

The Honorable Sean Duffy  
Secretary of Transportation  
U.S. Department of Transportation  
1200 New Jersey Ave, SE  
Washington, DC 20590



Dear Secretary Duffy:

Regalo International LLC is pleased to express support for The Northwest Seaport Alliance's (NWSA) FY25 Port Infrastructure Development Program (PIDP) grant application for the Terminal 18 Efficiency Project. Terminal 18 (T-18) is the NWSA's largest international container terminal, an important economic driver in the Puget Sound region, and a hub for international trade within the Pacific Northwest.

The project will support the PIDP program's goals of improving the safety, efficiency, and reliability of the movement of goods throughout the Port. By addressing poor paving conditions at T-18, the Project will make terminal operations safer and much more efficient and will help reduce pollutants that may contribute to poor water quality.

The project also includes the installation of weigh-in-motion scales at the T-18 truck gate, which will save truck drivers time by keeping traffic moving while accurately capturing weight related data at the terminal. When integrated into existing processes, weigh-in-motion technology allows for rapid processing of cargo without stoppage and delays.

NWSA cargo activity supports 52,000 jobs and \$13.9 billion in economic activity in Washington state. NWSA managed \$75 billion of waterborne trade with 180 global trading partners in 2024. The Terminal 18 Efficiency Project will help the NWSA stay competitive in the trans-Pacific trade. Improving operational conditions at T-18 as well as upgrading the gate infrastructure is critical to maintaining the NWSA's position as the premier cargo gateway in the Pacific Northwest.

As someone deeply committed to operational excellence, sustainable infrastructure, and regional economic development, I believe this project represents a forward-thinking solution to the challenges facing modern port logistics. I respectfully urge your full consideration and support for this vital initiative.

I urge you to support this important project for federal funding. Thank you for your time and consideration of the NWSA's application.

Sincerely,

Gui Castro *gui castro*  
General Manager West Coast Operations  
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