



THE LEAN CONSTRUCTION BLOG

WEBINARS & CONFERENCE CATALOGUE



LeanConstruction
Blog



WEBINARS CATALOGUE



BRIAN WINNINGHAM

CE CREDIT

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A DEEPER MEANING WITH KAIZEN

Kaizen is a Japanese word that means “Change for the better.” Many Lean tools are examples of Kaizen used in very specific ways: A3 Thinking, Single-Minute Exchange of Dies, Total Productive Maintenance, etc. So, is Kaizen just a problem-solving tool? To find a deeper meaning with Kaizen, you must change the way you think. In this webinar, Brian talks about understanding and interpreting a deeper meaning of Kaizen and how leaders can use Kaizen to support continuous improvement.



KEYAN
ZANDY



JOE
DONARUMO

CE CREDIT

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A BLUEPRINT FOR BUILDER’S LEAN: SIX SIMPLE STEPS FOR THE FIELD TO FOLLOW

Recognizing the importance of field personnel’s holistic understanding of Lean’s benefits, this webinar speaks directly to the “boots on the ground,” simplifying and clearly articulating the benefits of seven primary Lean concepts, and delivering them in a highly relatable, immediately- applicable, and field-friendly manner. You will walk away with an easy-to-follow blueprint and implementation plan to lead your team and dramatically improve your project delivery process.



BRUCE COUSINS

CE CREDIT

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INTRODUCTION TO TAKT TIME PLANNING

Takt Time Planning is a powerful Lean Construction method for production planning and control. Using Takt Time, construction teams are able to more efficiently plan their work and execute it. This webinar will present Takt Time Planning for beginners. In the webinar, Bruce shares What is Takt Time Planning? How does Takt Time Planning Work? How to get started with Takt Time Planning? And results from a Case Study that applied Takt Time for the first time



ALAN MOSSMAN

CE CREDIT

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CONSTRUCTION IS BROKEN

To improve quality in construction it is first necessary to understand what is broken and then decide where to begin the improvement process. In this webinar, Alan reviews a wide range of evidence that the design and construction sector is broken – evidence that the sector is not delivering what owners and clients want, nor is it producing the margins that designers and constructors expect. This will help you to gather evidence as you seek to build backing for a sustained process of improvement



TOM
RICHERT



JOANNA
MCGUFFEY

CE CREDIT

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CREATING ENTHUSIASM FOR LEAN ON PROJECT TEAMS

For many lean leaders and coaches, a primary concern is obtaining the full engagement of everyone on a project team in lean practices. Despite best efforts at directing people toward lean behaviors, universal lean buy-in is hard to achieve. That is because the traditional way of implementing lean practices fails to tap the holistic aspects of lean as it was developed at Toyota. In this webinar, Tom and Joanna discuss how enthusiasm for lean can be methodically generated within project teams in the AEC industry.



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DEAN REED

CE CREDIT

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THE SIMPLE FRAMEWORK FOR INTEGRATING PROJECT DELIVERY

The Simple Framework model was created to explain why integrating project delivery is the best strategy for consistently delivering high-performing buildings. In this webinar, Dean will discuss How do Lean thinking and practices fit into the Simple Framework? Why bring trades on board so early? How to integrate the project organization? Why and how to leverage BIM and technology? And How can individuals, projects and organizations start to apply the Simple Framework?



JASON SCHROEDER

CE CREDIT

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ELEVATING CONSTRUCTION SUPERINTENDENTS - LEVERAGE OUR MOST CRUCIAL POSITION

The role of the Superintendent has largely been ignored for decades. To prevent our projects, and the industry as a whole from drifting into failure, we need to double or even quadruple the amount of fundamental training available to the builders needed to run our lean systems and processes. In this webinar, Jason shares a step-by-step guide on how we can develop and train a new generation of master builders that will implement lean and integrated systems at an accelerated rate.



RON CRUIKSHANK

CE CREDIT

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EFFECTIVE BIG ROOM

When you hear the term 'Big Room', what image does that conjure up? Are you thinking of a large, open space where a big group of people can congregate? At a very basic level, you would be correct. However, the purpose of the Big Room goes well beyond that. Big Room creates the environment to allow your project team to deliver their best effort for your project. In this webinar, Ron discusses the operation and benefits of the Big Room and how it is about much more than a place to meet.



