

# Grants QSMO

## **Grants QSMO Will Improve the Grants Experience**

How the Grants QSMO will help reduce recipient burden and improve the grants experience

March 18, 2021

National Academy of Public Administration (NAPA) Grants Management Symposium

# Agenda



- 1 Overview of the Grants Quality Service Management Office
- 2 Grants QSMO Early Term Priorities: Setting the Stage for a More Seamless Grants Experience
- 3 How Grantor Agencies and Grant Recipients Can Get Involved to Help Out

# Overview of the Grants Quality Service Management Office (QSMO)

# Four Areas Identified for Centralized Mission Support





#### **Grants Management**

- HHS designated as the Grants QSMO January 2021
- Designated for entire grants management lifecycle
- Customers include Grantor agencies & external applicant/recipients



#### **Financial Management**

- Treasury designated as FM QSMO June 2020
- Initial focus on core financial management systems (SaaS and Cloud), professional services (e.g., Integration), and Treasury Centralized Services (e.g., E-Invoicing)



#### **Cyber Security**

- DHS CISA designated as Cyber QSMO April 2020
- Initial offerings include a Vulnerability Disclosure Platform and Protective Domain Name System (DNS) Resolver



#### **Civilian HR**

- GSA designated as Civilian HR QSMO June 2020
- Initial offering is NewPay shared service offering for payroll

Source: https://ussm.gsa.gov/qsmo, agency websites

# **Today's Federal Grants Ecosystem**





State, local & tribal governments



Scientific researchers



Colleges & universities



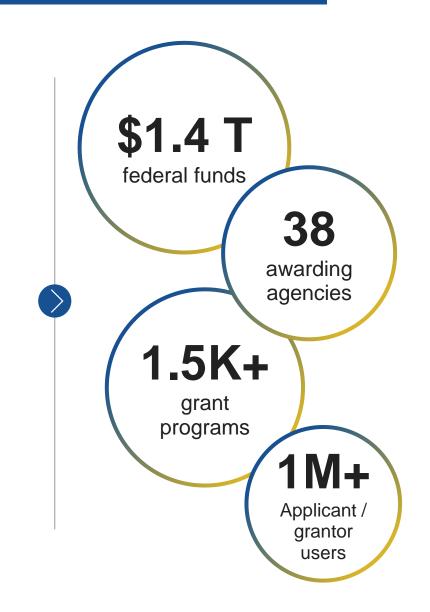
For-profit, small businesses & private institutions



Non-profit organizations



Foreign entities



Source: USASpending.gov

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### **Grants 2030 Vision and Its Pillars**



**Grants 2030 Vision Empower and** enable applicants, recipients, and federal awarding agencies to efficiently and effectively deliver on the mission

Pillars of 2030 Vision



EASE BURDEN AND DRIVE EFFICIENCIES



through standardization, modernization, and streamlining technology footprint

Enabled by the Grants QSMO



RESPOND TO CUSTOMER NEEDS



through continuous engagement and robust feedback loops



LEVERAGE DATA AS A STRATEGIC ASSET



through adoption of data standards and increased system connectivity

### **Grants QSMO Mission**



#### **Grants QSMO Mission**

Empower and enable applicants, recipients, and federal awarding agencies government-wide to maximize mission impact through facilitating development and adoption of customer-focused, innovative, and efficient solutions and services for grants management.

#### Driving Goals of the Grants QSMO

**Manage a Marketplace of Solutions** 

**Procure Interoperable Solutions and Services** 

**Promote User Experience** 

## Role and Responsibilities of the Grants QSMO





#### **Market Coordinator**

Execute responsibilities as outlined in OMB memo M-19-16



Establishing a marketplace for grants systems and designating high-quality services based on standards



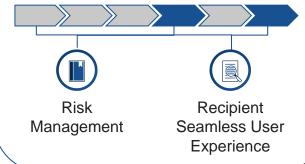
Overseeing investments in grants systems and making recommendations to OMB's Investment Review Board



#### Solution Manager

Bring grants management solutions to the marketplace and oversee operations for QSMOapproved solutions and systems

#### Examples of potential solutions:





## Community Builder

Establish and foster a community of practice for grant professionals, for example:



Creating a repository of training resources for grants professionals and recipients



Supporting the adoption of best practices by creating a central repository of forms, sharing forums, etc.

