

Department of Defense Missile Defense Study

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BACKGROUND

The Department of Defense (DoD) has contracted with the Academy for an independent study of the roles and responsibilities of the Department of Defense components related to missile defense. Pursuant to the FY2022 NDAA Section 1675, the Secretary and the Academy shall enter into an agreement by which the Academy shall carry out a study regarding the roles and responsibilities of the various components of the Department of Defense as they pertain to Integrated Air and Missile Defense (IAMD).

PROJECT DESCRIPTION

The study shall include:

- A comprehensive assessment and analysis of existing Department component roles and responsibilities for the full range of IAMD activities, including the establishment of requirements, research and development, system acquisition, and operations and sustainment.
- Identification of gaps in component capability of each applicability component for performing its assigned IAMD roles and responsibilities.
- Identification of opportunities for deconflicting mission sets, eliminating areas of unnecessary duplication, reducing waste, and improving efficiency across the full range of IAMD activities.
- Development of a timetable for the implementation of the opportunities identified above.
- Development of recommendations for such legislative or administrative action as the Academy considers appropriate pursuant to developing analysis of the above.

The Academy has assembled a Panel of Fellows to oversee and guide this study. Information on the study team is provided on the next page.

PANEL

William Greenwalt (Chair)

Senior Fellow and Guest Lecturer, Atlantic Council, School of Public Policy, University of Maryland; Professional Staff Member, Senate Armed Services Committee; Fellow, American Enterprise Institute; Vice-President, Acquisition Policy, Aerospace Industries Association, Lockheed Martin Corporation; Deputy Undersecretary, Defense Industrial Policy, U.S. Secretary of Defense; Professional Staff Member, Governmental Affairs Committee, United States Senate; Professional Staff Member, Oversight of Government Management Subcommittee, United States Senate; Professional Staff Member, Governmental Affairs Committee, United States Senate.

Elliott Branch

Deputy Assistant Secretary of the Navy (Acquisition and Procurement), U.S. Department of Navy, U.S. Department of Defense; Former Civilian Director of Contracts, Naval Sea Systems Command, U.S. Department of Navy, U.S. Department of Defense; Sr. Program Dir., Acquisition, Atlantic Management Center Inc; Chief Procurement Officer, Government of the District of Columbia; Project Executive Officer, U.S. Department of Navy, U.S. Department of Defense; Executive Director, Acquisition and Business Management, U.S. Department of Navy, U.S. Department of Defense; Director, Shipbuilding Contract Division, U.S. Department of Navy, U.S. Department of Defense.

Susan Kinney-Perkins

Professor of Logistics, Defense Systems Management College, Defense Acquisition University; Associate Professor, Director of Supply Chain, Eisenhower School- Industrial College of the Armed Forces, National Defense University; Director (SES) Logistics Management, Office of Strategic Initiatives, National Aeronautics and Space Administration (NASA); Deputy Director, Logistics Plans, Policies and Strategic Mobility, HQ United States Marine Corps (USMC); Senior Manager, Office of Government Services, Arthur Andersen, LLP; Director of Logistics, Logistics & Industrial Relations & Management Systems and Facilities, National Aeronautics and Space Administration (NASA); Logistics Program Manager, Space Station Freedom Program Office, Grumman Corp/NASA; Director of Aircraft Operations/Program Manager for Logistics Support, Logistics, National Technologies and Association (NTA)/JWK International/Naval Air Systems Command; CAPT (4 Commands), U.S. Navy, U.S. Naval Reserves - Squadron, Depot, Training Systems & Aviation Acquisition Headquarters.

William Phillips

Board Member, US DoD, Defense Business Board; Managing Partner, Federal Advisory, KPMG; Vice President, Global Defense Services Leader, IBM; Partner, Federal Defense Leader, PwC; Partner, Federal Industry, Coopers & Lybrand; Senior Consultant, Federal Industry Team, Deloitte Haskins & Sells.

Joseph Westphal

Ambassador, The Lauder Institute, Wharton School - University of Pennsylvania; Senior Global Fellow, The Lauder Institute, Wharton School - University of Pennsylvania; Under Secretary of the U.S. Army, U.S. Army, U.S. Department of Defense; Chief Management Officer, U.S. Army, U.S. Department of Defense; Provost, the New School University; Vice President for Research, the New School University; Professor, the New School University; Chancellor and Professor of Political Science, University of Maine System; Secretary of the Army (Acting), U.S. Department of Defense; Assistant Secretary of the Army for Civil Works (U.S. Army Corps of Engineers), U.S. Department of Defense; Senior Policy Advisor, U.S. Environmental Protection Agency; Executive Director, Congressional Sunbelt Caucus, United States Congress; Associate Professor of Political Science, Oklahoma State University.

PROJECT STAFF

Brenna Isman, *Director of Academy Studies*

Roger Kodat, *Senior Project Director*

Karen Hardy, *Senior Advisor*

Maria Rapuano, *Senior Advisor*

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