

Thurston County Washington 2011 Budget

Adopted December 17, 2010



Historic Swede Hall in South Thurston County

*Creating Solutions for Our
Future*





Term Expires

Commissioner Cathy Wolfe	(D)	2012
Commissioner Sandra Romero	(D)	2012
Commissioner Karen Valenzuela	(D)	2014
Superior Court Judge Paula Casey		2012
Superior Court Judge Thomas McPhee		2012
Superior Court Judge Lisa Sutton		2012
Superior Court Judge Gary Tabor		2012
Superior Court Judge Chris Wickham		2012
Superior Court Judge Anne Hirsch		2012
Superior Court Judge Carol Murphy		2012
District Court Judge Kalo Wilcox		2014
District Court Judge Brett Buckley		2014
District Court Judge Samuel Meyer		2014
Assessor Steven Drew	(D)	2014
Auditor Kim Wyman	(R)	2014
Clerk Betty Gould	(D)	2014
Coroner Gary Warnock	(D)	2014
Prosecuting Attorney Jon Tunheim	(D)	2014
Sheriff John Snaza	(I)	2014
Treasurer Shawn Myers	(D)	2014

(D) = Democrat

(R) = Republican

(I) = Independent

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The financial health and welfare of Thurston County is dependent upon establishing and maintaining sound budgetary principles and strategies for implementation. These financial principles will govern the development and administration of budgets for all county offices and departments, effective December 15, 2009.

1. Thurston County will prepare annual operating and capital budgets that are balanced to forecasted revenues, and are consistent with approved long range strategic goals and capital facility improvement plans.
2. Beginning in 2010, Thurston County will use a process to evaluate program outcome measurements and the effects of alternative levels of service and associated budget authorizations.
3. Each county office and department will periodically seek and use citizen feedback in development of internal strategic plans and in establishing the top priorities for Thurston County government.
4. Each county office and department shall allocate available resources consistent with the strategic plans and service level priorities developed with public input.
5. The Commissioners' Office staff assigned to develop the budget will be charged with preparing and regularly updating a four-year forecast of expected revenues to the general fund and other major revenue sources based on updated assessments of the economic and demographic characteristics of Thurston County.
6. Thurston County will create and maintain a reserve for the general fund that is at least equal to one month of budgeted annual expenditures. This reserve will serve as a financial stabilization account to protect against temporary revenue shortfalls and unpredicted one-time emergency expenditures.
7. Thurston County will align specific programs with their respective funding sources and differentiate in budgeting between tax-supported activity, grant-supported activity and fee-supported activity.
8. For all governmental funds, expenditures will be limited to the purposes specified, and fund balances must be sufficient to meet ongoing budgeted obligations without incurring inappropriate surpluses or deficits.

9. Thurston County will determine and establish enterprise funds for all functions that can be reasonably supported by fees and ongoing non- general fund revenues. This means that the functions performed by the enterprise are supported by the revenues generated by that enterprise. Furthermore, the county will strive to establish fee and charge schedules for enterprise activities that will recover the full cost of providing the service, including both direct and indirect expenses.
10. The Thurston County Board of County Commissioners will monitor office and department budgets through the Financial Management Committee and County Budget Team, and recommend changes in funding levels as appropriate.
11. Thurston County will strive to maintain a bond rating of A+ or higher. The current rating for the County is Aa3.
12. Thurston County will avoid using one-time revenues to fund ongoing operations.
13. Thurston County will assure that there is a comprehensive county-wide financial system to be used by all county offices and departments to provide financial information, both budgets and actual, necessary to effectively operate and manage county resources. The county will assure that the said financial system is well maintained.
14. Thurston County will use and promote technology, information systems, and e-commerce solutions to improve efficiency and reduce labor costs where possible.

Budget and FTE by Department

Department # Fund #		Expenditure	FTEs
01	Assessor		
0010	General Fund	\$3,372,687	28.75
	Total	\$3,372,687	28.75
24	Assigned Counsel		
0010	General Fund	\$2,851,993	21.00
	Total	\$2,851,993	21.00
02	Auditor		
0010	General Fund	\$5,023,586	38.50
1050	Auditor's M & O	\$523,908	1.50
1090	Auditor's Election Reserve	\$228,581	0.00
	Total	\$5,776,075	40.00
25	Central Services & Facilities		
1070	GeoData Center	\$1,007,971	7.00
3150	Tilley Master Plan	\$20,000,000	1.00
5210	Central Services / Facilities	\$11,297,403	61.50
5220	Central Services Reserve	\$4,006,118	0.00
5230	Central Services Engineering	\$453,720	3.50
5410	Equipment Rental - M&O	\$3,828,307	14.00
5420	Equipment Replacement	\$3,423,200	0.00
	Total	\$44,016,719	87.00
20	Civil Service		
0010	General Fund	\$108,666	1.00
	Total	\$108,666	1.00
05	Clerk		
0010	General Fund	\$3,020,898	32.00
1020	Family Court Services	\$340,876	3.00
1050	Auditor's M & O	\$0	0.50
1910	LFO Collection	\$483,214	5.00
	Total	\$3,844,988	40.50

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
03	<i>Commissioners</i>		
0010	General Fund	\$1,586,759	13.25
1100	Detention Facilities Sales Tax	\$7,907,779	0.00
1150	Real Estate Excise Tax	\$8,120,428	0.00
1170	Trial Court Improvement	\$101,183	0.00
1180	Treatment Sales Tax	\$4,184,726	0.00
1300	Stadium/Convention Center	\$35,366	0.00
1380	Conservation Futures	\$1,795,940	0.00
1840	Debt Holding - 2010	\$19,340,000	0.00
1850	Debt Holding - 2009	\$21,077	0.00
3080	Jail Capital Projects	\$1,551,582	0.00
3140	County Buildings Fund	\$669,206	0.00
	Total	\$45,314,046	13.25
12	<i>Coroner</i>		
0010	General Fund	\$982,286	6.00
	Total	\$982,286	6.00
07	<i>District Court</i>		
0010	General Fund	\$3,025,177	25.00
	Total	\$3,025,177	25.00
29	<i>Emergency Services</i>		
0010	General Fund	\$3,239,196	7.00
1140	Emergency Management Council	\$3,161	0.00
1280	Medic One Reserve	\$6,500	7.00
1290	Medic One	\$12,135,200	0.00
	Total	\$15,384,057	14.00
22	<i>Human Resources</i>		
0010	General Fund	\$1,481,455	12.00
5030	Unemployment Compensation	\$820,207	0.60
5050	Insurance Risk Management	\$2,106,038	3.10
5060	Benefits Administration	\$750,228	2.10
	Total	\$5,157,928	17.80

Budget and FTE by Department

Department #
Fund #

			Expenditure	FTEs
08	<i>Juvenile Court/Probation</i>			
0010	General Fund		\$6,946,707	61.00
	Total		\$6,946,707	61.00
36	<i>Planning Department</i>			
0010	General Fund		\$1,897,129	10.00
	Total		\$1,897,129	10.00
09	<i>Prosecuting Attorney</i>			
0010	General Fund		\$7,933,095	62.90
1110	Victims' Advocate Program		\$368,650	4.00
1900	Anti-Profiteering Fund		\$20,143	0.00
	Total		\$8,321,888	66.90
40	<i>Public Health</i>			
1200	Veterans		\$407,373	1.00
1490	Public Health Technology Reserve		\$103,909	0.00
1500	Public Health		\$8,390,596	69.10
4510	Community Loan Repayment Fund #1		\$101,431	0.00
	Total		\$9,003,309	70.10
34	<i>Public Works</i>			
1190	Roads		\$26,179,990	124.69
3010	Roads Construction		\$15,913,428	14.69
4030	Solid Waste		\$20,592,623	33.63
4040	Solid Waste Reserve for Closure		\$1,335,753	2.57
4200	Boston Harbor Water/Sewer Utility		\$356,903	2.03
4210	Boston Harbor Reserve		\$100,356	0.00
4300	Tamoshan/Beverly Beach Sewer Utility		\$144,725	0.60
4340	Grand Mound Sewer Utility		\$1,041,451	2.19
4350	Grand Mound Water Utility		\$593,600	1.12
4400	Tamoshan Water/Sewer Utility		\$92,791	0.28
4410	Olympic View Utility		\$43,147	0.07
4420	Tamoshan Reserve		\$713,630	0.14
4440	Grand Mound Wastewater Capital Reserve		\$1,150,503	0.07
4450	Grand Mound Water Capital Reserve		\$219,773	0.62
	Total		\$68,478,673	182.70

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
27	<i>Resource Stewardship</i>		
0010	WSU Extension - General Fund	\$451,702	1.55
1030	Fair	\$593,616	3.50
1320	Recreation	\$533,349	3.00
1350	Noxious Weed	\$544,466	3.30
1720	Long Lake LMD	\$261,947	0.43
1740	Lake Lawrence LMD	\$131,779	0.42
1780	Basin Planning & Enhancement Projects	\$1,003,472	0.00
4060	Storm & Surface Water Utility	\$4,695,214	19.52
4070	Storm & Surface Water Utility	\$1,883,714	0.98
4124	Land Use & Permitting	\$3,447,447	25.50
	Total	\$13,546,706	58.20
10	<i>Sheriff</i>		
0010	General Fund	\$14,809,248	104.50
1420	LEOFF I - Long-Term Care	\$208,289	0.00
1440	Sheriff Special Programs	\$108,626	0.50
	Total	\$15,126,163	106.00
11	<i>Sheriff - Corrections</i>		
0010	General Fund	\$14,447,330	100.00
1450	Prisoners Concession	\$383,949	2.00
	Total	\$14,831,279	102.00
41	<i>Social Services</i>		
1400	Housing & Community Renewal	\$4,777,961	2.00
1500	Social Services	\$32,168,510	17.25
1510	RSN/IRRMA - Thurston	\$950,000	0.00
	Total	\$37,896,471	19.25
06	<i>Superior Court</i>		
0010	General Fund	\$5,048,939	40.65
1040	Law Library	\$111,785	0.15
1080	Family Court Services	\$53,074	0.00
	Total	\$5,213,798	40.80

Budget and FTE by Department

Department #
Fund #

			Expenditure	FTEs
04	<i>Treasurer</i>			
	0010	General Fund	\$1,080,742	8.90
	1010	Treasurer's M&O	\$0	1.25
	1120	Investment Administration	\$0	2.10
	1160	Real Estate Excise Tax - Technology	\$50,000	0.00
	1660	Road Improvement District #2	\$28,600	0.00
	2210	G.O. Bonds - 2002	\$437,400	0.00
	2220	G.O. Bonds - 2004	\$743,400	0.00
	2230	G.O. Bonds - 2005	\$2,300,500	0.00
	2240	G.O. Bonds - 2007	\$362,900	0.00
	2250	G.O. Bonds - 2009	\$2,426,850	0.00
	2260	G.O. Bonds - 2010	\$1,781,800	0.00
	4350	Grand Mound Water Utility	\$1,300	0.00
	4380	Olympic View Debt Service	\$1,100	0.00
	4480	Grand Mound Debt Service	\$365,800	0.00
	4510	Community Loan Repayment Fund #1	\$12,000	0.00
	5210	Central Services Debt	\$12,500	0.00
		Total	\$9,604,892	12.25
	<i>Non Departmental</i>			
23	0010	Non Departmental	\$5,058,676	0.00
		Total	\$5,058,676	0.00
	<i>State Examiner</i>			
90	0010	State Examiner	\$115,000	0.00
		Total	\$115,000	0.00
		Grand Total	\$325,875,313	1,022.50

Capital Improvement Project Summary

Project Name	Program	2011 Budget	Funding Source(s)	Project #
Reserve for Acquisition and Development	Conservation Futures	\$1,500,000	Conservation Futures & Grants	
Major Maintenance/Repair	Public Works - Parks	\$385,000	REET II	
Olympic View Sewer Collection/Treatment Improvements	Public Works - Olympic View Sewer Utility	\$10,500	Utility Rates	TBD
Tamoshan Beach Front Sewer System Collection Improvements	Public Works - Tamoshan Sewer Utility	\$700,000	REET II	4420-94021
Tamoshan Water System Upgrades	Public Works - Tamoshan Water Utility	\$3,000	Utility Rates	TBD
Grand Mound Sewer BioSolids Handling and Dewatering	Public Works - Grand Mound Sewer Utility	\$900,000	REET II	4440-94022
Grand Mound Wastewater Treatment Facility - Class A Reclamation	Public Works - Grand Mound Sewer Utility	\$40,000	REET II	4440-94023
Grand Mound Sewer Collection System Upgrades	Public Works - Grand Mound Sewer Utility	\$25,000	Utility Rates	TBD
Grand Mound Hwy 99 Sewer Lift Station	Public Works - Grand Mound Sewer Utility	\$40,000	REET II	4440-93400
Grand Mound Water System Upgrades	Public Works - Grand Mound Water Utility	\$5,500	Utility Rates	TBD
Grand Mound Wastewater Treatment Plan Upgrades	Public Works - Grand Mound Sewer Utility	\$73,000	Utility Rates	TBD
Boston Harbor Sewer Collection System Upgrades	Public Works - Boston Harbor Utility	\$56,000	Utility Rates	TBD
Boston Harbor Wastewater Treatment Plant Upgrades	Public Works - Boston Harbor Utility	\$17,000	Utility Rates	TBD
Boston Harbor Water System Upgrades	Public Works - Boston Harbor Utility	\$15,500	Utility Rates	TBD
Yelm Highway - Henderson to Rich Road	Public Works - Roads	\$7,930,000	Road Fund, Grants, REET II	3010-61192
Lathrop / 93rd Ave NW Intersection	Public Works - Roads	\$575,929	Road Fund, Grants	3010-61196
Old Hwy 99 Bridge 0-6	Public Works - Roads	\$300,000	Road Fund, Grants, REET II	3010-61311/61332
Littlerock Road / 93rd Ave NW Intersection	Public Works - Roads	\$10,000	Road Fund	3010-61319
Rich Road Upgrade	Public Works - Roads	\$651,024	Road Fund, Grants	3010-61321
Carpenter Road Widening	Public Works - Roads	\$100,000	Road Fund, Grants, REET II	3010-61329
Wilkensen Road Upgrade	Public Works - Roads	\$110,182	Road Fund, Grants	3010-61333
Vail Road / 153rd / Bald Hill Road	Public Works - Roads	\$2,872,360	Road Fund, Grants, REET II	3010-61365

Capital Improvement Project Summary

Project Name	Program	2011 Budget	Funding Source(s)	Project #
Independence River Bank Protection (North)	Public Works - Roads	\$10,000	Road Fund, Grants	1190-77095
Tilley Road Curve - Culvert	Public Works - Roads	\$35,300	Road Fund, Grants	TBD
Boston Harbor Road NE - Culvert	Public Works - Roads	\$2,346	Road Fund, Grants	TBD
Old Hwy 99 / McCorkle to Rich Road	Public Works - Roads	\$296,629	Grants	3010-61425
Meridian Road / Mullen Road Intersection	Public Works - Roads	\$546,629	Road Fund, Grants	3010-61426
Noschka Culvert	Public Works - Roads	\$292,000	Road Fund, Grants	1190-77144
Chehalis Western Trail, Bridge the Gap - Phase 3	Public Works - Roads	\$2,270,000	Grants	3010-61435
Delphi Road Upgrade – McLane Creek to SR101	Public Works - Roads	\$453,105	Road Fund, Grants	3010-61437
Delphi Road Upgrade – 32nd to 62nd	Public Works - Roads	\$200,000	Road Fund, Grants	3010-61451
Highway Safety – Rumble Strip / Guidepost	Public Works - Roads	\$2,035	Road Fund	N/A
Traffic Safety & Enhancement	Public Works - Roads	\$100,000	Grants	N/A
High Risk Rural Road / Road Run-off Safety	Public Works - Roads	\$7,751	Grants	3010-61453
Hazo House Complex	Public Works - Solid Waste	\$250,000	Tipping Fees	4030-91059
Rainier Drop Box Improvements	Public Works - Solid Waste	\$500,000	Tipping Fees	TBD
WARC Transfer Station Expansion	Public Works - Solid Waste	\$250,000	Tipping Fees	TBD
Beneficial Re-use of Closed Landfill	Public Works - Solid Waste	\$100,000	Post Closure Reserve	N/A
WARC Automotive & Equipment Storage	Public Works - Solid Waste	\$500,000	Tipping Fees	4030-91064
Utilities Conservation Project	Central Services	\$680,000	EECB Grant, Rates	TBD
Courthouse Security Projects	Central Services	\$100,000	Rates	N/A
High Speed Communications Link	Central Services	\$250,000	Roads, General Fund	TBD
Building 5 Tenant Improvements	Central Services	\$300,000	Building Reserves	N/A
FJC Smoke Alarm / Security Cameras	Central Services	\$450,000	Detention Sales Tax	
Mansard Roof Replacement	Central Services	\$265,000	Future Debt	TBD

Capital Improvement Project Summary

Project Name	Program	2011 Budget	Funding Source(s)	Project #
Sheriff Training Facility	Central Services	\$500,000	Future Debt	N/A
Emergency Power Projects	Central Services	\$54,000	General Fund	TBD
Major Maintenance / Repairs	Central Services	\$1,000,000	Rates	N/A
Reserve for Building Purchases	Central Services	\$2,500,000	Future Debt	N/A
3400 Building	Central Services	\$1,000,000	General Fund	
Tilley Road Master Plan	Central Services	\$7,000,000	Bonds, Road Fund	25T02
Woodland Creek Area Sanitary Sewer	Public Works - Water / Sewer	\$200,000	REET II, Grants, Loan	1190-92919
Woodland Creek Pollution Reduction - Tanglewilde Retrofit	Resource Stewardship - Storm and Surface Water Utility	\$600,000	Grants, Utility Rates	TBD
Vactor Waste Facility	Resource Stewardship - Storm and Surface Water Utility	\$20,000	Utility Rates	TBD
Nisqually Watershed Characterizations	Resource Stewardship - Storm and Surface Water Utility	\$225,000	Grants, Utility Rates	4070-92009
Waddell Creek at Pants Creek	Resource Stewardship - Storm and Surface Water Utility	\$50,000	Utility Rates, Road Fund	TBD
Tilley Road @ the Curves	Resource Stewardship - Storm and Surface Water Utility	\$75,000	Utility Rates, Road Fund	TBD
Meridian Heights	Resource Stewardship - Storm and Surface Water Utility	\$200,000	Utility Rates	4070-27W94
Deschutes River Wetland Protection / Enhancement	Resource Stewardship - Storm and Surface Water Utility	\$1,000,000	Grants	TBD
Stormwater Infrastructure Asset Management Data Collection	Resource Stewardship - Storm and Surface Water Utility	\$740,000	Utility Rates, Grant	TBD
Accountability & Restitution Center	Central Services	\$1,500,000	Bonds repaid with Detention Sales Tax	25190
TOTAL 2011		\$40,844,790		

For more information on these projects go to:

<http://www.co.thurston.wa.us/permitting/cap-facilities-plan/index.htm>



Tilley Campus Improvement



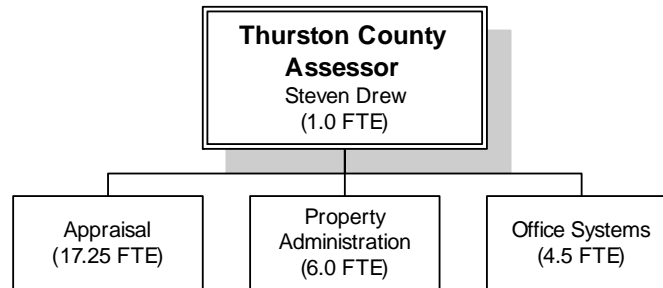
Grand Mound Utility



Martin Way Bridge



Yelm Highway

Organization:**Mission:**

To appraise all property on a fair and equitable basis, maintain accurate and easily accessible property information, and provide exceptional customer service.

2011 Goals:

- Appraise all property in Thurston County, with physical inspections of properties in West Olympia and Tumwater.
- Process all 2010 residential appeals in a timely manner to be done with responses before the end of 2011.
- Enhance the ability for the public to independently access online data related to property assessments, property tax exemptions, and property segregation records from the Assessor's website.
- Implement a web-based customer service survey to (1) identify user needs not being met, (2) be aware of user impressions regarding the quality of existing service, and (3) identify new service delivery initiatives.
- Finalize the office-wide implementation of a content management program into all primary business functions and enhance systems integration with the Ascend System.
- Lobby county departments and the county Information Technology Committee to acquire and roll out to county departments an "Automated Leave System" to eliminate inefficient paper-based record keeping systems for employee leave and time sheet records.

2011 Issues:

- The Assessor's Office will be implementing the final stages of phase 2 upgrade of its Computer Assisted Mass Appraisal system in early 2011. Staff training and the development of new business processes will be necessary.
- The 2009 staff reduction of 10 FTEs had a significant impact on service delivery in all facets of Assessor's operations in 2009 and 2010. Service level impacts will be magnified in 2011 in the event of population growth, workload increases, further budget reductions, natural disaster events, or a continuing economic decline. Service level impacts could manifest into backlogs in assessing new construction, processing revaluations, and handling appeals.
- The smaller staff will continue to impact customer service delivery through reduced office hours. The physical office is open to the public from 9 AM - 12 PM and from 1 PM – 4 PM; the website is available 24/7.
- Late receipt of 2009 appeal petitions from the Board of Equalization may cause overlap into 2011 for appeal response from Assessor's Office.
- Residential appraisers no longer attend Board of Equalization hearings. Staff will continue using a streamlined process for assessment appeals, which needs to include a tracking system used jointly by the Assessor and BOE offices. Unsupported BOE decisions will shift tax burdens and undermine adherence to mass appraisal standards as promulgated by the International Association of Assessing Officers.
- Fewer permits were issued and a smaller number of houses were being constructed in 2010. New Construction may be less in 2011.
- Assessed values were down for the third consecutive year in 2010, reflecting the continued fall of sale prices for single-family housing and sharp reductions in assessed values for many types of commercial and industrial properties. Ongoing drops in property sales prices, more foreclosures and delinquencies, and a weak economy will continue to have an effect on property assessments through 2011.

Funds:

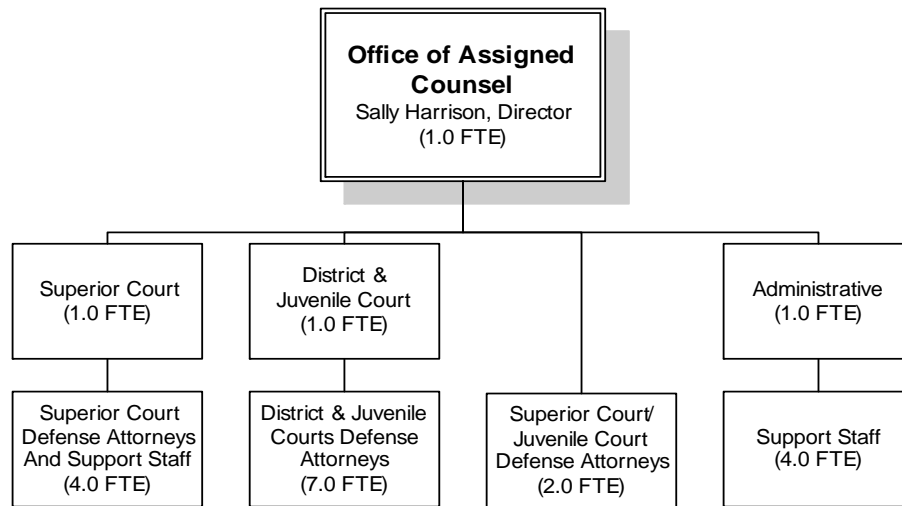
The Assessor's Office is funded entirely from the General Fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	29.25	28.25	28.25	28.75
<i>Expenditures</i>				
Personnel	2,655,422	2,485,837	1,661,951	2,570,886
Internal Services	587,377	604,262	399,850	666,801
Professional Services	87,716	38,000	24,184	22,000
Operating Costs	29,914	111,331	40,752	93,000
Capital Expenses	-	-	-	20,000
<i>Department Total</i>	3,360,429	3,239,430	2,126,737	3,372,687

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
From Other Funds	105,791	-	-	-
<i>Department Total</i>	105,791	-	-	-

Organization:**Mission:**

The Office of Assigned Counsel provides legal defense services for those people in Superior, Juvenile, and District courts facing criminal charges and who have been declared financially indigent by the Court. Representation is also provided for parents in dependency cases, and for mentally ill clients in civil commitment proceedings. Services are performed by in-house attorneys and contract attorneys. The office also manages professional services contracts for non-attorney experts.

2011 Goal:

To continue to provide competent public defense services to those who financially qualify.

2011 Issues:

The Office of Assigned Counsel provides public defenders to people who cannot afford an attorney in criminal cases. The public defenders provided are either a county (in-house) attorney or a panel/contract attorney (private practice). There has not been enough of a systemic change in 2010 in other parts of the criminal justice system to significantly impact the number of cases we are legally obligated to defend.

We submitted two policy level budget requests for 2011: The first was to note the change in state funding we are expected to receive from the State Office of Public Defense. The 2010 amount was \$248,202, and the estimated 2011 amount is \$239,045. This funding is based on Thurston County's population and felony case filings from 2009; the second request was to add one full time employee, a Defense Attorney I to our staff and to reclassify a support staff position to add support for the added attorney. This request is based on our current caseload statistics that show at least one full caseload being assigned out to panel/contract attorneys each month, instead of being kept in-house with county public defenders.

Funds:

The Office of Assigned Counsel is funded primarily from the General Fund. It also receives state funding and grants.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	19.00	20.00	20.00	21.00
<i>Expenditures</i>				
Personnel	1,776,363	1,892,313	1,218,249	1,947,313
Internal Services	401,813	388,399	258,263	405,765
Professional Services	679,134	475,915	360,408	475,915
Operating Costs	30,037	21,500	23,993	21,500
Debt Services	288	1,500	182	1,500
<i>Department Total</i>	2,887,635	2,779,627	1,861,096	2,851,993

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	41,252	41,506	12,161	42,084
From Other Funds	95,482	195,231	76,425	219,128
Intergovernmental Revenue	340,614	380,202	336,202	303,477
Misc Revenue	-	-	606	-
Grants	21,383	3,000	2,956	3,000
<i>Department Total</i>	498,730	619,939	428,350	567,689

Programs:		
Program: B801 OAC Personnel		
Description: Provides mandated legal representation to indigent accused felons and misdemeanants, indigent accused juvenile offenders and people subject to civil commitment proceedings. Staffing is provided for problem-solving courts. Provides support staff including legal assistants, paralegals and administrative supervisor. Provides for benefits and taxes associated with salaries.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,557,604	1,590,142
Program: B802 Administration Costs		
Description: Provides payment for supplies, equipment, bar dues, association dues, travel, training and miscellaneous expenses.		
Budget:	2010 Budget	2011 Adopted
Expenditures	23,000	78,876
Program: B804 Intergovernmental		
Description: Provides payment to Central Services for costs related to space lease, PC/network, records, phone, mailroom, postage and other miscellaneous items.		
Budget:	2010 Budget	2011 Adopted
Expenditures	388,399	405,765
Program: B805-B806, B822-B825 District Court Criminal – Criminal & Traffic Panel Attorneys & Professional Services		
Description: Provides for mandated legal representation in adult misdemeanor cases when an OAC attorney is unable to accept the case assignment for conflict or ethical reasons, or when their caseload limit is exceeded. Provides for non-attorney professional services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	167,068	167,068
Program: B808 Parents' Representation		
Description: Provides payment for one defense attorney and .67 FTE of a Legal Assistant II for the state funded Parents' Representation Program which is a mandated representation for indigent parents in dependency and termination cases.		
Budget:	2010 Budget	2011 Adopted
Expenditures	139,478	84,167
Program: B810-B811 Superior Court Panel Attorneys & Professional Services		
Description: Provides for mandated legal representation in adult felony cases when an OAC attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Provides for non-attorney professional services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	178,547	178,547

Programs:**Program: B812-B813 Homicide Panel Attorneys & Professional Services**

Description: Provides for mandated legal representation in homicide cases when an OAC staff attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.

Budget:	2010 Budget	2011 Adopted
Expenditures	15,000	15,000

Program: B815 Specialty Court – Treatment Sales Tax

Description: Provides mandated legal representation in DUI/Drug Court, Mental Health Court, Veterans Court, and support staff to assist with these programs.

Budget:	2010 Budget	2011 Adopted
Expenditures	195,231	219,128

Program: B816-B818 Juvenile Court - Criminal

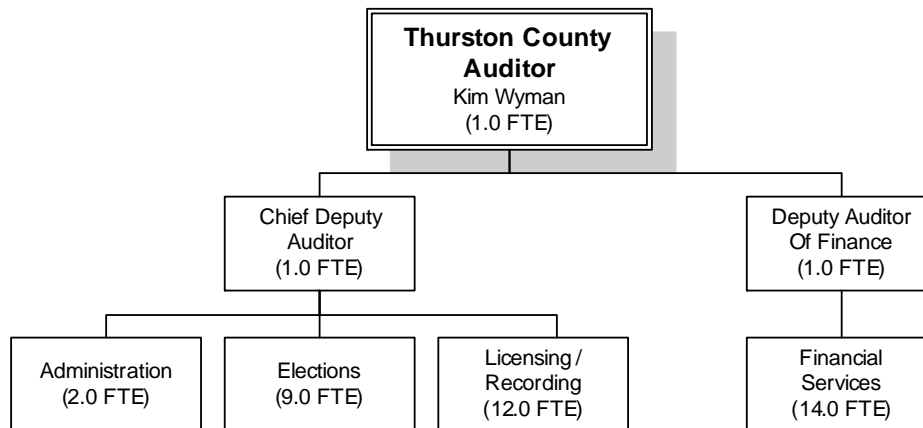
Description: Provides for one contract attorney handling a full caseload of juvenile offenders, panel attorney costs when our OAC staff attorney and/or contract attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.

Budget:	2010 Budget	2011 Adopted
Expenditures	58,100	58,100

Program: B819-B821 Juvenile Court - Civil

Description: Provides mandated legal representation to children in “Becca” proceedings (at-risk youth, Children in Needs of Service), truancy actions and other professional services.

Budget:	2010 Budget	2011 Adopted
Expenditures	57,200	57,200

Organization:**Mission:**

The Thurston County Auditor's Office is entrusted by the citizens, mandated by law, and driven by integrity to: process licenses and titles with knowledge and proficiency to ensure excellent customer service; record and preserve documents accurately for current and historical research; promote excellence in public finance and ensure integrity in financial reporting and administer accurate, fair, transparent, and impartial elections.

Purpose:

The County Auditor has a broad range of statutory duties and responsibilities that are supported by the General Fund.

- The Licensing and Recording Division duties involve specific statutory functions, such as: (1) recording of real property documents, (2) licensing, titling and registering of motor vehicles and watercraft, and (3) issuing various licenses, such as marriage and business licenses. The County Auditor also acts as an agent for the state departments of Revenue and Licensing in the collection of certain fees and taxes.
- The County Auditor Elections Division is the ex-officio supervisor of all primary, general and special elections for all federal, state, local, and special district elections. The County Auditor also has the statutory responsibility of maintaining the county's voter registration records.
- The County Auditor Financial Services Division performs financial functions, including: general ledger, payroll, accounts payable, fixed assets, budget preparation and monitoring, grant tracking, internal audit, rate-setting analyses, development of financial policies and preparation of financial statements.

2011 Goals:

- Provide the tools and resources to electronically image and index all records, current and past, for quick and accessible use and recovery.
- Using new technology, continue to be a statewide leader in accurate, timely voter registration and election results.
- Utilize the role of the Financial Management Committee to develop and update policies for more standardized financial reporting and oversight, including budgets and performance measures.
- Continue to receive clean audits and obtain a certificate of achievement for excellence in financial reporting in preparation of the Comprehensive Annual Financial Report (CAFR).
- Expand a citizen-based website that provides up-to-date information and statistics on the activities of the County Auditor's Office.
- Maximize vehicle and vessel licensing revenue to the state and county through efficient and timely processing of titles and renewals.

2011 Issues:**Reduction in Election Revenue Due to Judicial Election**

Voter registration and elections are conducted by the Auditor's Office for all political subdivisions and taxing districts within the county. This includes all federal, state, county, and local level offices and issues on the ballot. The cost of each election is proportionally allocated to each participating jurisdiction based upon the number of registered voters and the number of issues on the ballot. Voter registration costs are proportionally allocated between the county, cities, and towns in Thurston County.

While there are statutory requirements for jurisdictions to pay their share of election and voter registration costs, the exception to this is state reimbursement. By statute, the state only reimburses counties for election costs in odd numbered years and in special circumstance elections, like the Presidential Primary.

There is a four year election cycle, divided into odd and even numbered years. Historically, odd-year elections have lower turnout and expenditures. Even-year elections have the highest turnout and highest expenditures. From a county revenue perspective, the odd-year elections generally mean revenues from the state and the local taxing districts cover the cost of conducting elections. Even-year elections mean the county bears most of the election costs.

With this 2011 budget, we enter into the second of the odd-year elections in the cycle. This part of the election cycle will have lower turnout than 2010. The county normally has the highest revenues generated from elections because the county is reimbursed by the state and local jurisdictions who conduct elections, such as school, fire, or public utilities districts. However, due to a Superior Court judge vacancy, the county will have an office on the ballot. This will significantly reduce revenues because the county does not normally have any offices on the ballot in the odd-numbered years.

This could be a major decrease in revenues if few or no other districts have ballot issues or candidates on the ballot in the primary election. The county will be responsible for the majority of the election costs. Revenues in the general election will be reduced because of the judicial election but other districts will be on the ballot, so the effect will not be as great as in the primary election.

Redistricting

A potential issue for 2011, and definitely for 2012, is redistricting. This involves moving congressional, legislative, commissioner and precinct lines based on the 2010 census data. The state Redistricting Commission will convene in 2011 and will make decisions based on population distribution that could affect all counties. The budgetary impact of redistricting is unknown at this time. As details unfold from the Redistricting Commission, we will be in a better position to estimate the amount of work necessary to complete the changes to be implemented by the county by May, 2012.

MUNIS

Tyler Technologies, the parent company for our MUNIS financial system has developed a dashboard software system for easier and more convenient access to financial data and financial reports. It is a user-friendly web-based system that can fully integrate with our existing Microsoft systems and Sharepoint sites. The system is available to users on MUNIS version 7 and above. Thurston County is currently on version 7.5 and will be moving to version 8 in 2011 and version 9 in 2012.

The tailored dashboard software for our county would cost \$33,000, but has been offered free to existing clients by Tyler. The training and consulting is approximately \$3,600 and annual maintenance is \$5,900. The dashboard licensing requirement of unlimited licenses increases the cost to approximately \$42,000.

While there is no certainty, it is the opinion of our Business Applications Manager for MUNIS that the price of the unlimited upgrade will be reduced significantly when we move to version 9. For that reason, we are offering this as a heads up issue with a possible budget amendment in late 2011 for implementation in 2012.

Costs if implemented today – MUNIS Version 7.5 (current) and 8.x (2011)

Item	Price	Thurston Price (With Discount)
Dashboard Software	\$33,000	-0-
Services (Consulting/Training)	\$ 3,625 (plus travel)	\$ 3,625 (plus travel)
Maintenance	\$ 5,940	\$ 5,940
Unlimited Licensing Software	\$46,250	\$23,125
Services (Consulting/Training)	-0-	-0-
Maintenance	\$ 9,250	\$ 9,250
Totals:	\$98,065	\$41,940

Costs if implemented in 2012 as planned - MUNIS Version 9

Item	Price	Thurston Price (With Discount)
Dashboard Software	\$33,000	?
Services (Consulting/Training)	\$ 3,625 (plus travel)	\$ 3,625 (plus travel)
Maintenance	\$ 5,940	\$ 5,940
Unlimited Licensing	May be no charge	May be no charge
Services (Consulting/Training)	-0-	-0-
Maintenance	\$ 9,250	\$ 9,250
Totals:	\$51,815	\$ 18,815

The outstanding questions are:

1. Will the initial software costs for the dashboard still be free for existing customers?
2. Will unlimited licensing be included because the new 9.0 version cannot run without it?
3. Will consulting, training, and maintenance fees increase between 2010 and 2012?

Funds:

In addition to the General Fund, which supports much of the Auditor's Office functions, the Auditor operates with two other funds, as follows:

Auditor's Maintenance and Operations (M&O) Fund 1050. This fund provides resources to purchase systems and equipment for preservation of county historic documents. The fund is also used to cover document imaging by other county departments.

