

Thurston County Washington 2012 Budget

Adopted December 16, 2011



Creating Solutions for Our Future



Thurston County Commissioners

(D) = Democrat

(R) = Republican

(I) = Independent

Date indicates end of term



Commissioner
Karen Valenzuela (D) 2014



Commissioner
Sandra Romero (D) 2012



Commissioner
Cathy Wolfe (D) 2012

Other Elected Officials



Assessor
Steven Drew
(D) 2014



Auditor
Kim Wyman
(R) 2014



Clerk
Betty Gould
(D) 2014



Coroner
Gary Warnock
(D) 2014



Prosecuting Attorney
Jon Tunheim
(D) 2014



Sheriff
John Snaza
(I) 2014



Treasurer
Shawn Myers
(D) 2014

Superior Court Judges



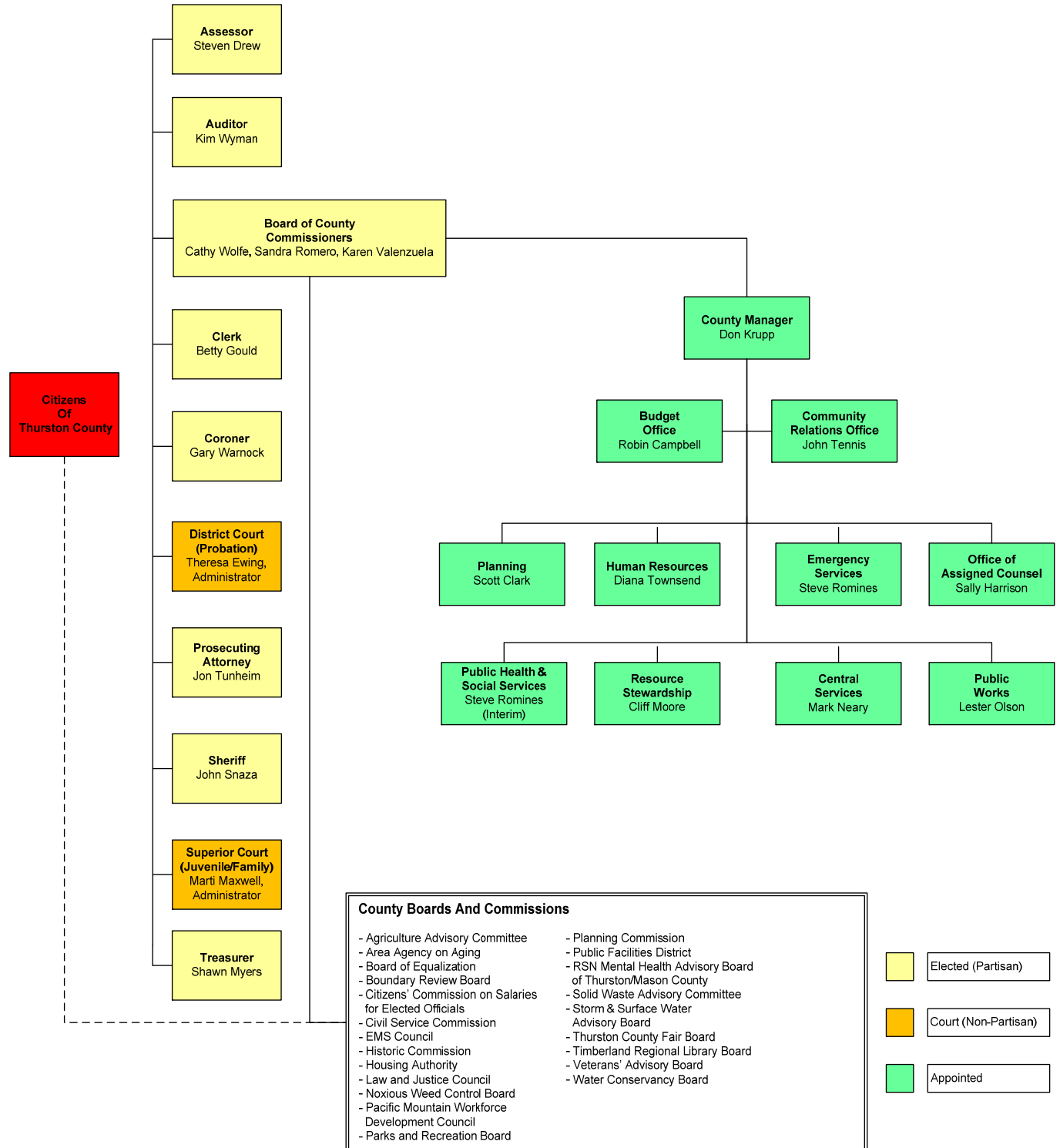
From left to right: Carol Murphy (2012), Christine Pomeroy (2012), Gary Tabor (2012), Lisa Sutton (2012), Chris Wickham (2012), Thomas McPhee (2012), Anne Hirsch (2012), Paula Casey (2012)

District Court Judges

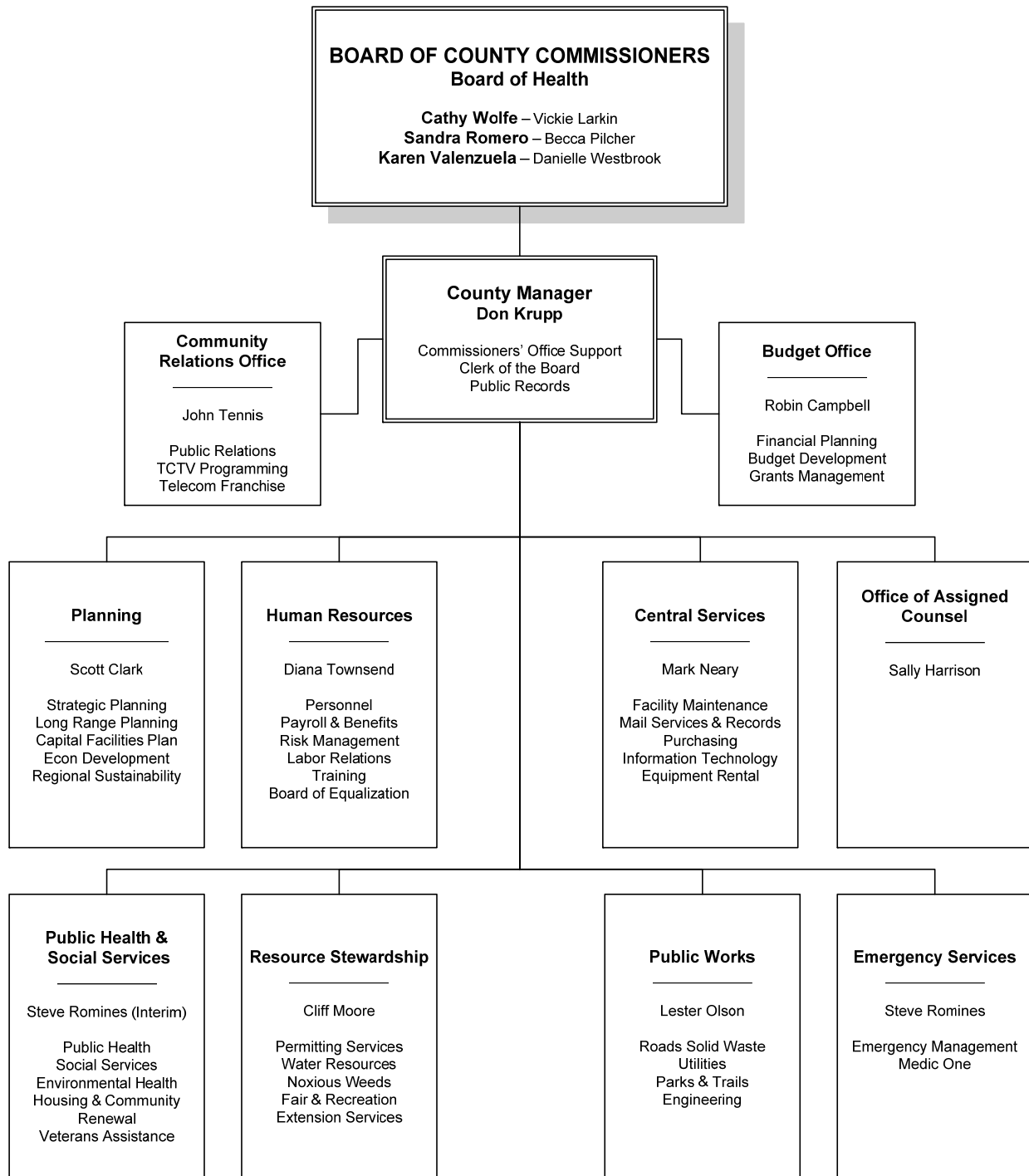


From left to right: Kalo Wilcox (2014), Brett Buckley (2014), Samuel Meyer (2014)

THURSTON COUNTY



THURSTON COUNTY BOARD-MANAGED DEPARTMENTS



Commissioner Committee Assignments

Committee	Meeting Time	Karen Valenzuela	Sandra Romero	Cathy Wolfe
Alliance for a Healthy South Sound	As needed		X	
Animal Services	1 st Thursday, 5 pm		X	
Economic Development Council	4 th Monday, 3:30 pm		X	
Intercity Transit	1 st & 3 rd Wednesday, 5:30 pm		X	
LOTT	2 nd Wednesday, 5:30 pm		X	
Nisqually River Council	3 rd Friday, 9 am		X	
Nisqually Watershed Planning Unit	2 nd Wednesday, 9 am		X	
Puget Sound Partnership Salmon Recovery	As needed		X	
Puget Sound Partnership Steelhead Comm	As needed		X	
Fire Commissioners Association	3 rd Tuesday, 6 pm		X	
Washington Counties Risk Pool	As needed		X	
Canvassing Board	As needed after elections	X		
CAPCOM Admin Board	1 st Wednesday, 3:30 pm	X		
Chehalis Basin Flood Authority	3 rd Thursday, 9 am	X		
Chehalis Basin Partnership	4 th Friday, 9:30 am	X		
Chehalis Watershed Cooperative	As needed	X		
EMS Council (Medic One)	3 rd Wednesday, 5:30 pm	X		
HOME Consortium	2 nd Monday, 11 am	X		
Law Library Board	As needed, 8:30 am	X		
Lucky Eagle 2% Committee	As needed	X		
Olympic Region Clean Air Authority	2 nd Wednesday, 10 am	X		
Workforce Development Council	As needed	X		
WSAC Legislative Steering Committee	As needed	X		
Thurston Regional Planning Council	1 st Friday, 8:30 am	X		
WSAC Coastal Caucus	As needed	X		
Area Agency on Aging	4 th Thursday, 2 pm			X
Disability Board	3 rd Wednesday as needed, 12 pm			X
Emergency Food & Shelter Program	As needed, 12 pm			X
Human Services Review Council	3 rd Friday, 8 am			X
Solid Waste Advisory Committee	2 nd Thursday, 11:30 am			X
Transportation Policy Board	2 nd Wednesday, 7 am			X
WSAC Board of Directors	As needed			X
Finance Committee	As needed			X
Law & Justice Council	Quarterly – 3 rd Thursday, 4:30 pm			X
Mayor's Forum	1 st Friday, 12 pm			X
Shared Legislative Strategy	3 rd Monday, 5:30 pm			X
Human Services Funding Group	As needed			X

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Community Loan Repayment #1

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Roads

Parks & Trails

Roads Construction

Solid Waste

Solid Waste Reserve for Closure

Boston Harbor Water/Sewer Utility

Boston Harbor Reserve

Tamoshan/Beverly Beach Sewer Utility

Grand Mound Sewer Utility

Grand Mound Water Utility

Tamoshan Water/Sewer Utility

Olympic View Sewer Utility

Tamoshan Reserve

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Grand Mound Water Capital Reserve

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WSU Extension

Fair

Recreation

Noxious Weed

Long Lake LMD

Lake Lawrence LMD

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Storm & Surface Water Capital

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The financial health and welfare of Thurston County is dependent upon establishing and maintaining sound budgetary principles and strategies for implementation. These financial principles will govern the development and administration of budgets for all county offices and departments, effective December 15, 2009.

1. Thurston County will prepare annual operating and capital budgets that are balanced to forecasted revenues, and are consistent with approved long range strategic goals and capital facility improvement plans.
2. Beginning in 2010, Thurston County will use a process to evaluate program outcome measurements and the effects of alternative levels of service and associated budget authorizations.
3. Each county office and department will periodically seek and use citizen feedback in development of internal strategic plans and in establishing the top priorities for Thurston County government.
4. Each county office and department shall allocate available resources consistent with the strategic plans and service level priorities developed with public input.
5. The Commissioners' Office staff assigned to develop the budget will be charged with preparing and regularly updating a four-year forecast of expected revenues to the general fund and other major revenue sources based on updated assessments of the economic and demographic characteristics of Thurston County.
6. Thurston County will create and maintain a reserve for the general fund that is at least equal to one month of budgeted annual expenditures. This reserve will serve as a financial stabilization account to protect against temporary revenue shortfalls and unpredicted one-time emergency expenditures.
7. Thurston County will align specific programs with their respective funding sources and differentiate in budgeting between tax-supported activity, grant-supported activity and fee-supported activity.
8. For all governmental funds, expenditures will be limited to the purposes specified, and fund balances must be sufficient to meet ongoing budgeted obligations without incurring inappropriate surpluses or deficits.

9. Thurston County will determine and establish enterprise funds for all functions that can be reasonably supported by fees and ongoing non general fund revenues. This means that the functions performed by the enterprise are supported by the revenues generated by that enterprise. Furthermore, the county will strive to establish fee and charge schedules for enterprise activities that will recover the full cost of providing the service, including both direct and indirect expenses.
10. The Thurston County Board of County Commissioners will monitor office and department budgets through the Financial Management Committee and County Budget Office, and recommend changes in funding levels as appropriate.
11. Thurston County will strive to maintain a bond rating of A+ or higher. The current rating for the County is Aa3.
12. Thurston County will avoid using one-time revenues to fund ongoing operations.
13. Thurston County will assure that there is a comprehensive county-wide financial system to be used by all county offices and departments to provide financial information, both budgets and actual, necessary to effectively operate and manage county resources. The county will assure that the said financial system is well maintained.
14. Thurston County will use and promote technology, information systems, and e-commerce solutions to improve efficiency and reduce labor costs where possible.

Thurston County Fund Structure

All Funds	
2019	100%
2020	100%
2021	100%
2022	100%
2023	100%
2024	100%
2025	100%
2026	100%
2027	100%
2028	100%
2029	100%
2030	100%
2031	100%
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2092	100%
2093	100%
2094	100%
2095	100%
2096	100%
2097	100%
2098	100%
2099	100%
2100	100%

Governmental Funds

Proprietary Funds

General Fund

Special Revenue Funds

Treasurer-Maintenance & Operations
Family Court Services
Fair
Law Library
Auditor-Maintenance & Operations
GeoData Center
Superior Court-Family Court Services
Auditor-Election Reserve
Detention Facility Sales Tax
Victim Advocate Program
Investment Administration
Emergency Management Council
Real Estate Excise Tax
REET Technology Fund
Trial Court Improvement
Treatment Sales Tax
Roads & Transportation
Veterans
Medic One-Reserve
Medic One
Stadium/Convention/Art Center
Recreation Services
Noxious Weeds
Tax Refunds
Conservation Futures
Housing & Community Renewal
Law Enforcement Officers and Fire Fighters
Sheriff's Special Programs
Prisoner's Concessions
Public Health & Social Services-Technology
Public Health & Social Services
Road Improvement District #3
Lakes Management Administration
Long Lake-Lake Management District
Lake Lawrence-Lake Management District
Basin Planning & Enhancements
2010 Debt Holding
2009 Debt Holding
Anti-Profitteering
Legal Financial Obligations Collection Fund
Parks & Trails
2010C Debt Sinking

Debt Service Funds

General
Obligation
Bonds 2002

General
Obligation
Bonds 2004

General
Obligation
Bonds 2005

General
Obligation
Bonds 2007

General
Obligation
Bonds 2009

General
Obligation
Bonds 2010

Capital Project Funds

- Roads Construction in Progress
- Jail Capital Projects
- County Buildings Fund
- Tilley Master Plan

Enterprise Funds

Solid Waste

Solid Waste Reserve for Closure

Storm & Surface Water Utility

Storm & Surface Water Capital

Land Use & Permitting

Boston Harbor Water/Sewer

Boston Harbor Reserve

Tamoshan/Beverly Beach Sewer

Tamoshan/Beverly Beach Reserve

Grand Mound Sewer

Grand Mound Water

Olympic View Debt Service

Tamoshan Water/Sewer Collection

Olympic View Sewer

Tamoshan Reserve

Tamoshan Debt Service

Grand Mound Wastewater Capital Reserve

Grand Mound Water Capital Reserve

Grand Mound Debt Service

Community Loan Repayment #1

Internal Service Funds

- Unemployment Compensation
- Insurance Risk
- Benefits Administration
- Central Services/Facilities
- Central Services Reserve
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- Equipment Rental & Revolving-Maintenance
- Equipment Rental & Revolving-Replacement

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- Trust & Agency Funds
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- Public Utility District
- Tanglewilde Parks
- Housing Authority
- Intercity Transit
- Timberland Library
- Olympic Region Clean Air Agency
- Conservation District
- Thurston Regional Planning Council
- Education Service District
- School Districts
- Fire Districts
- Port of Olympia
- Towns
- Cities
- Thurston 911 Communications
- Dispute Resolution Center
- Area Agency on Aging
- State Transit Insurance Pool
- Lacey Olympia Tumwater & Thurston County (LOTT)

***Please note that Agency Funds are managed by the Treasurer and are not part of the County budget.**

REVENUE

General Fund Contribution – Revenue from the General Fund to other funds within the County for the purpose of supporting general government activities.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. These may include property, sales, real estate excise, and timber taxes.

Fees and Licenses – Proceeds from the issuance of licenses and permits to businesses and occupations which must be licensed before doing business within a governmental unit; fees for court filing, election and law enforcement services.

From Other Funds – Financial inflows from other funds without equivalent flows of assets in return or without a requirement for repayment.

Intergovernmental – Revenue derived by one unit of government for performing a service that is the statutory responsibility of another unit of government.

Miscellaneous – Revenue from interest, rents, leases and donations from private sources.

Grants – Revenue from both federal and state entities, entitlements, shared revenues and payments for goods and services provided by one government to another.

EXPENDITURE

Personnel – Expenditure category that includes amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in labor contracts. This also includes overtime, extra help and temporary labor, and benefits paid by the County as part of the conditions of employment. Benefits may include: health insurance, social security, retirement, and unemployment and workers compensation.

Internal Services – Expenditures related to the purchase of services or supplies provided by another County office or department.

Professional Services – Expenditure category for services other than personnel services which are needed by the government. Such services may be provided by private business organizations.

Operating Costs – Expenditures for articles and commodities purchased for consumption such as: office and operating supplies, travel, training, advertising, and capital leases.

Debt Services – Principal and interest payments to holders of the County's indebtedness. This includes loan payment from one fund to another fund within the County.

Capital Expenses – Expenditures which result in the acquisition of, rights to, or additions to capital assets, including incidental costs such as legal, appraisal and brokerage fees, land preparation and demolishing buildings, fixtures and delivery costs. This may include land, buildings, and machinery and equipment.

Transfers to Other County Funds – Outflows to other funds without equivalent flows of assets in return or without a requirement for repayment.

BUDGET DEVELOPMENT APPROACH

The Thurston County Preliminary Budget is presented for deliberation and adoption by the Board of County Commissioners. For Fiscal Year 2012, Thurston County used a two-step approach to budget development.

Maintenance Level: The maintenance level reflects the increase or decrease of costs to maintain the current level of on-going county government services and projects. Costs are reflected as changes to the 2011 Revised Budget. Maintenance level expenditure changes are costs that apply to all offices and departments, and that are outside of the control of directors, such as salary step increases, medical benefit inflation and indirect rates. Revenue changes in the maintenance level include projections for increases or decreases in taxes, fees, on-going grants from the state or federal government and other payments.

Policy Level: The maintenance level budget does not address changes in demand for services nor unmet needs of county citizens. County offices and departments prepared policy level budget proposals to address those needs. In addition, policy level proposals include changes to revenue that are anticipated as a result of state and federal government budget decisions, new state and federal grants, and the expenditure changes that are a consequence of those decisions.

The Board of County Commissioners did not approve all of the policy level proposals. For a list of the policy level proposals, see the County budget website at:

<http://www.co.thurston.wa.us/budget/index.htm>

THURSTON COUNTY BUDGET

The final Thurston County 2012 Budget totals \$280.2 million in revenue and \$313.2 million in expenditures at the maintenance level. Separate overviews are included for each major segment of the budget.

The County budget is comprised of a variety of funds. Detailed information on each fund, including major revenue sources and expenditures, can be found in the department budget section.

OVERVIEW

Revenue estimates are developed based on historical trends and economic information available at the time the budget is prepared. The revenues in the table below do not include fund balances.

In aggregate, the total revenue budgeted for 2012 is \$280.2 million. The table that follows shows the distribution of revenue by type of fund. Overall, revenue is anticipated to decrease by 10%.

SUMMARY OF REVENUE BY FUND TYPE

Type of Fund	2011 Revised Budget	2012 Adopted Budget	Change
General Fund	\$81,263,764	\$81,706,406	0.5%
Special Revenue Funds	\$101,055,135	\$102,618,913	1.5%
Debt & Bond Funds	\$31,301,333	\$9,353,993	-70.1%
Capital Funds	\$37,844,010	\$25,230,095	-33.3%
Enterprise Funds	\$34,923,015	\$33,637,642	-3.7%
Internal Service Funds	\$26,417,599	\$27,704,186	-4.9%
Combined Revenues	\$312,804,856	\$280,251,235	-10.4%

The total adopted budget for all expenditures in all funds is \$313.2 million. This is a decrease of 7% from 2011. The table that follows shows the distribution of these expenditures by type of fund.

SUMMARY OF EXPENDITURES BY FUND TYPE

Type of Fund	2011 Revised Budget	2012 Preliminary ML Budget	Change
General Fund	\$83,655,234	\$86,581,207	3.5%
Special Revenue Funds	\$116,269,545	\$116,315,076	0.0%
Debt & Bond Funds	\$31,017,757	\$18,535,186	-40.2%
Capital Funds	\$42,120,554	\$25,990,902	-38.3%
Enterprise Funds	\$36,883,512	\$34,325,039	-6.9%
Internal Service Funds	\$27,026,794	\$31,490,392	16.5%
Combined Expenditures	\$336,973,396	\$313,237,802	-7.0%

REVENUE

Special Revenue Funds

Thurston County has many funds where the revenue collected may only be used for a specific purpose. These Special Revenue Funds are expected to generate \$102.6 million. The uses are grouped into the major categories shown in the table below.

Social Services & Housing	37,761,291	36.8%	
Roads & Transportation	27,831,967	27.1%	
Emergency Response	9,884,876	9.6%	
Public Health	8,201,991	8.0%	
Law & Justice	5,481,258	5.3%	
Treatment Sales Tax	4,080,110	4.0%	
Capital	2,871,325	2.8%	
Natural Resources & Conservation	2,670,030	2.6%	
Recreation, Parks & Fair	1,981,813	1.9%	
General Government	1,854,252	1.8%	
Total Special Revenue Funds	102,618,913		

Debt and Bond Funds

The county anticipates depositing \$9,353,993 in revenue to Debt and Bond Funds. These funds are used to pay principle and interest debt payments on current and past capital projects. The source of the revenues in this table are generally other county funds. The amount of expenditures from these funds can be found in the Expenditures section and in the Fund Balance Reports.

2004 GO Bonds	742,626	7.9%
2005 GO Bonds	2,280,845	24.4%
2007 GO Bonds	360,318	3.9%
2009 GO Bonds	2,559,129	27.4%
2010 Debt Holding	50,000	0.5%
2010 GO Bonds	2,138,892	22.9%
2010C Debt Sinking Fund	88,283	0.9%
Community Loan Repayment #1	183,500	2.0%
Grand Mound Debt Service	946,000	10.1%
Olympic View Debt Service	2,400	0.0%
Tamoshan/Beverly Beach	2,000	0.0%
Total Debt & Bond Funds	9,353,993	

Capital Funds

The \$25.2 million in revenue allocated to Capital Funds is distributed among Roads, Jail Construction and County Building Construction as follows. These revenues support capital projects planned or already in construction during 2011.

County Buildings Fund	441,409	1.7%
Jail Capital Projects	5,243,850	20.8%
Roads Construction	13,898,250	55.1%
Tilley Master Plan	5,646,586	22.4%
Total Capital Funds	25,230,095	

Enterprise Funds

Enterprise Funds anticipate \$33.6 million in revenue during 2012. This is distributed as shown below.

Boston Harbor Replacement Reserve	10,000	0.0%
Boston Harbor-Water/Sewer	381,001	1.1%
Grand Mound Sewer Capital	277,000	0.8%
Grand Mound Sewer Utility	857,248	2.5%
Grand Mound Water Capital	27,000	0.1%
Grand Mound Water Utility	511,227	1.5%
Land Use & Permitting	3,890,295	11.6%
Olympic View Utility	30,955	0.1%
Solid Waste	20,089,377	59.7%
Solid Waste-Reserve	918,430	2.7%
Storm & Surface Water	4,968,520	14.8%
Storm & Surface Water Capital	1,211,516	3.6%
Tamoshan Replacement Reserve	211,750	0.6%
Tamoshan Utility	95,786	0.3%
Tamoshan/Beverly Beach	157,537	0.5%
Total Enterprise Funds	33,637,642	

Internal Service Funds

Internal Service Funds, which charge other funds for the services rendered, account for \$27.7 million of anticipated 2012 revenue. Specific services are listed below.

Benefits Administration	591,334	2.1%
Central Services Engineering	453,814	1.6%
Central Services Reserve	6,185,997	22.3%
Central Services/Facilities	11,430,561	41.3%
ER&R- Replacement	3,083,159	11.1%
ER&R-Maintenance	3,651,412	13.2%
Insurance Risk	1,745,000	6.3%
Unemployment Compensation	562,909	2.0%
Total Internal Service Funds	27,704,186	

Note: In the preceding table, ER&R stands for Equipment Replacement & Repair

General Fund

Property, sales and excise taxes are the source of approximately 58% of General Fund revenue. Payments from other County funds account for 15%. Federal and state grants account for only 7% of General Fund income.












Property Tax	33,904,160	41.5%	
Sales and Excise Tax	13,670,000	16.7%	
Operating Transfers	6,866,169	8.4%	
Internal Charges for Services	5,167,600	6.3%	
External Charges for Services	4,572,008	5.6%	
Fines, Penalties and Interest	4,339,800	5.3%	
Intergovernmental Payments	4,013,242	4.9%	
Federal Grants	4,136,925	5.1%	
State Grants	1,950,837	2.4%	
Licenses and Permits	1,743,950	2.1%	
Miscellaneous Revenue	1,002,715	1.2%	
Fees	339,000	0.4%	
Total General Fund Revenue	81,706,406		

The table below shows the offices and departments that collect General Fund revenues.

Assessor	0	0.0%
Assigned Counsel	613,153	0.8%
Auditor	7,007,480	8.6%
Civil Service	1,000	0.0%
Clerk	1,922,435	2.4%
Commissioner	302,257	0.4%
Coroner	63,700	0.1%
Corrections	2,137,032	2.6%
District Court	2,399,920	2.9%
Emergency Services	1,376,402	1.7%
Human Resources	48,500	0.1%
Juvenile Court	2,432,620	3.0%
Non Departmental	57,218,546	70.0%
Planning	1,078,910	1.3%
Prosecuting Attorney	1,674,191	2.0%
Sheriff	691,481	0.8%
Superior Court	1,492,320	1.8%
Treasurer	1,051,000	1.3%
WSU Extension	195,459	0.2%
Total General Fund Revenue	81,706,406	

EXPENDITURES






County government pays for a broad array of services. The major types of services are listed in the following table.

Law & Justice	76,479,586	24.4%	
Roads & Transportation	51,920,724	16.6%	
Social Services & Housing	42,871,284	13.7%	
Solid Waste, Stormwater & Utilities	31,548,434	10.1%	
Internal Services	31,540,392	10.1%	
General Government	23,194,874	7.4%	
Debt & Bond Payments (<i>includes REET 1st Qtr</i>)	20,513,163	6.5%	
Emergency Response	14,125,041	4.5%	
Natural Resources & Land Use	10,233,795	3.3%	
Public Health	8,067,951	2.6%	
Recreation, Parks & Fair	2,742,558	0.9%	
Thurston County Adopted	313,237,802		

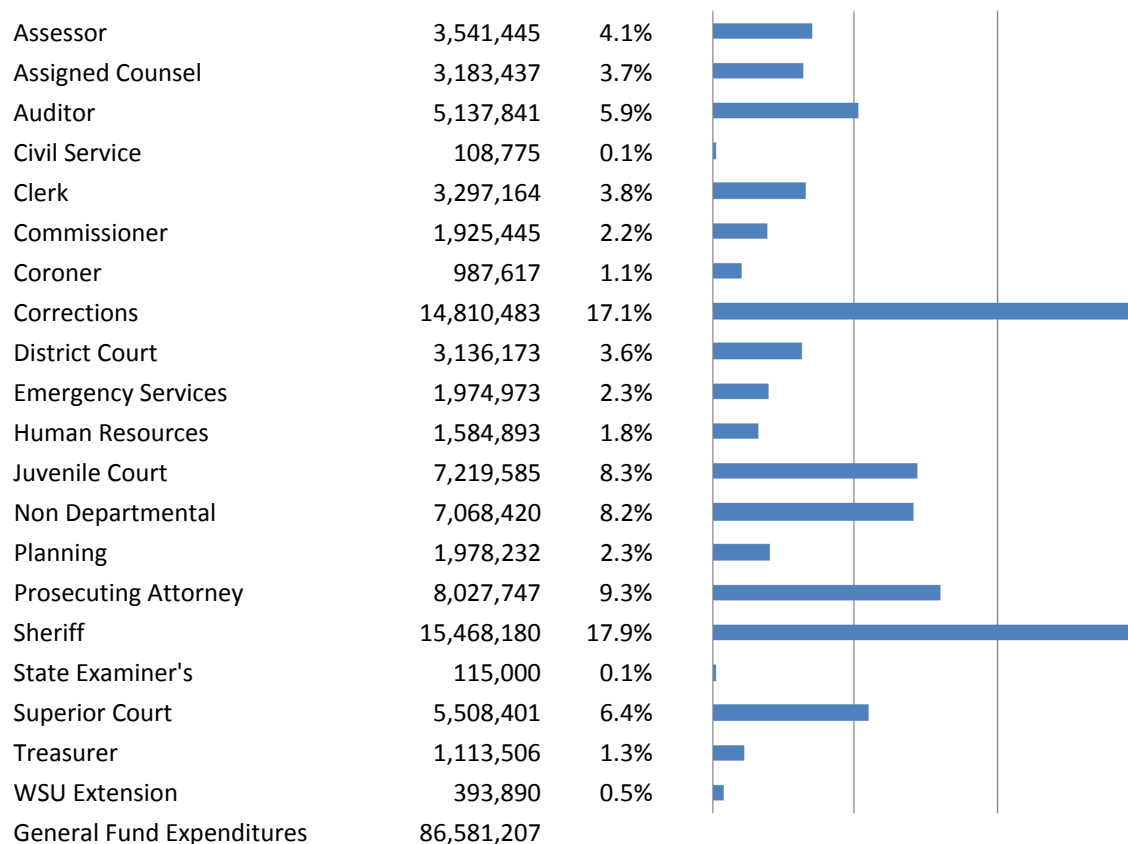
General Fund Expenditures

The General Fund expenditures of \$86.5 million comprise 28% of the consolidated County budget. It is distributed among various county functions as follows. The details of these department budgets are found in the department budget section.

