

April 2022, Issue 1

# INTERGOVERNMENTAL INSIGHT

Quarterly Newsletter



## Welcome to the Inaugural Issue of Intergovernmental Insight

This is the quarterly newsletter of the Center for Intergovernmental Partnerships (CIP/the Center) at the National Academy of Public Administration (the Academy).

Intergovernmental Insight aims to keep the Center's stakeholders, partners, and the public up to date on its operations, research, and news on intergovernmental matters in the U.S.

**View a message from our Academy President and CEO, Terry Gerton below.**

## The Center for Intergovernmental Partnerships at the National Academy of Public Administration



The National Academy of Public Administration (the Academy) established the Center for Intergovernmental Partnerships (CIP/the Center) in September 2021 in recognition that no significant public problem fits entirely within one government agency or even one level of government. The CIP is working to identify intergovernmental gaps and serve as a forum for dialogue and problem-solving on those issues, including fiscal and grants management, program design, regulatory compliance, and related matters across local, state, tribal, territorial, and federal levels of government. It will also be a resource for the Executive Branch and Congress by assessing program design and implementation. Over time, the Academy envisions that the CIP will become the nation's hub for problem-solving around the government's biggest challenges. It will bring leaders from every level of government and relevant sectors together to design solutions that create new governance models for the 21st century.



[Meet our Center staff members.](#)

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## Learn About Our Events



[Register for this Event](#)

**May 12, 2022**

### Grants Management Symposium on Made in America

On Thursday, May 12, 2022, from 9 to 10:30 AM ET, the National Academy of Public Administration and [Grant Thornton](#) will host a [Grants Management Symposium on the Made in America initiative](#). In a roundtable discussion, panelists will share how this new requirement is impacting the grants management community.



### The Expanded Child Tax Credit: Approaches to Reach The Hard To Reach

**12.10.21**

On December 10, 2021, the CIP held its inaugural convening on the Expanded Child Tax Credit (CTC) to discuss lessons learned and strategies for ensuring *all* eligible households received the credit. [The National Association of Counties \(NACo\)](#) and the [American Public Human Services Association \(APHSA\)](#) provided invaluable assistance in bringing together a panel of state, local, nonprofit, and philanthropic organizations working in this area. [Luke McGowan](#) of the [White House Office of Intergovernmental Affairs](#) provided opening remarks, emphasizing the role of collaboration across levels of government and sectors to boost enrollment. The panelists underscored the value of existing relationships and technical expertise in developing their

outreach and enrollment efforts.

**View the recording of the session below.**



## **Infrastructure Workforce Strategies Discussion**

**02.24.22**

In February, the CIP brought together experts who have successfully found and trained the workers necessary to execute critical infrastructure projects. This topic is timely as \$550 billion in new infrastructure funding will become available over the next five years, and there is already a shortage of workers. The [U.S. Chamber of Commerce](#), [Monster.com](#), the [U.S. Department of Labor Office of Apprenticeship](#), the [National Association of Counties](#), and the [Missouri Division of Workforce Development](#) participated. The panelists agreed that more effective intergovernmental collaboration and coordination would be needed to ensure the nation could meet its infrastructure workforce needs.

**View the recording of the session below.**



**Learn About Our Resources on the Web**

# **FEDERALISM.US**

[Federalism.us](#) is the sister website of the [Academy homepage](#) and serves as a convening place for policy makers, researchers, and individuals interested in discussing federalism, intergovernmental relations, and multilevel democracy issues. Members of the Standing Panel, other Academy Fellows, and CIP staff members are responsible for creating the website's content.

## Intergovernmental Matters Article Spotlight



Scott Cameron, Fellow of the National Academy of Public Administration, former Acting Assistant Secretary for Policy, Management and Budget at the U.S. Department of the Interior, and Senior Advisor at Cornea, Inc.

### Machine Learning Can Save Lives and Mitigate Climate Change

**By: Academy Fellow Scott Cameron**

Machine learning (ML) is being applied across an ever-increasing number of applications in our society. It offers the potential to improve our lives by complementing the work of our biological brains. Traditional computing has long been able to rapidly execute routine and repetitive tasks to enable human brains to work more productively. Machine learning is now increasingly able to quickly make incremental process improvements that would otherwise be tedious tasks for their biological counterparts.

