

Strategic Plan Past, Underway, and Being Explored

Goals

Working with CIP and others, the Academy's Standing Panel on Intergovernmental Systems seeks to:

- Build understanding of importance of effective governmental arrangements, recognizing that most people's ears glaze over when they hear the word "intergovernmental" and that many think "federalism" brings a political point of view.
- Build understanding of practices distinguishing more from less effective intergovernmental arrangements and how what works well can vary by situation.
- Increase adoption of better practices and reduce the use of less good ones to improve outcomes, operational quality, and public understanding of and trust in government.

Strategies and Projects

Working closely with CIP and others, the Academy's Standing Panel on Intergovernmental Systems will:

Look for and share examples of well-functioning intergovernmental partnerships as well as examples of less well-functioning ones

Well-functioning

- [National Weather Service case impact-based decision-support services](#) – re impact-based decision support services and illustrating value of strong strategic plans when used (Ucellini and Ten Hoeve)
- [NAPA/NACo Covid study on innovative county practices](#) (NAPA staff)
- [Best-practice benchmarking](#), Ammons on using data not to compare agencies or local governments but to aid the search for and validate which places (government and elsewhere) have better practices for specific processes that can help governments improve
- ["Building State and Local Data Infrastructure in Collaboration with Federal Partners"](#) Stack/Womer online discussion of paper, since published [here](#) about state and local governments that have successfully combined funds and data from multiple federal funding sources to improve social outcomes
- [The Need for Preparedness at All Levels: Initial Observations of the Pandemic Response](#) (Bathhurst)

Less well-functioning

- [Intergovernmental Dimensions of the Covid-19 Responses and Consequences](#) (Callahan, Kizer et al)
- [The Data Dilemma: Tapping technology advances to manage for better public policy outcomes across government](#) – Blauer, Wormeli, Rosenberg, Steele discussion of experience

and challenges using data across governments in health, public safety/justice, and emergency management fields

Both

- [Emergency and Disaster Management Case Study](#) – Willoughby et al

Underway

- 21st c governance study
- Homelessness group
- Grants management events sponsored by Guidehouse [ongoing]

Identify practices and other elements that distinguish more and less successful intergovernmental partnerships, noting, too, when situational differences are likely to affect the success

- Ag Extension as a model of how federal agencies should support local partners by helping them find relevant research and helping them do and then share value-building practices. Julia Lane AEI [paper](#).
- [Infrastructure Investment and Our Intergovernmental System: Ten Tools for Effective Action](#) Pisano and Callahan followed by memo re [“Dynamic Framework for Analyzing and Improving Intergovernmental Operations for Better Outcomes “ including the attachment “10 Tools for Effective Intergovernmental Action”](#)

Develop and promote use of boilerplate legislative and administrative language and tools that encourage adoption of better practices

- Stack-organized comments submitted to OMB
- [How to Build More Resilient, Diverse, and Secure Supply Chains to Ensure U.S. Economic Prosperity and National Security](#), Bartrum (+Hamill and Burel commentary)

Develop and share an understanding of resourcing and roles needed to strengthen partnerships, initially focusing on the federal and possibly the university role supporting SLT&T governments

- [Connecting Individuals to Meaningful Work](#) – Pisano et al

Create a resource hub to support those working to strengthen intergovernmental partnerships with both original material and links to helpful resources available elsewhere, with Federalism.us housing that hub

- Federalism.us launched as trusted source of intergovernmental data, interesting data analyses, some postings
- Federalism.us -- next phase strategy: VanLare, Boex, Bartle, Metzenbaum, CIP, others?
 - o Objectives
 - o Priority audiences
 - o Projects to advance objectives

Network those interested in contributing to stronger intergovernmental partnerships

Catalyze, sometimes lead projects to strengthen intergovernmental partnerships.

Some projects will focus on improving essential processes affecting many policy areas, such as intergovernmental data handling, incentive structures, and networking to support continuous learning and improvement. Some projects will focus on high-priority policy areas, such as climate change, social services, emergency response, and infrastructure.

- [Achieving the Full Promise and Potential of Intergovernmental Cooperative Purchasing](#) – Hamill
- Preparing the Nation and the Globe for Climate Adaptation – A joint project for the IGS, International, and Technology Panels- Pisano and Guttman.

Possible future projects/writings

- Public safety/justice data
- Modernizing oversight info to make it more useful to states and locals for prevention and more strategic corrective action
- More systematic, useful customer feedback from states and locals and other information to aid user-centered design across governments despite the Paperwork Reduction Act
- More useful intergovernmental data and more support to use it (building on lessons from National Weather Service and others)
- Intergovernmental performance management – what does it look like?
- Lessons from philanthropy-funded and self-organized networks for federal role in intergovernmental partnerships and future philanthropic roles
 - o E.g., Bloomberg-funded performance management projects at Johns Hopkins, Harvard Kennedy School, Results for America [tentative, being explored]
 - o E.g., Mid-Atlantic StateNet, Florida Benchmarking project