

October 2022, Issue 3

INTERGOVERNMENTAL INSIGHT

Quarterly Newsletter



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Welcome to Intergovernmental Insight

This quarterly newsletter from the Center for Intergovernmental Partnerships (CIP/the Center) at the National Academy of Public Administration keeps stakeholders, partners, and the public up to date on our operations, research, and recommended news. To learn more about the Center, click the button below.

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View a message from our Academy President and CEO, Terry Gerton, below.



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Current Initiatives

RESEARCH

States' Adaptations to Business Compliance Processes in Response to the Pandemic

This research is supported by a grant from the [PEW Charitable Trusts](#). It documents and evaluates state regulatory compliance process changes during the COVID-19 public health emergency and beyond. The final report, which will be released in December 2022, will dive deeply into the adaptations of 10 states and issue recommendations for states moving forward.

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Upcoming Initiatives

EVENTS

In the coming months, we will explore new intergovernmental topics that allow us to engage Fellows, other experts, and practitioners to create knowledge and share effective practices.



2022 Academy Fall Meeting

Save the date for this year's Academy Fall Meeting—a hybrid event with three host sites from Wednesday, November 2, through Friday, November 4. The CIP will host a session on Workforce Data with [Results for America](#), Neurodiversity and Disability in the

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Workforce with [MITRE](#), and on how Academy studies help localities provide meaningful work with the [National Association of Counties](#) (NACo).



Oversight Working Group and Community of Practice - Session 2

In collaboration with the [Carl Levin Center for Oversight and Democracy](#), this working group focuses on oversight in an intergovernmental context. It provides opportunities for networking, discussing hot-button topics, and sharing best practices. The second session, currently scheduled for December 2022, will focus on oversight and grants.

Modern Social Services Delivery - Session 3

The third session in this series, currently scheduled for November, will focus on pathways to achieve the modernization of social services. Sponsored by the [Center for Accountability, Modernization, and Innovation](#) (CAMI), the series focuses on social service programs that are designed and supported by the federal government and implemented at the state and local level. The Center will produce a white paper after this series and hopes to brief federal officials on its findings and recommendations.

Disaster Resiliency and Sustainability

The CIP plans to explore the intergovernmental aspects of disaster resiliency and sustainability. Federal agencies help state and local governments respond to disasters in many circumstances, but localities on the front lines often face significant capacity and resource limitations. This series will focus on tactics for closing the gap between federal agencies' support and the needs of states and localities to prepare for a crisis.

Recent Initiatives

EVENTS

In the previous months, we explored new intergovernmental topics that allowed us to engage Fellows, other experts, and practitioners to create knowledge and share effective practices.



Fostering Effective Intergovernmental



Oversight Working Group and Community of

Partnerships to Maximize Outcomes

Director Augustine moderated a session, Fostering Effective Intergovernmental Partnerships, at the [2022 NACo Annual Conference & Exposition](#) on July 23, 2022.

Panelists explained how counties are leveraging partnerships across jurisdictional lines and levels of government to maximize the impact of ARPA (American Rescue Plan Act) funding. [Results for America](#) presented a framework for fostering effective intergovernmental partnerships with [key examples of those partnerships at work](#).

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Modern Social Services Delivery - Session 2

The CIP held its second in a planned series of meetings to discuss modernizing social services. The September 2022 meeting considered whether pandemic-era flexibilities advanced this objective and identified lessons learned. Sponsored by the [Center for Accountability, Modernization, and Innovation](#) (CAMI), the series focuses on social service programs designed and at least partially funded at the federal level and implemented at the state and local level. The third session, tentatively scheduled for mid-November, will focus on practices needed to achieve modernization.

Practice - Introductory Session

The CIP partnered with the [Carl Levin Center for Oversight and Democracy](#) on the first of a series on the intergovernmental aspects of oversight. The initial meeting in August 2022 laid the groundwork for developing a working group comprising local, state, and federal oversight officials. Future meetings will provide opportunities for networking, discussing hot-button topics, and sharing best practices. The working group plans to meet again in December.



Claiming Complexity: Solutions to Improve Take-up and Administration of the Child Tax Credit and Earned Income Tax Credit

The CIP partnered with the [Bipartisan Policy Center](#) (BPC) to host a conversation with policy experts and stakeholders, highlighting issues with the Child Tax Credit and the Earned Income Tax Credit. The September 2022 event introduced a new BPC white paper discussing bipartisan, intergovernmental solutions that could improve their administration for American families and workers. Topics included Internal Revenue Service modernization, fraud prevention, outreach to underserved communities, and resources needed to streamline enrollment and better customer service.

