



2023 Academy Fall Meeting

November 1-3, 2023

National Academy of Public Administration
1600 K Street, NW, Suite 400
Washington, DC 20006



Wednesday, Nov. 1	
Pre-Meeting Academy Offices	
2:00 – 4:00 p.m.	Academy Board Meeting
2:00 – 4:00 p.m.	New Fellows Orientation
2023 Academy Fall Meeting Grand Hyatt Hotel	
5:00 – 5:30 p.m.	Welcome and Check In
5:30 – 6:30 p.m. <i>Grand Foyer</i>	Flemming Awards Reception
6:30 – 7:30 p.m. <i>Independence West</i>	Arthur S. Flemming Awards
7:30 – 8:00 p.m. <i>Independence West</i>	Post Award Reception

Thursday, Nov. 2				
8:30 – 9:00 a.m. <i>Independence West</i>	Continental Breakfast			
9:00 – 10:15 a.m. <i>Independence West</i>	Welcome and Opening Staats Lecture Can Building a "Weather-ready Nation" Prepare us for Attaining a "Climate-resilient Nation?" Featuring Dr. Louis Uccellini Interviewed by Michael Keegan			
10:15 – 10:30 a.m.	Break			
10:30 a.m. – 11:45 a.m. <i>Independence West</i>	PLENARY: Anticipating Future Shocks: Insights on Building a Resilient Government			
11:45 a.m. – 12:00 p.m.	Break			
12:00 – 1:30 p.m. <i>Independence West</i>	Lunch and Awards Opening Speaker: <u>Cristina Caballe</u> George Graham Award Brownlow Book Award Roback Scholarship			
1:30 – 2:00 p.m.	Break			
2:00 – 4:00 p.m.	(Off-site) Congressional Library Tour			
2:00 – 2:50 p.m. <i>Independence West-BCDE</i>	Increasing the Agility of Government	Leveraging Generative AI	Reimagining the Intergovernmental System	Building Resilient Communities
3:00 – 3:50 p.m. <i>Independence West-BCDE</i>	Fostering Social Equity	Addressing the Grand Challenges at the Local Level	Building the Public Workforce	Preparing for Election 2024
4:00 – 4:30 p.m.	Break			
4:30 – 5:30 p.m. <i>Independence West</i>	New Fellows Induction			

5:30 – 6:30 p.m. <i>Independence West</i>	Reception		
Friday, Nov. 3			
7:45 – 8:15 a.m. <i>Independence West</i>	Continental Breakfast		
8:15 – 9:15 a.m. <i>Independence West</i>	Academy Business Meeting		
9:15 – 9:30 a.m.	Break		
9:30– 11:00 a.m. <i>Independence West-BCDE</i>	Fostering Social Equity: A Plan of Action including special guest Carlton Eley, Senior Director of Federal Strategies, Race Forward	Executive Organization and Management featuring Amy Edwards Holmes, Executive Director, Bloomberg Center for Government Excellence, Johns Hopkins University	AI, Data, and Environment Tech Roundtable
11:00– 11:15 a.m.	Break		
11:15 a.m. – 12:45 p.m. <i>Independence West-BCDE</i>	International Affairs	Intergovernmental Systems	Public Service including special guest Rob Shriver, Deputy Director, U.S. Office of Personnel Management
12:45 – 1:00 p.m.	Break		
1:00 – 2:00 p.m. <i>Independence West</i>	Lunch and Closing Webb Lecture Featuring the Hon. William J. Walker		

Thursday, November 2nd Plenary Session 10:30 – 11:45 a.m.

Anticipating Future Shocks: Insights on Building a Resilient Government

Government leaders increasingly indicate that what were previously viewed as Black Swan events are now becoming more frequent — and more destabilizing — shocks. At the same time, nations now live amidst acceleration toward a connected world where physical goods and digital services are increasingly interdependent. Over the past year, the Academy has worked with the IBM Center for The Business of Government and the IBM Institute for Business Value on the “Preparing Governments for Future Shocks” initiative to help governments identify core capabilities critical to building resilience, and make progress toward addressing major national and international priorities including the Grand Challenges in Public Administration put forth by the Academy.

