022 Community Work Program under the Housing element |
| HO-9 | CDBG to conduct an annual performance and evaluation report to the Board of Commissioners | X | | | | |
| HO-10 | Provide incentives for affordable housing such as the Federal and State Housing Tax Credit Program | X | | | | |

| HO – HOUSING | | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|-------------|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| CDBG PROGRAMMING | | | | | | |
| HO-11 | Provide program administration and planning for HUD grants, such as; CDBG, HOME and ESG grants | x | | | | Ongoing |
| CDBG GRANT | | | | | | |
| HO-12 | Coordinate CDBG funding and service improvements with Cobb’s six cities | x | | | | Ongoing |
| HO-13 | Provide rehabilitation grant assistance and administrative services for owner-occupied housing | x | | | | Ongoing |
| HO-14 | Coordinate the acquisition, construction, and renovation of public/non-profit facilities through building renovations, security updates and parking lot improvements | x | | | | Ongoing |
| HO-15 | Manage funding that supports a variety of public service programs for low-income individuals and families and persons with special needs | x | | | | Ongoing |
| HO-16 | Coordinate Fair Housing outreach and education activities through CDBG | x | | | | Ongoing |
| HOME GRANT | | | | | | |
| HO-17 | Provide HOME Investment Partnership Act Program (HOME) Grant monies for the purpose of constructing or renovating affordable housing | x | | | | Ongoing |

x

| HO – HOUSING | | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|-------------|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| HOME GRANT (Cont.) | | | | | | |
| HO-18 | Encourage affordable housing to increase housing options for low-income families and the homeless through administering State Housing Tax Credits | X | | | | Ongoing |
| HO-19 | Work with and financially support community housing development organizations (CDHOs) operating in low and moderate-income neighborhoods | X | | | | Ongoing |
| ESG GRANT | | | | | | |
| HO-20 | Provide support services for street outreach and emergency shelter resources through non-profit grants and CDBG | X | | | | Ongoing |
| HO-21 | Work with and financially assist various Non-Profits focused on Homeless prevention and rapid rehousing. | X | | | | Ongoing |
| HO-22 | Financially assist and coordinate with The Center of Family Resources for Cobb Collaborative on the Homeless Management Information System (HMIS) | X | | | | Ongoing |

| ED – ECONOMIC DEVELOPMENT | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| ED-1 | Update, as needed, the inventory of sites suitable for industrial development and continue to encourage policies to protect these job producing uses | X | | | |
| ED-2 | Refine the county's Economic Development Incentive Ordinance and associated policies | X | | | |
| ED-3 | Focus on Economic Development targets that will provide growth opportunities within core clusters identified within the Cobb EDGE. | X | | | |
| ED-4 | Add areas to the Cobb County Commercial Property Rehabilitation Partial Property Tax Abatement Program, as needed. | X | | | |
| ED-5 | Coordinate with Chamber of Commerce on Business Marketing, as needed | | X | | |
| ED-6 | Maintain individual property brochures to assist in marketing industrial sites to prospective businesses | X | | | |
| ED-7 | Continue to evaluate appropriate areas throughout the county that would benefit from an Enterprise/Opportunity Zone designation | | X | | |
| ED-8 | Develop internal procedures to assist small businesses to meet their permitting needs | X | | | |

| ED – ECONOMIC DEVELOPMENT | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| ED-9 | Develop and Implement a Façade Improvement Grant/Loan program to serve as an incentive for property owners to improve the appearance of older commercial corridors | X | | | |
| ED-10 | Create and execute a Memorandum of Understanding (MOU) that clearly defines functional roles in the economic development process for Cobb County – specifically, the role of the county’s Economic Development Division Manager, the Community Development Director, the Development Authority, the Cobb County Board of Commissioners, the Cobb Chamber of Commerce and Cobb’s Competitive EDGE | X | | | |
| ED-11 | Assist with the creation of CIDs in appropriate areas | | | | X |
| ED-12 | Conduct annual reporting on compliance with incentives agreements | | | X | |
| ED-13 | Prepare annual reports for Opportunity Zone and Enterprise Zone programs | | | X | |
| ED-14 | Assist in creating quarterly and annual reports on economic development activities | | | X | |
| ED-15 | Create a small business advisory council | X | | | |
| ED-16 | Develop a small business program | X | | | |