General Fund Expenditures by Type of Service

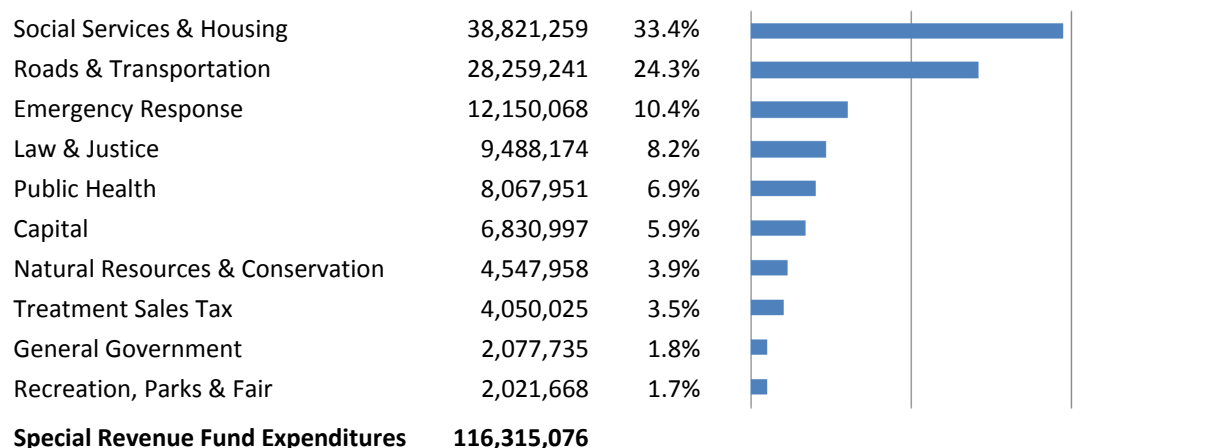
Law & Justice	61,747,562	71.3%	
General Government	20,486,550	23.7%	
Emergency Response	1,974,973	2.3%	
Natural Resources & Conservation	1,978,232	2.3%	
Recreation, Parks & Fair	393,890	0.5%	
General Fund Total	86,581,207		

General Fund Expenditures by Department



Special Revenue Fund Expenditures

Special Revenue Fund expenditures in the amount of \$116.3 million comprise 37.1% of county expenditures. They are distributed among various county functions as portrayed in the following table.



Debt and Bond Fund Expenditures

Debt & Bond Fund expenditures are payment of loans made to the county by other governments for specific purposes and for retirement of government bonds issued by the county. Expenditures for debt and bond payments of \$18,535,186 are shown in the table below.

2004 GO Bonds	742,800	4.0%
2005 GO Bonds	2,280,500	12.3%
2007 GO Bonds	360,500	1.9%
2009 Debt Holding	2,500,000	13.5%
2009 GO Bonds	2,559,200	13.8%
2010 Debt Holding	7,646,586	41.3%
2010 GO Bonds	2,117,000	11.4%
2010C Debt Sinking Fund	500	0.0%
Grand Mound Debt Service Fund	327,000	1.8%
Olympic View Debt Service	1,100	0.0%
Total Debt & Bond Fund Expenditures	18,535,186	

Capital Fund Expenditures

Capital Fund expenditures of \$11.5 million are categorized as shown in the table that follows. The specific expenditures are itemized by capital project in the capital improvement project summary of this budget.

Roads Construction	14,469,878	55.7%
County Buildings Fund	630,589	2.4%
Jail Capital Projects	5,243,850	20.2%
Tilley Master Plan	5,646,585	21.7%
Total Capital Fund Expenditures	25,990,902	

Enterprise Fund Expenditures

Enterprise Fund expenditures in the amount of \$34.3 million are distributed as follows.

Boston Harbor-Water/Sewer	371,550	1.1%
Boston Harbor Reserve	100,264	0.3%
Community Loan Repayment #1	165,156	0.5%
Grand Mound Sewer Capital	298,644	0.9%
Grand Mound Sewer Utility	768,868	2.2%
Grand Mound Water Capital	50,142	0.1%
Grand Mound Water Utility	504,961	1.5%
Land Use & Permitting	3,707,605	10.8%
Olympic View Utility	32,445	0.1%
Solid Waste	19,592,814	57.1%
Solid Waste-Reserve	1,878,428	5.5%
Storm & Surface Water	5,071,563	14.8%
Storm & Surface Water Capital	1,316,083	3.8%
Tamoshan Replacement Reserve	218,355	0.6%
Tamoshan Utility	94,900	0.3%
Tamoshan/Beverly Beach	153,261	0.4%
Total Enterprise Fund Expenditures	34,325,039	

Internal Service Fund Expenditures

Internal Service Fund expenditures of \$31.4 million are distributed as shown in the table below.

Benefits Administration	771,411	2.5%
Central Services Engineering	425,370	1.4%
Central Services Reserve	6,332,952	20.1%
Central Services/Facilities	11,815,105	37.5%
ER&R- Replacement	4,677,000	14.9%
ER&R-Maintenance	4,462,137	14.2%
Insurance Risk	2,170,881	6.9%
Unemployment Compensation	826,036	2.6%
Internal Service Funds	31,480,892	

Budget and FTE by Department

Department #
Fund #

			Expenditure	FTEs
01	Assessor			
0010	General Fund		\$3,541,445	31.00
	Total		\$3,541,445	31.00
24	Assigned Counsel			
0010	General Fund		\$3,183,437	23.00
	Total		\$3,183,437	23.00
02	Auditor			
0010	General Fund		\$5,137,841	38.50
1050	Auditor's M & O		\$277,835	.50
1090	Auditor's Election Reserve		\$228,724	0.00
	Total		\$5,644,400	39.00
25	Central Services & Facilities			
1070	GeoData Center		\$1,129,256	7.00
3150	Tilley Master Plan		\$5,646,585	1.00
5210	Central Services / Facilities		\$11,815,105	63.50
5220	Central Services Reserve		\$6,332,952	0.00
5230	Central Services Engineering		\$425,370	3.50
5410	Equipment Rental - M&O		\$4,242,837	14.00
5420	Equipment Replacement		\$4,677,000	0.00
	Total		\$34,269,105	89.00
05	Clerk			
0010	General Fund		\$3,297,164	34.00
1020	Family Court Services		\$372,076	3.00
1910	LFO Collection		\$441,920	4.00
	Total		\$4,111,160	41.00

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
03	Commissioners		
0010	General Fund	\$1,925,445	14.80
1100	Detention Facilities Sales Tax	\$7,918,886	0.00
1150	Real Estate Excise Tax	\$6,780,997	0.00
1170	Trial Court Improvement	\$162,233	0.00
1180	Treatment Sales Tax	\$4,050,025	2.00
1300	Stadium/Convention Center	\$35,452	0.00
1380	Conservation Futures	\$2,888,105	0.00
1840	Debt Holding - 2010	\$7,646,586	0.00
1850	Debt Holding - 2009	\$2,500,000	0.00
3080	Jail Capital Projects	\$5,243,850	0.00
3140	County Buildings Fund	\$630,589	0.00
	Total	\$39,782,168	16.80
12	Coroner		
0010	General Fund	\$987,617	6.50
	Total	\$987,617	6.50
07	District Court		
0010	General Fund	\$3,136,173	25.00
	Total	\$3,136,173	25.00
29	Emergency Services		
0010	General Fund	\$1,974,973	7.55
1140	Emergency Management Council	\$3,271	0.00
1280	Medic One Reserve	\$6,500	0.00
1290	Medic One	\$12,140,297	6.95
	Total	\$14,125,041	14.50
22	Human Resources		
0010	General Fund (includes Civil Service)	\$1,693,668	13.00
5030	Unemployment Compensation	\$826,036	0.60
5050	Insurance Risk Management	\$2,170,881	3.10
5060	Benefits Administration	\$771,411	2.10
	Total	\$5,461,996	18.80

Budget and FTE by Department

Department #
Fund #

			Expenditure	FTEs
08	Juvenile Court/Probation			
0010	General Fund		\$7,219,585	61.00
	Total		\$7,219,585	61.00
36	Planning Department			
0010	General Fund		\$1,978,232	9.00
	Total		\$1,978,232	9.00
09	Prosecuting Attorney			
0010	General Fund		\$8,027,747	66.90
1110	Victims' Advocate Program		\$336,517	3.00
1900	Anti-Profiteering Fund		\$20,257	0.00
	Total		\$8,384,521	69.90
40	Public Health			
1200	Veterans		\$414,594	1.00
1490	Public Health Technology Reserve		\$75,144	0.00
1500	Public Health		\$7,992,807	64.35
4510	Community Loan Repayment Fund #1		\$151,356	0.00
	Total		\$8,633,901	65.35
34	Public Works			
1190	Roads		\$28,230,641	112.53
1330	Parks and Trails		\$1,042,588	5.40
3010	Roads Construction		\$14,469,878	13.66
4030	Solid Waste		\$19,592,814	33.48
4040	Solid Waste Reserve for Closure		\$1,878,428	2.88
4200	Boston Harbor Water/Sewer Utility		\$371,550	2.16
4210	Boston Harbor Reserve		\$100,264	0.00
4300	Tamoshan/Beverly Beach Sewer Utility		\$153,261	0.74
4340	Grand Mound Sewer Utility		\$768,868	1.59
4350	Grand Mound Water Utility		\$503,761	1.24
4400	Tamoshan Water/Sewer Utility		\$94,900	0.55
4410	Olympic View Utility		\$32,445	0.05
4420	Tamoshan Reserve		\$218,355	0.56
4440	Grand Mound Wastewater Capital Reserve		\$298,644	0.15
4450	Grand Mound Water Capital Reserve		\$50,142	0.01
	Total		\$67,806,539	175.00

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
27	<i>Resource Stewardship</i>		
0010	WSU Extension - General Fund	\$393,890	2.05
1030	Fair	\$530,059	2.55
1320	Recreation	\$413,569	2.00
1350	Noxious Weed	\$566,876	3.30
1720	Long Lake LMD	\$325,513	0.62
1740	Lake Lawrence LMD	\$133,137	0.29
1780	Basin Planning & Enhancement Projects	\$634,327	1.00
4060	Storm & Surface Water Utility	\$5,071,563	18.35
4070	Storm & Surface Water Utility	\$1,316,083	1.34
4124	Land Use & Permitting	\$3,707,605	25.50
	Total	\$13,092,622	57.00
10	<i>Sheriff</i>		
0010	General Fund	\$15,468,180	103.50
1420	LEOFF I - Long-Term Care	\$155,882	0.00
1440	Sheriff Special Programs	\$2,030	0.50
	Total	\$15,626,092	104.00
11	<i>Sheriff - Corrections</i>		
0010	General Fund	\$14,810,483	103.00
1450	Prisoners Concession	\$353,073	2.00
	Total	\$15,163,556	105.00
41	<i>Social Services</i>		
1400	Housing & Community Renewal	\$5,151,856	2.00
1500	Social Services	\$33,254,809	17.25
	Total	\$38,406,665	19.25
06	<i>Superior Court</i>		
0010	General Fund	\$5,508,401	40.65
1040	Law Library	\$113,429	0.15
1080	Family Court Services	\$53,791	0.00
	Total	\$5,675,621	40.80

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
04	<i>Treasurer</i>		
	0010 General Fund	\$1,113,506	9.00
	1010 Treasurer's M&O	\$0	1.40
	1120 Investment Administration	\$0	2.10
	1160 Real Estate Excise Tax - Technology	\$50,000	0.00
	1660 Road Improvement District #2	\$28,600	0.00
	2210 G.O. Bonds - 2002	\$0	0.00
	2220 G.O. Bonds - 2004	\$742,800	0.00
	2230 G.O. Bonds - 2005	\$2,280,500	0.00
	2240 G.O. Bonds - 2007	\$360,500	0.00
	2250 G.O. Bonds - 2009	\$2,559,200	0.00
	2260 G.O. Bonds - 2010	\$2,117,000	0.00
	2261 2010C Sinking Fund	\$500	0.00
	4350 Grand Mound Water Utility	\$1,200	0.00
	4380 Olympic View Debt Service	\$1,100	0.00
	4480 Grand Mound Debt Service	\$327,000	0.00
	4510 Community Loan Repayment Fund #1	\$13,800	0.00
	5210 Central Services Debt	\$9,500	0.00
	5410 Equipment Rental - M&O	\$219,300	0.00
	Total	\$9,824,506	12.50
	<i>Non Departmental</i>		
23	0010 Non Departmental	\$7,068,420	0.00
	Total	\$7,068,420	0.00
	<i>State Examiner</i>		
90	0010 State Examiner	\$115,000	0.00
	Total	\$115,000	0.00
Grand Total		\$313,237,802	1,023.40

Capital Improvement Project Summary

Project Name	Program	2012 Budget	Funding Source(s)
Reserve for Acquisition and Development	Conservation Futures	\$1,000,000	Conservation Futures/ Grants
Major Maintenance/Repair	Public Works - Parks	\$327,000	REET II
Olympic View Sewer Collection/Treatment Improvements	Public Works - Olympic View Sewer Utility	\$7,000	Utility Rates
Tamoshan Water System Upgrades	Public Works - Tamoshan Water Utility	\$5,000	Utility Rates
Tamoshan Secondary Water Main Replacement	Public Works - Tamoshan Water Utility	\$160,000	REET II
Tamoshan Sewer System Collection Improvements (94021)	Public Works - Tamoshan Sewer Utility	\$50,000	REET II
Grand Mound Wastewater Treatment Plant Upgrades	Public Works - Grand Mound Sewer Utility	\$6,365	Utility Rates
Grand Mound Highway 99 Water Main (93450)	Public Works - Grand Mound Water Utility	\$27,000	REET II
Grand Mound Sewer Main Lift Station	Public Works - Grand Mound Sewer Utility	\$37,000	REET II
Grand Mound Biosolids (94022)	Public Works - Grand Mound Sewer Utility	\$200,000	REET II
Grand Mound Wastewater Expansion/Class A	Public Works - Grand Mound Sewer Utility	\$40,000	REET II
Boston Harbor Sewer Collection System Upgrades	Public Works - Boston Harbor Utility	\$44,200	Utility Rates
Boston Harbor Wastewater Treatment Plant Upgrades	Public Works - Boston Harbor Utility	\$22,000	Utility Rates
Boston Harbor Water System Upgrades	Public Works - Boston Harbor Utility	\$32,400	Utility Rates
Woodland Creek Area Sanitary Sewer (92919/20)	Public Works - Water / Sewer	\$3,649,565	REET II/Grants/Loan
Yelm Highway - Henderson to Rich Road (61192)	Public Works - Roads	\$500,000	Road Fund/REET II
Chehalis Western Trail, Bridge the Gap - Phase 3 Pacific Avenue (61435)	Public Works - Roads	\$3,850,827	Grants
Carpenter Road Capacity – Widening (61329)	Public Works - Roads	\$1,000,000	REET II
93 rd /Lathrop Industrial Drive Intersection Channelization (61196)	Public Works - Roads	\$554,268	Road Fund/Grants
Rochester School District Parking Lot (91903)	Public Works - Roads	\$38,672	Road Fund/Grant

Capital Improvement Project Summary

Project Name	Program	2012 Budget	Funding Source(s)
Wilkensen Road Upgrade (61333)	Public Works - Roads	\$438,497	Road Fund/Grants
Vail Road/138th/Bald Hill Road (61365)	Public Works - Roads	\$2,090,000	Road Fund/Grants/REET II
Delphi Road Upgrade – 32 nd to 62 nd (61451)	Public Works - Roads	\$181,197	Road Fund/Grants
Rich Road Upgrade – Deschutes River to 89 th (61321)	Public Works - Roads	\$3,903,638	Road Fund/Grants
Delphi Road Upgrade – McLane Creek to SR101 (61437)	Public Works - Roads	\$903,112	Road Fund/Grants
Rich Road Upgrade – 87 th to Normandy Street (61460)	Public Works - Roads	\$100,201	Road Fund/Grants
High Risk Rural Road / Road Run-off Safety (61458)	Public Works - Roads	\$154,402	Grants
Bald Hill Road Upgrade – Smith Prairie to Owl Pit (61472)	Public Works - Roads	\$574,262	Road Fund/Grants
Tilley Road Curve – Culvert	Public Works - Roads	\$35,200	Road Fund/Grants/Stormwater Fund
Boston Harbor Culvert	Public Works - Roads	\$28,814	Grants
Miscellaneous Fish Passage Culverts	Public Works	\$100,000	Road Fund/Grants
Traffic Safety / Enhancements	Public Works	\$100,000	Road Fund/Grants
Major Maintenance / Repairs	Public Works	\$250,000	Road Fund/Grants
Rainier Drop Box Improvements (91068)	Public Works - Solid Waste	\$558,797	Fees
Beneficial Re-use of Closed Landfill	Public Works - Solid Waste	\$100,000	Post Closure Reserve Funds
Accountability & Restitution Center (25190)	Central Services	\$5,243,850	Bonds repaid with Detention Sales Tax
FJC Smoke Alarm / Security Cameras (25440)	Central Services	\$424,909	Detention Sales Tax
3400 Building Master Plan/Improvements	Central Services	\$3,065,000	General Fund
Major Maintenance / Repairs	Central Services	\$1,142,988	Rates/Building Reserves
Building 5 Tenant Improvements & Fiber Optics	Central Services	\$1,330,000	Building Reserves
Health Department Fiber Optics	Central Services	\$170,000	Rates
Tilley Road Master Plan	Central Services	\$5,646,585	Bonds repaid with Road & General Fund

Project Name	Program	2012 Budget	Funding Source(s)
Meridian Heights	Resource Stewardship - Storm and Surface Water Utility	\$190,000	Utility Rates
Deschutes River Wetland Protection/Enhancement	Resource Stewardship - Storm and Surface Water Utility	\$571,677	Grant
Woodland Creek Pollution Reduction - Tanglewilde Retrofit	Resource Stewardship - Storm and Surface Water Utility	\$563,268	Grants/Utility Rates
Stormwater Infrastructure Asset Management Data Collection	Resource Stewardship - Storm and Surface Water Utility	\$275,000	Grants/Utility Rates
Waddell Creek Road (Pants Creek) Fish Passage	Resource Stewardship - Storm and Surface Water Utility	\$50,000	Utility Rates/Road Fund
Tilley Road Curve – Culvert	Resource Stewardship - Storm and Surface Water Utility	\$75,000	Utility Rates/Road Fund
Countywide Acquisition of Lidar	Resource Stewardship - Storm and Surface Water Utility	\$85,000	Grants/Utility Rates
Woodland Creek Estates	Resource Stewardship - Storm and Surface Water Utility	\$50,000	Grants/Utility Rates
Nisqually Watershed Characterization	Resource Stewardship - Storm and Surface Water Utility	\$185,500	Grants/Utility Rates
Major Maintenance / Repairs	Resource Stewardship - Storm and Surface Water Utility	\$250,000	Utility Rates
	TOTAL	\$40,359,380	

For more information on these projects go to:

http://www.co.thurston.wa.us/planning/cap-facilities-plan/cap_facilities_home.htm



Boston Harbor Utility



Grand Mound Utility



Martin Way Bridge



Yelm Highway



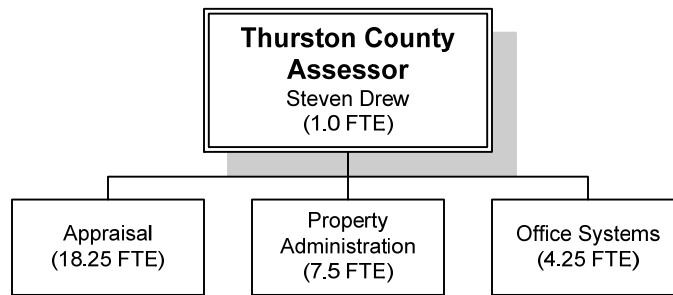
Accountability & Restitution Center Pre-build



Accountability & Restitution Center Post-build



Tilley Site

Organization:**Mission:**

To appraise all property on a fair and equitable basis, maintain accurate and easily accessible property information, and provide exceptional customer service.

2012 Goals:

- Appraise all property in Thurston County, with physical inspections of properties in Region 5 (East Olympia and NE Tumwater) and Region 9 (Littlerock and South Tumwater).
- Process all 2011 residential appeals in a timely manner to be done with responses before the end of 2012.
- Enhance the ability for the public to independently access online data related to property assessments, property tax exemptions, and property segregation records from the Assessor's website.
- Finalize the office-wide implementation of a content management program into all primary business functions and enhance systems integration with the Ascend System.

2012 Issues:

- During 2011, the Assessor's Office was able to restore five part time positions to full time with savings realized through elimination of a major management position. These changes mitigated some of the impacts from the 10 FTE reductions of 2009. Service level impacts will magnify in 2012 in the event of population growth, workload increases, further budget reductions, natural disaster events, or a continuing economic decline. Service level impacts could manifest into backlogs in assessing new construction, processing revaluations, and handling appeals.
- The date when Thurston County's Assessor has mailed revaluation cards to property owners has been out of compliance by several months for nearly 20 years. The Department of Revenue has approved our plan to mail revaluation cards by the 2nd week of June in 2012 and future years. This is a vital correction, as it will result in reducing the number of current year tax adjustments, which cannot be recovered by taxing districts. We believe this aggressive plan can be accomplished within our maintenance level budget, provided that we remain fully staffed and continue to utilize extra hires where needed. Our request to extend the appeal period from 30 to 60 days was passed by county commissioners in late August. This change is an important part of our 2012 work plan as we must reduce the total number of unresolved appeals if we are to finish 2011 appeals between late September 2011 and early June 2012.
- Following a substantial drop in new construction in 2008, new construction has been relatively flat for three years. When new construction picks up, this will have a significant and immediate impact on our workload.
- Assessed values were down for the fourth consecutive year in 2011, reflecting the continued fall of sale prices for single-family housing and sharp reductions in assessed values for many types of commercial and industrial properties. Ongoing drops in property sales prices, more foreclosures and delinquencies, and a weak economy will continue to have an effect on property assessments through 2012.

Changes from 2011 Budget:

- In 2011 we expanded our office hours to 8:00 a.m. to 5:00 p.m. five days a week. By shifting staff to a staggered 4-10 work schedule we were able to expand customer service hours with no budgetary impact.
- Beginning in January of 2011, managers, permanent and temporary staff have been directed to actively seek resolution of disputed property values wherever possible and appropriate. This practice has substantially reduced the number of appeals requiring a Board of Equalization (BOE) hearing for resolution. This practice will continue in 2012. As a matter of policy, when property values are adjusted by stipulated agreement or BOE adjustment when not appealed to the State Board of Tax Appeals, the new values will be carried forward to future years. We have also revised and enhanced revaluation cards in order to encourage dialogue and reduce confusion. The appeal period was recently expanded from 30 to 60 days. It is our intention to use the additional 30 days to resolve as many appeals as possible before the appeal deadline. We believe that these policy and procedural changes will reduce the total amount of staff time devoted to appeals while providing greater customer service.

Funds:

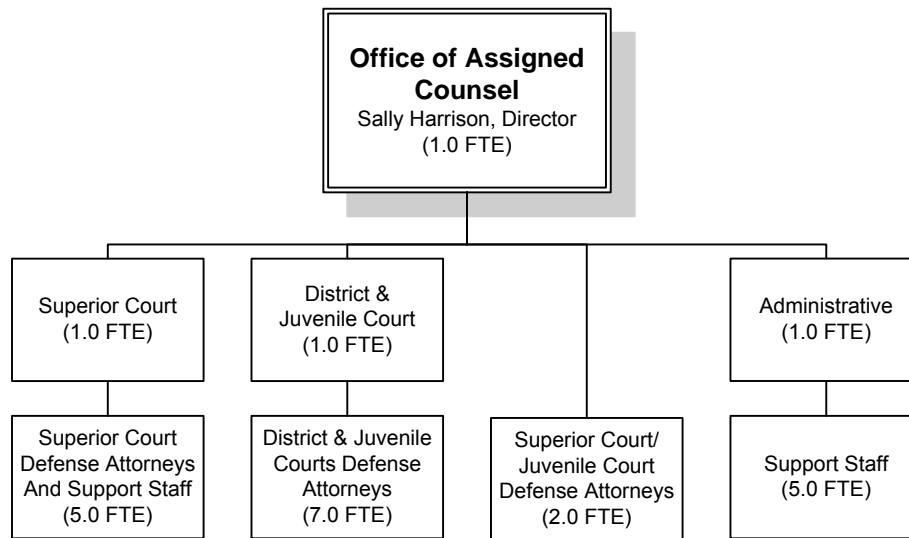
The Assessor's Office is funded entirely from the General Fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	28.25	28.75	30.00	31.00
<i>Expenditures</i>				
Personnel	2,487,551	2,580,386	1,678,056	2,741,829
Internal Services	599,048	666,801	441,718	639,616
Professional Services	87,556	22,000	6,482	22,000
Operating Costs	63,678	99,000	62,987	93,000
Capital Expenses	-	4,500	-	20,000
Transfers to Other County Funds	-	-	-	25,000
<i>Department Total</i>	3,237,834	3,372,687	2,189,243	3,541,445

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	43	-	-	-
Misc Revenue	-	-	18,684	-
<i>Department Total</i>	43	-	18,684	-

Organization:**Mission:**

The Office of Assigned Counsel (OAC) provides legal defense services for those people in Superior, Juvenile, and District Courts facing criminal charges who have been declared financially indigent by the Court. Representation is also provided for parents in dependency cases and for mentally ill clients in civil commitment proceedings. Services are performed by in-house attorneys and contract attorneys. The office also manages professional services contracts for non-attorney experts.

2012 Goal:

To continue to provide competent public defense services to those who financially qualify.

2012 Issues:

2011 has shown an increase in felony case filings (16% as of August, 2011). Our issues in 2012 will be to continue to monitor this increase and communicate to the Board how that will affect our ability to stay within case load standards and provide quality public defense services.

With the addition of two Defense Attorneys in 2011, our support staff has become overwhelmed to the point of only performing basic clerical tasks. We submitted a policy level request asking for additional staffing to address our needs. This is a major issue in our office and something we are in dire need of correcting. The Prosecuting Attorney's Office currently has four Paralegals, five Legal Assistants and nine interns assisting prosecutors in their felony unit alone. This does not include reception, other unassigned staff, or support staff supervisors. We have one Paralegal to assist seven felony Defense Attorneys (this includes the new Defense Attorney to be hired in October, 2011). They have 18 assistants for their felony unit, we have one.

New public defense standards are supposed to go into effect on January 1, 2012. We will be able to comply with those without additional funding. One caveat is that an attorney will have to certify that they have investigators available to them. We actually went through a spell earlier this year where we had no investigators available to us for a variety of reasons. This could be problematic in the future, especially since a suggested ratio of investigators to attorneys is 1:4 (that would be about three new FTEs).

The bigger change may occur in January, 2013 if the caseload standards go into effect. Our current ordinance allows for 150-200 felony cases per attorney per year and there is only informal case weighting. The new standard would be for a flat 150 cases per attorney and provide for a weighting system, i.e. a serious, complex case (murder) might be given more case credit than a simple forgery.

We currently assign about 180 felony cases to our attorneys per year. The overage of 30 cases amounts to two new attorneys. This will have to be factored into 2012 assignments.

Juvenile Court assignments will also be affected. Our ordinance says 250-300 cases and it will go down to a flat 250.

District Court limits are 300-400 and that's what our ordinance says.

There will have to be some other adjustment of our ordinance to comply with the new standards, but we will have to wait and see the substance and timelines for those. Caseload standards will be the biggest impact on county funding. As 2012 progresses we will closely monitor this area.

Funds:

The Office of Assigned Counsel is funded primarily from the General Fund. It also receives state funding and grants.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	19.00	20.00	22.00	23.00
<i>Expenditures</i>				
Personnel	1,830,483	1,947,313	1,312,575	2,240,965
Internal Services	387,296	405,765	269,162	437,607
Professional Services	568,477	472,915	410,427	466,815
Operating Costs	31,157	21,500	24,959	36,050
Debt Services	255	1,500	105	2,000
<i>Department Total</i>	2,817,668	2,848,993	2,017,228	3,183,437

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	46,202	42,084	19,043	42,350
From Other Funds	159,514	219,128	101,640	261,542
Intergovernmental Revenue	380,252	303,477	324,646	309,261
Misc Revenue	606	-	34	-
Grants	2,956	-	-	-
<i>Department Total</i>	589,529	564,689	445,363	613,153

Programs:**Program: B801 Office of Assigned Counsel (OAC) Personnel**

Description: Provides mandated legal representation to indigent accused felons and misdemeanants, indigent accused juvenile offenders and people subject to civil commitment proceedings. Staffing is provided for problem-solving courts. Provides support staff including legal assistants, paralegals and administrative supervisor. Provides for benefits and taxes associated with salaries.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,644,018	1,958,431

Program: B802 Administration Costs

Description: Provides payment for supplies, equipment, bar dues, association dues, travel, training and miscellaneous expenses.

Budget:	2011 Budget	2012 Adopted
Expenditures	23,000	35,850

Program: B804 Intergovernmental

Description: Provides payment to Central Services for costs related to space lease, PC/network, records, phone, mailroom, postage and other miscellaneous items.