DAN FAUCHIER



ANDY FULTON

CE CREDIT

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HOW TO LEAD A PULL PLAN SESSION

The Last Planner System is just that, a system, with different elements, that when performed together properly create a reliable workflow on any project. One of those elements is often mistakenly discussed as being synonymous with the entire system itself: Pull Planning. In this webinar, Dan and Andy discuss What is pull planning? Why do some teams succeed and others merely scratch the surface? And What is some hard and fast rules for conducting a successful pull planning session?



COLIN MILBERG

CE CREDIT

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GROUNDING IN PRINCIPLES: MAXIMIZING THE BENEFITS OF LAST PLANNER SYSTEM

What makes LPS take hold with some teams and not others? How can a team recognize the benefits of LPS? How do teams adapt LPS to meet their needs? How does a team avoid LPS becoming extra work? The answer is, begin with the end in mind and understand the cause and effect relationships that drive project processes. In this webinar, Colin briefly explains the production laws, pull methods, and continuous improvement and as we go, link them to each level of LPS.



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DOANH DO

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INTRODUCTION TO TARGET VALUE DELIVERY

Target Value Delivery (TVD) is a Lean Construction method that helps project teams deliver projects within cost and stakeholder value. Rather than seeing cost as an output of the design phase, the cost is seen as a design constraint. With TVD, the project team works collaboratively to steer the project cost towards the target cost. In this webinar, Doanh discusses the key concepts behind TVD, How TVD works?, Why TVD works? And how to get started with TVD?



VICTOR ORTIZ

CE CREDIT

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LEAN MEETINGS: COLLABORATIVE LEADERSHIP FUNDAMENTALS

We know that the best Lean projects foster deeply collaborative work environments. But where does “collaboration” actually take place? The simple answer is, in meetings. In this webinar, Victor will identify the single most important root cause of non-value-added meeting time and introduce participants to one of “The Five Keys for Collaboration” - Effective Meeting Management. You will leave the webinar with several tools that can help you eliminate the least effective 25% of your meeting time.



SAM SPATA

CE CREDIT

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LEAN PROCESSES THAT DRIVES RESULTS

How do project teams manage all the aspects of the Lean system and culture to achieve reliability in cost, schedule, and value performance? In this webinar, Sam will share the answer, along with practical recommendations on how to quickstart your Lean journey. Using his unique framework, The Lean Progression ©, Sam will share the interplay of the Lean system, culture, and results. Organized on 5 levels, The Lean Progression © integrates Lean theory, vision, processes, tools, and habits.



JOHN PEMBERTON

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OVERVIEW OF THE BUSINESS CASE FOR LEAN

In this webinar, John goes over new empirical research that highlights the business benefits of applying Lean. The data shows that projects with high Lean intensity are three times more likely to complete ahead of schedule and two times more likely to complete under budget. How and why Lean and IPD projects are excelling were explored through research efforts conducted by Dodge Data & Analytics and the University of Minnesota.



CLAUS NEENSOHN

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LEAN CONSTRUCTION MATURITY: HOW ADVANCE IS YOUR LEAN IMPLEMENTATION?

Lean Construction is becoming more popular worldwide. But as more companies start their lean journey, the one question that arises is how advance is your lean journey relative to their peers and relative to what is possible. In this webinar, Claus presents The Lean Maturity model to help you understand how far you are along your lean journey. By understanding the model and where your organization's lean journey lies along with it, you can maximize the benefits of your lean implementation.



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VICTOR ORTIZ

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LEARNING TO SEE THROUGH LEAN LENSES

It is often said that once a person begins to understand Lean Principles, they will never look at the world the same way again. In this webinar, Victor provides a quick introduction to Lean as an Operations Strategy, the 5 Principles of Lean that must be understood, the 10 classic types of Waste. He also discusses how to apply “Depth and Breadth Perception” to design and project and provides suggestions and examples of what you can do to develop and apply your new Lean Lenses.



BRENT DARNELL

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THE FORGOTTEN PILLAR OF LEAN CONSTRUCTION: EMOTIONAL INTELLIGENCE

The two pillars of lean are continual improvement and respect for people. In this webinar, Brent provides an intense focus on the concept of Emotional Intelligence which supports "respect for people". Emotional Intelligence is essential to improve communication & collaboration. Brent will go over the importance of Emotional Intelligence, how to measure it, how to improve it, and powerful results that can be achieved when you start incorporating Emotion Intelligence to your Pull Planning.