# **Guiding Principles For Investments In Grants Technology Modernization**



Maintain customer focus and enable mission delivery

Guide agencies on adoption of business and data standards Adhere to CIOC, security, & emerging technology standards

Make purposeful and strategic investments

Balance
promoting
innovation with
stability of
operations

Employ agile development of interchangeable, interoperable solutions

Treat data as a strategic asset

# How the Grants QSMO is Unique (and How it Impacts You)





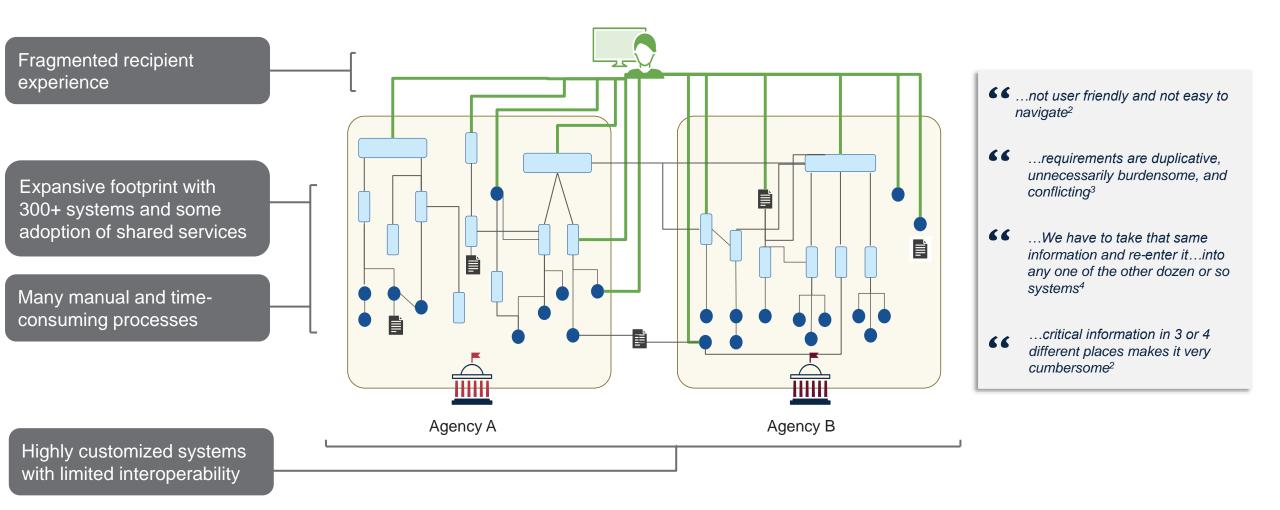






## Current Grants Systems: Fragmented, Customized, Aging Technology Landscape





1. 2019 NGMA, GWU, REI Annual Grants Management Survey Results and Analysis 2. Department of Education, Fiscal Year 2019 Grantee Satisfaction Survey 3. GAO Key Issues, "Federal Grants to State and Local Governments" 4. Jessica Hoban, Office of the Chief Information Officer of the State of Nevada, NGMA/REI/GW Grants Breakfast Forum (5/30/19)

# Case Study:

#### **Recipients Interact with Many Federal Systems Due to Fragmentation**





#### State of Nevada

- FY19: \$5B received from 24 federal agencies
- 20+ departments within state gov't received funds

Nevada interacts with 8+ distinct award management systems... ...and 4+ payments/ financial systems Illustrative - Further Evaluation Needed