| ED – ECONOMIC DEVELOPMENT | | | | | |
|---------------------------|---|-----------|----------|-----------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| ED-17 | Conduct 100 existing business visits per year | | | X | Ongoing tasks that has been postponed due to staffing. Once staffing levels are back to normal tasks will be reevaluated. |
| ED-18 | Develop and implement an existing business survey on county services | X | | | Small Business Concierge Service |
| ED-19 | Coordinate Economic Development partner quarterly meetings | X | | | |
| ED-20 | Create a more active role for the Grants Administrator regarding internal and external customers | | | | X Lack of staffing |
| ED-21 | Research and consider Hospitality District for protection and development of recreation and tourism in appropriate areas of Cobb County | | | | X No longer priority |
| ED-22 | Create targeted workforce development programs for areas of high unemployment in Cobb County | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|---|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS | | | | | |
| CF-PR-1 | Periodically update the inventory of public properties including DOT and water department properties suitable for multiple uses, including passive recreational uses and linear parks | X | | | |
| CF-PR-2 | Execute joint facility use agreements with other elected boards, i.e. Board of Education | X | | | |
| CF-PR-3 | Prepare grant applications and research other program funding mechanisms to assist with land purchases, facility development, and renovation of existing recreational facilities | X | | | |
| CF-PR-4 | Renovate facilities to support new creative recreational programming to meet the diverse needs of the community | X | | | |
| CF-PR-5 | Continue to coordinate and assist with volunteer Friends groups that are engaged in fundraising for development of passive parks | X | | | |
| CF-PR-6 | Assist local volunteers to establish and maintain volunteer groups (i.e. Friends Groups) for Stout Park and Green Meadows Preserve | X | | | |
| CF-PR-7 | Upgrade existing playground inventory to reflect new and innovative equipment | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS (Cont.) | | | | | |
| CF-PR-8 | Encourage "Life Time" sports within appropriate parks and Senior Centers | X | | | |
| CF-PR-9 | Expand Community Gardens within appropriate parks and Senior Centers | X | | | |
| CF-PR-10 | Develop Hyde Farm as a working farm with programming to educate children and adults about the settlement of Cobb County, the story of the Power and Hyde families, how land was farmed in the county, the importance of agriculture in the community, and the Chattahoochee River as a significant natural resource. | X | | | |
| CF-PR-11 | Provide Staff support for Revisited 2008 Parks Bond Program, as directed by the BOC | X | | | |
| CF-PR-12 | Develop and maintain innovative ART programs and events as well as all Cultural Affairs facilities | X | | | |
| CF-PR-13 | Expand cultural arts programming into community and recreational centers | X | | | |
| CF-PR-14 | Develop schedule of programming at all recreational centers | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|---|-----------|----------|-----------|--|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS (Cont.) | | | | | |
| CF-PR-15 | Coordinate shared use of parks and recreation space with general public and third-party program providers | X | | | |
| CF-PR-20 | Repaving selected parking lots and access roadways in several parks | | X | | (2023) |
| CF-PR-21 | Renovate PRCA Administration Complex | X | | | |
| CF-PR-22 | Price Park Improvements | | X | | (2022) |
| CF-PR-23 | Green Meadows Preserve Improvements | X | | | |
| CF-PR-24 | City of Acworth Joint Project – Recreation Center | X | | | |
| CF-PR-25 | City of Kennesaw Joint Project – Recreation Center | X | | | |
| CF-PR-26 | PRCA Administration Complex – Small Engine Shop | X | | | |
| CF-PR-27 | Hubert Soccer Complex – Synthetic Turf | X | | | |
| CF-PR-28 | Nesbitt Union Chapel | X | | | |
| CF-PR-29 | CCSD Joint Project | | X | | Fullers Park Complete / Terrell Mill Underway (2022) |
| CF-PR-30 | Sewell Park – Entrance Roadway for new Library/Cultural Center | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|---|-----------|----------|-----------|--|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS (Cont.) | | | | | |
| CF-PR-31 | Hyde Farm | | X | | (2023) |
| CF-PR-32 | Terrell Mill Park – Synthetic Turf Field | X | | | |
| CF-PR-33 | Develop Mabry Park as a new passive park | X | | | |
| CF-PR-34 | Improvements at Mountain View Community Center | X | | | |
| CF-PR-35 | New Recreation / Community Center in Osborne Area | | X | | Property Acquisition, Public Input, and Design Underway (2024) |
| CF-PR-36 | Mud Creek Soccer Complex – Synthetic Turf Fields | X | | | |
| CF-PR-37 | Improvements at Stout Park | | X | | Design complete, permitting and bid underway. (2023) |
| CF-PR-38 | Improvements at Mable House Complex | | X | | Signage improvements underway (2025) |
| CF-PR-38.1 | Expand seating at Mable House Amphitheatre | X | | | |
| CF-PR-39 | Improvements at Old Clarkdale Park | | X | | Construction underway (2023) |
| CF-PR-40 | Improvements at Johnston’s Riverline Park | X | | | |
| CF-PR-41 | Prepare New County-Wide Parks Master Plan | X | | | |
| CF-PR-42 | Paving improvements at various Parks | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|--|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-PR - PARKS, RECREATION AND CULTURAL AFFAIRS (Cont.) | | | | | |
| CF-PR-43 | Technology Improvements in various Parks | X | | | |
| CF-PR-44 | General improvements in various Parks | X | | | Projects will be specific in next CWP |
| CF-PR-45 | Improvements at Jim R. Miller Park | X | | | Arena Seating, LED Lighting, and Sound Attenuation Underway (2022) |
| CF-PR-46 | Complete Aviation Park | X | | | |
| CF-PR-47 | Bells Ferry Trailhead Improvements | X | | | |
| CF-PR-48 | Town Center Park | X | | | Town Center Parks initial name of Aviation Park. Project is complete |