Auditor's Election Reserve Fund 1090. This Fund was established for the purpose of replacement and acquisition of elections equipment. The revenue is a surcharge on the cost of elections billed to local jurisdictions.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	42.00	40.00	40.00	40.00
Expenditures				
Personnel	3,200,472	3,394,949	2,062,241	3,524,364
Internal Services	908,800	975,382	632,502	917,486
Professional Services	421,828	308,890	179,294	305,273
Operating Costs	650,147	999,793	493,031	981,443
Debt Services	608	1,759	525	1,509
Capital Expenses	26,220	57,836	-	46,000
Transfers to Other County Funds	3,275	-	-	-
Department Total	5,211,349	5,738,609	3,367,593	5,776,075

State Examiner 90	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	0.00	0.00	0.00	0.00
Expenditures				
Professional Services	97,807	125,000	121,830	115,000
Department Total	97,807	125,000	121,830	115,000

EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	3,054,855	3,230,865	1,968,485	3,360,071
Internal Services	711,136	761,482	489,968	736,469
Professional Services	144,200	267,890	143,241	264,273
Operating Costs	425,924	679,793	310,716	661,264
Debt Services	608	1,759	525	1,509
Capital Expenses	-	11,836	-	-
<i>Fund Total</i>	4,336,722	4,953,625	2,912,935	5,023,586

Auditor M & O	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	145,617	164,084	93,755	164,472
Internal Services	196,404	212,325	141,483	178,636
Professional Services	277,629	38,000	36,046	38,000
Operating Costs	75,762	136,800	34,811	136,800
Capital Expenses	26,220	6,000	-	6,000
Transfers to Other County Funds	3,275	-	-	-
<i>Fund Total</i>	724,906	557,209	306,095	523,908

Auditor Election Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	1,260	1,575	1,050	2,381
Professional Services	-	3,000	7	3,000
Operating Costs	148,461	183,200	147,504	183,200
Capital Expenses	-	40,000	-	40,000
<i>Fund Total</i>	149,721	227,775	148,561	228,581

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	5,101,850	6,114,115	4,205,559	7,354,267
Auditor M&O	314,755	354,502	231,323	321,760
Auditor Election Reserves	103,192	150,019	137,621	120,717
Department Total	5,519,797	6,618,636	4,574,503	7,796,744

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	5,061,275	6,051,268	4,201,531	7,307,908
Misc Revenue	20,625	5,215	3,867	5,215
Grants	19,951	57,632	161	41,1440
Fund Total	5,101,850	6,114,115	4,205,559	7,354,267

Auditor M & O	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	169,548	232,742	117,626	205,000
Intergovernmental Revenue	142,159	110,000	106,985	105,000
Misc Revenue	3,049	11,760	6,712	11,760
Fund Total	314,756	354,502	231,323	321,760

Auditor Election Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	92,327	71,218	52,226	120,717
Misc Revenue	10,864	-	6,595	-
Grants	-	78,801	78,801	-
Fund Total	103,192	150,019	137,622	120,717

Programs:**Program: A200-A201 Administration**

Description: Provides direction, support and overall supervision to the Thurston County Auditor's Office, including business applications in licensing, recording, and elections.

Budget:	2010 Budget	2011 Adopted
Expenditures	439,286	446,445

Program: A210-A211 Records

Description: Administers the recording and preservation of real estate and other documents for current and historical research.

Budget:	2010 Budget	2011 Adopted
Expenditures	419,135	470,869

Program: A215-A216 M & O (Fund 1050)

Description: Provides the acquisition and maintenance of resources, including information systems and equipment, to support the imaging, mapping and preservation of county historic documents.

Budget:	2010 Budget	2011 Adopted
Expenditures	557,2090	523,908

Program: A220-A221 Licensing

Description: Administers the vehicle, vessel, mobile home, business, marriage and animal license program for Thurston County.

Budget:	2010 Budget	2011 Adopted
Expenditures	492,357	462,100

Program: A230-A234 Elections

Description: Conducts and oversees all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,638,366	1,654,568

Programs:**Program: A250-A251 Voter Registration (Fund 0010) & A270 Voter Equipment (Fund 1090)**

Description: Has the statutory responsibility to register qualified voters for cities, towns, and unincorporated areas of Thurston County and to maintain their voter registration records.

Budget:	2010 Budget	2011 Adopted
Expenditures	509,255	509,727

Program: A280-A281 Financial Services

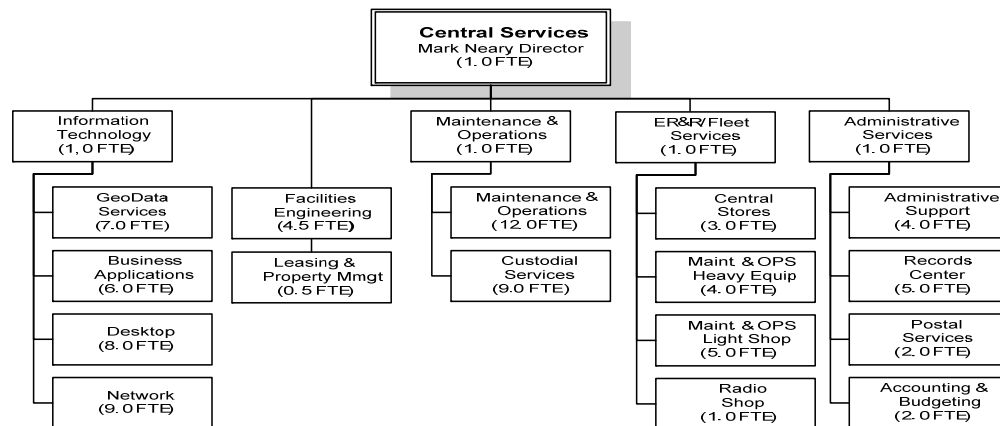
Description: Provides accounting, budgeting, rate setting, financial reporting, and internal auditing services for the offices and departments of Thurston County, and some outside agencies and special taxing districts.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,683,001	1,708,637

Program: Z000 State Auditor

Description: Provides budget for the annual State Auditor's Office financial statement review.

Budget:	2010 Budget	2011 Adopted
Expenditures	125,000	115,000

Organization:**Mission:**

Your request is our call to excellence.

Purpose:

The Central Services Department provides a range of professional internal services to county offices and departments. Centralizing these resources is an efficient and effective means of providing access to internal expertise. These include information services, the information desk, mail services, records management, computer network services, telecommunication services, desktop computer services, geographical information services (Geodata), building maintenance and construction projects, custodial services, real property management, and fleet services (both the operations and replacement funds). The Facilities Division maintains county owned facilities and administers leases of other facilities utilized by the county. The Equipment Rental and Replacement division purchases and maintains all of the vehicles and fleet equipment owned by the County.

2011 Goals:**Facilities Division**

- Relocate facility staff into space that will accommodate their needs.
- Enhance work order tracking system to document and analyze work performed.
- Continue to utilize in-house staff as much as possible to accomplish mid-range remodel and construction projects.
- Create a resource conservation management position that manages all county paid utilities.

Facility Engineering Division

- Accomplish capital construction work associated with the following major projects: Tilley Master Plan, 3400 building upgrades, Family and Juvenile Court smoke evacuation upgrades, Building 5 roof and HVAC upgrades, and energy efficiency upgrades to Buildings 1, 2 and 3.

Geodata Division

- Develop a plan to modernize the Geodata Infrastructure to provide better automation, more reliable service, quicker support turnaround and better end user tools. Establish a Geographic Information Services (GIS) stakeholder group to advise on service levels and help define roles and responsibilities of Geodata.

Information Technology Division

- Determine accurate costs and feasibility for alternative email platforms.
- Determine a new county standard phone platform for any future purchases. Develop a plan for replacement of current end-of-life system.
- Develop work plan for adding additional county functions to the county-wide imaging system.
- Explore and price technology to support increased demand for remote network access including: Virtual Private Network (VPN) and Virtual Desktop Infrastructure (VDI). Perform a network health assessment to make sure the current infrastructure is optimized for increased remote activity.
- Develop next step work plan to expand county Sharepoint system.
- Purchase additional storage for the county's Storage Area Network (SAN) to handle increase demand for files, emails, scanned documents, and photos. Price a quicker interface to the backup system to handle the increased growth (fiber connection).
- Explore alternative email archive program to provide quicker turn-around times for public email requests. Establish policy and procedures to help streamline the process to become more efficient.
- Identify risks of using personal employee owned devices for county network access. Establish policy for users that desire to use this access including possible stipends.
- Implement eForms - paperless arraignment signature process for courts. This project is grant funded from the Byrne Grant Courtroom Improvement Funds.
- Adopt Windows 7 for operating system standard for new PC. As Microsoft phases out Windows XP, the county will need to be moving to this new operating system.

Equipment Rental and Replacement Division

- Purchase two electric vehicles (Nissan Leafs – 100 mile range).
- Continue to develop Green Fleet Certification.
- Audit current fleet and analyze usage to determine appropriate need.
- Develop relationships with local municipalities and analyze possible shared services.

- Evaluate Fleet Services operational staff in relation to service standards.
- Evaluate alternatives to the Dodge Charger pursuit vehicles for the Sheriff's Office.

2011 Issues:

Facilities Division

- The County will take possession of the ARC facility and develop a plan to maintain equipment while building is unoccupied. The cost of providing these services is included in the Central Services 2011 budget. Central Services will work with county administration on how best to utilize the facility.
- Continue to implement energy efficiency measures working with Energy Services Company (ESCO), McKinstry. This work involves sealing the plenums and upgrading lights in Buildings #1 and #2 and #3. The grant will cover \$215,000 and Central Services needs to come up with a plan for financing the remaining \$500,000 cost.
- Perform roof, seismic, and other building upgrades to the 3400 building in order to make the entire facility useable space. The Board of County Commissioners has approved the issuance of \$2.24 million in debt covered by the general fund to perform this work in 2011. Additional tenant upgrades will be necessary in order to fully occupy the building with county operations that are currently in leased space. Central Services does not have a dollar amount associated with these improvements at this time and will have to work with the Board to identify a funding source.
- The County currently has some vacant space in county owned facilities, yet continues to lease buildings for certain operations. Central Services has been asked by the Board of County Commissioners to develop a plan to populate this vacant space in owned buildings with functions currently operating out of leased space. Central Services needs to identify a funding source to cover the costs associated with necessary tenant improvements to occupy currently vacant space.
- County owned buildings are in serious need of upgrades and major maintenance. A building reserve work plan for each county owned facility was created and funded in 2010. The cost of major maintenance items exceed the current funding available because it was not feasible to fully fund the plan in the first year. Central Services will prioritize necessary work.
- Begin Phase II construction of the Tilley Project including remodel of Building A, new construction of Building C, Emergency Operation Center, and Building D (insulated pole building for storage). During construction Public Works and equipment rental functions operating at the site will need to work around construction activities.
- The roof and HVAC system in Building #5 (Twin Star Credit Union building) are failing. Current proceeds in the building reserves for this building are estimated to be approximately \$200,000 at the end of 2010. Project costs are estimated at \$600,000.

GeoData Division

- Assist with the Science to Policy grant, creating a scientific data base to update land use codes, provide rationale for low impact development and accommodate growth while protecting and restoring our natural resources. Expand the scope of work performed on shoreline master plan to accommodate the needs of the Science to Policy grant within the timelines and criteria will be a challenge.
- Establish stakeholders group to define and prioritize work performed by Geodata staff. Currently there are more work requests than staff available.
- Adopt standard data set formats that can be utilized by offices and departments that want to add data layers to the GIS system. If all of the data gathered by individual offices and departments uses a standard format, incorporation into the system will be more efficient.
- Improve stability and efficiency of platform used to capture, maintain and present information. The current system is homegrown and requires manual programming and upkeep to keep website up to date.

Information Technology Division

- Both the manufacturers of the current email and phone systems are phasing out the version of software the County is operating under (old technology). It will cost approximately \$200,000 to replace the email application. Central Services is researching alternatives for the phone system. The replacement of the phone system will most likely have to be phased in over a number of years with the entire cost ranging from \$750,000 - \$1,000,000.
- The current network storage is growing at a fast pace, which makes it difficult to manage and backup. Additional storage will have to be purchased in 2011 using infrastructure reserves that are built into Information Technology rates charged to offices and departments.
- Public record requests continually increase in size and popularity. Current requests for email consume a large amount of staff time. The aging email archive is not able to meet the county's needs in a timely manner. Central Services is working with the current vendor to make improvements, but if this effort is not successful the county will have to purchase a separate archive management system ranging from \$20,000 - \$25,000.
- In an effort to decrease employee commuting the county is looking at alternative commuting options. Improvements to IT infrastructure will be necessary to support this demand. Central Services staff is analyzing current software to ensure it is capable of handling increased demand.
- Assess the health of the current configuration of the Windows Active Directory. Necessary changes could be performed with existing staff.

Records Division

- Coordinate and prioritize scanning work from offices and departments. With the implementation of Laserfiche document imaging system, the scanning workload for records center staff exceeds current capacity.

Equipment Rental and Replacement Division

- Replace 12 Sheriff vehicles that have met the end of their useful life. Currently, replacement costs for Sheriff vehicles are not collected over the estimated useful life of the vehicle. Approximately \$400,000 of general fund support is budgeted in 2011.
- Continue to operate during construction activity in 2011 and 2012 and accommodate our roads customers that are spread out into quadrants of the county.
- Research electric vehicle charging stations infrastructure requirements.

Changes from 2010 Budget:**Geodata**

- Overall reduction of over \$125,000. Reduced .25 FTE and lowered senior staff position to base salary associated with current vacant position and moved equipment replacement costs into reserves.

Tilley Master Plan

- This capital projects fund is used to accumulate all of the costs associated with the construction work occurring at the Tilley Road Public Works site: a new Public Works administration building, fuel island, emergency operations center, storage building and remodel work to existing buildings on site. Construction activities beginning at the end of 2010 will be in full operation in 2011.

Central Services

- Transferred custodial employee from Public Works to Central Services custodial crew resulting in an increase of \$80,000. This amount also represents the increase in custodial supplies associated with the additional work. Corresponding decrease for public works.
- Facilities M&O increased by \$160,000 mainly attributable to an increase in insurance risk costs allocated to Central Services for county owned buildings.
- Administrative costs decreased over \$200,000 since Central Services is not subsidizing any of the building reserve charges (in 2010 subsidized 20%).
- Information Technology software maintenance costs increased by \$63,000.

Building Reserves

- Budget increase is associated with the full cost funding the building reserves plan. In 2010 Central Services administrative operations fund subsidized over \$200,000 of contributions.

Facility Engineering

- Approximately \$20,000 decrease related to reductions in administrative and internal service costs.

Equipment Rental and Replacement Operations Fund

- Overall costs decreased in excess of \$588,000.
- Administrative costs decreased by \$77,000 mostly attributed to a decrease in Central Services administration allocated costs.
- General operational costs decreased over \$500,000. Operation and maintenance costs allocated to customers are based on actual work taking place in 2009 – then billed in 2011. Fuel costs decreased by \$300,000 and vehicle parts decreased \$100,000. Fewer accidents and newer vehicles that did not require as much major maintenance contributed to the decrease in vehicle parts.

Equipment Replacement Fund

- These costs are based on the vehicles and equipment that are expected to be replaced in 2011. Overall replacement costs for 2011 have a net increase of \$156,000.
- Public Works Roads Maintenance Division expected replacement costs for 2011 have decreased over \$1,000,000 compared to 2010.
- The Sheriff's Office is replacing 12 vehicles, in-vehicle computers and 11 bullet proof vests for a total increase of \$840,000. Replacement funds have been collected and are available for the computers and vests. Funding for the vehicle replacement is coming from the General Fund.

Funds:

The Central Services Department operates within seven funds, as follows:

Geodata Fund 1070. This fund is used to account for the operating costs associated with Geographic Information Services mapping and data management which provides service to internal offices and departments as well as the public for spatial and imagery data.

Tilley Master Plan Construction Fund 3150. This fund is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location.

Central Services / Facilities Fund 5210. This is the operating fund that accounts for the majority of the department's functions. Services include records, mail, information technology, telecommunications, facility maintenance and operations, lease administration, and custodial services.

Central Services / Facilities Engineering Fund 5230. This fund supports project management functions used to administer capital construction projects.

Central Services Reserve Fund 5220. This fund holds reserves to fund major cyclic facility maintenance to county buildings. Funding for these reserves comes from internal office and departments based on the occupied square footage within the county owned building. The fund also contains reserves for replacement of desktop personal computers and network infrastructure, which are funded by rates.

Equipment Rental and Replacement Maintenance Fund 5410. This fund is accounts for all maintenance and repairs to county owned vehicles and equipment. 2011 charges are the actual cost of maintaining the fleet incurred in 2009 (lags two years).

Equipment Rental and Replacement Reserves Fund 5420. Equipment Replacement Reserves accounts for funds to replace county vehicles and equipment. Each piece of equipment is assigned an estimated useful life at the time of purchase.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	87.75	85.25	87.25	87.00
Expenditures				
Personnel	7,145,343	7,420,577	4,609,357	7,572,334
Internal Services	1,346,965	1,404,321	1,015,815	1,556,863
Professional Services	274,013	3,826,880	176,133	2,495,343
Operating Costs	6,536,685	8,372,810	4,406,049	8,171,247
Debt Services	544	500	143	900
Capital Expenses	4,488,719	3,497,333	2,847,906	21,539,684
Transfers to Other County Funds	2,724,160	929,388	441,300	2,680,348
Department Total	22,516,430	25,451,809	13,496,703	44,016,719

EXPENDITURES BY FUND

Geodata	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	633,336	776,647	403,798	740,465
Internal Services	28,920	21,811	16,148	8,309
Professional Services	-	3,100	799	3,100
Operating Costs	149,688	236,425	22,477	156,979
Capital Expenses	-	22,000	21,704	-
Transfers to Other County Funds	-	127,623	127,623	99,118
Fund Total	811,944	1,187,606	592,549	1,007,971

Tilley Master Plan	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	-	-	92,739
Internal Services	100,867	21,934	127,843	31,168
Professional Services	8,067	3,228,066	-	1,800,000
Capital Expenses	644,725	-	1,008,022	16,076,093
Transfers to Other County Funds	-	-	-	2,000,000
<i>Fund Total</i>	753,659	3,250,000	1,135,865	20,000,000

Central Services/Facilities	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	5,002,380	5,135,486	3,211,869	5,210,400
Internal Services	662,191	966,396	613,730	1,104,813
Professional Services	214,807	282,852	162,364	278,863
Operating Costs	4,232,147	4,504,289	2,835,275	4,698,927
Debt Services	91	-	-	400
Capital Expenses	38,235	4,168	-	4,000
Transfers to Other County Funds	150,500	220,651	207,485	-
<i>Fund Total</i>	10,300,351	11,113,842	7,030,723	11,297,403

Central Services Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	9,471	44,005	25,007	103,906
Professional Services	37,705	291,762	7,500	386,780
Operating Costs	333,958	1,074,128	324,962	1,262,741
Capital Expenses	181,770	74,065	15,127	2,252,691
<i>Fund Total</i>	562,904	1,483,960	372,596	4,006,118

Facilities Engineering	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	317,041	301,643	198,553	310,422
Internal Services	70,103	84,002	55,896	61,771
Professional Services	183	500	-	500
Operating Costs	16,650	24,100	11,990	24,100
Debt Services	453	500	143	500
Transfers to Other County Funds	97,660	66,600	66,600	56,427
Fund Total	502,090	477,345	333,182	453,720

ER&R Maintenance	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	1,192,586	1,206,801	795,138	1,218,308
Internal Services	459,433	266,173	177,190	246,896
Professional Services	13,252	20,600	5,4670	26,100
Operating Costs	1,728,142	2,533,868	1,168,728	2,028,500
Transfers to Other County Funds	-	279,919	4,997	308,503
Fund Total	3,393,412	4,307,361	2,151,523	3,828,307

ER&R Replacement	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Internal Services	15,981	-	-	-
Operating Costs	76,100	-	42,617	-
Capital Expenses	3,623,990	3,397,100	1,803,054	3,206,900
Transfers to Other County Funds	2,476,000	234,595	34,595	216,300
Fund Total	6,192,071	3,631,695	1,880,266	3,423,200

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Geodata	790,459	1,187,711	763,997	1,007,977
Tilley Master Plan	4,016,259	-	53,043	18,000,000
Central Services/Facilities	10,880,128	10,796,708	6,881,120	11,263,921
Central Services Reserve	1,270,342	1,717,218	1,261,613	4,208,842
Facilities Engineering	507,617	474,976.00	295,146	453,814
ER&R Maintenance	3,642,419	4,194,350	2,693,076	3,852,023
ER&R Replacement	2,903,816	3,149,346	1,972,216	3,485,786
<i>Department Total</i>	24,011,040	21,520,309	13,920,211	42,272,363

REVENUE BY FUND

Geodata	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	94,116	1,103,646	760,412	1,002,918
From Other Funds	665,000	-	-	-
Intergovernmental Revenue	-	84,065	-	5,059
Misc Revenue	6,135	-	3,584	-
Grants	25,208	-	-	-
<i>Fund Total</i>	790,458	1,187,711	763,996	1,007,977

Tilley Master Plan	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	4,000,000	-	-	1,000,000
Misc Revenue	16,259	-	53,043	17,000,000
Fund Total	4,016,259	-	53,043	18,000,000

Central Services/Facilities	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	10,726,556	10,213,300	6,647,580	10,822,711
From Other Funds	117,504	549,142	200,483	406,944
Misc Revenue	36,069	34,266	33,056	34,266
Fund Total	10,880,128	10,796,708	6,881,119	11,263,921

Central Services Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	638,700	601,414	402,516	630,821
From Other Funds	-	236,851	207,485	2,240,000
Misc Revenue	630,185	878,953	651,612	1,338,021
Grants	1,457	-	-	-
Fund Total	1,270,342	1,717,218	1,261,613	4,208,842

Facilities Engineering	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	504,439	474,976	293,711	453,814
Misc Revenue	3,177	-	1,435	-
Fund Total	507,616	474,976	295,146	453,814

ER&R Maintenance	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	1,270,118	1,194,095	806,441	1,001,956
From Other Funds	200,000	200,000	-	208,150
Misc Revenue	2,169,305	2,800,255	1,886,635	2,641,917
Grants	2,996	-	-	-
Fund Total	3,642,419	4,194,350	2,693,076	3,852,023

ER&R Replacement	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	-	-	-	400,000
From Other Funds	6,798	-	4,997	-
Misc Revenue	2,897,018	3,149,346	1,967,220	3,085,786
Fund Total	2,903,816	3,149,346	1,972,217	3,485,786

Programs:		
Program: R040 Information Technology & GeoData (Fund 1070)		
Description: GIS mapping data management which provides access to spatial data. Responsible for data capture and analysis, database and system administration and map production.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,187,606	1,007,971
Program: B900 Administration (Fund 5210)		
Description: Administration provides both direct and indirect services. The indirect services include the administrative staff and the management team as well as costs charged to Central Services from the other internal service funds. The IT Manager and Facilities Manager positions are included within this program. These expenditures are distributed among the costs categories (programs) below and recaptured through our rates.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,787,364	1,544,138
Program: B905 Mailroom		
Description: This program provides mail delivery services to county departments and offices. Two deliveries and pickups per day per office/department.		
Budget:	2010 Budget	2011 Adopted
Expenditures	450,179	362,960
Program: B910 Records		
Description: This program provides records storage, imaging services, micro film services and records access services to county departments and offices. These costs are distributed based on the number of boxes in the records center as well as picks and pulls requested throughout the year.		
Budget:	2010 Budget	2011 Adopted
Expenditures	456,451	453,795
Program: B918 Imaging		
Description: General Fund reserves from 2007 provided funds to purchase and implement the county-wide imaging system. The remaining balance is to pay the final contract obligations for the project.		
Budget:	2010 Budget	2011 Adopted
Expenditures	75,000	60,000
Program: D111 & D159 Tilley Master Plan (Fund 3150)		
Description: This program is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location.		
Budget:	2010 Budget	2011 Adopted
Expenditures	3,250,000	20,000,000

Programs:**Program: B915 Information Technology (IT) Services**

Description: The IT division supports all technology needs for conducting county business. The services include implementation of new systems, maintenance of existing systems and hardware, infrastructure support, and consulting. These costs represent network development and support, application support and desktop support. There is currently one desktop support person for every 213 PCs. Almost \$1 million of the expenditures below are pass-through costs associated with maintenance contracts on computer applications used by offices and departments.

Budget:	2010 Budget	2011 Adopted
Expenditures	3,171,286	3,235,925

Program: B920 Telecommunications

Description: The telecom program is responsible for managing and maintaining the telephone PBX switch, voice mail, data communications, and remote telephone systems. New installations and changes to existing telephone, voice mail services and resolution of any telecommunications problems are performed by staff in this work group. The expenses include monthly phone usage charges and debt payments of approximately \$600,000.

Budget:	2010 Budget	2011 Adopted
Expenditures	732,777	717,112

Program: B925, B937 Facilities M&O

Description: This program provides facility management and supports county operations in 13 separate locations. Services prioritized are: life safety, building issues, preventative maintenance, corrective maintenance and service requests. Manages the tracking and paying of utility bills and recycling for all county offices. Includes surplus services and administrative staff support (1 FTE from Admin) dedicated to facilities. The 11 Facility Technicians maintain 113,172 square feet of 7/24 space and 349,361 square feet of 5/9 space.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,482,178	1,633,063

Program: B930 Custodial

Description: The Custodial Services Division provides cleaning services to 14 locations. Each custodian covers approximately 30,000 square feet per day.

Budget:	2010 Budget	2011 Adopted
Expenditures	600,241	676,038

Program: B935 Leases

Description: This program is used to accumulate all of the costs associated with leasing facilities for county operations. These costs are passed on to occupants of the leased space.

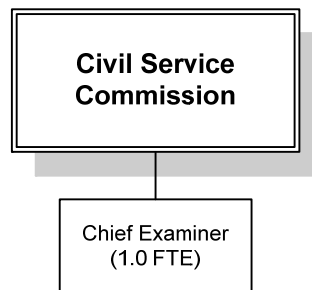
Budget:	2010 Budget	2011 Adopted
Expenditures	1,026,308	1,223,856

Program: B936 Utilities

Description: This program accumulates all of the utility costs for county operations. Utilities include water, sewer, garbage, stormwater, recycling, gas, and electricity.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,322,058	1,390,516

Programs:		
Program: B950 Facilities Engineering (Fund 5230)		
Description: This program provides project management services on major county construction projects like the Accountability and Restitution Center, Tilley Master Plan, and energy efficiency building upgrades.		
Budget:	2010 Budget	2011 Adopted
Expenditures	477,345	453,720
Program: G040-G042 PC, Software & IT Infrastructure Reserves (Fund 5220)		
Description: This program is part of the Central Service Reserve Fund and is used to accumulate resources to replace PCs, servers, and related technology infrastructure.		
Budget:	2010 Budget	2011 Adopted
Expenditures	603,887	630,507
Program: E000 ER&R Administration (Fund 5410)		
Description: Management, supervision and accounting for fleet operations.		
Budget:	2010 Budget	2011 Adopted
Expenditures	619,612	644,129
Program: E004-E006 ER&R Maintenance (Fund 5410)		
Description: Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	3,687,749	3,184,178
Program: E002-E003, E016-E018, E022, E027, E102-E103, E109, E111, E122, E124, E126, E135, E140, E172, E174, E185, E200, E205, E210, E330, E400, E403-E404, E406, E420, E430, E434, E435, E440-E441, E501, E521, E541, E699 ER&R Replacement (5420)		
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	3,631,695	3,423,200
Program: G105-G195 Building Reserves (Fund 5220)		
Description: This series of program codes has all of the county owned buildings segregated to track building reserves. Each building has a program code for M&O work and one for capital work to track the expenditures associated with each category.		
Budget:	2010 Budget	2011 Adopted
Expenditures	880,073	3,375,611

Organization:

Note: 2011 Budget reflects 1.0 FTE, however the Civil Service Commission has elected, at this time, not to fill the position because of the current workload and is utilizing a part-time temporary employee.

Mission:

The Civil Service Commission (The Commission) establishes and maintains employment eligibility lists and promotional lists with the goal to ensure that the Thurston County Sheriff's Office has all positions filled. The Commission provides recruitment services and administers examinations to provide for an impartial merit system of Civil Service employment. It maintains the classification system for the Sheriff's Office and monitors, investigates, and resolves compliance issues relative to the Thurston County Civil Service Rules.

2011 Goal:

Establish and maintain employment eligibility lists and promotional lists per RCW 41.14 for the Thurston County Sheriff's Office.

2011 Issues:

- As a result of county budget reductions, the Sheriff's Office is anticipating less recruitment and hiring in 2011. Accordingly, the Civil Service Commission is filling the Chief Examiner position with an extra hire. Should the Civil Service workload increase, the position may need to be increased to the budgeted 1.0 FTE.
- Should the Accountability and Restitution Center be used, The Commission anticipates the beginning of the recruitment and testing of Correction Deputies and other Correctional staff. The increased workload associated with ARC ramp-up staffing may require additional staff time for Civil Service.

Changes from 2010 Budget:

There were no significant changes from the 2010 Budget. The 2011 budget reflects a minimum amount of testing as in 2010.

Funds:

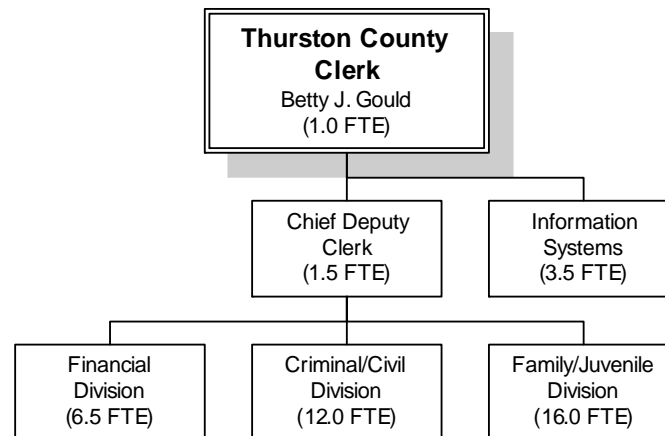
The Civil Service Commission is funded entirely by the General Fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	1	1	1	1
<i>Expenditures</i>				
Personnel	7,533	72,218	2,581	75,611
Internal Services	6,662	14,195	9,127	9,855
Professional Services	629	17,850	-	17,850
Operating Costs	2,416	5,350	1,546	5,350
<i>Department Total</i>	17,240	109,613	13,254	108,666

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	960	1,000	-	1,000
<i>Department Total</i>	960	1,000	-	1,000

Organization:**Mission:**

Efficiently maintain and protect the integrity and accuracy of the judicial records of Thurston County Superior Court while serving the public in a courteous, professional and timely manner.

Purpose:

To maintain, preserve and protect the integrity and accuracy of Superior Court records and to provide the most efficient means for the public to purchase documents on-line and to electronically file documents. Provide staff for all court proceedings to keep the record of the court's decisions for the public. Maintain financial records of all court cases. Provide access to justice by assisting victims of domestic violence and self-represented litigants. Maintain a collections program to collect financial obligations from criminal defendants.

2011 Goals:

- Continue the move to a "paper-on-demand" (paperless court) to improve access to the judicial system for government and law and justice agencies, public and the legal community.
- Update our vision for the next five years.
- Continue to improve business practices utilizing technology.

2011 Issues:

- Insufficient staff to audit court files that are eligible for destruction and permanent electronic preservation storage. This prevents the need to incur storage costs.
- Expand electronic filing of court documents to additional outside agencies and attorneys. This may require additional software and/or hardware to accommodate increased demand.
- Continue to improve the work environment and work processes to accommodate increased workload.

Funds:

In addition to its primary revenue from the General Fund, the Clerk's Office is responsible for managing two additional funds:

The Legal Financial Obligations (LFO) Fund 1910. This Fund was created to account for the collection of court ordered financial obligations and the associated expenses.

Family Court Services Fund 1020. This fund pays for expenditures related to the Family Court Facilitator Program. The Family Court Facilitator provides assistance, coordination, direction and services related to family law issues for litigants not represented by an attorney. The revenue for this fund comes from fees and the sale of forms.

TOTAL EXPENDITURES & FTEs BY DEPARMTENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	40.50	40.50	40.50	40.50
<i>Expenditures</i>				
Personnel	2,966,909	2,994,266	1,926,779	3,067,450
Internal Services	370,406	424,935	274,358	436,537
Professional Services	35,583	2,475	28,987	2,475
Operating Costs	115,501	318,026	87,259	318,026
Debt Services	6,369	12,500	3,531	12,500
Capital Expenses	-	8,000	-	8,000
<i>Department Total</i>	3,494,766	3,760,202	2,320,914	3,844,988

EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	2,543,944	2,481,480	1,665,401	2,491,423
Internal Services	370,406	393,682	260,189	400,492
Professional Services	11,030	2,475	3,433	4,000
Operating Costs	114,715	116,462	51,399	113,983
Debt Services	6,369	10,500	3,531	11,000
<i>Fund Total</i>	3,046,463	3,004,599	1,983,953	3,020,898

Family Court	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	171,814	210,356	144,814	206,802
Internal Services	-	10,102	6,735	10,874
Professional Services	24,553	-	25,554	-
Operating Costs	785	113,200	1,036	113,200
Debt Services	-	2,000	-	2,000
Capital Expenses	-	8,000	-	8,000
<i>Fund Total</i>	197,152	343,658	178,139	340,876

LFO Collections	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	251,151	302,430	116,564	369,225
Internal Services	-	21,151	7,434	25,625
Operating Costs	-	88,364	34,824	88,364
<i>Fund Total</i>	251,151	411,945	158,822	483,214

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	2,010,719	1,784,735	1,002,491	1,889,235
Family Court	260,540	218,250	177,197	247,325
LFO Collection	325,198	223,000	210,945	344,000
Department Total	2,596,457	2,225,985	1,390,633	2,480,560

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	848,038	727,400	612,765	802,400
Intergovernmental Revenue	476,214	475,135	6734	475,135
Misc Revenue	319,669	295,200	224,235	324,700
Grants	366,797	287,000	164,817	287,000
Fund Total	2,010,719	1,784,735	1,002,491	1,889,235

Family Court	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	227,554	212,250	167,584	236,325
Misc Revenue	21,212	6,000	9,613	11,000
Grants	11,775	-	-	-
Fund Total	260,540	218,250	177,197	247,325

LFO Collection	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Intergovernmental Revenue	312,949	210,000	201,508	330,000
Misc Revenue	12,249	13,000	9,437	14,000
Fund Total	325,198	223,000	210,945	344,000

Programs:**Program: A500 Administration**

Description: As the administrator of a county department, the Clerk has the responsibility to establish office policies, budgets, and procedures. The administrative team consists of the Chief Deputy, Systems Manager, Service Managers and Financial Manager. Accuracy and efficiency are critical to the Clerk's Office as even the slightest error or omission in indexing, posting, filing, preparation of writs, or disbursements of funds affects the life or property of members of the public and makes the Clerk personally liable for damages and subject to monetary fines.

Budget:	2010 Budget	2011 Adopted
Expenditures	319,347	335,555

Program: A520 Accounting (Fund 0010) & A500 Legal Financial Obligations (Fund 1910)

Description: Collection, accounting, and investment of court monies to ensure that the interests of the public and the county are secured. The Legal Financial Obligation (LFO) program collects past due court-ordered financial obligations on adult criminal and juvenile offender cases. The Collection Officers work closely with the Prosecuting Attorney's Office and other agencies to provide accurate information on defendants for the Judicial Officer. It is the goal of the program staff to attend the Non-Compliance calendar to assist the Judicial Officer with critical financial information regarding defendants appearing before the court on an Order to Show Cause.