While Federal Audit Clearinghouse is mandatory for Report Intake, case management is highly manual

Primary award Register, Find & Apply **Payments** Reporting -Single Auditmanagement system Custom **FAC** Award. Grants.gov Grants.gov Other Grant Other/ Other/ Corrective Manual eRA **PMS ASAP FSRS** SAM.gov (Report Find Solutions Action **Processes** Agency Apply Apply custom custom Intake) System HHS DOT ED **USDA** DOL DOI VA **EPA** 

While Grants.gov "Find" function is mandatory, some programs post only award synopsis

Grants.gov "Apply" usage varies by program

Though select mandated systems, many financial and performance reporting capabilities are decentralized across grants lifecycle<sup>2</sup>

<sup>1.</sup> Awarding agencies listed in descending order by \$ awarded to recipient (Source: USASpending.gov FY19); list of awarding agencies is not exhaustive

<sup>2.</sup> Multiple systems include reporting modules/capabilities (e.g., GrantSolutions, eRA, PMS)

# Long-Term Technology Target State to Achieve Grants QSMO Vision





Seamless user experience for applicants / recipients

Enable a seamless user experience



# Modular design by FIBF service activities

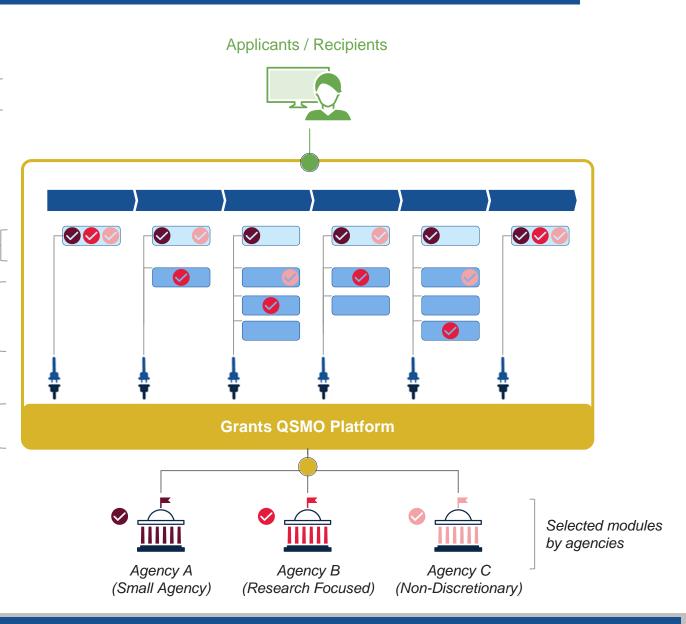
Mix of mandated, centralized, and standardized systems available across grants management lifecycle

For select functions, alternative systems available with differentiated capabilities to enable competition in the marketplace



#### Interoperability

Technology and data connectivity through a common platform, e.g., technical design standards, API management, data infrastructure



# Grants QSMO Early Term Priorities: Setting the Stage for a More Seamless Grants Experience

# Recipient Support for a Seamless User Experience



## How it is for Lisa ....

- Inefficient and time-consuming
- Needs to remember multiple logins and passwords
- Needs to interact with multiple grant systems
- Relies heavily on the Help Desk to troubleshoot login

# How it could be for Lisa ....

- Logs in once to access grants information
- Saves her time
- Saves her organization money
- Saves the federal government money





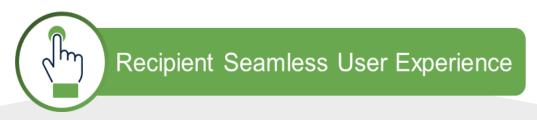
# Recipients are invested.

