



We see the bigger picture.
A \$14.3 billion bigger picture ... and counting.



We know how important it is to keep your cargo moving quickly and efficiently through our gateway—now and in the future. Together with our public and private sector partners, we are making the investments to do just that.

The Northwest Seaport Alliance has the long-term vision to build the harbor, road and rail infrastructure that meets your needs.



Infrastructure Investment Highlights*



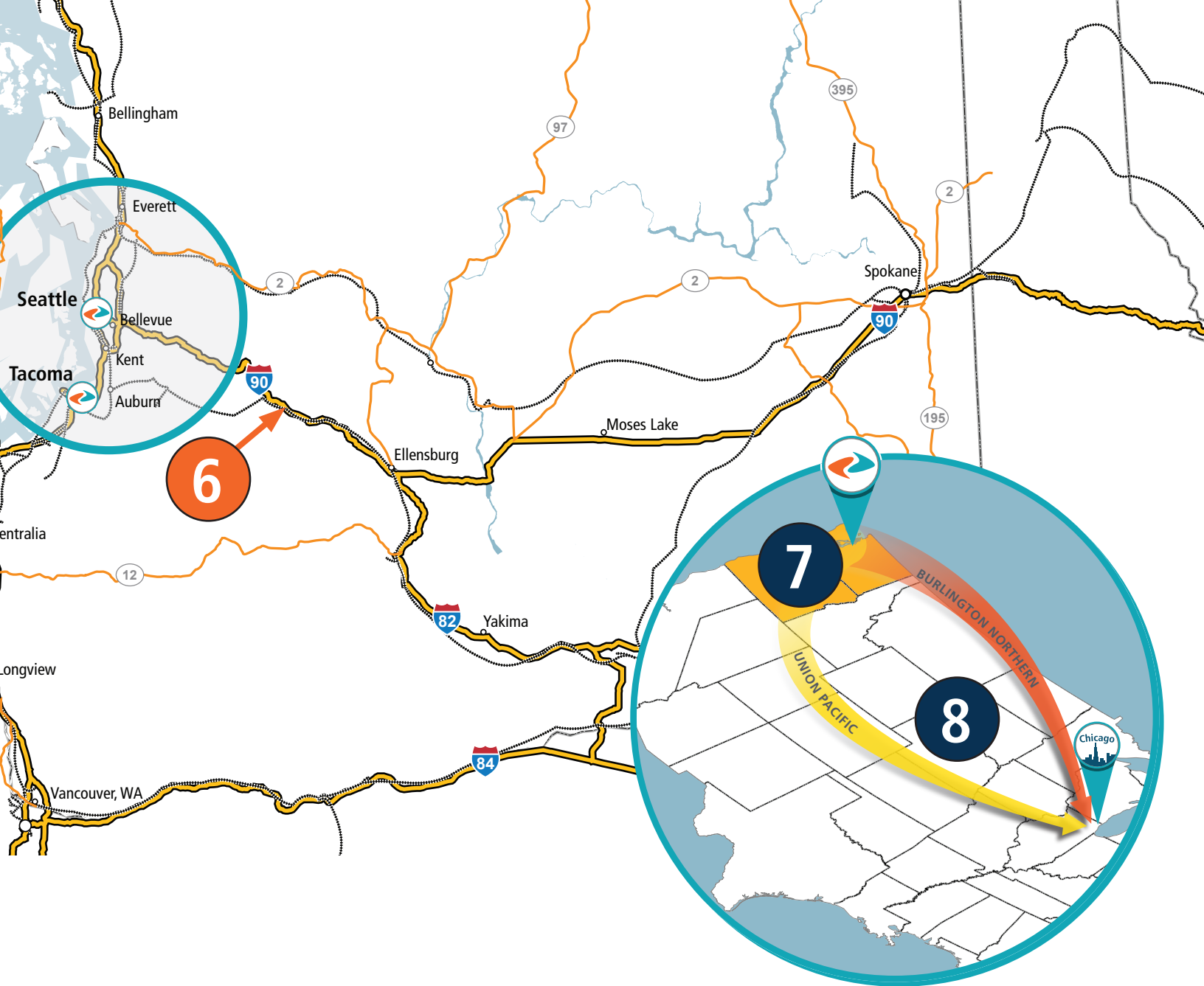
HARBORS \$800 MILLION

- 1 **North Harbor — Terminal 5 Modernization**
Dock strengthening, berth deepening and power upgrades provide for simultaneous berthing of two EEE Class ships.
- 2 **South Harbor — Piers 3/4 Reconfiguration**
Power upgrades, dock strengthening and realignment support the simultaneous berthing of two EEE Class ships.
- 3 **Harbor Road and Rail Improvements**
Heavy haul corridors and other roadway, bridge and rail investments ensure that cargo moves efficiently between container terminals, transload facilities and rail yards.



ROADS \$9.2 BILLION

- 4 **FAST Corridor**
Along the mainline rail tracks of Puget Sound, grade separations and intelligent transportation (ITS) projects prevent trucks and trains carrying your cargo from getting in each other's way. 20 projects are completed, 5 remain.
- 5 **Puget Sound Gateway Project**
New freeway connections will provide more direct and efficient cargo movement between our harbors and the region's warehouse and distribution hubs.
- 6 **I-90 Snoqualmie Pass**
Freeway improvements will eliminate weather delays and reduce congestion, more reliably connecting agricultural producers in Eastern Washington, Idaho and Montana with our harbors and export markets around the world.