Budget:	2011 Budget	2012 Adopted
Expenditures	405,765	437,607

Program: B806, B822-B825 District Court Criminal & Traffic Panel Attorneys & Professional Services

Description: Provides for mandated legal representation in adult misdemeanor cases when an OAC attorney is unable to accept the case assignment for conflict or ethical reasons, or when their caseload limit is exceeded. Provides for non-attorney professional services.

Budget:	2011 Budget	2012 Adopted
Expenditures	163,568	89,568

Program: B808 Parents' Representation

Description: Provides payment for one defense attorney and .67 FTE of a Legal Assistant II for the state funded Parents' Representation Program which is a mandated representation for indigent parents in dependency and termination cases.

Budget:	2011 Budget	2012 Adopted
Expenditures	84,167	84,887

Program: B810-B811 Superior Court Panel Attorneys & Professional Services

Description: Provides for mandated legal representation in adult felony cases when an OAC attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Provides for non-attorney professional services.

Budget:	2011 Budget	2012 Adopted
Expenditures	179,047	263,547

Programs:**Program: B812-B813 Homicide Panel Attorneys & Professional Services**

Description: Provides for mandated legal representation in homicide cases when an OAC staff attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.

Budget:	2011 Budget	2012 Adopted
Expenditures	15,000	15,000

Program: B815 Specialty Court – Treatment Sales Tax

Description: Provides mandated legal representation in DUI/Drug Court, Mental Health Court, Veterans Court, and support staff to assist with these programs.

Budget:	2011 Budget	2012 Adopted
Expenditures	219,128	199,847

Program: B816-B818 Juvenile Court - Criminal

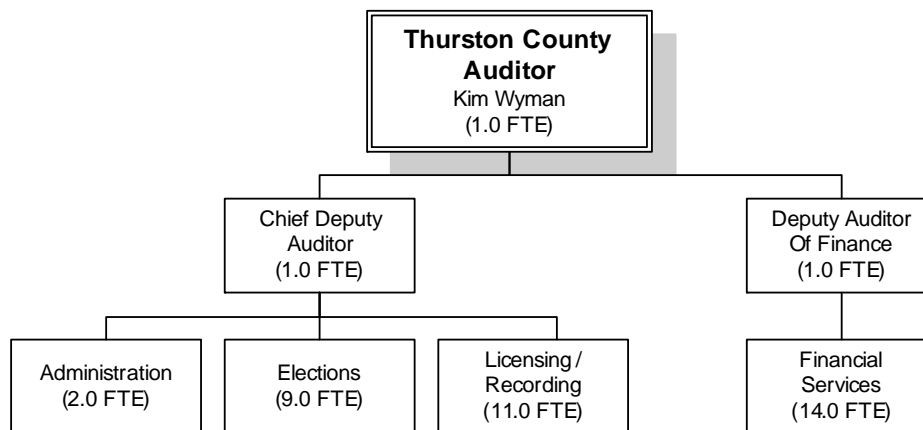
Description: Provides for one contract attorney handling a full caseload of juvenile offenders, panel attorney costs when our OAC staff attorney and/or contract attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.

Budget:	2011 Budget	2012 Adopted
Expenditures	58,100	53,100

Program: B819-B821 Juvenile Court - Civil

Description: Provides mandated legal representation to children in “Becca” proceedings (at-risk youth, Children in Need of Service), truancy actions and other professional services.

Budget:	2011 Budget	2012 Adopted
Expenditures	57,200	45,600

Organization:**Mission:**

The Thurston County Auditor's Office is entrusted by the citizens, mandated by law, and driven by integrity to: process licenses and titles with knowledge and proficiency to ensure excellent customer service; record and preserve documents accurately for current and historical research; promote excellence in public finance and ensure integrity in financial reporting and administer accurate, fair, transparent, and impartial elections.

Purpose:

The County Auditor has a broad range of statutory duties and responsibilities that are supported by the General Fund.

- The Licensing and Recording Division duties involve specific statutory functions, such as: (1) recording of real property documents, (2) licensing, titling and registering of motor vehicles and watercraft, and (3) issuing various licenses, such as marriage and business licenses. The County Auditor also acts as an agent for the state departments of Revenue and Licensing in the collection of certain fees and taxes.
- The County Auditor Elections Division is the ex-officio supervisor of all primary, general and special elections for all federal, state, local, and special district elections. The County Auditor also has the statutory responsibility of maintaining the county's voter registration records.
- The County Auditor Financial Services Division performs financial functions, including: general ledger, payroll, accounts payable, fixed assets, budget preparation and monitoring, grant tracking, credit card applications, rate-setting analyses, development of financial policies and preparation of financial statements.

2012 Goals:

- Provide the tools and resources to electronically image and index all records, current and past, for quick and accessible use and recovery.
- Using new technology, continue to be a statewide leader in accurate, timely voter registration and election results.
- In conjunction with the Budget Office and the Financial Management Committee, develop and update policies and procedures for more standardized financial reporting and oversight, including use of performance measures.
- Implement a semi-monthly lagged payroll for Thurston County employees.
- Continue to receive clean audits and obtain a certificate of achievement for excellence in financial reporting in preparation of the Comprehensive Annual Financial Report (CAFR).
- Expand a citizen-based website that provides up-to-date information and statistics on the activities of the County Auditor's Office.
- Maximize vehicle and vessel licensing revenue to the state and county through efficient and timely processing of titles and renewals.

2012 Issues:**Presidential Election Year**

Voter registration and elections are conducted by the Auditor's Office for all political subdivisions and taxing districts within the county. This includes all federal, state, county, and local level offices and issues on the ballot. The cost of each election is proportionally allocated to each participating jurisdiction based upon the number of registered voters and the number of issues on the ballot. Voter registration costs are proportionally allocated between the county, cities, and towns in Thurston County.

The 2012 Elections Division budget anticipates conducting three elections; February Special Election, August Primary, and November General. The state legislature cancelled the 2012 Presidential Primary Election to save costs to the state and counties. In 2012 the county's eight school districts plan to conduct special elections in February. If the county does not participate in the February Election, the costs will be fully reimbursed by the participating school districts.

While there are statutory requirements for jurisdictions to pay their share of election and voter registration costs, the exception to this is state reimbursement. By statute, the state only reimburses counties for election costs in odd numbered years and in special circumstance elections, like the Presidential Primary. In 2012, we do not anticipate any state reimbursement for election costs.

There is a four year election cycle, divided into odd and even numbered years. Historically, odd-year elections have lower turnout and expenditures. Even-year elections have the highest turnout and highest expenditures. From a county revenue perspective, the odd-year elections generally mean revenues from the state and the local taxing districts cover the cost of conducting elections. Even-year elections mean the county bears most of the election costs.

With this 2012 budget, we are at the top of the election cycle. We will have the highest turnout in this part of the cycle. Our election revenues will be low compared to an odd year election. We will not increase our expenditures, which are at 2009 levels, even though this is our biggest, busiest part of election cycle. We can accomplish this because of efficiencies we have made in our ballot processing.

Redistricting

An issue for 2012 is redistricting. This involves moving congressional, legislative, commissioner and precinct lines based on the 2010 census data. The state Redistricting Commission will convene in 2011 and will make decisions based on population distribution that will affect all counties. The budgetary impact of redistricting is unknown at this time. As details unfold from the Redistricting Commission, we will be in a better position to estimate the amount of work necessary to complete the changes to be implemented by the county by May, 2012.

Financial System

During 2011, the Auditor's Office purchased several new software modules to assist in making our financial reporting and monitoring easier, timelier, and more assessable.

These new software components include Dashboard to integrate extracts from MUNIS on individual personal computers with our existing Microsoft and SharePoint sites; Scheduler to produce standardized and custom financial status reports from MUNIS on a routine basis; and GASB 34 Report Writer to back up our financial reporting model and produce year-end reports electronically.

The outstanding challenge is that Thurston County continues to have two separate government accounting software systems- Eden for payroll and human resources and MUNIS for financial reporting. While these both are under one parent corporation, Tyler Technology, they are not integrated. Hence budget, workload and project management applications are limited.

In 2012 the Auditor's Office will explore the feasibility and cost of securing an integrated financial system. The potential purchasing cost could be upwards of \$750,000. Annual maintenance costs should be reduced. Currently the county is paying approximately \$200,000 annually for maintenance of the two systems combined. No request is made in the 2012 budget to conduct the study or prepare an RFP.

Funds:

In addition to the General Fund, which supports much of the Auditor's Office functions, the Auditor operates with two other funds, as follows:

Auditor's Maintenance and Operations (M&O) Fund 1050. This fund provides resources to purchase systems and equipment for preservation of county historic documents. The fund is also used to cover document imaging by other county departments.

Auditor's Election Reserve Fund 1090. This Fund was established for the purpose of replacement and acquisition of elections equipment. The revenue is a surcharge on the cost of elections and voter registration costs billed to local jurisdictions.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	40.00	40.00	40.00	39.00
Expenditures				
Personnel	3,160,673	3,511,043	2,097,319	3,485,132
Internal Services	959,099	916,573	592,924	883,738
Professional Services	243,513	275,145	51,950	270,145
Operating Costs	793,515	1,004,188	287,624	954,176
Debt Services	1,490	3,209	2,920	3,209
Capital Expenses	35,139	48,000	-	48,000
Department Total	5,193,430	5,758,158	3,032,738	5,644,400

State Examiner 90	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	0.00	0.00	0.00	0.00
Expenditures				
Professional Services	123,284	115,000	106,194	115,000
Department Total	123,284	115,000	106,194	115,000

EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	3,092,068	3,346,571	1,992,501	3,430,342
Internal Services	745,299	735,556	472,313	785,369
Professional Services	203,468	234,145	48,442	229,145
Operating Costs	520,116	684,188	176,494	687,776
Debt Services	1,490	3,209	2,920	3,209
Capital Expenses	35,139	2,000	-	2,000
<i>Fund Total</i>	4,597,581	5,005,669	2,692,670	5,137,841

Auditor M & O	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	68,605	164,472	104,818	54,790
Internal Services	212,225	178,636	119,024	95,645
Professional Services	40,039	38,000	3,508	38,000
Operating Costs	78,877	136,800	12,962	83,400
Capital Expenses	-	6,000	-	6,000
<i>Fund Total</i>	399,745	523,908	240,313	277,835

Auditor Election Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	1,575	2,381	1,587	2,724
Professional Services	7	3,000	-	3,000
Operating Costs	194,522	183,200	98,168	183,000
Capital Expenses	-	40,000	-	40,000
<i>Fund Total</i>	196,104	228,581	99,756	228,724

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	6,240,073	7,336,350	4,467,609	7,007,480
Auditor M&O	300,638	321,760	238,676	309,200
Auditor Election Reserves	164,572	120,717	37,814	74,697
Department Total	6,705,283	7,778,827	4,744,099	7,391,377

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	6,193,013	7,307,908	4,461,002	6,992,900
Misc Revenue	9,464	5,215	6,382	5,215
Grants	37,596	23,227	225	9,365
Fund Total	6,240,073	7,336,350	4,467,609	7,007,480

Auditor M & O	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	180,593	205,000	122,767	193,000
From Other Funds	1,627	-	-	-
Intergovernmental Revenue	106,985	105,000	102,956	105,000
Misc Revenue	11,432	11,760	12,953	11,200
Fund Total	300,638	321,760	238,676	309,200

Auditor Election Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	77,528	120,717	35,394	74,697
Misc Revenue	8,243	-	2,420	-
Grants	78,801	-	-	-
Fund Total	164,572	120,717	37,814	74,697

Programs:**Program: A200-A201 Administration**

Description: Provides direction, support and overall supervision to the Thurston County Auditor's Office, including business applications in licensing, recording, and elections.

Budget:	2011 Budget	2012 Adopted
Expenditures	446,445	456,314

Program: A210-A211 Records

Description: Administers the recording and preservation of real estate and other documents for current and historical research.

Budget:	2011 Budget	2012 Adopted
Expenditures	427,790	398,153

Program: A215-A216 M & O (Fund 1050)

Description: Provides the acquisition and maintenance of resources, including information systems and equipment, to support the imaging, mapping and preservation of county historic documents.

Budget:	2011 Budget	2012 Adopted
Expenditures	523,908	277,835

Program: A220-A221 Licensing

Description: Administers the vehicle, vessel, mobile home, business, marriage and animal license program for Thurston County.

Budget:	2011 Budget	2012 Adopted
Expenditures	505,000	541,465

Program: A230-A234 Elections

Description: Conducts and oversees all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,636,651	1,657,728

Programs:**Program: A250-A251 Voter Registration (Fund 0010) & A270 Voter Equipment (Fund 1090)**

Description: Has the statutory responsibility to register qualified voters for cities, towns, and unincorporated areas of Thurston County and to maintain their voter registration records.

Budget:	2011 Budget	2012 Adopted
Expenditures	509,727	528,603

Program: A280-A281 Financial Services

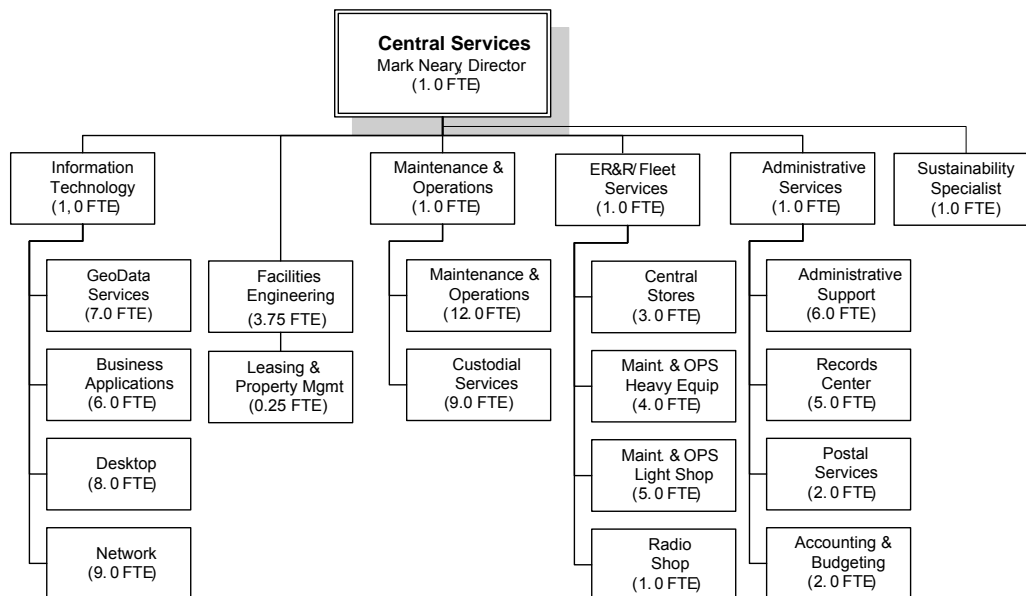
Description: Provides accounting, budgeting, rate setting, and financial reporting services for the offices and departments of Thurston County, and some outside agencies and special taxing districts.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,708,637	1,784,302

Program: Z000 State Auditor

Description: Provides budget for the annual State Auditor's Office financial statement review.

Budget:	2011 Budget	2012 Adopted
Expenditures	115,000	115,000

Organization:**Mission:**

Your request is our call to excellence.

Purpose:

The Central Services Department provides a range of professional internal services to county offices and departments. Centralizing these resources is an efficient and effective means of providing access to internal expertise. These include information services, the information desk, mail services, records management, computer network services, telecommunication services, desktop computer services, geographical information services (GeoData), building maintenance and construction projects, custodial services, real property management, and fleet services (both the operations and replacement funds). The Facilities Division maintains county owned facilities and administers leases of other facilities utilized by the county. The Equipment Rental and Replacement division purchases and maintains all of the vehicles and fleet equipment owned by the County.

2012 Goals:**Facilities Division**

- Relocate facility staff into space that will accommodate their needs.
- Continue to enhance the work order tracking system to document and analyze work performed.
- Continue to utilize in-house staff to accomplish mid-range remodel and construction projects.
- Create a Division for Sustainability and hire a resource conservation management position to analyze and implement internal sustainability projects.

Facility Engineering Division

- Complete the Tilley Master Plan project and relocate all affected departments to their new location.
- Complete the 3400 building improvements that include roof, seismic and code compliance upgrades.
- Determine the scope of the upgrades required for the smoke evacuation system at the Family and Juvenile Court building and proceed as necessary.
- Implement Accountability and Restitution Center (ARC) upgrades as recommended by the MGT consultant report and approval from the Board of County Commissioners for occupying the facility.

GeoData Division

- Redesign GeoData web site to take advantage of new GIS/Web technologies.
- Develop a plan for revised software/hardware platforms and processes in GeoData with more modern tools/software.
- Replace old version of Arcview utilized by the Assessor's Office and Resource Stewardship.
- Develop data validation and update process with GIS stakeholders.

Information Technology Division

- Expand the use of SharePoint. Identify business opportunities to best use the collaboration functionality of SharePoint.
- Implement Laserfiche in offices and departments per predefined schedule. Train existing users to better utilize the system. Replace and/or expand Laserfiche infrastructure to meet system demands.
- Implement and support technologies that support remote work environments or teleworking.
- Purchase additional storage for the County's Storage Area Network (SAN) to handle increased space demands for files, emails, scanned documents, and photos.
- Replace core network switch and routing infrastructure. The current equipment is at the end of life and will no longer be supported by the vendor.
- Partner with Prosecuting Attorney's Office and Assigned Counsel to implement a new beta version of Damion (JWorks).

Equipment Rental and Replacement Division

- Reconcile and develop an automated system for tracking replacement fund resources and uses.
- Research and evaluate Fleet Management Systems to replace existing Cost Accounting Management System (CAMS) being phased out by Public Works.
- Analyze fleet condition and adjust life cycles as necessary.
- Apply for Green Fleet Certification through the Clean Cities Coalition.
- Finalize and distribute the fleet utilization audit. Work with offices and departments to identify and develop alternatives that would allow for effective and efficient utilization.
- Continue to develop relationships with local municipalities and expand shared services.
- Continue to evaluate fleet services operational staff in relation to service standards.
- Develop and finalize outside public agency fueling contracts.

2012 Issues:**Facilities Division**

- The County has taken possession of the Accountability and Restitution Center facility and developed a funding plan to maintain equipment while the building is unoccupied. The cost of providing these services is included in the Central Services 2012 budget. Central Services will work with county administration and MGT Consultants to implement a plan to utilize the facility.
- Continue to implement energy efficiency measures working with energy services companies and use building reserves to fund these projects.
- Architectural and Engineering plans for improvements to the 3400 building were completed in 2011. Perform roof, seismic, and other building upgrades to the 3400 building in order to make the entire facility useable space. In late 2010, the County issued \$2.24 million in debt funded by the General Fund to perform this work. Additional tenant upgrades will be necessary in order to fully occupy the building with county operations that are currently in leased space.
- Central Services is developing a plan to populate vacant space in owned buildings with functions currently operating out of leased facilities. Central Services will work with the Board to identify a funding source to cover the costs associated with necessary tenant improvements.
- County owned buildings are aging and in need of upgrades and major maintenance. A building reserve work plan for each county owned facility was created and funded in 2010. It was not economically feasible to fully fund all necessary work to upgrade the facilities, but Central Services is managing the main priorities and areas of need with these funds.
- The roof and HVAC system in Building 5 (Twin Star Credit Union building) are failing. Current proceeds in the building reserves for this building are estimated to be approximately \$400,000 at the end of 2011. Project costs are estimated at \$600,000.
- SeaMar, a lessee of space in the Public Health building on Lilly Road will have vacated their space at the end of May 2012. Facilities will work with Public Health staff to move Environmental Health functions from the current locations in buildings 1 and 4. This will create additional vacant space in County owned facilities that will be included in the evaluation noted above. (Pending funding approval.)

- Current landscaping maintenance efforts at County owned facilities are minimal. Central Services proposed a policy level budget increase of \$166,000 to adequately maintain selected County owned facilities using Public Works – Parks Division staff.

GeoData Division

- Assist with the Science to Policy grant, creating a scientific database to update land use codes, provide rationale for low impact development, and accommodate growth while protecting and restoring our natural resources. Expanding the scope of work performed on the Shoreline Master Plan to accommodate the needs of the Science to Policy grant within the timelines and criteria will be a challenge.
- Much of the data contained within the GIS system is owned by various offices and departments within the county. GeoData needs to establish a procedure to verify the accuracy and update the data with the various offices and departments. This is important as the data is displayed on the public web site.
- Improve stability and efficiency of platform used to capture, maintain, and present GIS information. Many software and hardware components of the current system are aged and need to be upgraded or replaced.
- Update the LIDAR layer with current data.

Information Technology Division

- The current campus phone system has been phased out by the support vendor. Central Services will be installing a new phone system in the new Tilley Road complex. This system will likely be the standard for replacing the campus system in the future and could be phased in over a number of years.
- Several major business applications will be reaching end of life over the next 3-5 years. These systems will need to be upgraded or replaced. Replacement money will need to be identified and available when these upgrades happen. The systems that are reaching end of life include: Ascend (Assessor/Treasurer) and Sigma (Assessor). The County also currently runs separate financial and payroll applications. Replacement funds will need to be available if these systems are combined.
- The cabling infrastructure in some of the county owned facilities is reaching the end of life. The older cabling will not keep up with the speed of the network cards in the newly delivered PCs. As a result, the new PCs are not running efficiently. The cabling will need to be upgraded in order to deliver an efficient network speed.
- The current network storage continues to grow at a fast pace, which makes it challenging to manage and backup. Additional storage will have to be purchased in 2012 using infrastructure reserves that are built into information technology rates charged to offices and departments.
- In an effort to decrease employee commuting the county is looking at alternative commuting. Several technology choices have been implemented to support remote access and the IT Division of Central Services will be involved with the development of policies/procedures.
- Assess the health of the current configuration of the Windows Active Directory. Necessary changes could be performed with existing staff. This will especially be important if the county chooses to implement Microsoft Exchange email application.

Records Division

- Coordinate and prioritize scanning work from offices and departments. With the ongoing implementation of Laserfiche document imaging system in county offices and departments, the scanning workload for Records Center staff exceeds current capacity. Central Services will evaluate and prioritize Record Center resources to assist with the scanning of historical documents.

Equipment Rental and Replacement Division

- Nineteen Sheriff vehicles have met the end of their useful life and need to be replaced in 2012. The General Fund currently budgets \$400,000 of support to replace vehicles, however the cost to replace 19 vehicles is approximately \$572,000 plus approximately \$142,500 to install all the required appurtenances to put them into service (total cost \$714,500).
- Continue to operate during construction activity at the Tilley complex in 2012, and accommodate customers that are spread out into quadrants of the county.
- Research and install electric vehicle charging stations infrastructure at county owned facilities.
- Phase out and replace current Fleet Maintenance Software (CAMS) which is very labor intensive and not compatible with the county's financial software.

Changes from 2011 Budget:**GeoData**

- Software maintenance costs increased by \$20,000 from 2011 to 2012.

Tilley Master Plan

- This capital project fund is used to accumulate all of the costs associated with the construction work occurring at the Tilley Road Public Works site: a new Public Works administration building, fuel island, emergency operations center, storage building and remodel work to existing buildings on site. Construction activities that began at the end of 2010 will be complete in mid 2012.

Central Services

- Facilities M&O, custodial and surplus increased by \$97,049 mainly attributable to an increase in ARC costs, salaries and Central Services administrative overhead.
- Utilities decreased by \$57,342.
- Leases decreased by \$176,353, mainly attributable to moving out of the Heritage Court building, which is currently occupied by Public Works, in August of 2012.
- Information technology software maintenance costs increased by \$79,000 for the following systems: MUNIS and Damion.
- Method for allocating imaging costs across offices and departments was modified for a more equitable distribution.
- Records Center personnel costs were allocated differently to reflect time spent performing imaging activities.

- The Administrative Services Manager position was allocated to the programs that receive direct support and supervision.

Building Reserves

- A budget increase of \$92,423 was due to increased funding for projects requested by customers. Indirect costs went down by \$6,078 in 2012.

Facility Engineering

- Approximately \$26,389 decrease related to reductions in administrative overhead distribution.

Equipment Rental and Replacement Operations Fund

- Overall costs increased in excess of \$559,000.
- Central Services administrative overhead costs increased by \$33,000.
- General operational costs increased by \$482,000. Operation and maintenance costs allocated to customers are based on actual work that took place in 2010, then billed in 2012. Fuel costs increased by \$500,000 and vehicle parts decreased \$28,000. Fewer accidents and newer vehicles that did not require as much major maintenance contributed to the decrease in vehicle parts. Miscellaneous other increases account for the remaining difference.

Equipment Replacement Fund

- These costs are based on the vehicles and equipment that are expected to be replaced in 2012. Overall budgeted replacement costs for 2012 have a net decrease of \$6,900.
- Combined Public Works Division replacement costs for 2012 have increased by \$226,500 compared to 2011. The Solid Waste Division and Roads Maintenance Divisions account for the majority of the increase. Large replacement items include a swap loader and tub grinder.
- The Sheriff's Office is requesting the replacement of 19 vehicles (\$714,500), and miscellaneous jail equipment (\$100,000 if needed) for a total cost of \$814,500. Replacement funds have been collected and are available for the jail equipment. Funding in the amount of \$400,000 for the 2012 vehicle replacements is coming from the General Fund and an additional \$314,500 is included in a policy level budget request. Implementation of annual replacement rates will begin in 2012 for the 12 Sheriff vehicles purchased in 2011. Each year the vehicles purchased in that year will be added to the replacement fund until all the vehicles allocated to the Sheriff's fleet are covered with replacement fund.

Funds:

The Central Services Department operates within seven funds, as follows:

GeoData Fund 1070. This fund is used to account for the operating costs associated with Geographic Information Services mapping and data management which provides service to internal offices and departments as well as the public for spatial and imagery data. *This fund will be abolished in 2012 and rolled into fund 5210, Central Services/ Facilities.*

Tilley Master Plan Construction Fund 3150. This fund is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location.

Central Services / Facilities Fund 5210. This is the operating fund that accounts for the majority of the department's functions. Services include records, mail, information technology, telecommunications, facility maintenance and operations, lease administration, and custodial services.

Central Services / Facilities Engineering Fund 5230. This fund supports project management functions used to administer capital construction projects.

Central Services Reserve Fund 5220. This fund holds reserves to fund major cyclic facility maintenance to county buildings. Funding for these reserves comes from internal office and departments based on the occupied square footage within the county owned building. The fund also contains reserves for replacement of desktop personal computers and network infrastructure, which are funded by rates.

Equipment Rental and Replacement Maintenance Fund 5410. This fund accounts for all maintenance and repairs to county owned vehicles and equipment. 2011 charges are the actual cost of maintaining the fleet incurred in 2009 (lags two years).

Equipment Rental and Replacement Reserves Fund 5420. Equipment Replacement Reserves accounts for funds to replace county vehicles and equipment. Each piece of equipment is assigned an estimated useful life at the time of purchase.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	87.25	87.00	88.00	89.00
Expenditures				
Personnel	6,967,111	7,729,123	4,810,552	7,964,160
Internal Services	1,603,668	1,556,863	1,112,678	1,735,083
Professional Services	255,366	2,493,030	645,320	847,714
Operating Costs	6,537,407	8,307,875	5,146,874	8,722,315
Debt Services	165	4,677	2,818	3,697
Capital Expenses	3,997,876	20,824,247	9,085,437	14,408,990
Transfers to Other County Funds	987,886	2,695,381	205,955	587,146
Department Total	20,349,477	43,611,196	21,009,634	34,269,105

EXPENDITURES BY FUND

GeoData	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	624,686	760,798	441,756	797,867
Internal Services	22,989	8,309	5,552	9,905
Professional Services	799	25,200	25,770	5,000
Operating Costs	123,520	129,869	36,567	195,120
Capital Expenses	21,704	5,010	5,025	5,010
Transfers to Other County Funds	194,290	99,118	99,118	116,354
Fund Total	987,988	1,028,304	613,788	1,129,256

Tilley Master Plan	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	24,490	155,026	101,683	128,359
Internal Services	206,693	31,168	116,271	19,846
Professional Services	-	1,737,713	-	-
Capital Expenses	1,846,931	15,321,164	7,652,200	5,498,380
Transfers to Other County Funds	-	2,000,000	-	-
Fund Total	2,078,114	19,245,071	7,870,155	5,646,585

Central Services/Facilities	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	4,824,132	5,284,569	3,246,381	5,483,771
Internal Services	955,645	1,104,813	725,092	1,311,531
Professional Services	224,655	306,737	129,321	253,212
Operating Costs	4,110,198	4,872,665	3,274,975	4,758,894
Debt Services	-	4,177	2,818	3,697
Capital Expenses	223,854	4,000	301	4,000
Transfers to Other County Funds	207,485	-	-	-
Fund Total	10,545,968	11,576,961	7,378,888	11,815,105

Central Services Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	68,413	103,906	59,599	82,459
Professional Services	21,356	396,780	484,332	568,902
Operating Costs	351,392	1,252,741	262,271	1,256,991
Capital Expenses	22,763	2,252,691	154,675	4,424,600
Fund Total	463,923	4,006,118	960,877	6,332,952

Facilities Engineering	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	301,203	310,422	207,644	294,664
Internal Services	83,848	61,771	41,241	59,997
Professional Services	-	500	1,168	500
Operating Costs	16,846	24,100	12,813	24,100
Debt Services	165	500	-	-
Transfers to Other County Funds	66,600	56,427	56,427	46,109
Fund Total	468,661	453,720	319,294	425,370

ER&R Maintenance	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	1,192,601	1,218,308	813,087	1,259,499
Internal Services	266,078	246,896	164,922	251,345
Professional Services	8,556	26,100	4,730	20,100
Operating Costs	1,884,464	2,028,500	1,528,116	2,487,210
Transfers to Other County Funds	284,916	308,503	27,227	224,683
Fund Total	3,636,615	3,828,307	2,538,082	4,242,837

ER&R Replacement	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	50,987	-	32,132	-
Capital Expenses	1,882,625	3,241,382	1,273,236	4,477,000
Transfers to Other County Funds	234,595	231,333	23,183	200,000
Fund Total	2,168,207	3,472,715	1,328,551	4,677,000

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
GeoData	1,169,463	1,007,977	653,754	1,134,055
Tilley Master Plan	60,584	18,000,000	6,642,444	5,646,586
Central Services/Facilities	10,765,724	11,272,320	7,231,387	11,430,561
Central Services Reserve	1,995,113	4,278,177	1,477,636	6,185,997
Facilities Engineering	506,134	453,814	277,010	453,814
ER&R Maintenance	4,298,356	3,875,206	2,408,534	3,651,412
ER&R Replacement	3,108,015	3,487,732	2,132,649	3,083,159
Department Total	21,903,390	42,375,226	20,823,415	31,585,584

REVENUE BY FUND

GeoData	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	-	-	25,000
Fees and Licenses	1,164,920	1,002,918	651,283	1,103,996
Intergovernmental Revenue	-	5,059	-	5,059
Misc Revenue	4,543	-	2,471	-
Fund Total	1,169,463	1,007,977	653,754	1,134,055

Tilley Master Plan	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	1,000,000	732,582	-
From Other Funds	-	17,000,000	5,899,359	5,646,586
Misc Revenue	60,584	-	10,504	-
Fund Total	60,584	18,000,000	6,642,444	5,646,586

Central Services/Facilities	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	10,160,398	10,833,236	7,038,271	11,043,415
From Other Funds	556,424	404,818	160,582	387,146
Intergovernmental Revenue	-	-	24,626	-
Misc Revenue	48,902	34,266	7,909	-
Fund Total	10,765,724	11,272,320	7,231,387	11,430,561

Central Services Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	-	-	40,000
Fees and Licenses	605,155	630,821	418,425	614,960
From Other Funds	429,742	2,240,000	148,142	2,140,000
Intergovernmental Revenue	-	-	3,296	-
Misc Revenue	960,217	1,407,356	907,773	3,391,037
Fund Total	1,995,113	4,278,177	1,477,636	6,185,997

Facilities Engineering	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	504,421	453,814	276,205	453,814
Misc Revenue	1,713	-	805	-
Fund Total	506,134	453,814	277,010	453,814

ER&R Maintenance	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	1,273,660	1,001,956	644,251	1,077,307
From Other Funds	200,000	231,333	23,183	200,000
Misc Revenue	2,824,696	2,641,917	1,741,101	2,374,105
Fund Total	4,298,356	3,875,206	2,408,534	3,651,412

ER&R Replacement	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	143,238	400,000	400,000	-
From Other Funds	4,997	-	-	-
Misc Revenue	2,959,780	3,087,732	1,732,649	3,083,159
Fund Total	3,108,015	3,487,732	2,132,649	3,083,159

Programs:**Program: R040 Information Technology & GeoData (Fund 1070)**

Description: GIS mapping data management which provides access to spatial data. Responsible for data capture and analysis, database and system administration and map production. **This fund will be abolished in 2012 and moved to fund 5210.**

Budget:	2011 Budget	2012 Adopted
Expenditures	1,028,304	1,129,256

Program: B900 Administration (Fund 5210)

Description: Administration provides both direct and indirect services. The indirect services include the administrative staff and the management team as well as costs charged to Central Services from the other internal service funds. The IT Manager and Facilities Manager positions are included within this program. These expenditures are distributed among the cost categories (programs) below and recaptured through rates.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,544,138	1,692,543

Program: B905 Mailroom

Description: This program provides mail delivery services to county departments and offices. Two deliveries and pickups per day per office/department.

