

# Intergovernmental Models for the 21<sup>st</sup> Century

**Background:** In the 21<sup>st</sup> Century, no significant public problem fits entirely within one government agency or even one level of government. Our federal system presupposes that all levels of government have an important role to play in the democratic process. Effective problem-solving requires federal, state, and local governments to work successfully together and often with the private and nonprofit sectors. And yet, we have not prioritized developing collaborative capabilities to create and implement effective policies and programs across levels of government and sectors of society.



## About the National Academy of Public Administration

Chartered by Congress to provide non-partisan expert advice, the Academy is an independent, non-profit, and non-partisan organization established in 1967 to assist government leaders in building more effective, efficient, accountable, and transparent organizations. Learn more at [www.napawash.org](http://www.napawash.org)

## Project Description

The Academy's Center for Intergovernmental Partnerships will assess the intergovernmental system's current dysfunctions, develop a new model for those systems, and create a high-level agenda to apply changes in various policy contexts. This study will also serve as a launch pad for additional research on optimizing the intergovernmental system.

The Center will:

- Describe the most significant practical problems with the current intergovernmental system,
- Assess the most promising new models in use,
- Develop the key tenets and practices of a new model that can address current challenges; and
- Create an action plan, proposing steps specific actors should take.

The Jane G. and Mark A. Pisano Fund provides the funding for this study. It will occur over six months under an Expert Advisory Group (EAG) of Academy Fellows.

The next page provides information on the Center for Intergovernmental Partnerships, the EAG, and the Study Team.

[Click Here to Learn  
More About the Study](#)



Connect with the Academy



## **The Academy's Center for Intergovernmental Partnerships**

Established in September 2021, the Center helps identify intergovernmental gaps and serves as a forum for dialogue and problem-solving on issues across local, state, tribal, territorial, and federal levels of government. The Center regularly partners with SLTT governments, professional associations, nonprofits, academia, and private organizations to promote best practices and help illuminate the intergovernmental system's challenges.

To learn more about the Center and its current and previous work, please visit [www.napawash.org/intergovernmental](http://www.napawash.org/intergovernmental).

## **EAG of Fellows**

**Basil Gooden:** Director of State Operations for Rural Development, U.S. Department of Agriculture; Former Secretary of Agriculture and Forestry, Commonwealth of Virginia; Virginia State Director, Rural Development, U.S. Department of Agriculture; Chief Deputy Director, Virginia Department of Housing and Community Development, Commonwealth of Virginia; Coordinator of Outreach and Community Relations, Office of Multicultural Affairs, Virginia Polytechnic Institute & State University; Extension Specialist, Virginia Cooperative Extension

**Naim Kapucu:** Professor, School of Politics, Security, and International Affairs & Resilient, Intelligent and Sustainable Energy Systems (RISES), University of Central Florida; Pegasus Professor & Director, School of Public Administration, University of Central Florida; Distinguished Visiting Professor, School of Public Policy and Administration, Xi'an Jiaotong University, China; MPA Director, School of Public Administration, University of Central Florida; Founding Director, Center for Public and Nonprofit Management (CPNM), University of Central Florida; Director, Capacity Building Institute, University of Central Florida

**Jan Perry:** General Manager, Economic and Workforce Development Department, Los Angeles, CA; Former Los Angeles City Council Member, 9th District, Los Angeles, CA; Executive Director, 2000 Census Outreach Project, City of Los Angeles; Senior Legislative and Policy Advisor, City of Los Angeles, CD 10; Chief of Staff, City of Los Angeles, Council District 9; Land Use and Planning Deputy, City of Los Angeles, CD 13

## **Project Staff**

**Joe Mitchell,** *Director of Strategic Initiatives & International Programs*

**Nancy Augustine,** *Project Director/Director of the Center for Intergovernmental Partnerships*

**Miles Murphy,** *Project Manager/Senior Research Analyst*

**Brad Riley,** *Research Associate*

**Zamira Rodriguez,** *Research Associate*