| CF – COMMUNITY FACILITIES | | | | | |
|---|---|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-WA - WATER | | | | | |
| CF-WA-1 | Continue to acquire wetlands and other environmentally sensitive areas. | | X | | |
| CF-WA-2 | Comply with requirements of sewer system Capacity, Maintenance, Operation, and Management program | | X | | |
| CF-WA-3 | Work with CCMWA to ensure quality of potable water provided to customers meets regulations | | X | | |
| CF-WA-4 | Continue the replacement of aging and substandard water mains. | | X | | |
| CF-WA-6 | Implement approved Watershed Plan in coordination with federal and state agencies. | X | | | |
| CF-WA-7 | Conduct condition assessments of appropriate county sewers and pump stations each year in accordance with the CCWS Asset Management Program and make appropriate repairs or replacements. | | X | | |
| CF-WA-8 | Partner with private entities for replacement of non-conserving water fixtures in commercial establishments. | | X | | |
| CF-WA-9 | Reduce reliance on private septic systems where possible through ongoing sewer extensions | | X | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-WA – WATER (Cont.) | | | | | |
| CF-WA-10 | Continue to operate and maintain the Watershed Stewardship Program | | X | | |
| CF-WA-11 | Continue to support Water supply and Water conservation programs and educational outreach initiatives | | X | | |
| CF-WA-12 | Evaluate opportunities to own and retrofit existing impoundment facilities for regional detention to create additional storage volume to store flood flows and mitigate downstream flooding. | | X | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-LI - LIBRARY | | | | | |
| CF-LI-1 | Expand access to computer stations and technology | | X | | Ongoing program |
| CF-LI-2 | Expand digital collection | | X | | Ongoing program |
| CF-LI-3 | Provide online programming and digital access to materials | | X | | Ongoing program |
| CF-LI-4 | Complete design/build of East Marietta Library and Cultural, a joint use facility | X | | | |
| CF-LI-5 | Complete the design/renovation of Switzer Library, formerly Central Library | X | | | |
| CF-LI-6 | Complete the design/build of Acworth & Kennesaw Library, a joint use facility | X | | | |
| CF-LI-7 | Complete the design/expansion of Gritters Library | | X | | 2023 |
| CF-LI-8 | Complete the design/renovation of South Cobb Regional Library and other facilities | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|-----------------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-SW – SOLID WASTE | | | | | |
| CF-SW-1 | Update the County's permit requirements and host fees for waste collection. | X | | | |
| CF-SW-2 | The owner/operators of all transfer stations and/or material recovery facilities will require their commercial customers to have identifiable stickers on their collection vehicles that are supplied by the transfer station. This will require the transfer stations to coordinate with Cobb County to confirm the hauler has a Cobb County permit to collect and convey waste material. | X | | | |
| CF-SW-3 | Implement the three-step host fee/non-exclusive franchise agreement between the County owned, ADS operated transfer station and garbage haulers. | X | | | |
| CF-SW-4 | Update the Cobb County Code, regulations and/or policies to facilitate the implementation of Solid Waste goals. | X | | | |
| CF-SW-5 | Update Cobb County's curbside recycling program, including maximum fines for violators of Cobb County Code Sec. 102-65. | X | | | |
| CF-SW-6 | Increase the number of adopt a mile volunteers | X | | | Keep Cobb Beautiful Program |
| CF-SW-7 | Expand the Adopt-A-Mile Program to additional roadways | X | | | Keep Cobb Beautiful Program |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-SW – SOLID WASTE (Cont.) | | | | | |
| CF-SW-8 | School zone infrastructure project focused on improving pedestrian safety and aesthetics surrounding schools in South Cobb | X | | | |
| CF-SW-9 | Increase tree plantings on county land, facilities, and necessary right-of-way | X | | | |

| CF – COMMUNITY FACILITIES | | | | | |
|---|--|-----------|----------|-----------|------------------|
| NOTE: The Community Facilities element includes the sub-elements of Parks, Recreation, and Cultural Affairs, Water, Library, Solid Waste and Technology | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| CF-TE - TECHNOLOGY | | | | | |
| CF-TE-1 | Continue to enhance and expand access to technology (i.e. Wi-Fi) at all Cobb County government facilities. | X | | | |
| CF-TE-2 | Continue to enhance and expand the use of technology and social media platforms to improve information and services for the public. | X | | | |
| CF-TE-3 | Investigate and implement, as necessary and feasible, technology upgrades, policies or initiatives to improve efficiency, customer service and public participation. | X | | | |
| CF-TE-4 | Update codes, policies, regulations and/or infrastructure, as necessary and feasible, in order to support technological advances and innovations. | X | | | |
| CF-TE-5 | Promote small businesses and other economic development programs by leveraging technological tools. | X | | | |
| CF-TE-6 | Leverage technological advances and devices that allow for the education and improved quality-of-life of the public. | X | | | |

