

# Port of Tacoma Semi-Annual Project Progress Report

January – June 2024



## Port of Tacoma Leadership

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### Introduction

Created by Pierce County citizens in 1918, the Port of Tacoma is a powerful economic engine in Pierce County and throughout the State of Washington, creating significant private investment and family-wage jobs within the region. Port activities account for more than 29,000 jobs and contribute more than \$223 million each year in state and local taxes that support schools, roads, police, and fire protection.

The intent of this report is to provide Port Commission with high level information on the status of Port's projects.

### About the Report

The report will provide general information on the project description, status, significant developments, schedule, cost, and risks. The Port implements a number of different types of projects and not all information may be relevant to a specific report; as such, the reports may vary in detail and content.

The report includes the project name, project number, authorized amount, project phase, current estimate at completion, cost to date, and schedule completion date. The report also includes information on status related to scope, schedule, and budget.

- **Authorization:** Authorization of spending, agreements, administrative actions, real property actions, and other items as outlined by the Master Policy by the Commission or Executive Director or the Executive Director's delegate. Authorizations are frequently phased parallel to specific project stages. For example, the Executive Director may authorize preliminary work up to the delegated signature authority of \$300,000 for assessing the opportunity and conceptual design. Port Commission would typically authorize work, in a phased or staged approach, for design and then construction.
  - **Project Cost:** Addresses the total estimated cost of the project and includes information on the overall project cost status, recent Commission authorizations, and any variances such as forecasted overruns or savings.
  - **Current Estimate:** The current estimate represents the expected cost of the project at the time the quarterly report is prepared and submitted. It represents the total estimated cost anticipated for completion of the project.
  - **Cost to Date:** The cost to date are actual costs that are recorded in the accounting system as project costs. Cost to date represents a specific date, typically the last day of the reporting quarter.
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- **Significant Developments:** Covers items such as accomplishments, significant events or milestones, contract advertisements and awards, upcoming activities, environmental issues, and scope changes.
- **Schedule:** Includes information on the project schedule, including variances since the last report such as contract extensions and information on critical dates.
- **Risks:** Describes any significant risk of delay, any significant risk to cost, or any significant change orders.

These reports are intended to meet the reporting requirements of the Port's Master Policy, paragraph IV. C. (1).

# Semi-Annual Project Summary



January-June 2024

## Mouth of the Hylebos

Project MID Nos:	092135, 092134, 101215.01
Authorization:	\$2,230,000
Phase:	Monitoring
Current Estimate:	\$1,675,000
Cost to Date:	\$1,476,310.92
Start:	6/30/2013
Schedule Completion:	12/31/2024
Project Manager:	Rob Healy



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

For many years American Construction has been working with the EPA to develop a habitat mitigation area to address American's 1.39-acre and Oxy and the Port's 0.21-acre deficit. Multiple locations were considered, including using the Port's advanced mitigation credits at the Place of Circling Waters. Commission was briefed on this issue in Executive Session in February 2022. In March 2024, the EPA approved American's mitigation plan at Ruston Point. Construction of the mitigation area started in March 2024, and was partially constructed within the fish window. Construction will begin again in July and be completed by the end of Q3, 2024.

No Port costs were incurred on this project during this period.

Compliance monitoring of the environmental cap under Piers 24 and 25, future monitoring for the Slip 1 Confined Disposal Facility, and Mouth of Hylebos sediment quality monitoring are managed under operating expense MID's via contract authorization.

The previous sediment sampling event of the Mouth of Hylebos Waterway, concurrent with the Head of the Hylebos occurred June 2021. Surface sediment sampling results indicated 47 of 50 met Sediment Quality Objectives for chemical criteria. Of the three that did not meet criteria, two in front of the Oxy Site exceeded the hexachlorobutadiene criteria, and one in front of the Port's former Navy Bank exceeded polycyclic aromatic hydrocarbons and PCB criteria. The EPA has requested an additional sediment monitoring event to support the next 5-year review. These sediment sample results have the potential to trigger additional cleanup work in front of the Port's former Navy Bank.

## Mouth of the Hylebos

### Project Schedule

- Cost Recovery – completed
- Baseline monitoring - completed
- American Construction's habitat area – EPA has approved construction, which is partially complete.

### Authorization

6/20/2013 – Initial project authorization of \$200,000.

9/19/2013 – Commission Authorization of \$325,000.

2/10/2015 – Commission Authorization of \$1,705,000.

The current authorization is \$2,230,000.

### Scope

Remaining scope item under this project includes monitoring the design of American Construction's habitat area. Authorization will be requested in 2024, as a separate project, to include focused sediment sampling and an assessment of potential cleanup alternatives at the Port's former Navy Bank.

### Project Cost

The estimated project cost is \$1,675,000.

### Risks

The EPA may request additional work on any of the outstanding issues.

Depending on future sediment sampling results, there is potential for recontamination issues to require future remedial actions in the Hylebos Waterway.

### External Funding

No external grant funding opportunities are forecasted for this project.

Cost Sharing: The Slip 1 Disposal Agreement with Occidental is still in place with Occidental paying 85% of monitoring and reporting costs. Also, under the Hylebos-Andersen Consent Decree, the Department of Justice reimburses 8% of the Port's ongoing response costs.

In the 2000s the Port received a \$5.7M MTCA grant through Ecology's Remedial Action Grant program for the Mouth of Hylebos cleanup implementation. For the duration of this project the Port has received reimbursements totaling \$1,040,373 (\$149,107 from Occidental, \$201,082 from Zidell, and \$690,184 from the Department of Defense).



# Semi-Annual Project Summary



January-June 2024

## PQ Contamination – 1201 Taylor Way

<b>Project MID Nos:</b>	<b>092819, 092839</b>
<b>Authorization:</b>	<b>\$1,482,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$1,482,000</b>
<b>Cost to Date:</b>	<b>\$1,247,195</b>
<b>Start:</b>	<b>4/1/2007</b>
<b>Schedule Completion:</b>	<b>12/31/2024</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

PQ entered into the Interim Cost Sharing Agreement on March 17, 2016, to complete a Remedial Investigation, Feasibility Study (RI/FS) and draft Cleanup Action Plan (CAP). The collaborative process with PQ has resulted in unforeseen schedule delays and cost increases associated with multiple revisions to workplans and reports.

The RI/FS and CAP were submitted to Ecology in July 2020. Ecology issued an Opinion Letter in November 2020 requesting additional investigation. A Supplemental Sampling and Analytical Plan (SAP) was submitted in December 2021.

The SAP was ultimately approved by Ecology in August 2022. The field effort was completed during 1Q23. The revised RI/FS/CAP was submitted to Ecology in October 2023.

Port staff and outside counsel met with PQ in March 2024 to discuss next steps now that the work under Interim Cost Sharing Agreement is nearing completion. PQ has expressed interest in a settlement agreement where PQ would pay the Port to complete the cleanup. These discussions have been paused until Ecology communicates expectations for a required cleanup action.

### Project Schedule

Ecology has not yet completed review and comment to the revised RI/FS/CAP submitted in October 2023.

Remediation is expected to occur during 2025 or later. It will also be necessary to amend or renegotiate the terms of the Cost Sharing Agreement to offset remediation costs to be incurred by the Port.

### Authorization

On 3/17/2016, Commission authorized Port staff to enter into the agreement with PQ to complete the RI/FS and CAP.

## PQ Contamination – 1201 Taylor Way

An additional authorization of \$50,000 was approved by the Commission on 11/19/20 to respond to Ecology comments.

Additional authorization of \$595,000 was approved by Commission on 2/17/22 to implement the revised Supplemental Sampling and Analytical Plan submitted to Ecology in December 2021. It is noted that Ecology subsequently requested more work in June 2022, which was completed within the previously authorized budget.

Remediation of remnant contamination will also require additional Commission authorization.

The current authorization is \$1,482,000.

### Scope

The scope of this effort consists of:

- PQ and the Port will collaborate in the completion of the RI/FS and CAP
- PQ will pay 60% and the Port will pay 40% of future shared costs

### Project Cost

Staff is evaluating whether the current estimated cost of \$1,482,000 is sufficient to complete the authorized scope of work.

Project costs are partially offset with reimbursements from PQ under the Interim Cost Sharing Agreement; PQ remittances to date total \$807,676.

### Risks

Scope of work is subject to change depending on direction from Washington State Department of Ecology. Monies received from PQ are potentially subject to reallocation under the agreement.

### External Funding

Grant funding will be pursued if needed and as opportunities arise.

Cost Share: PQ reimburses the Port 60% for consultant, staff, legal and Ecology oversight costs.



# Semi-Annual Project Summary



January-June 2024

## Alexander Avenue Former Tank Facilities Agreed Order DE-9835

Project MID Nos:	094217, 101312.01
Authorization:	\$2,498,000
Phase:	Planning
Current Estimate:	\$2,498,000
Cost to Date:	\$2,462,619
Start:	12/3/2007
Schedule Completion:	12/31/2024
Project Manager:	Melisa Bod



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Negotiations with Ecology over the terms of the draft Cleanup Action Plan (dCAP) have continued over the reporting period. Ecology approved the dCAP, however, it cannot go into public review until the consent decree (CD) is agreed upon by all parties. Ecology sent the first draft of the CD for cleanup implementation on January 27, 2023. The Port and Occidental Chemical Corporation (Occidental) have responded and continue to negotiate the CD with Ecology.

Depending on timing of the CD negotiations, the dCAP may need to be updated per the new Model Toxics Control Act rules, which went into effect January 1, 2024.

The Site includes properties owned by the Port and Occidental.

The Port and Occidental share consultant and Ecology oversight costs per the terms of the 2013 cooperative agreement, costs are split 60/40 (Port/Mariana).

The cooperative agreement expires with the completion of Agreed Order DE 9835 (the Order) commitments, which are nearly done (RI/FS and dCAP).

In June 2023, Port staff briefed Commission on a potential new cooperative agreement with Occidental. Commission provided direction and a revised agreement was submitted to Occidental for review. Occidental provided a draft agreement in January 2024. Since then, Commission was briefed on the status of the agreement, as well as Occidental's cleanup action plan. The agreement continues to be negotiated between the Port and Occidental. Currently, Port staff are engaging with Occidental's consultant to suggest improvements to their current design to allow future maritime use of the Occidental's property.

## Alexander Avenue Former Tank Facilities Agreed Order DE-9835

### Project Schedule

Q3 2024 – Ecology, Oxy and the Port to complete CD negotiations. The 2013 cooperative agreement with Occidental will expire.

Q4 2024 – Port and Oxy complete negotiations of a new cooperative agreement, possibly two, to allow remedy implementation and support future cost recovery. Port staff to request Commission authorization to enter the consent decree and possibly a new cooperative agreement with Occidental.

This schedule may slip depending on coordination efforts with Ecology and Occidental.

### Authorization

7/10/2013 – Commission Authorization \$626,000

5/27/2014 - Commission Authorization \$1,021,000

12/21/2017 – Commission Authorization \$151,000

12/20/2018 – Commission Authorization \$450,000

11/18/2021 – Commission Authorization \$100,000

11/18/2021 – Commission approved grant agreements with the Washington State Department of Ecology for \$2,421,000.

2/21/2023 – Commission Authorization \$150,000

The current authorization is \$2,498,000.

### Scope

The project scope includes the Order commitments (RI/FS and dCAP), reimbursing Ecology for their oversight costs, and laying the groundwork for cost recovery efforts. Order commitments will be

completed upon Ecology approval of the dCAP, preliminary cost recovery research has been completed, and environmental counsel is now supporting consent decree negotiation and negotiations for a new cooperative agreement with Occidental.

### Project Cost

The estimated project cost is currently \$2,498,000, which will cover the scope tasks presented above. To date, Occidental has reimbursed the Port \$605,674 and grant reimbursements of \$624,456 have been received from Ecology, bringing the total net costs to the Port to date to \$1,230,131.

### Risks

There is potential for schedule delay due to Port's limited ability to influence Ecology review times and time needed to negotiate a new cooperative agreement with Occidental.

### External Funding

This project has received three MTCA Ecology Remedial Action Grants appropriated by the State Legislature; \$150K in the 2018-2019 biennium, \$1.27M in the 2019-2021 biennium and that was extended to cover the 2023-2025 biennium, and \$1.15M in the 2021-2023 biennium that is not yet active.

Approximately \$1.95M in additional grant funding remains available to offset future remediation costs.

Cost Share: Occidental has funded 40% of consultant and Ecology oversight costs for the Agreed Order activities.

# Semi-Annual Project Summary



January-June 2024

## Parcel 1B (Earley Business Center) Cleanup

<b>Project MID Nos:</b>	<b>095208, 101287.01, 101287.02, 101287.03, &amp; 101287.04</b>
<b>Authorization:</b>	<b>\$3,993,000</b>
<b>Phase:</b>	<b>Planning and Interim Action Cleanup</b>
<b>Current Estimate:</b>	<b>\$11,590,271</b>
<b>Cost to Date:</b>	<b>\$2,157,177</b>
<b>Start:</b>	<b>11/29/2018</b>
<b>Schedule Completion:</b>	<b>12/31/2027</b>
<b>Project Managers:</b>	<b>Melisa Bod &amp; Dave Myers</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

In Q3 2023, Commission authorized the Port to enter the into an amendment to the Order and approved additional project authorization to begin executing the revised scope. The Order amendment was executed between the Port and Ecology in December 2023. The original Order, executed in 2013, requires site investigation and remedy selection (Remedial Investigation [RI], Feasibility Study [FS], and draft Cleanup Action Plan [dCAP]). The Order amendment requires a supplemental RI to address project data gaps, a supplemental FS, and an updated dCAP.

In Q4 2023, Port staff selected a consultant to perform the scope of work under the Order amendment.

The Port's consultant has been gathering historical information, constructing a project database to support development of a remedial investigation workplan.

Interim actions have also been discussed between the Port and Ecology. In April 2024, Commission authorized funds to complete the design and permitting associated with two interim action plans: The Blair Waterway Shoreline cleanup and the removal of remaining Underground Storage Tanks at the site.

### Project Schedule

Q1 2024 - Begin drafting a supplemental RI work plan that evaluates the historical data usability and updates the conceptual site model.

## Parcel 1B (Earley Business Center) Cleanup

Once the supplemental RI work plan is complete (anticipated in 2025) Port staff will return to Commission to request authorization to complete the field investigation and deliver the supplemental RI report.

Q2 2024 – Begin the design and permitting associated with two interim action plans: The Blair Waterway Shoreline cleanup and the removal of remaining Underground Storage Tanks at the site. A separate request for construction authorization will be made to the Commission before bidding for the construction activities related to this request.

Currently staff is estimating that the Port and Ecology will be able to enter an Agreed Order or Consent Decree to implement a final cleanup action plan by 2027.

### Authorization

Previous Actions \$779,700

5/5/2014 – Commission Authorization \$658,300

11/29/2018 – Commission Authorization \$230,000 (Additional \$595,000 allocated for Engineering Project 101287.01).

9/17/2020 – Commission Authorization \$100,000

8/15/2023 – Commission Authorization \$430,000

4/26/2024 – Commission Authorization \$1,200,000

The current authorization is \$3,993,000 (Total includes \$595,000 for Engineering Project 101287.01).

9/17/2020 – Commission Authorization to enter into a grant agreement with the Washington State Department of Ecology for \$1,548,000

### Scope

The scope of work is to complete a supplemental Remedial Investigation Work Plan and the permitting and construction documents associated with the Interim Action Clean Up Plans.

### Project Cost

Project costs to date are \$2,157,177. To date, grant reimbursements total is \$511,864 bringing the total net costs to the Port to \$1,645,313.

Total project costs, \$11,590,271, are inclusive of remaining costs associated with investigation related to the AO amendment (\$286,349), cost recovery (\$103,922), and interim action design and construction documents (\$11,200,000).

### Risks

Regarding interim actions, the Port desires to implement the interim action cleanup concurrently with remedial investigation, however, due to the Port's limited ability to influence Ecology review time, as well as Ecology's thorough approach to this project overall, Ecology may not approve early implementation of interim actions.

Regarding remedial investigation, there is uncertainty whether previous data can be used to inform clean up actions. The Port is currently addressing this uncertainty by conducting a data usability assessment, as defined by the amended AO. The results of this study will determine the extent of actions needed as part of the remedial investigation.

## Parcel 1B (Earley Business Center) Cleanup

### External Funding

This project has received three MTCA Ecology Remedial Action Grants appropriated by the State Legislature; \$300K in the 2012-2013 biennium, \$150K in the 2018-2019 biennium, and \$1.55M in the 2019-2021 biennium, which was extended to cover the 2023-2025 biennium.

Reimbursements for the 2013 and 2019 awards have been received in full (\$450K), and reimbursement requests for past costs under the current grant agreement total \$61,864, bringing total grant reimbursements to \$511,864.

Approximately \$1.49M remains in grant funding for eligible past costs and future costs.

Cost Share: None.



# Semi-Annual Project Summary



January-June 2024

## Arkema RI/FS/CAP Agreed Order DE-5668 2901 & 2920 Taylor Way

<b>Project MID No:</b>	<b>096201</b>
<b>Authorization:</b>	<b>\$7,513,794</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$7,513,794</b>
<b>Cost to Date:</b>	<b>\$6,144,853</b>
<b>Start:</b>	<b>5/31/2007</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Delivered a draft Feasibility Study (FS) to Ecology in April 2021. The FS evaluated seven different remedial alternatives with estimated future costs ranging from \$11M to \$196M. The estimated future cost of the recommended alternative (hot-spot soil removal, capping, institutional controls, and monitoring) is \$26M. The restoration timeframes (a MTCA remedy selection criteria) for each remedial alternative is inordinately long compared to most MTCA cleanups (thousands of years to meet groundwater criteria throughout the site).