[Click Here to View a Recording of the Event](#)



Demystifying the Public Procurement Supply Chain

The CIP co-sponsored the webinar, Demystifying the Public Procurement Supply Chain – Lessons from the Pandemic & Improvements for the Future with the California Association of Public Procurement Professionals (CAPPO). The October 2022 webinar featured several local leaders who discussed their challenges purchasing needed equipment and supplies during the pandemic. The panel—moderated by Academy Fellow, Stephen A. Hamill (Exchange Administrator, Public Purchasing Exchange) --agreed that enhanced intergovernmental collaboration and coordination is critical to improving the public procurement supply chain in the midst of COVID-19.

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Local Government Best Practices Benchmarking

Academy Fellow and Professor Emeritus David Ammons (University of North Carolina School of Government) presented Local Government Best Practices Benchmarking. During the CIP co-sponsored webinar with Mid-Atlantic StatNet in October 2022, Professor Ammons discussed how his university helped local governments in his region find and learn about top performers' best practices. Following Ammons' presentation, expert panelists discussed ways that the federal government, states, and local colleges and universities could help governments learn from each other and improve public services in the midst of viruses, extreme weather events, wildfires, public safety emergencies, and other crises.

[Click Here to View a Recording of the Event](#)

PODCAST

CIP's First Anniversary - Highlighted by Federal News Network

The Academy's Center for Intergovernmental Partnerships celebrated its first year of operation on September 9, 2022. To mark the occasion, Federal News Network's Federal Drive with Tom Temin interviewed the CIP's director, Dr. Nancy Augustine, about the CIP's first-year accomplishments, contribution to the Academy's work, and support for the Grand Challenges in Public Administration campaign.

[Click Here to Listen to the Interview](#)

CIP Resources on the Web

Federalism.us is the Academy's website that serves as a convening place for policy makers, researchers, and other individuals interested in discussing federalism, intergovernmental relations, and multilevel democracy issues. Intergovernmental Matters (IGM) is a blog featuring posts on various intergovernmental topics from the Academy's Standing Panel on Intergovernmental Systems members, other Academy Fellows, guest authors, and CIP staff members.

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INTERGOVERNMENTAL MATTERS (IGM) ARTICLE SPOTLIGHT

An Analysis of Intergovernmental Responses to COVID-19

By: Zamira Rodriguez, CIP Research Associate

Building upon the foundation of "Intergovernmental Dimensions of the COVID-19 Responses and Consequences," a report published by the Academy's Working Group on the Intergovernmental Dimensions of the COVID-19 Pandemic, the Center compared four recent reports on intergovernmental responses to COVID-19 and presented common ground in actionable recommendations. Zamira worked directly with several Academy Fellows to collect and analyze reports which led to this summary.

[Click Here to Read the Full Article](#)

RECENT IGM ARTICLES

[How Can Local Governments Shed More Light on Pandemic Relief Spending in Their Communities? - Pandemic Response Accountability Committee](#)

[Talking Intergovernmental Partnerships at NACo's Annual Conference](#)

[Results for America Intergovernmental Programs and Resources](#)

[Center for Intergovernmental Partnerships 1st Anniversary](#)

[Event Summary: Claiming Complexity – Solutions to Improve Take-Up and Administration of the Child Tax Credit and Earned](#)

[Income Tax Credit](#)

[Biden Administration Launches New Thriving Communities Program](#)

[The 5 A's of Agile Government Performance and Tools for Adoption](#)

[Parametric Insurance as an Intergovernmental Approach to Nature-Based Infrastructures](#)

Support Intergovernmental Partnerships



The Center for Intergovernmental Partnerships at the National Academy of Public Administration

Established in September 2021, in recognition that no significant public problem fits entirely within one government agency or even one level of government, the CIP helps identify intergovernmental gaps and serves as a forum for dialogue and problem-solving on those issues across local, state, tribal, territorial, and federal levels of government.

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Become Involved

Partnerships and financial support are critical to advancing the Academy's work on intergovernmental partnerships. When you support the Center, you are helping rebuild the collaborative capabilities necessary to develop and implement effective policies and programs across levels of government.

Please, join us today or renew your support at <https://napawash.org/about-us/donate!> To learn more about how to leave your legacy in public administration, please contact our Director of Development, [Tony Spearman-Leach](#), at (202) 204-3650 to discuss donations.

Aid the Academy's Efforts to Promote Intergovernmental Partnerships

The CIP team welcomes opportunities to connect with others working to promote intergovernmental partnerships. Please contact our CIP Director, [Dr. Nancy Augustine](#), or our Senior Research Analyst, [Miles Murphy](#), to share ideas or get more information on activities. You may also share this newsletter with colleagues you think might be interested.

Sign up to receive future issues of Intergovernmental Insight.

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We recognize and thank the [Kerr Foundation, Inc.](#), the [National Association of Counties](#), and the [National Conference of State Legislatures](#) for their generous contributions to the Academy. This newsletter and other Center activities would not be possible without their support.



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