Budget:	2011 Budget	2012 Adopted
Expenditures	362,960	407,875

Program: B910 Records

Description: This program provides records storage, imaging services, micro film services and records access services to county departments and offices. These costs are distributed based on the number of boxes in the records center as well as picks and pulls requested throughout the year.

Budget:	2011 Budget	2012 Adopted
Expenditures	453,795	509,903

Program: B918 Imaging

Description: General Fund reserves from 2007 provided funds to purchase and implement the county-wide imaging system. The remaining balance is to pay the final contract obligations for the project.

Budget:	2011 Budget	2012 Adopted
Expenditures	57,874	0

Program: D111 & D159 Tilley Master Plan (Fund 3150)

Description: This program is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location.

Budget:	2011 Budget	2012 Adopted
Expenditures	19,245,071	5,646,585

Programs:**Program: B915 Information Technology (IT) Services**

Description: The IT division supports all technology needs for conducting county business. The services include implementation of new systems, maintenance of existing systems and hardware, infrastructure support, and consulting. These costs represent network development and support, application support and desktop support. There is currently one desktop support person for every 213 PCs. Almost \$1 million of the expenditures below are pass-through costs associated with maintenance contracts on computer applications used by offices and departments.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,239,702	3,414,452

Program: B920 Telecommunications

Description: The telecom program is responsible for managing and maintaining the telephone PBX switch, voice mail, data communications, and remote telephone systems. New installations and changes to existing telephone, voice mail services and resolution of any telecommunications problems are performed by staff in this work group. The expenses include monthly phone usage charges and debt payments of approximately \$600,000.

Budget:	2011 Budget	2012 Adopted
Expenditures	717,112	691,277

Program: B925, B937 Facilities M&O

Description: This program provides facility management and supports county operations in 13 separate locations. Services prioritized are: life safety, building issues, preventative maintenance, corrective maintenance and service requests. Manages the tracking and paying of utility bills and recycling for all county offices. Includes surplus services and administrative staff support (1 FTE from Admin) dedicated to facilities. The 11 Facility Technicians maintain 113,172 square feet of 7/24 space and 349,361 square feet of 5/9 space.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,791,445	1,886,533

Program: B930 Custodial

Description: The Custodial Services Division provides cleaning services to 14 locations. Each custodian covers approximately 30,000 square feet per day.

Budget:	2011 Budget	2012 Adopted
Expenditures	676,038	717,907

Program: B935 Leases

Description: This program is used to accumulate all of the costs associated with leasing facilities for county operations. These costs are passed on to occupants of the leased space.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,223,856	1,052,271

Program: B936 Utilities

Description: This program accumulates all of the utility costs for county operations. Utilities include water, sewer, garbage, stormwater, recycling, gas, and electricity.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,511,041	1,442,344

Programs:**Program: B950 Facilities Engineering (Fund 5230)**

Description: This program provides project management services on major county construction projects like the Accountability and Restitution Center, Tilley Master Plan, and energy efficiency building upgrades.

Budget:	2011 Budget	2012 Adopted
Expenditures	453,720	425,370

Program: G040-G042 PC, Software & IT Infrastructure Reserves (Fund 5220)

Description: This program is part of the Central Service Reserve Fund and is used to accumulate resources to replace PCs, servers, and related technology infrastructure.

Budget:	2011 Budget	2012 Adopted
Expenditures	630,507	614,964

Program: E000 ER&R Administration (Fund 5410)

Description: Management, supervision and accounting for fleet operations.

Budget:	2011 Budget	2012 Adopted
Expenditures	644,129	544,181

Program: E004-E006 ER&R Maintenance (Fund 5410)

Description: Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,184,178	3,698,656

Program: E017-E018, E022, E027, E102-E103, E111, E122, E124, E126, E135, E200, E205, E403, E521, E541 ER&R Replacement (5420)

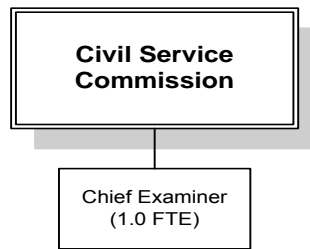
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,472,715	4,677,000

Program: G105-G195 Building Reserves (Fund 5220)

Description: This series of program codes has all of the county owned buildings segregated to track building reserves. Each building has a program code for M&O work and one for capital work to track the expenditures associated with each category.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,375,611	5,717,988

Organization:**Mission:**

The Civil Service Commission (The Commission) establishes and maintains employment eligibility lists and promotional lists with the goal to ensure that the Thurston County Sheriff's Office has all positions filled. The Commission provides recruitment services and administers examinations to provide for an impartial merit system of Civil Service employment. It maintains the classification system for the Sheriff's Office and monitors, investigates, and resolves compliance issues relative to the Thurston County Civil Service Rules.

2012 Goal:

Establish and maintain employment eligibility lists and promotional lists per RCW 41.14 for the Thurston County Sheriff's Office.

2012 Issue:

- Should the Accountability and Restitution Center (ARC) be opened in 2012 or 2013, The Commission anticipates the beginning of the recruitment and testing of Correction Deputies and other correctional staff. The increased workload associated with ARC ramp-up staffing may require additional staff time for Civil Service.

Changes from 2011 Budget:

There were no significant changes from the 2011 Budget. The 2012 budget reflects a minimum amount of testing as in 2011.

Funds:

The Civil Service Commission is funded entirely by the General Fund.

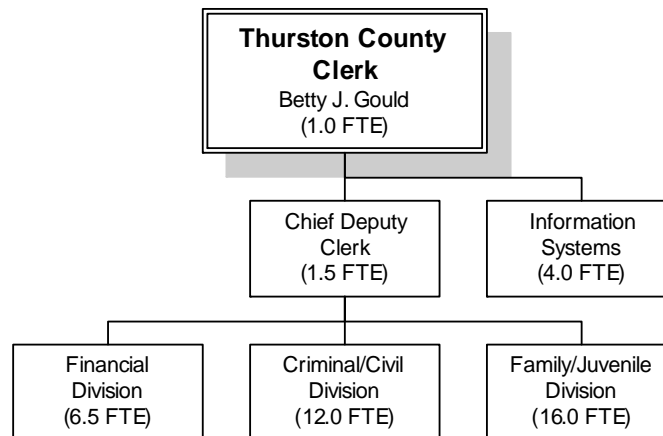
This department will be abolished and moved to the Human Resources Department in 2012.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	1	1	1	1
Expenditures				
Personnel	4,397	75,611	5,791	76,353
Internal Services	13,727	9,855	6,554	9,222
Professional Services	-	17,850	1,651	17,850
Operating Costs	1,546	5,350	1,547	5,350
Department Total	19,670	108,666	15,543	108,775

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	-	1,000	510	1,000
Misc Revenue	-	-	13	-
Department Total	-	1,000	523	1,000

Organization:**Mission:**

Efficiently maintain and protect the integrity and accuracy of the judicial records of Thurston County Superior Court while serving the public in a courteous, professional and timely manner.

Purpose:

To maintain, preserve and protect the integrity and accuracy of Superior Court records and to provide the most efficient means for the public to purchase documents on-line and to electronically file documents. Provide staff for all court proceedings to keep the record of the court's decisions for the public. Maintain financial records of all court cases. Provide access to justice by assisting victims of domestic violence and self-represented litigants. Maintain a collections program to collect legal financial obligations from criminal defendants.

2012 Goals:

- Move to a paper-on-demand (paperless court) to improve access to the judicial system for government and law and justice agencies, public and the legal community.
- Update our vision for the next five years.
- Continue to improve business practices utilizing technology.
- Rotate court clerks between main court house and family juvenile court to allow for flexibility in coverage of court.
- All court calendars are paperless.
- Continue to expand electronic filing of court documents to outside agencies and attorneys.

2012 Issues:

- Insufficient staff to audit court files that are eligible for destruction and permanent electronic preservation storage. This prevents the need to incur storage costs.
- Expand electronic filing of court documents to additional outside agencies and attorneys. This may require additional software and/or hardware to accommodate increased demand.
- Continue to improve the work environment and work processes to accommodate increased workload.

Funds:

In addition to its primary revenue from the General Fund, the Clerk's Office is responsible for managing two additional funds:

Legal Financial Obligations (LFO) Fund 1910. This Fund was created to account for the collection of court ordered financial obligations and the associated expenses.

Family Court Services Fund 1020. This fund pays for expenditures related to the Family Court Facilitator Program. The Family Court Facilitator provides assistance, coordination, direction and services related to family law issues for litigants not represented by an attorney. The revenue for this fund comes from fees and the sale of forms.

TOTAL EXPENDITURES & FTEs BY DEPARMTENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	40.50	40.50	40.50	41.00
<i>Expenditures</i>				
Personnel	2,909,778	3,067,450	2,000,064	3,288,243
Internal Services	410,863	436,991	281,421	482,370
Professional Services	31,259	4,000	10,805	4,000
Operating Costs	154,943	315,547	68,341	315,547
Debt Services	4,956	13,000	2,968	13,000
Capital Expenses	-	8,000	-	8,000
<i>Department Total</i>	3,511,800	3,844,988	2,363,598	4,111,160

EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	2,467,113	2,491,423	1,640,042	2,715,172
Internal Services	389,610	400,492	263,755	453,009
Professional Services	5,705	4,000	4,305	4,000
Operating Costs	119,088	113,983	66,267	113,983
Debt Services	4,956	11,000	2,968	11,000
<i>Fund Total</i>	2,986,472	3,020,898	1,977,336	3,297,164

Family Court	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	238,679	206,802	164,103	240,836
Internal Services	10,102	10,874	7,249	8,040
Professional Services	25,554	-	6,500	-
Operating Costs	1,031	113,200	1,074	113,200
Debt Services	-	2,000	-	2,000
Capital Expenses	-	8,000	-	8,000
<i>Fund Total</i>	275,366	340,876	178,926	372,076

LFO Collections	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	203,987	369,225	195,919	332,235
Internal Services	11,151	25,625	10,417	21,321
Operating Costs	34,824	88,364	1,000	88,364
<i>Fund Total</i>	249,962	483,214	207,336	441,920

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	1,993,686	1,889,235	1,028,299	1,922,435
Family Court	267,040	247,325	181,544	242,825
LFO Collection	339,608	344,000	158,150	336,300
Department Total	2,600,334	2,480,560	1,367,994	2,501,560

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	891,956	802,400	591,178	840,200
Intergovernmental Revenue	474,809	475,135	401	475,135
Misc Revenue	320,953	324,700	225,879	320,100
Grants	305,969	287,000	210,841	287,000
Fund Total	1,993,686	1,889,235	1,028,299	1,922,435

Family Court	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	250,973	236,325	176,693	236,325
Misc Revenue	16,066	11,000	4,851	6,500
Fund Total	267,040	247,325	181,544	242,825

LFO Collection	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Intergovernmental Revenue	327,903	330,000	153,828	330,000
Misc Revenue	11,705	14,000	4,323	6,300
Fund Total	339,608	344,000	158,150	336,300

Programs:**Program: A500 Administration**

Description: As the administrator of a county office, the Clerk has the responsibility to establish office policies, budgets, and procedures. The administrative team consists of the Chief Deputy, Systems Manager, Service Managers and Financial Manager. Accuracy and efficiency are critical to the Clerk's Office as even the slightest error or omission in indexing, posting, filing, preparation of writs, or disbursements of funds affects the life or property of members of the public and makes the Clerk personally liable for damages and subject to monetary fines.

Budget:	2011 Budget	2012 Adopted
Expenditures	335,555	402,093

Program: A520 Accounting (Fund 0010) & A500 Legal Financial Obligations (Fund 1910)

Description: Collection, accounting, and investment of court monies to ensure that the interests of the public and the county are secured. The Legal Financial Obligation (LFO) program collects past due court-ordered financial obligations on adult criminal and juvenile offender cases. The Collection Officers work closely with the Prosecuting Attorney's Office and other agencies to provide accurate information on defendants for the Judicial Officer. It is the goal of the program staff to attend the Non-Compliance calendar to assist the Judicial Officer with critical financial information regarding defendants appearing before the court on an Order to Show Cause.

Budget:	2011 Budget	2012 Adopted
Expenditures	768,240	738,784

Program: A540 Family Juvenile Court

Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public. The Domestic Violence program assists victims of domestic violence in civil matters. Staff works with alleged victims to procure protection orders to restrain family or household members from acts of violence against them.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,136,843	1,207,203

Program: A560 Clerk's Office Main Courthouse

Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public in civil and criminal cases. Maintains a collections program to collect financial obligations from criminal defendants.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,203,596	1,329,117

Program: A580 Records

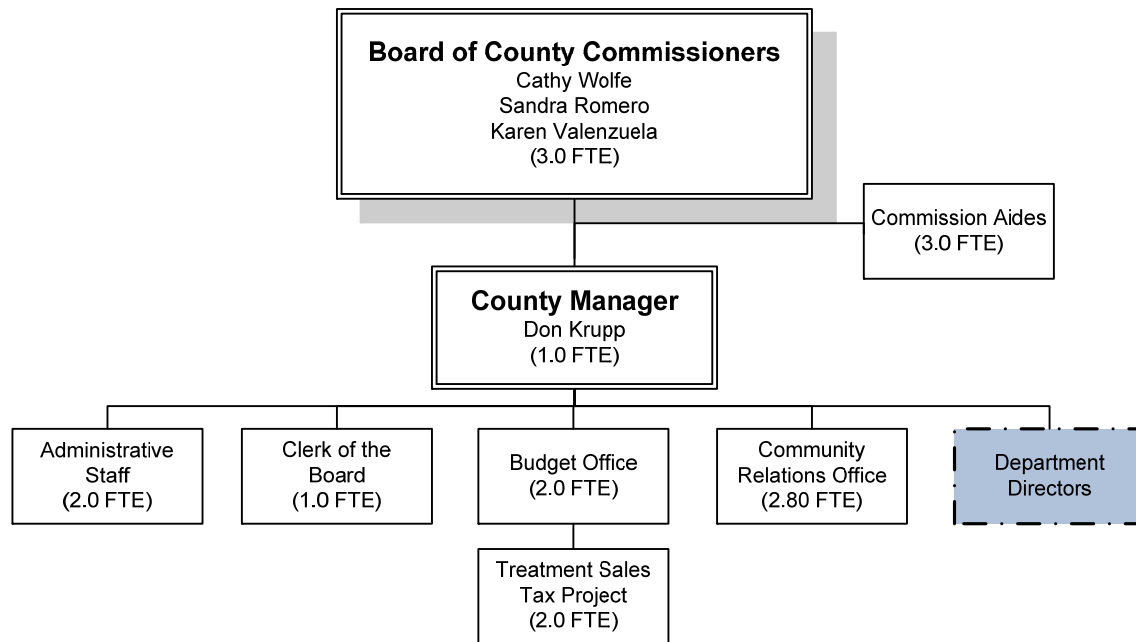
Description: In this role, the Clerk identifies and articulates the changing needs of the court record processing, of the storage, retrieval and disposal of documents, records and exhibits. Storage, retrieval and backup of all images of court files from 1847 to current; manages the system and ensures the protection of electronic records; storage, imaging, backup and protection of historical paper documents; all court files are audited, verified and images are checked for readability.

Budget:	2011 Budget	2012 Adopted
Expenditures	59,878	61,887

Program: A590 Court Facilitator (Fund 1020)

Description: The Family Court Facilitator Program assists self-represented litigants through the court process. This program informs, instructs and assesses the needs of self-represented individuals regarding family law matters. The Family Court Facilitator Program functions as a liaison and referral between individuals, court personnel, and internal and external agencies.

Budget:	2011 Budget	2012 Adopted
Expenditures	340,876	372,076

Organization:**Mission:**

Continuously improve services that sustain and enhance safe, healthy, diverse and vital communities.

Purpose:

The Board of County Commissioners (BoCC) is the county's legislative and executive authority and is made up of three Commissioners elected to four-year terms. The responsibilities of the BoCC include:

- setting and adopting the annual tax levy budgets for the county
- setting and adopting the annual budget for all offices and departments
- oversight of county departments with appointed directors
- adopting laws governing such areas as health, land use and zoning
- appointing members to advisory boards and commissions
- constructing and managing county property
- managing county utilities, road and park systems

The County Manager is appointed by the BoCC; all appointed Department Directors report to the County Manager. Under BoCC guidelines, the County Manager, with the support of the Budget and Fiscal Manager, Senior Management Analyst and an inter-departmental budget team, prepares the annual recommended county budget for a public hearing, deliberation, and adoption by the BoCC. Associated budget-administration functions include: multi-year fiscal forecasts for the county's General Fund; budget-status reviews and implementation of the BoCC's budget-development policies and budget-management decisions.

2012 Goals:

- Provide leadership and oversight of county government, providing services, programs and infrastructure that meet the needs of county citizens.
- Coordinate with the Sheriff's Office, Central Services and other partners to move into the Accountability and Restitution Center (ARC).
- Adopt the Critical Areas Ordinance, the Shorelines Master Plan and the Thurston County Strategic Plan.
- Develop and implement revenue and expenditure concepts and policies that lead to sustainable budgets and fiscally responsible fund balances in future years.

2012 Issues:

Accountability and Restitution Center (ARC): It was originally projected that it would cost about \$4 million to move into the ARC. The county, with the help of an outside consultant, is exploring options that would reduce this cost estimate and enable the county to use the ARC as a corrections facility.

Fiscal Sustainability: The County's General Fund is expected to be financially sound in 2012, with sufficient revenue to adequately cover costs without significant reductions if county agencies continue careful spending habits and seek opportunities for savings. However, financial projections show that future years may not have sufficient revenues to maintain current service levels, cash flow needs and costs of unanticipated emergencies. In addition, statutory limitations on revenues mean that funds will not be sufficient to address the added demand of a growing population on county services.

Environmental Stewardship: Though Thurston County values environmental stewardship, limited staff and financial resources have made keeping up with Federal and State environmental regulations, including the Federal Clean Water Act, State Growth Management Act, Shoreline Master Program, State Environmental Policy Act and the Federal Clean Air Act, exceedingly difficult. The laws and regulations in place are difficult to enforce due to lack of enforcement capacity in both the Resource Stewardship Department and Prosecuting Attorney's Office. Less than 2% of the general fund is dedicated to this effort, leaving gaps in planning, education and enforcement. Maintaining and enhancing rural economic opportunities without diminishing agriculture, forestry and other resource-dependent industries is a challenge without additional investments.

By 2020, rural unincorporated Thurston County is expected to add another 15,000 people. This increase puts substantial pressure on agriculture and natural resource production as well as drinking water and air quality.

Funds:

The Board of County Commissioners (BoCC) is funded by the General Fund. The BoCC also manages a variety of other funds that are not used for BoCC office operations.

Detention Sales Tax Fund 1100. A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails.

Real Estate Excise Tax Fund 1150. This is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund, sometimes called 1st ¼ REET. An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992, sometimes called 2nd ¼ REET. Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Trial Court Improvement Fund 1170. Money is used to fund improvements to Superior and District Court staffing, programs, facilities, or services. The legislature created a dedicated revenue source for the purposes of meeting the state's commitment to improving trial courts in the state, providing adequate representation to criminal indigent defendants, providing for civil legal services for indigent persons, and ensuring equal justice for all citizens of the state.

Treatment Sales Tax Fund 1180. A special 1/10th cent sales tax was approved by the Board of County Commissioners in December 2008. Funds provide for the operation or delivery of new or expanded chemical dependency or mental health treatment programs and services and for the operation or delivery of new or expanded therapeutic court programs and services.

Stadium/Convention Center Fund 1300. A tax on the sale of or charge made for lodging that is used for tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities.

Conservation Futures Fund 1380. Pursuant to RCW 84.34.210 and 84.32.220, Conservation Futures is a land preservation program that protects, preserves, maintains, improves, restores, and limits the future use of threatened areas of open space, timberlands, wetlands, habitat areas, culturally significant sites, and agricultural farmlands within Thurston County. Conservation Futures funds, acquired through a property tax levy, are used to purchase the land or the rights to future development of the land.

Debt Holding Fund 1840. Holds the proceeds of the 2010 bond sale until needed for expenditures related to capital projects.

Debt Holding Fund 1850. Holds the proceeds of the 2009 bond sale until needed for expenditures related to capital projects.

G.O. Bond Funds 2210 - 2261. These funds account for the principal and interest payments for past debt issuance.

Jail Capital Project Fund 3080. This fund is used to accumulate the costs related to the construction of the Accountability and Restitution Center.

County Building Fund 3140. This fund accounts for a variety of capital projects throughout the county. This fund was seeded with one time money from the General Fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Commissioners	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	13.00	13.25	15.25	16.80
Expenditures				
Personnel	1,328,467	1,515,210	930,382	1,743,207
Internal Services	622,167	336,441	354,902	357,866
Professional Services	74,563	788,880	54,709	1,502,390
Operating Costs	1,736,767	147,434	217,755	59,616
Debt Services	903	903	432	131
Capital Expenses	7,150,078	4,201,030	293,635	6,872,398
Transfers to Other County Funds	23,095,329	44,945,582	11,339,661	29,246,560
Department Total	34,008,273	51,935,480	13,191,477	39,782,168

Non-Departmental	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	0.00	0.00	0.00	0.00
Expenditures				
Personnel	47,658	450,000	156,716	530,876
Internal Services	11,456	769,589	513,241	840,062
Professional Services	278,311	713,625	195,480	984,698
Operating Costs	883,405	875,321	635,369	922,921
Debt Services	195,000	-	-	-
Capital Expenses	-	100,000	-	20,000
Transfers to Other County Funds	1,429,640	2,150,141	1,088,077	3,769,863
Department Total	2,845,470	5,058,676	2,588,884	7,068,420

EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	1,328,467	1,515,210	930,382	1,743,207
Internal Services	131,480	141,519	92,741	137,927
Professional Services	142	500	217	500
Operating Costs	18,415	44,334	15,610	43,680
Debt Services	903	903	432	131
<i>Fund Total</i>	1,479,406	1,702,466	1,039,382	1,925,445

Detention Sales Tax	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	9,333	3,257	2,171	4,192
Professional Services	1,169	5,000	-	5,000
Operating Costs	13,786	3,100	-	3,100
Transfers to Other County Funds	5,869,327	7,896,422	1,906,338	7,906,594
<i>Fund Total</i>	5,893,615	7,907,779	1,908,509	7,918,886

Real Estate Excise Tax	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	-	3,820	-	3,820
Professional Services	619	1,200	-	1,200
Operating Costs	1,625,000	-	-	-
Transfers to Other County Funds	4,700,735	9,615,408	790,782	6,775,977
<i>Fund Total</i>	6,326,353	9,620,428	790,782	6,780,997

Trial Court Improvement	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	288	1,183	789	538
Professional Services	2,571	100,000	-	100,000
Operating Costs	2,147	-	1,327	-
Transfers to Other County Funds	-	-	-	61,695
Fund Total	5,007	101,183	2,115	162,233

Treatment Sales Tax	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	765	1,657	1,105	1,959
Professional Services	-	100,000	-	100,000
Transfers to Other County Funds	2,605,396	4,199,388	1,567,095	3,948,066
Fund Total	2,606,161	4,301,045	1,568,200	4,050,025

Stadium/ Convention Center	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	61	68	45	154
Transfers to Other County Funds	35,298	35,298	35,298	35,298
Fund Total	35,359	35,366	35,343	35,452

Conservation Futures	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	19,052	28,178	18,785	20,761
Professional Services	(9,045)	500,000	-	50,000
Operating Costs	-	-	200,000	-
Capital Expenses	-	1,000,000	-	2,585,000
Transfers to Other County Funds	176,501	267,762	82,543	232,344
Fund Total	186,507	1,795,940	301,328	2,888,105

2010 Debt Holding	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Transfers to Other County Funds	-	20,070,900	6,043,834	7,646,586
Fund Total	-	20,070,900	6,043,834	7,646,586

2009 Debt Holding	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	11,019	21,077	14,051	-
Transfers to Other County Funds	9,443,971	2,776,030	882,234	2,500,000
Fund Total	9,454,990	2,797,107	896,286	2,500,000

Jail Capital Project	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	362,071	109,761	207,388	181,361
Professional Services	-	-	10,853	1,200,000
Operating Costs	17,058	-	818	-
Capital Expenses	7,086,951	2,776,030	293,635	3,862,489
<i>Fund Total</i>	7,466,080	2,885,791	512,695	5,243,850

County Buildings Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	88,097	25,921	17,826	7,154
Professional Services	79,108	82,180	43,639	45,690
Operating Costs	60,361	100,000	-	12,836
Capital Expenses	63,126	425,000	-	424,909
Transfers to Other County Funds	264,101	84,374	31,537	140,000
<i>Fund Total</i>	554,794	717,475	93,002	630,589

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	3,380	115,707	5	302,257
Detention Sales Tax	4,413,060	4,217,033	2,776,320	4,224,272
Real Estate Excise Tax	2,544,074	2,907,785	1,518,801	2,869,325
Trial Court Improvement	94,142	79,000	55,141	94,956
Treatment Sales Tax	3,920,546	4,000,108	2,648,777	4,080,110
Stadium/Convention Center	24,070	19,000	9,069	15,344
Conservation Futures	1,246,715	1,240,134	674,218	1,259,940
2010 Debt Holding	29,170	20,975,900	133,730	50,000
2009 Debt Holding	162,952	330,000	21,538	-
GO Bonds 2002	739,643	437,372	9,461	-
GO Bonds 2004	738,729	743,364	173,614	742,626
GO Bonds 2005	2,293,034	2,279,105	340,514	2,252,245
GO Bonds 2007	359,355	362,843	89,112	360,318
GO Bonds 2009	2,563,214	2,676,319	892,825	2,559,129
GO Bonds 2010	-	1,962,849	403,802	1,824,892
2010C Debt Sinking Fund	-	-	-	88,283
Jail Capital Project	8,519,541	1,543,850	882,234	5,243,850
County Building Fund	162,908	445,500	2,781	441,409
Department Total	27,814,533	44,335,869	10,631,941	26,408,956

Non-Departmental	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	56,925,694	55,273,326	33,147,127	57,218,546
Department Total	56,925,694	55,273,326	33,147,127	57,218,546

REVENUE BY FUND

General Fund – Commissioners	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	1,047	-	-	148,234
From Other Funds	2,302	115,707	-	154,023
Misc Revenue	31	-	5	-
Fund Total	3,380	115,707	5	302,257

General Fund – Non Departmental	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	50,318,386	51,253,326	30,248,551	53,361,160
Fees and Licenses	1,813,094	1,735,000	932,493	1,735,000
From Other Funds	700,000	-	-	-
Intergovernmental Revenue	3,321,217	2,056,000	1,784,107	1,952,386
Misc Revenue	772,997	229,000	181,976	170,000
Fund Total	56,925,694	55,273,326	33,147,127	57,218,546

Detention Sales Tax	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	3,960,730	4,000,108	2,677,128	4,128,823
Misc Revenue	452,331	216,925	99,192	95,449
Fund Total	4,413,060	4,217,033	2,776,320	4,224,272

Real Estate Excise Tax	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	2,168,653	2,667,210	1,406,122	2,703,750
Fees and Licenses	14,608	15,575	8,727	15,575
Misc Revenue	360,812	225,000	103,952	150,000
Fund Total	2,544,074	2,907,785	1,518,801	2,869,325

Trial Court Improvement	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Intergovernmental Revenue	90,024	74,000	53,211	90,000
Misc Revenue	4,118	5,000	1,930	4,956
Fund Total	94,142	79,000	55,141	94,956

Treatment Sales Tax	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	3,920,546	4,000,108	2,648,777	4,080,110
Fund Total	3,920,546	4,000,108	2,648,777	4,080,110

Stadium/ Convention Center	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	23,224	18,000	8,885	15,000
Misc Revenue	846	1,000	185	344
Fund Total	24,070	19,000	9,069	15,344

Conservation Futures	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	1,125,033	1,163,759	619,799	1,208,411
Intergovernmental Revenue	21,299	6,700	15,408	8,700
Misc Revenue	100,384	69,675	39,011	42,829
Fund Total	1,246,715	1,240,134	674,218	1,259,940

2010 Debt Holding	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	29,170	20,975,900	133,730	50,000
Fund Total	29,170	20,975,900	133,730	50,000

2009 Debt Holding	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	162,952	330,000	21,538	-
Fund Total	162,952	330,000	21,538	-

GO Bonds 2002	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	739,576	437,247	8,886	-
Misc Revenue	67	125	575	-
Fund Total	739,643	437,372	9,461	-

GO Bonds 2004	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	738,674	743,239	173,611	742,626
Misc Revenue	54	125	3	-
Fund Total	738,729	743,364	173,614	742,626

GO Bonds 2005	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	2,292,921	2,278,980	340,494	2,252,245
Misc Revenue	113	125	19	-
Fund Total	2,293,034	2,279,105	340,514	2,252,245

GO Bonds 2007	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	359,359	362,718	89,109	360,318
Misc Revenue	(4)	125	3	-
Fund Total	359,355	362,843	89,112	360,318

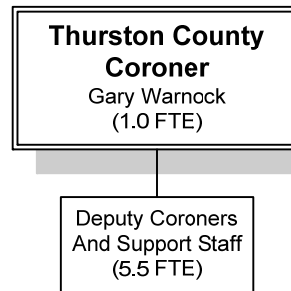
GO Bonds 2009	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	2,563,144	2,426,194	873,397	2,526,279
Misc Revenue	70	250,125	19,428	32,850
Fund Total	2,563,214	2,676,319	892,825	2,559,129

GO Bonds 2010	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	426,642	93,936	322,084
From Other Funds	-	1,535,707	296,144	1,502,808
Misc Revenue	-	500	13,722	-
Fund Total	-	1,962,849	403,802	1,824,892

2010C Debt Sinking Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	-	-	1,926
From Other Funds	-	-	-	86,357
Fund Total	-	-	-	88,283

Jail Capital Project	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	-	-	1,200,000
From Other Funds	8,511,586	1,543,850	882,234	4,043,850
Misc Revenue	7,955	-	-	-
Fund Total	8,519,541	1,543,850	882,234	5,243,850

County Buildings Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	50,287	440,000	545	439,909
Misc Revenue	112,621	5,500	2,236	1,500
Fund Total	162,908	445,500	2,781	441,409

Organization:**Mission and Purpose:**

The Thurston County Coroner's Office (TCCO) reviews and/or investigates every death occurring in Thurston County. A thorough, comprehensive, and unbiased report is written for each death investigated. Autopsies are conducted on all homicides, traffic related deaths, industrial accidents, and all suspicious deaths. The Coroner's Office also works closely with the medical community, law enforcement, and fire department personnel, notifies next-of-kin, and inventories and returns personal property to the rightful heirs. The Coroner's Office operates 24 hours a day, 365 days a year.