Budget:	2010 Budget	2011 Adopted
Expenditures	688,440	768,240

Program: A540 Family Juvenile Court

Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public. The Domestic Violence program assists victims of domestic violence in civil matters. Staff works with alleged victims to procure protection orders to restrain family or household members from acts of violence against them.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,171,498	1,136,843

Program: A560 Clerk's Office Main Courthouse

Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public in civil and criminal cases. Maintains a collections program to collect financial obligations from criminal defendants.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,121,795	1,203,596

Program: A580 Records

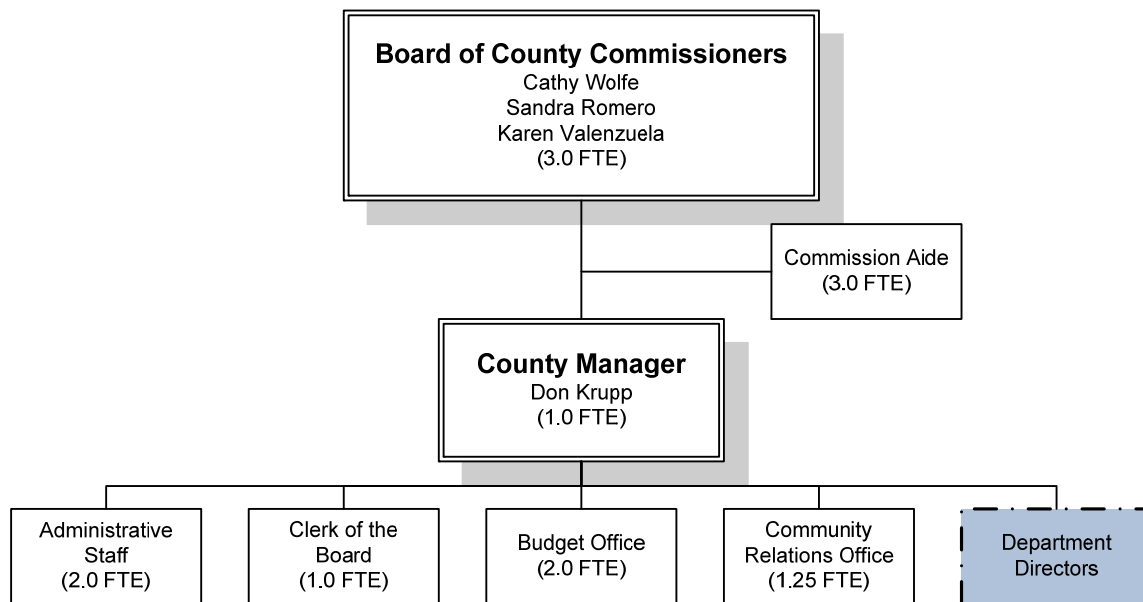
Description: In this role, the Clerk identifies and articulates the changing needs of the court record processing, of the storage, retrieval and disposal of documents, records and exhibits. Storage, retrieval and backup of all images of court files from 1847 to current; manages the system and ensures the protection of electronic records; storage, imaging, backup and protection of historical paper documents; all court files are audited, verified and images are checked for readability.

Budget:	2010 Budget	2011 Adopted
Expenditures	115,464	59,878

Program: A590 Court Facilitator (Fund 1020)

Description: The Family Court Facilitator Program assists self-represented litigants through the court process. This program informs, instructs and assesses the needs of self-represented individuals regarding family law matters. The Family Court Facilitator Program functions as a liaison and referral between individuals, court personnel, and internal and external agencies.

Budget:	2010 Budget	2011 Adopted
Expenditures	343,658	340,876

Organization:**Mission:**

Continuously improve services that sustain and enhance safe, healthy, diverse and vital communities.

Purpose:

The Board of County Commissioners (BoCC) is the county's legislative and executive authority and is made up of three Commissioners elected to four-year terms. The BoCC has budget and financial authority over all offices and departments, adopts laws governing such areas as health, land use, zoning and appoints members to advisory boards and commissions. The BoCC is also responsible for constructing and managing county property and managing county utilities, road and park systems. A primary duty of the BoCC is to set and adopt the annual tax levy budgets of the county.

The County Manager is appointed by the BoCC; all appointed Department Directors report to the County Manager. Under BoCC guidelines, the County Manager, with the support of the Budget and Fiscal Manager, Senior Management Analyst and an inter-departmental budget team, prepares the annual recommended county budget for a public hearing, deliberation, and adoption by the BoCC. Associated budget-administration functions include: multi-year fiscal forecasts for the county's General Fund; budget-status reviews and implementation of BoCC's budget-development policies and budget-management decisions.

2011 Goals:

- Provide leadership and oversight of county government, providing services, programs and infrastructure that meet the needs of county citizens.
- Coordinate with the Sheriff's Office, Central Services and other partners to implement uses for the Accountability and Restitution Center (ARC).
- Adopt the Critical Areas Ordinance, the Shorelines Master Plan and the Thurston County Strategic Plan.
- Develop and implement revenue and expenditure concepts and policies that lead to sustainable budgets and fiscally responsible fund balances in future years.

2011 Issues:

Accountability and Restitution Center (ARC): Additional cost to the general fund budget to open and operate the ARC as the main county corrections facility is estimated to be approximately \$4 million per year. The economic recession, combined with statutory limitations on county revenue growth, makes moving the inmate population of the county jail into the ARC not financially possible at this time. Consequently, the county must explore options other than using the ARC as a county corrections facility.

Fiscal Sustainability: Thurston County funds are expected to be financially sound in 2011, with sufficient revenue to adequately cover costs without significant reductions if county agencies continue careful spending habits and seek opportunities for savings. However, unless action is taken to reduce costs or increase revenue, future years will not have sufficient reserves to meet program needs, cash flow needs or the costs of unanticipated emergencies.

Environmental Stewardship: Limited staffing and lack of additional funds for programs such as Transfer of Development Rights and Impact Fees will continue to be an issue. Grant funding received in 2010 will expire in 2011 with some projects left incomplete. Prioritization will be needed for new interests and any additional programs. Education regarding regulatory framework and processes mandated by state and federal government must continue, especially in rural areas. While we have made progress towards 'green' purchasing across county government, we do not have a cohesive policy for all departments. Finally, more work is needed to assemble complete funding packages for much needed water quality projects, such as the Woodland Creek Estates sewer project.

Funds:

The Board of County Commissioners (BoCC) is funded by the General Fund. The BoCC also manages a variety of other funds that are not used for Board Office operations. They are listed in this section.

Detention Sales Tax Fund 1100. A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails.

Real Estate Excise Tax Fund 1150. This tax is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund. This is sometimes called "1st ¼ REET." An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992. This is sometimes called "2nd ¼ REET." Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Trial Court Improvement Fund 1170. Used to fund improvements to Superior and District Court, staffing, programs, facilities, or services. The legislature created a dedicated revenue source for the purposes of meeting the state's commitment to improving trial courts in the state, providing adequate representation to criminal indigent defendants, providing for civil legal services for indigent persons, and ensuring equal justice for all citizens of the state.

Treatment Sales Tax Fund 1180. Used for providing for the operation or delivery of new or expanded chemical dependency or mental health treatment programs and services and for the operation or delivery of new or expanded therapeutic court programs and services.

Stadium/Convention Center Fund 1300. A tax on the sale of or charge made for lodging that is used for tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities.

Conservation Futures Fund 1380. Used for acquiring conservation futures and other rights and interests in real property pursuant to RCW 84.34.210 and 84.32.220, and for acquisition of open space and park land, and maintaining and operating any property acquired with these funds.

Debt Holding Fund 1850. Holds the proceeds of the 2009 bond sale until needed for expenditures related to capital projects.

G.O. Bond Funds 2210 - 2250. These funds account for the principal and interest payments for past debt issuance.

Jail Capital Project Fund 3080. This fund is used to accumulate the costs related to the construction of the Accountability and Restitutions Center.

County Building Fund 3140. This fund accounts for a variety of capital projects throughout the county. This fund was seeded with one time money from General Fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Commissioners	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	13.00	13.00	13.00	13.25
Expenditures				
Personnel	1,290,384	1,335,490	880,965	1,404,503
Internal Services	454,093	729,724	371,090	336,441
Professional Services	735,181	421,212	30,055	838,485
Operating Costs	201,532	1,781,507	1,696,426	142,434
Debt Services	1,249	903	711	903
Capital Expenses	25,640,777	12,697,117	6,114,122	2,866,821
Transfers to Other County Funds	40,173,810	30,895,553	13,261,713	39,724,459
Department Total	68,497,026	47,861,506	22,355,082	45,314,046

Non-Departmental	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	0.00	0.00	0.00	0.00
Expenditures				
Personnel	97,493	480,000	47,658	480,000
Internal Services	6,181	26,186	-	769,589
Professional Services	316,827	545,625	209,434	713,625
Operating Costs	815,175	898,761	603,122	845,321
Debt Services	-	195,000	195,000	-
Transfers to Other County Funds	3,501,561	1,469,640	931,217	100,000
Department Total	4,737,237	3,615,212	1,986,431	2,150,141

EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	1,287,549	1,335,490	880,965	1,404,503
Internal Services	137,387	140,044	87,582	141,519
Professional Services	-	500	-	500
Operating Costs	21,690	39,334	12,453	39,334
Debt Services	1,249	903	711	903
<i>Fund Total</i>	1,447,876	1,516,271	981,711	1,586,759

Detention Sales Tax	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	6,459	8,211	5,788	3,257
Professional Services	6,318	5,000	-	5,000
Operating Costs	5,041	3,100	1,490	3,100
Transfers to Other County Funds	4,792,545	7,491,354	2,122,676	7,896,422
<i>Fund Total</i>	4,810,363	7,507,665	2,129,954	7,907,779

Real Estate Excise Tax	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	-	3,820	-	3,820
Professional Services	4,542	1,200	-	1,200
Operating Costs	8,087	1,700,000	1,625,000	-
Transfers to Other County Funds	4,418,699	9,652,000	1,515,530	8,115,408
<i>Fund Total</i>	4,431,328	11,357,020	3,140,530	8,120,428

Trial Court Improvement	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Internal Services	-	288	192	1,183
Professional Services	6,267	100,000	2,571	100,000
Operating Costs	20,929	-	2,147	-
Transfers to Other County Funds	49,313	-	-	-
Fund Total	76,509	100,288	4,910	101,183

Treatment Sales Tax	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Internal Services	-	7650	510	1,657
Professional Services	-	-	-	100,000
Transfers to Other County Funds	1,341,873	3,355,765	1,060,638	4,083,069
Fund Total	1,341,873	3,356,530	1,061,148	4,184,726

Stadium/ Convention Center	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Internal Services	-	61	41	68
Transfers to Other County Funds	35,298	35,298	35,298	35,298
Fund Total	35,298	35,359	35,339	35,366

Conservation Futures	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	8,318	19,052	12,701	28,178
Professional Services	689,198	-	(9,088)	500,000
Capital Expenses	-	1,596,000	-	1,000,000
Transfers to Other County Funds	183,172	225,855	69,058	267,762
<i>Fund Total</i>	880,688	1,840,907	72,671	1,795,940

2010 Debt Holding	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	-	-	-	100,000
Transfers to Other County Funds	-	-	-	19,240,000
<i>Fund Total</i>	-	-	-	19,340,000

2009 Debt Holding	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	-	11,019	7,346	21,077
Operating Costs	98,367	-	-	-
Transfers to Other County Funds	29,333,066	10,038,925	8,452,252	-
<i>Fund Total</i>	29,431,433	10,049,944	8,459,598	21,077

Jail Capital Project	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	2,834	-	-	-
Internal Services	218,031	471,157	201,976	109,7610
Professional Services	1,839	19,243	-	-
Operating Costs	24	-	12,906	-
Capital Expenses	25,112,676	10,534,117	6,114,104	1,441,821
<i>Fund Total</i>	25,335,404	11,024,517	6,328,986	1,551,582

County Buildings Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	83,898	75,307	54,954	25,921
Professional Services	27,017	295,269	36,572	131,785
Operating Costs	47,395	39,073	42,430	-
Capital Expenses	528,101	567,000	18	425,000
Transfers to Other County Funds	19,844	96,356	6,260	86,500
<i>Fund Total</i>	706,256	1,073,005	140,234	669,206

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	7,426	5,163	1,655	-
Detention Sales Tax	4,167,122	4,286,416	2,972,499	4,217,033
Real Estate Excise Tax	3,469,589	2,695,655	1,859,033	2,907,785
Trial Court Improvement	60,885	77,500	75,472	79,000
Treatment Sales Tax	2,255,002	3,914,000	2,554,289	4,000,108
Stadium/Convention Center	23,961	24,000	12,416	19,000
Conservation Futures	1,196,907	1,488,041	706,400	1,240,134
2010 Debt Holding	-	-	-	21,350,000
2009 Debt Holding	42,473,256	10,068,925	145,447	330,000
GO Bonds 1998	40	-	-	-
GO Bonds 2002	735,736	741,252	169,152	437,372
GO Bonds 2004	733,168	739,150	180,212	743,364
GO Bonds 2005	2,146,991	2,288,881	388,177	2,279,105
GO Bonds 2007	356,549	359,818	92,316	362,843
GO Bonds 2009	954,572	2,563,500	904,365	2,676,319
GO Bonds 2010	-	-	-	1,962,849
Jail Capital Project	29,270,498	11,024,517	7,751,986	1,543,850
County Building Fund	352,931	460,500	89,345	445,500
Department Total	88,204,634	40,737,318	17,902,764	44,594,262

Non-Departmental	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	53,013,530	54,724,545	33,123,484	55,273,326
Department Total	53,013,530	54,724,545	33,123,484	55,273,326

REVENUE BY FUND

General Fund – Commissioners	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	6,996	-	617	-
From Other Funds	-	5,163	1,038	-
Misc Revenue	430	-	-	-
<i>Fund Total</i>	7,426	5,163	1,655	-

General Fund – Non Departmental	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Taxes	48,469,912	49,850,505	28,988,986	51,253,326
Fees and Licenses	1,681,658	1,655,006	911,603	1,735,000
From Other Funds	150,500	700,000	700,000	-
Intergovernmental Revenue	2,346,164	2,151,048	1,815,865	2,056,000
Misc Revenue	365,296	367,986	707,031	229,000
<i>Fund Total</i>	53,013,530	54,724,545	33,123,485	55,273,326

Detention Sales Tax	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	3,858,484	3,914,000	2,576,443	4,000,108
Misc Revenue	308,638	372,416	396,056	216,925
Fund Total	4,167,122	4,286,416	2,972,499	4,217,033

Real Estate Excise Tax	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	2,543,895	2,530,080	1,548,113	2,667,210
Fees and Licenses	13,922	15,575	9,761	15,575
From Other Funds	365,000	-	-	-
Misc Revenue	546,772	150,000	301,159	225,000
Fund Total	3,469,589	2,695,655	1,859,033	2,907,785

Trial Court Improvement	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Intergovernmental Revenue	55,793	74,000	72,215	74,000
Misc Revenue	5,092	3,500	3,257	5,000
Fund Total	60,885	77,500	75,472	79,000

Treatment Sales Tax	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	2,243,305	3,914,000	2,554,289	4,000,108
Misc Revenue	11,696	-	-	-
Fund Total	2,255,001	3,914,000	2,554,289	4,000,108

Stadium/ Convention Center	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	22,209	22,000	11,764	18,000
Misc Revenue	1,752	2,000	652	1,000
Fund Total	23,961	24,000	12,416	19,000

Conservation Futures	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	1,090,828	1,398,156	605,204	1,163,759
Intergovernmental Revenue	4,347	4,700	16,572	6,700
Misc Revenue	101,732	85,185	84,625	69,675
Fund Total	1,196,907	1,488,041	706,401	1,240,134

2010 Debt Holding	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	-	-	-	21,350,000
Fund Total	-	-	-	21,350,000

2009 Debt Holding	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	42,473,256	10,068,925	145,447	330,000
Fund Total	42,473,256	10,068,925	145,447	330,000

GO Bonds 1998	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	40	-	-	-
Fund Total	40	-	-	-

GO Bonds 2002	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	735,639	741,127	169,086	437,247
Misc Revenue	97	125	66	125
Fund Total	735,736	741,252	169,152	437,372

GO Bonds 2004	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	733,082	739,025	180,160	743,239
Misc Revenue	86	125	52	125
Fund Total	733,168	739,150	180,212	743,364

GO Bonds 2005	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	2,146,830	2,288,756	388,099	2,278,980
Misc Revenue	161	125	78	125
Fund Total	2,146,991	2,288,881	388,177	2,279,105

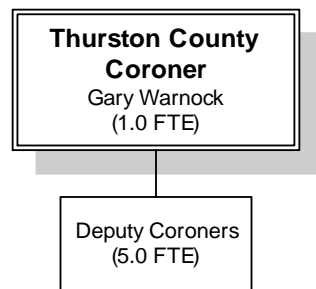
GO Bonds 2007	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	356,459	359,718	92,286	362,718
Misc Revenue	90	100	30	125
Fund Total	356,549	359,818	92,316	362,843

GO Bonds 2009	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
From Other Funds	954,572	2,563,194	904,297	2,426,194
Misc Revenue	1	306	68	250,125
<i>Fund Total</i>	954,573	2,563,500	904,365	2,676,319

GO Bonds 2010	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
General Fund Contribution	-	-	-	426,642
From Other Funds	-	-	-	1,535,707
Misc Revenue	-	-	-	500
<i>Fund Total</i>	-	-	-	1,962,849

Jail Capital Project	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
From Other Funds	29,333,066	11,024,517	7,744,031	1,543,850
Misc Revenue	(62,568)	-	7,955	-
<i>Fund Total</i>	29,270,498	11,024,517	7,751,986	1,543,850

County Buildings Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
From Other Funds	329,356	450,000	1,635	440,000
Misc Revenue	23,575	10,500	87,711	5,500
<i>Fund Total</i>	352,931	460,500	89,346	445,500

Organization:**Mission and Purpose:**

The Thurston County Coroner's Office (TCCO) reviews and/or investigates every death occurring in Thurston County. A thorough, comprehensive, and unbiased report is written for each death investigated. Autopsies are conducted on all homicides, traffic related deaths, industrial accidents, and all suspicious deaths. The Coroner's Office also works closely with the medical community, law enforcement, and fire department personnel, notifies next-of-kin, and inventories and returns personal property to the rightful heirs. The Coroner's Office operates 24 hours a day, 365 days a year.

2011 Goals:

- Coordinate investigative efforts with law enforcement, hospitals, first responders, and other agencies in a professional and courteous manner.
- Treat decedents and their effects with dignity and respect, and without discrimination.
- Conduct investigations and autopsies professionally and conscientiously, and complete reports expeditiously with regard for the concerns of family members, criminal justice, and public health and safety.
- Provide compassion, courtesy, and honest information to family members and, with sensitivity for cultural differences, make appropriate efforts in assisting with their grief, medical and legal questions, disposition of decedents and effects and other settlements.
- Collect, compile, and disseminate information regarding deaths in a manner consistent with the laws of Washington State.
- Identify and reduce preventable deaths from occurring through public education and awareness.

2011 Issues:

Lack of administrative support for the Coroner creates undue pressure and stress on the elected official who is the administrator of the office and the public face to the community. The Coroner performs a vast majority of all the administrative tasks with virtually no assistance (responding to Commissioners and other public officials, attending meetings, preparing payroll and budget, scheduling, purchasing/ordering of supplies and equipment, planning, oversight to deputies, correspondence, trainings, etc). In addition to the above, the Coroner is on-duty 24/7-365 to advise the on-call deputy coroner in high profile cases, request special assistance, find backup at scenes and in emergencies, and for problem-solving. There is currently no back-up for the Coroner.

The personal safety of employees and the integrity and security of remains and property housed in the TCCO is of the utmost importance. A Paul Coverdell Forensic Sciences Grant, through the National Institute of Justice, was awarded to TCCO for the purpose of purchase and installation of a key code/alarm system. However, the award amount of \$26,500 falls short of the average bid of \$50,000. This office must find the additional fund source in order to proceed with the project.

Funds:

The Coroner's Office is funded within the General Fund, but receives some state funding.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	6.00	6.00	6.00	6.00
Expenditures				
Personnel	531,505	549,296	352,789	563,784
Internal Services	127,898	145,351	96,143	169,615
Professional Services	128,381	152,545	90,122	152,545
Operating Costs	23,443	50,507	35,609	32,947
Debt Services	561	398	307	398
Capital Expenses	-	-	-	62,997
Department Total	811,789	898,097	574,970	982,286

REVENUE BY FUND

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	-	-	-	26,500
Intergovernmental Revenue	51,369	55,000	31,568	55,000
Misc Revenue	565	-	334	-
Grants	1,418	26,919	(1,418)	45,590
Department Total	53,352	81,919	30,484	127,090

Programs:**Program: B300-B301, B304-B305 Operations**

Description: Administration and operations include salaries and benefits for FTEs, including extra help and overtime, office supplies, small tools and minor equipment, travel, equipment leases and training and travel costs.

Budget:	2010 Budget	2011 Adopted
Expenditures	717,200	748,592

Program: B302 Death Investigations

Description: Death investigations include morgue supplies, personal protection gear and equipment. These funds are also applied to professional services (x-rays, lab work, dental charting or comparison) that are necessary in determining the identification of the remains and to determine the cause and manner of death.

Budget:	2010 Budget	2011 Adopted
Expenditures	41,097	93,894

Program: B303 Autopsy Reimbursement

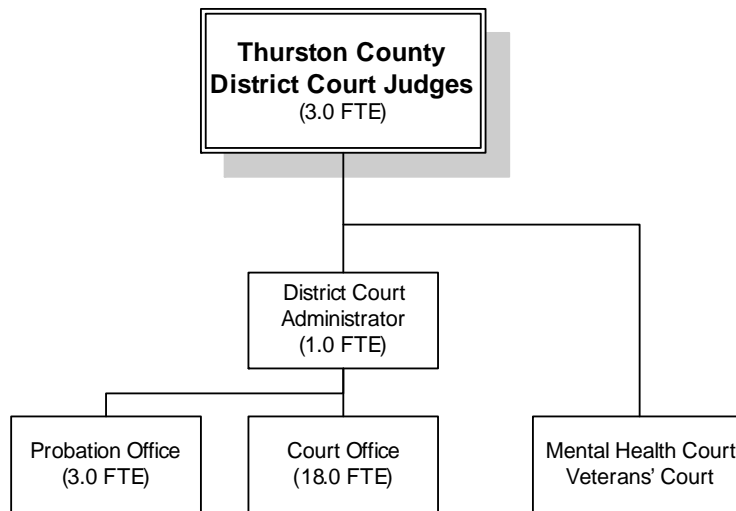
Description: The State of Washington, through the Forensic Investigation Council, reimburses the county 40% of the total amount expended on autopsies and other professional services (those services that are deemed by the pathologist as necessary to render an opinion as to cause and manner of death). The state also reimburses the county 100% of all autopsy costs and other professional service fees that are associated with children under the age of three.

Budget:	2010 Budget	2011 Adopted
Expenditures	135,000	135,000

Program: B306 Indigent Burial

Description: These funds are used to provide for the disposition of the remains of any indigent person who dies within the county and whose body is unclaimed by relatives or church organizations.

Budget:	2010 Budget	2011 Adopted
Expenditures	4,800	4,800

Organization:**Mission and Purpose:**

The District Court is composed of three elected judges and has jurisdiction over misdemeanor cases, traffic and other infractions, civil cases up to a maximum claim of \$75,000, and small claim cases up to a maximum of \$5,000. Other civil proceedings include name change and anti-harassment petitions. District Court conducts all court proceedings for the City of Lacey and jury trials for municipalities within Thurston County. The Probation Office holds high-risk defendants accountable post-trial and tracks the compliance of lower-risk offenders. Mental Health Court provides alternatives to incarceration and referrals for services as well as ongoing monitoring and accountability for program participants. The Veterans Court pilot provides an alternative way to address the specific treatment needs and accountability of those who have served our country.

2011 Goals:

- Conduct a thorough analysis and achieve improvement of the performance measure numbers reported.
- Operate District Court as efficiently as possible given the minimal financial and staffing resources available.

2011 Issues:

- Limited Thurston County resources require departments to carefully examine operations and look for efficiencies. Queries to extract caseload information for courts of limited jurisdiction are only partially developed by the Administrator for the Courts Office (AOC). Effort will be directed to work with AOC staff to test and refine the queries developed.
- One policy level matter was submitted for consideration. It is a request for funding to increase the Judicial Assistant position to full-time.

Funds:

District Court is funded entirely by the General Fund. The Mental Health and Veterans Courts are fund by Treatment Sales Tax.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	24.50	24.50	24.50	25.00
<i>Expenditures</i>				
Personnel	2,266,162	2,143,696	1,328,825	2,217,615
Internal Services	362,554	413,085	271,179	444,760
Professional Services	166,213	241,000	130,744	270,700
Operating Costs	68,421	99,596	36,207	91,596
Debt Services	655	506	400	506
<i>Department Total</i>	2,864,005	2,897,883	1,767,355	3,025,177

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	518,966	383,050	406,422	463,180
From Other Funds	222,375	218,000	89,321	235,700
Intergovernmental Revenue	220,545	150,000	103,403	200,000
Misc Revenue	1,766,438	1,326,200	1,091,819	1,314,000
<i>Department Total</i>	2,728,323	2,077,250	1,690,965	2,212,880

Programs:**Program: A750 District Court Administration**

Description: This program provides funding for salaries, benefits and operating expenses for the Court Office. Administration is comprised of three elected officials and 18.5 support staff.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,857,292	1,926,743

Program: A751 Banking Services

Description: Provides funding for bank fees, credit card transaction fees and armored car services.

Budget:	2010 Budget	2011 Adopted
Expenditures	20,000	24,000

Program: A760 Courtroom Services

Description: Provides funding for extra help to staff front door security, legal publications and L&I coverage for jurors and witnesses.

Budget:	2010 Budget	2011 Adopted
Expenditures	66,753	66,753

Program: A761 Courtroom Services - Interpreters

Description: Provides funding for the payment of interpreters for the hearing impaired (RCW 2.42.120) and non-English speaking individuals (RCW 2.43.040).

Budget:	2010 Budget	2011 Adopted
Expenditures	27,000	27,000

Program: A762-A764 Courtroom Services – Judge

Description: Provides funding for judge pro tempore services (RCW 3.34.130) when the elected judges are absent.

Budget:	2010 Budget	2011 Adopted
Expenditures	23,799	25,647

Program: A770 Courtroom Services – Juror Fees

Description: Provides funding to compensate jurors for the basic fee and mileage as required by RCW 2.36.150.

Budget:	2010 Budget	2011 Adopted
Expenditures	25,000	25,000

Program: A771 Courtroom Services – Witness Fees

Description: Provides funding to compensate witnesses for the basic fee and mileage as required by RCW 2.40.010.

Budget:	2010 Budget	2011 Adopted
Expenditures	3,000	3,000

Programs:**Program: A780 Probation Office**

Description: Provides funding for salaries, benefits and operating expenses for the Probation Office. Three individuals staff the Probation Office.

Budget:	2010 Budget	2011 Adopted
Expenditures	264,571	267,191

Program: A791 Mental Health Court

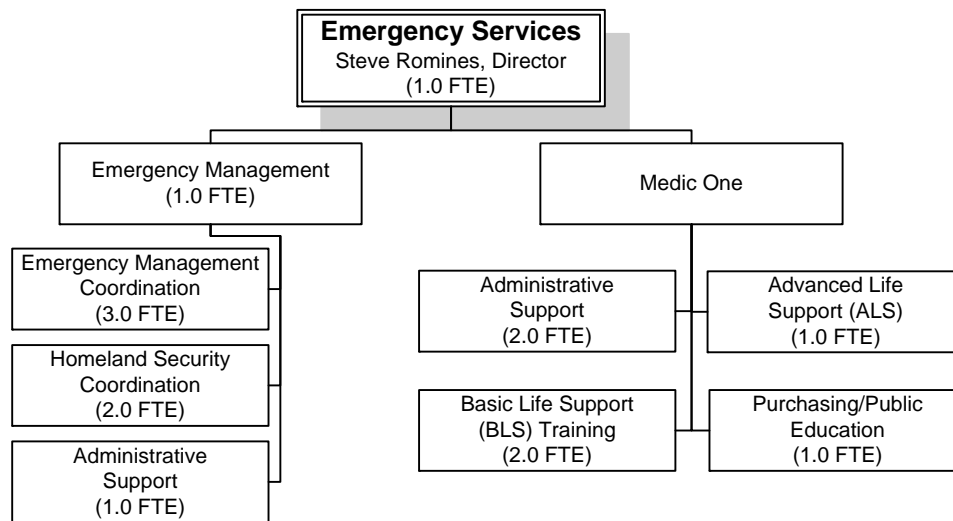
Description: Provides funding for compensation of contract employees and operating expenses.

Budget:	2010 Budget	2011 Adopted
Expenditures	218,000	235,700

Program: A799 Interfund Fixed Costs

Description: Internal service costs include: space allocation, IT support and infrastructure, phone system and mailroom costs, records services, risk insurance, and building reserve.

Budget:	2010 Budget	2011 Adopted
Expenditures	392,468	424,143

Organization:**Mission:**

This Department provides dual emergency functions with two funds each for Medic One/Emergency Medical Services (EMS) and Emergency Management.

Medic One's mission is "Provide efficient and effective pre-hospital emergency medical services (EMS) throughout Thurston County (Washington State)." Medic One/EMS is the countywide delivery of Advanced Life Support response and transportation services, via intergovernmental contracts with the cities of Olympia and Tumwater, and Fire District 3 (Lacey). In addition Medic One/EMS provides EMS training, medical direction, financial, and technical support to the county's 16 fire agencies for Basic Life Support EMS services. Cardiopulmonary resuscitation and public-access defibrillation training are provided at no fee to citizens. Countywide EMS coordination is provided through staff support of the Thurston County Emergency Medical Services Council.

Emergency Management's mission is "To save lives, prevent injury, and protect property and the environment by taking reasonable and affordable measures to mitigate, prepare for, respond to and recover from disasters." Emergency Management is the county disaster program providing planning, preparedness, mitigation, response and recovery activities for disaster events. Emergency Management also provides regional emergency management coordination through staff support of the Thurston County Emergency Management Council and Homeland Security Region 3 Council and staff.

2011 Goals:**Medic One**

- Improve witnessed cardiac arrest survival rate. Medic One will accomplish that improvement as part of a one year Cardiac Arrest Resuscitation Emphasis project implemented in 2010.
- Provide and maintain a countywide system of Medic One Advanced Life Support (ALS)/paramedic response and transport units that will meet or exceed the previous year's ALS response time performance goal, annually published by Medic One.
- Certify/recertify all competent and qualified EMS personnel.
- Maintain an EMS system approach to 9-1-1 calls for EMS help.

Emergency Management

- Provide state and locally required Thurston County emergency management activities regarding planning, preparedness, mitigation, response and recovery for disaster events.
- Work to maintain currency of the Thurston County all hazards Comprehensive Emergency Management Plan.
- Provide local and regional coordination for disaster planning, exercise and response through the Homeland Security Region 3 Committee and Thurston County Emergency Management Council for a locally and regionally coordinated approach to disasters.
- Work with county departments to update Thurston County Continuity of Operations Plan.

2011 Issues:**Medic One**

- Monitor and determine need/year for EMS levy restoration point.
- Monitor Medic 6 area (Northeast Thurston County) and SPRINT 14 (Southwest Thurston County) against response times to determine need for upgrade to a full dual staffed 24-hour response unit.
- Enhance Medic One's citizen CPR program through a coordinated outreach program and additional CPR classes.
- Implement strategy for identifying and dispensing 'at home' CPR training kits for high-risk cardiac patients.
- Implement approved 2011 Business Plan activities as authorized by EMS Council.
- Finalize emergency responder pandemic plan.
- Purchase and place into service two or three replacement paramedic vehicles.
- Evaluate newly contracted EMS Medical Program Director.
- Maintain current EMS system programs.

Emergency Management

- Maintain activity to develop and implement new Emergency Coordination Center.
- Plan and prepare for known, annual natural emergencies.
- Plan and prepare for a community-wide Integrated Emergency Management Course training/exercise session.
- Update Thurston County Comprehensive Emergency Management Plan and associated annexes.
- Update Thurston County Continuity of Operations Plan(s).
- Participate in Puget Sound regional catastrophic disaster planning.
- Provide citizen education for preparedness.

Changes from 2010 Budget:**Medic One**

- Status quo program budget to maintain existing countywide service levels will require 2.4% increase in operations expense budget. Those increases are a result of increased cost due to county interfund charges; call volume increases and personnel changes. Thurston County EMS Council has reviewed and recommends the budget as submitted.

Emergency Management

- The Emergency Management budget was transferred from the Roads and Transportation Fund 1190 to the General Fund 0010 for 2011.

Funds:

In addition to the General Fund for Emergency Management Services, Medic One uses three other funds to support its services.

Emergency Management Council Fund 1140. This fund supports the Emergency Management Council.

Medic One Fund 1290. This is the operating fund for Medic One and is financed by the Emergency Medical Services (EMS) property tax levy.

Medic One Reserve Fund 1280. Provides long term capital expenditure and operational reserves for the Medic One system. Funding is from sources other than the EMS levy, such as Timber Tax, investment interest and citizen donations.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	7.00	7.00	7.00	14.00
Expenditures				
Personnel	658,668	756,843	439,504	1,463,090
Internal Services	166,384	353,943	219,022	622,440
Professional Services	98,124	152,763	83,618	1,001,777
Operating Costs	7,341,805	9,955,263	4,486,032	10,362,312
Debt Services	942	643	413	675
Capital Expenses	177,082	360,000	-	927,263
Transfers to Other County Funds	12,575	6,500	-	1,006,500
Department Total	8,455,580	11,585,955	5,228,590	15,384,057

EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	-	-	-	690,445
Internal Services	-	-	-	241,645
Professional Services	-	-	-	838,721
Operating Costs	-	-	-	295,175
Capital Expenses	-	-	-	173,210
Transfers to Other County Funds	-	-	-	1,000,000
Fund Total	-	-	-	3,239,196

Emergency Management Council	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Internal Services	-	116	77	161
Operating Costs	6,000	3,000	-	3,000
Fund Total	6,000	3,116	77	3,161

Medic 1 Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Transfers to Other County Funds	12,575	6,500	-	6,500
Fund Total	12,575	6,500	-	6,500

Medic 1	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	658,668	756,843	439,504	772,645
Internal Services	166,384	353,827	218,945	380,634
Professional Services	98,124	152,763	83,618	163,056
Operating Costs	7,335,805	9,952,263	4,486,032	10,064,137
Debt Services	942	643	413	675
Capital Expenses	177,082	360,000	-	754,053
Fund Total	8,437,005	11,576,339	5,228,512	12,135,200

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	-	-	-	2,520,813
Emergency Management Council	2,329	2,075	2,134	2,075
Medic 1 Reserve	695,414	719,894	693,546	488,234
Medic 1	8,612,582	9,039,749	4,772,505	9,176,571
Department Total	9,310,325	9,761,718	5,468,185	12,187,693

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Grants	-	-	-	2,520,813
Fund Total	-	-	-	2,520,813

Emergency Management Council	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Intergovernmental Revenue	2,000	2,000	2,000	2,000
Misc Revenue	329	75	134	75
Fund Total	2,329	2,075	2,134	2,075

Medic 1 Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Taxes	67,313	53,000	46,925	53,000
Fees and Licenses	30	30	85	30
Intergovernmental Revenue	26,371	50,000	131,028	50,000
Misc Revenue	601,700	616,864	515,507	385,204
<i>Fund Total</i>	695,414	719,894	693,545	488,234

Medic 1	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Taxes	8,557,303	8,997,249	4,738,164	9,134,071
From Other Funds	12,575	6,500	-	6,500
Intergovernmental Revenue	24,011	24,000	30,000	24,000
Misc Revenue	3,052	-	936	-
Grants	15,641	12,000	3,405	12,000
<i>Fund Total</i>	8,612,582	9,039,749	4,772,505	9,176,571

Programs:		
Program: C401 Building Repairs & Maintenance Reserve (Funds 1280 & 1290)		
Description: Medic One's contribution to the Emergency Services Center Building Reserve Fund.		
Budget:	2010 Budget	2011 Adopted
Expenditures	28,074	32,635
Program: C411-C412 Administration		
Description: C411: Wages/benefits (3.5 FTEs) for administrative oversight of Medic One programs and basic operations. The FTEs include Administrator, Administrative Assistant II, Administrative Assistant I, and a half-time Office Assistant II. C412: Resources to support Medic One's basic maintenance and operations including office supplies/equipment and repairs, communications, inter-fund payments for county services (space lease, IT support, records services, etc), staff training, professional services and EMS Council directed activities.		
Budget:	2010 Budget	2011 Adopted
Expenditures	584,592	513,379
Program: C421-C422, C424-C425, C428-C429 Medic One Advanced Life Support		
Description: C421-C422: Wages/benefits (1.25 FTE) and resources for oversight of Medic One's contracted Advanced Life Support (ALS) programs. FTEs include ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for Advanced Life Support services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide advanced Life Support Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports Advanced Life Support component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	9,055,538	9,093,663
Program: C441-C442, C445 Medic One Basic Life Support Training		
Description: C441-C442: Wages/benefits (2.25 FTE) and resources to support Medic One's Basic Life Support (BLS) initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .25 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One's initial and ongoing training program.		
Budget:	2010 Budget	2011 Adopted
Expenditures	411,022	453,881
Program: C480, C485, C489 Medic One Basic Life Support		
Description: C480: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,080,113	1,166,922

Programs:**Program: C493 Medic One Equipment Replacement**

Description: Internal equipment repair and replacement fund, based on projected needs including taxes and contingency.