| HS – HUMAN SERVICES | | | | | |
|---|---|-----------|----------|-----------|------------------|
| NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| HS-SS – SENIOR SERVICES | | | | | |
| HS-SS-1 | Conduct update to Senior Service 10-Year Master Plan | X | | | |
| HS-SS-2 | Begin implementation of new Senior Services 10-Year Master Plan | | X | | 2028 |
| HS-SS-3 | Operate & monitor Meals-On-Wheels to make appropriate changes based upon changes in demographics | X | | | |
| HS-SS-4 | Provide classes that combine health, education and socialization | X | | | |
| HS-SS-5 | Holistically incorporate physical, emotional, intellectual, social, occupational and spiritual dimensions of wellness in all programming and education focus areas of Health and Wellness, Elder abuse, Caregiving, Housing, Transportation, Dementia, Social Engagement, and Environment | X | | | |
| HS-SS-6 | Continue to promote and encourage a collaborative effort between government, faith based, private sector and non-profits to ensure personal care, homemaker and respite services are available to all in need | X | | | |
| HS-SS-7 | Create and maintain current Voucher Programs and seek additional monies to fund other Voucher Programs | X | | | |
| HS-SS-8 | Monitor and apply for grant applications related to Senior Service programming and initiatives | X | | | |

| HS – HUMAN SERVICES | | | | | | |
|---|---|-----------|----------|-----------|------------------|--|
| NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services | | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| HS-SS – SENIOR SERVICES | | | | | | |
| HS-SS-9 | Collaborate with community partners on providing affordable housing and transportation for all older adults and caregivers | | | | X | No longer a priority for Senior Services |
| HS-SS-10 | Explore possibilities of sharing resources with other community-based nutrition programs | X | | | | |
| HS-SS-11 | Work with youth organizations to explore ways to involve the youth in a positive way with seniors | | | | X | No longer a priority |
| HS-SS-12 | As a component of education, establish partnerships with local and regional agencies to collaboratively develop publications surrounding all aspects of senior services | X | | | | |
| HS-SS-13 | Complete North Cobb Senior Expansion | X | | | | |
| HS-SS-14 | Complete upgrades at various facilities | | X | | | 2028 |
| HS-SS-15 | Formalize agreement to collaborate with all Cobb cities on Senior Service initiatives to reduce duplication of services | | | X | | This item will be considered during the next Service Delivery Strategy Update (2024) |
| HS-SS-16 | Utilize GIS technology and online applications to enhance and educate a wider senior population on senior service programs and initiatives | | | | X | No longer a priority |
| HS-SS-17 | Coordinate enforcement of quality of life codes with Community Development to assist older populations that have trouble complying with requirements | X | | | | |

| HS – HUMAN SERVICES | | | | | |
|---|--|-----------|----------|-----------|--|
| NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| HS-PH – PUBLIC HEALTH | | | | | |
| HS-PH-1 | Coordinate health service and facility requirements with other public or private organizations that provide similar services | X | | | |
| HS-PH-2 | Establish innovative approaches to affordable public health service delivery and wellness promotion | X | | | |
| HS-PH-3 | Continue outreach with public and private medical providers to improve access to health care for lower income, uninsured and disparate populations | X | | | |
| HS-PH-4 | Continue the Get Active Cobb initiative to encourage more people to get involved into the Move and Walk program | X | | | |
| HS-PH-5 | Implement Sharing Spaces Agreements to increase opportunities for physical activity among private and community facilities | | | | X |
| | | | | | Except as noted in HS-PH-4, this program has been postponed indefinitely. Many facilities had legal and safety concerns inviting residents onto their properties who were not directly linked to their business or community agency. |
| HS-PH-6 | Work with Cobb2020 and Public Health to create new access points for fresh fruits and vegetables | X | | | |
| HS-PH-7 | Continue Comprehensive School Physical Activity program to encourage students to do more physical activities everyday | | | X | |
| | | | | | Due to the COVID-19 pandemic, many schools transitioned to virtual learning, and only a few teachers continued physical activities as part of their virtual lessons. For students who were in school facilities, social distancing and masking were often required; in-class exercise was suspended. |

| HS – HUMAN SERVICES | | | | | |
|---|---|-----------|----------|-----------|------------------|
| NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| HS-PH – PUBLIC HEALTH | | | | | |
| HS-PH-8 | Continue Breath Easy Cobb efforts to increase the number of smoke-free policies throughout the county | X | | | |
| HS-PH-9 | Expand the number of worksite wellness policies related to physical activity, nutrition and tobacco | X | | | |
| HS-PH-10 | Complete the 5-year Community Health Assessment and Community Health Improvement Plan Update and implement Action Plans as designated | X | | | |
| HS-PH-11 | Complete the “Health in all Policy” Strategic Planning with Cobb2040 Plan and Cobb DOT and implement as designated | X | | | |
| HS-PH-12 | Continue expansion of Safe Kids Injury Prevention efforts with the Cobb Safety Village to serve more Children with Special Needs, Teens and Seniors | X | | | |
| HS-PH-13 | Complete construction and renovations of CDPH facilities to expand services in Marietta, Smyrna and Acworth/Kennesaw | X | | | |