Ecology's August 2021 response to the FS raised concerns about the mass of arsenic in the subsurface and migration pathway to surface water. Ecology also requested the evaluation of an additional alternative that removes, treats, or contains more soil mass to reduce sources of arsenic to surface water and groundwater.

Port staff met with Ecology's Toxics Cleanup Program staff and management in October 2021 to discuss an approach that would accelerate the redevelopment of less contaminated portions of the property for NWSA operations while also installing a containment cell around the most highly contaminated areas of the property as an interim action. With this approach, the FS would be completed in parallel with the interim action and would be structured as a series of contingencies (e.g., additional soil removal within the containment area) based on groundwater monitoring results from wells adjacent to the Hylebos Waterway.

Port staff received Commission authorization for the engineering design of the interim actions in April 2022. This effort is managed by Engineering (with substantial Environmental support) as a separate project and is described under the Semi-Annual Project Summary for MID 101585.01. Staff was also authorized to enter into a new grant providing reimbursement of an additional \$2M of matching funds that will be available after the current grant is spent.

## Arkema RI/FS/CAP Agreed Order DE-5668 2901 & 2920 Taylor Way

Port staff received Commission authorization for additional work to address Ecology's FS concerns and support interim action design in August 2023.

### Project Schedule

The final FS and Draft Cleanup Action Plan (DCAP) will be developed in parallel with the implementation of interim actions and will most likely be submitted to Ecology during 2025 or later.

### Authorization

Commission authorized a Professional Services Agreement increase for a revised total of \$1,547,434 in January 2008.

Commission authorized staff to enter Ecology Agreed Order DE-5668 in May 2011.

Commission authorized a Professional Services Agreement increase in the amount of \$598,500 in November 2012.

Commission provided project authorization in the amount of \$1,294,807 in March 2014.

Commission increased project authorization in August 2017 by \$2,323,053.

In November 2020, the Commission approved re-programming previously authorized funding to complete the draft FS.

In April 2022, Commission approved entering into a new grant providing reimbursement of an additional \$2M of matching funds that will be available after the current grant is spent.

In August 2023, Commission approved additional funding to address Ecology's FS concerns and to support interim action design.

The current authorization is \$7,513,794.

### Scope

The remaining scope of this effort is anticipated to include:

- Additional assessment of the mass of arsenic in the subsurface and migration pathway to surface water.
- Revise and resubmit the FS Report to address Ecology's concerns.

### Project Cost

Estimated project cost is currently \$7,513,794 which is not expected to be enough to complete the RI/FS/CAP.

### Risks

Selection of a cost-effective remedial approach that is compatible with an undefined future industrial land use.

### External Funding

Source: MTCA grant funding – Ecology's Remedial Action Grant Program

Value: \$3,115,807

Port Match: \$3,115,807

Status: Reimbursements of \$2,629,094 have been received to date.

Cost Share: None.

# Semi-Annual Project Summary



January-June 2024

## Parcel 91 Cleanup Investigation and Cost Recovery

<b>Project MID Nos:</b>	<b>101042.01, 101042.02</b>
<b>Authorization:</b>	<b>\$1,530,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$4,230,000</b>
<b>Cost to Date:</b>	<b>\$1,490,586.79</b>
<b>Start:</b>	<b>2/1/2016</b>
<b>Schedule Completion:</b>	<b>12/31/2029</b>
<b>Project Manager:</b>	<b>Rob Healy</b>



### Project Status

**Schedule:** Delayed  
**Budget:** Forecast Overrun

### Significant Developments/Scope Changes

In November 2021, the Port received an additional \$7.2M from Pfizer to complete a final settlement, whereby the Port released Pfizer from future environmental claims. In December 2021, Commission authorized execution of an Agreed Order with Ecology to complete a cleanup action plan for the former Sound Mattress Site. Commission also authorized reprogramming the remaining authorized funds to begin preliminary work needed to develop the cleanup action.

### Project Schedule

A consultant was procured to develop a conceptual site model and prepare a remedial investigation work plan. The CSM was submitted to Ecology and the RI work plan has been drafted.

Ecology provided extensive comments on these deliverables. The work plan was revised and resubmitted and was approved in May 2024. Staff will return to Commission for additional authorization in August 2024, for additional project authorization. The current estimate has been increased to include implementation of the Agreed Order tasks including the Remedial Investigation, Feasibility Study, and draft Cleanup Action Plan. The scheduled completion date has been extended to include the updated project schedule.

### Authorization

1/26/2016 – Executive Authorization of \$125,000

8/3/2016 – Executive Authorization of \$135,000

2/17/2017 – Commission Authorization of \$1,270,000

5/17/2018 – Commission Authorization for Settlement with Sound Mattress and Wyeth

8/19/2021 – Commission Authorization for Final Settlement with Wyeth

## Parcel 91 Cleanup Investigation and Cost Recovery

12/16/2021 – Commission Authorization for Agreed Order with Ecology to complete a cleanup action plan.

The current authorization is \$1,530,000.

### Scope

The authorized scope of work including anticipated staff, consulting, and legal time to litigate the claim is complete. The preliminary work needed to complete a cleanup action plan for the Site was authorized is underway. Future remediation actions are now estimable.

### Project Cost

The updated estimated cost is \$4,230,000 with \$1,490,586.79 spent for litigation preparation, mediation, final settlement execution, Ecology engagement, and preliminary cleanup action planning.

### Risks

Ecology is requiring additional investigation for the site, taking a thorough approach to planned investigation activities. The project estimate reflects our best estimate of future costs. However, additional unanticipated activities may be necessary as the various phases of investigation activities are completed.

### External Funding

Grant funding will be pursued if needed and as opportunities arise.

Cost Share: None.

Final settlements with former property owners, Sound Mattress and Pfizer, total \$12.1M. This less the PCB Building demolition claim (\$2.1M) and project costs to date, leaves approximately \$8.5M to complete cleanup action planning and implement the remedy.



# Semi-Annual Project Summary



January-June 2024

## Taylor Way & Alexander Ave Fill Area (TWAAFA)

<b>Project MID No:</b>	<b>101082.01</b>
<b>Authorization:</b>	<b>\$2,697,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$2,697,000</b>
<b>Cost to Date:</b>	<b>\$1,663,707</b>
<b>Start:</b>	<b>4/10/2017</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead

**Budget:** On or Within

### Significant Developments/Scope Changes

Support marketing efforts for a 30.48-acre multi-parcel property (Port Parcels 6, 65, 102, 114, 116, and 117) for redevelopment. This project also stemmed from Ecology requirements to investigate Parcels 95, 111, and 117 for hazardous substances in soil and groundwater under an Agreed Order (AO) with three other Potentially Liable Parties (PLPs) – General Metals of Tacoma, Occidental Chemical Corporation, and Burlington Environmental.

The parties were unable to agree to implementation terms with the other PLPs because there is no compelling legal basis for the Port to investigate and remediate an abandoned dangerous waste facility and illegal landfill to which the Port has no connection. In 2020, the other PLPs entered an agreed order, and an enforcement order was issued to the Port. The Port is performing all the Ecology-required work on Port property.

Port staff briefed Commission on a litigation strategy to pursue cost recovery against certain TWAAFA PLPs in 2022 and 2023. Following an unsuccessful attempt to mediate the dispute, a complaint was filed in Federal Court in February 2024. Trial is set for ten days starting November 3, 2025.

Commission approved an authorization increase on July 16, 2024 for vapor monitoring on Parcel 111, interim action plan development for Parcel 117, and consulting support for RI/FS/dCAP development.

### Project Schedule

The current Scope of work is expected to be completed in late 2024. During 2H24 Ecology will begin discussions to determine what additional data need to be collected to complete the RI/FS.

### Authorization

4/10/2017 – Executive Authorization for \$100,000.

3/13/2018 – Executive Authorization for \$150,000.

7/18/2019 – Commission Authorization for \$212,000 for a revised total of \$462,000.

1/19/2020 – Commission Authorization for \$75,000 for a revised total of \$537,000.



## Taylor Way & Alexander Ave Fill Area (TWAAFA)

3/18/2021 – Commission Authorization for \$830,000 for a revised total of \$1,367,000.

3/21/2023 – Commission Authorization for \$300,000 for a revised total of \$1,667,000.

1/24/2023 – Commission Authorization for \$600,000 for a revised total of \$2,267,000.

7/9/2024 - Commission Authorization for \$430,000 for a revised total of \$2,697,000.

The current authorization is \$2,697,000.

### Scope

The scope of work for this project includes:

- Facilitate execution of a long-term lease agreement at Port Parcel 95 at 1514 Taylor Way by entering an Agreed Order with Ecology for implementation of an Interim Action Plan by Avenue 55 during property redevelopment in 2017. Commission authorized entry into the Agreed Order on June 15, 2017. The property has since been redeveloped as a warehouse under a 50-year lease agreement.
- Negotiate and execute a Joint Defense, Common Interest Agreement and Cost Sharing Agreement for Pre-Agreed Order Actions between the Port, General Metals of Tacoma (GMT), Occidental Chemical Company (Occidental) and Stericycle Environmental Solutions (Stericycle). The 2017 agreement was cancelled in 2021 after the parties could not conclude an implementation agreement.
- Negotiate an Agreed Order between Ecology, the Port, GMT, Occidental, and Stericycle to prepare a remedial investigation/feasibility study (RI/FS) and draft Cleanup Action Plan (DCAP).
- Complete a Pre-Agreed Order Data Gaps Work Plan (Work Plan). The Work Plan has been approved by Ecology and incorporated into the Agreed Order signed by the other PLPs and the Enforcement Order issued to the Port. The work will be completed in 2023.
- Implementation of Work Plan portions relevant to Parcel 117 during 2019 and 2020.
- Develop and implement an investigation of remnant petroleum vapors from the adjacent Burlington Environmental dangerous waste facility into Port buildings at 1801 Taylor Way. Replace monitoring wells at 1514 Taylor Way. Begin regular sampling of monitoring wells on Port-owned property.
- Develop an Interim Action Work Plan for Port Parcel 117.
- Ongoing coordination with other TWAAFA PLPs.
- Completed a litigation strategy memorandum by the Port's outside counsel and briefed Commission in executive session in October 2022 and February 2023.
- Issued a demand letter to Burlington Environmental in December 2022. Prepared a mediation agreement, selected a mediator, and mediated costs incurred at Parcel 111 with Burlington Environmental in October 2023. The mediation did not lead to an outcome acceptable to the Port.
- Filed a complaint against Burlington Environmental LLC in United States District Court in February 2024. Trial is set for ten days starting November 3, 2025.

## Taylor Way & Alexander Ave Fill Area (TWAAFA)

Litigation budget to trial (defined as written discovery, document production, witness depositions and dispositive motions) was approved by Commission on January 24, 2024.

### Project Cost

Estimated cost is currently \$2,697,000, which includes contingency to implement work required under the Enforcement Order on Port-owned property alone.

### Risks

The Port has been named in an enforcement order and is potentially subject to future penalties.

The resolution of potential remediation requirements may complicate and delay property redevelopment.

Uncertainty associated with the outcome of contested litigation with Burlington Environmental LLC.

### External Funding

Grant funding will be pursued if needed and as opportunities arise.

Cost Share: None.

# Semi-Annual Project Summary



January-June 2024

## 459 E 15<sup>th</sup> Street Building Demolition

Project MID No.	101145.01
Authorization:	\$961,000
Phase:	Close Out
Current Estimate:	\$506,235.47
Cost to Date:	\$471,945.57
Start:	8/17/2017
Schedule Completion	8/5/2024
Project Manager:	Elly Bulega



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

#### THIS IS THE FINAL REPORT

There are four buildings located at 459 E 15th Street, and two of the buildings are past their useful lives. Building 459-A was last used as the Foss Waterway Seaport building and Building 459-B was last used by Bear Wood Windows. These two buildings were demolished in spring 2024. The project is currently under closeout. There are no other significant developments on the project.

### Project Schedule

The project is on track to finish on schedule. The table below shows the anticipated milestones.

Advertise for Bid	January 2024
Open Bids	February 2024
Notice of Award	March 2024
Substantial Completion	July 2024
Final Completion	August 2024

### Authorization

6/20/2023 – Commission approved \$746,000 for a revised total of \$961,000.

No new authorizations in this reporting period.

The current authorization is \$961,000.

### Scope

The objective of this project is to demolish old functionally obsolete buildings that are at the end of their useful lives, eliminate safety hazards, disconnect, and cap utilities and make the

## 459 E 15<sup>th</sup> Street Building Demolition

properties available for their highest and best use for Port functions in the future.

### Project Cost

The project will be completed within the current estimate as presented to Commission on 6/20/2023.

### Risks

Currently there are no significant risks of delay or to cost.

### Grant

No grant funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Cleanup Action Plan – former USG Rock Wool Plant

<b>Project MID Nos:</b>	<b>101227.01, 096242</b>
<b>Authorization:</b>	<b>\$488,000</b>
<b>Phase:</b>	<b>RI/FS</b>
<b>Current Estimate:</b>	<b>\$488,000</b>
<b>Cost to Date:</b>	<b>\$431,332</b>
<b>Start:</b>	<b>2/11/2016</b>
<b>Schedule Completion:</b>	<b>12/31/2024</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

The 2301 Taylor Way property is subject to an Ecology order requiring the development of a Remedial Investigation, Feasibility Study (RI/FS) and Cleanup Action Plan (CAP). The Potential Liable Parties named in the order are the former owner who contaminated the property (US Gypsum (USG) and the Port. The Port is indemnified for USG's contamination, as provided in the purchase and sale agreement.

USG and the Port have been unable to resolve a dispute for responsibility for contamination on adjacent Port-owned property (North Boundary of the Arkema Manufacturing Area). In 2013, the Port and USG agreed to a functional boundary to differentiate areas to be addressed in the respective feasibility studies required under the USG and Arkema agreed orders.

A 2017 allocation report prepared on behalf of Port counsel concluded that USG wastes located on the adjacent Port-owned property trigger MTCA remediation requirements and support an indemnification claim under the purchase and sale agreement.

In May of 2020, Port staff requested that Ecology revisit the framework of the 2013 "functional boundary" coinciding with the property boundary, and to incorporate a focused feasibility study (FFS) for the NBA within the USG FS. In January 2021, Ecology determined that it is in the best interest in moving the USG cleanup forward to incorporate the NBA under the USG order.

Ecology approved the draft CAP by USG and the Port's FFS for the NBA in January 2024. Ecology, the Port and USG have since begun discussing implementation terms that will require a new agreed order or consent decree. The Port has also engaged outside counsel analyze bankruptcy defenses, liability and allocation issues to make recommendations going forward.



## Cleanup Action Plan – former USG Rock Wool Plant

Future Commission authorization will be required to perform any remediation and pursue cost recovery.

### Project Schedule

Discussions regarding a new agreed order or consent decree are now occurring. Staff will brief Commission on recommended next steps sometime during 2H2024.

### Authorization

Commission authorized funding of \$338,000 when this project was approved in March 2014.

Additional funding of \$150,000 was approved by Commission in January 2018.

No new authorizations in this reporting period.

The current authorization is \$488,000.

### Scope

The scope of work includes:

- Technical review of ongoing USG deliverables
- Legal Support
- Allocation Report
- Staff Time & Consultant Support
- Consultations with Department of Ecology

### Project Cost

The estimated project cost is currently \$488,000 to cover the above scope.

### Risks

Potential tenant disruption associated with the selected cleanup action (subject to a long-term lease expiring in 2054).

Long-term operation and maintenance costs associated with USGs selected remedy and management of USG remnant contamination.

### External Funding

While the Port was indemnified by the seller (Thermafiber) for contamination caused by USG, the Port's requests for reimbursement have not been resolved.

Cost Share: None

# Semi-Annual Project Summary



January-June 2024

## Port of Tacoma Off-Dock Container Support Facility

Project MID No:	101241.01
Authorization:	\$40,350,000
Phase:	Design
Current Estimate:	\$54,008,000
Cost to Date:	\$2,015,749
Start:	1/5/2018
Schedule Completion:	9/30/2025
Project Manager:	Norman Gilbert



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

- The City of Tacoma provided the scope of frontage improvements that will be needed as part of permit approval. The Work Order permit has been applied for. The Port is currently working on the response to request for revisions on the second review.
- The Site Development permit has been applied for. The Port is currently working on the response to request for revisions on the second review.

### Project Schedule

Revisions to the local construction permits, Work Order and Site Development permits were under review and expected to be issued in February/March. The City responded in late April with additional review comments that Port staff are currently working to address.

Due to permitting issues, project bidding has been delayed to August with construction starting shortly after. Project completion is anticipated for late September 2025.

### Authorization

No new authorizations for this period.  
The current authorization is \$40,350,000.

### Scope

The overall project includes the following:

- Design, permit and construct a facility capable of supporting off-dock cargo operations and logistics.

### Project Cost

- The estimated cost of the design for this project is \$2,100,000.
- The estimated budget for this project is \$54,008,000 including the cost of wetland mitigation for the site development.
- The current Capital Investment Plan (CIP) allocates \$40,350,000 for this project.

## Port of Tacoma Off-Dock Container Support Facility

### Risks

- Not receiving necessary permits on time delaying the project going out to bid.
- Constructing the underground portion of the project during the wet seasons causing the native backfill to be unsuitable. Requiring soil export and backfill import.
- Site operator significantly changes the layout or use of the site causing redesign and permit modifications.
- Cost increases in labor, equipment, and materials.