CYNTHIA C.Y. TSAO

CE CREDIT

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STAY CALM AND CONTINUE APPLYING LEAN DURING COVID-19

As COVID-19 continues to introduce uncertainty into the world, don't forget that you have lean principles and techniques that can help you introduce and maintain order and structure in your projects and your personal lives. In this webinar, Cynthia discusses ideas for: Leveraging the Last Planner® System to improve planning on your projects, Improving the logistics on your projects, Continuing your own lean learning and development by accessing resources online and reaching out to others.



TOM RICHERT

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THE HISTORY AND DEVELOPMENT OF THE LAST PLANNER SYSTEM

The roots of the Last Planner® System reach back to a time before the word “lean” was coined to describe the success of the Toyota Production System. In this webinar, Tom provides a brief introduction of LPS and explores the history of its invention and development, including the stories about how Glenn Ballard and Greg Howell developed the Last Planner, not into simply a lean tool, but more so the foundation for a new theory of project management consistent with lean principles.



CHRISTIAN PIKEL

CE CREDIT

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MEASURING LABOR PRODUCTIVITY WITH THE LAST PLANNER SYSTEM

Many implementations of the Last Planner® System on projects still fail to achieve even a fraction of the gains we have seen on projects some would consider ‘best in class’ from a lean perspective. In this webinar, Christian discusses the importance of production management and productivity improvement aspects, and how our approach to LPS can have a more positive impact. He also examines the roles and responsibilities of the various parties to the project to ensure the last planners are being set up for success.



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MURRAY GUY

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VIRTUAL BIG ROOMS... APPROPRIATE FOR THE TIMES

In this webinar, Murray explores WHY we need to experiment with new ways to get work done. Virtual Big Rooms are an effective means for training, onboarding, coordinating work, holding people accountable to deliver on promises, and improving workflow. Murray discusses areas such as: Working remotely while sharing information in real-time, Releasing and handing off work to the next person, A team health score, How to create visuals and Organizing stickies that really work



DICK BAYER

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WHY LEAN CONSTRUCTION?

“Why Lean?” Before we start clamoring for the tools, let’s understand how Lean represents a paradigm shift in our thinking about how to deliver the built environment—not just design or construction but the cradle to grave delivery of buildings and facilities and infrastructure that mark our progress and achievements in the world. In this webinar, Dick explores the questions that prompted answers that involved lean construction and how its basis and implementation were designed to address the inadequacy of the way we deliver our facilities.



DOANH DO

CE CREDIT

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INTRODUCTION TO CHOOSING BY ADVANTAGES

Decision-making is an essential function of every project and organization. In this webinar, Doanh will teach you skills to improve your decision-making process. The Choosing By Advantages (CBA) decision-making system has been proven to help projects, organizations, and individuals make higher quality decisions. Many projects and organizations that implement Lean Construction methods also utilize CBA to make more collaborative and transparent decisions.



CARLA CIEPLISKI

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THE QUEST FOR EFFICIENCY: LEAN INSIDE THE COMPANY

As the pressure continues to rise for companies and projects to deliver value in more competitive and innovative ways, the focus on efficiency is higher than ever. There are two competing ideas within the efficiency conversation that we must navigate to be successful: resource efficiency and flow efficiency. In this webinar, Carla explores this paradox and ‘connect-the-dots’ regarding common practices that span the internal and external application of Lean, Agile and Operational Excellence.



FELIPE ENGINEER-MANRIQUEZ

CE CREDIT

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APPLYING SCRUM IN DESIGN AND CONSTRUCTION

Are you ready to make your work exponentially easier and valuable for your organization? Scrum harnesses the power of individuals working together in one direction, a team with a shared purpose. The method often more than doubles productivity with less effort and invigorates engagement. This webinar is geared to individuals and teams with no, some, or seasoned experience with the Scrum framework. Felipe provides tactical guidance and resources to help you start individually or in teams.