| HS – HUMAN SERVICES | | | | | |
|---|--|-----------|----------|-----------|------------------|
| NOTE: The Human Services element includes the sub-elements of Public Health, Education, Senior Services | | | | | |
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| HS-ED – EDUCATION | | | | | |
| HS-ED-1 | Continue staff collaboration on zoning map changes and land use changes between the School System and County Government. | X | | | |
| HS-ED-2 | Orchestrate annual coordination meetings between county land use planning and Cobb County School system administrative planning staff | | | | X |
| HS-ED-3 | Provide quarterly updates to the Cobb County School System regarding residential land use changes and approved residential permits by type | X | | | |
| HS-ED-4 | Ensure coordination between Cobb County Planning staff and the Cobb County School Systems administrative staff on municipal boundary changes | X | | | |
| HS-ED-5 | Collaborate with local secondary educational institutions to ensure sufficient levels of education and training for the workforce | X | | | |
| HS-ED-6 | Improve county wide school zone pedestrian facilities | X | | | |
| HS-ED-7 | Coordinate with CCS on ED-SPLOST IV Projects, when necessary (2014-2018) | X | | | |
| HS-ED-8 | Coordinate with CCS on ED-SPLOST V Projects, when necessary (2019-2023) | | X | | |
| HS-ED-9 | School zone infrastructure project focused on improving pedestrian safety and aesthetics surrounding schools in South Cobb | X | | | |

| NH – NATURAL & HISTORICAL RESOURCES | | | | | |
|-------------------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| Historical Resources | | | | | |
| NH-1 | Update the existing Historic Resources Survey. | | X | | |
| NH-2 | Investigate digitization of documents stored at the University of West Georgia to facilitate public access. | | | | X |
| NH-3 | Promote heritage tourism and partner with Cobb Travel & Tourism as needed. | | | | X |
| NH-4 | Investigate updating the design guidelines for the Clarkdale Mill Village Historic District. | | | | X |
| NH-5 | Develop a series of seminars or workshops for the education of the public on historic preservation, the process, the implications, and the opportunities. | | | | X |
| NH-6 | When necessary, adjust the Historic Preservation Ordinance to comply with State standards in order to sustain our Certified Local Government Status. | X | | | |
| NH-7 | Encourage developers to place important historic resources on the Cobb County Local Register of Historic Places as part of development process. | X | | | |
| NH-8 | When development is unable to protect important historic resources, ensure that appropriate mitigation is required. | X | | | |

| NH – NATURAL & HISTORICAL RESOURCES | | | | | |
|-------------------------------------|--|-----------|----------|-----------|----------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| Historical Resources (Cont.) | | | | | |
| NH-9 | Continue information sharing between the county historic preservation planner and the preservation interests in the cities. | X | | | |
| NH-10 | Continue to partner with preservation non-profits in the county. | X | | | |
| NH-11 | Continue to expand the Cobb County Historic Marker program and provide for maintenance of existing markers, as additional monies become available. | X | | | |
| NH-12 | Support planning for the preservation of Civil War trenches and earthworks on the Discovery Boulevard 100-acre tract. | X | | | |
| NH-13 | Continue to support efforts to educate the public on historic preservation and the history of Cobb County. | X | | | |
| NH-14 | Pursue grants through the Georgia Historic Preservation Division in order to fund preservation initiatives. | X | | | |
| NH-15 | Ensure that the Historic Preservation Commission and Historic Preservation Planner attend mandated training so Cobb County can maintain its Certified Local Government status. | X | | | |
| NH-16 | Develop material that provides information on Cobb County archival records available for historical research. | | | | X |
| | | | | | Change in priorities |

| NH – NATURAL & HISTORICAL RESOURCES | | | | | |
|-------------------------------------|---|-----------|----------|-----------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| Natural Resources | | | | | |
| NH-19 | Consider changes to procedures and policies to attain the highest standard of environmental stewardship available through the Green Communities program | x | | | |
| NH-20 | Coordinate between Keep Cobb Beautiful and Cobb DOT to plant appropriate trees as part of road projects | x | | | |
| NH-21 | Conduct an education campaign “Go Native” to encourage planting of native tree species | x | | | |
| NH-22 | Promote initiatives and develop partnerships to encourage recycling at public events | x | | | |
| NH-23 | Continue to provide training and tools through Ecology workshops for monitoring volunteers | x | | | The project is ongoing with no expected completion date. Local workshops continue to be facilitated, with over 200 volunteer data collectors certified in 2020-2021. CCWS currently provides equipment to support volunteer monitoring at 85 sites. |
| NH-24 | Continue to provide and expand the Community Ecology Programs | x | | | The project is ongoing with no expected completion date. Virtual programming was added due to COVID-19. 122 events with over 10,000 participants were facilitated in 2020-2021. |
| NH-25 | Continue School Outreach programs of water-related education programs as well as the Cobb’s Green School Initiative | x | | | The project is ongoing with no expected completion date. Hybrid & virtual programs were provided in 2020-2021, directly reaching over 13,000 students at 94 schools. 32 schools in 531 classrooms were recognized as well. |