Value: \$1.95M

Port Match: \$0

Status: Executed on 07/12/23

### External Funding

The Port has finalized the following grant funding for this project:

Source: **2021 MARAD Port Infrastructure Development Program (PIDP)**

Value: \$15.73M

Local Match: \$~33.428M

Status: Executed on 05/25/23

Source: **Washington State Department of Ecology – 2023 Water Quality Funding**

Value: \$2.00M

Port Match: \$0.667M

Status: Executed on 06/29/23

Source: **Washington State Supplemental Capital Budget allocation; Department of Commerce Grant**

# Semi-Annual Project Summary



January-June 2024

## Parcel 103 Steam Plant Property Cleanup

<b>Project MID Nos:</b>	<b>098075, 101243.01, 101243.02</b>
<b>Authorization:</b>	<b>\$2,655,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$2,655,000</b>
<b>Cost to Date:</b>	<b>\$1,522,476</b>
<b>Start:</b>	<b>2/12/2016</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Melisa Bod</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

The Site has been enrolled in the Voluntary Cleanup Program (VCP) and the Remedial Investigation/Feasibility Study Work Plan was submitted for Ecology review in September 2022. Ecology responded with an opinion letter in May 2023. The Work Plan was revised in response to Ecology comments. Commission authorized the implementation of remedial investigation; the remedial investigation field program was initiated in September 2023.

The Port and Tacoma Power are cooperating on the project per the terms of the settlement and cost-sharing agreement. The parties intend to transfer the project from Ecology's VCP to an Ecology-supervised cleanup under its Toxic Cleanup Program by signing onto an Agreed Order for the proceeding tasks (RI reporting, FS, and drafting a cleanup action plan [CAP]).

If Ecology continues to lack the personnel to conduct a supervised cleanup, the parties will continue to investigate the site under the VCP, but cleanup implementation will not begin without an Agreed Order with Ecology.

### Project Schedule

Q4 2024 – The Port's consultant will complete the draft RI report and Port staff will request Commission authorization to implement an FS and draft CAP

### Authorization

5/20/2010 Prior Project Authorization \$427,000  
3/10/2015 Commission Authorization \$298,000  
10/15/2020 Commission Authorization \$30,000  
8/19/2021 – Commission Authorization \$200,000  
7/18/2023 – Commission Authorization \$1,700,000  
The current authorization is \$2,655,000.

## Parcel 103 Steam Plant Property Cleanup

### Scope

Current authorization: Complete the RI. The project scope will be updated in the next semi-annual report after Commission authorizes next steps.

### Project Cost

Currently, \$1,132,524 remains in the project budget. Cost-share payments to date from Tacoma Power total \$734,967 (84% of consultant and Ecology oversight costs).

Tacoma Power previously reimbursed the Port for past investigation costs per the terms of the settlement agreement in the amount of \$661,263 (payment received in December 2020), bringing total reimbursements to date to \$1,396,230. The cost of future project tasks is not currently estimable.

### Risks

Transferring of the project from VCP to an Ecology-supervised cleanup will include assignment of new Ecology project manager. Staff changes result in inefficiencies and re-work as new staff get up to date, frequently new staff provide different feedback than previous staff.

### External Funding

No grant funding is anticipated for this phase of the project. In the event Ecology allows for an Agreed Order, MTCA grant funding would be pursued.

Cost Share: TPU reimburses the Port 84% for consultant and Ecology oversight costs per the terms of the settlement and cost sharing agreement.



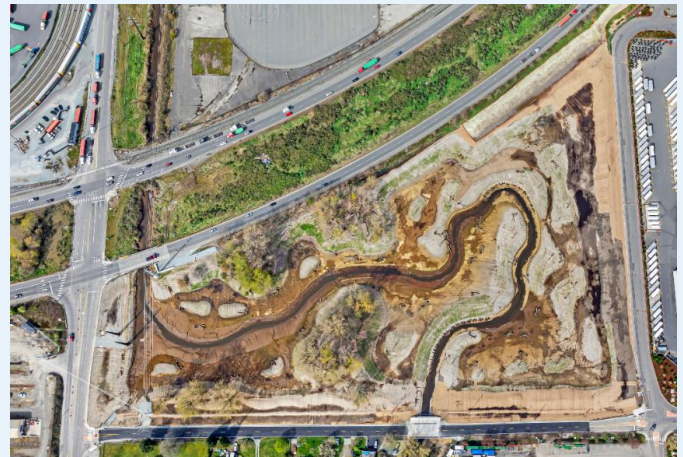
# Semi-Annual Project Summary



January-June 2024

## Lower Wapato Creek Habitat

Project MID Nos:	101449.01, 092861
Authorization:	\$16,395,000
Phase:	Construction
Current Estimate:	\$15,800,000*
Cost to Date:	\$14,483,748
Start:	12/19/2019
Schedule Completion:	12/31/2024
Project Manager:	David Myers



\* Excludes \$591,026 spent in 2014

### Project Status

**Schedule:** On or Ahead

**Budget:** On or Within

### Significant Developments/Scope Changes

Phase 1 of the project is complete and Final Completion has been issued to KLB Construction. Phase 2 is complete.

Phase 3 is currently in construction. Spring planting is complete. Maintenance and irrigation will continue thru the summer and fall.

### Project Schedule

Activity	Completion Date
Awarded Design Contract	Nov 2019
Validated Design & Submitted Permit Applications	May 2020
Steel Power Pole Purchase Order	Jan 2021
Permit Approval and Bidding	May/June 2021
Construction Phase I – Grading	May 2022
Construction Phase II – Landscaping	Mar 2023
Maint. & Establishment - Phase III	Dec 2024
Monitoring and Stewardship	Dec 2033

Project Authorization for Phase 1 construction occurred in January 2021. Project Authorization for Phase 2 construction occurred in May 2022. Phase 2-Landscaping was completed in March 2023.

### Authorization

9/26/2019 – Commission approved \$525,000 for a total authorization of \$1,125,000 (includes \$591,026 previously spent design funds)

7/16/2020 – Commission approved \$800,000 for a total authorization of \$1,925,000

1/21/2021 – Commission approved \$12,170,000 for a total authorization of \$14,095,000

5/19/2022 – Commission approved \$2,300,000 for a total authorization of \$16,395,000

The current authorization is \$16,395,000.

### Scope

The scope of work for this phase includes:

- Validation of previous design documents and related reports – **Complete**
- Review of additional collected data and incorporation of Tribal comments – **Complete**

## Lower Wapato Creek Habitat

- Additional monitoring and modeling of groundwater and salinity – **Complete**
- Design and permit steel monopoles – **Complete**
- Design and permit bridge and site – **Complete**
- Finalize design and permitting – **Complete**
- Construction Phase 1 – **Complete**
- Bidding of Phases 2 & 3 - **Complete**
- Construct Phases 2 & 3
  - Perimeter fence - **Complete**
  - Irrigation system - **Complete**
  - Planting – **Complete**
  - Landscape Maintenance - **Ongoing**
- Monitoring and stewardship – *scheduled for completion December 2033*

### Project Cost

The total previously spent on design and permitting in 2014 was \$591,026 and is being tracked with the new project costs. The table below provides the updated project costs and estimates.

2014 Design and permitting	\$591,000
Design and staff	\$4,091,000
Construction Phase I	\$9,202,000
Construction Phases II & III	\$2,511,000
<b>Estimated Project Total</b>	<b>\$16,395,000</b>

Monitoring and Stewardship in years 2023-2033 will be tracked under separate project numbers and have an estimated budget of \$250,000.

### Risks

Hot dry summer could have additional impacts on plant survivability, however, issues with the installed irrigation system have been resolved so hot and dry weather should not be a concern.

### External Funding

No external funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Parcel 40 Environmental Cleanup

<b>Project MID Nos:</b>	<b>101486.01 (Investigation) 101486.02 (Vapor Mitigation) 101486.03<sup>1</sup> (Insurance Recovery) 101486.04 (Vapor Monitoring)</b>
<b>Authorization:</b>	<b>\$1,274,000</b>
<b>Phase:</b>	<b>Construction and Planning</b>
<b>Current Estimate:</b>	<b>\$1,274,000</b>
<b>Cost to Date:</b>	<b>\$493,367</b>
<b>Start:</b>	<b>3/16/2020</b>
<b>Schedule Completion:</b>	<b>12/31/2030</b>
<b>Project Managers:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Environmental cleanup is required at Parcel 40 (West Sitcum Terminal). An interim action, installation of a vapor intrusion (VI) mitigation system in Building 600 was completed in 2022. The first annual inspection was completed in Q2 2023, the system is in good shape and operating per the design.

Building 600 is currently occupied by SSA Marine and is used for marine terminal equipment maintenance. SSA Marine, has been kept abreast of sampling results and project development. The VI mitigation system is an interim action. The Port and Ecology are negotiating and agreed order for a Remedial Investigation, Feasibility Study and Cleanup Action Plan to select the appropriate cleanup action.

The Port has contracted an insurance archaeologist and an insurance coverage attorney to explore funding the investigation with historical insurance policies.

<sup>1</sup> Both the insurance archaeologist and insurance coverage attorney work on a contingency fee of 10% that will only be paid if funds are recovered. If funds are recovered payments will be made as insurance recovery is accrued, up to a cap of \$300,000 for each party.

## Parcel 40 Environmental Cleanup

A notice of tender was sent to the carriers in October 2021. The responses from the carriers thus far have not resulted in coverage for the investigation or reimbursement for the vapor mitigation system.

### Project Schedule

Completing the environmental investigation and implementing a cleanup could take up to 10 years. Ecology is aware of the issues at the Site, and agreed order negotiations are expected to be concluded during 2H2024.

### Authorization

3/16/2020 – Initial project authorization of \$30,000

5/21/2020 – Executive authorization of \$130,000

10/5/2020 – Executive authorization of \$128,000

3/18/2021 – Commission Authorization of \$316,000

5/5/2021 – Commission Authorization of \$670,000

The current authorization is \$1,274,000.

### Scope

Vapor Mitigation System (Interim Action):  
Completed in 2022.

Insurance Cost Recovery: Fund the investigation via historical insurance coverage.

1. Obtain a coverage opinion from the insurance coverage attorney (completed Q3 2021).
2. Tender claims to carriers (completed Q4 2021).
3. Ecology will require the Port to complete the RIFS and CAP regardless of the availability of insurance coverage.

Quarterly and annual inspections of the vapor monitoring system will be performed under the annual programmatic budget that is tracked under a different MID.

### Project Cost

Project costs are estimated at \$1,274,000 and will cover the scope tasks presented above:

- Preliminary Investigation and Insurance Recovery = \$830,000
- VI Mitigation (Interim Action) = \$444,000 (actual cost = \$335,680)

Complete investigation and cleanup costs are not currently estimable.

### Risks

If site cleanup is not completed the vapor mitigation system may have to be operated and maintained for decades.

If funding the investigation with historical insurance is not successful, the Port of Tacoma will bear the expense of the investigation until cost recovery can be pursued from the other PLPs.

### External Funding

Grant funding will be pursued if needed and as opportunities arise. Insurance recoveries are being pursued.

Cost Share: None.



# Semi-Annual Project Summary



January-June 2024

## Parcel 105 UST (Underground Storage Tank) Investigation

Project MID No:	101488.01
Authorization:	\$340,000
Phase:	Planning
Current Estimate:	\$340,000
Cost to Date:	\$330,178
Start:	2/27/2020
Schedule Completion:	12/31/2024
Project Manager:	Scott Hooton



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

This effort was initiated to address potential cleanup liability associated with prior operation as a log handling facility by Weyerhaeuser. The focus of this effort has been hazardous materials associated with debarker equipment and petroleum releases from former underground storage tanks.

A hazardous materials survey to support demolition of the debarker equipment was completed in 2023. Port Engineering is developing an estimate to demolish the debarker equipment as a separate project.

A petroleum release associated with the USTs was reported to Ecology in 1990, and remediation was performed by Weyerhaeuser. The Port completed a remedial investigation in 2023 and entered into Ecology's Voluntary Cleanup Program (VCP).

VCP issued an "Opinion Letter" in August 2023 requesting additional investigation which was completed in earlier this year and reported in June 2024.

### Project Schedule

The Port is awaiting a response from the VCP program for the additional work completed in 2024.

### Authorization

11/9/23 – Executive approved \$45K for a revised total of \$340K

The current authorization is \$340,000.

### Scope

The scope of work includes:

- Additional investigation recommended in an opinion letter from Ecology's Voluntary Cleanup Program

### Project Cost

The total estimated cost of the project is \$340,000.



## Parcel 105 UST (Underground Storage Tank) Investigation

### Risks

While all the soil and groundwater results from the Port's work to date are below current Ecology cleanup levels, there is nevertheless a risk the VCP could request further investigation rather than making a finding for "No Further Action".

### Grant

Name of Grant: Toxics Cleanup Integrated Planning Grant

Value of Grant: \$200,000

Port Match: \$0

Status: Received \$197,898.

Additional grant funding will be pursued as opportunities arise.

# Semi-Annual Project Summary



January-June 2024

## Port Maritime Center

<b>Project MID No:</b>	<b>101549.01</b>
<b>Authorization:</b>	<b>\$11,770,000</b>
<b>Phase:</b>	<b>Design</b>
<b>Current Estimate:</b>	<b>\$110,000,000</b>
<b>Cost to Date:</b>	<b>\$3,440,000</b>
<b>Start:</b>	<b>12/19/2018</b>
<b>Schedule Completion:</b>	<b>12/31/2027</b>
<b>Project Manager:</b>	<b>Stanley Ryter Robert Healy</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

The Design/Build team is at nearly at 60% design completion. The size and footprint of the buildings has been set at approximately 60,000 square feet. Detailed design is ongoing.

Railroad negotiations have progressed to the point of agreeing on a temporary construction access and elimination of a potential overhead or undercrossing. Details of an at grade crossing are being negotiated.

Commission approved design dollars to get to 60% design. Commission also approved the basic lease framework with Tacoma Public Schools.

During design additional environmental sampling was conducted to support cleanup action planning.

Cleanup alternatives were evaluated, cleanup permitting is ongoing, and an interim action work plan is under development to allow for cleanup with the project area to occur before site development and building construction begins. Commission authorization will be requested for the interim action clean in August 2024. Cleanup construction is scheduled to begin in September 2024.

### Project Schedule

Commission Action for Remediation Approval	August 2024
Site Remediation Begins	Sept 2024
Commission Action for Approval of GMP	October 2024
Bldg Foundation work begins	December 2024

## Port Maritime Center

### Authorization

3/19/24 Commission Authorized \$7,000,000 for a revised total of \$11,770,000.

The current authorization is \$11,770,000.

### Scope

Port Parcels 94 and 92 are being considered for development of a Maritime Skills and Port Maritime Center campus. The Port's vision is to partner with the Tacoma Public School District, the Puyallup Tribe, and other interested parties in the development of a world class Maritime Skills Center and Port Maritime Center focused on supporting the future employment needs of the maritime and logistics industry and the Port's business operation needs, while honoring the Puyallup Tribe's heritage as the original inhabitants of the land.

The scope of the project includes: evaluation of alternatives and planning for a new Port Maritime Center and site development at Port Parcel 94 and possibly other nearby Port Parcels; site investigation including survey, geotechnical assessment, and environmental site assessment; evaluation and planning for sustainable building development; permit planning and support; project management support for alternative public works delivery, specifically progressive design build; stakeholder engagement and public outreach

planning; and 60% design for future construction of a Port Maritime Center.

### Project Cost

The project is estimated to be \$110,000,000. The project, as authorized, is currently on budget.

### Risks

The risks include the cost for removal of the environmental contamination, reaching agreement with the BNSF over railroad crossings, and continued negotiation with the Puyallup tribe over appropriate use of the "Boot" island area.

### Grants

Source: Washington State Department of Ecology

Value: \$300,000

Local Match: \$0

Status: Closed

Source: Washington State Department of Commerce Community Decarbonization Grant

Value: \$2,479,344

Local Match: \$537,355.50

Status: Agreement Pending

# Semi-Annual Project Summary



January-June 2024

## Port Administration Building Electric Vehicle Charging Stations

Project MID:	101584.01
Authorization:	\$1,165,000
Phase:	Completed
Current Estimate:	\$723,289.7
Cost to Date:	\$723,289.7
Start:	9/26/2021
Schedule Completion:	4/17/2024
Project Manager:	Elly Bulega



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

This project is 100% complete. The chargers have been installed and are working without any problems.

The project was completed on time and within budget.

**This will be the last report on this project.**

### Project Schedule

Task / Milestone	Date
Substantial Completion	March 18, 2024
Final Completion	April 17, 2024.

### Authorization

3/15/2022 – Executive approved design up to 30%.

8/31/22 – Executive approved design up to 90%.

1/18/22 – Executive approved design up to 100%.

2/21/23 – Commission approved \$1,015,000 for construction.

The total authorization was \$1,165,000.

### Scope

This project's scope of work includes installation of the electric power infrastructure to support twelve (12) EV charging stations, which are six (6) double sided, Level-2 electric vehicle charging points. Each charging point will have two (2) plugs, capable of charging two (2) vehicles at the same time. This project will install three (3) charge points since only four (4) to six (6) new EVs will be procured this upcoming year. The Port will install the remaining three (3) charge points in the future when more EVs are available. The scope includes network installation on each charging point and a 1-year service / power management program through the charge point vendor.

### Project Cost

The project was completed within the current estimate as presented to Commission on 2/21/23.

### Risks

At this stage of the project, there are no risks associated with the project that will impact costs.

## Port Administration Building Electric Vehicle Charging Stations

### Grant

No grant funding is associated with this project.



# Semi-Annual Project Summary



January-June 2024

## Arkema Manufacturing Area Interim Action

<b>Project MID No:</b>	<b>101585.01</b>
<b>Authorization:</b>	<b>\$1,327,000</b>
<b>Phase:</b>	<b>Preliminary Design</b>
<b>Current Estimate:</b>	<b>\$1,327,000</b>
<b>Cost to Date:</b>	<b>\$713,000</b>
<b>Start:</b>	<b>4/21/2022</b>
<b>Schedule Completion:</b>	<b>12/31/2026</b>
<b>Project Manager:</b>	<b>Brett Ozolin</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

This project is associated with the larger body of work described in the semi-annual project summary for the Arkema RI/FS/CAP Agreed Order DE-5668, 2901 and 2920 Taylor Way.

