NATIONAL ACADEMY OF PUBLIC ADMINISTRATION®

Panel Study Results

The National Dialogue on Innovative Tools to Prevent and Detect Fraud, Waste, and Abuse

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ABOUT THE NATIONAL ACADEMY

The National Academy of Public Administration is a non-profit, independent organization of top public management and organizational leaders who tackle the nation's most critical and complex public management challenges. With a network of more than 680 distinguished Fellows and an experienced professional staff, the National Academy is uniquely qualified and trusted across government to provide objective advice and practical solutions based on systematic research and expert analysis. Established in 1967 and chartered by Congress in 1984, the National Academy continues to make a positive impact by helping federal, state and local governments respond effectively to current circumstances and changing conditions. Learn more about the National Academy and its work at www.NAPAwash.org

The Academy Study

In September 2011, the Recovery Accountability and Transparency Board (the Recovery Board), recognizing rapid technological advancements in the commercial sector, partnered with the National Academy of Public Administration (the Academy) to host a National Dialogue on Innovative Tools to Prevent and Detect Fraud, Waste, and Abuse (the Dialogue). This Dialogue was part of the Recovery Board's continuing efforts to identify and use state-of-the-art tools to enhance accountability and improve oversight of Recovery Act funds.

The week-long online dialogue went live in October 2011 and allowed participants to share their ideas on tools and solutions to prevent and detect fraud, waste, and abuse in Recovery Act funded programs. Upon conclusion of the Dialogue, the Academy Panel and study team analyzed the input and supplemented the insights gained with expert interviews and research to ensure that future enhancements to the Recovery Board's oversight efforts would reflect the best ideas of America's leading thinkers. The report from the Panel of Academy Fellows contained two sets of recommendations: the first aimed at Recovery Board activities and the second for consideration government-wide.

Results

The Panel recommended that the Recovery Board : (1) increase its emphasis on predictive analysis, particularly to prevent and detect contract/grant fraud; (2) increase its use of sophisticated textual analysis tools to mine the abundance of unstructured narrative information that is available; (3) increase its data sources, particularly state and local government data and proprietary business data, to improve data validation; and (4) work across government to establish and publicize more consistent performance metrics for fund recipients and increase transparency of outcomes from taxpayer funded programs.

PROJECT PANEL

Alan R. Shark, D.P.A,* *Panel Chair* – Executive Director, Public Technology Institute. Former President and CEO, American Mobile Telecommunications Association; Associate Executive Director, Marketing & Communications, Water Environment Federation; Director of Marketing, North American Telecommunications Association; Vice President for Marketing and Communications, American Resort Development Association; Vice President for Marketing, Voice Computer Technologies Corporation; Director of Research and Information Services, National School Boards Association; Director of Programs, Association of Governing Boards of Universities and Colleges; Coordinator, State and Organizational Relations, American Association of State Colleges and Universities; Seabees, U.S. Navy, Vietnam service.

Frank J. Chellino* – President and Chief Executive Officer, Langley-Hunt International, Inc. Former positions with U.S. Drug Enforcement Administration: Special Agent in Charge, Miami Division Office; Special Agent in Charge, Washington Division Office; Deputy Assistant Administrator, Office of Inspections; Assistant Special Agent in Charge, Washington Division Office; Supervisory Senior Inspector, Office of Professional Responsibility; Unit Chief, Office of Security Programs.

Franklin S. Reeder.* – President, The Reeder Group. Former Director, Office of Administration, The White House. Former positions with U.S. Office of Management and Budget: Deputy Associate Director for Veterans Affairs and Personnel; Assistant Director for General Management and Deputy Assistant Director; Chief, Deputy Chief, Information Policy Branch; Policy Analyst; Chief, Systems Development Branch. Former Deputy Director, House Information Systems, Committee Staff, Committee on House Administration, U.S. House of Representatives. Former positions with U.S. Department of the Treasury and U.S. Department of Defense focusing on information technology and systems.

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