This plenary panel discussion will present the capstone report of the Future Shocks initiative by NAPA Fellow Chris Mihm. The report draws on a series of international roundtable discussions with global experts from across the public, private, academic, and non-profit sectors to capture lessons across six key domain areas: Emergency Preparedness and Response, Cybersecurity, Supply Chain, Sustainability, Workforce Skills, and International Cooperation. Following Chris’ opening, NAPA Fellow and IBM Center Director Dan Chenok will moderate an active exchange of perspectives on the report’s findings and recommendations with Lauren Stocker (Associate Director, Office of Shared Solutions & Performance Improvement at GSA), Eric Leckey (Associate Administrator for Mission Support at the Federal Emergency Management Agency), Karen Evans (Former Federal and DHS Chief Information Officer), and Kim Walton (former TSA leader for HR and Admin).

CONCURRENT SESSIONS — 2 pm to 2:50 pm on Nov. 2
Increasing the Agility of Government:

- What lessons have we learned about agility in government, especially in response to the global pandemic and other Future Shocks?
- What are the most important steps that governments should take to increase their agility in addressing Grand Challenges and Future Shocks?
- How should the Academy (Fellows and staff) assist the public sector to become more agile?

Kick-off speakers:

Dan Chenok,
Executive Director-IBM Center for the Business of Government

Ed DeSeve,
Coordinator of the Agile Government Center

Staff moderator:

Joe Mitchell, *Director of Strategic Initiatives & International Programs*

Leveraging Generative AI

- What are the emerging trends with AI (especially Generative AI)?
- How should governments think about using AI to address the Future Shocks while protecting against its risks?
- How should the Academy (Fellows and staff) assist the public sector to become AI ready?

Kick-off speakers:

Alan Shark

Staff moderator:

Lizzie Alwin

Reimagining the Intergovernmental System

- How is the intergovernmental system impacting our ability to address the Grand Challenges and Future Shocks?
- What are some new models that can strengthen our capacity to address our biggest challenges?
- How should the Academy (Fellows and staff) assist in strengthening public governance and engagement?

Kick-off speaker and moderator:

Nancy Augustine,
Director-Center for Intergovernmental Partnerships

Building Resilient Communities

- What are the biggest resilience challenges facing the United States nationally and in individual communities?
- How can intergovernmental and cross-sectoral resources be used to prepare for and respond to Future Shocks?
- How should the Academy (Fellows and staff) assist in building resilient communities?

Kick-off speakers:

Eric Leckey, *FEMA*

Staff moderator:

Brenna Isman

CONCURRENT SESSIONS — 3 pm to 3:50 pm on Nov. 2

Fostering Social Equity

- What progress has been made on social equity over the past few years?
- Given the hostility toward DEIA in many jurisdictions, what can administrative institutions do to continue to advance social equity?
- How do inequitable social systems hinder our ability to address the Grand Challenges and Future Shocks?
- How should the Academy (Fellows and staff) assist in promoting and advancing social equity?

Kick-off speaker:

RaJade Berry-James,
Professor-Virginia Commonwealth University

Staff moderator:

Jillian McGuffey

Addressing the Grand Challenges at the Local Level

- How are the Future Shocks and the Grand Challenges impacting local communities?
- What steps should local governments and communities take to address these challenges?
- How should the Academy (Fellows and staff) assist in this regard?

Kick-off speakers:

Stacy Rodgers,
Chief Administrative Officer-Baltimore County

Mark Funkhouser

Staff moderator:

Joe Mitchell,
Director of Strategic Initiatives & International Programs

Building the Public Workforce

- How is the public sector faring in recruiting, retaining, and developing the talent required to address the Grand Challenges and Future Shocks?
- What can be done to ensure that the public sector has the necessary talent?
- How should the Academy (Fellows and staff) assist in this regard?