Project team is in the process of completing the 30% design for the Containment Wall and Site Capping. Commission authorization for 100% design funding will be requested in July of 2024. The design program is planned to be generally complete in May 2025, contingent on regulatory agency reviews.

Interim Action Work Plan (IAWP) and federal permit packages to be submitted August 2024.

Project team requested budgetary approval in the 2024 IDDP process for Containment Wall construction and 24 acres of site capping.

### Project Schedule

The project is on schedule. Design authorization will be requested in August 2024.

This project has two components: containment wall and site capping. Both components will be advanced as a single interim action, with wall related work likely to precede capping work. Permitting and regulatory agency review will be initiated by Q4 2024. The earliest the regulatory processes could be completed would be May 2025. If all regulatory approvals are complete by May, commission authorization could be requested in June 2025.

Construction of the containment is anticipated to progress from 2025 to 2026, with site capping commencing in 2026.

Regulatory Approvals	May 2025
Commission Action – Containment Wall Construction	June 2025

### Authorization

4/21/2022 – Commission approved \$320,000.

8/15/2023 – Commission approved \$1,007,000.

## Arkema Manufacturing Area Interim Action

The current authorization is \$1,327,000.

### Scope

- Low Permeability Wall Final Design
- 24-Acre Capping and Redevelopment 30% Design

Final Design for the capping component and construction are not part of the current project authorization.

### Project Cost

The estimated cost for construction of the low permeability containment wall is \$6.1 million. Total design, permitting, and staff costs for this effort are estimated to be about \$500,000 and have been authorized. This includes preliminary design through final design.

Construction costs for site capping and redevelopment depend on scope and phasing which has not been finalized. Approximately \$800,000 of funding has been authorized to develop the 30% design of the anticipated plan. This includes preliminary design through 30% design. Cost for Final Design is estimated to be \$1,215,000, for a 100% design program cost of \$2,542,000 (wall and capping).

These expenditures are reimbursable under the MTCA grants described in the semi-annual project summary for the Arkema RI/FS/CAP Agreed Order DE-5668, 2901 and 2920 Taylor Way.

### Risks

Regulatory reviews and approvals drive schedule related risk. While approval durations can be estimated based on historical references, each project is unique in terms of scope and staffing. Regulatory approvals could require several months beyond initial estimates.

Regulatory reviews and approvals also drive cost risk due to potential for unanticipated direction or requirements. The estimate is based on the current anticipated scope, which will likely change only due to regulatory input.

### External Funding

Source: MTCA grant funding – Ecology’s Remedial Action Grant Program – Arkema RI/FS/CAP Agreed Order DE-5668 (First Grant)

Value: \$3,115,807

Local Match: \$3,115.807

Status: Executed in 2012, \$243K remaining (50% of next \$486K we spend)

Source: MTCA grant funding – Ecology’s Remedial Action Grant Program – Arkema RI/FS/CAP Agreed Order DE-5668 (Second Grant)

Value: \$2M

Local Match: \$2M

Status: Executed on 04/21/22

# Semi-Annual Project Summary



January-June 2024

## Building Demolition Program

<b>Project MID No/Nos:</b>	<b>101586.01 101587.01 101588.01 101589.01 101590.01</b>
<b>Authorization:</b>	<b>\$3,381,000</b>
<b>Phase:</b>	<b>Close Out</b>
<b>Current Estimate:</b>	<b>\$3,381,000</b>
<b>Cost to Date:</b>	<b>\$1,089,256</b>
<b>Start:</b>	<b>3/1/2022</b>
<b>Schedule Completion:</b>	<b>11/16/2023</b>
<b>Project Manager:</b>	<b>Elly Bulega</b>



## Project Status

**Schedule:** Delayed  
**Budget:** On or Within

## Significant Developments/Scope Changes

The City of Tacoma (City) initially required the Port of Tacoma to install an enhanced stormwater treatment system at the 2302 Ross way and 2202 Port of Tacoma Rd sites. It took four months for the City and the Port to come to an agreement that an enhanced treatment system was not required by the Code. The City reversed its stance and required enhanced treatment. The Port pushed back because only basic treatment should have been required on these sites according to code.

The Port asked for the directors of the two organizations to meet and discuss the issue.

No significant progress was made. The Port decided not to continue to pursue attainment of the site development permits for this project, and the loading docks at the Port of Tacoma Rd and Ross Way location were not backfilled. This work was deleted from the contractor's scope on the project.

Backfilling of the ramps will be performed later with a different contractor once the site development issues have been resolved with the City. The Port environmental team will continue to work on the site development permit issue with the City moving forward.

The bids opened June 7<sup>th</sup>, 2023, and the low bidder was \$1,644,300 below the Engineer's estimate. If enhanced treatment ends up being needed for the project, there are enough funds in the budget to install the required system.

## Building Demolition Program

### Project Schedule

The demolition of the buildings is complete. **This will be the final report on this project.**

### Authorization

8/18/2022 – Commission approved \$3,041,000 for a revised total of \$3,381,000.

The current authorization is \$3,381,000.

### Scope

Location	Scope
2220 E 11th St (MID 101586.01)	Demolish approximately 4,500-SF of buildings to provide 0.59 acres of leasable yard space.
2302 Ross Way (MID 101587.01)	Demolish approximately 45,000-SF of buildings to provide 1.2 acres of leasable yard space
1110 Alexander (MID 101588.01)	Demolish a 4,000-SF building to provide 1 acre of leasable yard space
2202 Port of Tacoma Rd (MID 101589.01)	Demolish approximately 45,000-SF of buildings to provide 1.65 acres of leasable yard space.
2144 Port of Tacoma Rd (MID) 101590.01	

### Project Cost

Demolition was completed within the current estimate as presented to Commission on 8/18/22.

Location	MID	Cost to Date
Demo at 2220 E11th	101586.01	\$ 161,755.60
Demo at 2302 Ross Way	101587.01	\$ 420,617.41
Demo at 1110 Alexander	101588.01	\$ 107,211.35
Demo at 2202 PoT Rd	101589.01	\$ 269,041.96
Demo at 2144 PoT Rd	101590.01	\$ 130,632.27
TOTAL		\$ 1,089,258.59

### Risks

- The Port was unable to get the site development permits to backfill the loading docks at the Port of Tacoma Rd and Ross Way sites. The Port will not be able to use all the proposed usable space on these two sites.

### Grant

No grant funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Maintenance Back Up Generator

Project MID No:	101610.01
Authorization:	\$950,000
Phase:	Design
Current Estimate:	\$950,000
Cost to Date:	\$25,704
Start:	11/16/2022
Schedule Completion:	4/25/2025
Project Manager:	Joe Caldwell



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

Construction contract is ready to be advertised for bids.

### Project Schedule

- Construction Complete April 25, 2025; delayed from original date of July 8, 2024.
- Two causes for delay:
  - Procurement of genset took much longer than anticipated. Vendor response was very slow. Engineer needed to verify type of equipment was purchased to finish drawings.
  - Specs by PM also took longer than anticipated. Review and fixes delayed process.
- Bid opening scheduled for 8/21/2024.

### Authorization

The current authorization is \$950,000.

### Scope

The scope of work for this project includes:

- Design for new generator
- Procurement of generator
- Installation of generator by contractor
- Port maintenance install pads for genset

### Project Cost

The project is projected to be completed within the current estimate as presented to Commission on May 23, 2023.

### Risks

- Cost increase in material and labor.
- Lead time on genset delivery.

### Grant

No grant funding is associated with this project.



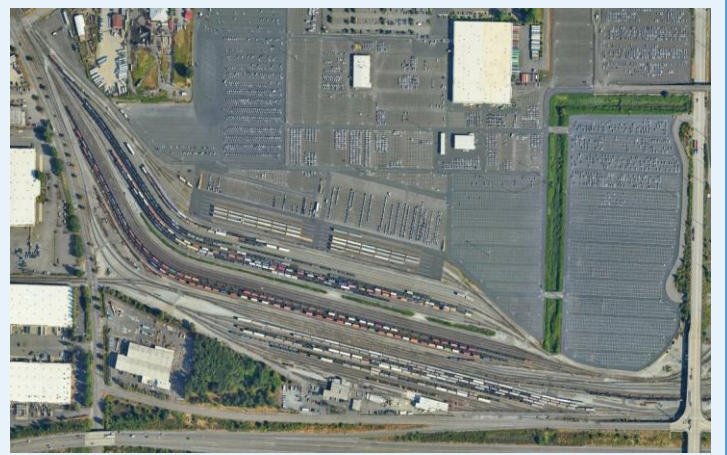
# Semi-Annual Project Summary



January-June 2024

## Banana Yard Switch Upgrade

<b>Project MID No:</b>	<b>101615.01</b>
<b>Authorization:</b>	<b>\$4,290,000</b>
<b>Phase:</b>	<b>Construction</b>
<b>Current Estimate:</b>	<b>\$4,290,000</b>
<b>Cost to Date:</b>	<b>\$102,280</b>
<b>Start:</b>	<b>5/1/2023</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Norman Gilbert</b>



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

The Port completed and received approval by FRA on the final design in January. The project was bid in February.

Due to bidder concerns of long lead items to meet the Buy America requirements of the project, a grant time extension was requested and approved by FRA.

The project received successful bids and a contract has been awarded.

The contractor is currently working through shop drawings and submittals.

Site construction is anticipated to occur during the next reporting period.

### Project Schedule

Due to concerns with long lead times for rail components, Port staff requested and was approved for a time extension to the grant performance period.

Procurement of these rail components is currently underway.

It is anticipated that the Contractor would start site construction in the October. Construction completion is anticipated by early Q1 of 2025.

### Authorization

No new authorizations for this period.

The current authorization is \$4,290,000.

### Scope

The scope of work for the completed design phase includes:

- Grant administration
- Project design and permitting
- Project management

The scope of work for the current construction phase includes:

- Grant administration
- Project management
- Construction

## Banana Yard Switch Upgrade

### Project Cost

The current estimated project cost is \$4,290,000.

The current authorization is \$4,290,000.

### Risks

Due to the Federal grant funding, the rail turnouts must be made in America per the Buy America clause. The consultant has reached out to vendors and confirmed that all components can meet this requirement.

The Port realized an issue with long lead times to procure Buy America qualified rail components and has mitigated this risk by obtaining a time extension to the grant agreement with FRA.

Phasing of turnout replacement and staying on schedule to minimize the impact to the capacity of the Banana Yard. Phasing plan was coordinated with Tacoma Rail.

### Grant

Name of Grant: Consolidated Rail Infrastructure and Safety Improvements Program (CRISI)

Value of Grant: \$2,500,000

Port Match: \$1,769,854.82

Status: Executed

# Semi-Annual Project Summary



January-June 2024

## Spreader Bay Doors

Project MID:	101616.01
Authorization:	\$370,000
Phase:	Construction
Current Estimate:	\$370,000
Cost to Date:	\$16,794
Start:	8/10/2022
Schedule Completion:	10/31/2024
Project Manager:	Joe Caldwell



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

- Construction project advertised on December 6, 2023.
- Site visit scheduled January 17, 2024
- Bid opening January 31, 2024
- Port Maintenance started construction and is in progress.
- ETA of roll up doors is late September 2024.

### Project Schedule

Door contract was awarded in February and lead time for door delivery has increased. Door should arrive late September and construction should be complete within 30 days of door arrival.

### Authorization

The current authorization is \$370,000.

### Scope

The scope of work for this project includes:

- Design the door retrofit.

- Solicit bids for door procurement and procure replacement doors.
- Construct new door frame.
- Install new doors.

### Project Cost

The project is projected to be completed within the current estimate as presented to Commission on May 4, 2023.

### Risks

- Cost increase in material and labor.
- Lead time on door delivery.

### Grant

No grant funding is associated with this project.

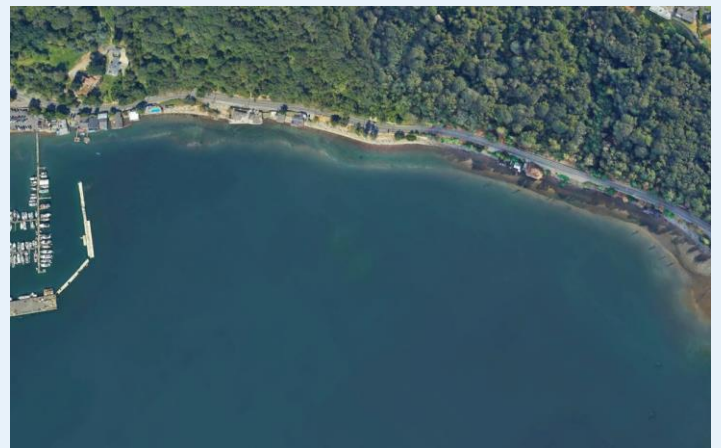
# Semi-Annual Project Summary



January-June 2024

## East Commencement Habitat Opportunity (ECHO)

Project MID:	101631.01
Authorization:	\$700,000
Phase:	Design
Current Estimate:	\$6,450,000
Cost to Date:	\$121,340
Start:	6/26/2023
Schedule Completion:	7/30/2027
Project Manager:	Norman Gilbert



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

Preliminary design efforts were started under Executive Authorization. Commission authorization was approved to apply for permits and advance the design to 30% level.

### Project Schedule

Preliminary design started in late June of 2023. Full design effort to develop 30% design and permit applications kicked off in September of 2023. Advancement of design has been delayed in part due to the coordination between the Port, USACE and Puyallup Tribe of Indians. The coordination is paramount due to the USACE and Port desire to beneficially re-use dredge sediment from both the Blair Waterway Deepening project and the Berth Deepening projects at Husky and WUT.

Overall project scheduling may also be impacted by the type of habitat and sediment placement that will be approved for this site and how that works with the projects that will be generating the sediment.

### Authorization

No new authorizations for this period.

The current authorization is \$700,000.

### Scope

The scope of the project is to design and construct a nearshore intertidal habitat site along the shoreline of parcel 83. This intertidal habitat will help to protect shoreline and slow erosion. Material for this project is intended to beneficially reuse dredge sediment from the berth deepening projects along the Blair Waterway.

### Project Cost

The total project cost including all stages is currently estimated at \$6,450,000. The project costs will be further defined once an approved design is established.

## East Commencement Habitat Opportunity (ECHO)

### Risks

Permitting Delays: Due to recent staffing issues, it has taken longer than usual to obtain the necessary permits to perform work in the water.

The team is committed to apply for permits at the earliest possible time to help mitigate this risk.

Approve Design Delays: This site will require coordination and approval from all in-water permitting agencies, Washington State Department of Natural Resources, U.S. Coast Guard, and the Puyallup Tribe of Indians. The design will need to accommodate all parties' requirements.

### Grant

No grant funding is associated with this project.



# Semi-Annual Project Summary



January-June 2024

## Stormwater Infrastructure Comprehensive Plan

Project MID:	101636.01
Authorization:	\$335,000
Phase:	Planning
Current Estimate:	\$335,000
Cost to Date:	\$94,025
Start:	8/15/2023
Schedule Completion:	12/31/2024
Project Manager:	Mindi Kellar



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Project was authorized by Port commission on August 15, 2023. Consultant was hired October 2023 and work has begun. There have been no changes to scope as presented to commission.

### Project Schedule

Consultant has been conducting research of GIS maps and a site visit to determine known locations of flooding within the Tideflats.

Staff have met with consultants to begin drafting risk analysis one-pagers for known locations of flooding within the Tideflats.

Consultants continue to work on infrastructure risk analysis, GIS review of ownership, and

### Authorization

08/15/23 – Commission approved \$335,000 for a revised total of \$335,000.

The current authorization is \$335,000. There has been no change to the project authorization amount.

### Scope

The scope of work for this project includes:

- Confirm property ownership and responsibility for stormwater infrastructure within the Tideflats
- Infrastructure Research and Analysis of known Port of Tacoma stormwater infrastructure
- Completed Stormwater Infrastructure Comprehensive Plan Document, including updated GIS maps.

### Project Cost

The project will be completed within the current estimate as presented to Commission on August 15, 2023.

## Stormwater Infrastructure Comprehensive Plan

### Risks

Due to the signing the ILA in August 2023, we have not been able to utilize all of the grant funding, which was scheduled to expire 12/31/2023. Staff applied for an extension on 12/01/2023.

### Grant

Name of Grant: Pierce County Flood Control Zone District Grant

Value of Grant: \$125,000

Port Match: \$210,000

Status: Active

Staff applied for an extension by the deadline of 12/01/2023 and the extension request was approved by the Board of Supervisors on March 6, 2024.

Our Extension request was granted on March 6, 2024, and an updated ILA was signed between the Port and Pierce County Flood Control Zone District on April 26, 2024. The new expiration date of the ILA is March 31, 2025.

# Semi-Annual Project Summary



January-June 2024

## Blair Waterway Deepening Project

Project MID	101651.01
Authorization	\$5,615,000
Phase:	Design
Current Estimate	\$5,615,000
Cost to Date	\$113,316
Start	1/9/2024
Schedule Completion	2/28/2027
Project Manager	Tony Warfield



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

N/A

### Project Schedule

The Corps is now assuming a four-year design effort with completion December of 2027. Staff are working with the Corps to get back to a schedule allowing construction to begin Q3 2027.

### Authorization

Commission approved original Authorization of \$5,615,000 11/21/23.

### Scope

The scope of this project is to partner with the US Army Corps of Engineers to design the deepening of the Blair Waterway navigation channel.

Further, the design process will explore a beneficial use project like the East Commencement Habitat Opportunity (ECHO) for the dredge material.

### Project Cost

Project costs are based on a 50% Port share of the Corps' assumed design costs. The Corps is refining their design estimates and will likely revise their estimate down.