2012 Goals:

- Continue to work cooperatively with law enforcement, hospitals, first responders and other agencies to provide appropriate death investigation in a professional, courteous and compassionate manner.
- Reduce turnaround time for the release of completed case reports to families and agencies.
- Enable the timely training of new staff members in office and investigative procedures to allow a smooth transition into the rotation of work flow.
- Revise and expand office and investigative guidelines in preparation for application for certification by IAC&ME (International Association of Coroners and Medical Examiners).

2012 Issues:

The current transport vehicle used by the Coroner's Office has been increasingly in need of repairs over the last fiscal year. Numerous parts have broken or failed and it has been in and out of the shop innumerable times, necessitating the use of another vehicle when transporting human remains. In addition, the office is experiencing an increasing volume of simultaneous calls, imposing a sometimes-protracted response time from this office due to lack of staffing and vehicles with which to respond. An upgrade/purchase of another transport vehicle would enhance the ability to respond to death scenes in a more expeditious manner and allow deputies to work simultaneous cases with the knowledge they will have all necessary investigative tools and transportation needs met.

After the events of 9/11/2001, the Coroner's Office instituted a program to screen, train and utilize the many volunteers who wanted to assist this office in its work of death investigation. Since its inception, over 60 volunteers have put in over 10,000 hours of service, assisting deputies in the office and in the field. TCCO has had the only viable volunteer corps in the State of Washington. The decision to end the program comes at a time when the office is experiencing an increase in caseload at the same time new staff is coming on board and guidelines/procedures are going through a review and upgrade. The consensus of staff and administration is that the need to prioritize the immediate work at hand trumps the training and support necessary to keep this otherwise valuable program going. As time will allow, the training and proficiencies needed by volunteers will be re-evaluated and upgraded, with an eye towards eventually re-establishing the reserve program.

Funds:

The Coroner's Office is funded within the General Fund, but receives some state funding and grant funding.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	6.00	6.00	6.50	6.50
<i>Expenditures</i>				
Personnel	531,551	563,784	364,814	629,885
Internal Services	144,298	167,000	110,896	178,320
Professional Services	157,819	152,545	112,877	152,545
Operating Costs	43,325	35,562	20,903	26,647
Debt Services	398	398	241	220
Capital Expenses	-	62,997	-	-
<i>Department Total</i>	877,392	982,286	609,731	987,617

REVENUE BY FUND

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	-	26,500	26,500	-
Intergovernmental Revenue	66,899	55,000	-	55,000
Misc Revenue	1,070	-	550	8,700
Grants	26,405	45,590	-	-
Department Total	94,374	127,090	27,050	63,700

Programs:**Program: B300-B301, B304-B305 Operations**

Description: Administration and operations include salaries and benefits for FTEs, including extra help and overtime, office supplies, small tools and minor equipment, travel, equipment leases and training and travel costs.

Budget:	2011 Budget	2012 Adopted
Expenditures	748,592	826,013

Program: B302 Death Investigations

Description: Death investigations include morgue supplies, personal protection gear and equipment. These funds are also applied to professional services (x-rays, lab work, dental charting or comparison) that are necessary in determining the identification of the remains and to determine the cause and manner of death.

Budget:	2011 Budget	2012 Adopted
Expenditures	93,894	21,804

Program: B303 Autopsy Reimbursement

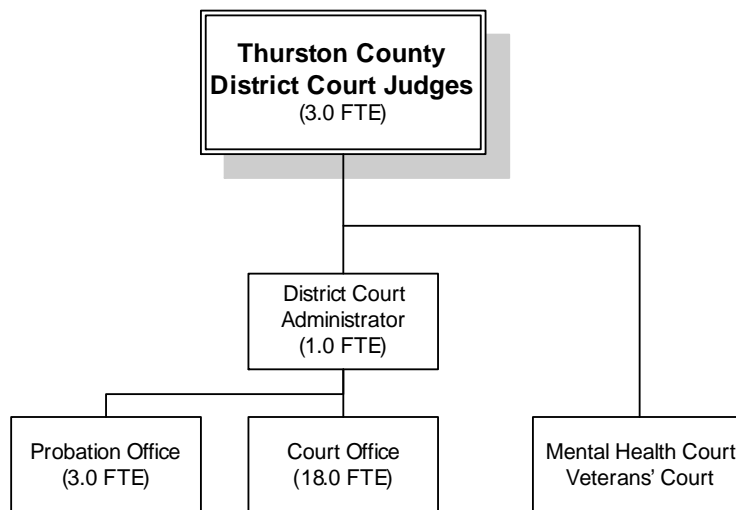
Description: The State of Washington, through the Forensic Investigation Council, reimburses the county 40% of the total amount expended on autopsies and other professional services (those services that are deemed by the pathologist as necessary to render an opinion as to cause and manner of death). The state also reimburses the county 100% of all autopsy costs and other professional service fees that are associated with children under the age of three.

Budget:	2011 Budget	2012 Adopted
Expenditures	135,000	135,000

Program: B306 Indigent Burial

Description: These funds are used to provide for the disposition of the remains of any indigent person who dies within the county and whose body is unclaimed by relatives or church organizations.

Budget:	2011 Budget	2012 Adopted
Expenditures	4,800	4,800

Organization:**Mission and Purpose:**

The District Court is composed of three elected judges and has jurisdiction over misdemeanor cases, traffic and other infractions, civil cases up to a maximum claim of \$75,000, and small claim cases up to a maximum of \$5,000. Other civil proceedings include name change and anti-harassment petitions. District Court conducts all court proceedings for the City of Lacey and jury trials for municipalities within Thurston County. The Probation Office holds high-risk defendants accountable post-trial and tracks the compliance of lower-risk offenders. Mental Health Court provides alternatives to incarceration and referrals for services as well as ongoing monitoring and accountability for program participants. The Veterans Court pilot provides an alternative way to address the specific treatment needs and accountability of those who have served our country.

2012 Goals:

- Modify internal processes to bring Thurston County District Court in line with adopted Model Time Standards for State Courts focusing on infractions.
- Increase operational efficiencies through expanded use of technology within the courtrooms.
- Implementation of Laserfiche application to allow for scanning of District Court files. This will allow for the electronic retrieval and storage of court documents as well as reduce the courts overall footprint within the records department for the county.

2012 Issues:

- Thurston County District Court facilities will continue to limit the Courts ability to best serve the citizens of Thurston County. The lack of a fourth courtroom will stifle any ability of the court to maximize our efficiencies. Some of the on-going concerns are lack of attorney/client meeting rooms that allow for attorneys to have confidential meetings with their clients; security issues of the judges having to walk across the lobby, encountering defendants, before they get their assigned courtroom; inefficiencies of not having staff located within one general area; lack of windows to assist customers who are coming to the court to conduct business.
- While limited Thurston County resources require departments to carefully examine operations and look for efficiencies, there are three areas of main concern for the District Court with regards to staffing levels.
 - The first is the lack of a fourth judicial position within District Court. We are currently using ProTems to assist with keeping up with filings and watching the recommendations from the Administrative Office of the Courts in reference to judicial needs.
 - Second is staff to judge ratio. We have one of the lowest within the state and as a result of this we are working our staff at maximum capacity and there is concern with the ability to maintain low staff turnover.
 - The third area of concern is the understaffing within the Probation Department. District Court Judges, along with the probation department, have taken many steps to reduce caseloads such as: referring fewer qualified candidates to probation and removing all defendants that are rated low risk to desk monitoring instead of supervised probation. While these steps have helped reduce the numbers of assigned defendants per officer, there is concern with new legislation that the numbers will quickly return to high levels.
- Two policy level matters were submitted for consideration. The first is a request to bring the hourly rate for a ProTem in line with state standards for other district courts in the amount of \$4,419. The second is a request for \$7,350 dollars to allow the District Court to come into closer compliance with RCW 3.34.130(2).

Funds:

District Court is funded entirely by the General Fund. The Mental Health and Veterans Courts are funded by Treatment Sales Tax.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	24.50	25.00	25.00	25.00
<i>Expenditures</i>				
Personnel	2,016,580	2,217,615	1,442,084	2,287,690
Internal Services	408,589	447,760	295,016	482,711
Professional Services	228,248	269,050	158,638	272,050
Operating Costs	90,091	93,216	35,338	93,557
Debt Services	505	506	273	165
<i>Department Total</i>	2,744,013	3,028,147	1,931,348	3,136,173

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	588,521	463,180	430,726	488,250
From Other Funds	207,695	238,670	92,001	238,670
Intergovernmental Revenue	207,693	200,000	136,076	350,000
Misc Revenue	1,562,206	1,314,000	1,049,975	1,323,000
Grants	20,785	-	-	-
<i>Department Total</i>	2,586,900	2,215,850	1,708,778	2,399,920

Programs:**Program: A750 District Court Administration**

Description: This program provides funding for salaries, benefits and operating expenses for the Court Office. Administration is comprised of three elected officials and 19 support staff.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,926,743	1,979,574

Program: A751 Banking Services

Description: Provides funding for bank fees, credit card transaction fees and armored car services.

Budget:	2011 Budget	2012 Adopted
Expenditures	24,000	24,000

Program: A760 Courtroom Services

Description: Provides funding for extra help to staff front door security, legal publications and L&I coverage for jurors and witnesses.

Budget:	2011 Budget	2012 Adopted
Expenditures	66,753	66,753

Program: A761 Courtroom Services - Interpreters

Description: Provides funding for the payment of interpreters for the hearing impaired (RCW 2.42.120) and non-English speaking individuals (RCW 2.43.040).

Budget:	2011 Budget	2012 Adopted
Expenditures	27,000	27,000

Program: A762-A764 Courtroom Services – Judge

Description: Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130).

Budget:	2011 Budget	2012 Adopted
Expenditures	25,647	25,647

Program: A770 Courtroom Services – Juror Fees

Description: Provides funding to compensate jurors for the basic fee and mileage as required by RCW 2.36.150.

Budget:	2011 Budget	2012 Adopted
Expenditures	25,000	25,000

Program: A771 Courtroom Services – Witness Fees

Description: Provides funding to compensate witnesses for the basic fee and mileage as required by RCW 2.40.010.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,000	3,000

Programs:**Program: A780 Probation Office****Description:** Provides funding for salaries, benefits and operating expenses for the three staff in the Probation Office.

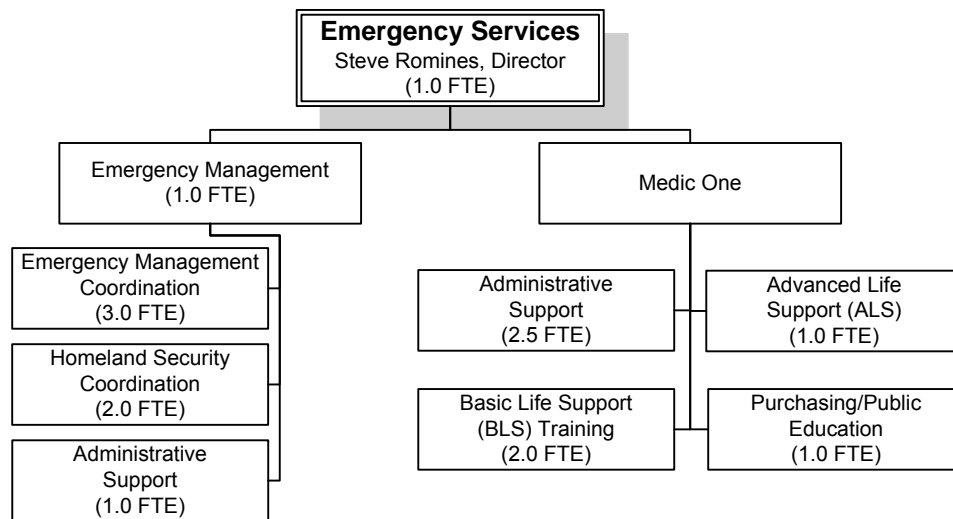
Budget:	2011 Budget	2012 Adopted
Expenditures	267,191	284,435

Program: A791 Mental Health Court**Description:** Provides funding for compensation of contract employees and operating expenses.

Budget:	2011 Budget	2012 Adopted
Expenditures	238,670	238,670

Program: A799 Interfund Fixed Costs**Description:** Internal service costs include: space allocation, IT support and infrastructure, phone system and mailroom costs, records services, risk insurance, and building reserve.

Budget:	2011 Budget	2012 Adopted
Expenditures	424,143	462,094

Organization:**Mission:**

This Department provides dual emergency functions with two funds each for Medic One/Emergency Medical Services (EMS) and Emergency Management.

Medic One's mission is to "Provide efficient and effective pre-hospital emergency medical services (EMS) throughout Thurston County (Washington State)." Medic One/EMS is the countywide delivery of Advanced Life Support response and transportation services, via intergovernmental contracts with the cities of Olympia and Tumwater, and Fire District 3 (Lacey). In addition, Medic One/EMS provides EMS training, medical direction, financial, and technical support to the county's 16 fire agencies for Basic Life Support EMS services. Cardiopulmonary resuscitation and public-access defibrillation training are provided at no fee to citizens. Countywide EMS coordination is provided through staff support of the Thurston County Emergency Medical Services Council.

Emergency Management's mission is "To save lives, prevent injury, and protect property and the environment by taking reasonable and affordable measures to mitigate, prepare for, respond to and recover from disasters." Emergency Management is the county disaster program providing planning, preparedness, mitigation, response and recovery activities for disaster events. Emergency Management also provides regional emergency management coordination through staff support of the Thurston County Emergency Management Council and Homeland Security Region 3 Council and staff.

2012 Goals:**Medic One**

- Improve witnessed cardiac arrest survival rate. Medic One will accomplish that improvement as part of an on-going Cardiac Arrest Resuscitation Emphasis project that was implemented in 2010.
- Provide and maintain a countywide system of Medic One Advanced Life Support (ALS)/paramedic response and transport units that will meet or exceed the previous year's ALS response time performance goal, annually published by Medic One.
- Certify/recertify all competent and qualified Emergency Medical Services (EMS) personnel.
- Maintain an EMS system approach to 911 calls for EMS help.

Emergency Management

- Provide state and locally required Thurston County emergency management activities regarding planning, preparedness, mitigation, response and recovery for disaster events.
- Work to maintain currency of the Thurston County all hazards Comprehensive Emergency Management Plan.
- Provide local and regional coordination for disaster planning, exercise and response through the Homeland Security Region 3 Committee and Thurston County Emergency Management Council for a locally and regionally coordinated approach to disasters.
- Work with county departments to update the Thurston County Continuity of Operations Plan.

2012 Issues:**Medic One**

- Monitor and determine need/year for EMS levy restoration point.
- Monitor Medic 6 area (Northeast Thurston County) and SPRINT 14 (Southwest Thurston County) response times to determine need for upgrade to a full dual staffed 24-hour response unit.
- Enhance Medic One's citizen CPR program through a coordinated outreach program and additional CPR classes.
- Implement strategy for identifying and dispensing at home CPR training kits for high-risk cardiac patients.
- Implement approved 2012 Business Plan activities as authorized by EMS Council.
- Purchase and place into service one or two replacement paramedic vehicles.
- Renew EMS Medical Program Director contract.
- Maintain current EMS system programs.
- Implement EMS Medical Program Director in-training contract.
- Develop concept for system wide operational review.
- Develop Basic Life Support Mobile Computer Terminal program.

Emergency Management

- Maintain activity to develop and implement new Emergency Coordination Center.
- Plan and prepare for known, annual natural emergencies.
- Plan modifications, training and exercise results from 2011 community-wide Integrated Emergency Management Course training/exercise session.
- Update Thurston County Comprehensive Emergency Management Plan and associated annexes.
- Update Thurston County Continuity of Operations Plan(s).
- Participate in Puget Sound regional catastrophic disaster planning.
- Provide citizen education for preparedness.
- Participate in 2012 Sound Shake exercise.

Changes from 2011 Budget:**Medic One**

- Status quo overall program budget will decrease by 1.2%. There is an increase in the EMT class hours due to new national requirements, but are offset by the reduction of medic unit upgrade contingency funds. Thurston County EMS Council has reviewed and recommends the budget as submitted.

Emergency Management

- Status quo maintenance level budget. Two large one-time grants for EOC construction and LIDAR data acquisition were received in 2011 and will not carry over into 2012.

Funds:

In addition to the General Fund for Emergency Management Services, Medic One uses three other funds to support its services.

Emergency Management Council Fund 1140. This fund supports the Emergency Management Council.

Medic One Fund 1290. This is the operating fund for Medic One and is financed by the Emergency Medical Services (EMS) property tax levy.

Medic One Reserve Fund 1280. Provides long term capital expenditure and operational reserves for the Medic One system. Funding is from sources other than the EMS levy, such as Timber Tax, investment interest and citizen donations.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	7.00	14.00	14.00	14.50
Expenditures				
Personnel	671,703	1,463,090	880,388	1,510,591
Internal Services	332,727	619,490	398,206	593,194
Professional Services	139,745	1,001,777	330,527	981,872
Operating Costs	7,409,128	10,365,262	5,150,299	10,627,475
Debt Services	643	675	455	2,209
Capital Expenses	25,849	927,263	357,212	403,200
Transfers to Other County Funds	4,051	1,006,500	733,582	6,500
Department Total	8,583,845	15,384,057	7,850,670	14,125,041

EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	-	690,445	431,255	682,353
Internal Services	-	238,695	158,851	225,112
Professional Services	-	838,721	266,105	807,161
Operating Costs	-	298,125	101,950	233,847
Debt Services	-	-	205	1,500
Capital Expenses	-	173,210	11,910	25,000
Transfers to Other County Funds	-	1,000,000	732,582	-
Fund Total	-	3,239,196	1,702,859	1,974,973

Emergency Management Council	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	116	161	107	271
Operating Costs	2,907	3,000	-	3,000
<i>Fund Total</i>	3,023	3,161	107	3,271

Medic 1 Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Transfers to Other County Funds	4,051	6,500	1,000	6,500
<i>Fund Total</i>	4,051	6,500	1,000	6,500

Medic 1	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	671,703	772,645	449,133	828,238
Internal Services	332,611	380,634	239,248	367,811
Professional Services	139,745	163,056	64,422	174,711
Operating Costs	7,406,221	10,064,137	5,048,348	10,390,628
Debt Services	643	675	250	709
Capital Expenses	25,849	754,053	345,303	378,200
<i>Fund Total</i>	8,576,772	12,135,200	6,146,703	12,140,297

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	-	2,520,813	1,054,037	1,376,402
Emergency Management Council	2,292	2,075	51	2,075
Medic 1 Reserve	841,175	488,234	360,010	457,711
Medic 1	8,888,951	9,176,571	4,873,449	9,425,090
Department Total	9,732,417	12,187,693	6,287,546	11,261,278

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	-	-	-	122,937
Misc Revenue	-	-	4,500	-
Grants	-	2,520,813	1,049,537	1,253,465
Fund Total	-	2,520,813	1,054,037	1,376,402

Emergency Management Council	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Intergovernmental Revenue	2,125	2,000	-	2,000
Misc Revenue	167	75	51	75
Fund Total	2,292	2,075	51	2,075

Medic 1 Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Taxes	60,901	53,000	46,491	53,000
Fees and Licenses	115	30	40	30
Intergovernmental Revenue	165,285	50,000	121,826	50,000
Misc Revenue	614,873	385,204	191,654	354,681
<i>Fund Total</i>	841,175	488,234	360,010	457,711

Medic 1	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Taxes	8,834,263	9,134,071	4,853,972	9,382,590
From Other Funds	4,051	6,500	1,000	6,500
Intergovernmental Revenue	43,296	24,000	5,227	24,000
Misc Revenue	936	-	1,249	-
Grants	6,405	12,000	12,000	12,000
<i>Fund Total</i>	8,888,951	9,176,571	4,873,449	9,425,090

Programs:		
Program: C401 Building Repairs & Maintenance Reserve (Funds 1280 & 1290)		
Description: Medic One's contribution to the Emergency Services Center Building Reserve Fund.		
Budget:	2011 Budget	2012 Adopted
Expenditures	32,635	25,537
Program: C411-C412 Administration		
Description: C411: Wages/benefits (3.5 FTEs) for administrative oversight of Medic One programs and basic operations. The FTEs include Administrator, Administrative Assistant II, Administrative Assistant I, and a half-time Office Assistant II. C412: Resources to support Medic One's basic maintenance and operations including office supplies/equipment and repairs, communications, inter-fund payments for county services (space lease, IT support, records services, etc), staff training, professional services and EMS Council directed activities.		
Budget:	2011 Budget	2012 Adopted
Expenditures	513,379	529,942
Program: C421-C422, C424-C425, C428-C429 Medic One Advanced Life Support (ALS)		
Description: C421-C422: Wages/benefits (1.25 FTE) and resources for oversight of Medic One's contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	9,093,663	9,107,738
Program: C441-C442, C445 Medic One Basic Life Support (BLS) Training		
Description: C441-C442: Wages/benefits (2.25 FTE) and resources to support Medic One's BLS initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .25 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One's initial and ongoing training program.		
Budget:	2011 Budget	2012 Adopted
Expenditures	453,881	486,894
Program: C480, C485, C489 Medic One Basic Life Support		
Description: C480: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,166,922	1,441,518

Programs:**Program: C493 Medic One Equipment Replacement**

Description: Internal equipment repair and replacement fund, based on projected needs including taxes and contingency.

Budget:	2011 Budget	2012 Adopted
Expenditures	881,220	492,168

Program: H100 Emergency Management

Description: Creates and administers plans for responding to emergencies, and activation of the Emergency Operations Center during disasters.

Budget:	2011 Budget	2012 Adopted
Expenditures	2,681,621	1,102,625

Program: H200 Homeland Security Region 3

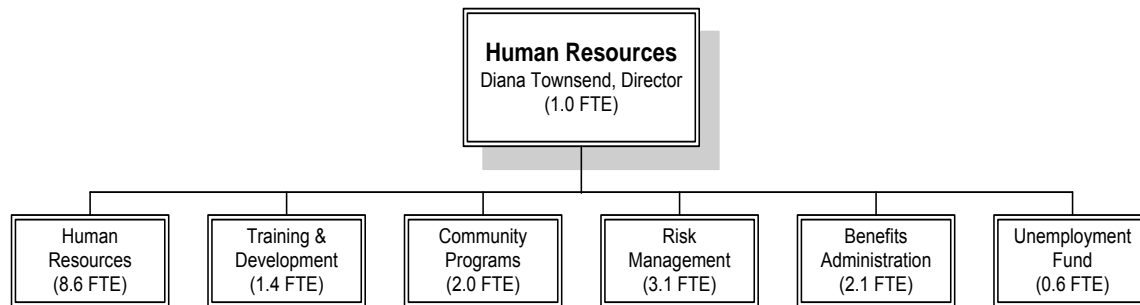
Description: Regional office for pass through of equipment and training from the Department of Homeland Security.

Budget:	2011 Budget	2012 Adopted
Expenditures	557,575	872,348

Program: H101 Emergency Management Council (Fund 1140)

Description: This fund supports activities of the Thurston County Emergency Management Council, of which Thurston County, Olympia, Lacey, Tumwater, Yelm, Rainier, Tenino, Bucoda and the Nisqually Indian Tribe are members.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,161	3,271

Organization:**Mission:**

Build the foundation for excellence for all Thurston County employees and offices through partnerships, innovations and solutions.

The Human Resources Department partners with county leaders to meet the personnel needs of employees and external customers. This mission is accomplished through the Human Resources teams: Compensation and Benefits, Risk Management, and Employee and Labor Relations. Additionally, Human Resources provide support to the Board of Equalization and the Thurston County Citizen's Commission on Salaries for Elected Officials.

2012 Goals:

- Author and implement leadership training for managers and supervisors.
- Re-design and enhance the internal HR website to include support tools for managers and supervisors.

2012 Issues:

The Human Resources Department continues to see increased pressure on core services. The Thurston County organization continues to feel the effects of the previous staff reductions, increased demands for service, and pressure on employees from outside sources brought on by the economic downturn. These pressures on the workforce have, in turn, created an increased demand for services from Human Resources in order to cope with the impacts.

The long term outcome of this increased service demand forces a change in focus from proactive to reactive. Continued reactive focus limits Human Resources' ability to make changes and improvements that support the county organization in providing quality services with declining resources to the citizens of Thurston County.

Funds:

Human Resources operates with several funds in addition to General Fund support.

Benefits Administration Fund 5060. This fund supports the employee benefits program. It covers the costs to manage payroll deductions and plan billings. It also supports third party administrator costs, consultant costs and wellness activities.

Insurance Risk Fund 5050. This fund collects contributions from county departments to fund the risk management program. Contributions are based upon an allocation formula designed to reflect loss history and FTE count.

Unemployment Compensation Fund 5030. This is the County's self insurance fund for unemployment claims. Each department's contribution is proportionate to its salary expenses.

TOTAL EXPENDITURE & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	18.80	17.80	17.80	17.80
Expenditures				
Personnel	1,881,846	2,322,310	1,293,980	2,434,488
Internal Services	391,373	263,895	177,635	272,798
Professional Services	673,988	914,659	423,980	944,659
Operating Costs	1,423,870	1,610,714	1,088,496	1,654,926
Debt Services	609	1,850	193	1,850
Capital Expenses	-	1,500	-	1,500
Transfers to Other County Funds	743,000	43,000	43,000	43,000
Department Total	5,114,687	5,157,928	3,027,284	5,353,221

EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	932,044	1,050,527	634,735	1,136,192
Internal Services	172,523	193,134	124,379	210,907
Professional Services	24,988	78,494	4,263	78,494
Operating Costs	62,257	157,500	22,294	157,500
Debt Services	609	1,800	193	1,800
Fund Total	1,192,421	1,481,455	785,863	1,584,893

Unemployment Compensation	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	502,147	806,805	357,395	810,968
Internal Services	3,758	11,402	7,601	13,068
Operating Costs	-	2,000	-	2,000
Fund Total	505,905	820,207	364,997	826,036

Insurance Risk	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	306,416	315,197	207,362	326,634
Internal Services	206,411	46,338	37,217	35,532
Professional Services	288,279	260,915	159,681	280,915
Operating Costs	1,360,308	1,439,088	1,064,778	1,483,300
Capital Expenses	-	1,500	-	1,500
Transfers to Other County Funds	743,000	43,000	43,000	43,000
Fund Total	2,904,414	2,106,038	1,512,037	2,170,881

Benefits Administration	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	141,239	149,781	94,489	160,694
Internal Services	8,681	13,021	8,438	13,291
Professional Services	360,722	575,250	260,036	585,250
Operating Costs	1,305	12,126	1,424	12,126
Debt Services	-	50	-	50
Fund Total	511,946	750,228	364,387	771,411

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	55,706	48,500	43,120	48,500
Unemployment Compensation	685,035	730,000	309,044	562,909
Insurance Risk	2,283,259	1,703,350	1,138,899	1,745,000
Benefits Administration	585,667	617,000	425,558	591,334
Department Total	3,609,667	3,098,850	1,916,621	2,947,743

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	12,477	5,500	-	5,500
From Other Funds	43,000	43,000	43,000	43,000
Intergovernmental Revenue	148	-	-	-
Misc Revenue	81	-	120	-
Fund Total	55,706	48,500	43,120	48,500

Unemployment Compensation	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	685,035	730,000	309,044	562,909
Fund Total	685,035	730,000	309,044	562,909

Insurance Risk	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	2,283,259	1,703,350	1,138,899	1,745,000
Fund Total	2,283,259	1,703,350	1,138,899	1,745,000

Benefits Administration	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	585,667	617,000	425,558	591,334
Fund Total	585,667	617,000	425,558	591,334

Programs:**Program: B600 Human Resources**

Description: Provides county leaders and offices with contemporary employment and labor management expertise to ensure our employees are treated fairly and consistently, reinforcing efficient public service capabilities.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,043,535	1,116,971

Program: B602 Employee Recruitment Ads

Description: Pass through account to facilitate the placement and accounting of employee recruitment advertising expenses.