[Read the Full Article](#)

## Recent Posts on Intergovernmental Matters:

### PANDEMIC RELIEF AND RECOVERY

COVID Relief Funding is the Largest Increase in Federal Grants to States, Pew Center on the States

Treasury Finalizes Rules for the Use of State and Local Fiscal Recovery Funds (SLFRF), Part of the American Rescue Plan Act (ARPA), Staff

The Expanded Child Tax Credit: Approaches to Reach the Hard to Reach, Staff

State and Local Governments' Dashboards Display Use of Pandemic Relief Funds, Staff

The Child Tax Credit is an Effective but Under-Utilized Tool to Lift Families out of Poverty, Staff

### WORKFORCE AND INFRASTRUCTURE

Investing in Workforce Development While Promoting Equity, Staff

States Shore Up Child Care to Help Parents Get Back to Work, Staff

The President's Advisor for Infrastructure Coordination Invites States to the Table, Staff

Incentivizing Workers for the IIJA's Green and Renewable Infrastructure, Staff

The Infrastructure Implementation Task Force Role in Coordinating Across Levels of Government, Staff

The Grand Challenge - Creating Modern Water Systems for Safe and Sustainable Use: The IIJA and Sustainability, Stan Meiburg

[Academia Letters: Should We Use Public or Private Sector Approaches for Policy Change?](#), Beryl Radin

[Academy Working Group Offers Recommendations to Facilitate the Nation's Response to the Next Pandemic](#), Staff

[Higher Inflation, Will it Last?](#), Mark Pisano

[Intergovernmental Dimensions of Advancing the Economy, Health, & Social Equity](#), Rich Callahan

[Who Will Build the Nation's Infrastructure?](#), Harry Cisneros and Sarah Rosen Wartell

## The National Academy of Public Administration Releases FY2021 Annual Report

At the close of 2021, the CIP has a keen appreciation for all of the Academy's outstanding achievements and a clear focus on the rapidly changing future that we face. We are incredibly grateful to each of you reading this report--Fellows, staff, and supporters--who make our good work possible through your collaboration, thought partnership, leadership, service, and support.

[Learn More and Read the Report](#)

## Check Out Our Upcoming Initiatives

# UPCOMING INITIATIVES

In the coming months, the CIP will explore several current intergovernmental topics. These initiatives will engage with experts and practitioners to create knowledge and share effective practices.



**SPRING 2022**

### Childcare and Workforce

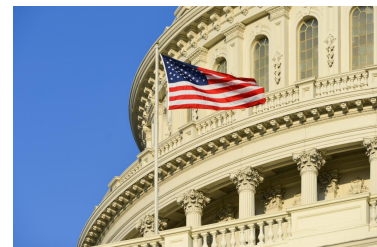
In collaboration with the [American Public Human Services Association](#) (APHSA), the CIP will explore strategies to address the ongoing shortage of childcare



**SUMMER 2022**

### Disaster Resiliency and Sustainability

The CIP plans to work with the [National Association of Counties](#) (NACo) to explore the intergovernmental aspects of disaster resiliency and



**SUMMER 2022**

### Innovations in Social Service

The CIP will hold a series of meetings to discuss obstacles and strategies to streamline social service programs in the United States. The focus is on social



providers in the United States. Challenges within the industry have far-reaching consequences; the lack of adequate childcare and the shuttering of schools have forced many parents - primarily mothers - to cut back or eliminate work outside of the home.

sustainability. Federal agencies help state and local governments respond to disasters. Counties are often on the front lines, but they may have limited capacity to access resources. Dialogue with federal agencies and opportunities for peer learning will attempt to close the gap.

service programs designed and at least partially funded at the federal level and implemented at the state and local level. "Streamlining" includes the customer experience, such as the application and verification processes, as well as the back-end management processes, such as recordkeeping, reporting, and auditing.

## States' Adaptations to Business Compliance Processes in Response to the Pandemic

This grant-supported research highlights state regulatory process changes in response to safety concerns, economic and social hardships, and other circumstances created by COVID-19. The project also looks for evidence suggesting any long-term changes to state regulatory compliance processes.

**Help Us Promote Intergovernmental Partnerships**

# SUPPORT THE CIP'S WORK



### DONATE TO THE CIP

Partnerships and financial support are critical to advancing the Academy's work on intergovernmental partnerships. When you support the Center, you are helping rebuild the collaborative capabilities necessary to develop and implement effective policies and programs across levels of government.

Please, join us today or renew your support at <https://napawash.org/about-us/donate/>! To learn more about how to leave your legacy in public administration, please get in touch with our Development Director, Tony Spearman-Leach, at [tspearman-leach@napawash.org](mailto:tspearman-leach@napawash.org) or (202) 204-3650 to discuss donations.

### SUPPORT THE ACADEMY'S EFFORTS TO PROMOTE INTERGOVERNMENTAL PARTNERSHIPS

The CIP team welcomes opportunities to connect with others working to promote intergovernmental partnerships. Please contact our CIP Director, Nancy Augustine, at [naugustine@napawash.org](mailto:naugustine@napawash.org) or our Senior Research Analyst, Miles Murphy, at [mmurphy@napawash.org](mailto:mmurphy@napawash.org), to share ideas or get more information on activities. You may also share this newsletter with colleagues who you think might be interested.

**Sign up for our mailing list below to receive future issues of  
Intergovernmental Insight.**

**Sign Up for the Center's Mailing List**

We recognize and thank the Kerr Foundation, Inc., the National Association of Counties, and the National Conference of State Legislatures for their generous contributions to the Academy. This newsletter, and other Center activities, would not be possible without their support.



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