Budget:	2010 Budget	2011 Adopted
Expenditures	423,500	881,220

Program: H100 Emergency Management

Description: Creates and administers plans for responding to emergencies, and activation of the Emergency Operations Center during disasters.

Budget:	2010 Budget	2011 Adopted
Expenditures	0	2,681,621

Program: H200 Homeland Security Region 3

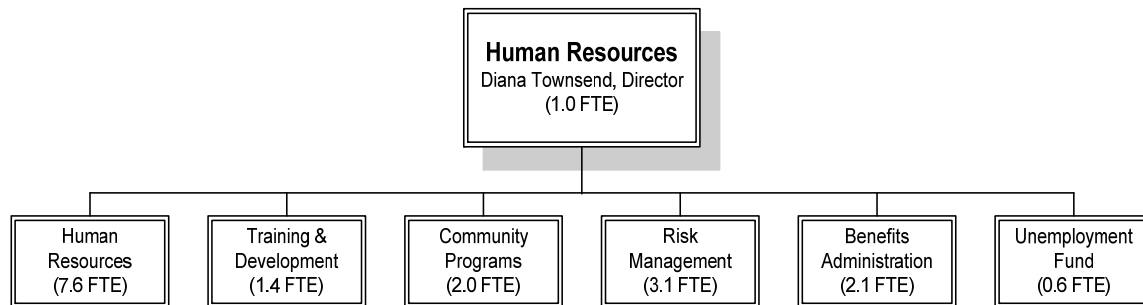
Description: Regional office for pass through of equipment and training from the Department of Homeland Security.

Budget:	2010 Budget	2011 Adopted
Expenditures	0	557,575

Program: R067 Emergency Management Council (Fund 1140)

Description: This fund support activities of the Thurston County Emergency Management Council, of which Thurston County, Olympia, Lacey, Tumwater, Yelm, Rainier, Tenino, Bucoda and the Nisqually Indian Tribe are members.

Budget:	2010 Budget	2011 Adopted
Expenditures	3,116	3,161

Organization:**Mission:**

To build the foundation for excellence for all Thurston County employees and offices through partnerships, innovations and solutions.

The Human Resources Department partners with county leaders to meet the personnel needs of employees and external customers. This mission is accomplished through the Human Resources teams: Compensation and Benefits, Risk Management, and Employee and Labor Relations. Additionally, Human Resources provide support to the Board of Equalization and the Thurston County Citizen's Commission on Salaries for Elected Officials.

2011 Goals:

- Complete any remaining labor contract negotiations and implement the new contracts that take effect on January 1, 2011.
- Work in partnership with offices and departments to support the transition of leadership in several elected offices.

2011 Issues:

Like other offices and departments, Human Resources continues to sustain staff reductions in our core service delivery functions. Countywide changes to the workforce have increased the demand for our services in urgent and acute issues. In order to meet this demand, our priority has changed to focus on emerging short-term issues at the cost of decreased progress on core programs such as policy development and enhancement training. The department is struggling to meet expectations of the organization in these areas.

Funds:

Human Resources operates with several funds in addition to General Fund support.

Benefits Administration Fund 5060. This fund supports the employee benefits programs. It covers the costs to manage payroll deductions and plan billings. It also supports third party administrator costs, consultant costs and wellness activities.

Insurance Risk Fund 5050. Collects contributions from county departments to fund the risk management program. Contributions are based upon an allocation formula designed to reflect loss history.

Unemployment Compensation Fund 5030. This is the County's self insurance fund for unemployment claims. Each department's contribution is proportionate to its salary expenses.

TOTAL EXPENDITURE & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	16.80	16.80	18.80	17.80
Expenditures				
Personnel	2,031,408	3,054,563	1,303,467	2,322,310
Internal Services	269,604	225,581	270,662	263,895
Professional Services	471,342	958,659	445,213	914,659
Operating Costs	1,168,594	1,935,6700	268,846	1,610,714
Debt Services	964	1,850	448	1,850
Capital Expenses	-	1,500	-	1,500
Transfers to Other County Funds	94,317	743,000	743,000	43,000
Department Total	4,036,229	6,920,823	3,031,636	5,157,928

EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8 th	2011 Adopted
Expenditures				
Personnel	872,439	997,478	610,293	1,050,527
Internal Services	176,970	178,709	114,915	193,134
Professional Services	7,399	78,494	17,724	78,494
Operating Costs	74,770	157,500	34,349	157,500
Debt Services	964	1,800	448	1,800
Fund Total	1,132,542	1,413,981	777,729	1,481,455

Unemployment Compensation	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	716,524	1,606,262	395,430	806,805
Internal Services	-	3,758	2,505	11,402
Operating Costs	-	2,000	-	2,000
<i>Fund Total</i>	716,524	1,612,020	397,935	820,207

Insurance Risk	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	307,049	305,873	204,265	315,197
Internal Services	92,605	34,058	147,471	46,338
Professional Services	200,258	304,915	144,892	260,915
Operating Costs	1,093,108	1,764,044	234,519	1,439,088
Capital Expenses	-	1,500	-	1,500
Transfers to Other County Funds	94,317	743,000	743,000	43,000
<i>Fund Total</i>	1,787,337	3,153,390	1,474,147	2,106,038

Benefits Administration	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	135,396	144,950	93,478	149,781
Internal Services	29	9,056	5,771	13,021
Professional Services	263,685	575,250	282,598	575,250
Operating Costs	715	12,126	(22)	12,126
Debt Services	-	50	-	50
<i>Fund Total</i>	399,825	741,432	381,825	750,228

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	44,761	48,500	53,889	48,500
Unemployment Compensation	502,325	730,000	353,787	730,000
Insurance Risk	2,681,721	2,157,111	1,563,401	1,703,350
Benefits Administration	501,034	617,000	397,482	617,000
Department Total	3,729,841	3,552,611	2,368,559	3,098,850

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	1,736	5,500	10,817	5,500
From Other Funds	43,000	43,000	43,000	43,000
Intergovernmental Revenue	25	-	20	-
Misc Revenue	-	-	52	-
Fund Total	44,761	48,500	53,889	48,500

Unemployment Compensation	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	502,325	730,000	353,787	730,000
Fund Total	502,325	730,000	353,787	730,000

Insurance Risk	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	2,681,721	2,157,111	1,563,401	1,703,350
Fund Total	2,681,721	2,157,111	1,563,401	1,703,350

Benefits Administration	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	501,034	617,000	397,482	617,000
Fund Total	501,034	617,000	397,482	617,000

Programs:**Program: B600 Human Resources**

Description: Provides county leaders and offices with contemporary employment and labor management expertise to ensure our employees are treated fairly and consistently, reinforcing efficient public service capabilities. Manages impartial and competitive compensation systems that attract and maintain a workforce of excellence.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,023,398	1,043,535

Program: B602 Employee Recruitment Ads

Description: Pass through account to facilitate the placement and accounting of employee recruitment advertising expenses.

Budget:	2010 Budget	2011 Adopted
Expenditures	45,000	45,000

Program: B619 Training Programs

Description: Designed to build leadership and strengthen employee capacity to improve efficiency levels and meet increasing public service demands. Partner with local agency resources to foster innovative use of employee knowledge, skills, talent and abilities.

Budget:	2010 Budget	2011 Adopted
Expenditures	172,185	177,460

Program: B620 Board of Equalization

Description: A quasi-judicial board whose function is to provide impartial and economical adjudication of appeals contesting property tax assessments and other determinations of the Thurston County Assessor's Office.

Budget:	2010 Budget	2011 Adopted
Expenditures	163,246	204,177

Programs:		
Program: B621 LEOFF Disability Board		
Description: Statutorily required board appointed by the Board of County Commissioners that determines medical services available to active and retired law enforcement officers and fire fighters who are members of the LEOFF I retirement plan.		
Budget:	2010 Budget	2011 Adopted
Expenditures	10,152	11,283
Program: B630 Unemployment Administration (Fund 5030)		
Description: Unemployment Administration is Thurston County's self-insurance fund for unemployment compensation claims. Each office's contribution to this fund is proportionate to its salary expenses. All unemployment compensation claims of former county employees are paid from this fund.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,612,020	820,207
Program: B635 Benefits Administration (Fund 5060)		
Description: Supports the employee health and benefits programs. It covers costs to manage payroll deductions and plan billings. It also supports third-party administrator costs and consultant costs.		
Budget:	2010 Budget	2011 Adopted
Expenditures	740,432	749,228
Program: B640 Wellness (Fund 5060)		
Description: Seed money provided to promote employee health and wellness activities.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,000	1,000
Program: B680 Insurance Risk Administration (Fund 5050)		
Description: County offices contribute to the risk management program based on risk exposures and loss history. Program administrative costs are segregated by insurance program functions.		
Budget:	2010 Budget	2011 Adopted
Expenditures	27,033	27,082
Program: B682 Insurance Risk Liability Premiums (Fund 5050)		
Description: The county's general liability and casualty insurance program covers the insurance premium costs and associated tort-claim and lawsuit defense and adjudication expenses.		
Budget:	2010 Budget	2011 Adopted
Expenditures	2,367,928	1,413,872
Program: B683 Insurance Risk Property Premiums (Fund 5050)		
Description: The county's property insurance program insures the county's buildings, vehicles and other assets.		
Budget:	2010 Budget	2011 Adopted
Expenditures	482,098	386,971

Programs:**Program: B685 Other Liability Premiums (Fund 5050)**

Description: This insurance premium is for a crime policy, also referred to as a blanket bond, and for a fiduciary liability policy that is an insurance policy protecting the county against dishonest acts by county employees.

Budget:	2010 Budget	2011 Adopted
Expenditures	16,000	14,000

Program: B686 Other Premium Bonds (Fund 5050)

Description: This is for the statutorily required surety bond placements for the Thurston County Clerk and Treasurer.

Budget:	2010 Budget	2011 Adopted
Expenditures	2,000	2,000

Program: B687 Pollution Liability Premium (Fund 5050)

Description: This insurance premium is for a pollution policy that covers the county's underground fuel storage tanks and our largest above ground storage tanks.

Budget:	2010 Budget	2011 Adopted
Expenditures	10,000	10,000

Program: B692 Training Program (Fund 5050)

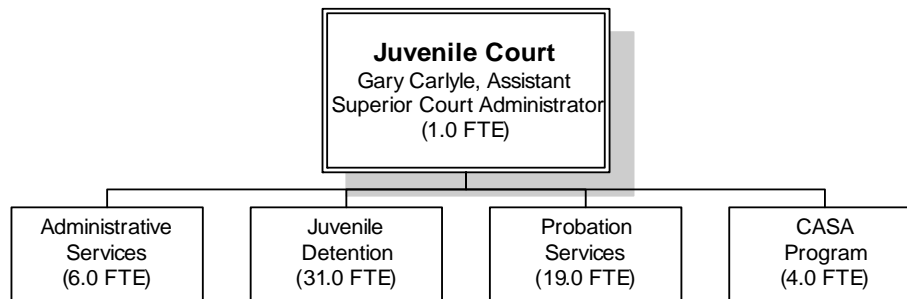
Description: A pass through account, transferred to Human Resources for employee training and development programs.

Budget:	2010 Budget	2011 Adopted
Expenditures	43,000	43,000

Program: B694 Refunds & Assessments (Fund 5050)

Description: This program includes safety and loss control management for workers' compensation claim management and third party claims adjudication costs. The program also tracks Department of Labor & Industry premium assessments and refunds.

Budget:	2010 Budget	2011 Adopted
Expenditures	205,331	209,113

Organization:**Mission:**

Thurston County Juvenile Court provides legal intervention for youth up to 18 years of age who have been arrested and/or charged with criminal activity or have legal issues pursuant to a civil procedure. The Juvenile Court provides court, probation, and detention services to the citizens of Thurston County.

2011 Goals:

- Fiscal Sustainability – the Juvenile department is committed to responsible budget policies that enable us to provide the best utilization of public funds by incorporating evidence based programs for juveniles. In this effort we have reduced our juvenile detention population as well as reduced juvenile recidivism.
- Public Safety – the Juvenile department acknowledges a key responsibility in balancing the role of public safety with our role of accountability to the public. Our goals for public safety include the continued use of our statewide risk assessment screening tool for appropriate placement of juveniles under our supervision. This assessment process is used to determine caseload assignment, program placement, and potential threat to community safety.

2011 Issues:

- We are in our second year of a cap on the number of available beds placed on admissions to the juvenile detention facility in order to reduce the number of extra help hours needed. This creates a hardship for law enforcement, probation counselors, and the community by creating the need for difficult decisions about when/if a juvenile should be released early.
- Staff reductions in detention and support services continue to affect the entire department. Specifically, the detention supervisor position that was eliminated in 2009 resulted in other detention employees having to fill the vacant detention supervisor shifts.
- Further reductions in the Juvenile Court's state grant allocations are making it challenging to sustain evidence based programs in our Court. Additional reductions were recently announced, and we are examining the impact of these changes to our 2011 budget.

- Some reductions in state grant funding lead to the ability to utilize the County's Treatment Sales Tax funding for our Juvenile Drug Court and to enhance this service to court involved youth with chemical dependency issues.

Funds:

Juvenile Court is funded primarily from the General Fund. It also receives state funding and grants.

TOTAL EXPENDITURE & FTEs BY FUND

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	61.00	61.00	61.00	61.00
<i>Expenditures</i>				
Personnel	5,239,216	5,339,644	3,470,032	5,474,362
Internal Services	958,788	1,053,008	622,779	1,104,811
Professional Services	260,684	212,896	117,097	212,896
Operating Costs	70,863	136,547	31,951	154,638
Debt Services	2,682	-	2,116	-
<i>Department Total</i>	6,532,233	6,742,095	4,243,975	6,946,707

TOTAL REVENUE

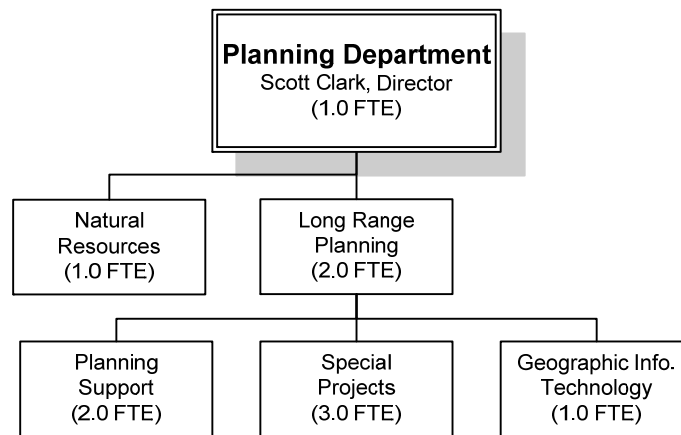
	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	230,370	149,300	162,678	149,300
From Other Funds	545,172	603,329	330,291	734,648
Misc Revenue	15,261	29,700	9,378	29,700
Grants	1,609,877	1,462,449	699,422	1,458,350
<i>Department Total</i>	2,400,679	2,244,778	1,201,769	2,371,998

Programs:		
Program: A810 Administration		
Description: Provides management, leadership and facility administration to the Juvenile Court. Represents department on statewide and countywide issues. Budget also includes departmental infrastructure costs.		
Budget:	2010 Budget	2011 Adopted
Expenditures	698,722	725,877
Program: A811 Parent Pay		
Description: Bills parents for their juvenile's detention time in an effort to reimburse the county for this expense. Also provides the department's accounting functions for payroll, accounts payable, and receipting.		
Budget:	2010 Budget	2011 Adopted
Expenditures	141,989	144,577
Program: A812 Court Services		
Description: Provides administrative and court services functions to the juvenile probation department, such as scheduling court hearings, filing motions, statistical information, and warrants.		
Budget:	2010 Budget	2011 Adopted
Expenditures	193,863	196,804
Program: A820 Intake & A840 Caseload Services		
Description: Supervises and monitors compliance for more than 500 juvenile offenders on community supervision to improve pro-social behavior, reduce recidivism as juveniles and adults. Provides court intake services for juveniles not on community supervision.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,332,277	1,368,696
Program: A841 Community Juvenile Accountability Act (CJAA)		
Description: Grant funding for the Functional Family Therapist position, an evidence-based program providing counseling for families referred through a risk assessment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	96,526	99,280
Program: A842 Juvenile Accountability Block Grant (JAIBG)		
Description: Federal grant used for Aggression Replacement Training program.		
Budget:	2010 Budget	2011 Adopted
Expenditures	15,439	15,766
Program: A843 Consolidated Juvenile Services		
Description: Consolidated Juvenile Services grant allows juveniles disposition alternatives so juveniles can remain in their community with treatment provided for Special Sex Offender Disposition Alternative (SSODA), At Risk, Mental Health Disposition Alternative, and Special Disposition Alternative programs.		
Budget:	2010 Budget	2011 Adopted
Expenditures	367,395	314,863

Programs:		
Program: A844 Structured Residential		
Description: Provides funding for urinalysis testing of juveniles.		
Budget:	2010 Budget	2011 Adopted
Expenditures	7,800	7,800
Program: A845 BECCA		
Description: Mandated grant funded program for truancy, youth at risk and Children in Need of Services program in the Court to ensure juveniles do not become offenders.		
Budget:	2010 Budget	2011 Adopted
Expenditures	160,765	168,034
Program: A846 Pass-Through, Diversion Services		
Description: Community Youth Services professional services payment which provides Diversion services for the Court to eligible juveniles.		
Budget:	2010 Budget	2011 Adopted
Expenditures	63,744	63,744
Program: A847 CJAA Expansion		
Description: Grant funding provides Victim Offender Mediation Program, and Aggression Replacement Training to juveniles found eligible through a risk assessment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	222,704	228,536
Program: A860 Detention Services		
Description: Supervises care and custody of juveniles in a secure detention facility.		
Budget:	2010 Budget	2011 Adopted
Expenditures	2,975,828	3,081,407
Program: A862 Juvenile Medical & A864 Juvenile Dental		
Description: Provides detained juveniles with emergent dental and/or health issues to services and payment for treatment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	39,129	39,129
Program: A863 Chemical Dependency Disposition Alternative (CDDA)		
Description: Chemical Dependency Disposition Alternative program provides grant funding for the Juvenile Drug Court Program and treatment costs.		
Budget:	2010 Budget	2011 Adopted
Expenditures	142,254	221,965

Programs:**Program:** A870 Court Appointed Special Advocate (CASA) Program**Description:** The Court Appointed Special Advocate program recruits, trains, and supports volunteers who represent dependent children in the foster care system. This program is partially grant funded.

Budget:	2010 Budget	2011 Adopted
Expenditures	283,660	270,229

Organization:**Mission:**

The Planning department will develop and revise as necessary the county's strategic, land use, and other plans to implement the Board's policy initiatives and comply with state and federal mandates.

2011 Goals:

- Obtain 100% compliance with the Growth Management Act.
- Present for the Board's consideration the revised Critical Areas Ordinance.
- Present for the Board's consideration the revised Shoreline Master Plan.
- Present for the Board's consideration the revised Transfer of Development Rights Program.
- Present for the Board's consideration amendments to the Comprehensive Plan regarding green house gas reductions in the areas of land use, zoning, and transportation.
- Present for the Board's consideration a Health and Human Services element for the Comprehensive Plan.
- Prioritize 2012 Planning Department budget for policies, programs and projects based on goals, objectives and performance measures identified in the strategic plan.
- Initiate rezoning of Grand Mound Urban Growth Area.
- Maintain 100% compliance with federal and state grant audits.
- Improve Planning's analytical capabilities through upgrades in geospatial technology, staff training and cross-department collaboration.

2011 Issues:

- Protracted challenges to Shorelines and the Critical Areas Ordinance could result in the expiration of grant funds and reduced staffing prior to those projects being completed.
- There is not sufficient staffing to complete all major items on the docket.

Funds:

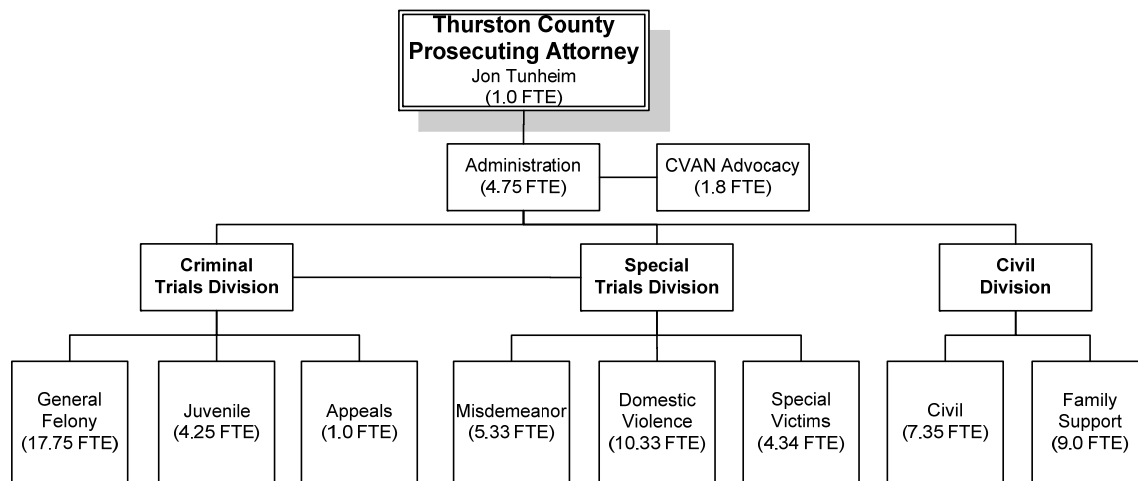
The Planning department is funded primarily from the General Fund. It also receives state and federal grants.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	6.00	7.00	9.00	10.00
<i>Expenditures</i>				
Personnel	-	752,148	476,790	1,275,952
Internal Services	-	190,044	175,319	165,988
Professional Services	-	10,500	-	364,248
Operating Costs	-	48,211	30,360	85,441
Capital Expenses	-	5,500	-	5,500
<i>Department Total</i>	-	1,006,403	682,469	1,897,129

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	-	57,345	23,194	20,140
Grants	-	597,351	198,453	1,335,169
<i>Department Total</i>	-	654,696	221,647	1,355,309

Organization:**Mission:**

The Prosecuting Attorney's Office (PAO) will perform its constitutional and statutory duties by serving as a highly skilled and innovative legal team advocating for public safety, seeking justice in criminal cases for victims and those accused, representing the interests of children, and providing effective legal services to Thurston County government.

2011 Goals:

- Complete implementation of document imaging for a paperless office and use of e-documents in Superior and District Court to increase efficiency and effectiveness of prosecution.
- Complete a system to create and transfer documents electronically (e-documents) during video hearings.
- Continue to reduce time from first appearance to disposition in low complexity felony cases by 10%.
- Implement a Family Safety Center model for victims of domestic violence.
- Develop collaborative, interagency improvements to improve safety and service for victims of domestic violence.
- Increase the Civil Division capacity to handle a substantial increase in the necessary legal services required to update county ordinances, policies and procedures involving critical areas and modern environmental issues.

2011 Issues:

- The Prosecuting Attorney's office reduced the 2009 and 2010 budgets by 9.2 FTEs. This results in less capacity in Felony, Juvenile, Misdemeanor, Domestic Violence, Victim Advocacy, and Administration. In the Criminal Division, the overall caseload has slightly diminished due to less policing and a reduction in crime statistics. Despite this slight change, the office's ability to perform its core mission continues to be weakened because of the office-wide reductions.
- The County's priorities for land use control have substantially increased the need for legal services from our Civil Division. Because of a general increase in overall legal services necessary, it is extremely difficult to meet the needs of the County. In addition, the State has reduced the family support budget which impacts our ability to successfully continue to provide timely legal services.

Funds:

The Prosecuting Attorney's Office (PAO) is primarily financed by the General Fund but uses two additional funds.

Victim Advocate Fund 1100. This fund supports work with victims of crimes. Pursuant to RCW 7.68, revenues are generated from a percentage of fines in Superior, District and Municipal Courts, and assessments in Superior Court.

Anti-Profiteering Fund 1900. This fund was established per RCW 9A.82.110 to collect anti-profiteering case funds to support the PAOs investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>FTEs</i>	68.45	64.75	65.55	66.90
<i>Expenditures</i>				
Personnel	6,596,624	6,557,740	4,303,159	6,909,371
Internal Services	1,145,389	1,171,732	778,870	1,098,781
Professional Services	115,118	78,882	52,571	62,800
Operating Costs	239,276	261,524	158,358	227,936
Debt Services	8,539	8,200	4,718	8,000
Capital Expenses	46,583	15,000	-	15,000
<i>Department Total</i>	8,151,529	8,093,078	5,297,676	8,321,888

TOTAL EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	6,250,398	6,135,376	4,063,220	6,569,852
Internal Services	1,142,014	1,157,572	770,504	1,076,807
Professional Services	115,118	58,582	52,571	42,500
Operating Costs	236,824	254,524	156,818	220,936
Debt Services	8,539	8,200	4,718	8,000
Capital Expenses	46,583	15,000	-	15,000
<i>Fund Total</i>	7,799,475	7,629,254	5,047,831	7,933,095

Victim Advocate	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	346,226	422,364	239,939	339,519
Internal Services	3,375	14,027	8,278	21,831
Professional Services	-	300	-	300
Operating Costs	2,452	7,000	1,539	7,000
<i>Fund Total</i>	352,053	443,691	249,756	368,650

Anti-Profiteering	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	-	133	89	143
Professional Services	-	20,000	-	20,000
<i>Fund Total</i>	-	20,133	89	20,143

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	1,773,945	1,717,706	1,008,893	1,624,238
Victim Advocate	347,992	353,574	224,892	256,300
Anti- Profiteering	613	20,500	372	500
Department Total	2,122,550	2,091,780	1,234,157	1,881,038

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	77,532	102,000	50,797	71,300
From Other Funds	198,442	289,428	144,911	255,599
Intergovernmental Revenue	197,354	200,600	112,349	202,400
Misc Revenue	5,909	5,000	13,930	4,000
Grants	1,294,707	1,120,678	686,908	1,090,939
Fund Total	1,773,945	1,717,706	1,008,895	1,624,238

Victim Advocate	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	189,788	190,000	133,751	190,000
Intergovernmental Revenue	55,050	70,140	35,070	35,000
Misc Revenue	16,403	13,000	8,923	13,000
Grants	86,751	80,434	47,148	18,300
Fund Total	347,992	353,574	224,892	256,300

Anti-Profiteering	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	613	20,500	372	500
Fund Total	613	20,500	372	500

Programs:**Program: A900-A902 Administration**

Description: Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-four percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.

Budget:	2010 Budget	2011 Adopted
Expenditures	2,021,314	2,027,890

Program: A904 Family Support Team

Description: Provides legal representation for the interests of children in child support enforcement actions referred by the State Department of Child Support. This program is fully funded by state and federal grants.

Budget:	2010 Budget	2011 Adopted
Expenditures	811,480	822,000

Program: A912-A913 Victim Advocacy (Fund 0010 & 1110)

Description: Provides advocacy services to victims in the form of information and support during interviews, court hearings and trials, assistance with safety planning and referrals to crime victims' compensation and other community resources. This program is primarily funded from the PAO victim advocacy fund.

Budget:	2010 Budget	2011 Adopted
Expenditures	524,073	473,073

Program: A915 Anti-Profiteering (Fund 1900)

Description: The Anti-Profiteering Fund was set up to collect funds to support the Prosecutor's investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

Budget:	2010 Budget	2011 Adopted
Expenditures	20,133	20,143

Program: A930 & A934 Felony Team

Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,954,633	1,872,976

Programs:**Program: A940 Special Victims Team**

Description: Reviews all felony and misdemeanor cases referred by law enforcement in which a crime is alleged involving sexually motivated crimes or exploitation, child abuse or neglect of a child, prosecutes charged cases in either Thurston County District Court or Superior Court.

Budget:	2010 Budget	2011 Adopted
Expenditures	411,020	417,591

Program: A950 Juvenile Team

Description: Reviews all juvenile felony and misdemeanor cases referred and prosecutes those charged in Thurston County Juvenile Court.

Budget:	2010 Budget	2011 Adopted
Expenditures	446,833	460,888

Program: A960 Domestic Violence Team

Description: Reviews all felony and misdemeanor domestic violence cases (defined as those where the perpetrator is a family or household member with the victim) referred by law enforcement and prosecutes charged cases in either Thurston County District Court or Superior Court.

Budget:	2010 Budget	2011 Adopted
Expenditures	574,052	553,551

Program: A970 District Court Team

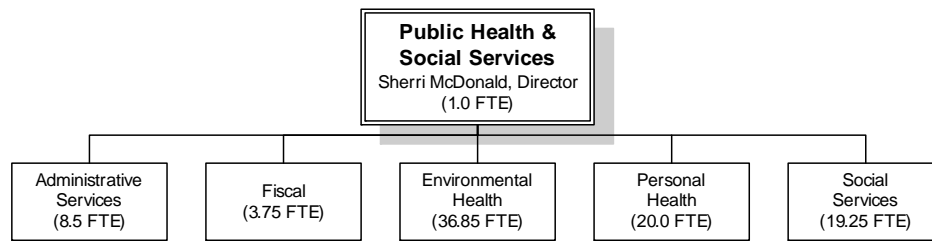
Description: Reviews and charges misdemeanor and gross misdemeanor crimes, traffic offenses, and alcohol related traffic offenses in District Court.

Budget:	2010 Budget	2011 Adopted
Expenditures	468,653	673,407

Program: A980 Civil Team

Description: Provides legal advice and opinions to all county officials and departments as well as legal representation in litigation arising from actions of a county official, department or employee who was acting within the scope of employment.

Budget:	2010 Budget	2011 Adopted
Expenditures	860,887	1,000,369

Organization:

Note: Administrative Services includes Administration , Health Officer, Epidemiology, Emergency Preparedness and Response and Vital Records and Reception.

Mission:

The mission of the Thurston County Public Health and Social Services Department is to make a positive, significant and measurable difference in the environmental, physical and mental health, safety and well-being of our community.

Purpose:

The Public Health and Social Services Department provides a mix of direct and contracted services to people in Thurston and Mason Counties. Public Health (environmental and community health) services are provided directly by a variety of licensed, trained, and experienced staff. Social Services (mental health, chemical dependency, developmental disabilities, and housing) are provided through contracts with community agencies with oversight by county staff.

2011 Goals:**Public Health Workforce Development**

- The department will recruit and retain qualified staff to deliver services; each staff person will have a training and development plan aimed at quality improvement for their job assignment; the department will find opportunities to build leadership among current staff; the department will, whenever possible expand the cultural and linguistic diversity of staff; and the department will recognize excellence among staff.

Appropriate and Sustainable Funding

- The department will use all available resources including fees, grants, and contracts to sustain funding for appropriate programs and services.

Quality Improvement

- The department will meet state standards for quality performance in public health; recommend and support technology tools that contribute to quality improvement; and develop continuous quality improvement methods that use both data and team knowledge to guide decisions.

Health Reform Implementation

- Understand intent and implications for department services relating to the national health reform: Medicaid expansion, delivery systems and access to care, and funding opportunities; Stay informed on state efforts including the Governor's Health Cabinet and the Joint Legislative Committee on Health Reform; Position our community for improved primary care, mental health, chemical dependency, and oral health care.

2011 Issues:**Fund sources**

Each division uses a mix of taxes, fees, grants, operating transfers, intergovernmental funds, and interest earnings. County general funds support services provided in the Public Health Division only. The department will need to continue to manage all funding sources to maximize service delivery systems. Each Division has different funding challenges and a variety of service delivery systems. In order to maximize the capability of each division, staff will continue to identify best practices and share among the divisions. Staff will seek to ensure efficient, expedient responses to overwhelming needs in our community.

Decreasing revenue, increasing expenses

- Revenues are not keeping pace with cost of providing service. It is likely that state funding will be reduced within the current 2011 budget year, and again in the 2011-13 biennium.
- State grants at risk:
 - Health Division - 22% of total revenue, nearly \$2 million of total \$8.8 million
 - Chemical Dependency – 70% of total revenue, \$2.3 million of \$3.2 million
 - Developmental Disabilities – 87% of total revenue, \$3.3million of \$3.8 million
 - Mental Health – 32% of total revenue, \$7 million of \$23.7 million
- Increases in cost of personnel (step increases, benefits):
 - In 2005, the average cost of 1.0 FTE was \$67,000
 - In 2011, the projected average cost of 1.0 FTE is \$89,500
- Increases in costs for infrastructure (computers, mail, facilities, telephones, transportation):
 - 2005 Internal Service Charges \$1,072,149
 - 2011 Internal Service Charges \$1,970,041
 - These costs are not recoverable through a majority of grants received by the department.
- The Public Health Division undesignated fund balance is currently below the minimum policy level, and projected to be \$110,000 at the end of 2010. Revenue enhancement and/or service level reductions will be necessary to achieve a minimum level of fund balance.
- Determine needs for cultural competency, language translation and interpretation services in each Division; as position openings occur, determine priority of language skills.

Changes from 2010 Budget:

- It is proposed that Pacific Mountain Workforce Development is no longer a division of the Public Health and Social Services (PHSS) Department. Effective January 1, 2011 the administrative operations are proposed to transfer to the Pacific Mountain Workforce Development Council, headquartered in Satsop, Washington. The Consortium of Grays Harbor, Lewis, Mason, Pacific, and Thurston Counties developed a new interlocal agreement and delegated administrative authority to the Pacific Mountain Workforce Development Council, whose representatives are appointed by the Commissions of each County. The new agreement is scheduled to be signed by all five County Commissions no later than October 20, 2010.
- Anticipate 2011 budget amendment due to state revenue reductions. On August 17th, the Office of Financial Management instructed state agency directors to:
 - Prepare for General Fund-State (GF-S) across-the-board cut options in the range of 4 to 7 percent in anticipation of the possibility of allotment reductions starting October 1, 2010.
 - Prepare GF-S budget reductions equal to \$500 million statewide that can, if necessary, be incorporated into the 2011 supplemental budget.
 - Submit 10% GF-S reduction options for the 2011-13 budgets.
- Of the direct state grant total of \$14.6 million, a 4 to 7 percent cut will equal \$584,000 to \$1 million between October 2010 and June 2011.
- An Additional 10% would mean reductions of at least \$1.4 million during the 2011-13 biennium.
 - Service delivery impacts will depend on the actual programs cut, but will likely result in:
 - Health Division: reduction in support for department administration
 - A very big concern for this division is maintenance of communicable disease (CD) investigation program – the only clearly mandated public health program without federal or state contracts to provide services. If state funds are lost and not replaced, we will not be able to sustain quality standards for CD investigation and control. For example, longer times to begin investigations, less ability to follow up on STD reports and assist in treating partners, therefore larger burden of disease in the community. Both state and local funds are shaky, and it's not at all clear if or how federal funds may compensate.
 - Chemical Dependency: reduction in medical detoxification and outpatient treatment.
 - Developmental Disabilities: reduction or elimination of employment support services.
 - Mental Health: reduction in outpatient treatment services.
- Coordinated Prevention Grant (CPG) from Department of Ecology: both base and discretionary funding was reduced last biennium. Ecology will ask for funding to be restored, but source funding is vulnerable (State toxics account). CPG provides funding for Environmental Health and Public Works Solid Waste Division, hazardous waste and education and outreach programs. In 2010, Environmental Health will receive \$328,000 in CPG funds. Loss of funding will reduce enforcement and education and outreach capacity. This reduction is included in the policy level budget proposal for 2011.