| NH – NATURAL & HISTORICAL RESOURCES | | | | | |
|-------------------------------------|--|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| Natural Resources (Cont.) | | | | | |
| NH-26 | Continue Stormwater Compliance education efforts | X | | | |
| NH-27 | Develop program initiatives and educate citizens of Cobb County to provide guidance and awareness of environmental concerns | X | | | |
| NH-28 | Promote awareness to the community and developers on the necessity of the protection and preservation of sensitive habitats and slopes | X | | | |
| NH-29 | Promote conservation development with permanently protected open space as a watershed protection measure. | X | | | |

| PS – PUBLIC SAFETY | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| PS-1 | Recruit, train, and retain public safety staff | | X | | |
| PS-2 | Maintain mutual agreements with all municipalities, surrounding counties, state, and federal agencies | X | | | |
| PS-3 | Continue to implement communication improvements to better coordinate emergency response within the county and Metro Atlanta region | | X | | |
| PS-4 | Expand public safety recruiting efforts | | X | | |
| PS-5 | Continue to evaluate and solicit grant opportunities to enhance preparedness and response capabilities | | X | | |
| PS-6 | Continue to meet requirements & certifications of public safety personnel | | X | | |
| PS-7 | Continue to conduct joint training exercises with other public safety personnel and jurisdictions | | X | | |
| PS-8 | Continue to work with various organizations such as CERT, Neighborhood Safety Committee, Citizen PS Academy, PENS, PACS, Safety Village Foundation, Neighborhood Watch groups and other groups to assist in reducing crime through crime prevention and community education programs | | X | | |

| PS – PUBLIC SAFETY | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| PS-9 | Continue to facilitate community risk reduction events and programs such as “Touch-A-Truck”, “Safety Blitz”, “Camp Puzzle” and other fire safety programs | | X | | |
| PS-10 | Continue efforts to improve public safety response times | | X | | |
| PS-11 | Equip all field personnel with body cameras | X | | | |
| PS-12 | Continue patrol rifle purchase program | X | | | |
| PS-13 | Purchase shooting simulators | X | | | |
| PS-14 | Move the TAC and K9 units to a different facility | X | | | |
| PS-15 | Police facilities at the Battery and Sun Trust Park | X | | | |
| PS-16 | Complete Construction of Quiet Rooms (911) | | | X | |
| PS-17 | Implement CAD to CAD overlay to eliminate redundancy | X | | | |
| PS-18 | Renovation of Police Space to 911 Training Room | | | X | |
| PS-19 | Implement Swift Reach Emergency Notification System | X | | | |
| PS-20 | Renovation of 911 Center for additional office space | | | X | |
| PS-21 | Maintain Public Safety Equipment and Apparatus Replacement Schedule | X | | | |

| PS – PUBLIC SAFETY | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| PS-22 | Integrate recommendations from the International Association of Chiefs of Police | X | | | |
| PS-23 | Animal Control Van replacement | X | | | |
| PS-24 | Replacement of weather siren equipment/MOSCAD upgrade | X | | | |
| PS-25 | Vehicles with equipment | X | | | |
| PS-26 | Placement of 2-3 new towers for radio system | X | | | |
| PS-27 | Renovate and expand training facilities to include class A burn facility, more classrooms, and shower facilities, and firing ranges | X | | | |
| PS-28 | Replacement of all subscriber units on the County radio system | X | | | |
| PS-29 | Construction of Fire Station #29 in Cumberland for an Engine and Quick Response Vehicle | X | | | |
| PS-30 | Relocate Fire Station #1 to land already purchased by the county | X | | | |
| PS-31 | Rebuild Fire Station #7 possibly on new site or existing site | X | | | |
| PS-32 | Replacement of Mobile Command Unit | X | | | |
| PS-33 | Replace fire station alerting software | X | | | |
| PS-34 | Airport Crash Foam Unit for coverage at McCollum Airport | X | | | |

| PS – PUBLIC SAFETY | | | | | |
|---------------------------|---|-----------|----------|-----------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| PS-35 | Replacement of Police Headquarters and Evidence Unit | X | | | |
| PS-36 | Renovate Police precincts | X | | | |
| PS-37 | Evidence vans and kit for crime scene processing | X | | | |
| PS-38 | Addition of Police precinct in NE Cobb | | X | | 2024 |
| PS-39 | Property Acquisition in West Cobb for Fire Station #32 | | | X | Postponed until 2023 |
| PS-40 | Addition of Fire Station #32 | | | X | Postponed until 2023 |
| PS-41 | Addition of Fire Station #31 to the Cobb County International Airport | | | X | Postponed until 2023 |
| PS-42 | Addition of Squad #14 | X | | | |
| PS-43 | Relocate Station #17 | | | | X Lack of funding. Project was a tier 2 2016 SPLOST project that would be implemented if additional funding became available |
| PS-44 | Implementation of Quick Response Vehicle (QRV) at station #10 & #26 | X | | | |