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FRANK COLN

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LAST PLANNER SYSTEM SUCCESS ON LARGE PROJECTS

On projects over \$80 million, we should think differently about how we assign responsibility to the staff so that LPS can be executed more efficiently. The planning process should: 1) Create flow, 2) Produces “rapid” learning from variances tracked, 3) Allow the team to produce gains on the schedule, 4) Sequences work based on downstream needs, and 5) Creates a more collaborative environment. In this webinar, Frank shares his findings and observations as a superintendent



HALEY & ALDRICH

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LEAN IMMERSION FOR THE CORPORATION - RESULTS FROM USING LEAN IN EVERY DEPARTMENT

In the mid-2000s, Haley & Aldrich was battling growing commoditization in the AEC industry and enduring the impacts of a global recession. Clients were demanding lower costs, which drove them to find ways to deliver greater value for their clients. In this webinar, the team at Haley & Aldrich shares the story of how they are deploying Lean to different corners of their business, from work processes to strategy deployment to staff development.



TOM RICHERT JOANNA MCGUFFEY

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COUAGES LEADERSHIP FOR HIGHLY PRODUCTIVE TEAM CULTURES

The importance of soft skills, psychological safety, and engagement at work put forward the need for a different kind of leadership, Courageous Leadership. In this webinar, Tom and Joanna walk you through the steps you can use to create a team of courageous leaders, able to perform at the highest level. They also address the importance of cultivating a team culture that identifies and integrates the unique individual strengths people bring to a team into a single shared identity.



DEAN REED

CE CREDIT

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CREATING LEAN, NOT IMPLEMENTING IT

Despite the success of Lean, many stakeholders are frustrated with the slow adoption within their own organizations and projects. The accepted wisdom is to get better through training and coaching. However, there are several problems: limited resources, the time, effort, and cost required, and inability to scale across projects. Surely Toyota must’ve faced this problem. In this webinar, Dean will explain what we can learn from Toyota and what can we do within our organizations and projects.



DAVE MACKAY

CE CREDIT

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A DEFINITION OF LEAN CONSTRUCTION AND WHY IT MATTERS

What is the definition of Lean Construction? “It is about...” Yes, it is about a lot of things. But what is it? Is there a simple one-sentence definition that can become the foundation for all Lean learning and practice? Do we need one? And why should I care? In this webinar, Dave will present that definition. You will have the opportunity to question it and test it out. And when we are finished, you will understand why this definition is so valuable to you, your project, your organization, and our industry.



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STEPHANI CARTER

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TRADITIONAL PROJECT MANAGEMENT IS BROKEN. HOW LEAN & IPD CAN HELP

The typical project management process is broken, but there is another way to stay on budget, on time, reach sustainability targets and enjoy the work you do, and yes there is hard proof these methods can work! In this webinar, Stephani will present an overview of IPD and Lean, discuss project management tools, and offer actual examples. Stephani will focus on how IPD leaders can contribute to Justice, Equity, Diversity and Inclusion (JEDI). Who doesn't want to become a JEDI?



BRUCE COUSINS

CE CREDIT

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BIM & LEAN - BETTER TOGETHER

In Design owners and customers ask what am I getting for my fees, when will I see the results, and will the Design process yield innovative solutions to improve the delivery of my products & service or enhance my firm's brand awareness. In Construction an owner/customer wants the builder to reduce risk and provide certainty. In this webinar, Bruce will focus on how BIM and Lean combine to improve both Design & Construction outcomes.



SEAN GRAYSTONE

CE CREDIT

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LEADING FOR THE FUTURE STATE

The old "Command and Control" style of management and leadership is no longer applicable in today's hi-speed, hi-tech, and ever-changing construction performance environments. In this webinar, Sean will go over the New Leadership Paradigm, including 1) How to lead High-Performance Team, 2) Engender and nourish High Performance, 3) Effective use of EQ (Emotional Intelligence), 4) Vulnerability Based Trust, 6) Psychological Safety, and 7) Empowerment and "Power to the Edge" thinking



MICHAEL VILLAR

CE CREDIT

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HOW TRADE PARTNERS ARE BEING IMPACTED BY "FAKE LEAN"

Too often we see GCs that claim to be using the Last Planner System to plan a project only to discover a lack of commitment and knowledge. Trade partners are left without milestones, no constraint management, and no review of PPC. These are all of the strengths of utilizing LPS but when a GC is not implementing the entire system, the jobsite suffers and trade partners are forced to fend for themselves. In this webinar, Michael will highlight how this impacts the trade partners on a jobsite.