Kick-off speaker:

Kerry Neal

Staff moderator:

Kyle Romano

Preparing for Election 2024

- What are the biggest concerns as the United States heads into next year's national election cycle?
- What are the most important steps that public administrators can take to ensure free, fair, and secure elections next year?
- How should the Academy (Fellows and staff) structure its Election 2024 offerings?

Kick-off speaker:

Larry Cooley

Staff moderator:

Miles Murphy

ELMER B. STAATS LECTURE

The *Staats Lecture Program* honors Elmer B. Staats, whose exemplary contribution in government serves as a standard. Mr. Staats' long and distinguished career was capped by his service as Comptroller General of the United States.

Dr. Louis W. Uccellini was the National Oceanic and Atmospheric Administration's Assistant Administrator for Weather Services, and Director of the National Weather Service (2013-2022). In this role, he was responsible for the day-to-day civilian weather operations for the United States, its territories, adjacent waters, and ocean areas. Dr. Uccellini also serves as the United States Permanent Representative with the World Meteorological Organization.

Prior to this position, he served as the Director of NOAA's National Centers for Environmental Prediction (NCEP) for 14 years. With his leadership, a Seamless Suite of Models was implemented that covers the seasonal-to-subseasonal to mesoscale modeling systems and is based on the principle of multi-model ensembles. An enhanced collaborative forecasting effort was also implemented among all of the seven NCEP service centers, covering a domain from the sun to the sea, including the Space Weather Prediction Center, the Climate Prediction Center, the Weather Prediction Center, the National Hurricane Center, the Storm Prediction Center, the Aviation Weather Center and the Ocean Prediction Center. Dr. Uccellini was the Director of the National Weather Service's Office of Meteorology from 1994 to 1999 and Chief of the National Weather Service's Meteorological Operations Division from 1989 to 1994. Before his career in the NWS, he was fully engaged in the research community as the section head for the Mesoscale Analysis and Modeling Section at the NASA Goddard Space Flight Center's Laboratory for Atmospheres from 1978 to 1989.



Dr. Uccellini received his Ph.D. (1977), Master (1972) and Bachelor of Science (1971) degrees in Meteorology from the University of Wisconsin-Madison. He published more than 70 peer-reviewed articles, review chapters, and books on subjects including analysis of severe weather outbreaks, snowstorms, gravity waves, jet streaks, cyclones, and the use of satellite data in analysis and modeling applications. More recently, he established the basis for the Joint Center for Satellite Data Assimilation, contributed to the WMO based Grand Challenge for Seamless Prediction, and is leading the restructuring of the entire NWS to Build a Weather Ready Nation. He is the co-author of a widely acclaimed two-volume American Meteorological Society (AMS) monograph Northeast Snowstorms (published in 2004) and authored chapters in the 1990 AMS publication Extratropical Cyclones, the 1999 AMS publication The Life Cycles of Extratropical Cyclones, and the 2008 AMS publication Synoptic Dynamic Meteorology and Weather Analysis and Forecasting.

Dr. Uccellini has served on many national and international research and field experiment programs involving the U.S. Weather Research Program and the WMO Commission for Atmospheric Science. He has received many awards in recognition of his research and operational achievements including the U.S. Presidential Meritorious Executive Rank Award (2001), the U.S. Presidential Distinguished Rank Award (2006; 2016), NASA Medal for Exceptional Scientific Achievement (1985), the AMS Cleveland Abbe Award (2017), the AMS's prestigious Clarence Leroy Meisinger Award (1985), and the National Weather Association's Research Achievement Awards for Significant Contributions to Operational Meteorology (1996). He was elected as a Fellow to the AMS in 1987 and served as AMS President from 2012 to 2013.