| IC – INTERGOVERNMENTAL COORDINATION | | | | | |
|-------------------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| IC-1 | Hold annual City – County Retreat for coordination of land use and service provision | x | | | |
| IC-2 | Review plans, studies, updates, zone changes and developments of regional impact of regional commissions, cities and counties | x | | | |
| IC-3 | Comment on consistency with future land use and zoning of applications for annexation and zone change | x | | | |
| IC-4 | Provide and receive notification for comment of zoning applications within half mile of city / county boundaries | x | | | |
| IC-5 | Participate in regional and state organizations to foster intergovernmental cooperation | x | | | |
| IC-6 | Engage the Cobb County School District in comment and review of planning and zoning actions | x | | | |
| IC-7 | Create a Cobb 101 course that focuses on the functions of County Government for interested residents and employees | x | | | |
| IC-8 | Participate in Economic Development Quarterly meetings with representatives from cities, state and other partners | x | | | |
| IC-9 | Coordinate with CIDs on the development of studies and master plans, when appropriate | x | | | |

| DR – DISASTER RESILIENCE | | | | | |
|---------------------------|---|-----------|----------|-----------|--|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| DR-1 | Acquisitions of residential and commercial structures in the floodplain. | | X | | |
| DR-2 | Stream bank mitigation Study | | | | X |
| DR-3 | Form workgroups to assess mitigation strategies for high flood risk areas | | | | X |
| DR-4 | Acquisition of vacant floodplain land. | | X | | |
| DR-5 | Promote floodplain mapping including updates / enhancements using GIS. | | X | | |
| | | | | | <p>The acquisition of residential structures in the floodplain is an ongoing activity in Stormwater Management (SWM) Division. The SWM Division does not acquire commercial properties in the floodplain.</p> <p>Refers to establishing a county-owned mitigation bank for streambank and wetlands credits. Efforts were made about a decade ago to do this but were abandoned.</p> <p>SWM Division does this independently through floodplain property acquisition; regional stormwater management facility construction; storage volume purchases (existing lakes); floodplain restudies; dam break inundation mapping; and code review and revisions. SWM has not done this in conjunction with formed workgroups.</p> <p>Ongoing as opportunities arise</p> <p>The last one of these was done in 2010 for Sweetwater Creek after the 2009. Since then Georgia has implemented a map modernization program which has been successfully utilized in Cobb County to update its floodplain maps.</p> |

| DR – DISASTER RESILIENCE | | | | | |
|---------------------------|--|-----------|----------|-----------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| DR-6 | Develop information brochures and schedule public meetings about home elevation in Cobb floodplains. | | | | X |
| | | | | | Although SWM has been a proponent of home elevations along the Chattahoochee River at Cochise Drive and Paces Ferry Drive and has encouraged home owners to do that in these areas, SWM has not developed information brochures or scheduled public meetings about home elevation in Cobb floodplains. Effecting these changes are handled strictly by private homeowner. As long as the structure still exists within the floodplain, a flooding hazard still exists- albeit partially mitigated by elevation. |
| DR-7 | Promote educational opportunities for county and city floodplain managers. | | X | | |
| | | | | | Historically, the Cobb County Water System has supported employees who want to take FEMA's Certified Floodplain Manager's (CFM) course and obtain their CFM certification |
| DR-8 | Increase network of stream monitoring gauges. | | X | | |
| | | | | | Accomplished as opportunities arise, but this has slowed down in recent years as Cobb County now pays to operate and maintain a network of 16 real time continuous USGS streamflow gages. |
| DR-9 | Increase monitoring and enforcement of routine maintenance at private-owned stormwater detention facilities. | | X | | |
| | | | | | SWM monitors commercial stormwater detention facilities and has enforced maintenance with the property owners when necessary |
| DR-10 | Promote structural adjustments such as elevation for homes in floodplain areas. | | X | | |
| | | | | | SWM has been (and will continue to be) in support of home elevations independently undertaken by residential property owners along Cochise Drive and Columns Drive. |
| DR-11 | Evaluate all major basins in the County and identify potential sites for construction of storm water structures. | X | | | |
| | | | | | Completed in 1998-2004 when Priority Area Studies were performed. |

| DR – DISASTER RESILIENCE | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| DR-12 | Convert identified floodplain lots to relieve areas downstream. | X | | | |
| DR-13 | Install major upgrades to warning sirens throughout. | | X | | |
| DR-14 | Install additional warning sirens throughout the county to achieve 100% coverage. | | | | X |
| DR-15 | Wind retrofit tornado vulnerable 911 / EMA / Police HQ facilities. | | | | X |
| DR-16 | Construct Safe Rooms for vulnerable areas which lack safer shelter areas in tornado events. | | | | X |
| DR-17 | Identify safer areas within county government buildings for people in the event of a tornado. | | X | | X |
| DR-18 | Provide weather radios to vulnerable populations to provide warning of approaching severe thunderstorms. | | X | | X |
| DR-19 | Conduct a study about how to increase protection for public properties from hail resulting from thunderstorms. | | | | X |
| DR-20 | Promote the use of lightning rods and surge protectors as part of a public awareness initiative. | | X | | X |