ADAM HOOTS



CARLA CIEPLISKI

CE CREDIT

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HOW TO DEVELOP CAPABILITIES

Do you teach people within your organization to test or to think? Society has been driving people to test for far too long and it is time for that to be reversed. During this webinar, teams will learn how to develop systems that inspire people to use their whole selves by: Pausing and Reflecting, Understanding their comfort zone, Establishing form and pulling content, and Maintaining Culture. In this webinar, Adam and Carla will unveil the link between building capability and the impact that will have on productivity.



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GEORGE
TRACHILIS



PERRY
THOMPSON

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DEVELOPING LEAN LEADERS AT ALL LEVELS: A PRACTICAL GUIDE

Find out the secret behind Toyota's continued success and what have they done differently to develop their leadership team. In this webinar, George will discuss the True North Values of the Toyota Way Methodology, including the four steps of the Lean Leadership Development Model (LLDM): 1) Commit to Self-Development, 2) Coach and Develop Others, 3) Support Daily Kaizen & 4) Create Vision and Align Goals. Perry will share how he uses the LLDM to develop lean leaders



HAL
MACOMBER



TERRI
ERICKSON

CE CREDIT

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FAILURE DEMAND, THE HIDDEN DRAG ON PROFESSIONAL SERVICES PERFORMANCE

A very large part of professional services work or effort is the result of failure demand. There are two types of demand on our time: 1) demand for our value-added services & 2) demand that arises from processes that don't result in the expected outcomes. In this webinar, Hal and Terri discuss 1) the magnitude and impacts of ever-present failure demand, 2) how to spot failure demand, 3) 2 types of value-adding work and 3 types of waste and 4) the four process sources of failure demand



COLIN MILBERG

CE CREDIT

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MAKE READY PLANNING - AN IMPORTANT PRACTICE FOR CREATING RELIABLE FLOW

In order to maintain a reliable workflow, you must have a reliable make-ready process. In this webinar, Colin will share: 1) What is Make-Ready Planning?, 2) How to Identify Work to Make-Ready, 3) How to Identify and Capture Constraints, 4) How to Convert Constraints to Actions with Commitments and Last Responsible Moment, 5) Managing and Prioritizing Constraint Removal as a Team, 6) Adjusting the Look-Ahead for the Next Week's Cycle, 7) Improving your Make-Ready Process with the Right Metrics

JEREMY ATKINSON,
STEVE TURNER, JESSE
HERNANDEZ, BLAKE
TORMEY, LUIS SILVA
& LLOYD HUCK

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HOW CAN WE MAKE LEAN CONSTRUCTION MORE ACCESSIBLE TO TRADE PARTNERS?

It is the craftspeople within specialty trades that help the GCs be successful in their lean implementation. Yet, once the project is complete the Lean Principles and Techniques are rarely carried on to the next non-GC led Lean project. In this webinar, a team from the New Orleans CoP will discuss 1) Why the number of GCs Lean practitioners outnumber the Specialty Trades Lean practitioners?, and 2) What barriers impact Trade Partner adoption, internalization and use of Lean?



JENNIFER
LACY



JESSE
HERNANDEZ

CE CREDIT

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PEOPLE SIDE OF LEAN - DOUBLING DOWN ON RELATIONSHIPS

In this webinar, Jen and Jess will highlight what they learned from their 5S and Personal Relationships live streams, and how they have applied those learnings to serve our industry better. Every company, person, and customer in the construction industry is feeling the effects of the last 24 months. Over 4.5 million people have made decisions to leave their current jobs and make a change. How do we better understand the gaps that exist? What can each of us do individually to help close that gap?



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SUPERINTENDENT PANEL: CHALLENGES AND BENEFITS OF APPLYING LEAN IN THE FIELD

In this webinar, an all-star panel of Superintendents and Lean Experts will discuss how they are applying Lean Construction principles in the field. The team will cover topics such as: building a culture of respect for people, Takt Planning, Last Planner, Visual Systems, Huddle Systems, quality at the source and finish as you go, continuous improvements, and much more. The team will openly share their challenges and benefits of apply Lean in the Field.