### Risks

- Discovering unknown contamination during the sediment characterization studies.
- Discovering unexpected operational constraints as part of the Corps' Ship Simulation process Q4 of 2024.
- Not reaching agreement on habitat restoration (beneficial use) with the Puyallup Tribe.

### Grant

This project is not grant funded, but 50% of the costs are covered by the Federal government under Congressional Authorization.

# Semi-Annual Project Summary



January-June 2024

## Mouth of the Hylebos

Project MID Nos:	092135, 092134, 101215.01
Authorization:	\$2,230,000
Phase:	Monitoring
Current Estimate:	\$1,675,000
Cost to Date:	\$1,476,310.92
Start:	6/30/2013
Schedule Completion:	12/31/2024
Project Manager:	Rob Healy



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

For many years American Construction has been working with the EPA to develop a habitat mitigation area to address American's 1.39-acre and Oxy and the Port's 0.21-acre deficit. Multiple locations were considered, including using the Port's advanced mitigation credits at the Place of Circling Waters. Commission was briefed on this issue in Executive Session in February 2022. In March 2024, the EPA approved American's mitigation plan at Ruston Point. Construction of the mitigation area started in March 2024, and was partially constructed within the fish window. Construction will begin again in July and be completed by the end of Q3, 2024.

No Port costs were incurred on this project during this period.

Compliance monitoring of the environmental cap under Piers 24 and 25, future monitoring for the Slip 1 Confined Disposal Facility, and Mouth of Hylebos sediment quality monitoring are managed under operating expense MID's via contract authorization.

The previous sediment sampling event of the Mouth of Hylebos Waterway, concurrent with the Head of the Hylebos occurred June 2021. Surface sediment sampling results indicated 47 of 50 met Sediment Quality Objectives for chemical criteria. Of the three that did not meet criteria, two in front of the Oxy Site exceeded the hexachlorobutadiene criteria, and one in front of the Port's former Navy Bank exceeded polycyclic aromatic hydrocarbons and PCB criteria. The EPA has requested an additional sediment monitoring event to support the next 5-year review. These sediment sample results have the potential to trigger additional cleanup work in front of the Port's former Navy Bank.

## Mouth of the Hylebos

### Project Schedule

- Cost Recovery – completed
- Baseline monitoring - completed
- American Construction's habitat area – EPA has approved construction, which is partially complete.

### Authorization

6/20/2013 – Initial project authorization of \$200,000.

9/19/2013 – Commission Authorization of \$325,000.

2/10/2015 – Commission Authorization of \$1,705,000.

The current authorization is \$2,230,000.

### Scope

Remaining scope item under this project includes monitoring the design of American Construction's habitat area. Authorization will be requested in 2024, as a separate project, to include focused sediment sampling and an assessment of potential cleanup alternatives at the Port's former Navy Bank.

### Project Cost

The estimated project cost is \$1,675,000.

### Risks

The EPA may request additional work on any of the outstanding issues.

Depending on future sediment sampling results, there is potential for recontamination issues to require future remedial actions in the Hylebos Waterway.

### External Funding

No external grant funding opportunities are forecasted for this project.

Cost Sharing: The Slip 1 Disposal Agreement with Occidental is still in place with Occidental paying 85% of monitoring and reporting costs. Also, under the Hylebos-Andersen Consent Decree, the Department of Justice reimburses 8% of the Port's ongoing response costs.

In the 2000s the Port received a \$5.7M MTCA grant through Ecology's Remedial Action Grant program for the Mouth of Hylebos cleanup implementation. For the duration of this project the Port has received reimbursements totaling \$1,040,373 (\$149,107 from Occidental, \$201,082 from Zidell, and \$690,184 from the Department of Defense).



# Semi-Annual Project Summary



January-June 2024

## PQ Contamination – 1201 Taylor Way

Project MID Nos:	092819, 092839
Authorization:	\$1,482,000
Phase:	Planning
Current Estimate:	\$1,482,000
Cost to Date:	\$1,247,195
Start:	4/1/2007
Schedule Completion:	12/31/2024
Project Manager:	Scott Hooton



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

PQ entered into the Interim Cost Sharing Agreement on March 17, 2016, to complete a Remedial Investigation, Feasibility Study (RI/FS) and draft Cleanup Action Plan (CAP). The collaborative process with PQ has resulted in unforeseen schedule delays and cost increases associated with multiple revisions to workplans and reports.

The RI/FS and CAP were submitted to Ecology in July 2020. Ecology issued an Opinion Letter in November 2020 requesting additional investigation. A Supplemental Sampling and Analytical Plan (SAP) was submitted in December 2021.

The SAP was ultimately approved by Ecology in August 2022. The field effort was completed during 1Q23. The revised RI/FS/CAP was submitted to Ecology in October 2023.

Port staff and outside counsel met with PQ in March 2024 to discuss next steps now that the work under Interim Cost Sharing Agreement is nearing completion. PQ has expressed interest in a settlement agreement where PQ would pay the Port to complete the cleanup. These discussions have been paused until Ecology communicates expectations for a required cleanup action.

### Project Schedule

Ecology has not yet completed review and comment to the revised RI/FS/CAP submitted in October 2023.

Remediation is expected to occur during 2025 or later. It will also be necessary to amend or renegotiate the terms of the Cost Sharing Agreement to offset remediation costs to be incurred by the Port.

### Authorization

On 3/17/2016, Commission authorized Port staff to enter into the agreement with PQ to complete the RI/FS and CAP.

## PQ Contamination – 1201 Taylor Way

An additional authorization of \$50,000 was approved by the Commission on 11/19/20 to respond to Ecology comments.

Additional authorization of \$595,000 was approved by Commission on 2/17/22 to implement the revised Supplemental Sampling and Analytical Plan submitted to Ecology in December 2021. It is noted that Ecology subsequently requested more work in June 2022, which was completed within the previously authorized budget.

Remediation of remnant contamination will also require additional Commission authorization.

The current authorization is \$1,482,000.

### Scope

The scope of this effort consists of:

- PQ and the Port will collaborate in the completion of the RI/FS and CAP
- PQ will pay 60% and the Port will pay 40% of future shared costs

### Project Cost

Staff is evaluating whether the current estimated cost of \$1,482,000 is sufficient to complete the authorized scope of work.

Project costs are partially offset with reimbursements from PQ under the Interim Cost Sharing Agreement; PQ remittances to date total \$807,676.

### Risks

Scope of work is subject to change depending on direction from Washington State Department of Ecology. Monies received from PQ are potentially subject to reallocation under the agreement.

### External Funding

Grant funding will be pursued if needed and as opportunities arise.

Cost Share: PQ reimburses the Port 60% for consultant, staff, legal and Ecology oversight costs.

# Semi-Annual Project Summary



January-June 2024

## Alexander Avenue Former Tank Facilities Agreed Order DE-9835

Project MID Nos:	094217, 101312.01
Authorization:	\$2,498,000
Phase:	Planning
Current Estimate:	\$2,498,000
Cost to Date:	\$2,462,619
Start:	12/3/2007
Schedule Completion:	12/31/2024
Project Manager:	Melisa Bod



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Negotiations with Ecology over the terms of the draft Cleanup Action Plan (dCAP) have continued over the reporting period. Ecology approved the dCAP, however, it cannot go into public review until the consent decree (CD) is agreed upon by all parties. Ecology sent the first draft of the CD for cleanup implementation on January 27, 2023. The Port and Occidental Chemical Corporation (Occidental) have responded and continue to negotiate the CD with Ecology.

Depending on timing of the CD negotiations, the dCAP may need to be updated per the new Model Toxics Control Act rules, which went into effect January 1, 2024.

The Site includes properties owned by the Port and Occidental.

The Port and Occidental share consultant and Ecology oversight costs per the terms of the 2013 cooperative agreement, costs are split 60/40 (Port/Mariana).

The cooperative agreement expires with the completion of Agreed Order DE 9835 (the Order) commitments, which are nearly done (RI/FS and dCAP).

In June 2023, Port staff briefed Commission on a potential new cooperative agreement with Occidental. Commission provided direction and a revised agreement was submitted to Occidental for review. Occidental provided a draft agreement in January 2024. Since then, Commission was briefed on the status of the agreement, as well as Occidental's cleanup action plan. The agreement continues to be negotiated between the Port and Occidental. Currently, Port staff are engaging with Occidental's consultant to suggest improvements to their current design to allow future maritime use of the Occidental's property.

## Alexander Avenue Former Tank Facilities Agreed Order DE-9835

### Project Schedule

Q3 2024 – Ecology, Oxy and the Port to complete CD negotiations. The 2013 cooperative agreement with Occidental will expire.

Q4 2024 – Port and Oxy complete negotiations of a new cooperative agreement, possibly two, to allow remedy implementation and support future cost recovery. Port staff to request Commission authorization to enter the consent decree and possibly a new cooperative agreement with Occidental.

This schedule may slip depending on coordination efforts with Ecology and Occidental.

### Authorization

7/10/2013 – Commission Authorization \$626,000

5/27/2014 - Commission Authorization \$1,021,000

12/21/2017 – Commission Authorization \$151,000

12/20/2018 – Commission Authorization \$450,000

11/18/2021 – Commission Authorization \$100,000

11/18/2021 – Commission approved grant agreements with the Washington State Department of Ecology for \$2,421,000.

2/21/2023 – Commission Authorization \$150,000

The current authorization is \$2,498,000.

### Scope

The project scope includes the Order commitments (RI/FS and dCAP), reimbursing Ecology for their oversight costs, and laying the groundwork for cost recovery efforts. Order commitments will be

completed upon Ecology approval of the dCAP, preliminary cost recovery research has been completed, and environmental counsel is now supporting consent decree negotiation and negotiations for a new cooperative agreement with Occidental.

### Project Cost

The estimated project cost is currently \$2,498,000, which will cover the scope tasks presented above. To date, Occidental has reimbursed the Port \$605,674 and grant reimbursements of \$624,456 have been received from Ecology, bringing the total net costs to the Port to date to \$1,230,131.

### Risks

There is potential for schedule delay due to Port's limited ability to influence Ecology review times and time needed to negotiate a new cooperative agreement with Occidental.

### External Funding

This project has received three MTCA Ecology Remedial Action Grants appropriated by the State Legislature; \$150K in the 2018-2019 biennium, \$1.27M in the 2019-2021 biennium and that was extended to cover the 2023-2025 biennium, and \$1.15M in the 2021-2023 biennium that is not yet active.

Approximately \$1.95M in additional grant funding remains available to offset future remediation costs.

Cost Share: Occidental has funded 40% of consultant and Ecology oversight costs for the Agreed Order activities.



# Semi-Annual Project Summary



January-June 2024

## Parcel 1B (Earley Business Center) Cleanup

<b>Project MID Nos:</b>	<b>095208, 101287.01, 101287.02, 101287.03, &amp; 101287.04</b>
<b>Authorization:</b>	<b>\$3,993,000</b>
<b>Phase:</b>	<b>Planning and Interim Action Cleanup</b>
<b>Current Estimate:</b>	<b>\$11,590,271</b>
<b>Cost to Date:</b>	<b>\$2,157,177</b>
<b>Start:</b>	<b>11/29/2018</b>
<b>Schedule Completion:</b>	<b>12/31/2027</b>
<b>Project Managers:</b>	<b>Melisa Bod &amp; Dave Myers</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

In Q3 2023, Commission authorized the Port to enter the into an amendment to the Order and approved additional project authorization to begin executing the revised scope. The Order amendment was executed between the Port and Ecology in December 2023. The original Order, executed in 2013, requires site investigation and remedy selection (Remedial Investigation [RI], Feasibility Study [FS], and draft Cleanup Action Plan [dCAP]). The Order amendment requires a supplemental RI to address project data gaps, a supplemental FS, and an updated dCAP.

In Q4 2023, Port staff selected a consultant to perform the scope of work under the Order amendment.

The Port's consultant has been gathering historical information, constructing a project database to support development of a remedial investigation workplan.

Interim actions have also been discussed between the Port and Ecology. In April 2024, Commission authorized funds to complete the design and permitting associated with two interim action plans: The Blair Waterway Shoreline cleanup and the removal of remaining Underground Storage Tanks at the site.

### Project Schedule

Q1 2024 - Begin drafting a supplemental RI work plan that evaluates the historical data usability and updates the conceptual site model.



## Parcel 1B (Earley Business Center) Cleanup

Once the supplemental RI work plan is complete (anticipated in 2025) Port staff will return to Commission to request authorization to complete the field investigation and deliver the supplemental RI report.

Q2 2024 – Begin the design and permitting associated with two interim action plans: The Blair Waterway Shoreline cleanup and the removal of remaining Underground Storage Tanks at the site. A separate request for construction authorization will be made to the Commission before bidding for the construction activities related to this request.

Currently staff is estimating that the Port and Ecology will be able to enter an Agreed Order or Consent Decree to implement a final cleanup action plan by 2027.

### Authorization

Previous Actions \$779,700

5/5/2014 – Commission Authorization \$658,300

11/29/2018 – Commission Authorization \$230,000 (Additional \$595,000 allocated for Engineering Project 101287.01).

9/17/2020 – Commission Authorization \$100,000

8/15/2023 – Commission Authorization \$430,000

4/26/2024 – Commission Authorization \$1,200,000

The current authorization is \$3,993,000 (Total includes \$595,000 for Engineering Project 101287.01).

9/17/2020 – Commission Authorization to enter into a grant agreement with the Washington State Department of Ecology for \$1,548,000

### Scope

The scope of work is to complete a supplemental Remedial Investigation Work Plan and the permitting and construction documents associated with the Interim Action Clean Up Plans.

### Project Cost

Project costs to date are \$2,157,177. To date, grant reimbursements total is \$511,864 bringing the total net costs to the Port to \$1,645,313.

Total project costs, \$11,590,271, are inclusive of remaining costs associated with investigation related to the AO amendment (\$286,349), cost recovery (\$103,922), and interim action design and construction documents (\$11,200,000).

### Risks

Regarding interim actions, the Port desires to implement the interim action cleanup concurrently with remedial investigation, however, due to the Port's limited ability to influence Ecology review time, as well as Ecology's thorough approach to this project overall, Ecology may not approve early implementation of interim actions.

Regarding remedial investigation, there is uncertainty whether previous data can be used to inform clean up actions. The Port is currently addressing this uncertainty by conducting a data usability assessment, as defined by the amended AO. The results of this study will determine the extent of actions needed as part of the remedial investigation.

## Parcel 1B (Earley Business Center) Cleanup

### External Funding

This project has received three MTCA Ecology Remedial Action Grants appropriated by the State Legislature; \$300K in the 2012-2013 biennium, \$150K in the 2018-2019 biennium, and \$1.55M in the 2019-2021 biennium, which was extended to cover the 2023-2025 biennium.

Reimbursements for the 2013 and 2019 awards have been received in full (\$450K), and reimbursement requests for past costs under the current grant agreement total \$61,864, bringing total grant reimbursements to \$511,864.

Approximately \$1.49M remains in grant funding for eligible past costs and future costs.

Cost Share: None.

# Semi-Annual Project Summary



January-June 2024

## Arkema RI/FS/CAP Agreed Order DE-5668 2901 & 2920 Taylor Way

<b>Project MID No:</b>	<b>096201</b>
<b>Authorization:</b>	<b>\$7,513,794</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$7,513,794</b>
<b>Cost to Date:</b>	<b>\$6,144,853</b>
<b>Start:</b>	<b>5/31/2007</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Delivered a draft Feasibility Study (FS) to Ecology in April 2021. The FS evaluated seven different remedial alternatives with estimated future costs ranging from \$11M to \$196M. The estimated future cost of the recommended alternative (hot-spot soil removal, capping, institutional controls, and monitoring) is \$26M. The restoration timeframes (a MTCA remedy selection criteria) for each remedial alternative is inordinately long compared to most MTCA cleanups (thousands of years to meet groundwater criteria throughout the site).

Ecology's August 2021 response to the FS raised concerns about the mass of arsenic in the subsurface and migration pathway to surface water. Ecology also requested the evaluation of an additional alternative that removes, treats, or contains more soil mass to reduce sources of arsenic to surface water and groundwater.

Port staff met with Ecology's Toxics Cleanup Program staff and management in October 2021 to discuss an approach that would accelerate the redevelopment of less contaminated portions of the property for NWSA operations while also installing a containment cell around the most highly contaminated areas of the property as an interim action. With this approach, the FS would be completed in parallel with the interim action and would be structured as a series of contingencies (e.g., additional soil removal within the containment area) based on groundwater monitoring results from wells adjacent to the Hylebos Waterway.

Port staff received Commission authorization for the engineering design of the interim actions in April 2022. This effort is managed by Engineering (with substantial Environmental support) as a separate project and is described under the Semi-Annual Project Summary for MID 101585.01. Staff was also authorized to enter into a new grant providing reimbursement of an additional \$2M of matching funds that will be available after the current grant is spent.

## Arkema RI/FS/CAP Agreed Order DE-5668 2901 & 2920 Taylor Way

Port staff received Commission authorization for additional work to address Ecology's FS concerns and support interim action design in August 2023.

### Project Schedule

The final FS and Draft Cleanup Action Plan (DCAP) will be developed in parallel with the implementation of interim actions and will most likely be submitted to Ecology during 2025 or later.

### Authorization

Commission authorized a Professional Services Agreement increase for a revised total of \$1,547,434 in January 2008.

Commission authorized staff to enter Ecology Agreed Order DE-5668 in May 2011.

Commission authorized a Professional Services Agreement increase in the amount of \$598,500 in November 2012.

Commission provided project authorization in the amount of \$1,294,807 in March 2014.

Commission increased project authorization in August 2017 by \$2,323,053.

In November 2020, the Commission approved re-programming previously authorized funding to complete the draft FS.

