Practical Examples





How Three Academy Fellows Have Integrated NAPA Content into Their Classes



Dr. Jane Fountain, University of Massachusetts



Dr. Richard Callahan, University of San Francisco



Dr. Barry Rabe, University of Michigan

A Variety of Courses using NAP <u>UMassAmherst</u> **Materials**

School of Public Policy

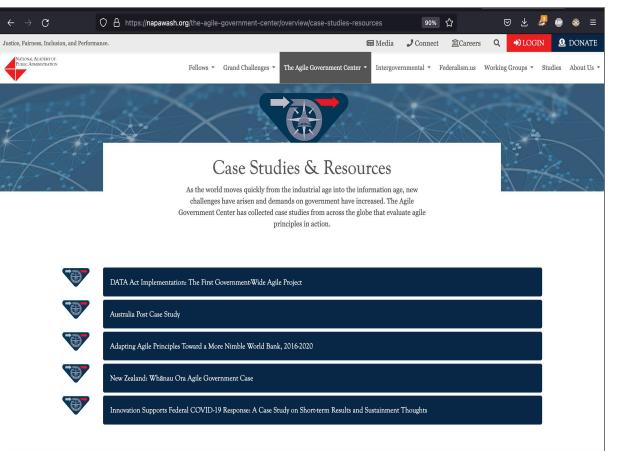
- Public Management (graduate, 25 students): Agile Government Center blog, article, two case studies
 - Emergence, learning, experimentation
 - Mission focus
 - Customer focus and management in multi-stakeholder environments
- Technology, Power, and Governance (undergraduate, 50 students): Improving public services through intergovernmental collaboration,
- Intergovernmental relations as collaboration and partnership
 - Shared data for collaboration and control
 - Equity balanced with efficiency
- Future of Government (graduate, 25 students): NAPA study, U.S. Department of Commerce: Space Traffic Management
 - Competition for bureaucratic control
 - Public-private partnerships
 - Open data for governance and management

Public Management – The Agile Government Center

School of Public Policy

- Ed DeSeve. Agile Federalism in Times of Crisis. Brief essay on intergovernmental cooperation and agile principles
 - https://www.napawash.org/grandchallenges/blog/agile-federalism-in-times-of-crisis
- Ines Mergel et al. Agile: A New Way of Governing. Public Administration Review. Viewpoint. (5 pp)
 - https://www.napawash.org/uploads/PAR Agile Governance.pdf
- Case Study: Adapting Agile Principles: Toward a More Nimble World Bank 2016-2020. June 2020. (11 pp.)
 - https://www.napawash.org/uploads/WB Case Study for website PDF.pdf
- Patrick Lucas and Janine O'Flynn. New Zealand: Whānau Ora Agile Government Case. (10 pp)
 https://www.napawash.org/grandchallenges/blog/new-zealand-whaanau-ora-agile-government-case



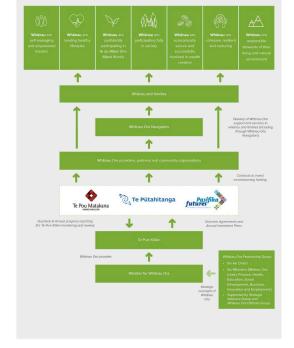




ADAPTING AGILE PRINCIPLES: TOWARD A MORE NIMBLE WORLD BANK, 2016–2020







NAPA materials: neutral, current, action-oriented, problem based

UMassAmherst

School of Public Policy

- Grand Challenges
- Perspectives from Fellows (experienced public leaders)
- □ Podcasts with public servants in several policy domains
- Case studies (Agile Government Center)
- Policy briefs
- White papers on current topics
- □ Videos
- Academy studies





Resources



Applying NAPA resources in MPA classes



NAPA reports, videos, blogs, and podcasts for varied learning styles

- 1. Public Administration Exemplars
- 2. Public Administration Grand Challenges
- 3. Public Administration as Societal Problem Solving

Rich Callahan, Professor University of San Francisco Rfcallahan@usfca.edu

Exemplars in Public Administration



- 1. Donna Shalala. 2021. https://napawash.org/fellow/12234
- 2. Lawrance Evans, 2021. U.S. General Accountability Office, https://www.youtube.com/watch?v=WLorAZ6Mpx8
- 3. Calvin Johnson, "Building Resilient Communities". 2021. https://napawash.org/media/podcast-multimedia
- 4. Abramson, Mark. 2016. "What Every Political Appointee Should Know". https://www.napawash.org/standing- panel-blog/what-every-new-political-appointee-should-know

Public Administration as wide ranging and interdisciplinary research & practice



MPA Assignment: Choose your topic from one of the one of the National Academy of Public Administration's *Grand Challenges*https://napawash.org/grand-challenges/the-12-grand-challenges. Utilize **four academic** journals and **one Ted Talk** to develop your annotated research bibliography



Protect Electoral Integrity and Enhance Voter Participation



Modernize and Reinvigorate the Public Service



Develop New Approaches to Public Governance and Engagement



Advance National Interests in a Changing Global Context



Foster Social Equity



Connect Individuals to Meaningful Work



Build Resilient Communities



Advance the Nation's Long-Term Fiscal Health



Steward Natural Resources and Address Climate Change



Create Modern Water Systems for Safe and Sustainable Use



Ensure Data Security and Privacy Rights of Individuals



Make Government AI Ready

Societal Problem Solving: intergovernmental innovation, social equity, & impact



- 1. County innovations and impact with NACO **Assistance and of Innovative County Response Strategies**https://www.naco.org/resources/coronavirus-relief-fund-review-federal-fiscal-assistance-and-innovative-county-response.
- 2. National Academy of Public Administration Working Group, *Intergovernmental Dimensions of the COVID-19 Response*.

 https://napawash.org/standing-panel-blog/intergovernmental-dimensions-of-the-covid-19-responses-and-consequences and NAPA Panel https://www.youtube.com/watch?v=BGn3kXpALy
- 3. NAPA Panel on *Pandemic Funding in Underserved Communities*. https://napawash.org/multimedia/prac-napa-forum-the-impact-of-pandemic-response-programs-and-spending-on-underserved-communities

Recent Courses Using NAPA Materials



- □ Environmental Politics and Policy (undergraduate: 35-40 students): Interior Department report
- Politics of Environmental Regulation (graduate: 25-30 students):
 Commerce Department report
- Performance Management in the Public Sector (graduate: 25-35 students): Oklahoma Corporation Comm. report

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