| DR – DISASTER RESILIENCE | | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| DR-21 | Inventory, test and assess shortages of generators at all county and city critical facilities. Purchase and install where needed. | X | | | | This assessment was completed, and generators were installed where needed. |
| DR-22 | Perform field survey including dams, spillways, downstream cross section and downstream structures within dam breach zone. | | | X | | Working with partners to complete |
| DR-23 | Educate dam owners and the general public about dam hazards. Promote development of Emergency Action Plans (EAPs) for dams. | X | | | | About 2 or 3 years ago Category 1 Dam owners were required by the State to develop EAP’s for their dams. SWM actively assisted in this effort by having dam break Analyses performed and dam break inundation mapping prepared. |
| DR-24 | Retrofit existing dams using Cobb County’s Storage Volume Purchase Program to create additional freeboard and volume to store flood waters. | | X | | | As requested by the Category 1 dam owner as opportunities arise |
| DR-25 | Identify ground-water recharge areas in County near transportation routes and assess / correct for vulnerability. | | | X | | Working with partners to complete |
| DR-26 | Assess current resource requirements of the Cobb HAZMAT Team and fire and emergency services in general. | X | | | | Resources have been identified and purchased |
| DR-27 | Develop proposal identifying current resource requirements needed to maintain peak operating proficiency of the Cobb HAZMAT Team. | X | | | | Proposal completed and resources identified for Cobb HAZMAT Team to operate proficiently |
| DR-28 | Fund ongoing HAZMAT training to help maintain the required skills, knowledge, and abilities of the Cobb HAZMAT Response Team. | | X | | | HAZMAT Training is ongoing |

| DR – DISASTER RESILIENCE | | | | | | |
|---------------------------|--|-----------|----------|-----------|------------------|---|
| REPORT OF ACCOMPLISHMENTS | | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished | Explanation |
| DR-29 | Review landscape and design review requirements to ensure vegetation does not conflict with above-ground utilities at any point of the life span | | | | X | Project still under review to complete |
| DR-30 | Coordinate with other departments to provide consistent disaster and hazard mitigation mapping to address community preparedness | X | | | | In the past SWM has worked with Cobb Emergency Management, Community Development and with Cobb DOT to provide consistent disaster and hazard mitigation mapping |
| DR-31 | Work with the Cities to assess how more credit may be gained under the NFIP Community Rating System (CRS) for the county and each city in order to further reduce the flood insurance premiums of residents. | | | | X | SWM obtains CRS recertification each year for Unincorporated Cobb but has not been working with the Cities to do this. |

| MC – MILITARY COMPATIBILITY | | | | | |
|-----------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| MC-1 | Develop 3-Dimensional Imaginary Surface Model | X | | | |
| MC-2 | Create Light Pollution Study | X | | | |
| MC-3 | Coordinate with Dobbins ARB to develop and market educational and outreach programs | X | | | |
| MC-4 | Formalize and improve the development review coordination with Dobbins ARB | X | | | |
| MC-5 | Monitor compatibility of land uses as redevelopment occurs around Dobbins ARB | X | | | |
| MC-6 | Continue to coordinate development plan review and rezoning applications with Dobbins ARB | X | | | |
| MC-7 | Implement as necessary recommendations from the JLUS | X | | | |
| MC-8 | Manage Office of Economic Adjustment (OEA) Grant funds | X | | | |
| MC-9 | Pursue grants associated with implementing the Dobbins JLUS | X | | | |
| MC-10 | Educate ARC, DCA, GDOT, GEDA and others on the importance of Dobbins ARB relative to the state and region | X | | | |

| PM – PLACE MAKING | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| PM-1 | Use existing design guidelines to enhance the public space outside buildings along four corridors during the Site Plan Review process | X | | | |
| PM-2 | Update Dallas HWY Design Guidelines consistent with county's existing building and transportation standards and regulations | | | X | |
| PM-3 | Update Atlanta Road Design Guidelines consistent with county's existing building and transportation standards and regulations | | | X | |
| PM-4 | Modify zoning regulations to reinforce design guidelines' implementation | | | X | |
| PM-5 | Canton Road pedestrian light district affidavit tracking and implementation | | X | | |
| PM-6 | Develop design guidelines for Austell Road, Mableton Parkway, Riverside Parkway, Veteran's Memorial Highway and Downtown Vinings | X | | | |
| PM-7 | Update Cobb County Architecture Design Guidelines | | | X | |
| PM-8 | Develop county-wide school zone pedestrian facility pattern book | X | | | |
| PM-9 | Work with Cobb DOT to monitor and improve county's trail, sidewalk, and bike lanes system | X | | | |
| PM-10 | Construction of sidewalks along roadways throughout the County to fill in the gaps | X | | | |

| PM – PLACE MAKING | | | | | |
|---------------------------|---|-----------|----------|-----------|------------------|
| REPORT OF ACCOMPLISHMENTS | | | | | |
| Item | Project | Completed | Underway | Postponed | Not Accomplished |
| PM-11 | Construction of sidewalks and other pedestrian improvements along roadways in the vicinity of Schools | x | | | |
| PM-12 | Construction of sidewalks along roadways at transit, activity center, and high accident area throughout the County | x | | | |
| PM-13 | Construction of sidewalks and other pedestrian and bike path improvements along roadways in the vicinity of schools, activity centers, multi modal facilities (transit stops/shelters, etc.), and other congested areas; includes pedestrian bridges where needed | x | | | |