In April 2022, Commission approved entering into a new grant providing reimbursement of an additional \$2M of matching funds that will be available after the current grant is spent.

In August 2023, Commission approved additional funding to address Ecology's FS concerns and to support interim action design.

The current authorization is \$7,513,794.

### Scope

The remaining scope of this effort is anticipated to include:

- Additional assessment of the mass of arsenic in the subsurface and migration pathway to surface water.
- Revise and resubmit the FS Report to address Ecology's concerns.

### Project Cost

Estimated project cost is currently \$7,513,794 which is not expected to be enough to complete the RI/FS/CAP.

### Risks

Selection of a cost-effective remedial approach that is compatible with an undefined future industrial land use.

### External Funding

Source: MTCA grant funding – Ecology's Remedial Action Grant Program

Value: \$3,115,807

Port Match: \$3,115,807

Status: Reimbursements of \$2,629,094 have been received to date.

Cost Share: None.

# Semi-Annual Project Summary



January-June 2024

## Parcel 91 Cleanup Investigation and Cost Recovery

<b>Project MID Nos:</b>	<b>101042.01, 101042.02</b>
<b>Authorization:</b>	<b>\$1,530,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$4,230,000</b>
<b>Cost to Date:</b>	<b>\$1,490,586.79</b>
<b>Start:</b>	<b>2/1/2016</b>
<b>Schedule Completion:</b>	<b>12/31/2029</b>
<b>Project Manager:</b>	<b>Rob Healy</b>



### Project Status

**Schedule:** Delayed  
**Budget:** Forecast Overrun

### Significant Developments/Scope Changes

In November 2021, the Port received an additional \$7.2M from Pfizer to complete a final settlement, whereby the Port released Pfizer from future environmental claims. In December 2021, Commission authorized execution of an Agreed Order with Ecology to complete a cleanup action plan for the former Sound Mattress Site. Commission also authorized reprogramming the remaining authorized funds to begin preliminary work needed to develop the cleanup action.

### Project Schedule

A consultant was procured to develop a conceptual site model and prepare a remedial investigation work plan. The CSM was submitted to Ecology and the RI work plan has been drafted.

Ecology provided extensive comments on these deliverables. The work plan was revised and resubmitted and was approved in May 2024. Staff will return to Commission for additional authorization in August 2024, for additional project authorization. The current estimate has been increased to include implementation of the Agreed Order tasks including the Remedial Investigation, Feasibility Study, and draft Cleanup Action Plan. The scheduled completion date has been extended to include the updated project schedule.

### Authorization

1/26/2016 – Executive Authorization of \$125,000

8/3/2016 – Executive Authorization of \$135,000

2/17/2017 – Commission Authorization of \$1,270,000

5/17/2018 – Commission Authorization for Settlement with Sound Mattress and Wyeth

8/19/2021 – Commission Authorization for Final Settlement with Wyeth



## Parcel 91 Cleanup Investigation and Cost Recovery

12/16/2021 – Commission Authorization for Agreed Order with Ecology to complete a cleanup action plan.

The current authorization is \$1,530,000.

### Scope

The authorized scope of work including anticipated staff, consulting, and legal time to litigate the claim is complete. The preliminary work needed to complete a cleanup action plan for the Site was authorized is underway. Future remediation actions are now estimable.

### Project Cost

The updated estimated cost is \$4,230,000 with \$1,490,586.79 spent for litigation preparation, mediation, final settlement execution, Ecology engagement, and preliminary cleanup action planning.

### Risks

Ecology is requiring additional investigation for the site, taking a thorough approach to planned investigation activities. The project estimate reflects our best estimate of future costs. However, additional unanticipated activities may be necessary as the various phases of investigation activities are completed.

### External Funding

Grant funding will be pursued if needed and as opportunities arise.

Cost Share: None.

Final settlements with former property owners, Sound Mattress and Pfizer, total \$12.1M. This less the PCB Building demolition claim (\$2.1M) and project costs to date, leaves approximately \$8.5M to complete cleanup action planning and implement the remedy.

# Semi-Annual Project Summary



January-June 2024

## Taylor Way & Alexander Ave Fill Area (TWAAFA)

<b>Project MID No:</b>	<b>101082.01</b>
<b>Authorization:</b>	<b>\$2,697,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$2,697,000</b>
<b>Cost to Date:</b>	<b>\$1,663,707</b>
<b>Start:</b>	<b>4/10/2017</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Support marketing efforts for a 30.48-acre multi-parcel property (Port Parcels 6, 65, 102, 114, 116, and 117) for redevelopment. This project also stemmed from Ecology requirements to investigate Parcels 95, 111, and 117 for hazardous substances in soil and groundwater under an Agreed Order (AO) with three other Potentially Liable Parties (PLPs) – General Metals of Tacoma, Occidental Chemical Corporation, and Burlington Environmental.

The parties were unable to agree to implementation terms with the other PLPs because there is no compelling legal basis for the Port to investigate and remediate an abandoned dangerous waste facility and illegal landfill to which the Port has no connection. In 2020, the other PLPs entered an agreed order, and an enforcement order was issued to the Port. The Port is performing all the Ecology-required work on Port property.

Port staff briefed Commission on a litigation strategy to pursue cost recovery against certain TWAAFA PLPs in 2022 and 2023. Following an unsuccessful attempt to mediate the dispute, a complaint was filed in Federal Court in February 2024. Trial is set for ten days starting November 3, 2025.

Commission approved an authorization increase on July 16, 2024 for vapor monitoring on Parcel 111, interim action plan development for Parcel 117, and consulting support for RI/FS/dCAP development.

### Project Schedule

The current Scope of work is expected to be completed in late 2024. During 2H24 Ecology will begin discussions to determine what additional data need to be collected to complete the RI/FS.

### Authorization

4/10/2017 – Executive Authorization for \$100,000.  
3/13/2018 – Executive Authorization for \$150,000.  
7/18/2019 – Commission Authorization for \$212,000 for a revised total of \$462,000.  
1/19/2020 – Commission Authorization for \$75,000 for a revised total of \$537,000.

## Taylor Way & Alexander Ave Fill Area (TWAAFA)

3/18/2021 – Commission Authorization for \$830,000 for a revised total of \$1,367,000.

3/21/2023 – Commission Authorization for \$300,000 for a revised total of \$1,667,000.

1/24/2023 – Commission Authorization for \$600,000 for a revised total of \$2,267,000.

7/9/2024 - Commission Authorization for \$430,000 for a revised total of \$2,697,000.

The current authorization is \$2,697,000.

### Scope

The scope of work for this project includes:

- Facilitate execution of a long-term lease agreement at Port Parcel 95 at 1514 Taylor Way by entering an Agreed Order with Ecology for implementation of an Interim Action Plan by Avenue 55 during property redevelopment in 2017. Commission authorized entry into the Agreed Order on June 15, 2017. The property has since been redeveloped as a warehouse under a 50-year lease agreement.
- Negotiate and execute a Joint Defense, Common Interest Agreement and Cost Sharing Agreement for Pre-Agreed Order Actions between the Port, General Metals of Tacoma (GMT), Occidental Chemical Company (Occidental) and Stericycle Environmental Solutions (Stericycle). The 2017 agreement was cancelled in 2021 after the parties could not conclude an implementation agreement.
- Negotiate an Agreed Order between Ecology, the Port, GMT, Occidental, and Stericycle to prepare a remedial investigation/feasibility study (RI/FS) and draft Cleanup Action Plan (DCAP).
- Complete a Pre-Agreed Order Data Gaps Work Plan (Work Plan). The Work Plan has been approved by Ecology and incorporated into the Agreed Order signed by the other PLPs and the Enforcement Order issued to the Port. The work will be completed in 2023.
- Implementation of Work Plan portions relevant to Parcel 117 during 2019 and 2020.
- Develop and implement an investigation of remnant petroleum vapors from the adjacent Burlington Environmental dangerous waste facility into Port buildings at 1801 Taylor Way. Replace monitoring wells at 1514 Taylor Way. Begin regular sampling of monitoring wells on Port-owned property.
- Develop an Interim Action Work Plan for Port Parcel 117.
- Ongoing coordination with other TWAAFA PLPs.
- Completed a litigation strategy memorandum by the Port's outside counsel and briefed Commission in executive session in October 2022 and February 2023.
- Issued a demand letter to Burlington Environmental in December 2022. Prepared a mediation agreement, selected a mediator, and mediated costs incurred at Parcel 111 with Burlington Environmental in October 2023. The mediation did not lead to an outcome acceptable to the Port.
- Filed a complaint against Burlington Environmental LLC in United States District Court in February 2024. Trial is set for ten days starting November 3, 2025.

## Taylor Way & Alexander Ave Fill Area (TWAAFA)

Litigation budget to trial (defined as written discovery, document production, witness depositions and dispositive motions) was approved by Commission on January 24, 2024.

### Project Cost

Estimated cost is currently \$2,697,000, which includes contingency to implement work required under the Enforcement Order on Port-owned property alone.

### Risks

The Port has been named in an enforcement order and is potentially subject to future penalties.

The resolution of potential remediation requirements may complicate and delay property redevelopment.

Uncertainty associated with the outcome of contested litigation with Burlington Environmental LLC.

### External Funding

Grant funding will be pursued if needed and as opportunities arise.

Cost Share: None.

# Semi-Annual Project Summary



January-June 2024

## 459 E 15<sup>th</sup> Street Building Demolition

Project MID No.	101145.01
Authorization:	\$961,000
Phase:	Close Out
Current Estimate:	\$506,235.47
Cost to Date:	\$471,945.57
Start:	8/17/2017
Schedule Completion	8/5/2024
Project Manager:	Elly Bulega



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

#### THIS IS THE FINAL REPORT

There are four buildings located at 459 E 15th Street, and two of the buildings are past their useful lives. Building 459-A was last used as the Foss Waterway Seaport building and Building 459-B was last used by Bear Wood Windows. These two buildings were demolished in spring 2024. The project is currently under closeout. There are no other significant developments on the project.

### Project Schedule

The project is on track to finish on schedule. The table below shows the anticipated milestones.

Advertise for Bid	January 2024
Open Bids	February 2024
Notice of Award	March 2024
Substantial Completion	July 2024
Final Completion	August 2024

### Authorization

6/20/2023 – Commission approved \$746,000 for a revised total of \$961,000.

No new authorizations in this reporting period.

The current authorization is \$961,000.

### Scope

The objective of this project is to demolish old functionally obsolete buildings that are at the end of their useful lives, eliminate safety hazards, disconnect, and cap utilities and make the



## 459 E 15<sup>th</sup> Street Building Demolition

properties available for their highest and best use for Port functions in the future.

### Project Cost

The project will be completed within the current estimate as presented to Commission on 6/20/2023.

### Risks

Currently there are no significant risks of delay or to cost.

### Grant

No grant funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Cleanup Action Plan – former USG Rock Wool Plant

<b>Project MID Nos:</b>	<b>101227.01, 096242</b>
<b>Authorization:</b>	<b>\$488,000</b>
<b>Phase:</b>	<b>RI/FS</b>
<b>Current Estimate:</b>	<b>\$488,000</b>
<b>Cost to Date:</b>	<b>\$431,332</b>
<b>Start:</b>	<b>2/11/2016</b>
<b>Schedule Completion:</b>	<b>12/31/2024</b>
<b>Project Manager:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

The 2301 Taylor Way property is subject to an Ecology order requiring the development of a Remedial Investigation, Feasibility Study (RI/FS) and Cleanup Action Plan (CAP). The Potential Liable Parties named in the order are the former owner who contaminated the property (US Gypsum (USG) and the Port. The Port is indemnified for USG's contamination, as provided in the purchase and sale agreement.

USG and the Port have been unable to resolve a dispute for responsibility for contamination on adjacent Port-owned property (North Boundary of the Arkema Manufacturing Area). In 2013, the Port and USG agreed to a functional boundary to differentiate areas to be addressed in the respective feasibility studies required under the USG and Arkema agreed orders.

A 2017 allocation report prepared on behalf of Port counsel concluded that USG wastes located on the adjacent Port-owned property trigger MTCA remediation requirements and support an indemnification claim under the purchase and sale agreement.

In May of 2020, Port staff requested that Ecology revisit the framework of the 2013 "functional boundary" coinciding with the property boundary, and to incorporate a focused feasibility study (FFS) for the NBA within the USG FS. In January 2021, Ecology determined that it is in the best interest in moving the USG cleanup forward to incorporate the NBA under the USG order.

Ecology approved the draft CAP by USG and the Port's FFS for the NBA in January 2024. Ecology, the Port and USG have since begun discussing implementation terms that will require a new agreed order or consent decree. The Port has also engaged outside counsel analyze bankruptcy defenses, liability and allocation issues to make recommendations going forward.

## Cleanup Action Plan – former USG Rock Wool Plant

Future Commission authorization will be required to perform any remediation and pursue cost recovery.

### Project Schedule

Discussions regarding a new agreed order or consent decree are now occurring. Staff will brief Commission on recommended next steps sometime during 2H2024.

### Authorization

Commission authorized funding of \$338,000 when this project was approved in March 2014.

Additional funding of \$150,000 was approved by Commission in January 2018.

No new authorizations in this reporting period.

The current authorization is \$488,000.

### Scope

The scope of work includes:

- Technical review of ongoing USG deliverables
- Legal Support
- Allocation Report
- Staff Time & Consultant Support
- Consultations with Department of Ecology

### Project Cost

The estimated project cost is currently \$488,000 to cover the above scope.

### Risks

Potential tenant disruption associated with the selected cleanup action (subject to a long-term lease expiring in 2054).

Long-term operation and maintenance costs associated with USGs selected remedy and management of USG remnant contamination.

### External Funding

While the Port was indemnified by the seller (Thermafiber) for contamination caused by USG, the Port's requests for reimbursement have not been resolved.

Cost Share: None

# Semi-Annual Project Summary



January-June 2024

## Port of Tacoma Off-Dock Container Support Facility

Project MID No:	101241.01
Authorization:	\$40,350,000
Phase:	Design
Current Estimate:	\$54,008,000
Cost to Date:	\$2,015,749
Start:	1/5/2018
Schedule Completion:	9/30/2025
Project Manager:	Norman Gilbert



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

- The City of Tacoma provided the scope of frontage improvements that will be needed as part of permit approval. The Work Order permit has been applied for. The Port is currently working on the response to request for revisions on the second review.
- The Site Development permit has been applied for. The Port is currently working on the response to request for revisions on the second review.

### Project Schedule

Revisions to the local construction permits, Work Order and Site Development permits were under review and expected to be issued in February/March. The City responded in late April with additional review comments that Port staff are currently working to address.

Due to permitting issues, project bidding has been delayed to August with construction starting shortly after. Project completion is anticipated for late September 2025.

### Authorization

No new authorizations for this period.  
The current authorization is \$40,350,000.

### Scope

The overall project includes the following:

- Design, permit and construct a facility capable of supporting off-dock cargo operations and logistics.

### Project Cost

- The estimated cost of the design for this project is \$2,100,000.
- The estimated budget for this project is \$54,008,000 including the cost of wetland mitigation for the site development.
- The current Capital Investment Plan (CIP) allocates \$40,350,000 for this project.

## Port of Tacoma Off-Dock Container Support Facility

### Risks

- Not receiving necessary permits on time delaying the project going out to bid.
- Constructing the underground portion of the project during the wet seasons causing the native backfill to be unsuitable. Requiring soil export and backfill import.
- Site operator significantly changes the layout or use of the site causing redesign and permit modifications.
- Cost increases in labor, equipment, and materials.

Value: \$1.95M

Port Match: \$0

Status: Executed on 07/12/23

### External Funding

The Port has finalized the following grant funding for this project:

Source: **2021 MARAD Port Infrastructure Development Program (PIDP)**

Value: \$15.73M

Local Match: \$~33.428M

Status: Executed on 05/25/23

Source: **Washington State Department of Ecology – 2023 Water Quality Funding**

Value: \$2.00M

Port Match: \$0.667M

Status: Executed on 06/29/23

Source: **Washington State Supplemental Capital Budget allocation; Department of Commerce Grant**



# Semi-Annual Project Summary



January-June 2024

## Parcel 103 Steam Plant Property Cleanup

<b>Project MID Nos:</b>	<b>098075, 101243.01, 101243.02</b>
<b>Authorization:</b>	<b>\$2,655,000</b>
<b>Phase:</b>	<b>Planning</b>
<b>Current Estimate:</b>	<b>\$2,655,000</b>
<b>Cost to Date:</b>	<b>\$1,522,476</b>
<b>Start:</b>	<b>2/12/2016</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Melisa Bod</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

The Site has been enrolled in the Voluntary Cleanup Program (VCP) and the Remedial Investigation/Feasibility Study Work Plan was submitted for Ecology review in September 2022. Ecology responded with an opinion letter in May 2023. The Work Plan was revised in response to Ecology comments. Commission authorized the implementation of remedial investigation; the remedial investigation field program was initiated in September 2023.

The Port and Tacoma Power are cooperating on the project per the terms of the settlement and cost-sharing agreement. The parties intend to transfer the project from Ecology's VCP to an Ecology-supervised cleanup under its Toxic Cleanup Program by signing onto an Agreed Order for the proceeding tasks (RI reporting, FS, and drafting a cleanup action plan [CAP]).

If Ecology continues to lack the personnel to conduct a supervised cleanup, the parties will continue to investigate the site under the VCP, but cleanup implementation will not begin without an Agreed Order with Ecology.

### Project Schedule

Q4 2024 – The Port's consultant will complete the draft RI report and Port staff will request Commission authorization to implement an FS and draft CAP

### Authorization

5/20/2010 Prior Project Authorization \$427,000  
3/10/2015 Commission Authorization \$298,000  
10/15/2020 Commission Authorization \$30,000  
8/19/2021 – Commission Authorization \$200,000  
7/18/2023 – Commission Authorization \$1,700,000  
The current authorization is \$2,655,000.