- Site Hazard Assessment (SHA) from Department of Ecology: provides funding for Environmental Health staff to evaluate hazardous waste complaints and assess contaminated sites. Funding source seems vulnerable (State toxics account). In 2010, Environmental Health will receive \$147,000 in SHA funds. Without SHA funding the ability to respond will be eliminated, meaning evaluation of most complaints and sites in Thurston County will be delayed or eliminated because Ecology has limited capacity to respond.
- Department of Health Puget Sound On-site funds: PHSS received \$100,000 for 2009-11 biennium for basic on-site program activities and an additional \$90,000 for discretionary activities. Without these funds the ability to implement the On-site Management Plan will be greatly reduced. The On-site Plan is required by state law and was approved by the Thurston County Board of Health in 2008.
- During the 2009 legislative session, flexible funding for public health from state sources was reduced from \$20 million to \$16 million statewide. The funding source was shifted from State General Funds to the Tobacco Account. The Tobacco Account is exhausted in June 2011. Thurston County receives \$269,000 from this source and will receive nothing in 2012 if no action is taken by the legislature.

Funds:

Public Health and Social Services operates within several special revenue funds and one enterprise fund. The majority of the revenues used by this department are accounted for in fund 1500. The General Fund operating transfer supports only a portion of the Public Health Division.

Public Health and Social Services Fund 1500. This fund provides public health services, including personal and environmental health, and emergency preparedness. Social Services develop community systems that provide mental health and chemical dependency services.

Veterans Assistance Fund 1200. This fund provides assistance to eligible Thurston County veterans and their families.

Housing and Community Renewal Fund 1400. This fund provides planning and grant management services for housing development and homelessness prevention.

Technology Replacement Fund 1490. This fund accounts for the planned expenditures for hardware replacement and software development.

RSN/IRRMA – Thurston Risk Reserve Fund 1510. This fund accounts for the Regional Support Network inpatient/outpatient risk reserve.

Community Loan Repayment fund 4510. This fund accounts for the operations of a state funded loan program to county citizens to upgrade and improve failing septic systems.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Public Health	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	93.45	75.35	74.35	70.10
Expenditures				
Personnel	7,114,288	6,588,608	4,175,083	6,370,026
Internal Services	1,154,455	1,223,198	748,780	1,458,024
Professional Services	293,879	802,034	246,323	521,925
Operating Costs	601,997	647,540	307,090	617,325
Debt Services	1,448	58,050	5,212	3,705
Transfers to Other County Funds	36,999	41,739	41,739	32,304
Department Total	9,203,066	9,361,169	5,524,227	9,003,309

Social Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	62.75	61.25	56.25	19.25
Expenditures				
Personnel	4,834,080	5,304,616	3,263,345	1,785,420
Internal Services	1,059,737	1,081,186	794,287	847,369
Professional Services	36,281,613	37,681,156	19,796,332	34,927,327
Operating Costs	1,973,162	2,737,419	1,734,816	235,391
Debt Services	378	1,100	559	1,400
Capital Expenses	18,301	70,000	-	70,000
Transfers to Other County Funds	404,380	91,091	63,260	29,564
Department Total	44,571,651	46,966,568	25,652,599	37,896,471

EXPENDITURES BY FUND

Veterans	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	77,846	80,314	62,600	102,277
Internal Services	204	24,729	16,272	26,212
Professional Services	53,747	85,000	42,054	76,000
Operating Costs	122,368	184,880	100,145	194,180
Transfers to Other County Funds	-	9,864	9,864	8,704
<i>Fund Total</i>	254,166	384,787	230,935	407,373

PHSS Technology	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Internal Services	-	1,377	918	3,749
Professional Services	-	60,000	-	60,000
Operating Costs	16,961	16,888	862	40,160
<i>Fund Total</i>	16,961	78,265	1,780	103,909

Public Health	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	7,036,442	6,508,294	4,112,483	6,267,749
Internal Services	1,154,251	1,196,178	730,980	1,426,632
Professional Services	240,132	557,034	159,729	285,925
Operating Costs	462,667	445,772	206,084	382,985
Debt Services	1,448	2,550	5,212	3,705
Transfers to Other County Funds	36,999	31,875	31,875	23,600
Fund Total	8,931,938	8,741,703	5,246,363	8,390,596

Community Loan #1	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Internal Services	-	914	609	1,431
Professional Services	-	100,000	44,541	100,000
Operating Costs	1	-	-	-
Debt Services	-	55,500	-	-
Fund Total	1	156,414	45,150	101,431

Housing/Community Renewal	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	212,726	213,668	132,753	199,204
Internal Services	20,669	56,788	38,100	56,882
Professional Services	3,303,348	3,444,403	1,505,525	4,495,196
Operating Costs	114,063	7,188	6,057	4,115
Debt Services	75	-	-	-
Transfers to Other County Funds	2,060	19,877	13,451	22,564
Fund Total	3,652,940	3,741,924	1,695,886	4,777,961

Social Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	23,456,374	1,074,113	689,784	1,586,216
Internal Services	109,483	523,245	363,366	790,487
Professional Services	235	24,401,475	12,685,278	29,482,131
Operating Costs	-	239,068	53,542	231,276
Debt Services	399,560	300	559	1,400
Capital Expenses	25,763,377	70,000	-	70,000
Transfers to Other County Funds	23,456,374	5,250	5,250	7,000
Fund Total	109,483	26,313,451	13,797,779	32,168,510

RSM/IRRMA - Thurston	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Professional Services	-	950,000	-	950,000
Fund Total	-	950,000	-	950,000

TOTAL REVENUE

Public Health	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Veterans	286,529	360,798	195,812	327,575
PH SS Technology	54,911	44,007	44,687	33,800
Public Health	8,820,010	8,818,355	4,862,141	8,365,669
Community Loan #2	(687)	-	-	-
Community Loan #1	19,764	136,000	58,830	133,500
<i>Department Total</i>	9,180,527	9,359,160	5,161,470	8,860,544

Social Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Workforce Development	15,251,301	15,830,607	9,770,524	-
Housing/Community Renewal	3,519,556	3,897,956	1,609,570	4,508,439
Social Services	26,444,110	26,260,468	15,736,980	31,181,920
RSN/IRRMA-Thurston	383,641	35,000	25,335	35,000
<i>Department Total</i>	45,598,608	46,024,031	27,142,409	35,725,359

REVENUE BY FUND

Veterans	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	269,064	340,923	175,658	307,700
Intergovernmental Revenue	1,110	800	4,832	800
Misc Revenue	16,355	19,075	15,323	19,075
Fund Total	286,529	360,798	195,813	327,575

PHSS Technology	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	51,757	42,007	42,007	31,800
Misc Revenue	3,154	2,000	2,680	2,000
Fund Total	54,911	44,007	44,687	33,800

Public Health	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	854,240	912,246	608,164	1,207,529
Taxes	200,680	218,500	-	219,500
Fees and Licenses	3,020,766	3,597,666	1,695,666	3,755,548
From Other Funds	75,624	421,246	179,238	445,880
Intergovernmental Revenue	1,070,040	937,806	696,550	906,431
Misc Revenue	292,472	107,177	325,321	69,121
Grants	3,306,187	2,623,714	1,357,203	1,761,660
Fund Total	8,820,009	8,818,355	4,862,142	8,365,669

Community Loan #1	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	19,764	136,000	58,830	133,500
Fund Total	19,764	136,000	58,830	133,500

Housing/Community Renewal	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	-	48,769	32,513	58,607
Taxes	101	-	16	-
Fees and Licenses	1,325,721	1,668,330	929,642	1,399,000
Misc Revenue	67,678	109,000	32,482	50,000
Grants	2,126,055	2,071,857	614,917	3,000,832
Fund Total	3,519,556	3,897,956	1,609,570	4,508,439

Social Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	-	53,982	14,730	75,000
Taxes	420,878	439,970	249,890	805,300
Fees and Licenses	848	30,000	-	-
From Other Funds	134,605	876,248	153,881	1,333,705
Intergovernmental Revenue	14,846,069	14,199,796	9,843,921	16,625,348
Misc Revenue	219,190	107,500	8,040	188,250
Grants	10,822,521	10,552,972	5,466,518	12,154,317
Fund Total	26,444,111	26,260,468	15,736,980	31,181,920

RSN/IRRMA - Thurston	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	345,802	-	-	-
Misc Revenue	37,839	35,000	25,335	35,000
Fund Total	383,641	35,000	25,335	35,000

Public Health

Programs:

Program: D210 Health Officer - Administration

Description: The position of Health Officer is mandated by RCW 70.24.024. The Health Officer is the lead role in assessing public health needs of the community and assuring efforts are taken to meet those needs.

Budget:	2010 Budget	2011 Adopted
Expenditures	215,965	222,815

Program: D211 Public Health - Administration

Description: Management and oversight of both Public Health and Social Services to include planning, monitoring, evaluation and policy development. Community leadership and planning in development of systems and processes to facilitate community involvement.

Budget:	2010 Budget	2011 Adopted
Expenditures	440,200	738,982

Program: D216 Fiscal/Business Management - Administration

Description: This program provides overall financial management and policy development for both Public Health and Social Services to include budget development, budget monitoring, grants and contract management, accounts payable, accounts receivable, payroll, fixed assets and information technology.

Budget:	2010 Budget	2011 Adopted
Expenditures	270,991	300,442

Program: D279 Epidemiology - Administration

Description: Epidemiology is the science upon which public health practice is built. The epidemiology section provides assessment, disease surveillance and program evaluation services for the department.

Budget:	2010 Budget	2011 Adopted
Expenditures	39,808	41,927

Programs:**Program: D290 Treatment Sales Tax Evaluations & Administration of Other Funds**

Description: Provision of technical expertise and administrative support for the evaluation of services performed with tax revenue collected from the Treatment Sales Tax and Fund 1500 cost allocation of administrative costs to Funds 1200 and 1400.

Budget:	2010 Budget	2011 Adopted
Expenditures	216,077	222,111

Program: D288 Emergency Response Preparedness - Administration

Description: Provision of infrastructure for public health preparedness and response to bioterrorism, outbreaks of infectious disease, public health threats and emergencies and coordination of Medical Reserve Corps. As of 2010 Thurston County no longer has regional lead responsibilities. Thurston County remains a member of the five-county group and lead responsibilities are shared among all counties.

Budget:	2010 Budget	2011 Adopted
Expenditures	530,642	99,058

Program: D300 Technology Replacement - Administration (Fund 1490)

Description: Planned expenditures for technology that allows staff to have up-to-date and appropriate tools to support their work. This replacement schedule was modified in 2009 from four year replacement to five year replacement.

Budget:	2010 Budget	2011 Adopted
Expenditures	78,265	103,909

Program: D215 Environmental Health – Administration

Description: Environmental Health Administration is responsible for the overall operation of the divisions programs and activities. Activities include: assuring programs and services are consistent with public health standards; setting and meeting county and department goals and policies; assuring appropriate response to consumer requests and services.

Budget:	2010 Budget	2011 Adopted
Expenditures	345,286	347,456

Program: D252 Environmental Health – Drinking Water

Description: The Drinking Water Program includes services and activities related to the planning, development and on-going operation of safe drinking water systems. Activities include review of proposed drinking water supplies for all land use and building projects to assure compliance; siting of wells or other drinking water sources, water system plans and routine water quality monitoring.

Budget:	2010 Budget	2011 Adopted
Expenditures	48,225	135,637

Program: D253 Environmental Health – Solid Waste

Description: Solid waste enforcement activities are the responsibility of local health departments. Program objectives include overseeing all permitted solid waste facilities in the county, providing technical and regulatory interpretations about disposal and responding to citizen complaints on illegal waste disposal.

Budget:	2010 Budget	2011 Adopted
Expenditures	294,225	221,554

Programs:		
Program: D254 & D294 Environmental Health – On Site/Land Use/O&M		
Description: This program provides services/activities related to the planning and provision of safe collection, treatment and disposal of residential sewage and services/activities related to planning and the provision of environmentally sound uses of land. The program also provides educational opportunities for sewage system owners and assures that both small and large sewage disposal systems are properly operated.		
Budget:	2010 Budget	2011 Adopted
Expenditures	973,675	973,677
Program: Environmental Health – On Site System Financial Assistance (Fund 4510)		
Description: This program administers several low interest loan and grant programs to help those who need financial assistance to repair failing septic systems.		
Budget:	2010 Budget	2011 Adopted
Expenditures	156,414	101,431
Program: D256 Environmental Health – Food		
Description: Services and activities include assuring that safe food is provided to the public. Includes educational efforts directed toward the public and food service operators/handlers, implementing applicable state and local regulations governing retail food establishments, public education, food handler permits, inspection of food establishments, investigating complaints of unsafe food handling practices and taking enforcement action as needed.		
Budget:	2010 Budget	2011 Adopted
Expenditures	795,768	773,537
Program: D257 Environmental Health – Hazardous Waste		
Description: This program is responsible for implementing the county's Hazardous Waste Plan, participating in implementation of Pesticide Use Policy; providing assistance to other county departments on hazardous waste issues; evaluating properties suspected of contamination with hazardous materials; providing site analysis, soil sampling, ground and surface water sampling of contaminated sites; participating in drug lab investigations; providing spill response and conducting initial investigations of suspected contaminated sites, and developing outreach and education programs for the general public.		
Budget:	2010 Budget	2011 Adopted
Expenditures	792,570	723,137
Program: D258 Environmental Health – Living Environment		
Description: This program provides services and activities to decrease risk or injury from environmental risks. Activities include reviewing plans and inspections of schools, camps, shelters, temporary housing, swimming pools, spas, and water parks. The program also provides response to noise complaints and animal-to-human disease control.		
Budget:	2010 Budget	2011 Adopted
Expenditures	213,526	218,865

Programs:		
Program: D259 Environmental Health – Gravel Mines		
Description: Activities include review of new and existing gravel mines based on standards established by ordinance of the Board of Health.		
Budget:	2010 Budget	2011 Adopted
Expenditures	6,502	14,482
Program: D260 Environmental Health – Ground and Surface Water		
Description: Services and activities include assessment and protection of overall water resources in the community's ground and surface waters. Includes investigations, collection and analysis of data, identifying pollution sources, developing pollution prevention plans, undertaking remedial actions, responding to contamination incidents, promoting water resource protection in the community, monitoring surface waters including swimming, boating and shellfish growing areas.		
Budget:	2010 Budget	2011 Adopted
Expenditures	730,737	706,587
Program: D272 Environmental Health - Laboratory		
Description: The Environmental Health Laboratory is certified by the State Department of Ecology and Department of Health. The lab conducts bacterial analyses of drinking water, surface water, and samples suspected of contamination by sewage and nitrate analysis.		
Budget:	2010 Budget	2011 Adopted
Expenditures	163,528	198,287
Program: D299 Environmental Health – Ground and Surface Water ER&R		
Description: This program records user fees and replacement/maintenance costs of ground and surface water monitoring equipment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	3,450	1,780
Program: D212 Personal Health – Client Services		
Description: Services and activities in this program represent the central infrastructure support section known as HUB. Activities include central reception, records, client registration, appointments, and client and Medicaid billing. This program was eliminated during 2009. The 2010 budget represents the cost of building reception functions.		
Budget:	2010 Budget	2011 Adopted
Expenditures	112,339	101,007
Program: D213 Personal Health - Administration		
Description: Personal Health Administration is responsible for overall operation of the division programs. Activities include assuring program and services are consistent with public health standards, meeting and setting department goals and policies and assuring that the needs of the community are met.		
Budget:	2010 Budget	2011 Adopted
Expenditures	376,670	226,782

Programs:**Program: D222 Personal Health – Maternal Child Health**

Description: Activities in this program promote healthy pregnancies and positive birth and parenting outcomes. Services include home visitation to high-risk populations (Nurse Family Partnership), maternity support and case management, early intervention services to families at high risk for child abuse and provision of resource information and referrals.

Budget:	2010 Budget	2011 Adopted
Expenditures	775,645	851,730

Program: D224 Personal Health – Oral Health

Description: This program provides services related to oral health and dental care activities. Access to Baby and Child Dentistry (ABCD) matches children 0-5 years of age to a dentist to provide dental exams, fluoride varnish applications, restorative care and parent education. The School Sealant Program provides dental sealants to children in the second grade in participating schools that have 30% or more free and reduced lunch rates.

Budget:	2010 Budget	2011 Adopted
Expenditures	30,490	18,750

Program: D232 Personal Health – Immunizations

Description: This program provides services to administer and distribute vaccine for vaccine preventable diseases for individuals of all ages. Activities include administration of vaccine to individuals who do not have access to healthcare due to financial barriers, provision of adult vaccines and travel vaccine services. Staff works in cooperation with private and public agencies to provide mass clinics in assuring those groups at risk are immunized.

Budget:	2010 Budget	2011 Adopted
Expenditures	212,543	138,151

Program: D233 Personal Health – Sexually Transmitted Disease (STD)

Description: Services in the STD program include contact follow-up of individuals with sexually transmitted diseases to prevent disease transmission. We work with local providers to assure appropriate treatment and education for exposed individuals.

Budget:	2010 Budget	2011 Adopted
Expenditures	46,425	50,150

Program: D234 Personal Health – Communicable Disease Investigation

Description: Services in Communicable Disease include controlling the spread of TB and other communicable diseases through surveillance, tracking, prevention and treatment. This section receives all communicable disease reports for the county and responds to inquiries from the media, general public and medical professionals.

Budget:	2010 Budget	2011 Adopted
Expenditures	499,174	499,577

Program: D235 Personal Health – HIV/AIDS Prevention

Description: This program provides prevention services for persons infected with the HIV virus. Activities include counseling and testing high risk populations, syringe exchange, community awareness/outreach, surveillance of infected individuals, clinical care and intervention and community planning.

Budget:	2010 Budget	2011 Adopted
Expenditures	182,694	201,482

Programs:**Program: D244 Personal Health – Youth Tobacco Prevention**

Description: This program administers activities as part of a comprehensive public health approach to tobacco use prevention and control.

Budget:	2010 Budget	2011 Adopted
Expenditures	51,197	34,407

Program: D249 Personal Health – Chronic Disease Prevention

Description: This program has created innovative, effective and integrated community driven programs to promote healthy lifestyle choices and emphasize early detection, prevention, control and reduction of chronic diseases, particularly diabetes, asthma and obesity in Thurston County.

Budget:	2010 Budget	2011 Adopted
Expenditures	311,400	239,245

Program: D271 Personal Health – Vital Records

Description: The Vital Records program registers, certifies and issues certificates for births and deaths. Vital Records staff (Deputy Registrars) have access to birth and death records for any occurrence in Washington State.

Budget:	2010 Budget	2011 Adopted
Expenditures	61,951	88,981

Program: B660-B662 Veteran's Programs (Fund 1200)

Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veteran's Assistance Fund is funded by a portion of County Property Tax per RCW 73.08.

Budget:	2010 Budget	2011 Adopted
Expenditures	384,787	407,373

Social Services

Programs:		
Program: D611 Chemical Dependency – Administration		
Description: This program is responsible for implementing the program agreement between the county and the Division of Alcohol and Substance Abuse (DASA). Activities include administrative support, contract monitoring, program planning, budgeting and evaluation, plan implementation and program coordination.		
Budget:	2010 Budget	2011 Adopted
Expenditures	353,672	334,659
Program: D621 - D622 Chemical Dependency – Prevention		
Description: Contractual prevention services are designed to delay or reduce the use of alcohol and other drug abuse in children who have not yet begun to use and abuse, and those who are experimenting. The goal of prevention services is to reduce the negative consequences of alcohol and drug abuse in society and thus reduce the need for future treatment services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	151,050	187,454
Program: D641 Chemical Dependency – Crisis Services (Crisis Clinic)		
Description: Contractual services which provide community phone referral resource for substance abuse issues. Phone workers refer clients to all chemical dependency services in Thurston and Mason Counties.		
Budget:	2010 Budget	2011 Adopted
Expenditures	21,343	21,343
Program: D642 Chemical Dependency – Detoxification Services		
Description: Contractual services for the care and treatment in a residential setting of persons intoxicated or incapacitated by alcohol or drugs during the period in which the person recovers from the transitory effects of acute alcoholism or drug dependence. Detoxification services are available to individuals seven days a week, 24 hours a day to individuals experiencing alcohol and/or drug withdrawal symptoms.		
Budget:	2010 Budget	2011 Adopted
Expenditures	366,680	452,236
Program: D644 Chemical Dependency – Involuntary Commitment		
Description: Contractual services employed to identify and evaluate alcohol and drug involved individuals to determine if they are gravely disabled and requiring protective custody, detention, or involuntary commitment services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	42,501	42,501

Programs:		
Program: D653 Chemical Dependency – Adult Outpatient		
Description: Contractual services providing outpatient treatment for the addiction of alcohol and other drugs. Eligible adults receive an assessment and referral to inpatient and/or outpatient treatment services as appropriate to their need.		
Budget:	2010 Budget	2011 Adopted
Expenditures	744,514	921,503
Program: D655 Chemical Dependency – Pregnant, Parenting and Postpartum Women (PPW) Outpatient		
Description: Contractual services designed for pregnant, parenting and postpartum women with custody of children 17 years or younger who are attempting to regain custody. Eligible clients may receive outpatient treatment, assistance with childcare and transitional housing services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	123,159	123,159
Program: D657 Chemical Dependency – Youth Outpatient		
Description: Contractual services providing treatment for the misuse, abuse or addiction of alcohol and other drugs. Eligible youth, ages 10 through 20, receive an assessment and inpatient and/or outpatient treatment services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	515,567	607,234
Program: D662 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Transportation		
Description: Contractual services for the provision of transportation to and from chemical dependency treatment programs for eligible ADATSA clients.		
Budget:	2010 Budget	2011 Adopted
Expenditures	64,230	4,230
Program: D651 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Outpatient		
Description: Contractual services for the provision of outpatient treatment services following a residential treatment program for those qualified for ADATSA services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	108,926	108,926
Program: D671 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Assessment		
Description: Contractual services for the provision conducting assessments to determine level of care for ADATSA services. ADATSA assessments are more comprehensive when compared to a typical chemical dependency treatment assessment because the client has more complex needs and addictions.		
Budget:	2010 Budget	2011 Adopted
Expenditures	99,725	99,725

Programs:**Program: D659 Chemical Dependency – Opiate Treatment**

Description: Contractual services for outpatient methadone treatment and rehabilitative services for opiate dependent individuals. Services include methadone treatment, detoxification, counseling, HIV education and testing, drug screen urinalysis and medical evaluation.

Budget:	2010 Budget	2011 Adopted
Expenditures	564,657	564,657

Program: D664 Chemical Dependency – Adult Case Management

Description: Contractual services provided by chemical dependency professionals who assist clients in gaining access to needed medical, social, education and other services.

Budget:	2010 Budget	2011 Adopted
Expenditures	22,860	110,607

Program: D667 Chemical Dependency – Child Care Services

Description: Contractual services providing licensed childcare for alcohol or drug addicted parents while receiving chemical dependency treatment services.

Budget:	2010 Budget	2011 Adopted
Expenditures	30,000	30,000

Program: D669 Chemical Dependency – Housing Support Services

Description: Contractual services for the provision of transitional residential housing costs for eligible pregnant, parenting, or postpartum clients. Costs include facilitating contacts and appointments for community resources for medical care, financial assistance, social services, vocational, childcare needs, outpatient treatment services and permanent housing services.

Budget:	2010 Budget	2011 Adopted
Expenditures	115,241	115,241

Program: D677 Chemical Dependency – Screening Tests

Description: Contractual services for the provision of screening tests, such as urinalysis or breathalyzers to identify a patient's use of drugs or alcohol.

Budget:	2010 Budget	2011 Adopted
Expenditures	29,400	29,400

Program: D500 Human Services Review Council (HSRC)

Description: Thurston County's contribution to HSRC, a council comprised of elected officials and citizen representatives that provides funding recommendations to the cities of Lacey, Olympia, Tumwater, and Thurston County, to address human service needs in the community.

Budget:	2010 Budget	2011 Adopted
Expenditures	50,000	50,000

Programs:		
Program: D550 Children and Family Services – Community Network		
Description: The department provides fiscal agent services for the Thurston Community Network.		
Budget:	2010 Budget	2011 Adopted
Expenditures	35,000	35,000
Program: Regional Support Network (RSN) – Risk Reserve (Fund 1510)		
Description: This program accounts for the reserve as required by the Department of Social and Health Services (DSHS) for inpatient and outpatient costs in the event these expenditures exceed operational funding levels.		
Budget:	2010 Budget	2011 Adopted
Expenditures	950,000	950,000
Program: D411 Regional Support Network (RSN) - Administration		
Description: This program is responsible for overall operation of the RSN. Activities include planning, coordination, contracting, fiscal and contract monitoring, general clerical support and provision of oversight in all RSN programs.		
Budget:	2010 Budget	2011 Adopted
Expenditures	295,948	479,613
Program: D424 Regional Support Network (RSN) – Inpatient Treatment		
Description: Contractual services, funding and utilization monitoring for mental health treatment in an inpatient psychiatric hospital or the Evaluation and Treatment (E&T) facility, available 24 hours a day for evaluation, diagnostic and therapeutic purposes.		
Budget:	2010 Budget	2011 Adopted
Expenditures	2,154,252	2,664,876
Program: D425 Regional Support Network (RSN) – Involuntary Commitment Act (ITA) Crisis and Commitment		
Description: Contractual services related to involuntary commitments (WAC 388-865-0452 through 454, 71.05 RCW and 71.35 RCW) including county designated mental health professional costs. Services include Designated Mental Health Professional (DMHP) evaluation, commitment and detention.		
Budget:	2010 Budget	2011 Adopted
Expenditures	621,120	861,744
Program: D426 Regional Support Network (RSN) – ITA Judicial Services		
Description: This program includes judicial costs related to involuntary commitments including required expert witness costs, Court Commissioner, Clerk, Prosecuting Attorney, Assigned Council and facility expenses.		
Budget:	2010 Budget	2011 Adopted
Expenditures	144,000	252,000

Programs:**Program: D427 Regional Support Network (RSN) – Other Direct Service Costs**

Description: Contractual services for the provision of services that do not fit in any other program category. This budget includes Western State Hospital Reimbursement and Direct Care Compensation Increase for mental health workers.

Budget:	2010 Budget	2011 Adopted
Expenditures	72,000	30,000

Program: D428 Regional Support Network (RSN) – Medicaid Personal Care

Description: These are funds that are provided to Aging and Disability Services for costs related to providing Medicaid Personal Care used by the RSN for consumers who are disabled due solely to psychiatric disability.

Budget:	2010 Budget	2011 Adopted
Expenditures	155,976	120,000

Program: D431 Regional Support Network (RSN) – Utilization Management

Description: This program includes costs for activities designed to ensure that adequate quality care is provided to eligible clients. Activities include development of placement criteria, determination of eligibility, authorization of treatment services, conducting utilization management activities, an independent quality review team function and other quality assurance functions.

Budget:	2010 Budget	2011 Adopted
Expenditures	671,750	598,172

Program: D432 Regional Support Network (RSN) – Information Services

Description: This program includes costs incurred for the maintenance of a patient and encounter data tracking system for service recipients per RCW 71.24.035 and development and report functions. Includes information services staff, equipment, software, data lines and all costs associated with the mental health information services system.

Budget:	2010 Budget	2011 Adopted
Expenditures	488,375	467,283

Program: D433 Regional Support Network (RSN) – Public Information

Description: Contractual services for the provision of consultation, education and public information activities related to mental health services.

Budget:	2010 Budget	2011 Adopted
Expenditures	15,720	15,720

Program: D434 Regional Support Network (RSN) – Other Direct Service Support Costs

Description: This program includes direct services that do not fit in any other program category. This budget includes Intensive Tenant Support, Consumer Affairs and Mental Health Forum costs that are necessary to maintain the mental health treatment system.

Budget:	2010 Budget	2011 Adopted
Expenditures	52,800	22,560

Programs:		
Program: D438 Regional Support Network (RSN) – Ombudsman		
Description: This program represents the costs to provide an independent ombudsman service consistent with RCW 388-865-250 to help consumers and family members resolve conflicts arising during treatment services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	73,435	54,750
Program: D441 Regional Support Network (RSN) – Crisis Services		
Description: Contractual services for the provision of evaluation and treatment of individuals experiencing a mental health related crisis. Crisis services are available on a 24 hour basis and are intended to stabilize the person in crisis, prevent further deterioration and provide immediate treatment and intervention.		
Budget:	2010 Budget	2011 Adopted
Expenditures	2,551,268	1,733,700
Program: D442 Regional Support Network (RSN) – Evaluation & Treatment Services		
Description: Contractual services for the provision of treatment provided in a freestanding, inpatient, residential (non-hospital) facility for medically necessary evaluation and treatment to the individual who would otherwise meet hospital admission criteria. Services are provided for individuals who pose an actual or imminent danger to self, others, or property due to a mental illness or who have experienced a marked decline in their ability to care for themselves due to the onset or exacerbation of a psychiatric disorder. Services may be voluntary or involuntary and funded with both Medicaid and state funding.		
Budget:	2010 Budget	2011 Adopted
Expenditures	4,052,106	4,471,386
Program: D443 Regional Support Network (RSN) – Services In Residential Settings		
Description: Contractual services for specialized rehabilitation service for individuals that can succeed in a residential setting.		
Budget:	2010 Budget	2011 Adopted
Expenditures	990,780	990,768
Program: D444 Regional Support Network (RSN) – Other Outpatient Services		
Description: Contractual services for the provision of other outpatient services not categorized in specific outpatient program that offer individuals appropriate and cost-effective care. Costs can include Brief Intervention Treatment, Day Support, Family Treatment, Group Treatment, Medication Management, High Intensity Treatment, Rehabilitation Case Management and Stabilization Services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	7,887,340	8,431,873
Program: D445 Regional Support Network (RSN) – 3(B) Waiver Services		
Description: Contractual services for the provision of providing Supported Employment services, Respite Care and mental health consumer support through a consumer operated Clubhouse.		
Budget:	2010 Budget	2011 Adopted
Expenditures	285,912	285,912

Programs:		
Program: D451 Regional Support Network (RSN) – Jail Services		
Description: Contractual services for the provision of mental health services for mentally ill offenders while confined in county or city jail. These services are for both adults and juveniles. These services are intended to facilitate transition to mental health services, re-establish disability benefits and access to programs upon offender release from confinement.		
Budget:	2010 Budget	2011 Adopted
Expenditures	430,764	441,146
Program: D453 Regional Support Network (RSN) – Program for Active Community Treatment		
Description: Contractual services for the provision of high intensity programs for community treatment teams. These teams offer services in the community that allow individuals to receive care in a least restrictive environment that allows for successful integration into the community.		
Budget:	2010 Budget	2011 Adopted d
Expenditures	810,804	882,804
Program: D454 Regional Support Network (RSN) – Other Direct Service-Pilot Programs		
Description: Contractual services for the provision of promising practices and evidence-based prevention and treatment programs. This budget includes Tribal Services, Children’s Evidence-Based Practice and Mental Health Access Project.		
Budget:	2010 Budget	2011 Adopted
Expenditures	718,900	790,390
Program: D455 Regional Support Network (RSN) – Adapted Living Skills		
Description: Contractual services for the provision of community services as alternatives to placing consumers in the Program for Adapted Living Skills.		
Budget:	2010 Budget	2011 Adopted
Expenditures	314,256	314,256
Program: D458 Regional Support Network (RSN) – Project for Assistance in Transition from Homeless (PATH)		
Description: To provide contractual services under the PATH.		
Budget:	2010 Budget	2011 Adopted
Expenditures	87,420	82,428
Program: D710 & D810 Developmental Disabilities – Administration		
Description: This program is responsible for the administration of developmental disability programs. Activities include program planning, budgeting, contracting, monitoring, evaluation and coordination.		
Budget:	2010 Budget	2011 Adopted
Expenditures	468,918	551,478

Programs:**Program: D730 & D830 Developmental Disabilities – Training**

Description: This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.

Budget:	2010 Budget	2011 Adopted
Expenditures	50,000	80,916

Program: D762 & D862 Developmental Disabilities – Group Supported Employment

Description: Contractual services for the provision of employment and training opportunities in regular business and industry settings leading to an individual with developmental disabilities being able to secure gainful employment earning a living wage.

Budget:	2010 Budget	2011 Adopted
Expenditures	408,099	390,280

Program: D764 & D864 Developmental Disabilities – Individual Employment

Description: Contractual services for the provision of placement and follow-up services necessary to help persons with developmental disabilities obtain and continue integrated, living wage employment in the community either in business or industry.

Budget:	2010 Budget	2011 Adopted
Expenditures	2,249,655	2,506,114

Program: D766 & D866 Developmental Disabilities – Person to Person

Description: Contractual services for the provision of activities to include developing a person-centered employment plans preparing an individualized budget and ensuring work in the community.

Budget:	2010 Budget	2011 Adopted
Expenditures	361,717	255,755

Program: D767 & D867 Developmental Disabilities – Community Access

Description: Contractual services for the provision of services for people with developmental disabilities ages 62 and older who have retired and choose not to work. Services will assist individuals to participate in activities, events and organizations in the community in ways similar to others of retirement age.

Budget:	2010 Budget	2011 Adopted
Expenditures	57,825	53,811

Program: D790 & D890 Developmental Disabilities – Other Activities

Description: Contractual services for the provision of an array of Millage funded activities geared toward persons with developmental disabilities that meet requirements of necessary service enhancement, promising practices, or evidence-based programs.

Budget:	2010 Budget	2011 Adopted
Expenditures	496,800	432,696

Programs:**Program: C650, C654-C655 Housing Community Renewal – Affordable Housing (Fund 1400)**

Description: Preserve and maintain the existing rental and homeowner housing and promote new rental affordable housing stock to low income populations within Thurston County. (State and federal grant contracts and RCW 36.22.178)

Budget:	2010 Budget	2011 Adopted
Expenditures	1,428,382	2,142,688

Program: C626-C628 C652, C656-C657 Housing Community Renewal - HGAP, CDBG Public Service, Homeless Housing and HPRP (Fund 1400)

Description: Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)

Budget:	2010 Budget	2011 Adopted
Expenditures	1,874,467	1,744,015

Program: C659 Community Renewal – Community Development Block Grant Programs (Fund 1400)

Description: Administers State Community Development Block Grant program activities that may include public facilities such as water/wastewater and streets, community centers, homeless shelters, childcare centers, public infrastructure and micro enterprise assistance.

Budget:	2010 Budget	2011 Adopted
Expenditures	403,500	856,578

Program: C600 & C640 Housing Community Renewal – Administration and Leave Account (Fund 1400)

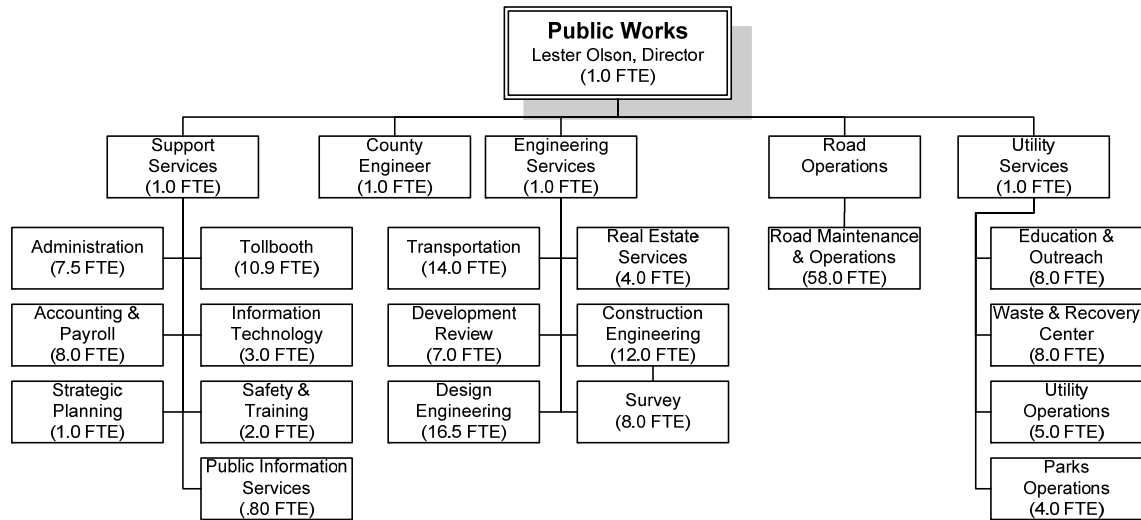
Description: The Housing and Community Renewal Fund is supported by recording fees, federal and state grants. These programs account for minimal administrative staff time to respond to other county department requests and paid leave benefits.

Budget:	2010 Budget	2011 Adopted
Expenditures	35,575	34,680

Program: D840 Developmental Disabilities – Community Information

Description: This program includes costs incurred for activities to inform and/or educate the general public about developmental disabilities and related services. Includes information and referral services, activities aimed at promoting public awareness and involvement, community consultation and capacity building.