Budget:	2011 Budget	2012 Adopted
Expenditures	45,000	45,000

Program: B619 Training Programs

Description: Designed to build leadership and strengthen employee capacity to improve efficiency levels and meet increasing public service demands. Partner with local agency resources to foster innovative use of employee knowledge, skills, talent and abilities.

Budget:	2011 Budget	2012 Adopted
Expenditures	177,460	181,088

Program: B620 Board of Equalization

Description: A quasi-judicial board whose function is to provide impartial and economical adjudication of appeals contesting property tax assessments and other determinations of the Thurston County Assessor's Office.

Budget:	2011 Budget	2012 Adopted
Expenditures	204,177	229,945

Program: B621 LEOFF Disability Board

Description: Statutorily required board that determines medical services available to active and retired law enforcement officers and fire fighters who are members of the LEOFF I retirement plan.

Budget:	2011 Budget	2012 Adopted
Expenditures	11,283	11,889

Programs:**Program: B630 Unemployment Administration (Fund 5030)**

Description: Unemployment Administration is Thurston County's self-insurance fund for unemployment compensation claims. Each office's contribution to this fund is proportionate to its salary expenses. All unemployment compensation claims of former county employees are paid from this fund.

Budget:	2011 Budget	2012 Adopted
Expenditures	820,207	826,036

Program: B635 Benefits Administration (Fund 5060)

Description: Supports employee health and benefits programs. It covers costs to manage payroll deductions and plan billings. It also supports third-party administrator costs and consultant costs.

Budget:	2011 Budget	2012 Adopted
Expenditures	749,228	770,411

Program: B640 Wellness (Fund 5060)

Description: Seed money provided to promote employee health and wellness activities.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,000	1,000

Program: B680 Insurance Risk Administration (Fund 5050)

Description: County offices contribute to the risk management program based on risk exposures and loss history. Program administrative costs are segregated by insurance program functions.

Budget:	2011 Budget	2012 Adopted
Expenditures	27,082	27,303

Program: B682 Insurance Risk Liability Premiums (Fund 5050)

Description: The county's general liability and casualty insurance program covers the insurance premium costs and associated tort-claim and lawsuit defense and adjudication expenses.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,413,872	1,500,786

Program: B683 Insurance Risk Property Premiums (Fund 5050)

Description: The county's property insurance program insures the county's buildings, vehicles and other assets.

Budget:	2011 Budget	2012 Adopted
Expenditures	386,971	364,885

Program: B685 Other Liability Premiums (Fund 5050)

Description: This insurance premium is for a crime policy, also referred to as a blanket bond, and for a fiduciary liability policy that is an insurance policy protecting the county against dishonest acts by county employees.

Budget:	2011 Budget	2012 Adopted
Expenditures	14,000	14,500

Programs:**Program: B686 Other Premium Bonds (Fund 5050)**

Description: This is for the statutorily required surety bond placements for the Thurston County Clerk and Treasurer.

Budget:	2011 Budget	2012 Adopted
Expenditures	2,000	2,000

Program: B687 Pollution Liability Premium (Fund 5050)

Description: This insurance premium is for a pollution policy that covers the county's underground fuel storage tanks and our largest above ground storage tanks.

Budget:	2011 Budget	2012 Adopted
Expenditures	10,000	4,500

Program: B692 Training Program (Fund 5050)

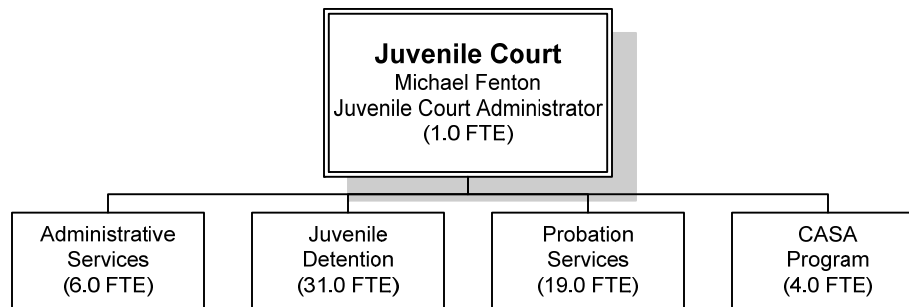
Description: A pass through account, transferred to Human Resources for employee training and development programs.

Budget:	2011 Budget	2012 Adopted
Expenditures	43,000	43,000

Program: B694 Refunds & Assessments (Fund 5050)

Description: This program includes safety and loss control management for workers' compensation claim management and third party claims adjudication costs. The program also tracks Department of Labor & Industry premium assessments and refunds.

Budget:	2011 Budget	2012 Adopted
Expenditures	209,113	213,907

Organization:**Mission:**

Thurston County Juvenile Court provides legal intervention for youth up to 18 years of age who have been arrested and/or charged with criminal activity or have legal issues pursuant to a civil procedure. The Juvenile Court provides court, probation, and detention services to the citizens of Thurston County.

2012 Goals:

- Fiscal Sustainability – the Juvenile department is committed to responsible budget policies that enable us to provide the best utilization of public funds by incorporating evidence based programs for juveniles. In this effort we have cost effectively reduced our juvenile detention population as well as reduced juvenile recidivism.
- Public Safety – the Juvenile department acknowledges a key responsibility in balancing the role of public safety with our role of accountability to the public. Our goals for public safety include the continued use of our statewide risk assessment screening tool to the appropriate level of supervision. This assessment process is used to determine caseload assignment, program placement, and potential threat to community safety.

2012 Issues:

- We are in our third year of a cap on the number of available beds placed on admissions to the juvenile detention facility in order to reduce the number of extra help hours needed. This creates a hardship for law enforcement, probation counselors, and the community by creating the need for difficult decisions about when/if a juvenile should be released early.
- Staff reductions in detention and the support services unit continue to affect the entire department. Specifically, the detention supervisor position that was eliminated in 2009 resulted in other detention employees having to fill the vacant detention supervisor shifts.
- Further reductions in the Juvenile Court's state grant allocations made in previous years and anticipated for 2012 are making it challenging to sustain evidence based programs in our Court, which provide funding for programs that allow this funding to continue.

- Reductions in state grant funding lead to the ability to utilize the County's Treatment Sales Tax funding for our Juvenile Drug Court and to enhance this service to court involved youth with chemical dependency issues. This funding continuation for 2012 allows Juvenile Court to continue with our Drug Court program, once funded through State Community Program funding, which has been significantly reduced.

Funds:

Juvenile Court is funded primarily from the General Fund. It also receives state funding and grants.

TOTAL EXPENDITURE & FTEs BY FUND

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	61.00	61.00	61.00	61.00
<i>Expenditures</i>				
Personnel	5,231,195	5,474,362	3,452,190	5,706,516
Internal Services	937,035	1,104,811	658,343	1,134,098
Professional Services	197,898	224,333	101,300	224,333
Operating Costs	76,338	154,638	38,966	154,638
Debt Services	3,093	-	1,949	-
<i>Department Total</i>	6,445,560	6,958,144	4,252,748	7,219,585

TOTAL REVENUE

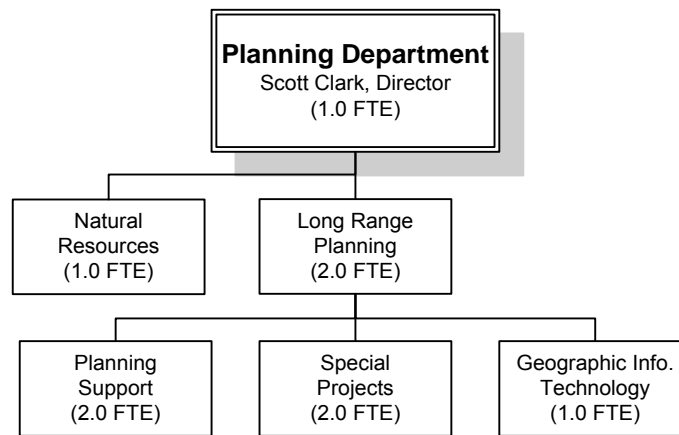
	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	245,876	149,300	146,762	149,300
From Other Funds	601,195	746,085	149,359	782,271
Misc Revenue	12,393	29,700	12,618	29,700
Grants	1,471,015	1,458,350	571,064	1,471,349
<i>Department Total</i>	2,330,480	2,383,435	879,804	2,432,620

Programs:		
Program: A810 Administration		
Description: Provides management, leadership and facility administration to the Juvenile Court. Represents department on statewide and countywide issues. Budget also includes departmental infrastructure costs.		
Budget:	2011 Budget	2012 Adopted
Expenditures	725,877	725,266
Program: A811 Parent Pay		
Description: Bills parents for their juvenile's detention time in an effort to reimburse the county for this expense. Also provides the department's accounting functions for payroll, accounts payable, and receipting.		
Budget:	2011 Budget	2012 Adopted
Expenditures	144,577	157,097
Program: A812 Court Services		
Description: Provides administrative and court service functions to the juvenile probation department, such as scheduling court hearings, filing motions, statistical information, and warrants.		
Budget:	2011 Budget	2012 Adopted
Expenditures	196,804	207,418
Program: A820 Intake & A840 Caseload Services		
Description: Supervises and monitors compliance for more than 500 juvenile offenders on community supervision to improve pro-social behavior, reduce recidivism as juveniles and adults. Provides court intake services for juveniles not on community supervision.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,368,696	1,404,198
Program: A841 Community Juvenile Accountability Act (CJAA)		
Description: Grant funding for the Functional Family Therapist position, an evidence-based program providing counseling for families referred through a risk assessment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	99,280	102,514
Program: A842 Juvenile Accountability Block Grant (JAIBG)		
Description: Federal grant used for Aggression Replacement Training (ART) program.		
Budget:	2011 Budget	2012 Adopted
Expenditures	15,766	16,350
Program: A843 Consolidated Juvenile Services		
Description: Consolidated Juvenile Services grant allows juveniles disposition alternatives so juveniles can remain in their community with treatment provided for Special Sex Offender Disposition Alternative (SSODA), At Risk, Victim/Offender Mediation, Mental Health Disposition Alternative, and Special Disposition Alternative programs.		
Budget:	2011 Budget	2012 Adopted
Expenditures	314,863	326,542

Programs:		
Program: A844 Structured Residential		
Description: Provides funding for urinalysis testing of juveniles.		
Budget:	2011 Budget	2012 Adopted
Expenditures	7,800	7,800
Program: A845 BECCA		
Description: Mandated grant funded program for truancy, youth at risk and Children in Need of Services program in the Court to ensure juveniles do not become offenders.		
Budget:	2011 Budget	2012 Adopted
Expenditures	168,034	166,607
Program: A846 Pass-Through, Diversion Services		
Description: Community Youth Services professional services payment which provides Diversion services for the Court to eligible juveniles.		
Budget:	2011 Budget	2012 Adopted
Expenditures	63,744	63,744
Program: A847 Community Juvenile Accountability Act (CJAA) Expansion		
Description: Grant funding provides Functional Family Therapy and Aggression Replacement Training to juveniles found eligible through a risk assessment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	228,536	236,657
Program: A860 Detention Services		
Description: Supervises care and custody of juveniles in a secure detention facility.		
Budget:	2011 Budget	2012 Adopted
Expenditures	3,081,407	3,214,864
Program: A862 Juvenile Medical & A864 Juvenile Dental		
Description: Provides detained juveniles with emergent dental and/or health issues to services and payment for treatment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	39,129	39,129
Program: A863 Chemical Dependency Disposition Alternative (CDDA)		
Description: The CDDA program provides grant funding for the Juvenile Drug Court Program and treatment costs.		
Budget:	2011 Budget	2012 Adopted
Expenditures	233,402	236,333

Programs:**Program:** A870 Court Appointed Special Advocate (CASA) Program**Description:** The Court Appointed Special Advocate program recruits, trains, and supports volunteers who represent dependent children in the foster care system. This program is partially grant funded.

Budget:	2011 Budget	2012 Adopted
Expenditures	270,229	315,066

Organization:**Mission:**

The Planning department will develop and revise as necessary the county's strategic, land use, and other plans to implement the Board of County Commissioner's (Board) policy initiatives and comply with state and federal mandates.

2012 Goals:

- Present for the Board's consideration the revised Critical Areas Ordinance
- Present for the Board's consideration the revised Shoreline Master Plan
- Complete Phase 1, Habitat Conservation Plan
- Present for the Board's consideration the revised Transfer of Development Rights Program
- Initiate amendments to the Comprehensive Plan regarding green house gas reductions in the areas of land use, zoning, and transportation
- Initiate Rezoning of south county subareas Grand Mound Urban Growth Area and Rochester
- Maintain 100% compliance with federal and state grant audits.

2012 Issues:

- Protracted challenges to Shorelines and the Critical Areas Ordinance could result in the expiration of grant funds and reduced staffing prior to those projects being completed.
- There is not sufficient staffing to complete all major items on the docket.

Funds:

The Planning department is funded primarily from the General Fund, but also receives state and federal grants.

Performance Measures:

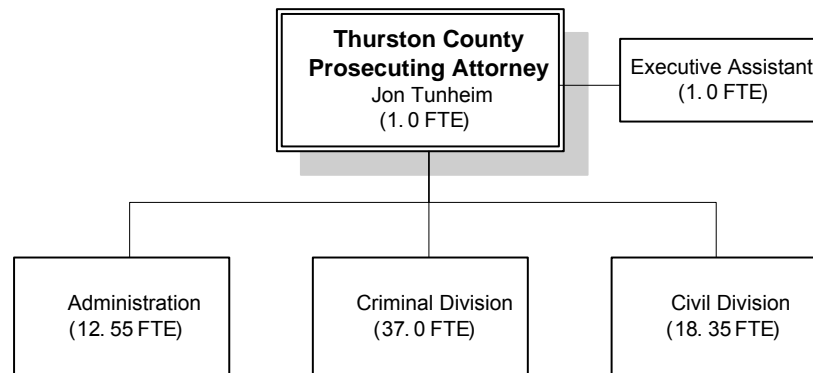
- Western Washington Growth Management Hearings Board issues a finding of compliance regarding all issues related to the 2006 challenge to Comprehensive Plan.
- Department of Commerce issues a finding of compliance for the new Critical Areas Ordinance.
- Board of County Commissioners adopts Shorelines Master Plan.
- State and federal grant agencies issue no significant findings on grant audits.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	9.00	10.00	10.00	9.00
<i>Expenditures</i>				
Personnel	760,591	1,319,616	589,133	931,853
Internal Services	293,419	175,921	119,274	154,309
Professional Services	7,564	490,157	137,442	615,844
Operating Costs	90,722	294,101	265,708	270,726
Capital Expenses	-	5,500	-	5,500
<i>Department Total</i>	1,152,296	2,285,295	1,111,557	1,978,232

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	38,347	20,140	19,285	30,658
Grants	477,724	1,329,880	515,063	1,048,252
<i>Department Total</i>	516,071	1,350,020	534,348	1,078,910

Organization:**Mission:**

The Prosecuting Attorney's Office (PAO) will perform its constitutional and statutory duties by serving as a highly skilled and innovative legal team advocating for public safety, seeking justice in criminal cases for victims and those accused, representing the interests of children, and providing effective legal services to Thurston County government.

2012 Goals:

- Continue to reduce time from first appearance to disposition in low complexity felony cases.
- Continue development of a Family Safety Team model and improve services to victims of domestic violence.
- Provide leadership and support to the Juvenile Justice Coalition's anti-gang initiative.
- Implement an in-house investigator program to support Deputy Prosecutors during trial preparation.
- Complete major case management system upgrade from Damion to JWorks.
- Complete implementation of document imaging for a paperless office in the Misdemeanor and Special Victims Teams to increase efficiency and effectiveness of prosecution.
- Implement a system to create and transfer documents electronically (e-documents) during video hearings.

2012 Issues:

The three most significant influences in the criminal justice system are:

- Addiction and substance abuse;
- Mental illness; and
- Domestic violence and child abuse.

In addition, Thurston County is experiencing an increase in street gang activity. While not yet at the level that we experienced in the mid 1990's, the increase in activity alone is concerning and must be addressed before it reaches historical levels.

The challenge for this office is to continue to effectively enforce the law as cases are presented for prosecution, and also work on proactive solutions based in prevention and education. This requires the office to look for innovative and collaborative solutions that do not require significant resources. Even so, staffing levels within the Prosecuting Attorney's Office must be maintained so as to not weaken our ability to respond to crime and risk an increase in criminal activity.

This office has also experienced a significant increase in workload in the Civil Division, mostly related to an increase in land use actions and related litigation. Additionally, there are several other county government projects requiring significant legal resources. Any reduction in resources will compromise the ability of this division to continue providing current levels of service.

Funds:

The Prosecuting Attorney's Office (PAO) is primarily financed by the General Fund but uses two additional funds.

Victim Advocate Fund 1100. This fund supports work with victims of crimes. Pursuant to RCW 7.68, revenues are generated from a percentage of fines in Superior, District and Municipal Courts, and assessments in Superior Court.

Anti-Profiteering Fund 1900. This fund was established per RCW 9A.82.110 to collect anti-profiteering case funds to support the PAOs investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	65.55	66.90	70.90	69.90
Expenditures				
Personnel	6,493,480	6,763,403	4,298,996	6,896,958
Internal Services	1,171,374	1,197,331	779,543	1,173,461
Professional Services	109,660	109,952	66,720	110,988
Operating Costs	243,538	294,852	221,191	195,114
Debt Services	6,449	8,000	4,536	8,000
Capital Expenses	-	15,000	43,045	-
Department Total	8,024,500	8,388,538	5,414,032	8,384,521

TOTAL EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	6,146,641	6,426,626	4,117,769	6,580,422
Internal Services	1,158,663	1,175,357	765,803	1,155,523
Professional Services	107,329	89,652	66,720	90,688
Operating Costs	239,994	287,852	220,186	193,114
Debt Services	6,449	8,000	4,536	8,000
Capital Expenses	-	15,000	43,045	-
Fund Total	7,659,075	8,002,487	5,218,059	8,027,747

Victim Advocate	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	346,839	336,777	181,227	316,536
Internal Services	12,578	21,831	13,645	17,681
Professional Services	2,330	300	-	300
Operating Costs	3,544	7,000	1,005	2,000
<i>Fund Total</i>	365,292	365,908	195,878	336,517

Anti-Profiteering	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	133	143	95	257
Professional Services	-	20,000	-	20,000
<i>Fund Total</i>	133	20,143	95	20,257

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
General Fund	1,739,392	1,834,929	1,091,373	1,674,191
Victim Advocate	375,769	253,519	179,029	262,523
Anti- Profiteering	468	500	231	400
<i>Department Total</i>	2,115,630	2,088,948	1,270,633	1,937,114

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	78,610	71,300	50,033	72,000
From Other Funds	271,668	215,155	108,084	215,174
Intergovernmental Revenue	194,085	202,400	131,153	226,100
Misc Revenue	15,604	4,000	5,289	4,000
Grants	1,179,425	1,342,074	796,815	1,156,917
<i>Fund Total</i>	1,739,392	1,834,929	1,091,373	1,674,191

Victim Advocate	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	193,162	190,000	133,073	193,800
Intergovernmental Revenue	70,140	35,000	22,720	37,500
Misc Revenue	17,468	13,000	7,717	11,700
Grants	94,999	15,519	15,519	19,523
<i>Fund Total</i>	375,769	253,519	179,029	262,523

Anti-Profitteering	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	468	500	231	400
Fund Total	468	500	231	400

Programs:**Program: A900-A902 Administration**

Description: Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-four percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.

Budget:	2011 Budget	2012 Adopted
Expenditures	2,174,892	2,198,494

Program: A904 Family Support Team

Description: Provides legal representation for the interests of children in child support enforcement actions referred by the State Department of Child Support. This program is fully funded by state and federal grants.

Budget:	2011 Budget	2012 Adopted
Expenditures	822,000	822,000

Program: A912 Victim Advocacy (Fund 1110)

Description: Provides advocacy services to victims in the form of information and support during interviews, court hearings and trials, assistance with safety planning and referrals to crime victims' compensation and other community resources. This program is funded by fines, penalty assessments and grants.

Budget:	2011 Budget	2012 Adopted
Expenditures	121,205	132,761

Program: A913 Target Zero (Funds 0010 & 1110)

Description: Manages grant monies from the Washington Traffic Safety Commission for the purpose of conducting high visibility, data driven emphasis patrols throughout Thurston County. The use of data driven approaches, dates and locations of emphasis patrols have proven effective in reducing traffic fatalities and serious accidents.

Budget:	2011 Budget	2012 Adopted
Expenditures	365,908	410,385

Program: A915 Anti-Profitteering (Fund 1900)

Description: The Anti-Profitteering Fund was set up to collect funds to support the Prosecutor's investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

Budget:	2011 Budget	2012 Adopted
Expenditures	20,143	20,257

Programs:**Program: A930 & A934 Felony Team**

Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,872,976	1,813,720

Program: A940 Special Victims Team

Description: Reviews all felony and misdemeanor cases referred by law enforcement in which a crime is alleged involving sexually motivated crimes or exploitation, child abuse or neglect of a child, prosecutes charged cases in either Thurston County District Court or Superior Court.

Budget:	2011 Budget	2012 Adopted
Expenditures	417,591	395,921

Program: A950 Juvenile Team

Description: Reviews all juvenile felony and misdemeanor cases referred and prosecutes those charged in Thurston County Juvenile Court.

Budget:	2011 Budget	2012 Adopted
Expenditures	460,888	400,508

Program: A960 Domestic Violence Team

Description: Reviews all felony and misdemeanor domestic violence cases (defined as those where the perpetrator is a family or household member with the victim) referred by law enforcement and prosecutes charged cases in either Thurston County District Court or Superior Court.

Budget:	2011 Budget	2012 Adopted
Expenditures	553,551	583,587

Program: A970 District Court Team

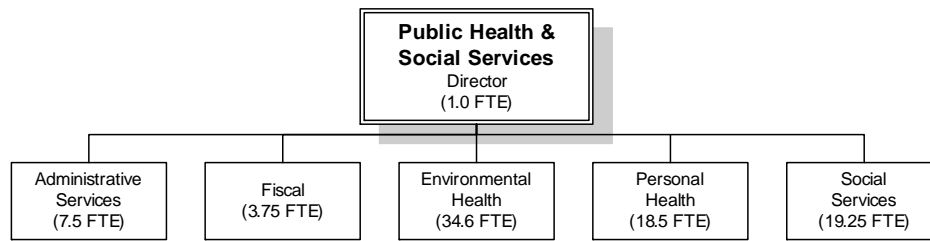
Description: Reviews and charges misdemeanor and gross misdemeanor crimes, traffic offenses, and alcohol related traffic offenses in District Court.

Budget:	2011 Budget	2012 Adopted
Expenditures	673,407	578,943

Program: A980 Civil Team

Description: Provides legal advice and opinions to all county officials and departments as well as legal representation in litigation arising from actions of a county official, department or employee who was acting within the scope of employment.

Budget:	2011 Budget	2012 Adopted
Expenditures	905,977	1,027,945

Organization:

Note: Administrative Services includes Administration , Health Officer, Epidemiology , Emergency Preparedness and Response and Vital Records and Reception.

Mission:

The mission of the Thurston County Public Health and Social Services Department is to make a positive, significant and measurable difference in the environmental, physical and mental health, safety and well-being of our community.

Purpose:

The Public Health and Social Services Department provides a mix of direct and contracted services to people in Thurston and Mason Counties. Public Health (environmental and community health) services are provided directly by a variety of licensed, trained, and experienced staff. Social Services (mental health, chemical dependency, developmental disabilities, and housing) are provided through contracts with community agencies with oversight by county staff.

2012 Goals and Performance Measures:**Improve childhood immunization rates**

The number of up-to-date immunizations among 2 year olds will increase by 20% -- from 55% to 66% at the end of 2011.

Inspections of food service establishments in Thurston County meet legal requirements

Ninety percent (90%) of regular food service establishments will be inspected on schedule.

Improve provider efficiency, effectiveness and timeliness for providing client access to mental health care

Seventy-five percent (75%) of Medicaid clients requesting services will receive an intake assessment within 14 calendar days.

Increase availability and access of co-occurring treatment services to those with both mental health and chemical dependency disorders

The number of Medicaid clients that receive co-occurring services will increase 5% in 2012.

Measure the effectiveness of Developmental Disabilities service providers to locate and place adults in Individual Supported Employment placements

The number of adults with developmental disabilities authorized to receive employment services who are placed and work for at least one month during the year will increase by 5% in 2012.

2012 Issues:**Department Efficiencies over the Last Decade**

The Public Health and Social Services Department has streamlined functions, reduced staff, sought additional resources outside county government, and increased technology use for decades. Comparing the structure and functions of the department from 2000 to 2011, these actions have been taken:

- Twenty-nine (29) FTEs have been eliminated, including the Deputy Director, two division directors, supervisors, technical and support staff.
- The department was re-organized and consolidated from eight divisions to five.
- The department added Workforce Development and assisted in successful development of and transition to a non-profit agency to provide the services in Grays Harbor, Lewis, Mason, Pacific, and Thurston Counties.
- All clinical services have been transferred to community agencies (Family Planning and WIC).
- New programmatic responsibilities have been incorporated (Veterans' Assistance and Housing).
- Program functions have been consolidated, resulting in fewer program areas overall (Education and Outreach for both Personal Health and Environmental Health are now one, rather than two, programs.)
- Use of technology has increased (on line records are available; nurses use electronic charting; disease reports are received electronically).
- The Department established a Quality Improvement Council consisting of representatives from all divisions of the department. The goal of the Quality Improvement Council is to help create and operationalize continuous quality improvement plans and processes within the department.
- Every vacant position, whether by retirement, resignation, or any other reason, is critically examined for elimination, re-assignment of duties, or filling.
- New revenue sources are continually sought. The department applies for a new grant once or twice each month, depending on availability and fit with the department and county mission.

During 2011 the Department Director called together a workgroup to examine the functions and structure of a number of program areas across the Personal Health and Environmental Health Divisions. Functional areas are being identified, common reporting and investigation methods have been discussed, and consolidation of support functions have been accomplished.

Fund sources

Each division uses a mix of taxes, fees, grants, operating transfers, intergovernmental funds, and interest earnings. The County General Fund supports services provided in the Public Health Division only. The department will need to continue to manage all funding sources to maximize service delivery systems. Each division has different funding challenges and a variety of service delivery systems. In order to maximize the capability of each division, staff will continue to identify best practices and share among the divisions. Staff will seek to ensure efficient, expedient responses to overwhelming needs in our community.

Decreasing revenue, increasing expenses

- Revenues are not keeping pace with cost of providing service. State and federal funding is likely to be reduced within the current budget year, and again in the coming budget year.
- The Public Health Division undesignated fund balance is currently below the minimum policy level, and projected to be \$275,000 at the end of 2011. Revenue enhancement and/or service level reductions will be necessary to achieve a minimum level of fund balance.

Changes from 2011 Budget:

The department anticipates 2012 budget amendments due to state and federal revenue reductions.

- The 2011 Legislature and the Governor did not finish state budget work until mid-June. Revenue projections for the State continue to decline and may require additional budget reductions in 2011 and 2012.
- Federal reductions are likely due to the Joint Committee on Budget Reduction activities in response to federal budget challenges. We anticipate federal reductions to public health preparedness, immunizations, mental health, chemical dependency, and housing programs.

Since late 2007 the permit-related functions of the Environmental Health Division have experienced extreme reductions in applications. In response to a widening gap between revenues and expenditures, staffing was reduced and reorganized and technology has been improved. These actions have resulted in a balance between revenues and expenditures, and the gap has been narrowed to the point of balance. In order to close the gap, the department will use a portion of ending fund balance for the next two years in credit to these permit-related program areas. It is anticipated the program will be fully functioning in balance by 2014.

Policy level proposals included in the proposed 2012 department budget include:

- Reduction of \$140,000 in state funding for communicable disease control, resulting in elimination of 2.0 FTE (one currently vacant).
- Elimination of Medicaid Maternity Support program, resulting in elimination of 0.75 FTE (currently vacant).
- Reduction of funding for chronic disease prevention activities, resulting in elimination of 0.5 FTE (currently vacant).
- Nominally increase Time of Transfer program fees to recover costs currently borne by Resource Stewardship for this service.
- Requesting \$6,000 in Treatment Sales Tax funding for annual maintenance costs of Nurse Family Partnership web based software system, Nightingale Notes.
- Move all Environmental Health Division staff from the Courthouse Complex to the Lilly Road building to consolidate Public Health & Social Services Department and increase efficiencies of staff.
- Create 1 FTE Senior Environmental Health Specialist for Onsite/Land Use/Drinking Water Permitting program supported by permit fees. This position is needed to address span of control issues, allow the current Environmental Health Program Manager to focus on complex regulations and procedures, and enable the division to implement and complete a variety of projects that are currently not moving forward due to lack of staff resources.

- Accept two new funding sources from the Washington State Department of Commerce for the Housing Program: Consolidated Homeless Grant (redirect of current contracts from Commerce to the County for subcontract to community agencies) and Housing and Essential Needs Grant (formerly called Disability Lifeline).
- Reclassify a position in the Chemical Dependency program to better address development of services for individuals with both chemical dependency and mental health treatment needs.
- Extend a position in the Developmental Disabilities program through the end of 2012.
- Accept Medicaid funds for community hospital mental health treatment and pass to hospitals to assure treatment for those in need.
- Improve the capability of the mental health treatment provider to implement electronic health records and upgrade the Mental Health Management Information System to prepare for health system reforms.

Funds:

Public Health and Social Services (PHSS) operates within four special revenue funds and one enterprise fund. The majority of the revenues used by this department are accounted for in fund 1500.

Public Health and Social Services Fund 1500. This fund provides public health services, including personal and environmental health, and emergency preparedness. Social Services develop community systems that provide mental health and chemical dependency services.

Veterans Assistance Fund 1200. This fund provides assistance to eligible Thurston County veterans and their families.

Housing and Community Renewal Fund 1400. This fund provides planning and grant management services for housing development and homelessness prevention.

Technology Replacement Fund 1490. This fund accounts for the planned expenditures for hardware replacement and software development.