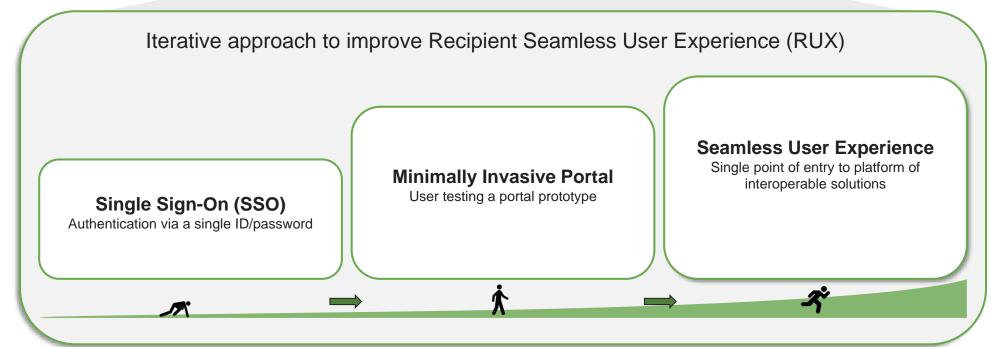
Lisa Maher is the Director of Grants and Contracts at the Children's Aid Society of Alabama. She frequently searches for and applies for federal grants that are crucial to her organization's mission.



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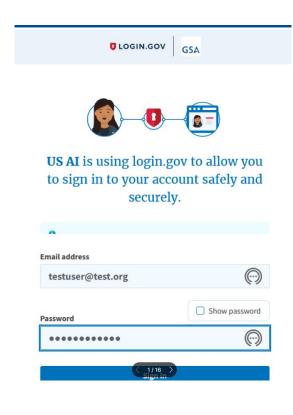


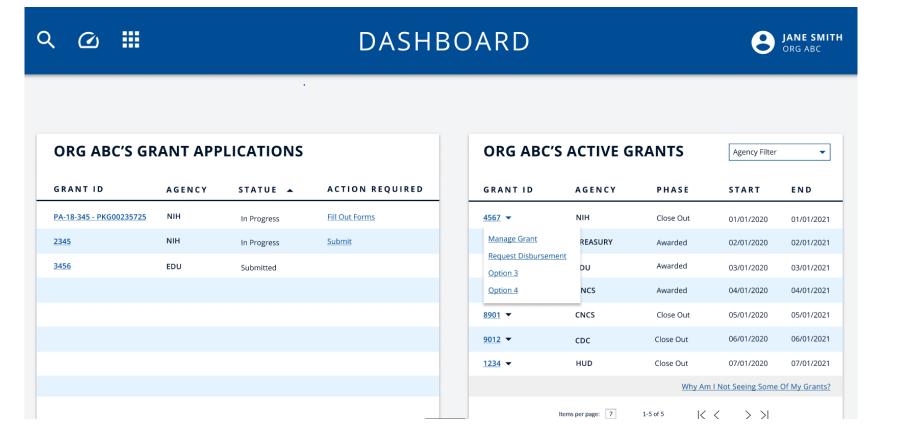
# **Initiatives Underway:**

# Improve Applicant/Recipient Experience and Reduce Burden









## Stakeholder Engagement is Central to the Grants QSMO Success



# Implementation plan developed through extensive stakeholder engagement

>90%

Of total grant dollars and awards represented on Grants QSMO stakeholder groups across 17 federal awarding agencies

20+

Working Group meetings including Steering Committee, Federal Awarding Agencies, and Federal Service Providers Work Groups

1,000+

Comments from stakeholders on the draft implementation plan

# The Grants QSMO is committed to continued engagement with the broad and diverse set of stakeholders



#### Applicants & Recipients

Thousands of grantees interact with and benefit from federal grants management



#### Federal Awarding Agencies

Customers of marketplace, engaged, including through a customer advisory board, to ensure marketplace solutions meet needs



#### Federal Providers & Industry Advisors

Inform technical approach and allow the government to access best of private-sector