Budget:	2010 Budget	2011 Adopted
Expenditures	-	65,204

Organization:**Vision:**

Developing a safe, sustainable community through innovation.

Mission:

Our team is proud to provide services that improve the quality of life for the people of Thurston County.

Values:

TEAM: We believe in working together as a team—safely, responsibly and productively.

- **Public Service:** We are committed to providing the highest level of service to all Thurston County residents and visitors.
- **Respect:** We believe that respect for the public, the environment, our resources, and our colleagues defines our organization.
- **Innovation:** We believe that no challenge is too great if we work together using innovative methods and ideas.
- **Dedication:** We are dedicated to creating and maintaining safe and cost-effective public works systems for the people of Thurston County.
- **Excellence:** We strive to provide outstanding services by using the County's resources efficiently, while protecting and preserving our environment for generations to come.

2011 Goals:

- Finalize funding sources, inform impacted residents of project cost, construction, and easement needs for Woodland Creek Estates.
- Complete the American Public Works Association Accreditation process for the department.
- Continue to build a sustainable program through our education and outreach section for the general public, business community, and employees.
- Develop a budget that is sustainable, measureable, and risk reduction focused.

2011 Issues:**Roads**

- Due to the State of Washington budget reductions, local government is seeing impacts of increasing permitting fees, reduction in funding capital projects, and reducing or eliminating programs that support local services.

Mitigation: The Public Works Department is adjusting programs, service levels, and revenues on a budget that focuses on a cost analysis, risk reduction point of view.

- With the reorganization of county departments, accounting systems within Public Works are redundant and difficult for staff and management to track costs to budget.

Mitigation: Public Works, Central Services, and Human Resources have had early discussions to review the various accounting programs to look at reducing duplication but maintaining good accounting of costs and revenues.

- There is a lack of funding to maintain a basic road surface treatment program.

Mitigation: The department is developing a proposal to implement, in coordination with the cities, a Transportation Benefit District to increase revenues for road programs.

Solid Waste Disposal Service

- Success of the education and outreach programs has exceeded our ability to deliver and implement our programs.

Mitigation: The department is reviewing programs or allocating resources to program requests.

Utilities

- Closure of Maple Lane School will decrease revenue by approximately \$160,000 per year in the Grand Mound Sewer Fund.
- Partner with the Planning department and the Chehalis Tribe in implementing an economic development program.
- Development of the asset management program to identify the utilities' long term capital replacement and maintenance program.
- Develop utility rates that support capital improvements and major maintenance programs.

Funds:

The Public Works department operates with a variety of funds.

Road Fund 1190. This fund receives property tax and fuel tax revenues dedicated to road maintenance and improvements.

Roads Construction in Progress Fund 3010. This fund tracks capital projects for road improvements.

Solid Waste Maintenance and Operations Fund 4030. This fund accounts for the administration of the county's solid waste programs.

Solid Waste Reserves Fund 4040. This fund has four different reserves dedicated to solid waste future expenditures: post closure reserve, transfer station equipment reserve, anticipated expense reserve and future construction reserve.

Boston Harbor Water and Sewer Fund 4200. This fund accounts for the maintenance and operations of the Boston Harbor Water and Wastewater Systems.

Boston Harbor Reserve Fund 4210. This fund accounts for revenues and expenditures of activities related to design and construction of water and sewer utility facilities in Boston Harbor, as well as establishing reserve monies in connection with the operations of the water and sewer system.

Tamoshan/Beverly Beach Sewer Fund 4300. This fund accounts for the maintenance and operations of a wastewater treatment plant for the Tamoshan and Beverly Beach homeowners.

Grand Mound Sewer M & O Fund 4340. This fund accounts for the maintenance and operations of the Grand Mound Wastewater System.

Grand Mound Water M & O Fund 4350. This fund accounts for the maintenance and operations of the Grand Mound Water System.

Tamoshan Water M & O Fund 4400. This fund accounts for the maintenance and operations of the Tamoshan Water System and sewage collection for the Tamoshan residents.

Olympic View M & O Fund 4410. This fund accounts for the maintenance and operations of the wastewater utility in the Olympic View subdivision.

Tamoshan Reserve Fund 4420. This fund accounts for reserve monies in connection with the operations of the Tamoshan/Beverly Beach water and wastewater systems.

Grand Mound Sewer Capital Reserve Fund 4440. This fund accounts for revenues and expenditures of activities related to design and construction of sewer utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the sewer system.

Grand Mound Water Capital Reserve Fund 4450. This fund accounts for revenues and expenditures of activities related to design and construction of water utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the water system.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	189.70	190.70	191.70	182.70
Expenditures				
Personnel	11,077,133	15,874,071	9,604,683	15,397,536
Internal Services	12,594,920	9,687,834	5,960,151	10,012,122
Professional Services	16,136,490	17,409,920	8,101,515	15,384,333
Operating Costs	4,385,093	7,384,890	3,182,115	6,177,489
Debt Services	2,097	3,264	683	2,922
Capital Expenses	10,845,425	20,421,163	3,699,869	18,487,258
Transfers to Other County Funds	7,508,242	4,878,238	1,939,449	3,017,013
Department Total	62,549,400	75,659,380	32,488,465	68,478,673

EXPENDITURE BY FUND

Roads & Transportation	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	9,519,374	11,015,841	6,594,849	10,225,747
Internal Services	6,750,829	7,820,899	5,061,533	7,659,179
Professional Services	3,845,580	3,096,663	1,113,144	2,081,050
Operating Costs	3,159,725	5,502,450	1,650,071	4,179,344
Debt Services	1,686	1,682	683	1,682
Capital Expenses	706,562	465,500	68,545	800,500
Transfers to Other County Funds	5,519,575	1,500,000	1,500,000	1,232,488
Fund Total	29,503,331	29,403,035	15,988,825	26,179,990

Development Review	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	155,962.17	-	-	-
Internal Services	36,651.97	-	-	-
Professional Services	394.00	-	-	-
Operating Costs	1,972.10	-	-	-
<i>Fund Total</i>	194,980.24	-	-	-

Construction in Progress	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	1,401,759	1,435,608	934,013	1,384,325
Internal Services	123,448	142,442	77,975	157,390
Professional Services	317,187	1,106,820	46,346	205,282
Operating Costs	43,332	42,100	705,669	1,000
Capital Expenses	9,498,313	13,356,375	2,386,784	14,165,431
<i>Fund Total</i>	11,384,039	16,083,345	4,150,787	15,913,428

Solid Waste	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	39	2,401,441	1,524,230	2,835,544
Internal Services	3,570,567	1,343,676	606,381	1,802,351
Professional Services	11,723,108	12,545,550	6,782,580	12,403,898
Operating Costs	810,009	1,026,795	619,094	1,029,830
Capital Expenses	148,484	2,364,913	1,014,270	1,469,000
Transfers to Other County Funds	772,201	915,080	25,000	1,052,000
<i>Fund Total</i>	17,024,407	20,597,455	10,571,555	20,592,623

Solid Waste Reserve for Closure	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	302,636	134,363	252,674
Internal Services	374,350	103,541	47,533	100,498
Professional Services	54,542	252,855	22,684	232,855
Operating Costs	82,380	488,100	35,973	511,445
Capital Expenses	142,215	919,425	53,778	229,695
Transfers to Other County Funds	50,866	1,891,106	-	8,586
<i>Fund Total</i>	704,353	3,957,663	294,331	1,335,753

Boston Harbor Water/Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	194,730	97,248	186,096
Internal Services	254,893	47,032	28,380	69,087
Professional Services	32,286	36,785	12,224	29,064
Operating Costs	55,246	63,750	34,071	63,750
Transfers to Other County Funds	-	16,686	-	8,906
<i>Fund Total</i>	342,425	358,983	171,923	356,903

Boston Harbor Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	3,361	2,311	-
Internal Services	19,221	1,157	211	2,696
Professional Services	25,352	38,800	19,881	13,800
Operating Costs	3,454	29,300	273	83,860
Capital Expenses	24,519	-	3,004	-
<i>Fund Total</i>	72,546	72,618	25,680	100,356

Tamoshan/Beverly Beach Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	69,279	39,908	70,347
Internal Services	83,966	15,379	10,373	22,503
Professional Services	16,798	17,317	11,607	17,759
Operating Costs	18,361	27,727	13,242	30,442
Debt Services	111	-	-	-
Transfers to Other County Funds	-	7,017	-	3,674
<i>Fund Total</i>	119,236	136,719	75,130	144,725

Grand Mound Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	189,114	140,432	189,100
Internal Services	239,346	89,060	56,666	80,156
Professional Services	91,343	173,395	65,384	176,756
Operating Costs	110,174	114,750	82,400	168,370
Debt Services	300	-	-	-
Capital Expenses	-	6,180	3,251	6,180
Transfers to Other County Funds	689,318	284,842	244,842	420,889
<i>Fund Total</i>	1,130,482	857,341	592,975	1,041,451

Grand Mound Water	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	117,446	58,067	119,195
Internal Services	104,033	78,164	48,688	56,703
Professional Services	7,654	58,668	16,552	55,504
Operating Costs	58,594	49,397	22,870	59,735
Debt Services	-	1,582	-	1,240
Capital Expenses	5,702	11,063	-	12,364
Transfers to Other County Funds	476,282	259,607	169,607	288,859
<i>Fund Total</i>	652,266	575,927	315,784	593,600

Tamoshan Water/Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	37,664	18,204	40,572
Internal Services	40,754	15,129	9,131	22,028
Professional Services	2,517	5,877	8,941	6,880
Operating Costs	13,498	23,783	9,945	22,700
Transfers to Other County Funds	-	3,900	-	611
<i>Fund Total</i>	56,770	86,353	46,221	92,791

Olympic View Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	-	15,654	7,616	15,772
Internal Services	13,031	4,259	2,722	7,219
Professional Services	1,769	1,690	1,075	13,050
Operating Costs	3,591	3,938	3,738	3,978
Capital Expenses	-	2,100	-	2,128
Transfers to Other County Funds	-	-	-	1,000
Fund Total	18,391	27,641	15,151	43,147

Tamoshan Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	-	3,827	8,835	27,411
Internal Services	17,378	1,418	1,349	8,483
Professional Services	-	-	977	-
Operating Costs	13	-	461	12,000
Capital Expenses	112,247	735,216	21,079	665,736
Fund Total	129,637	740,461	32,701	713,630

Grand Mound Wastewater Capital Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	38,066	22,073	40,511
Internal Services	62,285	10,634	5,512	12,987
Professional Services	17,748	-	19	145,000
Operating Costs	-	-	2,723	8,000
Capital Expenses	115,246	1,170,617	100,520	944,005
<i>Fund Total</i>	195,279	1,219,317	130,847	1,150,503

Grand Mound Water Capital Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	49,404	22,612	12,742
Internal Services	50,725	15,044	3,622	9,312
Professional Services	-	-	101	5,500
Operating Costs	9,499	-	1,583	-
Capital Expenses	92,137	929,774	48,637	192,219
<i>Fund Total</i>	152,361	994,222	76,555	219,773

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Roads/Transportation	21,517,995	26,192,071	12,975,294	27,250,610
Development Review	511,141	-	-	-
Construction in Progress	10,562,374	17,339,375	5,080,586	15,209,410
Solid Waste	15,983,879	22,524,567	12,070,429	19,859,386
Solid Waste Reserve for Closure	1,312,887	1,615,080	374,889	1,502,000
Boston Harbor Water/Sewer	318,126	348,851	184,142	363,143
Boston Harbor Reserve	7,491	29,686	7,496	21,906
Tamoshan/Beverly Beach Sewer	140,561	144,324	76,963	150,093
Grand Mound Sewer	954,232	818,638	512,481	886,357
Grand Mound Water	559,999	476,267	284,322	477,472
Tamoshan Water/Sewer	66,865	84,306	47,325	89,640
Olympic View Sewer	26,787	26,648	15,486	27,670
Tamoshan Reserve	129,596	751,067	32,719	704,435
Grand Mound Wastewater Capital Reserve	210,458	1,246,532	92,043	1,085,500
Grand Mound Water Capital Reserve	154,145	1,010,067	69,070	155,267
Grand Mound Debt	800,600	943,617	360,850	908,981
WWM Engineering	898,597	-	1,254	-
<i>Department Total</i>	54,155,731	73,551,096	32,185,349	68,691,870

REVENUE BY FUND

Roads & Transportation	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	-	-	-	20,000
Taxes	15,537,103	16,518,689	8,812,846	16,762,833
Fees and Licenses	837,723	1,608,087	691,514	1,535,744
From Other Funds	53,438	636,347	105,684	2,793,448
Intergovernmental Revenue	3,154,948	5,168,508	1,702,256	5,103,462
Misc Revenue	70,917	223,300	886,862	242,400
Grants	1,863,866	2,037,140	776,131	792,723
Fund Total	21,517,995	26,192,071	12,975,293	27,250,610

Development Review	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	182,991	-	-	-
From Other Funds	325,000	-	-	-
Misc Revenue	3,150	-	-	-
Fund Total	511,141	-	-	-

Construction in Progress	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	217,458	-	-	-
Fees and Licenses	(82,452)	480,000	102,437	480,000
From Other Funds	3,708,160	5,060,000	2,407,316	3,440,000
Intergovernmental Revenue	1,867,544	5,212,375	1,979,865	2,000,000
Misc Revenue	376,741	21,000	21,106	21,000
Grants	4,474,924	6,566,000	569,862	9,268,410
Fund Total	10,562,374	17,339,375	5,080,586	15,209,410

Solid Waste	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	15,511,788	20,365,736	11,826,141	19,734,400
From Other Funds	50,866	1,891,106	-	8,586
Misc Revenue	141,634	116,400	79,738	116,400
Grants	279,590	151,325	164,550	-
Fund Total	15,983,879	22,524,567	12,070,429	19,859,386

Solid Waste Reserve for Closure	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	691,800	865,080	-	1,002,000
Misc Revenue	621,087	750,000	374,889	500,000
Fund Total	1,312,887	1,615,080	374,889	1,502,000

Boston Harbor Water/Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	309,962	343,351	181,879	357,643
Misc Revenue	8,164	5,500	2,263	5,500
Fund Total	318,126	348,851	184,142	363,143

Boston Harbor Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	7,491	16,686	-	8,906
Misc Revenue	-	13,000	7,496	13,000
Fund Total	7,491	29,686	7,496	21,906

Tamoshan/Beverly Beach Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	138,935	143,024	75,942	148,793
Misc Revenue	1,626	1,300	1,021	1,300
Fund Total	140,561	144,324	76,963	150,093

Grand Mound Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	873,840	770,170	489,080	853,857
Misc Revenue	80,392	48,468	23,400	32,500
Fund Total	954,232	818,638	512,480	866,357

Grand Mound Water	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	493,865	437,695	262,639	451,472
Misc Revenue	66,134	38,572	21,682	26,000
Fund Total	559,999	476,267	284,321	477,472

Tamoshan Water/Sewer Collection	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	65,105	82,256	46,239	87,590
Misc Revenue	1,761	2,050	1,086	2,050
Fund Total	66,866	84,306	47,325	89,640

Olympic View Sewer	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	22,412	24,648	14,380	25,670
From Other Funds	2,616	-	-	-
Misc Revenue	1,758	2,000	1,106	2,000
Fund Total	26,786	26,648	15,486	27,670

Tamoshan Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	129,596	750,917	32,700	704,285
Misc Revenue	-	150	19	150
Fund Total	129,596	751,067	32,719	704,435

Grand Mound Wastewater Capital Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	195,279	1,246,532	87,698	1,085,500
Misc Revenue	15,178	-	4,345	-
Fund Total	210,457	1,246,532	92,043	1,085,500

Grand Mound Water Capital Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	145,958	1,010,067	67,795	155,267
Misc Revenue	8,187	-	1,274	-
Fund Total	154,145	1,010,067	69,069	155,267

Grand Mound Debt Service	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	800,600	943,617	360,850	908,981
Fund Total	800,600	943,617	360,850	908,981

Roads & Transportation

Programs:		
Program: R010, R012 & R015 Administration		
Description: This division provides overall management of the department, personnel, clerical and accounting support and IT support.		
Budget:	2010 Budget	2011 Adopted
Expenditures	6,339,601	5,944,830
Program: R140-R146 Construction in Progress (Fund 3010)		
Description: The Roads Capital Construction Fund manages capital projects and supporting grants. All roads capital projects are represented in this fund and all phases of a project are reflected including right of way, survey, design, engineering and construction.		
Budget:	2010 Budget	2011 Adopted
Expenditures	16,083,345	15,913,428
Program: R017, R052, R120, R124, R130 Engineering Services		
Description: Design engineering, right of way, survey, emergency road repairs and construction inspection support. This is the operations side of projects that are not reflected in the capital budget.		
Budget:	2010 Budget	2011 Adopted
Expenditures	4,386,654	3,310,655
Program: R135, R150, R155, R160, R165, R170, R175, R180, R200, R205, R210, R220, R230 Roads Operations		
Description: This program tracks maintenance of the county road system. Activities include the following: roadway, bridge and drainage maintenance; vegetation management; traffic operations; and emergency response.		
Budget:	2010 Budget	2011 Adopted
Expenditures	17,017,720	15,239,372
Program: R250, R252 Development Review		
Description: Review and inspection to ensure that roads in new developments meet county standards.		
Budget:	2010 Budget	2011 Adopted
Expenditures	787,077	781,707
Program: R900 Utility Permits		
Description: Engineering review of utility plans submitted to the permit center for hook up to the Thurston County water and sewer systems at either Grand Mound or Boston Harbor.		
Budget:	2010 Budget	2011 Adopted
Expenditures	0	6,381

Parks Maintenance

Programs:		
Program: R802 & R971 Parks Maintenance & Capital		
Description: Maintenance and repair of park buildings, grounds, and equipment, as well as major maintenance program for park facilities.		
Budget:	2010 Budget	2011 Adopted
Expenditures	871,983	897,045

Solid Waste

Programs:		
Program: W002-W003, W007-W009, W020, W057, W120 Solid Waste Administration (Fund 4030)		
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	2,532,978	3,422,078
Program: W021 Solid Waste General Recycling Administration		
Description: This program coordinates waste reduction and recycling activities throughout the county and with other departments and agencies including private companies, haulers and contract-service providers. The staff in this program participate in workshops through the Washington State Recycling Association and Department of Ecology, and attend various conferences.		
Budget:	2010 Budget	2011 Adopted
Expenditures	128,448	100,425
Program: W050 Solid Waste Capital Facilities Projects		
Description: This program provides for the construction activities as identified in the Capital Facilities Plan project. Costs include administration, design and engineering, outside professional assistance, and construction.		
Budget:	2010 Budget	2011 Adopted
Expenditures	2,477,615	1,669,810
Program: W051 Comprehensive Plan		
Description: This program currently covers the ongoing maintenance of the Solid Waste Comprehensive Plan; however, in 2011 it will fund the final version of a new plan as required by the Department of Ecology.		
Budget:	2010 Budget	2011 Adopted
Expenditures	14,138	7,293

Programs:		
Program: W052 Regional Solid Waste		
Description: As with general recycling administration, this fund provides for the continued coordination with other jurisdictions, solid waste coordinator and participation in meetings and events.		
Budget:	2010 Budget	2011 Adopted
Expenditures	12,832	33,695
Program: W053 Rates Review and Analysis		
Description: Work associated with annual review of rates.		
Budget:	2010 Budget	2011 Adopted
Expenditures	4,860	1,293
Program: W054 Household Curbside		
Description: This program administers the countywide curbside recycling program for households. County responsibilities include promotion and public education, data collection and evaluation, and general oversight. The provision to provide for collection of recyclable materials from residences in rural and urban areas is mandated under RCW 70.95, Section 7(b)(i) and in our Solid Waste Management Plan.		
Budget:	2010 Budget	2011 Adopted
Expenditures	42,387	82,330
Program: W055 Moderate Risk Waste		
Description: This program includes Solid Waste staff time associated with general planning and information of hazardous waste not directly associated with the county's HazoHouse and WasteMobile collection programs. This includes policy or regulatory development that affects solid waste, such as disposal of fluorescent lights, home electronics and computer monitors, and latex and oil-based paint.		
Budget:	2010 Budget	2011 Adopted
Expenditures	11,682	4,500
Program: W150 Waste and Recovery Center (WARC) Maintenance		
Description: This program provides for ongoing maintenance of WARC buildings, roadways, minor equipment, and general operational tasks.		
Budget:	2010 Budget	2011 Adopted
Expenditures	400,012	362,495
Program: W175 Transfer Station Operations		
Description: This program provides for the disposal and long-haul contract with Allied/Rabanco Disposal Company and the management of that contract.		
Budget:	2010 Budget	2011 Adopted
Expenditures	11,230,001	11,035,241

Programs:		
Program: W177 Blue Box Program		
Description: This program provides for the service of the existing drop box recycling locations and administration of the contract. Currently there are three sites, including the site at the WARC. These sites provide self-haul recycling opportunities for residents not participating in curbside collection or for those who have excess material.		
Budget:	2010 Budget	2011 Adopted
Expenditures	37,000	37,000
Program: W178 Yard Debris Facility and Operations		
Description: This program provides for the administration and operation of the county's yard waste collection facility located at the WARC, formerly the compost center. A private vendor operates the site.		
Budget:	2010 Budget	2011 Adopted
Expenditures	608,612	772,611
Program: W179 Recycle Center Operations		
Description: This program includes operation of the WARC recycling center operations, including contract administration, staffing of the facility, maintenance and hauling of material for processing.		
Budget:	2010 Budget	2011 Adopted
Expenditures	38,100	38,100
Program: W200 WARC Tollhouse Operations		
Description: This program provides for tollhouse activities at the WARC.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,262,479	1,208,577
Program: W201 Rainier Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Rainier Drop Box site.		
Budget:	2010 Budget	2011 Adopted
Expenditures	97,010	95,095
Program: W202 Rochester Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Rochester Drop Box site.		
Budget:	2010 Budget	2011 Adopted
Expenditures	180,844	161,396
Program: W203 Summit Lake Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Summit Lake Drop Box site.		
Budget:	2010 Budget	2011 Adopted
Expenditures	43,210	0

Programs:**Program: W205 HazoHouse Moderate Risk Waste Collection Facility**

Description: This program provides for the county's Household Moderate Risk Waste collection facility located at the WARC. HazoHouse accepts hazardous waste from residents and also small quantity generators (commercial establishments) that are conditionally exempt from hazardous waste regulations

Budget:	2010 Budget	2011 Adopted
Expenditures	425,744	433,094

Program: W206 Mobile Hazardous Waste Program (The "WasteMobile")

Description: The WasteMobile provides convenient collection of household hazardous waste to underserved portions of the county and provides an opportunity to distribute toxic waste reduction information and education. This program is partially funded through the State Coordinated Prevention Grant.

Budget:	2010 Budget	2011 Adopted
Expenditures	47,732	45,296

Program: W250 Community Litter Program

Description: The Community Litter Program is a recommended program under Title 70 RCW: Public Health and Safety, Section 70.93.200. It is administered through the Solid Waste Division of the County Public Works Department.

Budget:	2010 Budget	2011 Adopted
Expenditures	45,947	62,543

Program: W302 Commercial Waste

Description: The Commercial Waste Assistance Program provides technical assistance to businesses interested in reducing waste and improving recycling including food waste recycling. Funds also provide for development and distribution of brochures and continued support of the built green efforts in Thurston County.

Budget:	2010 Budget	2011 Adopted
Expenditures	117,776	42,669

Program: W303 School Recycling

Description: The School Recycling Program provides outreach to schools, with presentations to classrooms, tours of the WARC, technical assistance and printing and distribution of the environmental education guide.

Budget:	2010 Budget	2011 Adopted
Expenditures	151,709	75,188

Program: W304 In-House Recycling

Description: The In-House Recycling Program provides for employee education, development of new policies and programs, and collection of recyclables within county facilities, including promotion of the county's Sustainability Policy, which includes a focus on less-toxic substances and environmentally responsible suppliers.

Budget:	2010 Budget	2011 Adopted
Expenditures	234,189	279,711

Programs:**Program: W305 Solid Waste Public Outreach Program**

Description: This program includes the publication of *Talkin' Trash* twice yearly, maintenance of the county's WasteLine, and other community activities such as outreach at the Thurston County Fair. Also included in this program are the development and distribution of various waste reduction/recycle brochures, DEX brown pages, and the *Waste-Not Guide*. The program also includes master recycler training and coordination and support for the county's reuse/resale web site: 2good2toss.com.

Budget:	2010 Budget	2011 Adopted
Expenditures	270,932	314,403

Program: W308 & W311 Solid Waste Organics Management

Description: The Organics Management Program provides outreach activities, training, workshops, bin sales and education campaigns to encourage organics management. It also includes activities such as Food to Flowers (school food waste composting project), the Garden Tour, and the development of a Food Waste Pilot Program.

Budget:	2010 Budget	2011 Adopted
Expenditures	181,218	307,860

Program: Landfill Post-Closure Maintenance (Fund 4040)

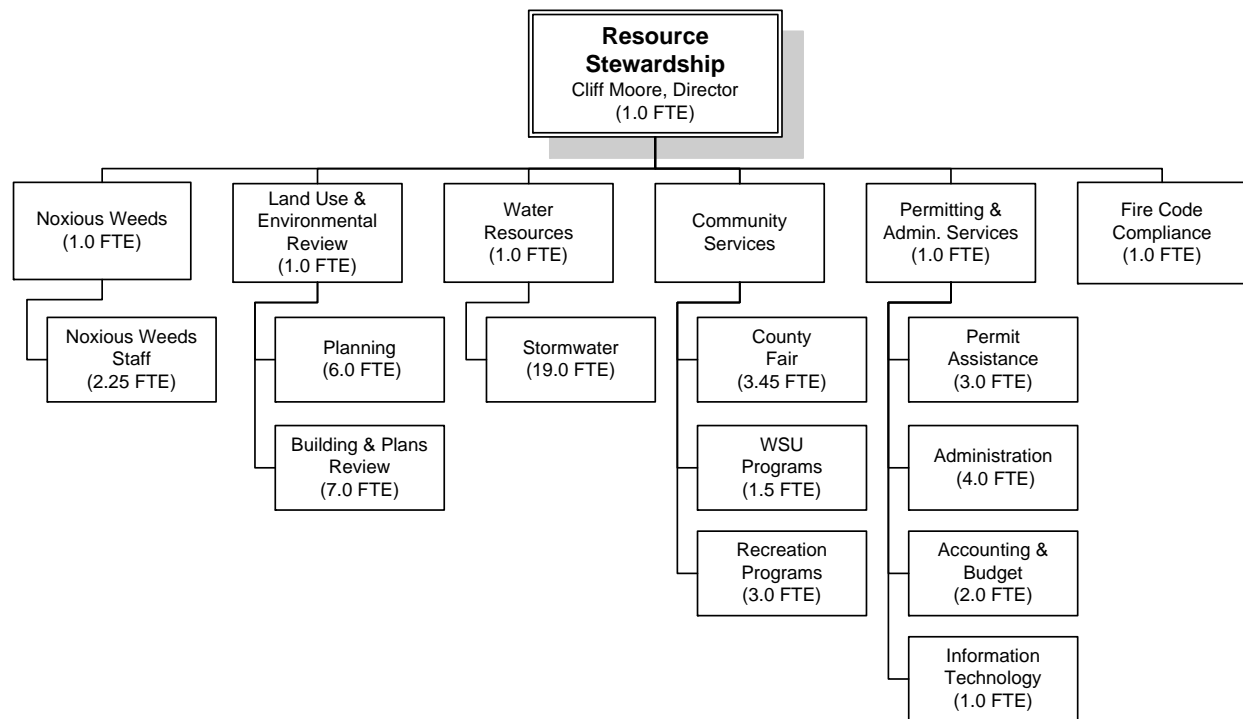
Description: Provides statutorily mandated reserve fund for 30-year maintenance following the date the landfill is closed and to accumulate reserves for anticipated expense, transfer station equipment replacement, and future construction.

Budget:	2010 Budget	2011 Adopted
Expenditures	3,957,663	1,335,753

Water and Sewer Utilities**Programs:****Program: Water and Sewer Utilities (Combined)**

Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Olympic View and Grand Mound water and sewer utilities at the standards enforced by the Washington State Department of Health (for water) and the Washington State Department of Ecology (for sewer). The program also includes current capital projects and reserve funds for future capital projects in each utility.

Budget:	2010 Budget	2011 Adopted
Expenditures	5,069,582	4,456,879

Organization:**Mission:**

To enhance public health, safety, environmental protection and sustainable development, with an integrated community education and engagement process.

2011 Goals:

- Continue to enhance fiscal monitoring capacity to promote long-term fiscal sustainability for the ten funds that make up the department.
- Focus on water quality improvement. Through activities such as maintaining the county's National Pollution Discharge Elimination System permit, leading the inter-jurisdictional Budd Inlet restoration project and providing a wide variety of education and outreach to the community, the department will work to improve both fresh and marine water quality in the county.
- Through code amendments, staff training and a focus on energy efficiency and environmental sustainability, the department will continue to build internal capacity to engage with the "Green Building" movement.
- Support conservation of working lands by completing and presenting for Board of County Commissioner consideration a draft ordinance that articulates a Purchase of Development Rights process.
- Reduce review timelines on single family home applications from eight to four weeks or less.

- Launch the research and background study to enable the development of a 2013 – 2018 strategic plan for Noxious Weed Control.
- Establish a fully functioning advisory committee for Special Recreation made up of parents, caregivers, participants and interested community members.

2011 Issues:

- Based on current revenue and expense projections for 2011, unless significant adjustments to both are made, the Fair will end 2011 with a negative fund balance. Staff will work with the Board of County Commissioners (BoCC) to develop a plan to address the projected deficit.
- The economic recovery is still very slow and as a result, the rate of land use and building project submittals remains very unpredictable. This leaves the Land Use and Permitting divisions highly vulnerable to up and down shifts in activity.
- With a La Nina winter predicted and associated colder and wetter weather expected, staff across the department will be reviewing emergency preparedness plans to ensure that citizen and inter-departmental expectations can be met.
- Although stormwater utility rates were increased for 2010 as part of a five year rate plan adopted in 2009, increases in expenses have outpaced expectations.

Changes from 2010 Budget:

As a general rule, changes from 2010 are outlined in the maintenance level budgets that have been developed. However, the items outlined below do merit some additional discussion.

- In February 2010, the BoCC approved adding one FTE to enable the county to resume fire code inspections. Inspections are billed to the property owner and as of this date, revenues are fully covering costs for the program. It is expected that the trend will continue.
- In 2010 the BoCC provided funding to the Recreation program from the Millage reserve and the General Fund with no guarantees for the future. Based on recent BoCC direction, support at a slightly reduced level, supplemented with fee increases for all Recreation offerings, will continue for 2011.
- As noted above, it is expected that the Fair will need to make both revenue and expenditure adjustments in order to complete 2011 with a positive fund balance. One revenue impact will be a \$20,000 reduction in revenue from a onetime event (sale of a tractor).

Funds:

The majority of the units making up Resource Stewardship operate as fee-based enterprise funds. Revenues are generated by service fees, including building and land use permits, and special revenue assessments. The WSU Extension and Recreation programs receive General Fund support. Recreation also is supported by other county funds.

WSU Extension Fund 0010. This fund engages people, organizations and communities to advance knowledge, economic well-being and quality of life by fostering inquiry, learning, and the application of research.

Thurston County Fair Fund 1030. This is a special revenue fund which supports a five day county fair and off-season events, facility rentals and an RV storage operation.

Thurston County Recreation Fund 1320. This is a special revenue fund which provides adult, children and special needs recreational opportunities within the county and is supported by program fees, General Fund and grants. Recreation also oversees active sports programs such as adult co-ed soccer and softball.

Noxious Weed Control Fund 1350. This is a special revenue assessment fund established to educate, consult and help landowners to protect lands from the impact of invasive noxious weeds.

Long Lake LMD Fund 1720. This is a special revenue fund established to provide a long-term vegetation lake management program that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Long Lake.

Lake Lawrence LMD Fund 1740. This is a special revenue fund established to provide a long-term vegetation lake management program that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Lake Lawrence.

Basin Planning and Enhancement Projects Fund 1780. This fund was established to complete a limited analysis of the Deschutes River Basin in the WRIA process and it was continued to host an environmental health grant to assist Ecology with the development of the Total Maximum Daily Load report. In 2011 funding through a Department of Ecology grant will enable the county to accomplish the in-lieu-fee mitigation activities related to the Deschutes River Basin.

Storm and Surface Water Utility Fund 4060. This fund is supported by a special revenue assessment that enables stormwater management and water quality improvements through programs such as education and outreach, water quality and quantity monitoring, facility inspection and maintenance, drainage infrastructure mapping and illicit discharge detection elimination and coordinating the compliance with the county's National Pollution Discharge Elimination System permit.

Storm and Surface Water Capital Fund 4070. This fund was established to support stormwater capital facilities projects that provide local flood reduction, habitat and water quality improvement. Revenue is provided through operating transfers from the Storm and Surface Water Utility Fund.