SPENCER EASTON,
ANDREW MCLAUGHLIN,
JOSHUA KREITLER,
BOONE WHITE

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GARY FISCHER, BOB
SNYDER & JAMES
CHOO

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APPLICATION OF LEAN FOR INDUSTRIALIZED CONSTRUCTION

To reduce costs and more effectively control schedules, owners and contractors are looking to modernize construction. This includes productization, moving work offsite, and the adoption of manufacturing-type production methods. Known as "Industrialized Construction," this strategy can deliver significant benefits but is not without challenges. This webinar will examine the application of Lean Production for Industrialized Construction, including common challenges and tips to get started



SPENCER EASTON

CE CREDIT

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CPM IS DEAD, WHY YOUR PLANNING AND SCHEDULING METHOD IS BROKEN

In this webinar, Spencer will discuss the problems with CPM and why this is an industry problem. He will touch on why you should approach planning and scheduling from a more holistic approach drawing the best ideas from the Last Planner System, Takt, SCRUM, etc. He will also share why schedules and schedulers are the biggest key to improving construction and will be the path for the biggest major innovation over the next 10-20 years in our industry.



LUCA COTTA RAMUSINO

CE CREDIT

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COLLABORATIVE LEAN METHODS FOR TECHNICAL AND CREATIVE KNOWLEDGE WORK

In this webinar, Luca will share how you can apply lean and agile methods to your complex technical workflows and:

- Deliver quality work fast and finish projects on schedule
- Provide outstanding value for the customer
- Incorporate scope of work changes and variants with minimal disruption



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THE LEAN CONSTRUCTION IN THE FIELD CONFERENCE - 2020



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The Lean Construction in the Field Conference is an 8 hours practitioner-led event, showcasing some of the best practices of applying Lean Construction in the field. This conference is designed to help people working in the construction site including superintendents, project managers, project engineers, and field crew learn about Lean practices so that they can improve: the efficiency, effectiveness, and safety of their projects. The speaker's list includes 20 internationally-renowned Lean Construction practitioners who are leaders in the industry and in their respective companies. The conference also features a panel of superintendents as well as international consultants to share stories and compare best practices.

THE LAST PANNER SYSTEM CONFERENCE - 2021



CE CREDIT

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The Last Planner System (LPS) is a production planning system designed to improve predictability while maximizing efficiency and safety. The system was developed by Glenn Ballard and Greg Howell and has grown to become one of the cornerstones of Lean Construction. The Last Planner System Conference will help you gain an in-depth insight into the practical application of LPS. You will learn about the different elements related to LPS and how they can improve communication, trust, and reliability. You will also learn how LPS can help you meet project deadlines and cost targets with real-life examples and hands-on tips. The conference is a 2 days event and features over 25 expert speakers and 20 sessions.

THE EUROPEAN LEAN CONSTRUCTION CONFERENCE - 2021



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The European Lean Construction Conference is designed to bring together Lean Construction practitioners across the continent in order to share stories, best practices, and lessons learned. Europe as a continent has diverse Lean Construction practitioners, different cultural barriers, and unique approaches to applying Lean Construction. The conference helps people working in the AEC industry, from owners and project executives to trade partners and superintendents, develop a fundamental understanding of Lean Construction and learn from advanced practitioners. The conference is a 2 days event with 18 sessions presented by 36 industry experts from leading AEC companies in 13 European countries.

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THE LEAN CONSTRUCTION IN THE FIELD CONFERENCE - 2021



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The Lean Construction in the field conference is a practitioner-led event, showcasing some of the best practices of applying Lean Construction in the field. This conference is designed to help people working in the construction site including superintendents, project managers, project engineers, and field crew learn about Lean practices so that they can improve: the efficiency, effectiveness, and safety of their projects. The event features 18 sessions from 35 internationally-renowned Lean Construction practitioners who are leaders in the industry and in their respective companies. The conference features also a panel of superintendents as well as Lean Champions to share stories and compare best practices from around the world.

THE LAST PANNER SYSTEM CONFERENCE - 2022



CE CREDIT

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THE EUROPEAN LEAN CONSTRUCTION CONFERENCE - 2022



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THE LEAN CONSTRUCTION IN THE FIELD CONFERENCE - 2022

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