## Parcel 103 Steam Plant Property Cleanup

### Scope

Current authorization: Complete the RI. The project scope will be updated in the next semi-annual report after Commission authorizes next steps.

### Project Cost

Currently, \$1,132,524 remains in the project budget. Cost-share payments to date from Tacoma Power total \$734,967 (84% of consultant and Ecology oversight costs).

Tacoma Power previously reimbursed the Port for past investigation costs per the terms of the settlement agreement in the amount of \$661,263 (payment received in December 2020), bringing total reimbursements to date to \$1,396,230. The cost of future project tasks is not currently estimable.

### Risks

Transferring of the project from VCP to an Ecology-supervised cleanup will include assignment of new Ecology project manager. Staff changes result in inefficiencies and re-work as new staff get up to date, frequently new staff provide different feedback than previous staff.

### External Funding

No grant funding is anticipated for this phase of the project. In the event Ecology allows for an Agreed Order, MTCA grant funding would be pursued.

Cost Share: TPU reimburses the Port 84% for consultant and Ecology oversight costs per the terms of the settlement and cost sharing agreement.

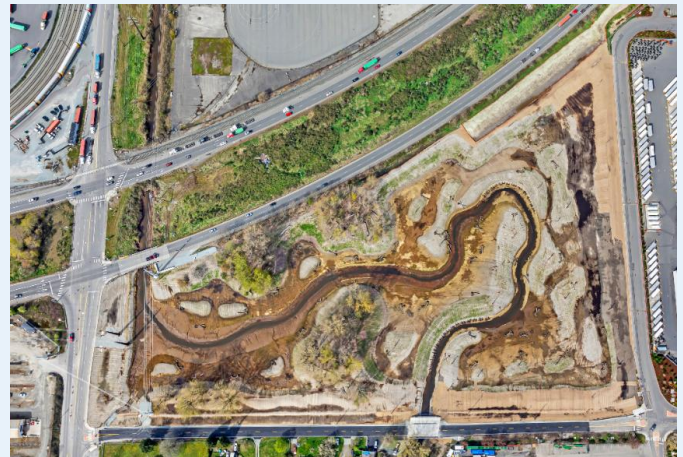
# Semi-Annual Project Summary



January-June 2024

## Lower Wapato Creek Habitat

Project MID Nos:	101449.01, 092861
Authorization:	\$16,395,000
Phase:	Construction
Current Estimate:	\$15,800,000*
Cost to Date:	\$14,483,748
Start:	12/19/2019
Schedule Completion:	12/31/2024
Project Manager:	David Myers



\* Excludes \$591,026 spent in 2014

### Project Status

**Schedule:** On or Ahead

**Budget:** On or Within

### Significant Developments/Scope Changes

Phase 1 of the project is complete and Final Completion has been issued to KLB Construction. Phase 2 is complete.

Phase 3 is currently in construction. Spring planting is complete. Maintenance and irrigation will continue thru the summer and fall.

### Project Schedule

Activity	Completion Date
Awarded Design Contract	Nov 2019
Validated Design & Submitted Permit Applications	May 2020
Steel Power Pole Purchase Order	Jan 2021
Permit Approval and Bidding	May/June 2021
Construction Phase I – Grading	May 2022
Construction Phase II – Landscaping	Mar 2023
Maint. & Establishment - Phase III	Dec 2024
Monitoring and Stewardship	Dec 2033

Project Authorization for Phase 1 construction occurred in January 2021. Project Authorization for Phase 2 construction occurred in May 2022. Phase 2-Landscaping was completed in March 2023.

### Authorization

9/26/2019 – Commission approved \$525,000 for a total authorization of \$1,125,000 (includes \$591,026 previously spent design funds)

7/16/2020 – Commission approved \$800,000 for a total authorization of \$1,925,000

1/21/2021 – Commission approved \$12,170,000 for a total authorization of \$14,095,000

5/19/2022 – Commission approved \$2,300,000 for a total authorization of \$16,395,000

The current authorization is \$16,395,000.

### Scope

The scope of work for this phase includes:

- Validation of previous design documents and related reports – **Complete**
- Review of additional collected data and incorporation of Tribal comments – **Complete**

## Lower Wapato Creek Habitat

- Additional monitoring and modeling of groundwater and salinity – **Complete**
- Design and permit steel monopoles – **Complete**
- Design and permit bridge and site – **Complete**
- Finalize design and permitting – **Complete**
- Construction Phase 1 – **Complete**
- Bidding of Phases 2 & 3 - **Complete**
- Construct Phases 2 & 3
  - Perimeter fence - **Complete**
  - Irrigation system - **Complete**
  - Planting – **Complete**
  - Landscape Maintenance - **Ongoing**
- Monitoring and stewardship – *scheduled for completion December 2033*

### Project Cost

The total previously spent on design and permitting in 2014 was \$591,026 and is being tracked with the new project costs. The table below provides the updated project costs and estimates.

2014 Design and permitting	\$591,000
Design and staff	\$4,091,000
Construction Phase I	\$9,202,000
Construction Phases II & III	\$2,511,000
<b>Estimated Project Total</b>	<b>\$16,395,000</b>

Monitoring and Stewardship in years 2023-2033 will be tracked under separate project numbers and have an estimated budget of \$250,000.

### Risks

Hot dry summer could have additional impacts on plant survivability, however, issues with the installed irrigation system have been resolved so hot and dry weather should not be a concern.

### External Funding

No external funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Parcel 40 Environmental Cleanup

<b>Project MID Nos:</b>	<b>101486.01 (Investigation) 101486.02 (Vapor Mitigation) 101486.03<sup>1</sup> (Insurance Recovery) 101486.04 (Vapor Monitoring)</b>
<b>Authorization:</b>	<b>\$1,274,000</b>
<b>Phase:</b>	<b>Construction and Planning</b>
<b>Current Estimate:</b>	<b>\$1,274,000</b>
<b>Cost to Date:</b>	<b>\$493,367</b>
<b>Start:</b>	<b>3/16/2020</b>
<b>Schedule Completion:</b>	<b>12/31/2030</b>
<b>Project Managers:</b>	<b>Scott Hooton</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Environmental cleanup is required at Parcel 40 (West Sitcum Terminal). An interim action, installation of a vapor intrusion (VI) mitigation system in Building 600 was completed in 2022. The first annual inspection was completed in Q2 2023, the system is in good shape and operating per the design.

Building 600 is currently occupied by SSA Marine and is used for marine terminal equipment maintenance. SSA Marine, has been kept abreast of sampling results and project development. The VI mitigation system is an interim action. The Port and Ecology are negotiating and agreed order for a Remedial Investigation, Feasibility Study and Cleanup Action Plan to select the appropriate cleanup action.

The Port has contracted an insurance archaeologist and an insurance coverage attorney to explore funding the investigation with historical insurance policies.

<sup>1</sup> Both the insurance archaeologist and insurance coverage attorney work on a contingency fee of 10% that will only be paid if funds are recovered. If funds are recovered payments will be made as insurance recovery is accrued, up to a cap of \$300,000 for each party.



## Parcel 40 Environmental Cleanup

A notice of tender was sent to the carriers in October 2021. The responses from the carriers thus far have not resulted in coverage for the investigation or reimbursement for the vapor mitigation system.

### Project Schedule

Completing the environmental investigation and implementing a cleanup could take up to 10 years. Ecology is aware of the issues at the Site, and agreed order negotiations are expected to be concluded during 2H2024.

### Authorization

3/16/2020 – Initial project authorization of \$30,000

5/21/2020 – Executive authorization of \$130,000

10/5/2020 – Executive authorization of \$128,000

3/18/2021 – Commission Authorization of \$316,000

5/5/2021 – Commission Authorization of \$670,000

The current authorization is \$1,274,000.

### Scope

Vapor Mitigation System (Interim Action):  
Completed in 2022.

Insurance Cost Recovery: Fund the investigation via historical insurance coverage.

1. Obtain a coverage opinion from the insurance coverage attorney (completed Q3 2021).
2. Tender claims to carriers (completed Q4 2021).
3. Ecology will require the Port to complete the RIFS and CAP regardless of the availability of insurance coverage.

Quarterly and annual inspections of the vapor monitoring system will be performed under the annual programmatic budget that is tracked under a different MID.

### Project Cost

Project costs are estimated at \$1,274,000 and will cover the scope tasks presented above:

- Preliminary Investigation and Insurance Recovery = \$830,000
- VI Mitigation (Interim Action) = \$444,000 (actual cost = \$335,680)

Complete investigation and cleanup costs are not currently estimable.

### Risks

If site cleanup is not completed the vapor mitigation system may have to be operated and maintained for decades.

If funding the investigation with historical insurance is not successful, the Port of Tacoma will bear the expense of the investigation until cost recovery can be pursued from the other PLPs.

### External Funding

Grant funding will be pursued if needed and as opportunities arise. Insurance recoveries are being pursued.

Cost Share: None.

# Semi-Annual Project Summary



January-June 2024

## Parcel 105 UST (Underground Storage Tank) Investigation

Project MID No:	101488.01
Authorization:	\$340,000
Phase:	Planning
Current Estimate:	\$340,000
Cost to Date:	\$330,178
Start:	2/27/2020
Schedule Completion:	12/31/2024
Project Manager:	Scott Hooton



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

This effort was initiated to address potential cleanup liability associated with prior operation as a log handling facility by Weyerhaeuser. The focus of this effort has been hazardous materials associated with debarker equipment and petroleum releases from former underground storage tanks.

A hazardous materials survey to support demolition of the debarker equipment was completed in 2023. Port Engineering is developing an estimate to demolish the debarker equipment as a separate project.

A petroleum release associated with the USTs was reported to Ecology in 1990, and remediation was performed by Weyerhaeuser. The Port completed a remedial investigation in 2023 and entered into Ecology's Voluntary Cleanup Program (VCP).

VCP issued an "Opinion Letter" in August 2023 requesting additional investigation which was completed in earlier this year and reported in June 2024.

### Project Schedule

The Port is awaiting a response from the VCP program for the additional work completed in 2024.

### Authorization

11/9/23 – Executive approved \$45K for a revised total of \$340K

The current authorization is \$340,000.

### Scope

The scope of work includes:

- Additional investigation recommended in an opinion letter from Ecology's Voluntary Cleanup Program

### Project Cost

The total estimated cost of the project is \$340,000.

## Parcel 105 UST (Underground Storage Tank) Investigation

### Risks

While all the soil and groundwater results from the Port's work to date are below current Ecology cleanup levels, there is nevertheless a risk the VCP could request further investigation rather than making a finding for "No Further Action".

### Grant

Name of Grant: Toxics Cleanup Integrated Planning Grant

Value of Grant: \$200,000

Port Match: \$0

Status: Received \$197,898.

Additional grant funding will be pursued as opportunities arise.

# Semi-Annual Project Summary



January-June 2024

## Port Maritime Center

<b>Project MID No:</b>	<b>101549.01</b>
<b>Authorization:</b>	<b>\$11,770,000</b>
<b>Phase:</b>	<b>Design</b>
<b>Current Estimate:</b>	<b>\$110,000,000</b>
<b>Cost to Date:</b>	<b>\$3,440,000</b>
<b>Start:</b>	<b>12/19/2018</b>
<b>Schedule Completion:</b>	<b>12/31/2027</b>
<b>Project Manager:</b>	<b>Stanley Ryter Robert Healy</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

The Design/Build team is at nearly at 60% design completion. The size and footprint of the buildings has been set at approximately 60,000 square feet. Detailed design is ongoing.

Railroad negotiations have progressed to the point of agreeing on a temporary construction access and elimination of a potential overhead or undercrossing. Details of an at grade crossing are being negotiated.

Commission approved design dollars to get to 60% design. Commission also approved the basic lease framework with Tacoma Public Schools.

During design additional environmental sampling was conducted to support cleanup action planning.

Cleanup alternatives were evaluated, cleanup permitting is ongoing, and an interim action work plan is under development to allow for cleanup with the project area to occur before site development and building construction begins. Commission authorization will be requested for the interim action clean in August 2024. Cleanup construction is scheduled to begin in September 2024.

### Project Schedule

Commission Action for Remediation Approval	August 2024
Site Remediation Begins	Sept 2024
Commission Action for Approval of GMP	October 2024
Bldg Foundation work begins	December 2024

## Port Maritime Center

### Authorization

3/19/24 Commission Authorized \$7,000,000 for a revised total of \$11,770,000.

The current authorization is \$11,770,000.

### Scope

Port Parcels 94 and 92 are being considered for development of a Maritime Skills and Port Maritime Center campus. The Port's vision is to partner with the Tacoma Public School District, the Puyallup Tribe, and other interested parties in the development of a world class Maritime Skills Center and Port Maritime Center focused on supporting the future employment needs of the maritime and logistics industry and the Port's business operation needs, while honoring the Puyallup Tribe's heritage as the original inhabitants of the land.

The scope of the project includes: evaluation of alternatives and planning for a new Port Maritime Center and site development at Port Parcel 94 and possibly other nearby Port Parcels; site investigation including survey, geotechnical assessment, and environmental site assessment; evaluation and planning for sustainable building development; permit planning and support; project management support for alternative public works delivery, specifically progressive design build; stakeholder engagement and public outreach

planning; and 60% design for future construction of a Port Maritime Center.

### Project Cost

The project is estimated to be \$110,000,000. The project, as authorized, is currently on budget.

### Risks

The risks include the cost for removal of the environmental contamination, reaching agreement with the BNSF over railroad crossings, and continued negotiation with the Puyallup tribe over appropriate use of the "Boot" island area.

### Grants

Source: Washington State Department of Ecology

Value: \$300,000

Local Match: \$0

Status: Closed

Source: Washington State Department of Commerce Community Decarbonization Grant

Value: \$2,479,344

Local Match: \$537,355.50

Status: Agreement Pending



# Semi-Annual Project Summary



January-June 2024

## Port Administration Building Electric Vehicle Charging Stations

Project MID:	101584.01
Authorization:	\$1,165,000
Phase:	Completed
Current Estimate:	\$723,289.7
Cost to Date:	\$723,289.7
Start:	9/26/2021
Schedule Completion:	4/17/2024
Project Manager:	Elly Bulega



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

This project is 100% complete. The chargers have been installed and are working without any problems.

The project was completed on time and within budget.

**This will be the last report on this project.**

### Project Schedule

Task / Milestone	Date
Substantial Completion	March 18, 2024
Final Completion	April 17, 2024.

### Authorization

3/15/2022 – Executive approved design up to 30%.

8/31/22 – Executive approved design up to 90%.

1/18/22 – Executive approved design up to 100%.

2/21/23 – Commission approved \$1,015,000 for construction.

The total authorization was \$1,165,000.

### Scope

This project's scope of work includes installation of the electric power infrastructure to support twelve (12) EV charging stations, which are six (6) double sided, Level-2 electric vehicle charging points. Each charging point will have two (2) plugs, capable of charging two (2) vehicles at the same time. This project will install three (3) charge points since only four (4) to six (6) new EVs will be procured this upcoming year. The Port will install the remaining three (3) charge points in the future when more EVs are available. The scope includes network installation on each charging point and a 1-year service / power management program through the charge point vendor.

### Project Cost

The project was completed within the current estimate as presented to Commission on 2/21/23.

### Risks

At this stage of the project, there are no risks associated with the project that will impact costs.

## Port Administration Building Electric Vehicle Charging Stations

### Grant

No grant funding is associated with this project.

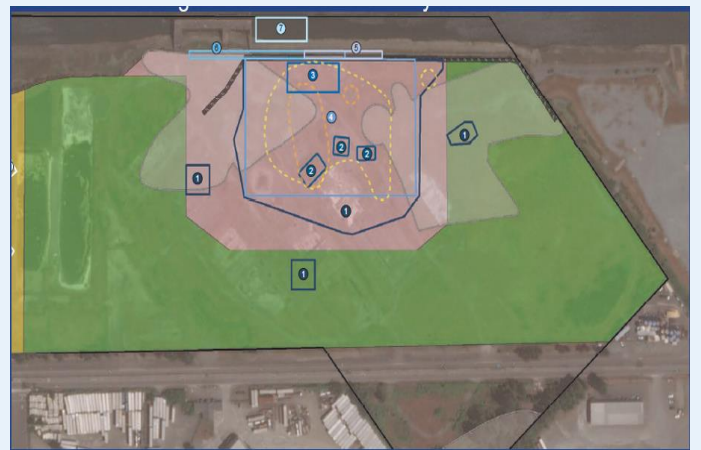
# Semi-Annual Project Summary



January-June 2024

## Arkema Manufacturing Area Interim Action

<b>Project MID No:</b>	<b>101585.01</b>
<b>Authorization:</b>	<b>\$1,327,000</b>
<b>Phase:</b>	<b>Preliminary Design</b>
<b>Current Estimate:</b>	<b>\$1,327,000</b>
<b>Cost to Date:</b>	<b>\$713,000</b>
<b>Start:</b>	<b>4/21/2022</b>
<b>Schedule Completion:</b>	<b>12/31/2026</b>
<b>Project Manager:</b>	<b>Brett Ozolin</b>



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

This project is associated with the larger body of work described in the semi-annual project summary for the Arkema RI/FS/CAP Agreed Order DE-5668, 2901 and 2920 Taylor Way.

Project team is in the process of completing the 30% design for the Containment Wall and Site Capping. Commission authorization for 100% design funding will be requested in July of 2024. The design program is planned to be generally complete in May 2025, contingent on regulatory agency reviews.

Interim Action Work Plan (IAWP) and federal permit packages to be submitted August 2024.

Project team requested budgetary approval in the 2024 IDDP process for Containment Wall construction and 24 acres of site capping.

### Project Schedule

The project is on schedule. Design authorization will be requested in August 2024.