Land Use and Permitting Fund 4124. This fund supports the review of land use proposals and building permit applications to ensure compliance with Thurston County Codes and operates as a fee-based enterprise fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	69.20	56.20	56.45	58.20
Expenditures				
Personnel	4,449,936	5,041,811	3,333,809	5,333,604
Internal Services	4,114,794	2,800,466	1,385,867	3,226,330
Professional Services	1,344,901	1,253,730	575,664	1,286,445
Operating Costs	707,901	747,222	409,876	781,801
Debt Services	31,736	23,1870	17,387	19,341
Capital Expenses	530,982	1,428,477	25,817	2,249,185
Transfers to Other County Funds	730,402	650,000	-	650,000
Department Total	11,910,652	11,944,893	5,748,420	13,546,706

EXPENDITURES BY FUND

General Fund – WSU Extension	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	170,324	189,061	120,727	188,838
Internal Services	128,087	142,790	76,383	117,047
Professional Services	114,478	97,890	53,970	104,370
Operating Costs	42,758	35,039	21,545	39,832
Debt Services	484	475	293	1,615
Fund Total	456,131	465,255	272,918	451,702

Fair	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	305,874	288,569	194,868	295,942
Internal Services	63,125	75,349	48,317	131,494
Professional Services	49,424	54,850	38,355	49,400
Operating Costs	107,992	123,455	65,851	116,780
<i>Fund Total</i>	526,415	542,223	347,391	593,616

Recreation Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	621,243	330,289	183,161	302,565
Internal Services	270,171	52,297	34,660	80,587
Professional Services	97,339	52,513	25,267	52,513
Operating Costs	124,655	97,6840	62,385	97,684
Debt Services	331	-	-	-
Capital Expenses	49,826	-	-	-
<i>Fund Total</i>	1,163,564	532,783	305,473	533,349

Noxious Weed	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	310,248	372,968	227,782	380,814
Internal Services	71,274	91,417	39,231	118,557
Professional Services	6,223	6,000	3,951	6,000
Operating Costs	32,093	37,861	26,119	33,095
Capital Expenses	5,410	6,000	-	6,000
Fund Total	425,247	514,246	297,083	544,466

Long Lake LMD	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	-	43,072	25,695	33,422
Internal Services	59,997	28,821	9,761	22,700
Professional Services	150,759	211,093	106,783	191,875
Operating Costs	3,637	9,320	5,117	13,950
Fund Total	214,392	292,306	147,356	261,947

Lake Lawrence LMD	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	-	25,058	19,359	30,828
Internal Services	32,130	8,934	4,299	8,336
Professional Services	36,335	97,438	64,111	86,165
Operating Costs	1,486	2,797	1,136	6,450
Fund Total	69,951	134,227	88,905	131,779

Basin Planning & Enhancement Projects	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	-	-	227	21,667
Internal Services	12,152	-	-	-
Professional Services	-	10,772	-	355,000
Operating Costs	-	200	-	1,805
Capital Expenses	-	-	-	625,000
Fund Total	12,152	10,972	227	1,003,472

Storm & Surface Water Utility	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	39,667	1,516,058	973,047	1,728,107
Internal Services	2,135,334	1,349,996	509,280	1,656,726
Professional Services	560,918	585,000	184,656	258,000
Operating Costs	255,691	280,965	151,112	309,881
Debt Services	13	-	49	-
Capital Expenses	18,301	16,800	-	92,500
Transfers to Other County Funds	730,402	650,000	-	650,000
Fund Total	3,740,325	4,398,819	1,818,144	4,695,214

Storm & Surface Water Capital	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	-	81,491	64,245	130,029
Internal Services	493,291	254,355	131,484	167,330
Professional Services	1,800	2,552	16,528	52,500
Operating Costs	1,650	845	18,119	8,170
Capital Expenses	457,446	1,405,677	25,817	1,525,685
<i>Fund Total</i>	954,188	1,744,920	256,193	1,883,714

Land Use & Permitting	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	3,002,580	2,195,245	1,524,699	2,221,392
Internal Services	849,233	796,507	532,452	923,553
Professional Services	327,626	135,622	82,042	130,622
Operating Costs	137,940	159,056	58,492	154,154
Debt Services	30,908	22,712	17,045	17,726
<i>Fund Total</i>	4,348,288	3,309,142	2,214,730	3,447,447

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund – WSU Extension	192,402	195,966	91,859	206,333
Fair	463,948	565,200	437,092	560,198
Recreation Services	936,196	508,072	402,716	503,997
Noxious Weed	436,779	502,102	291,041	473,649
Long Lake LMD	186,389	185,150	108,476	185,150
Lake Lawrence LMD	98,661	96,100	65,544	96,300
Basin Planning & Enhancement Projects	9,582	900	420	1,000,750
Storm & Surface Water Utility	3,413,809	4,430,498	2,268,360	4,791,785
Storm & Surface Water Capital	1,128,901	872,500	14,596	1,454,500
Land Use & Permitting	6,167,520	3,218,073	2,603,262	3,353,861
Department Total	13,034,188	10,574,561	6,283,366	12,626,523

REVENUE BY FUND

General Fund – WSU Extension	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	131,820	139,548	63,852	149,915
Misc Revenue	420	-	1,152	-
Grants	60,162	56,418	26,855	56,418
Fund Total	192,402	195,966	91,859	206,333

Fair	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	-	-	-	58,000
Fees and Licenses	122,116	151,000	121,846	131,400
From Other Funds	35,298	55,800	55,800	35,298
Intergovernmental Revenue	41,785	41,000	41,825	41,000
Misc Revenue	264,749	317,400	217,621	294,500
Fund Total	463,948	565,200	437,092	560,198

Recreation Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	273,015	60,824	-	30,000
Fees and Licenses	376,018	417,101	370,104	435,100
From Other Funds	192,663	-	-	-
Intergovernmental Revenue	24,104	23,797	23,930	23,797
Misc Revenue	44,756	6,350	8,682	15,100
Grants	25,639	-	-	-
Fund Total	936,196	508,072	402,716	503,997

Noxious Weed	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	88,072	65,228	60,891	65,228
Intergovernmental Revenue	318	-	-	-
Misc Revenue	297,552	395,708	230,150	400,187
Grants	50,837	41,166	-	8,234
Fund Total	436,779	502,102	291,041	473,649

Long Lake LMD	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	186,389	185,150	108,476	185,150
Fund Total	186,389	185,150	108,476	185,150

Lake Lawrence LMD	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	98,661	96,100	65,544	96,300
Fund Total	98,661	96,100	65,544	96,300

Basin Planning & Enhancement Projects	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	672	900	420	750
Grants	8,910	-	-	1,000,000
Fund Total	9,582	900	420	1,000,750

Storm & Surface Water Utility	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	402,660	518,793	384,032	607,281
Fees and Licenses	-	55,755	-	124,024
Intergovernmental Revenue	86,199	90,000	-	90,000
Misc Revenue	2,623,747	3,384,850	1,872,811	3,787,480
Grants	301,204	381,100	11,516	183,000
Fund Total	3,413,809	4,430,498	2,268,360	4,791,785

Storm & Surface Water Capital	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	1,106,820	850,000	-	650,000
Misc Revenue	22,081	22,500	14,596	16,500
Grants	-	-	-	788,000
Fund Total	1,128,901	872,500	14,596	1,454,500

Land Use & Permitting	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	2,021,278	58,145	18,145	58,145
Fees and Licenses	3,361,615	3,088,810	2,540,262	3,201,798
From Other Funds	366,204	50,000	25,000	50,000
Misc Revenue	22,409	12,000	14,795	20,000
Grants	396,014	9,118	5,060	23,918
Fund Total	6,167,520	3,218,073	2,603,262	3,353,861

Washington State University (WSU) Extension

Programs:		
Program: B500 WSU Extension - Administration		
Description: Administrative operating expenses include: county-owned facility rent, utilities, internal service costs, county vehicle, insurance, supplies, leased copy equipment, administrative supervisor position (0.50 FTE) and a portion of the director's salary (0.50 FTE), which provides administrative support and oversight to all programs and services.		
Budget:	2010 Budget	2011 Adopted
Expenditures	218,387	194,209
Program: B520 4-H		
Description: 4-H Youth Development provides hands-on teaching, leadership development and outreach to youth, grades K-12 in many subject areas. The 4-H Adventure Program creates problem-solving activities that build cohesive, effective teams and assists in improving skills such as communication, critical thinking, and trust building within those teams.		
Budget:	2010 Budget	2011 Adopted
Expenditures	103,578	103,578
Program: B540 Master Gardener		
Description: The Master Gardener and Master Composter Programs provide a wide array of formal and informal education opportunities for the public. Full training courses in gardening and composting are offered annually. After intensive training, gardening and composting volunteers fulfill sixty and forty hours of volunteer work, respectively, at the Master Gardener demonstration gardens, diagnostic clinics and workshops. These are regularly staffed with volunteers who answer questions on soils, plants, insects, composting and gardening techniques. Clinics are located at Olympia Farmers Market and the WSU Extension office.		
Budget:	2010 Budget	2011 Adopted
Expenditures	75,065	79,180
Program: B542 Master Gardener - Annual Training Program		
Description: The Master Gardener/Master Composter training courses are provided annually. Revenue covers expenses for training local community members to become official Master Gardeners or Master Composters by WSU standard practices. Any revenue collected beyond training expenses is returned to support the program, demonstration gardens and clinics.		
Budget:	2010 Budget	2011 Adopted
Expenditures	11,525	12,000

Programs:**Program: B565 Native Plant Salvage**

Description: The Native Plant Salvage Project helps protect water quality and wildlife habitat through action-based educational activities. Volunteer opportunities include rescuing plants from areas slated for new development, streamside vegetation projects, installing and maintaining learning landscapes at area schools, fundraising and assisting with public workshops on plant identification, “naturescaping” and propagation. WSU Extension’s Native Plant Salvage and Water Resources/Environmental Education program is fully funded by fees, grants or WSU sources in order to provide programs and services to county residents.

Budget:	2010 Budget	2011 Adopted
Expenditures	21,700	21,700

Program: B580 Food Safety

Description: WSUs Extension’s Food Safety and Nutrition Program provides information on nutrition, healthy food choices, safe food handling and storage, preventing food borne illnesses, hand washing and assisting low-income residents with food budget-stretching ideas. Training for Public Health’s Food and Beverage Worker permits is overseen by the WSU Thurston County faculty. Additional funds are provided as a small contribution in support of WSU Food Safety faculty member’s salary.

Budget:	2010 Budget	2011 Adopted
Expenditures	35,000	41,035

Thurston County Fair**Programs:****Program: Annual Fair**

Description: Annual agricultural county fair as per RCW 36.37.010.

Budget:	2010 Budget	2011 Adopted
Expenditures	336,776	368,042

Program: Non-fair Activities

Description: Off-season activities including facility rentals, storage, camping, and off-season events.

Budget:	2010 Budget	2011 Adopted
Expenditures	205,447	225,574

Recreation

Programs:		
Program: C804 Special Events		
Description: Regional and community-based events that focus on cultural, historical and recreational education.		
Budget:	2010 Budget	2011 Adopted
Expenditures	4,300	4,300
Program: C805 Fun Runs		
Description: Regional fitness programs that focus on health and wellness promotion. Programming emphasis on tourism.		
Budget:	2010 Budget	2011 Adopted
Expenditures	8,180	11,592
Program: C808 Other Day Camps		
Description: Operations of recreational-based day camp services held during the summer months. Target population 6-12 years of age.		
Budget:	2010 Budget	2011 Adopted
Expenditures	108,977	99,683
Program: C827 Adult Softball		
Description: Operations of an adult softball league for persons ages 18 through adult conducted in summer and fall.		
Budget:	2010 Budget	2011 Adopted
Expenditures	56,927	64,479
Program: C828 Southwest Washington Soccer Association (SWSA)		
Description: Operations of an adult coed soccer program for persons ages 18 through adult conducted year-round.		
Budget:	2010 Budget	2011 Adopted
Expenditures	87,768	96,170
Program: C946 Disabled Recreation Activities		
Description: Recreation activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. A grant along with program fees supports this program.		
Budget:	2010 Budget	2011 Adopted
Expenditures	209,544	212,266
Program: C948 Summer Weekday Program		
Description: Recreation programs serving persons with physical and developmental disabilities conducted during the summer.		
Budget:	2010 Budget	2011 Adopted
Expenditures	57,087	35,490

Programs:**Program: C800 & C858 Recreation Administration – Shelter/Lodge Rentals**

Description: Recreation programs serving persons with physical and developmental disabilities conducted during the summer.

Budget:	2010 Budget	2011 Adopted
Expenditures	0	9,369

Noxious Weed Control**Programs:****Program: C500 - C599 Noxious Weed Control**

Description: The Thurston County Noxious Weed Control Board carries out the mandates of the Washington State Noxious Weed Control Law, RCW 17.10. The Noxious Weed Control Program educates, consults with, and provides services to landowners to protect and preserve lands from the degrading impact of exotic, invasive noxious weeds. It is funded primarily by an annual assessment on properties.

Budget:	2010 Budget	2011 Adopted
Expenditures	514,246	544,466

Lake Management Districts**Programs:****Program: Long Lake Management District (Fund 1720)**

Description: The Long Lake Management District provides long-term vegetation management to eradicate non-native invasive plants such as Eurasian Watermilfoil and White Water Lily, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Long Lake property owners.

Budget:	2010 Budget	2011 Adopted
Expenditures	292,306	261,947

Program: Lake Lawrence Management District (Fund 1740)

Description: The Lake Lawrence Management District provides long-term vegetation management to eradicate non-native invasive plants such as the White Water Lily, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Lake Lawrence property owners.

Budget:	2010 Budget	2011 Adopted
Expenditures	134,227	131,779

Programs:**Program: Basin Planning & Enhancement Projects (Fund 1780)**

Description: The Deschutes River Total Maximum Daily Load (TMDL) implementation program will occur through interfund or professional services work.

Budget:	2010 Budget	2011 Adopted
Expenditures	10,972	1,003,472

Stormwater & Surface Water Utilities**Programs:****Program: W600 Stormwater Public Information & Education (Fund 4060)**

Description: Education and outreach services include focused programs for youth and adults. Youth programs include school programs and field activities to restore sites and monitor for macro invertebrates (Stream Team). Adult outreach programs include partnerships with WSU Extension, Chehalis River Partnership, and the Nisqually River Council and other county departments such as Environmental Health.

Budget:	2010 Budget	2011 Adopted
Expenditures	244,688	223,363

Program: W601 & W607 Stormwater Planning, Policy & Compliance

Description: This program coordinates all county actions toward compliance with the National Pollution Discharge Elimination System (NPDES) Phase II Stormwater Permit and the planning activities for resource preservation and protection. The Thurston County Drainage Design and Erosion Control Manual is administered under these activities.

Budget:	2010 Budget	2011 Adopted
Expenditures	529,564	352,534

Program: W602 & W604 Stormwater Monitoring

Description: This program includes monitoring ground water elevations in flood-prone areas, stream flow stations for flood-prone streams, and precipitation gages throughout the county. Additionally, the program provides contracted services to the cities of Olympia, Lacey and Tumwater. The program also provides ambient water quality data.

Budget:	2010 Budget	2011 Adopted
Expenditures	416,693	462,066

Program: W603 & W608 Stormwater Infrastructure Management

Description: This program involves inspecting and maintaining public facilities, ensuring that private facilities are inspected and maintained, collecting data to manage county-owned assets, and developing a map of the county's stormwater infrastructure. The program also provides technical assistance for ratepayers.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,580,454	1,451,311

Programs:**Program: W605-W606, W634 Stormwater Utility Administration**

Description: Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,627,420	2,018,890

Program: W609 Illicit Discharge Detection Elimination

Description: The illicit discharge detection elimination program involves inspecting, investigating and unauthorized discharges to the public storm water systems, and taking appropriate corrective action which may range from awareness education to punitive consequences.

Budget:	2010 Budget	2011 Adopted
Expenditures	0	187,050

Stormwater Capital Facilities**Programs:****Program: Stormwater Capital Facilities Program (Fund 4070)**

Description: This program focuses on retrofitting, replacing, or installing new infrastructure. In many cases, the program installs new or additional drainage infrastructure in subdivisions that were built before stormwater standards were adopted.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,744,920	1,883,714

Land Use & Permitting**Programs:****Program: C230 Administrative Services**

Description: The Administrative Services Division provides support to all divisions of Resource Stewardship. Within this section, accounting support (daily cash deposits and accounts receivable and payable, payroll, and budget) and IT support is provided to all Amanda users. There are 137 Amanda users in the following departments: Resource Stewardship, Environmental Health, Public Works, Assessor's Office, Prosecuting Attorney's Office and the Board of County Commissioners.

Budget:	2010 Budget	2011 Adopted
Expenditures	684,293	605,495

Programs:		
Program: C235 Permit Assistance Center		
Description: The Permit Assistance Center provides one-stop assistance to citizens, contractors, and property owners seeking property information, permits and authorizations to develop land and coordinate projects that require intradepartmental review.		
Budget:	2010 Budget	2011 Adopted
Expenditures	397,055	443,457
Program: C245 Planning & Environmental Services		
Description: The Planning and Environmental Review Division reviews proposed land-use actions for their consistency with the Thurston County Comprehensive Plan and related zoning and development standards.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,125,158	1,085,762
Program: C247 Hearing Examiner		
Description: This program is contracted out and issues decisions on land use proposals, oversees the public hearing process and hears appeals of administrative decisions.		
Budget:	2010 Budget	2011 Adopted
Expenditures	95,000	95,000
Program: C250 Solid Waste Compliance		
Description: The Compliance Unit investigates complaints related to building without permits, critical areas and zoning violations, grading violations, and junk vehicle complaints.		
Budget:	2010 Budget	2011 Adopted
Expenditures	60,793	73,191
Program: C255 Building Inspections		
Description: The Building and Fire Safety Division inspects all new construction within unincorporated Thurston County for compliance with building and fire codes.		
Budget:	2010 Budget	2011 Adopted
Expenditures	454,853	503,115
Program: C260 Building Plan Review		
Description: The Building and Fire Safety Division reviews building plans for all new construction within unincorporated Thurston County for compliance with building and fire codes.		
Budget:	2010 Budget	2011 Adopted
Expenditures	371,074	453,628
Program: C270 Fire Code Inspections		
Description: The Building and Fire Safety Division reviews building plans and inspects all new construction within unincorporated Thurston County for compliance with building and fire codes. This division inspects all non-residential structures for compliance with fire codes.		
Budget:	2010 Budget	2011 Adopted
Expenditures	70,778	146,756

Programs:**Program: C282 Boundary Review Board**

Description: Land Use and Permitting provides staff support for this voluntary board, which reviews annexation proposals and issues recommendations on these proposals.

Budget:	2010 Budget	2011 Adopted
Expenditures	21,510	11,976

Program: C283 Historic Commission

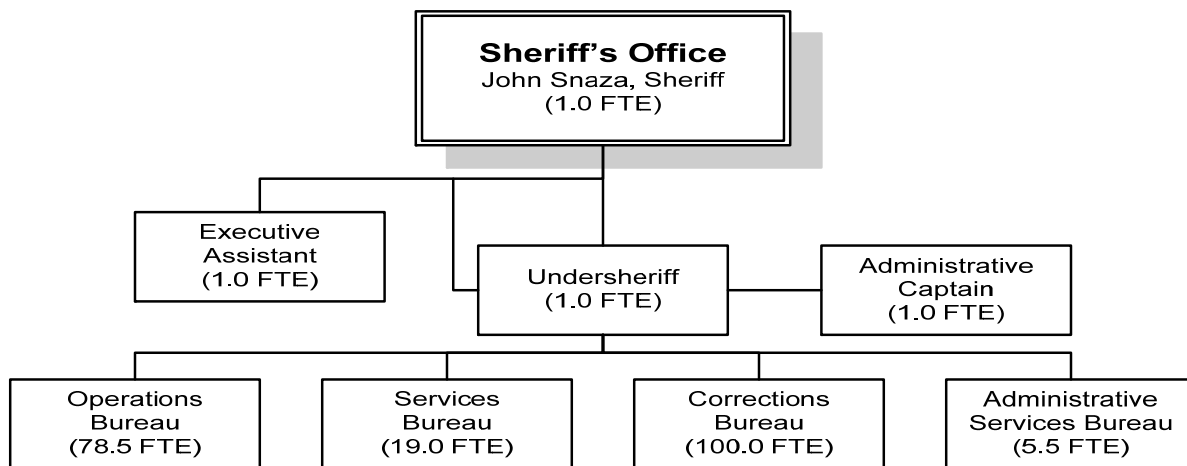
Description: Activities related to the conservation, preservation and support of historical locations within Thurston County.

Budget:	2010 Budget	2011 Adopted
Expenditures	19,510	19,949

Program: C295 Natural Resources Program

Description: The Natural Resources Division oversees long-range plans for watershed, salmon recovery, shellfish, timber and other natural resources. This section coordinates the annual update to the Capital Facilities Plan. In 2008, natural resources staff began working with the Puget Sound Partnership and the Chehalis River Basin Flood Authority on behalf of Thurston County. The remainder of this FTE is budgeted in Water Resources.

Budget:	2010 Budget	2011 Adopted
Expenditures	9,118	9,118

Organization:**Mission:**

The Thurston County Sheriff's Office will serve as a leader and a partner within the community in order to prevent crime, maintain safety, enforce all laws fairly and provide for the humane care of prisoners, while at the same time respecting and protecting the rights of all citizens.

Purpose:

The Sheriff's Office provides law enforcement in unincorporated Thurston County and operates the Adult Corrections Facility, which provides detention for pre-trial and convicted individuals and offers alternative programs that afford offenders opportunities for successful reintegration into the community.

2011 Goals:

- To improve public safety for the citizens of Thurston County.
- To have a smooth transition of leadership within the new administration and the subsequent re-organization of the agency.
- Maintain current staffing levels within the Sheriff's Office in order to maintain the current level of service provided to the citizens of Thurston County.
- Create additional efficiencies within the agency to maximize the use of existing staff in order to handle the increasing demand for services.
- Conduct additional cross-training of support personnel (specifically Legal Assistants) to be more efficient in handling the various services required of our agency.
- Continue the training of additional Patrol Deputies on accident investigations in order to be better prepared for handling the county road accidents that we will assume in July of 2011.
- Maintain the current inmate programs offered within our Corrections Bureau.

2011 Issues:

- A new Sheriff will be elected to lead the Sheriff's Office. This change in administration will create a re-organization of the office with the potential for programs to be eliminated and/or added. What this re-organization will look like will not be clear for several months into 2011.
- On July 1, 2011 the Washington State Patrol will cease handling county road vehicle accidents. The impacts of this added work load are unknown, but we anticipate that our response time to calls for service will increase. It is estimated that we will be handling approximately 1200 vehicle accidents per year.
- In 2010 our jail population has slightly increased. We estimate that based on trends it will increase again in 2011. It is our intent to maintain our Corrections Bureau staffing at the current level.
- The Detective Division will have reduced staffing in 2011, thus fewer cases being assigned for follow-up investigations. This reduction is due to minimum staffing requirements for the Patrol Division and fulfilling other agency staffing priorities.
- The use of outside inmate housing and controlling overtime within the Corrections Bureau will continue to be monitored closely due to the anticipated population increases and reduced staffing levels from prior year's budget cuts.

Funds:

The Sheriff's Office operates primarily with funding from the General Fund. It also uses the following special revenue funds for specific purposes.

LEOFF I Long Term Care Fund 1420. This fund was established to pay premiums for long-term care insurance for LEOFF I law enforcement employees and retirees.

Special Programs Fund 1440. This fund was established to record vessel registration fees received from the state to support the boating enforcement program and any grants received for boating safety.

Prisoners Concession Fund 1450. This fund was established to contribute to the projects and activities and well being of inmates and their environment by using the revenue from the sale of inmate commissary and telephone commissions.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Sheriff	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	109.00	104.00	104.00	105.00
Expenditures				
Personnel	12,032,522	11,511,553	7,584,514	11,842,875
Internal Services	2,066,156	2,576,573	1,714,723	2,382,495
Professional Services	146,358	155,273	59,893	158,013
Operating Costs	361,469	499,324	175,781	342,780
Capital Expenses	10,464	-	-	-
Transfers to Other County Funds	-	-	-	400,000
Department Total	14,616,969	14,742,723	9,534,911	15,126,163

Corrections	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	105.00	102.00	102.00	102.00
Expenditures				
Personnel	10,291,687	10,234,766	6,580,450	10,473,287
Internal Services	1,657,523	1,634,407	1,038,620	1,636,149
Professional Services	1,296,442	1,574,235	907,161	1,583,463
Operating Costs	1,083,896	1,143,383	586,185	1,138,280
Debt Services	63	100	15	100
Capital Expenses	8,359	-	-	-
Department Total	14,337,970	14,586,891	9,112,431	14,831,279

EXPENDITURES BY FUND

Sheriff – General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	11,817,789	11,342,382	7,462,083	11,674,001
Internal Services	2,066,156	2,567,060	1,708,381	2,380,551
Professional Services	38,275	44,590	19,600	47,330
Operating Costs	341,338	463,910	158,476	307,366
Capital Expenses	10,464	-	-	-
Transfers to Other County Funds	-	-	-	400,000
<i>Fund Total</i>	14,274,023	14,417,942	9,348,540	14,809,248

Sheriff – LEOFF I	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	123,918	97,606	78,914	97,606
Internal Services	-	7,929	5,286	-
Professional Services	108,082	110,683	40,293	110,683
<i>Fund Total</i>	232,000	216,218	124,493	208,289

Sheriff - Special Programs	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	90,815	71,565	43,517	71,268
Internal Services	-	1,584	1,056	1,944
Operating Costs	20,131	35,414	17,305	35,414
<i>Fund Total</i>	110,946	108,563	61,878	108,626

Corrections – General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	10,162,401	10,094,600	6,489,705	10,319,913
Internal Services	1,646,999	1,624,603	1,032,084	1,623,903
Professional Services	1,100,783	1,378,835	787,872	1,388,063
Operating Costs	1,065,944	1,118,833	573,265	1,115,351
Debt Services	63	100	15	100
Capital Expenses	8,359	-	-	-
<i>Fund Total</i>	13,984,549	14,216,971	8,882,941	14,447,330

Corrections – Prisoner's Concessions	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	129,286	140,166	90,745	153,374
Internal Services	10,524	9,804	6,536	12,246
Professional Services	195,659	195,400	119,289	195,400
Operating Costs	17,952	24,550	12,920	22,929
<i>Fund Total</i>	353,421	369,920	229,490	383,949

TOTAL REVENUE

Sheriff	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	1,248,086	966,754	605,017	656,936
LEOFF I	354,033	216,918	218,663	216,918
Special Programs	88,217	75,200	89,014	75,200
Department Total	1,690,336	1,258,872	912,694	949,054

REVENUE BY FUND

Sheriff – General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	254,590	261,550	147,169	251,475
From Other Funds	115,000	23,400	-	-
Intergovernmental Revenue	266,273	228,892	115,831	225,932
Misc Revenue	130,699	25,300	13,246	21,900
Grants	481,524	427,612	328,771	157,629
Fund Total	1,248,086	966,754	605,017	656,936

Sheriff – LEOFF I	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund Contribution	353,028	216,218	216,218	216,218
Misc Revenue	1,005	700	2,445	700
Fund Total	354,033	216,918	218,663	216,918

Sheriff – Special Programs	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	700	-	-	-
Intergovernmental Revenue	73,038	72,000	86,598	72,000
Misc Revenue	3,390	3,200	2,416	3,200
Grants	11,089	-	-	-
Fund Total	88,217	75,200	89,014	75,200

Corrections	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
General Fund	2,368,584	2,578,086	1,324,200	2,207,872
Prisoner's Concessions	355,167	371,000	207,707	355,000
Department Total	2,723,751	2,949,086	1,531,907	2,562,872

Corrections – General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	434,167	484,800	241,046	277,800
From Other Funds	1,656,851	1,821,014	829,793	1,804,674
Intergovernmental Revenue	77,115	81,000	54,048	72,000
Misc Revenue	627	161,472	169,508	900
Grants	199,823	29,800	29,804	52,498
Fund Total	2,368,583	2,578,086	1,324,199	2,207,872

Corrections – Prisoner's Concessions	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	187,784	190,000	118,939	184,000
Misc Revenue	167,383	181,000	88,769	171,000
Fund Total	355,167	371,000	207,708	355,000

Sheriff

Programs:		
Program: B100 Operations - Administration		
Description: Provides overall administrative support for the Sheriff's Office, including the budget, labor relations and policy development.		
Budget:	2010 Budget	2011 Adopted
Expenditures	817,600	698,829
Program: B101-B102 Operations - Accounting Services		
Description: Provides accounting services for all fiscal aspects of the office. Responsible for budget development, all office revenue and expenditure tracking, the Telestaff scheduling program, inmate medical and all other duties associated with accounting within the agency.		
Budget:	2010 Budget	2011 Adopted
Expenditures	292,335	351,226
Program: B104 Operations - Volunteers		
Description: Our agency has numerous volunteer groups: Reserve Deputies, Explorers, Search & Rescue, Mounted Patrol, Jeep Patrol, Disabled Parking Enforcement and citizen volunteers within the office.		
Budget:	2010 Budget	2011 Adopted
Expenditures	13,696	15,189
Program: B105 Operations - Investigation		
Description: The Investigation Unit conducts follow-up investigations on felony crimes that require additional time and/or expertise above what can be offered by a first responding Patrol Deputy. Crimes include, but are not limited to: homicide, assault, sex offenses, arson, kidnapping, fraud/forgery, computer crimes, burglary and auto theft.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,832,568	1,599,648

Programs:		
Program: B106 Operations - Sex Offender Registration		
Description: Monitors all registered sex offenders within Thurston County. Investigates sex offenders that fail to register, verifies residency of sex offenders and performs several other tasks associated with sex offender registration.		
Budget:	2010 Budget	2011 Adopted
Expenditures	273,202	325,004
Program: B107 Methamphetamine Initiative		
Description: Identify, locate and arrest methamphetamine addicted criminals, especially career criminals who are causing great problems in the areas of identity theft, burglary and auto theft. This program is primarily grant funded.		
Budget:	2010 Budget	2011 Adopted
Expenditures	25,601	0
Program: B108 Operations - Gambling Enforcement		
Description: Monitors gambling enforcement efforts within Thurston County.		
Budget:	2010 Budget	2011 Adopted
Expenditures	119,937	126,940
Program: B109 Operations - Evidence		
Description: Collects, processes and preserves evidence associated with criminal activity. This includes processing crime scene evidence and working with the Washington State Crime Lab.		
Budget:	2010 Budget	2011 Adopted
Expenditures	419,170	429,529
Program: B110 Operations - Patrol		
Description: Provides first-response on calls for service, conducts initial crime investigations, investigates accidents, provides traffic enforcement and resolves civil complaints.		
Budget:	2010 Budget	2011 Adopted
Expenditures	6,914,722	7,297,267
Program: B111 Operations - Boat Patrol		
Description: Patrols Thurston County waterways, educates the public on safe boating and enforces boating laws.		
Budget:	2010 Budget	2011 Adopted
Expenditures	46,507	52,345
Program: B112 Operations - Substations		
Description: The Sheriff's Office currently maintains four substations within Thurston County, one each in the Rochester, Yelm, Amtrak and Martin Way areas.		
Budget:	2010 Budget	2011 Adopted
Expenditures	17,020	16,256

Programs:		
Program: B114 Operations - Drug Unit		
Description: Works with the Thurston County Narcotics Task Force to interdict narcotic dealers and supplies at the mid and upper level.		
Budget:	2010 Budget	2011 Adopted
Expenditures	199,259	271,429
Program: B116-B119 Operations - Special Services (SWAT, Riot & Dive Teams)		
Description: Specialty teams are necessary to respond efficiently and effectively to special situations that may arise. Without these teams, needed responses will be greatly delayed and could cause needless injury or loss of life to a member of the agency and/or to county citizens.		
Budget:	2010 Budget	2011 Adopted
Expenditures	47,887	38,371
Program: B121 Operations - Staff Services		
Description: Responsible for ordering supplies, all inter-fund accounts, collective bargaining unit required purchases and additional staff support for operation of the office.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,571,156	1,668,458
Program: B122 Operations - Civil Services		
Description: Receives, processes and serves all manner of civil service matters.		
Budget:	2010 Budget	2011 Adopted
Expenditures	498,542	493,646
Program: B123 Operations - Front Desk		
Description: Handles complaints, receives and processes applications for concealed weapon permits, answers phones and performs a multitude of other assigned duties.		
Budget:	2010 Budget	2011 Adopted
Expenditures	135,980	139,443
Program: B124 Operations - Warrants		
Description: Receives, processes and enters warrants into state and national data bases and arranges all warrant extraditions.		
Budget:	2010 Budget	2011 Adopted
Expenditures	152,644	155,418
Program: B125 Operations - Records		
Description: Receives, reviews, processes and stores all records associated with the Sheriff's Office.		
Budget:	2010 Budget	2011 Adopted
Expenditures	210,021	218,296

Programs:		
Program: B126 Operations - Crime Prevention		
Description: Provides crime prevention training, disseminates electronic crime information, conducts the citizens' academy and performs community outreach.		
Budget:	2010 Budget	2011 Adopted
Expenditures	116,918	119,651
Program: B127 Operations - Training		
Description: Schedules in-service training, firearms training and Emergency Vehicle Operations Course training, and processes requests for outside training opportunities.		
Budget:	2010 Budget	2011 Adopted
Expenditures	179,825	278,364
Program: B128 Operations – Information Technology		
Description: Manages multiple computers systems and software applications within the Sheriff's Office.		
Budget:	2010 Budget	2011 Adopted
Expenditures	120,059	122,592
Program: B131 Operations - Canine Unit		
Description: Respond to incidents where a K-9 application is needed, provides public demonstrations on the capabilities of our K-9 unit and provides for the care and custody of the K-9 dogs.		
Budget:	2010 Budget	2011 Adopted
Expenditures	413,293	391,347
Program: B103 LEOFF I Long Term Care (Fund 1420)		
Description: This fund is used to pay premiums for long-term care insurance for LEOFF 1 (law enforcement employees and retirees).		
Budget:	2010 Budget	2011 Adopted
Expenditures	216,218	208,289
Program: B100, B110-B112, B116, B129 Special Programs – Boat Patrol, Substations, Communications Van, Block Grant (Fund 1440)		
Description: This fund is used to record vessel registration fees received from the state, and supports the boating enforcement program.		
Budget:	2010 Budget	2011 Adopted
Expenditures	108,563	108,626

Corrections

Programs:		
Program: B200 Corrections - Administration		
Description: Develops policies and procedures for the Corrections Bureau, oversees the Accountability and Restitution Center (ARC) planning process; recruits, hires and trains new staff; and provides overall administration of the Corrections Bureau.		
Budget:	2010 Budget	2011 Adopted
Expenditures	999,236	997,301
Program: B201 Corrections - Inmate Medical Services		
Description: Provides medical services within the facility and transports inmates to outside medical appointments when necessary.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,131,043	1,133,498
Program: B202 Corrections - Inmate Services		
Description: Provides a variety of inmate services and programs, such as the Chemical Dependency Program, Get Employed Today, Domestic Violence Offender Program and others.		
Budget:	2010 Budget	2011 Adopted
Expenditures	278,309	301,856
Program: B203 Corrections - Main Facility		
Description: Houses incarcerated adult prisoners in a humane fashion, while providing a secure facility for staff and inmates.		
Budget:	2010 Budget	2011 Adopted
Expenditures	6,110,813	6,219,115
Program: B204 Corrections - Post Six		
Description: Houses adult incarcerated prisoners in a dormitory-style environment. This is similar to what we will have in the ARC.		
Budget:	2010 Budget	2011 Adopted
Expenditures	641,255	642,015
Program: B205 Corrections - Facilities		
Description: Repairs, replaces and maintains Corrections Bureau facilities.		
Budget:	2010 Budget	2011 Adopted
Expenditures	895,104	944,401
Program: B206 Corrections - Options		
Description: Monitors electronic home monitoring (EHM), Day Jail and Work Release offenders.		
Budget:	2010 Budget	2011 Adopted
Expenditures	1,366,705	1,380,974

Programs:**Program: B207 Corrections - Court**

Description: Provides safe movement of prisoners from the jail to the courts, as well as security for the courts during trials.

Budget:	2010 Budget	2011 Adopted
Expenditures	781,898	796,846

Program: B209 Corrections - Jail Kitchen

Description: Provides all meals for jail inmates and the juvenile detention facility.

Budget:	2010 Budget	2011 Adopted
Expenditures	1,067,052	1,064,516

Program: B101, B210-B212 Prisoners' Concession, Inmate Medical, Chemical Dependency & DUI Programs (Funds 0010 & 1450)

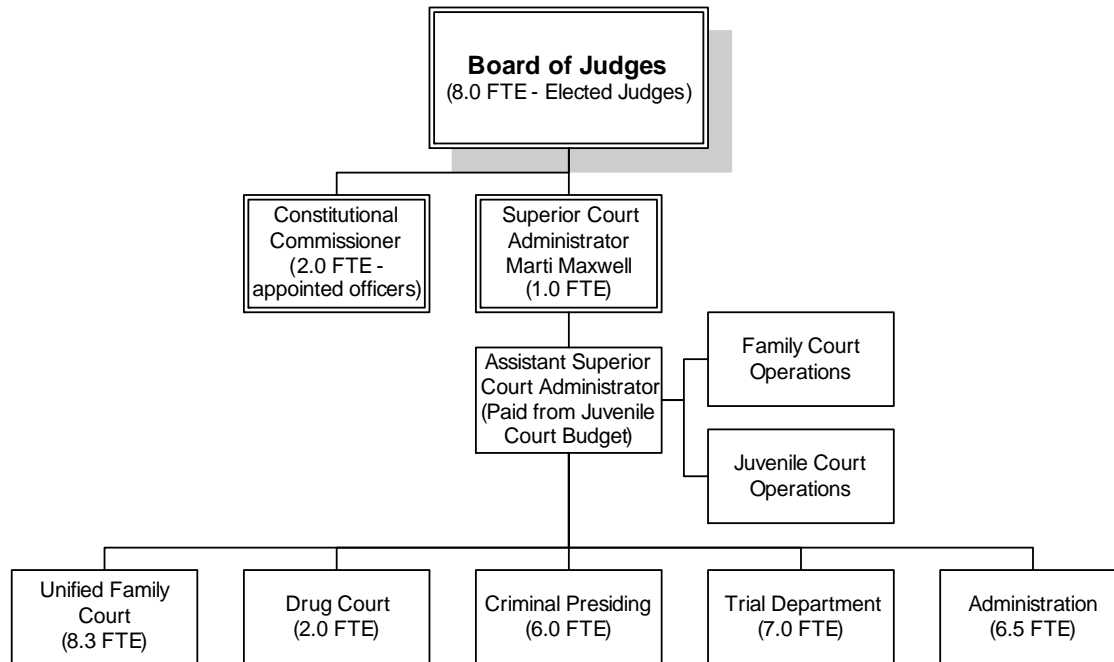
Description: This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.

Budget:	2010 Budget	2011 Adopted
Expenditures	399,720	436,447

Program: B215 Treatment Sales Tax

Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service for incarcerated people who are mentally ill and have chemical dependency issues.

Budget:	2010 Budget	2011 Adopted
Expenditures	915,756	914,310

Organization:

Note: ½ of judicial salaries and all benefits are paid by the State of Washington

Mission and Purpose:

Washington Courts are a co-equal branch of government funded in part by the state and in part by local governments. The Washington Supreme Court adopted a set of Principal Policy Goals applicable to all courts in the state. The judicial branch goals are rooted in the state constitution and are clearly differentiated from the roles of the legislative and executive branch.

Washington courts will openly, fairly, efficiently and effectively administer justice in all criminal and civil cases, consistent with constitutional mandates and the judiciary's duty to maintain the highest level of public trust and confidence in the courts.