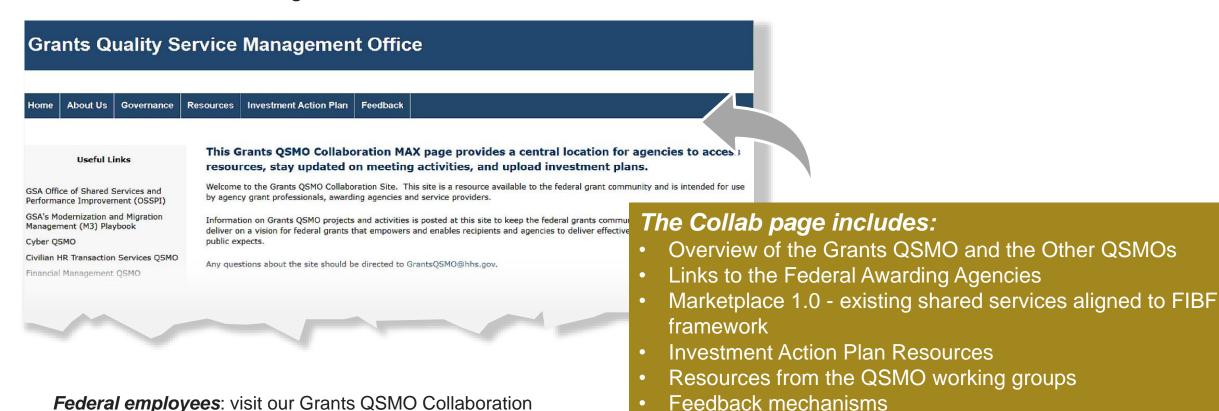
# How Grantor Agencies and Grant Recipients Can Get Involved to Help Out

# **Initiatives Underway: Grants QSMO Collaboration Site**

site (https://community.max.gov/x/xyikfw)



For Federal Grants Management Staff, we have the **Grants QSMO Collaboration Site -** the source of truth for the Grants QSMO Program



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Innovation Hub (coming soon)

# Future Initiatives: Connect Grant Recipients and Other Awarding Agencies

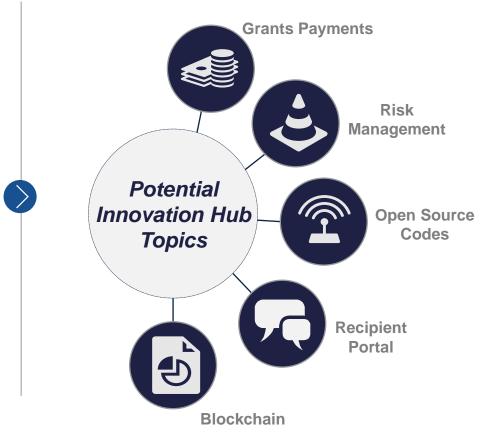


We are planning to build a forum for both federal and non-federal Grants grant recipients to connect with one another, gain best practices, and share tools and insights with the broader community.

# The Innovation Hub

Pilot efforts of cross-collaboration to establish a forum to share innovations and build a culture of transparency and trust

Our goal is to connect other initiatives and innovations available in the market to the Grants QSMO community.



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#### **How To Get Involved**



#### Applicants/Recipients:

We are looking for volunteers to be a part of our Recipient Seamless User Experience user centered design testing. If you are interested, please reach out to us at <a href="mailto:GrantQSMO@hhs.gov">GrantQSMO@hhs.gov</a>.

#### Federal Awarding Agencies:

Visit our Grants QSMO Collaboration site (<a href="https://community.max.gov/x/xyikfw">https://community.max.gov/x/xyikfw</a>), explore the available resources, and keep an eye on the site for updated content.

#### Everyone:

Email us at <u>GrantsQSMO@hhs.gov</u> to ask us any questions you have on the Grants QSMO and marketplace of solution/service offerings, volunteer for user centered design sessions, provide feedback, and more!

# Q&A