RAIL \$4.3 BILLION

7 Regional Rail Investments

New lead track, facility expansions and equipment upgrades increase capacity, reduce congestion and improve safety in the Pacific Northwest. 12 Washington DOT rail projects are underway. Class 1 railroads have also invested heavily in Washington and Oregon.

8 Class 1 Corridor Investments

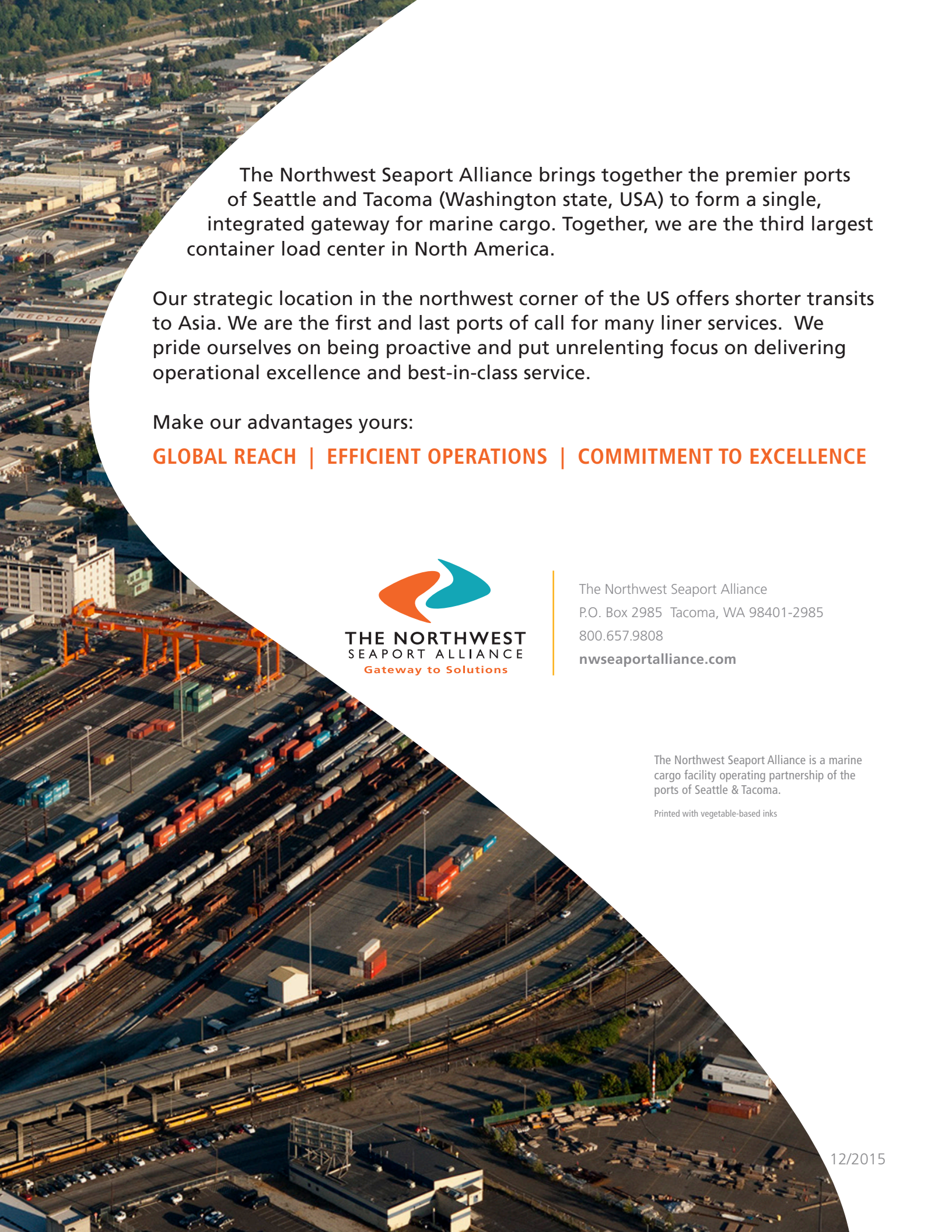
Double tracking, new sidings and other investments increase velocity between our harbors and the Midwest for BNSF Railway and Union Pacific Railroad.



AND WE ARE NOT DONE YET

In October 2015, The Northwest Seaport Alliance commissions approved a 5-year, \$174.5 million **capital improvement plan** to fund terminal projects, transportation infrastructure and maintenance.

*Project highlights are a representative sample of planned or current infrastructure projects in the region.



The Northwest Seaport Alliance brings together the premier ports of Seattle and Tacoma (Washington state, USA) to form a single, integrated gateway for marine cargo. Together, we are the third largest container load center in North America.

Our strategic location in the northwest corner of the US offers shorter transits to Asia. We are the first and last ports of call for many liner services. We pride ourselves on being proactive and put unrelenting focus on delivering operational excellence and best-in-class service.

Make our advantages yours:

GLOBAL REACH | EFFICIENT OPERATIONS | COMMITMENT TO EXCELLENCE



The Northwest Seaport Alliance
P.O. Box 2985 Tacoma, WA 98401-2985
800.657.9808
nwseaportalliance.com

The Northwest Seaport Alliance is a marine cargo facility operating partnership of the ports of Seattle & Tacoma.

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