JAMES E. WEBB LECTURE

The *Webb Lecture Program* honors James E. Webb. Mr. Webb's career, capped by his exemplary contributions as Director of the Bureau of the Budget and Administrator of the National Aeronautics and Space Administration, serves as a standard for those who want to improve and strengthen the capacities and performance of government. The Lecture Program is sponsored by the Academy's Fund for Excellence in Public Administration, through a generous grant from the Kerr Foundation. The annual lecture is presented by a distinguished American.



The Honorable William J. Walker is Vice President for North America and Corporate Security Director at Allied Universal, a leading security and facility services company with over 800,000 employees in 90 countries. He is also a member of the SIMS' Software Advisory Board and a senior advisor with The Chertoff Group, a global advisory firm. His expertise includes homeland security, emergency preparedness, risk management, continuity of operations; protection of people, property, data; insider threats, and regulatory compliance. In the aftermath of the January 6th attack on the U.S. Capitol, William was nominated by the Speaker of the U.S. House of Representatives and elected to serve as the 38th Sergeant at Arms for the 117th Congress. William led a comprehensive review of security at the Capitol complex, and threats against Members. He then effected enduring enhancements to

better protect the Capitol, congressional office buildings as well as Members, their families, staff, and the visiting public.

As an U.S. Army intelligence officer, he served in staff and command positions from platoon leader to commanding general. He is an Afghanistan War Veteran and Bronze Star recipient. William also retired from the Drug Enforcement Administration as a special agent and member of the Senior Executive Service. He conducted and directed transnational criminal investigations collaboratively with foreign law enforcement officials in Asia, the Caribbean and South America.

William was educated at the University of Illinois at Chicago (BA), Chicago State University (MS), the National Intelligence University (MS), and American University (MA). He completed national security programs at Harvard, George Washington, and Syracuse Universities, is a MIT Seminar XXI Fellow, a member of the Council on Foreign Relations and a National Academy of Public Administration Fellow.

William volunteers as a Stanford University, Hoover Institution, Veteran Fellowship Program board member, and is an active member of Alpha Phi Alpha and Sigma Pi Phi fraternities.

FY23 BOARD OF DIRECTORS

David Wennergren, Chair

Bill Baity, Vice Chair

John Bartle, Treasurer

Barbara Romzek, Secretary

Teresa W. Gerton, President and CEO

Linda Bilmes

Richard Callahan

Carolyn Colvin

Jane Fountain

Lisa Gordon

Kaye Husbands Fealing

John Koskinen

Belkis Leong-Hong

David Mader

Jeffrey Neal

Marilyn Rubin

Stan Soloway

Barry Van Lare

Janet Weiss

THANK YOU TO OUR 2023 ACADEMY FALL MEETING SPONSORS AND SUPPORTERS

USC Price

Sol Price School of Public Policy

NASPO

National Association of
State Procurement Officials



**School of Public &
International Affairs**
UNIVERSITY OF GEORGIA

KU SCHOOL OF
PUBLIC AFFAIRS
& ADMINISTRATION
The University of Kansas



**MONTANA
STATE UNIVERSITY** | Office of Research &
Economic Development



**HUMPHREY SCHOOL
OF PUBLIC AFFAIRS**
UNIVERSITY OF MINNESOTA



INDIANA UNIVERSITY
**O'NEILL SCHOOL OF PUBLIC
AND ENVIRONMENTAL AFFAIRS**
Bloomington | Indianapolis



**Harry S Truman School of
Government & Public Affairs**
University of Missouri



IBM Center for
**The Business
of Government**



HAGERTY



Watts College
of Public Service and Community Solutions
Arizona State University



TEXAS A&M UNIVERSITY
The Bush School
of Government & Public Service



**CYBER
THREAT
ALLIANCE**

TAYLOR | STRATEGIES



DODGE FAMILY COLLEGE OF ARTS AND SCIENCES
**DEPARTMENT OF
POLITICAL SCIENCE**
The UNIVERSITY of OKLAHOMA



UNIVERSITY OF
CENTRAL FLORIDA



EWING MARION
**KAUFFMAN
FOUNDATION**