This project has two components: containment wall and site capping. Both components will be advanced as a single interim action, with wall related work likely to precede capping work. Permitting and regulatory agency review will be initiated by Q4 2024. The earliest the regulatory processes could be completed would be May 2025. If all regulatory approvals are complete by May, commission authorization could be requested in June 2025.

Construction of the containment is anticipated to progress from 2025 to 2026, with site capping commencing in 2026.

Regulatory Approvals	May 2025
Commission Action – Containment Wall Construction	June 2025

### Authorization

4/21/2022 – Commission approved \$320,000.

8/15/2023 – Commission approved \$1,007,000.

## Arkema Manufacturing Area Interim Action

The current authorization is \$1,327,000.

### Scope

- Low Permeability Wall Final Design
- 24-Acre Capping and Redevelopment 30% Design

Final Design for the capping component and construction are not part of the current project authorization.

### Project Cost

The estimated cost for construction of the low permeability containment wall is \$6.1 million. Total design, permitting, and staff costs for this effort are estimated to be about \$500,000 and have been authorized. This includes preliminary design through final design.

Construction costs for site capping and redevelopment depend on scope and phasing which has not been finalized. Approximately \$800,000 of funding has been authorized to develop the 30% design of the anticipated plan. This includes preliminary design through 30% design. Cost for Final Design is estimated to be \$1,215,000, for a 100% design program cost of \$2,542,000 (wall and capping).

These expenditures are reimbursable under the MTCA grants described in the semi-annual project summary for the Arkema RI/FS/CAP Agreed Order DE-5668, 2901 and 2920 Taylor Way.

### Risks

Regulatory reviews and approvals drive schedule related risk. While approval durations can be estimated based on historical references, each project is unique in terms of scope and staffing. Regulatory approvals could require several months beyond initial estimates.

Regulatory reviews and approvals also drive cost risk due to potential for unanticipated direction or requirements. The estimate is based on the current anticipated scope, which will likely change only due to regulatory input.

### External Funding

Source: MTCA grant funding – Ecology’s Remedial Action Grant Program – Arkema RI/FS/CAP Agreed Order DE-5668 (First Grant)

Value: \$3,115,807

Local Match: \$3,115.807

Status: Executed in 2012, \$243K remaining (50% of next \$486K we spend)

Source: MTCA grant funding – Ecology’s Remedial Action Grant Program – Arkema RI/FS/CAP Agreed Order DE-5668 (Second Grant)

Value: \$2M

Local Match: \$2M

Status: Executed on 04/21/22

# Semi-Annual Project Summary



January-June 2024

## Building Demolition Program

<b>Project MID No/Nos:</b>	<b>101586.01 101587.01 101588.01 101589.01 101590.01</b>
<b>Authorization:</b>	<b>\$3,381,000</b>
<b>Phase:</b>	<b>Close Out</b>
<b>Current Estimate:</b>	<b>\$3,381,000</b>
<b>Cost to Date:</b>	<b>\$1,089,256</b>
<b>Start:</b>	<b>3/1/2022</b>
<b>Schedule Completion:</b>	<b>11/16/2023</b>
<b>Project Manager:</b>	<b>Elly Bulega</b>



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

The City of Tacoma (City) initially required the Port of Tacoma to install an enhanced stormwater treatment system at the 2302 Ross way and 2202 Port of Tacoma Rd sites. It took four months for the City and the Port to come to an agreement that an enhanced treatment system was not required by the Code. The City reversed its stance and required enhanced treatment. The Port pushed back because only basic treatment should have been required on these sites according to code.

The Port asked for the directors of the two organizations to meet and discuss the issue.

No significant progress was made. The Port decided not to continue to pursue attainment of the site development permits for this project, and the loading docks at the Port of Tacoma Rd and Ross Way location were not backfilled. This work was deleted from the contractor's scope on the project.

Backfilling of the ramps will be performed later with a different contractor once the site development issues have been resolved with the City. The Port environmental team will continue to work on the site development permit issue with the City moving forward.

The bids opened June 7<sup>th</sup>, 2023, and the low bidder was \$1,644,300 below the Engineer's estimate. If enhanced treatment ends up being needed for the project, there are enough funds in the budget to install the required system.



## Building Demolition Program

### Project Schedule

The demolition of the buildings is complete. **This will be the final report on this project.**

### Authorization

8/18/2022 – Commission approved \$3,041,000 for a revised total of \$3,381,000.

The current authorization is \$3,381,000.

### Scope

Location	Scope
2220 E 11th St (MID 101586.01)	Demolish approximately 4,500-SF of buildings to provide 0.59 acres of leasable yard space.
2302 Ross Way (MID 101587.01)	Demolish approximately 45,000-SF of buildings to provide 1.2 acres of leasable yard space
1110 Alexander (MID 101588.01)	Demolish a 4,000-SF building to provide 1 acre of leasable yard space
2202 Port of Tacoma Rd (MID 101589.01)	Demolish approximately 45,000-SF of buildings to provide 1.65 acres of leasable yard space.
2144 Port of Tacoma Rd (MID) 101590.01	

### Project Cost

Demolition was completed within the current estimate as presented to Commission on 8/18/22.

Location	MID	Cost to Date
Demo at 2220 E11th	101586.01	\$ 161,755.60
Demo at 2302 Ross Way	101587.01	\$ 420,617.41
Demo at 1110 Alexander	101588.01	\$ 107,211.35
Demo at 2202 PoT Rd	101589.01	\$ 269,041.96
Demo at 2144 PoT Rd	101590.01	\$ 130,632.27
TOTAL		\$ 1,089,258.59

### Risks

- The Port was unable to get the site development permits to backfill the loading docks at the Port of Tacoma Rd and Ross Way sites. The Port will not be able to use all the proposed usable space on these two sites.

### Grant

No grant funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Maintenance Back Up Generator

Project MID No:	101610.01
Authorization:	\$950,000
Phase:	Design
Current Estimate:	\$950,000
Cost to Date:	\$25,704
Start:	11/16/2022
Schedule Completion:	4/25/2025
Project Manager:	Joe Caldwell



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

Construction contract is ready to be advertised for bids.

### Project Schedule

- Construction Complete April 25, 2025; delayed from original date of July 8, 2024.
- Two causes for delay:
  - Procurement of genset took much longer than anticipated. Vendor response was very slow. Engineer needed to verify type of equipment was purchased to finish drawings.
  - Specs by PM also took longer than anticipated. Review and fixes delayed process.
- Bid opening scheduled for 8/21/2024.

### Authorization

The current authorization is \$950,000.

### Scope

The scope of work for this project includes:

- Design for new generator
- Procurement of generator
- Installation of generator by contractor
- Port maintenance install pads for genset

### Project Cost

The project is projected to be completed within the current estimate as presented to Commission on May 23, 2023.

### Risks

- Cost increase in material and labor.
- Lead time on genset delivery.

### Grant

No grant funding is associated with this project.

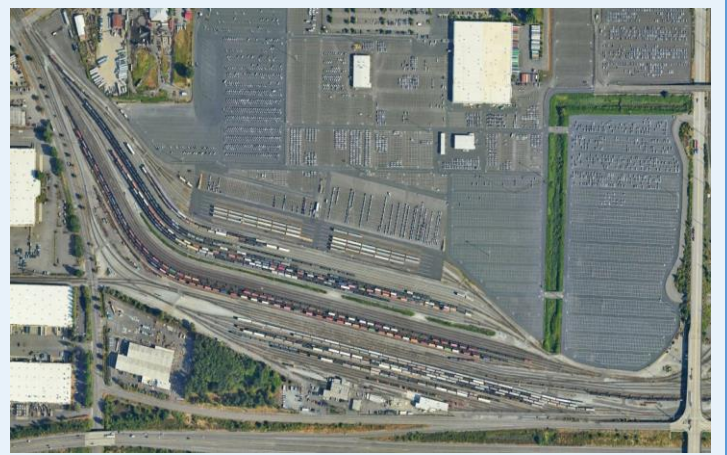
# Semi-Annual Project Summary



January-June 2024

## Banana Yard Switch Upgrade

<b>Project MID No:</b>	<b>101615.01</b>
<b>Authorization:</b>	<b>\$4,290,000</b>
<b>Phase:</b>	<b>Construction</b>
<b>Current Estimate:</b>	<b>\$4,290,000</b>
<b>Cost to Date:</b>	<b>\$102,280</b>
<b>Start:</b>	<b>5/1/2023</b>
<b>Schedule Completion:</b>	<b>12/31/2025</b>
<b>Project Manager:</b>	<b>Norman Gilbert</b>



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

The Port completed and received approval by FRA on the final design in January. The project was bid in February.

Due to bidder concerns of long lead items to meet the Buy America requirements of the project, a grant time extension was requested and approved by FRA.

The project received successful bids and a contract has been awarded.

The contractor is currently working through shop drawings and submittals.

Site construction is anticipated to occur during the next reporting period.

### Project Schedule

Due to concerns with long lead times for rail components, Port staff requested and was approved for a time extension to the grant performance period.

Procurement of these rail components is currently underway.

It is anticipated that the Contractor would start site construction in the October. Construction completion is anticipated by early Q1 of 2025.

### Authorization

No new authorizations for this period.

The current authorization is \$4,290,000.

### Scope

The scope of work for the completed design phase includes:

- Grant administration
- Project design and permitting
- Project management

The scope of work for the current construction phase includes:

- Grant administration
- Project management
- Construction

## Banana Yard Switch Upgrade

### Project Cost

The current estimated project cost is \$4,290,000.

The current authorization is \$4,290,000.

### Risks

Due to the Federal grant funding, the rail turnouts must be made in America per the Buy America clause. The consultant has reached out to vendors and confirmed that all components can meet this requirement.

The Port realized an issue with long lead times to procure Buy America qualified rail components and has mitigated this risk by obtaining a time extension to the grant agreement with FRA.

Phasing of turnout replacement and staying on schedule to minimize the impact to the capacity of the Banana Yard. Phasing plan was coordinated with Tacoma Rail.

### Grant

Name of Grant: Consolidated Rail Infrastructure and Safety Improvements Program (CRISI)

Value of Grant: \$2,500,000

Port Match: \$1,769,854.82

Status: Executed

# Semi-Annual Project Summary



January-June 2024

## Spreader Bay Doors

Project MID:	101616.01
Authorization:	\$370,000
Phase:	Construction
Current Estimate:	\$370,000
Cost to Date:	\$16,794
Start:	8/10/2022
Schedule Completion:	10/31/2024
Project Manager:	Joe Caldwell



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

- Construction project advertised on December 6, 2023.
- Site visit scheduled January 17, 2024
- Bid opening January 31, 2024
- Port Maintenance started construction and is in progress.
- ETA of roll up doors is late September 2024.

### Project Schedule

Door contract was awarded in February and lead time for door delivery has increased. Door should arrive late September and construction should be complete within 30 days of door arrival.

### Authorization

The current authorization is \$370,000.

### Scope

The scope of work for this project includes:

- Design the door retrofit.

- Solicit bids for door procurement and procure replacement doors.
- Construct new door frame.
- Install new doors.

### Project Cost

The project is projected to be completed within the current estimate as presented to Commission on May 4, 2023.

### Risks

- Cost increase in material and labor.
- Lead time on door delivery.

### Grant

No grant funding is associated with this project.



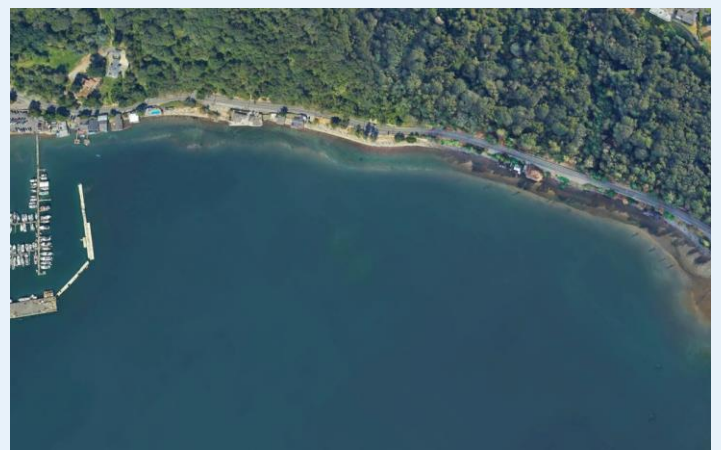
# Semi-Annual Project Summary



January-June 2024

## East Commencement Habitat Opportunity (ECHO)

Project MID:	101631.01
Authorization:	\$700,000
Phase:	Design
Current Estimate:	\$6,450,000
Cost to Date:	\$121,340
Start:	6/26/2023
Schedule Completion:	7/30/2027
Project Manager:	Norman Gilbert



### Project Status

**Schedule:** Delayed  
**Budget:** On or Within

### Significant Developments/Scope Changes

Preliminary design efforts were started under Executive Authorization. Commission authorization was approved to apply for permits and advance the design to 30% level.

### Project Schedule

Preliminary design started in late June of 2023. Full design effort to develop 30% design and permit applications kicked off in September of 2023. Advancement of design has been delayed in part due to the coordination between the Port, USACE and Puyallup Tribe of Indians. The coordination is paramount due to the USACE and Port desire to beneficially re-use dredge sediment from both the Blair Waterway Deepening project and the Berth Deepening projects at Husky and WUT.

Overall project scheduling may also be impacted by the type of habitat and sediment placement that will be approved for this site and how that works with the projects that will be generating the sediment.

### Authorization

No new authorizations for this period.

The current authorization is \$700,000.

### Scope

The scope of the project is to design and construct a nearshore intertidal habitat site along the shoreline of parcel 83. This intertidal habitat will help to protect shoreline and slow erosion. Material for this project is intended to beneficially reuse dredge sediment from the berth deepening projects along the Blair Waterway.

### Project Cost

The total project cost including all stages is currently estimated at \$6,450,000. The project costs will be further defined once an approved design is established.

## East Commencement Habitat Opportunity (ECHO)

### Risks

Permitting Delays: Due to recent staffing issues, it has taken longer than usual to obtain the necessary permits to perform work in the water.

The team is committed to apply for permits at the earliest possible time to help mitigate this risk.

Approve Design Delays: This site will require coordination and approval from all in-water permitting agencies, Washington State Department of Natural Resources, U.S. Coast Guard, and the Puyallup Tribe of Indians. The design will need to accommodate all parties' requirements.

### Grant

No grant funding is associated with this project.

# Semi-Annual Project Summary



January-June 2024

## Stormwater Infrastructure Comprehensive Plan

Project MID:	101636.01
Authorization:	\$335,000
Phase:	Planning
Current Estimate:	\$335,000
Cost to Date:	\$94,025
Start:	8/15/2023
Schedule Completion:	12/31/2024
Project Manager:	Mindi Kellar



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

Project was authorized by Port commission on August 15, 2023. Consultant was hired October 2023 and work has begun. There have been no changes to scope as presented to commission.

### Project Schedule

Consultant has been conducting research of GIS maps and a site visit to determine known locations of flooding within the Tideflats.

Staff have met with consultants to begin drafting risk analysis one-pagers for known locations of flooding within the Tideflats.

Consultants continue to work on infrastructure risk analysis, GIS review of ownership, and

### Authorization

08/15/23 – Commission approved \$335,000 for a revised total of \$335,000.

The current authorization is \$335,000. There has been no change to the project authorization amount.

### Scope

The scope of work for this project includes:

- Confirm property ownership and responsibility for stormwater infrastructure within the Tideflats
- Infrastructure Research and Analysis of known Port of Tacoma stormwater infrastructure
- Completed Stormwater Infrastructure Comprehensive Plan Document, including updated GIS maps.

### Project Cost

The project will be completed within the current estimate as presented to Commission on August 15, 2023.

## Stormwater Infrastructure Comprehensive Plan

### Risks

Due to the signing the ILA in August 2023, we have not been able to utilize all of the grant funding, which was scheduled to expire 12/31/2023. Staff applied for an extension on 12/01/2023.

### Grant

Name of Grant: Pierce County Flood Control Zone District Grant

Value of Grant: \$125,000

Port Match: \$210,000

Status: Active

Staff applied for an extension by the deadline of 12/01/2023 and the extension request was approved by the Board of Supervisors on March 6, 2024.

Our Extension request was granted on March 6, 2024, and an updated ILA was signed between the Port and Pierce County Flood Control Zone District on April 26, 2024. The new expiration date of the ILA is March 31, 2025.

# Semi-Annual Project Summary



January-June 2024

## Blair Waterway Deepening Project

Project MID	101651.01
Authorization	\$5,615,000
Phase:	Design
Current Estimate	\$5,615,000
Cost to Date	\$113,316
Start	1/9/2024
Schedule Completion	2/28/2027
Project Manager	Tony Warfield

### Navigation Channel Deepening



### Project Status

**Schedule:** On or Ahead  
**Budget:** On or Within

### Significant Developments/Scope Changes

N/A

### Project Schedule

The Corps is now assuming a four-year design effort with completion December of 2027. Staff are working with the Corps get to back to a schedule allowing construction to begin Q3 2027.

### Authorization

Commission approved original Authorization of \$5,615,000 11/21/23.

### Scope

The scope of this project is to partner with the US Army Corps of Engineers to design the deepening of the Blair Waterway navigation channel.

Further, the design process will explore a beneficial use project like the East Commencement Habitat Opportunity (ECHO) for the dredge material.

### Project Cost

Project costs are based on a 50% Port share of the Corps' assumed design costs. The Corps is refining their design estimates and will likely revise their estimate down.

### Risks

- Discovering unknown contamination during the sediment characterization studies.
- Discovering unexpected operational constraints as part of the Corps' Ship Simulation process Q4 of 2024.
- Not reaching agreement on habitat restoration (beneficial use) with the Puyallup Tribe.

### Grant

This project is not grant funded, but 50% of the costs are covered by the Federal government under Congressional Authorization.