Community Loan Repayment fund 4510. This fund accounts for the operations of a state funded loan program to county citizens to upgrade and improve failing septic systems.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Public Health	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	74.35	70.10	68.60	65.35
Expenditures				
Personnel	6,207,661	6,238,951	3,979,050	6,197,010
Internal Services	1,153,537	1,458,024	956,752	1,335,780
Professional Services	379,829	512,563	235,111	442,487
Operating Costs	471,084	694,950	323,831	619,407
Debt Services	7,565	3,705	4,722	3,705
Capital Expenses	-	-	16,330	0
Transfers to Other County Funds	41,739	32,304	32,304	35,512
Department Total	8,261,416	8,940,497	5,548,100	8,633,901

Social Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	56.25	19.25	19.25	19.25
Expenditures				
Personnel	4,613,842	1,785,420	1,106,075	1,903,000
Internal Services	1,159,706	847,369	636,703	838,497
Professional Services	33,620,253	34,586,428	19,249,547	34,968,447
Operating Costs	2,047,737	227,183	72,579	163,448
Debt Services	872	1,400	1,083	1,300
Capital Expenses	37,446	70,000	-	500,000
Transfers to Other County Funds	91,091	29,564	22,243	31,973
Department Total	41,570,946	37,547,364	21,088,231	38,406,665

EXPENDITURES BY FUND

Veterans	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	96,756	102,277	66,749	105,507
Internal Services	24,391	26,212	17,561	27,695
Professional Services	77,243	76,000	38,540	76,000
Operating Costs	157,170	194,180	103,304	193,480
Transfers to Other County Funds	9,864	8,704	8,704	11,912
<i>Fund Total</i>	365,424	407,373	234,859	414,594

PHSS Technology	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Internal Services	1,377	3,749	2,499	3,488
Professional Services	5,000	60,000	22,305	20,000
Operating Costs	6,002	40,160	21,281	51,656
<i>Fund Total</i>	12,379	103,909	46,085	75,144

Public Health	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	6,110,905	6,136,674	3,912,301	6,091,503
Internal Services	1,126,855	1,426,632	935,737	1,303,241
Professional Services	236,275	276,563	122,366	196,487
Operating Costs	307,912	460,610	199,247	374,271
Debt Services	7,565	3,705	4,722	3,705
Capital Expenses	-	-	16,330	-
Transfers to Other County Funds	31,875	23,600	23,600	23,600
<i>Fund Total</i>	7,821,388	8,327,784	5,214,303	7,992,807

Community Loan #1	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Internal Services	914	1,431	954	1,356
Professional Services	61,311	100,000	51,900	150,000
Fund Total	62,225	101,431	52,854	151,356

Housing/Community Renewal	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	198,100	199,204	130,246	206,783
Internal Services	57,154	56,882	37,963	58,062
Professional Services	2,563,394	4,495,196	1,688,930	4,858,288
Operating Costs	8,684	4,115	3,908	3,750
Transfers to Other County Funds	19,877	22,564	15,243	24,973
Fund Total	2,847,210	4,777,961	1,876,290	5,151,856

Social Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	1,054,423	1,586,216	975,829	1,696,217
Internal Services	592,245	790,487	598,740	780,435
Professional Services	22,626,034	29,141,232	17,560,617	30,110,159
Operating Costs	78,224	223,068	68,671	159,698
Debt Services	872	1,400	1,083	1,300
Capital Expenses	-	70,000	-	500,000
Transfers to Other County Funds	5,250	7,000	7,000	7,000
Fund Total	24,357,047	31,819,403	19,211,940	33,254,809

RSM/IRRMA - Thurston	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Professional Services	-	950,000	-	-
Fund Total	-	950,000	-	-

TOTAL REVENUE

Public Health	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Veterans	350,492	327,575	173,302	300,475
PH SS Technology	45,301	33,800	33,022	33,800
Public Health	7,970,417	8,329,918	5,159,761	8,168,191
Community Loan #1	16,117	133,500	62,153	183,500
Department Total	8,382,327	8,824,793	5,428,239	8,685,966

Social Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Workforce Development	14,472,968	-	-	-
Housing/Community Renewal	2,736,031	4,508,439	1,634,844	5,406,818
Social Services	26,096,107	30,807,813	19,952,228	32,053,998
RSN/IRRMA-Thurston	31,168	35,000	11,158	-
Department Total	43,336,274	35,351,252	21,598,230	37,460,816

REVENUE BY FUND

Veterans	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	327,111	307,700	164,303	291,700
Intergovernmental Revenue	6,210	800	4,076	3,700
Misc Revenue	17,171	19,075	4,923	5,075
Fund Total	350,492	327,575	173,302	300,475

PHSS Technology	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	42,007	31,800	31,800	31,800
Misc Revenue	3,294	2,000	1,222	2,000
Fund Total	45,301	33,800	33,022	33,800

Public Health	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	912,246	1,207,529	805,019	1,207,529
Fees and Licenses	3,117,347	3,674,236	1,939,608	3,703,443
From Other Funds	331,717	435,717	144,623	349,788
Intergovernmental Revenue	930,364	782,051	714,689	754,007
Misc Revenue	290,523	288,621	300,276	261,890
Grants	2,388,221	1,941,764	1,255,545	1,891,534
Fund Total	7,970,417	8,329,918	5,159,761	8,168,534

Community Loan #1	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	16,117	133,500	62,153	183,500
Fund Total	16,117	133,500	62,153	183,500

Housing/Community Renewal	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	48,769	58,607	39,071	58,607
Taxes	18	-	-	-
Fees and Licenses	1,441,619	1,399,000	939,400	1,411,657
Misc Revenue	40,136	50,000	16,543	50,000
Grants	1,205,489	3,000,832	639,829	3,886,544
Fund Total	2,736,031	4,508,439	1,634,844	5,406,818

Social Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	53,982	75,000	27,056	75,000
Taxes	458,809	805,300	480,645	776,000
From Other Funds	614,363	1,333,705	592,875	1,263,826
Intergovernmental Revenue	15,506,387	16,427,251	12,614,756	17,839,289
Misc Revenue	194,795	188,250	19,193	250,250
Grants	9,267,770	11,978,307	6,217,704	11,849,633
Fund Total	26,096,107	30,807,813	19,952,228	32,053,988

RSN/IRRMA - Thurston	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	31,168	35,000	11,158	-
Fund Total	31,168	35,000	11,158	-

Public Health

Programs:

Program: D210 Health Officer - Administration

Description: The position of Health Officer is mandated by RCW 70.24.024. The Health Officer is the lead role in assessing public health needs of the community and assuring efforts are taken to meet those needs.

Budget:	2011 Budget	2012 Adopted
Expenditures	222,815	236,185

Program: D211 Public Health - Administration

Description: Management and oversight of both Public Health and Social Services to include planning, monitoring, evaluation and policy development. Community leadership and planning in development of systems and processes to facilitate community involvement.

Budget:	2011 Budget	2012 Adopted
Expenditures	739,409	448,281

Program: D216 Fiscal/Business Management - Administration

Description: This program provides overall financial management and policy development for both Public Health and Social Services to include budget development, budget monitoring, grants and contract management, accounts payable, accounts receivable, payroll, fixed assets and information technology.

Budget:	2011 Budget	2012 Adopted
Expenditures	300,442	290,793

Program: D279 Epidemiology - Administration

Description: Epidemiology is the science upon which public health practice is built. The epidemiology section provides assessment, disease surveillance and program evaluation services for the department.

Budget:	2011 Budget	2012 Adopted
Expenditures	41,927	80,180

Program: D290 Treatment Sales Tax Evaluations & Administration of Other Funds

Description: Provision of technical expertise and administrative support for the evaluation of services performed with tax revenue collected from the Treatment Sales Tax and Fund 1500 cost allocation of administrative costs to Funds 1200 and 1400.

Budget:	2011 Budget	2012 Adopted
Expenditures	153,948	106,236

Programs:**Program: D288 Emergency Response Preparedness - Administration**

Description: Provision of infrastructure for public health preparedness and response to bioterrorism, outbreaks of infectious disease, public health threats and emergencies and coordination of Medical Reserve Corps. As of 2010 Thurston County no longer has regional lead responsibilities. Thurston County remains a member of the five-county group and lead responsibilities are shared among all counties.

Budget:	2011 Budget	2012 Adopted
Expenditures	116,558	109,765

Program: D300 Technology Replacement - Administration (Fund 1490)

Description: Planned expenditures for technology that allows staff to have up-to-date and appropriate tools to support their work. This replacement schedule was modified in 2009 from four-year replacement to five-year replacement.

Budget:	2011 Budget	2012 Adopted
Expenditures	103,909	75,144

Program: D215 Environmental Health – Administration

Description: Environmental Health Administration is responsible for the overall operation of the division's programs and activities. Activities include: assuring programs and services are consistent with public health standards; setting and meeting county and department goals and policies; assuring appropriate response to consumer requests and services.

Budget:	2011 Budget	2012 Adopted
Expenditures	347,456	340,059

Program: D252 Environmental Health – Drinking Water

Description: The Drinking Water Program includes services and activities related to the planning, development and on-going operation of safe drinking water systems. Activities include review of proposed drinking water supplies for all land use and building projects to assure compliance; siting of wells or other drinking water sources, water system plans and routine water quality monitoring.

Budget:	2011 Budget	2012 Adopted
Expenditures	135,637	153,629

Program: D253 Environmental Health – Solid Waste

Description: Solid waste enforcement activities are the responsibility of local health departments. Program objectives include overseeing all permitted solid waste facilities in the county, providing technical and regulatory interpretations about disposal and responding to citizen complaints on illegal waste disposal.

Budget:	2011 Budget	2012 Adopted
Expenditures	221,554	199,712

Programs:**Program: D254 & D294 Environmental Health – On Site/Land Use/O&M**

Description: This program provides services/activities related to the planning and provision of safe collection, treatment and disposal of residential sewage and services/activities related to planning and the provision of environmentally sound uses of land. The program also provides educational opportunities for sewage system owners and assures that both small and large sewage disposal systems are properly operated.

Budget:	2011 Budget	2012 Adopted
Expenditures	944,645	961,327

Program: Environmental Health – On Site System Financial Assistance (Fund 4510)

Description: This program administers several low interest loan and grant programs to help those who need financial assistance to repair failing septic systems.

Budget:	2011 Budget	2012 Adopted
Expenditures	101,431	151,356

Program: D256 Environmental Health – Food

Description: Services and activities include assuring that safe food is provided to the public. Includes educational efforts directed toward the public and food service operators/handlers, implementing applicable state and local regulations governing retail food establishments, public education, food handler permits, inspection of food establishments, investigating complaints of unsafe food handling practices and taking enforcement action as needed.

Budget:	2011 Budget	2012 Adopted
Expenditures	773,537	828,342

Program: D257 Environmental Health – Hazardous Waste

Description: This program is responsible for implementing the county's Hazardous Waste Plan, participating in implementation of Pesticide Use Policy; providing assistance to other county departments on hazardous waste issues; evaluating properties suspected of contamination with hazardous materials; providing site analysis, soil sampling, ground and surface water sampling of contaminated sites; participating in drug lab investigations; providing spill response and conducting initial investigations of suspected contaminated sites, and developing outreach and education programs for the general public.

Budget:	2011 Budget	2012 Adopted
Expenditures	732,888	919,811

Program: D258 Environmental Health – Living Environment

Description: This program provides services and activities to decrease risk or injury from environmental risks. Activities include reviewing plans and inspections of schools, camps, shelters, temporary housing, swimming pools, spas, and water parks. The program also provides response to noise complaints and animal-to-human disease control.

Budget:	2011 Budget	2012 Adopted
Expenditures	218,865	240,725

Programs:		
Program: D259 Environmental Health – Gravel Mines		
Description: Activities include review of new and existing gravel mines based on standards established by ordinance of the Board of County Commissioners.		
Budget:	2011 Budget	2012 Adopted
Expenditures	14,482	9,160
Program: D260 Environmental Health – Ground and Surface Water		
Description: Services and activities include assessment and protection of overall water resources in the community's ground and surface waters. Includes investigations, collection and analysis of data, identifying pollution sources, developing pollution prevention plans, undertaking remedial actions, responding to contamination incidents, promoting water resource protection in the community, monitoring surface waters including swimming, boating and shellfish growing areas.		
Budget:	2011 Budget	2012 Adopted
Expenditures	708,449	742,887
Program: D272 Environmental Health - Laboratory		
Description: The Environmental Health Laboratory is certified by the State Department of Ecology and Department of Health. The lab conducts bacterial analyses of drinking water, surface water, and samples suspected of contamination by sewage and nitrate analysis.		
Budget:	2011 Budget	2012 Adopted
Expenditures	198,287	218,234
Program: D299 Environmental Health – Ground and Surface Water ER&R		
Description: This program records user fees and replacement/maintenance costs of ground and surface water monitoring equipment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,780	1,780
Program: D212 Personal Health – Client Reception		
Description: Services and activities in this program represent the central infrastructure support section for the Lilly Road building. Activities include central reception, records and client registration.		
Budget:	2011 Budget	2012 Adopted
Expenditures	101,007	100,837
Program: D213 Personal Health - Administration		
Description: Personal Health Administration is responsible for overall operation of the division programs. Activities include assuring program and services are consistent with public health standards, meeting and setting department goals and policies and assuring that the needs of the community are met.		
Budget:	2011 Budget	2012 Adopted
Expenditures	226,782	233,982

Programs:**Program: D222 Personal Health – Maternal Child Health**

Description: Activities in this program promote healthy pregnancies and positive birth and parenting outcomes. Services include home visitation to high-risk populations (Nurse Family Partnership), maternity support and case management, early intervention services to families at high risk for child abuse and provision of resource information and referrals.

Budget:	2011 Budget	2012 Adopted
Expenditures	909,730	821,030

Program: D232 Personal Health – Immunizations

Description: This program provides services to administer and distribute vaccine for vaccine preventable diseases for individuals of all ages. Activities include administration of vaccine to individuals who do not have access to healthcare due to financial barriers, provision of adult vaccines and travel vaccine services. Staff works in cooperation with private and public agencies to provide mass clinics in assuring those groups at risk are immunized.

Budget:	2011 Budget	2012 Adopted
Expenditures	138,151	122,272

Program: D233 Personal Health – Sexually Transmitted Disease (STD)

Description: Services in the STD program include contact follow-up of individuals with sexually transmitted diseases to prevent disease transmission. We work with local providers to assure appropriate treatment and education for exposed individuals.

Budget:	2011 Budget	2012 Adopted
Expenditures	50,150	37,940

Program: D234 Personal Health – Communicable Disease Investigation

Description: Services in Communicable Disease include controlling the spread of TB and other communicable diseases through surveillance, tracking, prevention and treatment. This section receives all communicable disease reports for the county and responds to inquiries from the media, general public and medical professionals.

Budget:	2011 Budget	2012 Adopted
Expenditures	499,577	419,232

Program: D235 Personal Health – HIV/AIDS Prevention

Description: This program provides prevention services for persons infected with the HIV virus. Activities include counseling and testing high risk populations, syringe exchange, community awareness/outreach, surveillance of infected individuals, clinical care and intervention and community planning.

Budget:	2011 Budget	2012 Adopted
Expenditures	201,482	152,180

Program: D249 Personal Health – Chronic Disease Prevention

Description: This program has created innovative, effective and integrated community driven programs to promote healthy lifestyle choices and emphasize early detection, prevention, control and reduction of chronic diseases, particularly diabetes, asthma and obesity in Thurston County.

Budget:	2011 Budget	2012 Adopted
Expenditures	239,245	124,327

Programs:**Program: D271 Personal Health – Vital Records**

Description: The Vital Records program registers, certifies and issues certificates for births and deaths. Vital Records staff (Deputy Registrars) have access to birth and death records for any occurrence in Washington State.

Budget:	2011 Budget	2012 Adopted
Expenditures	88,981	93,901

Program: B660-B662 Veteran's Programs (Fund 1200)

Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veteran's Assistance Fund is funded by a portion of County Property Tax per RCW 73.08.

Budget:	2011 Budget	2012 Adopted
Expenditures	407,373	414,594

Social Services**Programs:****Program: D611 Chemical Dependency – Administration**

Description: This program is responsible for implementing the program agreement between the county and the Division of Alcohol and Substance Abuse (DASA). Activities include administrative support, contract monitoring, program planning, budgeting and evaluation, plan implementation and program coordination.

Budget:	2011 Budget	2012 Adopted
Expenditures	334,659	428,762

Program: D612 Chemical Dependency – Continuing Education / Training

Description: Contractual services to support educational programs, training projects and / or other professional development programs.

Budget:	2011 Budget	2012 Adopted
Expenditures	0	15,000

Program: D621 - D622 Chemical Dependency – Prevention

Description: Contractual prevention services are designed to delay or reduce the use of alcohol and other drug abuse in children who have not yet begun to use and abuse, and those who are experimenting. The goal of prevention services is to reduce the negative consequences of alcohol and drug abuse in society and thus reduce the need for future treatment services.

Budget:	2011 Budget	2012 Adopted
Expenditures	187,454	262,014

Programs:		
Program: D623 Chemical Dependency – Community Prevention Training		
Description: Contractual services to provide or attend training designed to support the increased capacity of prevention providers.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	7,500
Program: D631 Chemical Dependency – Community Outreach, Intervention and Referral		
Description: Contractual services to provide outreach and intervention to hard-to-reach individuals (abusers and addicts) and to link these individuals with assessments and treatment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	19,938
Program: D634 Chemical Dependency – Pregnant and Parenting Outreach and Referral		
Description: Contractual services offered by mobile or outreach staff at community sites to identify pregnant, post-partum and parenting women who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	60,000
Program: D635 Chemical Dependency – Youth Outreach, Referral and Intervention Services		
Description: Contractual services offered by mobile or outreach staff at community sites to identify hard-to-reach youth who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	23,878
Program: D641 Chemical Dependency – Crisis Services (Crisis Clinic)		
Description: Contractual services which provide community phone referral resource for substance abuse issues. Phone workers refer clients to all chemical dependency services in Thurston and Mason Counties.		
Budget:	2011 Budget	2012 Adopted
Expenditures	21,343	35,000
Program: D642 Chemical Dependency – Detoxification Services		
Description: Contractual services for the care and treatment in a residential setting of persons intoxicated or incapacitated by alcohol or drugs during the period in which the person recovers from the transitory effects of acute alcoholism or drug dependence. Detoxification services are available to individuals experiencing alcohol and/or drug withdrawal symptoms seven days a week, 24 hours a day.		
Budget:	2011 Budget	2012 Adopted
Expenditures	452,236	257,369

Programs:		
Program: D644 Chemical Dependency – Involuntary Commitment		
Description: Contractual services employed to identify and evaluate alcohol and drug involved individuals to determine if they are gravely disabled and requiring protective custody, detention, or involuntary commitment services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	42,501	65,000
Program: D653 Chemical Dependency – Adult Outpatient		
Description: Contractual services providing outpatient treatment for the addiction of alcohol and other drugs. Eligible adults receive an assessment and referral to inpatient and/or outpatient treatment services as appropriate to their need.		
Budget:	2011 Budget	2012 Adopted
Expenditures	921,503	1,502,898
Program: D655 Chemical Dependency – Pregnant, Parenting and Postpartum Women (PPW) Outpatient		
Description: Contractual services designed for pregnant, parenting and postpartum women with custody of children 17 years or younger who are attempting to regain custody. Eligible clients may receive outpatient treatment, assistance with childcare and transitional housing services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	123,159	50,000
Program: D657 Chemical Dependency – Youth Outpatient		
Description: Contractual services providing treatment for the misuse, abuse or addiction of alcohol and other drugs. Eligible youth, ages 10 through 20, receive an assessment and inpatient and/or outpatient treatment services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	607,234	313,395
Program: D662 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Transportation		
Description: Contractual services for the provision of transportation to and from chemical dependency treatment programs for eligible ADATSA clients.		
Budget:	2011 Budget	2012 Adopted
Expenditures	4,230	10,700
Program: D663 Chemical Dependency – ADATSA Living Stipends		
Description: Contractual services for the disbursement of funds to eligible clients authorized through an ADATSA assessment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	108,240

Programs:		
Program: D651 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Outpatient		
Description: Contractual services for the provision of outpatient treatment services following a residential treatment program for those qualified for ADATSA services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	108,926	65,000
Program: D671 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Assessment		
Description: Contractual services for the provision conducting assessments to determine level of care for ADATSA services. ADATSA assessments are more comprehensive when compared to a typical chemical dependency treatment assessment because the client has more complex needs and addictions.		
Budget:	2011 Budget	2012 Adopted
Expenditures	99,725	0
Program: D659 Chemical Dependency – Opiate Treatment		
Description: Contractual services for outpatient methadone treatment and rehabilitative services for opiate dependent individuals. Services include methadone treatment, detoxification, counseling, HIV education and testing, drug screen urinalysis and medical evaluation.		
Budget:	2011 Budget	2012 Adopted
Expenditures	564,657	454,112
Program: D664 Chemical Dependency – Adult Case Management		
Description: Contractual services provided by chemical dependency professionals who assist clients in gaining access to needed medical, social, education and other services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	110,607	114,629
Program: D666 Chemical Dependency – Youth Case Management		
Description: Contractual services to provide case management to youths.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	10,500
Program: D667 Chemical Dependency – Child Care Services		
Description: Contractual services providing licensed childcare for alcohol or drug addicted parents while receiving chemical dependency treatment services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	30,000	38,000

Programs:		
Program: D669 Chemical Dependency – Housing Support Services		
Description: Contractual services for the provision of transitional residential housing costs for eligible pregnant, parenting, or postpartum clients. Costs include facilitating contacts and appointments for community resources for medical care, financial assistance, social services, vocational, childcare needs, outpatient treatment services and permanent housing services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	115,241	0
Program: D677 Chemical Dependency – Screening Tests		
Description: Contractual services for the provision of screening tests, such as urinalysis or breathalyzers to identify a patient's use of drugs or alcohol.		
Budget:	2011 Budget	2012 Adopted
Expenditures	29,400	82,000
Program: D681 Chemical Dependency – Intensive Inpatient Residential Treatment Services		
Description: Contractual services for a concentrated program of chemical dependency treatment, counseling, education and related activities in an inpatient facility.		
Budget:	2011 Budget	2012 Adopted
Expenditures	0	5,000
Program: D500 Human Services Review Council (HSRC)		
Description: Thurston County's contribution to HSRC, a council comprised of elected officials and citizen representatives that provides funding recommendations to the cities of Lacey, Olympia, Tumwater, and Thurston County, to address human service needs in the community.		
Budget:	2011 Budget	2012 Adopted
Expenditures	75,000	75,000
Program: D550 Children and Family Services – Community Network		
Description: The department provides fiscal agent services for the Thurston Community Network.		
Budget:	2011 Budget	2012 Adopted
Expenditures	35,000	35,000
Program: Regional Support Network (RSN) – Risk Reserve (Fund 1510)		
Description: This program accounts for the reserve as required by the Department of Social and Health Services (DSHS) for inpatient and outpatient costs in the event these expenditures exceed operational funding levels. This fund was abolished in 2011 and moved to fund 1500.		
Budget:	2011 Budget	2012 Adopted
Expenditures	950,000	0

Programs:**Program: D411 Regional Support Network (RSN) - Administration**

Description: This program is responsible for overall operation of the RSN. Activities include planning, coordination, contracting, fiscal and contract monitoring, general clerical support and provision of oversight in all RSN programs.

Budget:	2011 Budget	2012 Adopted
Expenditures	479,613	497,205

Program: D424 Regional Support Network (RSN) – Inpatient Treatment

Description: Contractual services, funding and utilization monitoring for mental health treatment in an inpatient psychiatric hospital or the Evaluation and Treatment (E&T) facility, available 24 hours a day for evaluation, diagnostic and therapeutic purposes.

Budget:	2011 Budget	2012 Adopted
Expenditures	2,664,876	2,615,640

Program: D425 Regional Support Network (RSN) – Involuntary Commitment Act (ITA) Crisis and Commitment

Description: Contractual services related to involuntary commitments (WAC 388-865-0452 through 454, 71.05 RCW and 71.35 RCW) including county designated mental health professional costs. Services include Designated Mental Health Professional (DMHP) evaluation, commitment and detention.

Budget:	2011 Budget	2012 Adopted
Expenditures	861,744	861,744

Program: D426 Regional Support Network (RSN) – ITA Judicial Services

Description: This program includes judicial costs related to involuntary commitments including required expert witness costs, Court Commissioner, Clerk, Prosecuting Attorney, Assigned Council and facility expenses.

Budget:	2011 Budget	2012 Adopted
Expenditures	252,000	240,000

Program: D427 Regional Support Network (RSN) – Other Direct Service Costs

Description: Contractual services for the provision of services that do not fit in any other program category. This budget includes Western State Hospital Reimbursement and Direct Care Compensation Increase for mental health workers.

Budget:	2011 Budget	2012 Adopted
Expenditures	30,000	0

Program: D428 Regional Support Network (RSN) – Medicaid Personal Care

Description: These are funds that are provided to Aging and Disability Services for costs related to providing Medicaid Personal Care used by the RSN for consumers who are disabled due solely to psychiatric disability.

Budget:	2011 Budget	2012 Adopted
Expenditures	120,000	168,000

Programs:**Program: D431 Regional Support Network (RSN) – Utilization Management**

Description: This program includes costs for activities designed to ensure that adequate quality care is provided to eligible clients. Activities include development of placement criteria, determination of eligibility, authorization of treatment services, conducting utilization management activities, an independent quality review team function and other quality assurance functions.

Budget:	2011 Budget	2012 Adopted
Expenditures	598,172	641,877

Program: D432 Regional Support Network (RSN) – Information Services

Description: This program includes costs incurred for the maintenance of a patient and encounter data tracking system for service recipients per RCW 71.24.035 and development and report functions. Includes information services staff, equipment, software, data lines and all costs associated with the mental health information services system.

Budget:	2011 Budget	2012 Adopted
Expenditures	467,283	1,062,080

Program: D433 Regional Support Network (RSN) – Public Information

Description: Contractual services for the provision of consultation, education and public information activities related to mental health services.

Budget:	2011 Budget	2012 Adopted
Expenditures	15,720	15,720

Program: D434 Regional Support Network (RSN) – Other Direct Service Support Costs

Description: This program includes direct services that do not fit in any other program category. This budget includes Intensive Tenant Support, Consumer Affairs and Mental Health Forum costs that are necessary to maintain the mental health treatment system.

Budget:	2011 Budget	2012 Adopted
Expenditures	22,560	17,280

Program: D438 Regional Support Network (RSN) – Ombudsman

Description: This program represents the costs to provide an independent ombudsman service consistent with RCW 388-865-250 to help consumers and family members resolve conflicts arising during treatment services.

Budget:	2011 Budget	2012 Adopted
Expenditures	54,750	61,173

Program: D441 Regional Support Network (RSN) – Crisis Services

Description: Contractual services for the provision of evaluation and treatment of individuals experiencing a mental health related crisis. Crisis services are available on a 24 hour basis and are intended to stabilize the person in crisis, prevent further deterioration and provide immediate treatment and intervention.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,733,700	1,553,244

Programs:**Program: D442 Regional Support Network (RSN) – Evaluation & Treatment Services**

Description: Contractual services for the provision of treatment provided in a freestanding, inpatient, residential (non-hospital) facility for medically necessary evaluation and treatment to the individual who would otherwise meet hospital admission criteria. Services are provided for individuals who pose an actual or imminent danger to self, others, or property due to a mental illness or who have experienced a marked decline in their ability to care for themselves due to the onset or exacerbation of a psychiatric disorder. Services may be voluntary or involuntary and funded with both Medicaid and state funding.

Budget:	2011 Budget	2012 Adopted
Expenditures	4,471,386	4,800,398

Program: D443 Regional Support Network (RSN) – Services In Residential Settings

Description: Contractual services for specialized rehabilitation service for individuals that can succeed in a residential setting.

Budget:	2011 Budget	2012 Adopted
Expenditures	990,768	891,684

Program: D444 Regional Support Network (RSN) – Other Outpatient Services

Description: Contractual services for the provision of other outpatient services not categorized in specific outpatient program that offer individuals appropriate and cost-effective care. Costs can include Brief Intervention Treatment, Day Support, Family Treatment, Group Treatment, Medication Management, High Intensity Treatment, Rehabilitation Case Management and Stabilization Services.

Budget:	2011 Budget	2012 Adopted
Expenditures	8,431,873	9,300,560

Program: D445 Regional Support Network (RSN) – 3(B) Waiver Services

Description: Contractual services for the provision of providing Supported Employment services, Respite Care and mental health consumer support through a consumer operated Clubhouse.

Budget:	2011 Budget	2012 Adopted
Expenditures	285,912	354,312

Program: D451 Regional Support Network (RSN) – Jail Services

Description: Contractual services for the provision of mental health services for mentally ill offenders while confined in county or city jail. These services are for both adults and juveniles. These services are intended to facilitate transition to mental health services, re-establish disability benefits and access to programs upon offender release from confinement.

Budget:	2011 Budget	2012 Adopted
Expenditures	444,146	456,128

Program: D453 Regional Support Network (RSN) – Program for Active Community Treatment

Description: Contractual services for the provision of high intensity programs for community treatment teams. These teams offer services in the community that allow individuals to receive care in a least restrictive environment that allows for successful integration into the community.

Budget:	2011 Budget	2012 Adopted
Expenditures	882,804	882,004

Programs:		
Program: D454 Regional Support Network (RSN) – Other Direct Service-Pilot Programs		
Description: Contractual services for the provision of promising practices and evidence-based prevention and treatment programs. This budget includes Tribal Services, Children’s Evidence-Based Practice and Mental Health Access Project.		
Budget:	2011 Budget	2012 Adopted
Expenditures	790,390	757,381
Program: D455 Regional Support Network (RSN) – Adapted Living Skills		
Description: Contractual services for the provision of community services as alternatives to placing consumers in the Program for Adapted Living Skills.		
Budget:	2011 Budget	2012 Adopted
Expenditures	314,256	0
Program: D458 Regional Support Network (RSN) – Project for Assistance in Transition from Homelessness (PATH)		
Description: To provide contractual services under the PATH.		
Budget:	2011 Budget	2012 Adopted
Expenditures	82,428	84,480
Program: D810 Developmental Disabilities – Administration		
Description: This program is responsible for the administration of developmental disability programs. Activities include program planning, budgeting, contracting, monitoring, evaluation and coordination.		
Budget:	2011 Budget	2012 Adopted
Expenditures	543,270	486,335
Program: D830 Developmental Disabilities – Training		
Description: This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.		
Budget:	2011 Budget	2012 Adopted
Expenditures	80,916	55,000
Program: D762 & D862 Developmental Disabilities – Group Supported Employment		
Description: Contractual services for the provision of employment and training opportunities in regular business and industry settings leading to an individual with developmental disabilities being able to secure gainful employment earning a living wage.		
Budget:	2011 Budget	2012 Adopted
Expenditures	377,691	381,054

Programs:**Program: D764 & D864 Developmental Disabilities – Individual Employment**

Description: Contractual services for the provision of placement and follow-up services necessary to help persons with developmental disabilities obtain and continue integrated, living wage employment in the community either in business or industry.

