

### National Park Service Park Cultural Resource Program Comprehensive Assessment Update

#### ABOUT THE ACADEMY

The National Academy of Public Administration is a non-profit, independent organization of top public management and organizational leaders who tackle the nation's most critical and complex public management challenges. With a network of more than 900 distinguished Fellows and an experienced professional staff, the Academy is uniquely qualified and trusted across government to provide objective advice and practical solutions based on systematic research and expert analysis. Established in 1967 and chartered by Congress in 1984, the Academy continues to make a positive impact by helping federal, state and local governments respond effectively to current circumstances and changing conditions. Learn more about the Academy and its work at [www.NAPAwash.org](http://www.NAPAwash.org)

#### BACKGROUND

Established in 1916, part of the National Park Service (NPS) mission is to preserve the nation's cultural heritage and serve as a steward and manager of cultural resources within the units of the National Park System. Currently, the NPS manages more than 420 individual units that contain a wealth of cultural resources ranging from historic structures to museum objects and archives. The Park Cultural Resource Programs (PCRP) represent the disciplines of archeology, cultural landscapes, historic and prehistoric structures, ethnography, park history, and museum management. The PCRP's are responsible for research, planning, and stewardship so that those resources may be preserved unimpaired for future generations.

#### PROJECT DESCRIPTION

The Academy will assess the current state and the desired state of the PCRP and develop findings and recommendations to support the program's efforts to enhance efficiency and effectiveness in the future. This project builds off a previous Academy study for the PCRP published in October 2008, "Saving Our History: A Review of National Park Cultural Resource," and will assess the progress made on recommendations and provide additional guidance to improve NPS stewardship of park cultural resources.

The Academy has formed a five-member Panel of Fellows to direct the study team and author the report. Information on the Panel and study team is provided on the next page.

The Panel's assessment will conclude in June 2022.

## PANEL OF ACADEMY FELLOWS

**Sallyanne Harper (Chair), Sallyanne Harper\***: Board member, Federal Accounting Standards Advisory Board, former President, Association for Federal Enterprise Risk Management. Former Executive Officer and Vice President, AOC Solutions; Chief Mission Support Officer and Chief Financial Officer, U.S. Government Accountability Office. Former positions with U.S. Environmental Protection Agency: Chief Financial Officer/Acting Assistant Administrator for Administration and Resources Management; Deputy Assistant Administrator for Management and Administration and Deputy Chief Financial Officer; Finance Director; Associate Director, Superfund Procurement Operations. Former Contract Specialist and Contracting Officer in major weapons systems acquisition with Naval Air Systems Command and Naval Regional Contracting Office.

**Stephen Ayers**, President, The Ayers Group, 2018, Present; Architect of the Capitol, Executive Office, Architect of the Capitol, 2010, 2018; Acting Architect of the Capitol, Executive Office, Architect of the Capitol, 2007, 2010; Deputy Architect and Chief Operating Officer, Executive Office, Architect of the Capitol, 2005, 2007; Superintendent, Library Buildings and Grounds, Architect of the Capitol, 2002, 2005; Deputy Superintendent, Senate Office Buildings, Architect of the Capitol, 1999, 2002; Assistant Superintendent, Senate Office Buildings, Architect of the Capitol, 1996, 1999; Construction Manager, European Division, Voice of America, 1992, 1996; General Engineer, Washington, DC, Voice of America, 1991, 1992; Military Officer, Civil Engineering, U.S. Air Force, 1985, 1990.

**Scott Cameron**, Principal Deputy Assistant Secretary for Policy, Management and Budget, Office of the Secretary of the Interior, U.S. Department of the Interior, 2017, 2021; President, Reduce Risks from Invasive Species Coalition, 2014, 2017; Senior Advisor, Dawson and Associates, 2016, 2017; Senior Advisor for Strategic Planning, Pathfinder Consultants LLC, 2016, 2017; Executive Advisor, R3 Government Solutions, 2015, 2017; Former Director of Strategic Development, Tuknik Government Services, 2016, 2016; Former Senior Vice President and Partner, R3 Government Solutions, 2012, 2015; Director, Global Public Sector, Grant Thornton LLP, 2006, 2012; Deputy Assistant Secretary for Performance, Accountability and Human Resources, U.S. Department of Interior, 2004, 2006; Deputy Assistant Secretary, Performance and Management, U.S. Department of Interior, 2001, 2004; Director of Government and Regulatory Affairs, CHEP International, 1999, 2001; Former Washington D.C. Representative, Office of the Governor of California, 1996, 1999; Deputy Chief, Interior Branch, U.S. Office of Management and Budget, 1989, 1995; Legislative Assistant, US Senator Chic Hecht, 1985, 1989.

**Dr. Beth Gazley**, Professor, School of Public & Environmental Affairs, Indiana University-Bloomington, 2004, present; Senior Associate, The Parisky Group Consulting Firm, 1991, 1997; Development Officer, Office of Development and Alumni Relations, University of New Haven, 1987, 1990; Membership Services Manager, Business Executives for National Security Inc., 1985, 1987.

**Dr. Janet Weiss**, Mary C. Bromage Collegiate Professor of Business and Professor of Public Policy, Gerald R. Ford School of Public Policy, University of Michigan; Visiting Scholar, Trachtenberg School of Public Policy and Public Affairs, George Washington University; Visiting Professor, McCourt School of Public Policy, Georgetown University; Scholar in Residence, Performance Improvement Council, GSA; Vice Provost for Academic Affairs, University of Michigan; Dean, Rackham Graduate School, University of Michigan; Fellow, enter for Advanced Study in the Behavioral Sciences, Stanford, CA; Associate Professor, School of Organization and Management and Institution for Social and Policy Studies, Yale University;

## PROJECT STAFF

**Brenna Isman**, *Director of Academy Studies*

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