2011 Goals:

- **Accessibility.** Washington courts, court facilities and court systems will be open and accessible to all participants regardless of cultural, linguistic, ability-based or other characteristics that serve as access barriers.
- **Access to Necessary Representation.** Constitutional and statutory guarantees of the right to counsel shall be effectively implemented. Litigants with important interest at stake in civil judicial proceedings should have meaningful access to counsel.

- **Commitment to Effective Court Management.** Washington courts shall employ and maintain systems and practices that enhance effective court management.
- **Appropriate Staffing and Support.** Washington courts will be appropriately staffed and effectively managed, and court personnel, court managers, and court systems will be effectively supported.

2011 Issues:

- Staffing continues to be an issue that hampers effective and efficient work of the courts. Our staffing is so low that we cannot allow more than two employees to be on leave at the same time.
- Our main courthouse building is neither adequate in size nor configuration and maintenance has been and continues to be an issue. Sound systems are overdue for replacement; carpeting is beyond useful life and poses danger to the public and employees. Public seating in our largest courtroom is uncomfortable and dirty. Walls need to be painted. The Court, mindful of expenses, believes it would be beneficial to all county entities to have a long range facilities plan in process.

Funds:

The Superior Court operates primarily within the General Fund. However, it also uses two additional funds.

Family Court Fund 1020. Revenue for this fund comes from the \$15 marriage license surcharge and is split with the Clerk's Office. Per statute these funds pay for professional services for children and families.

Law Library Fund 1040. Funded by a portion of the civil case filing fees this fund pays for library subscriptions for the county Law Library. This is a statutory requirement; however, we are exploring moving to electronic library resources as current space for the books is not sufficient.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	41.80	40.80	40.80	40.80
Expenditures				
Personnel	3,246,358	3,473,654	2,318,003	3,589,607
Internal Services	691,532	757,014	497,412	837,529
Professional Services	397,840	321,990	246,244	434,245
Operating Costs	395,452	372,659	188,680	351,203
Debt Services	569	360	1,134	1,214
Department Total	4,731,751	4,925,677	3,251,473	5,213,798

EXPENDITURES BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	3,232,107	3,459,245	2,309,585	3,576,183
Internal Services	683,677	742,883	487,991	820,450
Professional Services	376,150	283,286	232,051	395,541
Operating Costs	269,718	278,537	132,523	255,551
Debt Services	569	360	1,134	1,214
Fund Total	4,562,221	4,764,311	3,163,284	5,048,939

Family Court Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	11,495	11,754	7,793	12,299
Internal Services	-	2,642	1,761	2,071
Professional Services	21,690	38,704	14,193	38,704
<i>Fund Total</i>	33,185	53,100	23,747	53,074

Law Library	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	2,756	2,655	624	1,125
Internal Services	7,855	11,489	7,659	15,008
Operating Costs	125,734	94,122	56,157	95,652
<i>Fund Total</i>	136,345	108,266	64,440	111,785

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
General Fund	991,664	1,023,576	458,976	1,136,471
Family Court Services	24,086	23,100	21,510	23,100
Law Library	111,432	107,000	77,327	107,000
<i>Department Total</i>	1,127,182	1,153,676	557,813	1,266,571

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	143,769	78,500	95,674	78,500
From Other Funds	203,690	458,709	179,294	571,604
Intergovernmental Revenue	331,572	-	-	-
Misc Revenue	(39,264)	-	-	-
Grants	351,896	486,367	184,007	486,367
<i>Fund Total</i>	991,663	1,023,576	458,975	1,136,471

Family Court Services	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
Fees and Licenses	24,086	23,100	21,510	23,100
<i>Fund Total</i>	24,086	23,100	21,510	23,100

Law Library	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	111,424	107,000	77,327	107,000
Misc Revenue	8	-	-	-
Fund Total	111,432	107,000	77,327	107,000

Programs:**Program: A600 Jury**

Description: Summon process and manages jurors for trials in the superior, district and Olympia municipal courts. Processes jury fees for superior and municipal courts.

Budget:	2010 Budget	2011 Adopted
Expenditures	365,468	341,419

Program: A610 Family Juvenile Court

Description: Provides office, courtroom, and judicial support for family related matters including adoption, dissolution, dependencies, guardianships, and probate matters.

Budget:	2010 Budget	2011 Adopted
Expenditures	722,593	799,833

Program: A620 Building Two

Description: Superior Court salaries (exclusive of security, Judges, Commissioners, Court Reporters); supplies; leases (copiers); witness fees, postage; general office expenses.

Budget:	2010 Budget	2011 Adopted
Expenditures	658,807	683,456

Program: A621 Arbitration

Description: Mandatory arbitration for cases where the amount in controversy is under \$50,000.

Budget:	2010 Budget	2011 Adopted
Expenditures	20,000	25,000

Program: A622 Guardian ad Litem

Description: Guardian ad Litem(s) are appointed at court expense to represent the best interest of children when/where the parent(s) are involved in the dissolution of marriage or there are post-decree issues with parenting plans. The parents or a parent must be found indigent before the court makes such an appointment. RCW 13.34.100; 13.32A.190 11.88.090(10) 26.33.070.

Budget:	2010 Budget	2011 Adopted
Expenditures	24,000	24,000

Programs:		
Program: A623 Safe 2B at Large		
Description: Safe 2B at Large services are ordered by the court when a judge determines more information regarding a defendants' mental stability and propensity for violence is needed before setting release conditions. These types of assessments require professional credentials not held by staff in our Pre-Trial Services Unit and require significant time on the part of the defendant and evaluator.		
Budget:	2010 Budget	2011 Adopted
Expenditures	5,000	2,500
Program: A624 Interpreters		
Description: Mandated by Title VI of the Civil Rights Act of 1964; 45 CFR Sect. 80 and RCW 2.42 and 2.43, requiring all level of courts to make accessible proceedings to those with no or limited English proficiency. Interpreters are appointed at court expense for criminal matters and in limited civil cases, notably child dependency actions. RCW 2.43.040 & 2.43.040(2)		
Budget:	2010 Budget	2011 Adopted
Expenditures	31,000	30,000
Program: A632 Mental Illness Commissioner		
Description: An attorney in good standing with the Washington Bar Association contracted to provide hearings for individuals involuntarily committed for mental health/alcohol services. Hearings must be provided within 72 hours of commitment.		
Budget:	2010 Budget	2011 Adopted
Expenditures	14,400	16,800
Program: A640 Security		
Description: Superior Court provides security screening services for building two and the Family and Juvenile Court facility. This service is mandated by RCW 36.28.010(5) which directs the County Sheriff to attend each session of the court.		
Budget:	2010 Budget	2011 Adopted
Expenditures	402,237	411,481
Program: A650 Drug Court		
Description: The Drug/DUI Court program is a diversion program that assists defendants with addiction problems that are either the underlying cause of criminal acts or the criminal act itself that has led to arrest. This program reduces costs in jail and court time and is effective in reducing recidivism.		
Budget:	2010 Budget	2011 Adopted
Expenditures	306,609	390,644

Programs:**Program: A660 Court Reporter**

Description: Court Reporters are authorized by RCW 2.32.180 and are the official reporter of the court or judicial district. Reporter transcripts are the record for appeal purposes. The statute provides that "Such reporter in each court is hereby declared to be a necessary part of the judicial system of the State of Washington." Since the election of the eighth judge with no authorization for a court reporter, the seven incumbent reporters have rotated between assignments with the Family Court using one reporter and recordation for some proceedings. With the resignation of a reporter this fall, the court decided to follow the Family Court model for criminal presiding with one reporter supporting two non-trial judges and recording certain proceedings.

Budget:	2010 Budget	2011 Adopted
Expenditures	563,151	576,140

Program: A680 Judges

Description: Thurston County has eight elected superior court judges to whom the state pays half of the salaries and all of the benefits while the county pays half the salary of each judge.

Budget:	2010 Budget	2011 Adopted
Expenditures	595,564	595,397

Program: A633-A636 Juvenile Court Programs (CASA, Safe 2B at Large, etc.)

Description: A633 – Juvenile Guardian Ad Litem appointments; A635 - Interpreters for Dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile Dependency expenses; A636 – Juvenile Safe2B at Large – Contract for evaluation services to determine mental health and issues of violence for release decisions.

Budget:	2010 Budget	2011 Adopted
Expenditures	38,040	40,500

Program: A670 Interfund Transfers for Internal Service Charges

Description: These costs include insurance risk, central services, fixed and variable charges.

Budget:	2010 Budget	2011 Adopted
Expenditures	647,610	719,057

Program: A625 Miscellaneous

Description: A625 funds court appointed psychological evaluations which may be ordered by the court to determine competency to stand trial.

Budget:	2010 Budget	2011 Adopted
Expenditures	2,000	1,000

Program: A630 Juvenile Services – Family Court (Funds 0010 & 1080)

Description: This fund is financed per RCW 26.12.220 by a portion of marriage license fees and provides services of mediation, investigation, evaluation and other services a family court professional may consider necessary.

Budget:	2010 Budget	2011 Adopted
Expenditures	82,156	94,130

Programs:**Program: A620 Law Library (Fund 1040)**

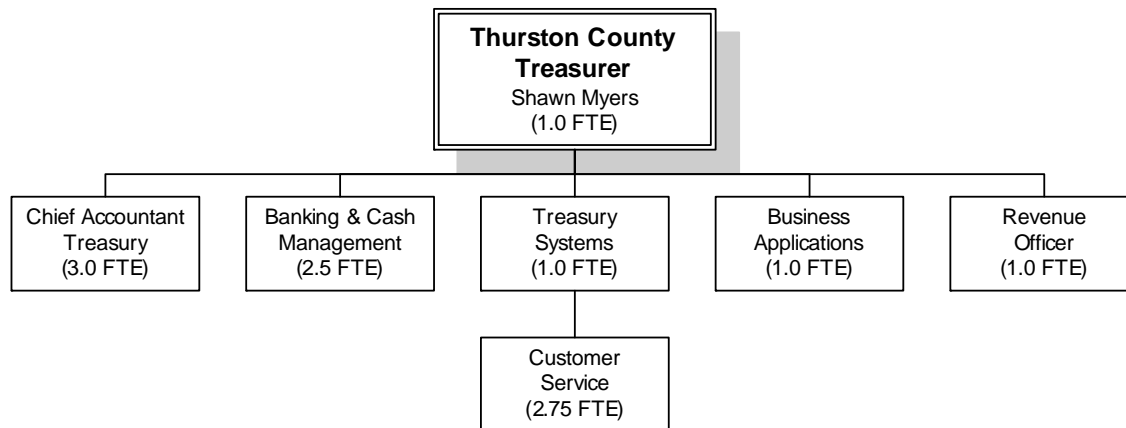
Description: The law library is fully funded per RCW 27.24.070 by filing fees from Superior and District Courts and is governed by a board of trustees. The library is open to the public and employees during business hours and provides a variety of legal resources.

Budget:	2010 Budget	2011 Adopted
Expenditures	108,266	111,785

Program: A665 Pre-Trial Services

Description: Pre Trial Services, formerly a part of the District Court, moved to the Superior Court budget effective June 2009. This four person unit interviews jail inmates prior to first appearances before a judge and prepares a release review report consisting of the criminal history, risk assessment score, and verified personal information. This report is distributed to the criminal presiding judge(s), prosecutor(s) and defender(s) and is used by the Court to make release decisions. The unit also provides pre-trial supervision for defendants who require monitoring for drug/alcohol use and those defendants without stable housing or employment. Such supervision is a tool in preventing new offenses and assists defendants with attending court dates and keeping appointments with treatment providers. This unit also (starting September 2009) administers a needs assessment to clients. This assessment is used to match defendants with services and to document lack of services or capacity issues. Overall the work of the unit is directly responsible for managing jail population; reducing jail days; and reducing warrants.

Budget:	2010 Budget	2011 Adopted
Expenditures	338,776	350,656

Organization:**Mission:**

Handling public funds with professionalism and integrity.

2011 Goals:

Operate cost effective tax collection service. Maximize return on cash management operations.

2011 Issues:

Maintaining optimum service with current FTEs.

Funds:

The Treasurer operates within the General Fund. The Treasurer also pays debt service and handles investments for other funds, but these are not Treasurer operating funds.

Treasurers M&O Fund 1010. These funds are collected and expended for the foreclosure process which may include: filing fees, service, publication, title search, notice fees, sale expenses, postage, staff time, phone calls, and any reasonable office operations costs, including supplies and equipment such as a computer, which, by accepted accounting records, can be traced to the delinquent taxpayer and property.

Investment Administration Fund 1120. These funds are fees from pool participants which reimburse the Treasurer's Office for the actual expenses incurred in administering the investment function under a local pooling program.

Real Estate Technology Fund 1160. A surcharge fee has been added to the processing of Real Estate Excise Tax Affidavits to provide funds to create an automated system of processing the affidavits and their related information.

Road Improvement District (RID) Fund 1660. This fund accounts for the principal and interest payments for the outstanding debt incurred in Road Improvement District #2. The RID was created to finance road improvements for the purpose of implementing a landslide stabilization project on Sunrise Beach Road. The revenue source is a special assessment paid by the property owners in the Sunrise Beach area.

G.O. Bond Funds 2210 – 2250 and several Utility Debt Funds. These funds account for the payment of principal and interest for past debt issuance.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
FTEs	12.99	12.25	12.25	12.25
Expenditures				
Personnel	1,076,227	780,000	687,915	803,828
Internal Services	205,034	187,577	124,591	188,914
Professional Services	330,840	143,000	191,604	90,000
Operating Costs	2,426,212	3,276,900	64,864	4,063,500
Debt Services	3,234,638	3,957,500	1,983,301	4,430,050
Transfers to Other County Funds	26,785	29,000	4,561	28,600
Department Total	7,299,735	8,373,977	3,056,836	9,604,892

EXPENDITURE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Personnel	768,957	780,000	486,556	803,828
Internal Services	195,344	187,577	122,335	188,914
Professional Services	26,396	43,000	23,546	40,000
Operating Costs	46,587	45,000	36,071	48,000
Fund Total	1,037,284	1,055,577	668,508	1,080,742

Treasurer's M&O	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	93,308	-	66,460	-
Internal Services	7,633	-	2,239	-
Professional Services	33,057	-	42,600	-
Operating Costs	9,523	-	6,096	-
<i>Fund Total</i>	143,521	-	117,395	-

Investment Administration	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Personnel	213,961	-	134,898	-
Internal Services	2,056	-	16	-
Professional Services	271,387	-	82,334	-
Operating Costs	30,290	-	21,787	-
<i>Fund Total</i>	517,695	-	239,035	-

REET Technology	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Professional Services	-	100,000	43,125	50,000
<i>Fund Total</i>	-	100,000	43,125	50,000

RID #2	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	61,943	-	-	-
Debt Services	2,478	-	-	-
Transfers to Other County Funds	26,785	29,000	4,561	28,600
<i>Fund Total</i>	91,206	29,000	4,561	28,600

GO Bonds 2002	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	380,891	399,800	304	418,600
Debt Services	360,274	341,400	170,621	18,800
<i>Fund Total</i>	741,165	741,200	170,925	437,400

GO Bonds 2004	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	370,304	379,100	291	396,000
Debt Services	370,350	360,200	180,009	347,400
<i>Fund Total</i>	740,654	739,300	180,300	743,400

GO Bonds 2005	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	1,355,499	1,520,900	-	1,600,500
Debt Services	824,415	768,000	388,495	700,000
<i>Fund Total</i>	2,179,914	2,288,900	388,495	2,300,500

GO Bonds 2007	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	170,303	175,500	304	185,500
Debt Services	191,017	184,400	92,109	177,400
<i>Fund Total</i>	361,321	359,900	92,413	362,900

GO Bonds 2009	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	462	755,500	-	680,500
Debt Services	954,061	1,808,000	903,847	1,746,350
<i>Fund Total</i>	954,523	2,563,500	903,847	2,426,850

GO Bonds 2010	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Operating Costs	-	-	-	732,800
Debt Services	-	-	-	1,049,000
<i>Fund Total</i>	-	-	-	1,781,800

Grand Mound Water	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Debt Services	1,768	2,200	187	1,300
<i>Fund Total</i>	1,768	2,200	187	1,300

Olympic View Debt Service	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Expenditures</i>				
Debt Services	2,329	1,300	1,251	1,100
<i>Fund Total</i>	2,329	1,300	1,251	1,100

Grand Mound Debt Service	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Operating Costs	410	1,000	-	1,500
Debt Services	495,600	463,000	230,425	364,300
Fund Total	496,110	464,000	230,425	365,800

Community Loan #1	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Debt Services	14,576	13,800	8,831	12,000
Fund Total	14,576	13,800	8,831	12,000

Central Services Debt	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Expenditures				
Operating Costs	-	100	12	100
Debt Services	17,770	15,200	7,526	12,400
Fund Total	17,770	15,300	7,538	12,500

TOTAL REVENUE

	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
<i>Revenue</i>				
General Fund	1,582,393	1,266,500	849,574	793,000
Treasurer's M&O	147,207	-	84,363	-
Investment Administration	409,601	-	366,120	-
REET Technology	33,557	29,500	21,023	2,000
Tax Refunds	709	-	624	-
RID #2	30,817	28,100	28,529	27,700
GO Bonds 2005	26,785	29,000	4,561	28,600
GO Bonds 2010	-	-	-	325,000
Boston Harbor Reserve	12,841	-	578	-
Olympic View Debt Service	1,174	750	547	1,500
Tamoshan Reserve	(52)	-	-	-
Tamoshan/Beverly Beach Debt Service	7,912	2,000	3,275	2,000
Grand Mound Debt Service	162,894	158,500	4,222	134,000
<i>Department Total</i>	2,415,838	1,514,350	1,363,416	1,313,800

REVENUE BY FUND

General Fund	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	304,971	277,000	200,454	279,000
Fees and Licenses	17,553	17,000	17,881	17,000
Misc Revenue	1,240,606	952,500	612,469	472,000
Grants	19,263	20,000	18,770	25,000
Fund Total	1,582,393	1,266,500	849,574	793,000

Treasurer's M&O	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Fees and Licenses	144,327	-	82,920	-
Misc Revenue	2,880	-	1,443	-
Fund Total	147,207	-	84,363	-

Investment Administration	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	409,601	-	366,120	-
Fund Total	409,601	-	366,120	-

REET Technology	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Intergovernmental Revenue	28,502	25,000	17,841	-
Misc Revenue	5,055	4,500	3,182	2,000
Fund Total	33,557	29,500	21,023	2,000

Tax Refunds	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Taxes	451	-	461	-
Misc Revenue	258	-	163	-
Fund Total	709	-	624	-

RID #2	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	30,817	28,100	28,529	27,700
Fund Total	30,817	28,100	28,529	27,700

GO Bonds 2005	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	26,785	29,000	4,561	28,600
Fund Total	26,785	29,000	4,561	28,600

GO Bonds 2010	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	-	-	-	325,000
Fund Total	-	-	-	325,000

Boston Harbor Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	12,841	-	578	-
Fund Total	12,841	-	578	-

Olympic View Debt Service	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
From Other Funds	-	-	-	1,000
Misc Revenue	1,174	750	547	500
Fund Total	1,174	750	547	1,500

Tamoshan Reserve	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	(52)	-	-	-
Fund Total	(52)	-	-	-

Tamoshan/Beverly Beach Debt Service	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Adopted
Revenue				
Misc Revenue	7,912	2,000	3,275	2,000
Fund Total	7,912	2,000	3,275	2,000

Grand Mound Debt Service	2009 Actual	2010 Budget	2010 Actual as of September 8th	2011 Proposed
Revenue				
Misc Revenue	162,894	158,500	4,222	134,000
Fund Total	162,894	158,500	4,222	134,000

This glossary is intended to help readers understand many of the terms used in this budget document. It is organized in alphabetical order and may show common abbreviations along with the full terms.

Adopted Budget: The appropriations as originally adopted by the Board of County Commissioners by ordinance in the preceding December.

Appropriation: The expenditure authority granted to an office or department in a budget ordinance adopted by the Board of County Commissioners. No office or department of the county may spend more than the amount authorized in its expenditure appropriation.

Assessed Value (AV): The value of a piece of property as determined by the County Assessor's Office for the purpose of determining the annual property tax. Sometimes assessed value is referred to as "AV," particularly when it refers to the aggregated assessed value in the county.

Auditor's Filings and Recordings Fees: These are fees charged for documents recorded by the County Auditor's Office, including real estate transactions, marriage and divorce records, and survey maps. The fees are established by state statute and the revenues are distributed between the state and the county and are accounted for in the General Fund.

Boarding (Incarceration) Revenues: Boarding fees are fees charged to other governments to board their prisoners in the Thurston County jail. The revenue is accounted for in the General Fund. Commencing in 2000, Thurston County's revenues from this source were extensively reduced. The county needed to reduce its acceptance of cities' booked misdemeanants because of the capacity limits of the current jail facility.

Bond Fund: When bonds are sold, proceeds are accounted for in a bond fund established for and dedicated to the specific bond issuance.

Budget: The budget is a plan of revenue and expenditures, a document that shows how the county expects to manage its finances during the coming fiscal year. State statute requires that county budgets be balanced. That means that Thurston County may not budget more expenditures than it expects to have available as a result of anticipated revenues combined with fund balances. When the budget is adopted, the appropriations included in the budget are legally binding on each office, department and fund.

Budget Development Process: The county prepares its budget in accordance with state law (RCW 36.40). Each September, county elected officials and department heads submit proposed operating budgets and revenue estimates for the upcoming new fiscal year. The preliminary budget is presented by the Chief Administrative Officer and Budget and Fiscal Manager, with assistance from the county Budget Team. The Board of County Commissioners reviews budget materials, proposals, estimates and forecasts. Public hearings are conducted at the courthouse to obtain citizens' comments on the preliminary budget. The new annual budget is adopted prior to December 31.

Budget Development Schedule: Thurston County's annual budget is developed in accordance with Washington State laws and regulations. The preliminary budget is presented each November preceding the commencement of the new fiscal year. A public hearing is held in December of each year. The Board of County Commissioners adopts the budget for the following calendar year prior to the end of December.

Budget Period: Thurston County's fiscal year is January 1 through December 31 of each year.

Budget Team: The Budget Team is a group of county employees assigned to review proposed budgets submitted to the Auditor's Office by each office and department and to prepare the county's preliminary budget. The Budget Team is led by staff from the Board of County Commissioners' Office and always includes delegated Auditor's Office employees because of the Auditor's statutory role in county finances. It also includes other employees loaned to the team by their respective agencies at the request of the Commissioners Office.

Cable Franchise Fees: Pursuant to the Cable Communications Policy Act of 1984, this fee was established to levy franchise fees on cable TV operators. Fees collected are accounted for in the General Fund.

Capital Facilities Plan (CFP): A capital facilities plan, sometimes called "CFP," is the plan mandated by the State Growth Management Act (RCW 36.70A.020) explaining how the county will provide the requisite public services and facilities adequate to serve new development anticipated over the course of a 20-year planning horizon. It is a chapter in the county's Comprehensive Plan. The public facilities include roadways, street lighting, sidewalks, traffic signals, domestic water systems, storm and sanitary sewer systems, parks and recreational facilities, and schools. Public services include fire protection, law enforcement, public health, education, recreation, environmental protection, and other government services. The CFP is intended to provide a general assessment of major public services which impact land-use issues, rather than a detailed analysis of every service provided by government. It includes facilities and services provided by other governments as well as by the county. The CFP provides a general summary of how and when these basic services will be provided to support future growth as envisioned by the Comprehensive Plan and in what manner they will be funded.

Capital Improvement Project/Plan (CIP): A capital improvement project is a project that adds to the county's infrastructure. Examples of capital improvement projects include the construction of roads, curbs, gutters, sidewalks or buildings. Because it is typical for a capital improvement project to require multiple years and considerable expense for the phases of planning, design, property acquisition and construction, capital improvement projects are described and financing for them is managed through a capital improvement plan. The abbreviation "CIP" is sometimes used for either the project or the plan. A six-year CIP (plan) is required for state and federal grant funding. The county's CIP is a sub-set of the county's Capital Facilities Plan (CFP), which may include projects planned by other governmental entities, unfunded but desired projects and a longer span of planning time (up to 20 years).

Conservation Futures: The Conservation Futures property tax levy finances the acquisition of open space and park land. The tax rate may not exceed \$.625 per \$1,000 of assessed value. The Conservation Futures Fund accounts for this tax revenue and associated expenditures. For tax year 2009, the tax rate is approximately \$0.38 per \$1,000 of assessed value.

Consumer Price Index (CPI): A measure of the change in prices paid over time for a fixed “market basket” of goods and services. The Bureau of Labor Statistics (BLS) updates the CPI monthly, surveying over 60,000 goods in 85 urban areas. The BLS also produces a bimonthly Seattle-Tacoma-Bremerton CPI.

Court Appointed Special Advocate (CASA): Trained volunteer Guardians ad Litem appointed for children in dependency and termination (child welfare) cases.

Disposal Charges: These are fees charged for disposal of refuse at the Thurston County Waste and Recovery Center. They are accounted for in the Solid Waste Maintenance & Operations Fund.

Election Services: Elections are conducted by the County Auditor’s Office and include all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County. Reimbursements from other governments for their pro-rata share of election costs are accounted for in the General Fund.

Electronic Home Monitoring and Work Release Fees: Fees charged to individuals in court-ordered electronic monitoring or work release programs as part of their criminal sentence(s) are accounted for in the General Fund.

Enterprise Fund: An enterprise fund is a fund established to account for operations that are financed and operated in such a way that the cost of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges. An example of an enterprise fund is the Solid Waste Fund, which receives no General Fund contributions and is financed primarily from disposal fees.

Equipment Replacement and Revolving Fund (ER&R): An account established to replace vehicles, construction and maintenance equipment, and miscellaneous other materials, supplies and services (RCW 36.33A.010).

Financial Policies: The county’s financial policies are the guiding principles used in establishing the preliminary budget.

Fines, Forfeitures, Penalties, Assessments: Monies collected from traffic and other legal infractions, which are accounted for in the General Fund.

Fund Balance: A fund balance is the amount remaining in a fund after revenues have been deposited and expenditures have been completed. This amount is a resource carried over for use in the following or a subsequent fiscal year. In proprietary funds, liquidity (working capital) is based on the difference between current assets and current liabilities. Fund balance amounts may be undesignated or reserved for specified purposes. In this budget publication, beginning fund balance amounts are determined by final accounting for prior-year balances, and ending fund balance amounts are the arithmetic result of adding the beginning fund balance plus estimated revenues and then subtracting the appropriated (or proposed, in the preliminary budget) expenditures.

General Fund: The General Fund is used to record the revenue and expenditure activity of all general government services. All non-designated revenues are deposited into this fund. It is the only fund that can be used to support other funds as well as pay for general government services.

General Levy: The general property tax levy, along with other general revenue sources, funds the primary operations budgets of the county's general government services, such as Assessor, Auditor, Clerk, Commissioners, Coroner, District Court, Superior Court, Juvenile Court/Probation, Prosecuting Attorney, Office of Assigned Counsel, Sheriff, Jail/Corrections, and Treasurer. For tax year 2009, the general levy rate is approximately \$1.10 per \$1,000 of assessed value and is approximately 11% of the property taxes collected by the County Treasurer.

Grant: A grant is monetary assistance or tangible property given to the county for a specific project or service, primarily by the state and/or federal governments, which is not regular or ongoing revenue. When grants are received, they are deposited in and accounted for within the fund applicable to the specific service involved. For example, a grant for public health services is applied to the Public Health and Social Services fund; a grant for storm or surface water management services is applied to the Storm and Surface Water Utility fund; a grant for a road improvement project is applied to the Road fund; etc.

Guardian ad Litem (GAL): A Person appointed by the court to represent the best interests of children or incapacitated adults.

Implicit Price Deflator (IPD): A measure of the level of prices of all new, domestically produced, final goods and services in an economy. It is derived by dividing current dollar (nominal) consumer expenditures by constant dollar (real) consumer expenditures.

Interest Earnings: Interest is earned upon the average daily balance of cash within the County Treasurer's investment pool. The County Treasurer administers the investment pool. Interest earnings are applied monthly to the fund source of the invested cash, unless specifically directed otherwise.

Inter-fund Charges: Charges for services provided by one fund, office or department for another fund, office or department, within the county government. Payments from one fund to another are made based on billings for services rendered. Examples of interfund billings include central services (computer, phone and mail-related charges), equipment operations and replacement charges, space use charges, indirect cost reimbursement charges, insurance charges, etc.

Internal Service Fund: An internal service fund is used to account for goods or services given to one department by another on a cost-reimbursement basis.

Liquor Control Board Profits: Thurston County receives a share of state-distributed license and permit fees, penalties, forfeitures, and other income received by the state Liquor Control Board. Distribution to local governments is based on population, except that local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent must be spent on substance abuse treatment programs.

Liquor Excise Tax: The county receives a share of state-distributed taxes on liquor sold at state liquor stores and agencies and on other retail sales of wine. Distribution to counties is based on population, except that local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent of the total amount must be spent on substance abuse treatment programs.

Medic One: The Medic One property tax levy is a levy specifically approved by Thurston County voters. The tax rate may not exceed \$0.50 per \$1,000 of assessed value. This levy finances countywide delivery of emergency medical services, advanced life support (paramedic level) response and transport services. The Medic One fund accounts for this tax revenue and associated expenditures. For tax year 2009, the tax rate is approximately \$0.30 per \$1,000 of assessed value.

Mental Health Services: Thurston County is the financial agent that receives and disburses the state and federal portion of Medicaid funds from the State Division of Mental Health for Thurston/Mason RSN. Thurston County does not currently provide mental health services directly; rather, it contracts with other community agencies to provide the service using these RSN funds. This revenue is accounted for in the Public Health and Social Services fund.

Modified Budget: During the course of each fiscal year, the budget is modified with due public notice and hearings. Modifications are made to update and adjust appropriations in accordance with changes in expected revenue and to reflect actual fund balances which are established following each fiscal year. The Board of County Commissioners makes budget modifications at least quarterly.

Motor Vehicle Fuel Tax - County Roads: This state-enacted and -distributed tax on the sale of motor vehicle fuels is required to be used for county road purposes. This tax is accounted for in the Roads fund.

Motor Vehicle License Fees: License fees for motor vehicles and vessels are accounted for in the General Fund. The rate Thurston County receives for county uses is \$3.00 per vehicle license renewal processed within Thurston County excluding the renewals through the State Department of Licensing office.

Operating Transfers: A transfer of money from one county fund to another county fund.

Operating Assessments: Assessments levied on assessed value pursuant to specific legislation and designated for special purposes. Examples include the storm and surface water management fees and noxious weed control levy. Also included are lakes management levies, which are applied to properties surrounding certain lakes as a result of approval by those voters.

Permit Fees: Fees charged to obtain permits for certain actions, such as land-use plan review, septic systems, and construction. These fees and charges, associated with growth and development (including zoning and subdivision fees) are accounted for in the Land Use and Permitting and Public Health funds.

Property Tax: Property tax is the single largest source of revenue for county general government services and for many other jurisdictions for which the county collects the property tax. The County Assessor values real and personal property annually, in accordance with the true and fair market value for property taxes, with certain exemptions as required by law. These assessed property values are the base upon which the property tax is applied. Property tax payments are due twice a year, April 30 and October 31. The County Treasurer collects the property taxes and then distributes them to the various governments in the county (taxing jurisdictions) that levied the respective taxes. More than half of property taxes go to school districts. The property tax levies received by county government are: the general levy, the Roads District levy, the Medic One levy, and the Land Conservation Futures levy. Each of these levies is subject to the 1% per year annual growth limit, as passed into law via Initiative 747 and reestablished by the State Legislature when Initiative 747 was declared invalid by the Superior Court of the State of Washington.

The State of Washington receives the State Schools levy. Other taxing jurisdictions receiving their own respective levies are: school districts, cities and towns, fire districts, Port of Olympia, Timberland Regional Library, Public Utility District #1 and cemetery districts.

Preliminary Budget: The preliminary budget is prepared by county staff on behalf of the Board of County Commissioners and presented to the Commissioners in November of each year. This is the budget offered for public comment prior to the Board of County Commissioners' adoption of the final budget.

Real Estate Excise Tax (REET): This tax is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund. The original tax was 0.25% of the value of the sale. This is sometimes called "1st ¼ REET." An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992. This is sometimes called "2nd ¼ REET." Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Regional Support Network (RSN): State legislation created "Regional Support Networks" (RSN) which give county governments responsibility and authority to serve chronically and acutely mentally ill individuals through contracted inpatient and outpatient mental health services. Thurston/Mason RSN serves residents in both Thurston and Mason Counties. The Thurston/Mason RSN is also a capitated prepaid inpatient health plan (PIHP). PIHPs implement locally-operated managed behavioral health care systems. PIHPs receive the state and federal portion of Medicaid funds and other state and federal grants from the Mental Health Division of the Washington State Department of Health and Social Services.

Road Levy: The Road levy is a specific property tax levy that is applied only to unincorporated area assessed value and is dedicated to financing and maintaining county roads in the unincorporated area of the county. For tax year 2009, the tax rate is approximately \$1.28 per \$1,000 of assessed value.

Sales Tax: Sales taxes are applied to the sale or consumption of goods and/or services, with limited specific exemptions. The state collects and distributes these taxes. There are several types of sales tax utilized in Thurston County, as follows:

- **9-1-1 Communications Sales Tax:** A special 1/10th cent sales tax was approved by voters in 2002. The funds are used exclusively for the operating costs of 9-1-1 Emergency Communications, which is an intergovernmental operation jointly governed by the county's several cities, fire districts and the county. The tax revenue is accounted for in the Communications fund.
- **Local Retail Sales and Use Tax:** The base tax rate in unincorporated Thurston County is 7.9%, or 7.9 cents on the dollar. Of the 7.9 cent sales tax, Thurston County government receives a portion of 1 cent. The other 6.5 cents is retained by the state. Thurston County's share of the 1 cent is the combination of: (a) 15% of the 1 cent collected on sales in incorporated areas, plus (b) 100% of the 1 cent collected on sales in unincorporated areas. Additionally, three voter-approved special 1/10th cent sales taxes produce a combined-total sales tax rate of 8.5 cents in Thurston County. These special 1/10th cent sales taxes are dedicated to: criminal justice; detention facilities; and emergency communications 9-1-1.
- **Criminal Justice Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1990. The proceeds are used exclusively for criminal justice services. This tax revenue is accounted for in the General Fund.
- **Detention Facilities Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails. This tax revenue is accounted for in the Detention Facilities Sales Tax Holding Fund.
- **Chemical Dependency/Mental Health Services Tax (Treatment Sales Tax):** A sales and use tax (1/10th of one percent) is imposed in Thurston County for the purpose of providing new or expanded chemical dependency or mental health treatment services and for the operation of new or expanded therapeutic court programs. This tax is sometimes referred to as the "Treatment Sales Tax" and the revenue is accounted for in the Treatment Sales Tax fund.

Social Services Levy: Pursuant to state statute, RCW 71.20.110, a small fraction, \$.015 per \$1,000 of assessed value, of the general property tax levy is apportioned to the Thurston County's Public Health and Social Services fund. These funds are used to help fund mental health, chemical dependency, substance abuse, and developmental disabilities services.

Telephone Tax: This is an excise tax levied to support 9-1-1 emergency communication services. Telephone customers pay 50 cents per month per telephone line and 50 cents per month per cell phone. This tax revenue is accounted for in the Communications Fund.

Timber Harvest Tax/Private Harvest Tax: This is a tax levied on private timber harvests pursuant to state statute, RCW 84.33.051, .081. It is distributed to taxing districts located where the timber is harvested.

Timber Sales/State Forest Board: This is income generated by proceeds from timber sales on state forest lands. The distribution of net proceeds to counties is based on the timber sale revenues from land within each county, per state statute RCW 335.02.33. Counties then distribute the monies among taxing districts (schools, etc.) based on respective property tax rates.

Veterans Fund: A small fraction of the general levy, \$.01125 (one & one-eighth cents) per \$1,000 of assessed value is apportioned to the Veterans Fund pursuant to state statute, RCW 73.08.080. Proceeds are used to provide assistance to eligible indigent veterans in Thurston County.

Water and Sewer Utility Revenues: These revenues include fees and charges for various services. The county operates several water and sewer utilities, including Boston Harbor, Olympic View, Tamoshan/Beverly Beach and Grand Mound. Customers of these utilities pay bills for their use of water and sewer service, and those receipts are the funds used to finance services rendered.