



SSATerminals
A Matson and Carrix Collaboration

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September 2, 2025

The Honorable Sean P. Duffy, Secretary
United States Department of Transportation
New Jersey Avenue, SE
Washington, D.C. 20590-7207

Subject: Letter of Commitment, Terminal 18 Efficiency Project

Dear Secretary Duffy,

SSA Terminals (Seattle Terminals), LLC (SSAT) is excited to take part in a powerful public/private partnership with the Northwest Seaport Alliance (NWSA) in its application to the FY 2025 PIDP Grants program. SSA fully supports NWSA's TERMINAL 18 EFFICIENCY PROJECT.

As a sign of the strength of our public-private partnership with the NWSA and our collective commitment to the success of the weigh-in-motion (WIM) project component, SSAT has agreed to guarantee the committed cost share of up to \$328,500, half of the total eligible cost of \$657,000. SSAT's portion of capital commitments will be funded by operating cash. SSAT also guarantees the availability of the staff and resources necessary to complete the associated activities described in the application.

SSAT, an affiliate of SSA Marine, is committed to improving efficiency and has identified the WIM project component as a low risk, high-reward endeavor with immediate economic benefits within the port complex making terminal operations more efficient and cost effective. When integrated into existing processes, WIM technology allows for rapid processing of trucks without stoppage and delays, resulting in time savings and less congestion on city streets.

As both the country and our port partners prioritize modernization of our domestic maritime infrastructure, high-reward projects like WIM allow for higher cargo volumes with minimal negative impacts on the local communities while also increasing transit efficiency within the port complex.

As an affiliate of SSA Marine, the largest marine terminal operator in the U.S., and Carrix, the largest marine terminal operator in the Americas, SSAT is exceptionally



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well-qualified to help lead the proposed activities. SSAT and its affiliates have vast experience executing capital improvement projects and efficient terminal operations. For the above reasons and more, I urge you to fund the T-18 Efficiency Project. If you have any questions at all, please contact me.

Sincerely,

Jason P. Maxwell
General Manager
SSA Terminals (Seattle Terminals), LLC
1131 SW Klickitat Way
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cc: John Wolfe, Chief Executive Officer, Northwest Seaport Alliance