Budget:	2011 Budget	2012 Adopted
Expenditures	2,281,209	2,447,623

Program: D766 & D866 Developmental Disabilities – Person to Person

Description: Contractual services for the provision of activities to include developing a person-centered employment plan preparing an individualized budget and ensuring work in the community.

Budget:	2011 Budget	2012 Adopted
Expenditures	147,776	6,700

Program: D767 & D867 Developmental Disabilities – Community Access

Description: Contractual services for the provision of services for people with developmental disabilities ages 62 and older who have retired and choose not to work. Services will assist individuals to participate in activities, events and organizations in the community in ways similar to others of retirement age.

Budget:	2011 Budget	2012 Adopted
Expenditures	33,385	54,436

Program: D790 & D890 Developmental Disabilities – Other Activities

Description: Contractual services for the provision of an array of Millage funded activities geared toward persons with developmental disabilities that meet requirements of necessary service enhancement, promising practices, or evidence-based programs.

Budget:	2011 Budget	2012 Adopted
Expenditures	432,696	432,692

Program: C650, C654-C655 Housing Community Renewal – Affordable Housing (Fund 1400)

Description: Preserve and maintain the existing rental and homeowner housing and promote new rental affordable housing stock to low income populations within Thurston County. (State and federal grant contracts, RCW 36.22.178)

Budget:	2011 Budget	2012 Adopted
Expenditures	2,142,688	1,737,133

Program: C626-C628, C652, C656-C657 Housing Community Renewal - HGAP, CDBG Public Service, Homeless Housing and HPRP (Fund 1400)

Description: Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)

Budget:	2011 Budget	2012 Adopted
Expenditures	1,744,015	2,671,879

Programs:**Program: C659 Community Renewal – Community Development Block Grant Programs (Fund 1400)**

Description: Administers State Community Development Block Grant program activities that may include public facilities such as water/wastewater and streets, community centers, homeless shelters, childcare centers, public infrastructure and micro enterprise assistance.

Budget:	2011 Budget	2012 Adopted
Expenditures	856,578	700,176

Program: C600 & C640 Housing Community Renewal – Administration and Leave Account (Fund 1400)

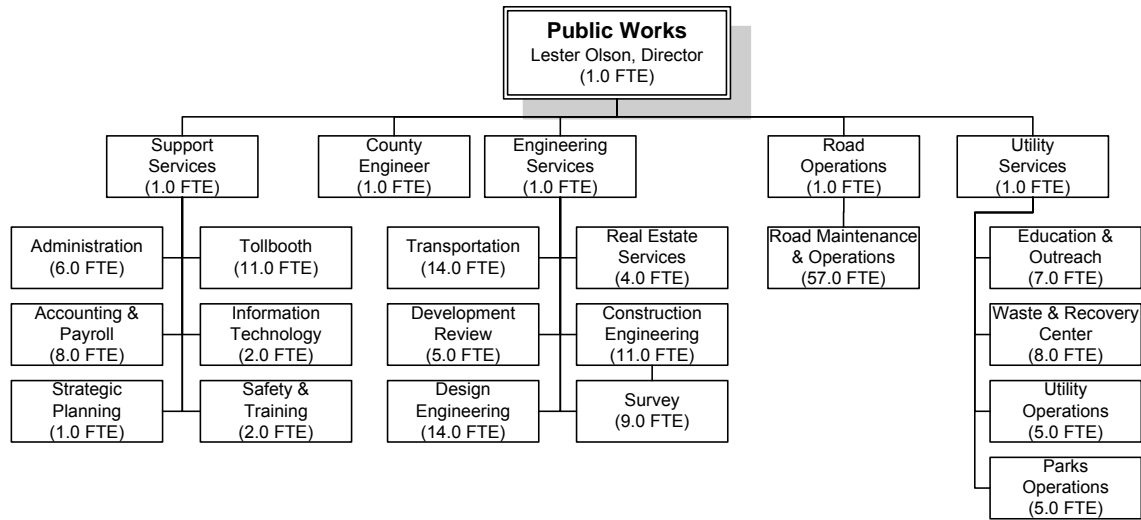
Description: The Housing and Community Renewal Fund is supported by recording fees, federal and state grants. These programs account for minimal administrative staff time to respond to other county department requests and paid leave benefits.

Budget:	2011 Budget	2012 Adopted
Expenditures	34,680	42,668

Program: D840 Developmental Disabilities – Community Information

Description: This program includes costs incurred for activities to inform and/or educate the general public about developmental disabilities and related services. Includes information and referral services, activities aimed at promoting public awareness and involvement, community consultation and capacity building.

Budget:	2011 Budget	2012 Adopted
Expenditures	65,204	91,120

Organization:**Vision:**

Developing a safe, sustainable community through innovation.

Mission:

Our team is proud to provide services that improve the quality of life for the people of Thurston County.

Values:

TEAM: We believe in working together as a team—safely, responsibly and productively.

- **Public Service:** We are committed to providing the highest level of service to all Thurston County residents and visitors.
- **Respect:** We believe that respect for the public, the environment, our resources, and our colleagues defines our organization.
- **Innovation:** We believe that no challenge is too great if we work together using innovative methods and ideas.
- **Dedication:** We are dedicated to creating and maintaining safe and cost-effective public works systems for the people of Thurston County.
- **Excellence:** We strive to provide outstanding services by using the County's resources efficiently, while protecting and preserving our environment for generations to come.

2012 Goals:

- Finalize funding sources, and inform impacted residents of project cost, construction, and easement needs for Woodland Creek Estates.
- Continue to build a sustainable program through our education and outreach section for the general public, business community, and employees.
- Develop a budget that is sustainable, measureable, and risk reduction focused.

2012 Issues:**Roads**

- Due to the State of Washington budget reductions, local government is seeing impacts of increasing permitting fees, reduction in funding capital projects, and reducing or eliminating programs that support local services.

Mitigation: The Public Works Department is adjusting programs, service levels, and revenues on a budget that focuses on a cost analysis, risk reduction point of view.

- With the reorganization of county departments, accounting systems within Public Works are redundant and difficult for staff and management to track costs to budget.

Mitigation: Public Works, Central Services, and Human Resources have had early discussions to review the various accounting programs to look at reducing duplication but maintaining good accounting of costs and revenues.

- There is a lack of funding to maintain a basic road surface treatment program.

Mitigation: The department is developing a proposal to implement, in coordination with the cities, a Transportation Benefit District to increase revenues for road programs.

- Participate in the Evergreen Earthquake 2012 Catastrophic Disaster Plan Exercise. Incorporate, where possible, sustainable design elements in Public Works projects.

- Federal Highway Administration Sign retro-reflectivity requirements begin in 2012. One of the requirements is to develop a sign assessment system.

Mitigation: Department is implementing a new Asset Management Software Program that will be used among other things to meet the federal requirements to have a sign retro-reflectivity assessment system.

Solid Waste Disposal Service

- Success of the education and outreach programs has exceeded our ability to deliver and implement our programs.

Mitigation: The department is reviewing programs or allocating resources to program requests.

Utilities

- Closure of Maple Lane School will decrease revenue by approximately \$160,000 per year in the Grand Mound Sewer Fund.

Mitigation: Partner with the Planning department and the Chehalis Tribe in implementing an economic development program.

- Development of the asset management program to identify the utilities' long term capital replacement and maintenance program.
- Develop utility rates that support capital improvements and major maintenance programs.

Funds:

The Public Works department operates with a variety of funds.

Road Fund 1190. This fund receives property tax and fuel tax revenues dedicated to road maintenance and improvements.

Parks & Trails Fund 1330. This fund accounts for the administration of parks and trails maintenance and operations, and contract services programs.

Roads Construction in Progress Fund 3010. This fund tracks capital projects for road improvements.

Solid Waste M&O Fund 4030. This fund accounts for the administration of the county's solid waste programs.

Solid Waste Reserves Fund 4040. This fund has four different reserves dedicated to solid waste future expenditures: post closure reserve, transfer station equipment reserve, anticipated expense reserve and future construction reserve.

Boston Harbor Water and Sewer Fund 4200. This fund accounts for the maintenance and operations of the Boston Harbor Water and Wastewater Systems.

Boston Harbor Reserve Fund 4210. This fund accounts for revenues and expenditures of activities related to design and construction of water and sewer utility facilities in Boston Harbor, as well as establishing reserve monies in connection with the operations of the water and sewer system.

Tamoshan/Beverly Beach Sewer Fund 4300. This fund accounts for the maintenance and operations of a wastewater treatment plant for the Tamoshan and Beverly Beach homeowners.

Grand Mound Sewer M & O Fund 4340. This fund accounts for the maintenance and operations of the Grand Mound Wastewater System.

Grand Mound Water M & O Fund 4350. This fund accounts for the maintenance and operations of the Grand Mound Water System.

Tamoshan Water M & O Fund 4400. This fund accounts for the maintenance and operations of the Tamoshan Water System and sewage collection for the Tamoshan residents.

Olympic View M & O Fund 4410. This fund accounts for the maintenance and operations of the wastewater utility in the Olympic View subdivision.

Tamoshan Reserve Fund 4420. This fund accounts for reserve monies in connection with the operations of the Tamoshan/Beverly Beach water and wastewater systems.

Grand Mound Wastewater Capital Reserve Fund 4440. This fund accounts for revenues and expenditures of activities related to design and construction of sewer utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the sewer system.

Grand Mound Water Capital Reserve Fund 4450. This fund accounts for revenues and expenditures of activities related to design and construction of water utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the water system.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	190.70	182.70	183.80	175.00
Expenditures				
Personnel	14,549,349	15,524,325	9,331,532	15,305,454
Internal Services	9,476,424	10,025,776	5,849,908	9,297,289
Professional Services	13,567,793	16,419,113	7,068,601	16,766,566
Operating Costs	5,051,349	7,718,989	2,872,771	5,892,696
Debt Services	7,370	2,922	3,808	7,187
Capital Expenses	8,675,621	20,912,258	8,363,398	17,242,044
Transfers to Other County Funds	4,480,230	3,017,013	380,079	3,295,303
Department Total	55,808,137	73,620,396	33,870,099	67,806,539

EXPENDITURE BY FUND

Roads & Transportation	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	9,884,733	10,225,747	6,002,538	9,862,331
Internal Services	7,704,674	7,659,179	4,806,132	6,739,120
Professional Services	1,444,283	2,558,830	217,030	2,508,730
Operating Costs	2,895,516	4,220,844	1,870,963	3,728,832
Debt Services	7,370	1,682	3,808	6,025
Capital Expenses	129,247	2,050,500	98,502	3,633,500
Transfers to Other County Funds	1,500,000	1,232,488	170,079	1,752,103
Fund Total	23,565,823	27,949,270	13,169,053	28,230,641

Parks and Trails	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	-	-	-	529,373
Internal Services	-	-	-	153,709
Professional Services	-	-	-	74,980
Operating Costs	-	-	-	159,000
Capital Expenses	-	-	-	125,526
<i>Fund Total</i>	-	-	-	1,042,588

Construction in Progress	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	1,429,218	1,511,114	1,129,009	1,267,586
Internal Services	122,241	157,390	106,912	151,988
Professional Services	331,029	762,282	177,701	1,245,630
Operating Costs	727,465	1,501,000	90,965	1,000
Capital Expenses	5,521,344	15,340,431	8,019,678	11,803,674
<i>Fund Total</i>	8,131,297	19,272,217	9,524,264	14,469,878

Solid Waste M&O	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	2,387,862	2,835,544	1,608,735	2,721,021
Internal Services	1,281,162	1,802,351	687,268	1,810,535
Professional Services	11,508,803	12,403,898	6,453,015	12,322,598
Operating Costs	1,054,448	1,029,830	591,784	1,170,230
Capital Expenses	2,162,342	1,469,000	214,864	650,000
Transfers to Other County Funds	886,951	1,052,000	25,000	918,430
<i>Fund Total</i>	19,281,569	20,592,623	9,580,667	19,592,814

Solid Waste Reserve for Closure	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	205,712	252,674	138,482	258,759
Internal Services	82,133	100,498	56,618	81,655
Professional Services	35,144	232,855	23,963	359,000
Operating Costs	68,779	511,445	60,953	395,045
Capital Expenses	355,783	229,695	19,052	575,299
Transfers to Other County Funds	1,521,228	8,586	-	208,670
Fund Total	2,268,778	1,335,753	299,069	1,878,428

Boston Harbor Water/Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	152,397	183,596	123,593	198,404
Internal Services	45,070	70,617	46,543	73,683
Professional Services	22,605	26,999	13,436	23,721
Operating Costs	59,172	66,785	61,483	70,742
Transfers to Other County Funds	16,686	8,906	-	5,000
Fund Total	295,930	356,903	245,054	371,550

Boston Harbor Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	2,311	-	777	-
Internal Services	317	2,696	1,237	1,664
Professional Services	75,425	13,800	13,374	-
Operating Costs	6,147	83,860	9,400	98,600
Capital Expenses	406	-	5,495	-
Fund Total	84,605	100,356	30,282	100,264

Tamoshan/Beverly Beach Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	54,112	70,347	34,463	72,673
Internal Services	16,352	22,503	15,527	30,605
Professional Services	12,301	17,759	10,484	17,869
Operating Costs	23,120	30,442	22,413	30,514
Transfers to Other County Funds	7,017	3,674	-	1,600
<i>Fund Total</i>	112,901	144,725	82,887	153,261

Grand Mound Wastewater	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	214,040	189,100	131,639	157,391
Internal Services	86,567	80,156	53,476	118,351
Professional Services	101,836	176,756	55,706	152,965
Operating Costs	133,254	168,370	92,845	133,160
Capital Expenses	-	6,180	-	6,365
Transfers to Other County Funds	284,842	420,889	84,000	200,636
<i>Fund Total</i>	820,539	1,041,451	417,665	768,868

Grand Mound Water	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	90,891	119,195	62,551	110,823
Internal Services	75,887	56,703	36,792	75,244
Professional Services	24,959	55,504	8,870	45,437
Operating Costs	58,259	59,735	40,089	57,389
Debt Services	-	1,240	-	1,162
Capital Expenses	5,702	12,364	-	6,842
Transfers to Other County Funds	259,607	288,859	100,000	206,864
<i>Fund Total</i>	515,306	593,600	248,302	503,761

Tamoshan Water/Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	28,887	40,572	24,521	48,292
Internal Services	14,351	22,028	13,729	23,188
Professional Services	6,664	6,880	5,055	6,006
Operating Costs	15,089	22,700	8,967	17,414
Transfers to Other County Funds	3,900	611	-	-
<i>Fund Total</i>	68,891	92,791	52,273	94,900

Olympic View Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	10,044	15,772	13,166	5,922
Internal Services	4,205	7,219	4,776	8,360
Professional Services	1,129	13,050	10,053	9,630
Operating Costs	4,758	3,978	6,273	4,405
Capital Expenses	-	2,128	-	2,128
Transfers to Other County Funds	-	1,000	1,000	2,000
<i>Fund Total</i>	20,135	43,147	35,269	32,445

Tamoshan Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	16,256	27,411	12,251	55,219
Internal Services	3,159	8,483	1,601	12,608
Professional Services	1,513	-	3,000	-
Operating Costs	524	12,000	13,481	5,000
Capital Expenses	31,220	665,736	7,712	145,528
<i>Fund Total</i>	52,672	713,630	38,044	218,355

Grand Mound Wastewater Capital Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	30,828	40,511	19,417	16,565
Internal Services	8,566	12,987	5,574	9,532
Professional Services	1,999	145,000	76,914	-
Operating Costs	2,723	8,000	2,661	6,365
Capital Expenses	132,230	944,005	6,842	266,182
<i>Fund Total</i>	176,347	1,150,503	111,408	298,644

Grand Mound Water Capital Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	42,058	12,742	30,391	1,095
Internal Services	31,739	22,966	13,724	7,047
Professional Services	104	5,500	-	-
Operating Costs	2,095	-	495	15,000
Capital Expenses	337,346	192,219	(8,747)	27,000
<i>Fund Total</i>	413,343	233,427	35,863	50,142

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Roads/Transportation	23,769,016	29,019,890	13,328,714	27,805,567
Parks and Trails	-	-	-	1,053,699
Construction in Progress	11,110,125	17,854,660	8,399,088	13,898,250
Solid Waste M&O	21,855,789	19,859,386	12,181,459	20,089,377
Solid Waste Reserve for Closure	1,302,948	1,502,000	158,922	918,430
Boston Harbor Water/Sewer	327,962	363,143	198,756	381,001
Boston Harbor Reserve	25,827	21,906	2,850	10,000
Tamoshan/Beverly Beach Sewer	141,627	150,093	84,747	157,537
Grand Mound Sewer	945,463	886,357	492,939	857,248
Grand Mound Water	541,724	477,472	304,934	511,227
Tamoshan Water/Sewer	84,145	89,640	51,330	95,786
Olympic View Sewer	26,023	27,670	13,359	30,955
Tamoshan Reserve	66,979	704,435	32,050	211,750
Grand Mound Wastewater Capital Reserve	248,269	1,085,500	14,063	277,000
Grand Mound Water Capital Reserve	502,747	155,267	2,767	27,000
Grand Mound Debt	675,893	908,981	184,000	824,500
<i>Department Total</i>	61,624,537	73,106,400	35,449,978	67,149,327

REVENUE BY FUND

Roads & Transportation	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	20,000	-	20,000
Taxes	16,313,714	16,762,833	9,044,235	17,167,482
Fees and Licenses	1,249,664	1,535,744	864,733	1,322,669
From Other Funds	355,787	2,793,448	171,071	-
Intergovernmental Revenue	3,186,229	5,103,462	2,483,967	5,132,550
Misc Revenue	941,420	1,470,180	400,745	1,044,700
Grants	1,722,203	1,334,223	363,964	3,118,166
Fund Total	23,769,016	29,019,890	13,328,714	27,805,567

Parks and Trails	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	-	-	-	491,710
From Other Funds	-	-	-	500,289
Misc Revenue	-	-	-	61,700
Fund Total	-	-	-	1,053,699

Construction in Progress	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	989,224	480,000	226,415	80,000
From Other Funds	3,003,890	4,940,000	333,993	4,390,000
Intergovernmental Revenue	3,997,658	2,000,000	4,105,561	50,000
Misc Revenue	32,856	21,000	12,251	10,000
Grants	3,086,496	10,413,660	3,720,867	9,368,250
Fund Total	11,110,125	17,854,660	8,399,088	13,898,250

Solid Waste M&O	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	19,896,718	19,734,400	12,041,859	19,823,415
From Other Funds	1,521,228	8,586	-	208,670
Misc Revenue	112,433	116,400	76,255	27,292
Grants	325,411	-	63,345	30,000
Fund Total	21,855,789	19,859,386	12,181,459	20,089,377

Solid Waste Reserve for Closure	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	836,951	1,002,000	-	918,430
Misc Revenue	465,997	500,000	158,922	-
Fund Total	1,302,948	1,502,000	158,922	918,430

Boston Harbor Water/Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	323,770	357,643	194,843	375,501
Misc Revenue	4,192	5,500	3,913	5,500
Fund Total	327,962	363,143	198,756	381,001

Boston Harbor Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	16,686	8,906	-	5,000
Misc Revenue	9,141	13,000	2,850	5,000
Fund Total	25,827	21,906	2,850	10,000

Tamoshan/Beverly Beach Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	138,932	148,793	83,181	156,237
Misc Revenue	2,695	1,300	1,565	1,300
Fund Total	141,627	150,093	84,747	157,537

Grand Mound Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	903,183	853,857	470,631	815,708
Misc Revenue	42,280	32,500	22,309	41,540
Fund Total	945,463	886,357	492,939	857,248

Grand Mound Water	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	503,248	451,472	285,085	474,337
Misc Revenue	38,476	26,000	19,848	36,890
Fund Total	541,724	477,472	304,934	511,227

Tamoshan Water/Sewer Collection	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	82,584	87,590	50,616	93,736
Misc Revenue	1,561	2,050	714	2,050
Fund Total	84,145	89,640	51,330	95,786

Olympic View Sewer	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	24,652	25,670	12,835	28,955
Misc Revenue	1,372	2,000	525	2,000
Fund Total	26,023	27,670	13,359	30,955

Tamoshan Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	66,951	704,285	31,966	211,600
Misc Revenue	29	150	84	150
Fund Total	66,979	704,435	32,050	211,750

Grand Mound Wastewater Capital Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	242,855	1,085,500	-	277,000
Misc Revenue	5,414	-	14,063	-
Fund Total	248,269	1,085,500	14,063	277,000

Grand Mound Water Capital Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	501,215	155,267	-	27,000
Misc Revenue	1,532	-	2,767	-
Fund Total	502,747	155,267	2,767	27,000

Grand Mound Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	675,893	908,981	184,000	824,500
Fund Total	675,893	908,981	184,000	824,500

Roads & Transportation

Programs:

Program: R010, R012 & R015 Administration

Description: This division provides overall management of the department, personnel, clerical, accounting and IT support.

Budget:	2011 Budget	2012 Adopted
Expenditures	5,944,830	5,970,558

Program: R141-R146 Construction in Progress (Fund 3010)

Description: The Roads Capital Construction Fund manages capital projects and supporting grants. All roads capital projects are represented in this fund and all phases of a project are reflected including right of way, survey, design, engineering and construction.

Budget:	2011 Budget	2012 Adopted
Expenditures	19,272,217	14,469,878

Program: R017, R052, R120, R124, R130 Engineering Services

Description: Design engineering, right of way, survey, emergency road repairs and construction inspection support. This is the operations side of projects that are not reflected in the capital budget.

Budget:	2011 Budget	2012 Adopted
Expenditures	5,038,435	2,641,438

Program: R121 Engineering Capital

Description: This program is for any capital projects done by the Public Works engineering team that do not pertain to any of the other department funds. For 2012 there is one project included in this program, Woodland Creek Sanitary Sewer.

Budget:	2011 Budget	2012 Adopted
Expenditures	0	3,649,565

Program: R135, R150, R155, R160, R165, R170, R175, R180, R200, R205, R210, R220, R230 Roads Operations

Description: This program tracks maintenance of the county road system. Activities include the following: roadway, bridge and drainage maintenance; vegetation management; traffic operations; and emergency response.

Budget:	2011 Budget	2012 Adopted
Expenditures	15,280,872	15,318,429

Programs:**Program: R250, R252 Development Review****Description:** Review and inspection to ensure that roads in new developments meet county standards.

Budget:	2011 Budget	2012 Adopted
Expenditures	781,707	650,651

Program: R900 Utility Permits**Description:** Engineering review of utility plans submitted to the permit center for hook up to the Thurston County water and sewer systems at either Grand Mound or Boston Harbor.

Budget:	2011 Budget	2012 Adopted
Expenditures	6,381	0

Parks & Trails**Programs:****Program: R802 – R806 & R971 Parks Maintenance & Capital****Description:** Maintenance and repair of park buildings, grounds, and equipment, as well as major maintenance program for park facilities and contracted services provided to Central Services and Stormwater.

Budget:	2011 Budget	2012 Adopted
Expenditures	897,045	1,042,588

Solid Waste**Programs:****Program: W002-W003, W007-W009, W020, W057, W120 Solid Waste Administration (Fund 4030)****Description:** These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.

Budget:	2011 Budget	2012 Adopted
Expenditures	3,422,078	3,222,610

Program: W021 Solid Waste General Recycling Administration**Description:** This program coordinates waste reduction and recycling activities throughout the county and with other departments and agencies including private companies, haulers and contract-service providers. The staff in this program participate in workshops through the Washington State Recycling Association and Department of Ecology, and attend various conferences.

Budget:	2011 Budget	2012 Adopted
Expenditures	100,425	67,953

Programs:		
Program: W050 Solid Waste Capital Facilities Projects		
Description: This program provides for the construction activities as identified in the Capital Facilities Plan project. Costs include administration, design and engineering, outside professional assistance, and construction.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,669,810	601,908
Program: W051 Comprehensive Plan		
Description: This program currently covers the ongoing maintenance of the Solid Waste Comprehensive Plan; however, in 2011 it will fund the final version of a new plan as required by the Department of Ecology.		
Budget:	2011 Budget	2012 Adopted
Expenditures	7,293	7,335
Program: W052 Regional Solid Waste		
Description: As with general recycling administration, this fund provides for the continued coordination with other jurisdictions, solid waste coordinator and participation in meetings and events.		
Budget:	2011 Budget	2012 Adopted
Expenditures	33,695	32,119
Program: W053 Rates Review and Analysis		
Description: Work associated with annual review of rates.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,293	1,335
Program: W054 Household Curbside		
Description: This program administers the countywide curbside recycling program for households. County responsibilities include promotion and public education, data collection and evaluation, and general oversight. The provision to provide for collection of recyclable materials from residences in rural and urban areas is mandated under RCW 70.95, Section 7(b) (i) and in our Solid Waste Management Plan.		
Budget:	2011 Budget	2012 Adopted
Expenditures	82,330	59,897
Program: W055 Moderate Risk Waste		
Description: This program includes Solid Waste staff time associated with general planning and information of hazardous waste not directly associated with the county's HazoHouse and WasteMobile collection programs. This includes policy or regulatory development that affects solid waste, such as disposal of fluorescent lights, home electronics and computer monitors, and latex and oil-based paint.		
Budget:	2011 Budget	2012 Adopted
Expenditures	4,500	6,000

Programs:**Program: W150 Waste and Recovery Center (WARC) Maintenance**

Description: This program provides for ongoing maintenance of WARC buildings, roadways, minor equipment, and general operational tasks.

Budget:	2011 Budget	2012 Adopted
Expenditures	362,495	427,431

Program: W151 Dog Park Maintenance

Description: This program covers any costs associated with maintaining the dog park at the Thurston County Waste and Recovery Center.

Budget:	2011 Budget	2012 Adopted
Expenditures	0	57,500

Program: W175 Transfer Station Operations

Description: This program provides for the disposal and long-haul contract with Allied/Rabanco Disposal Company and the management of that contract.

Budget:	2011 Budget	2012 Adopted
Expenditures	11,035,241	10,989,928

Program: W177 Blue Box Program

Description: This program provides for the service of the existing drop box recycling locations and administration of the contract. Currently there are three sites, including the site at the WARC. These sites provide self-haul recycling opportunities for residents not participating in curbside collection or for those who have excess material.

Budget:	2011 Budget	2012 Adopted
Expenditures	37,000	37,000

Program: W178 Yard Debris Facility and Operations

Description: This program provides for the administration and operation of the county's yard waste collection facility located at the WARC, formerly the compost center. A private vendor operates the site.

Budget:	2011 Budget	2012 Adopted
Expenditures	772,611	775,755

Program: W179 Recycle Center Operations

Description: This program includes operation of the WARC recycling center operations, including contract administration, staffing of the facility, maintenance and hauling of material for processing.

Budget:	2011 Budget	2012 Adopted
Expenditures	38,100	38,200

Program: W200 WARC Tollhouse Operations

Description: This program provides for tollhouse activities at the WARC.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,208,577	1,222,358

Programs:		
Program: W201 Rainier Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Rainier drop box site.		
Budget:	2011 Budget	2012 Adopted
Expenditures	95,095	121,246
Program: W202 Rochester Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Rochester drop box site.		
Budget:	2011 Budget	2012 Adopted
Expenditures	161,316	162,696
Program: W205 HazoHouse Moderate Risk Waste Collection Facility		
Description: This program provides for the county's Household Moderate Risk Waste collection facility located at the WARC. HazoHouse accepts hazardous waste from residents and also small quantity generators (commercial establishments) that are conditionally exempt from hazardous waste regulations.		
Budget:	2011 Budget	2012 Adopted
Expenditures	433,094	454,475
Program: W206 Mobile Hazardous Waste Program (The WasteMobile)		
Description: The WasteMobile provides convenient collection of household hazardous waste to underserved portions of the county and provides an opportunity to distribute toxic waste reduction information and education. This program is partially funded through the State Coordinated Prevention Grant.		
Budget:	2011 Budget	2012 Adopted
Expenditures	45,296	33,600
Program: W250 Community Litter Program		
Description: The Community Litter Program is a recommended program under Title 70 RCW: Public Health and Safety, Section 70.93.200. It is administered through the Solid Waste Division of the County Public Works Department.		
Budget:	2011 Budget	2012 Adopted
Expenditures	62,543	131,203
Program: W302 Commercial Waste		
Description: The Commercial Waste Assistance Program provides technical assistance to businesses interested in reducing waste and improving recycling including food waste recycling. Funds also provide for development and distribution of brochures and continued support of the built green efforts in Thurston County.		
Budget:	2011 Budget	2012 Adopted
Expenditures	42,669	148,897
Program: W303 School Recycling		
Description: The School Recycling Program provides outreach to schools, with presentations to classrooms, tours of the WARC, technical assistance and printing and distribution of the environmental education guide.		
Budget:	2011 Budget	2012 Adopted
Expenditures	75,188	322,830

Programs:**Program: W304 In-House Recycling**

Description: The In-House Recycling Program provides for employee education, development of new policies and programs, and collection of recyclables within county facilities, including promotion of the county's Sustainability Policy, which includes a focus on less-toxic substances and environmentally responsible suppliers.

Budget:	2011 Budget	2012 Adopted
Expenditures	279,711	238,997

Program: W305 Solid Waste Public Outreach Program

Description: This program includes the publication of *Talkin' Trash* twice yearly, maintenance of the county's WasteLine, and other community activities such as outreach at the Thurston County Fair. Also included in this program are the development and distribution of various waste reduction/recycle brochures, DEX brown pages, and the *Waste-Not Guide*. The program also includes master recycler training and coordination and support for the county's reuse/resale web site: 2good2toss.com.

Budget:	2011 Budget	2012 Adopted
Expenditures	314,403	316,348

Program: W308 & W311 Solid Waste Organics Management

Description: The Organics Management Program provides outreach activities, training, workshops, bin sales and education campaigns to encourage organics management. It also includes activities such as Food to Flowers (school food waste composting project), the Garden Tour, and the development of a Food Waste Pilot Program.

Budget:	2011 Budget	2012 Adopted
Expenditures	307,860	115,193

Program: Landfill Post-Closure Maintenance (Fund 4040)

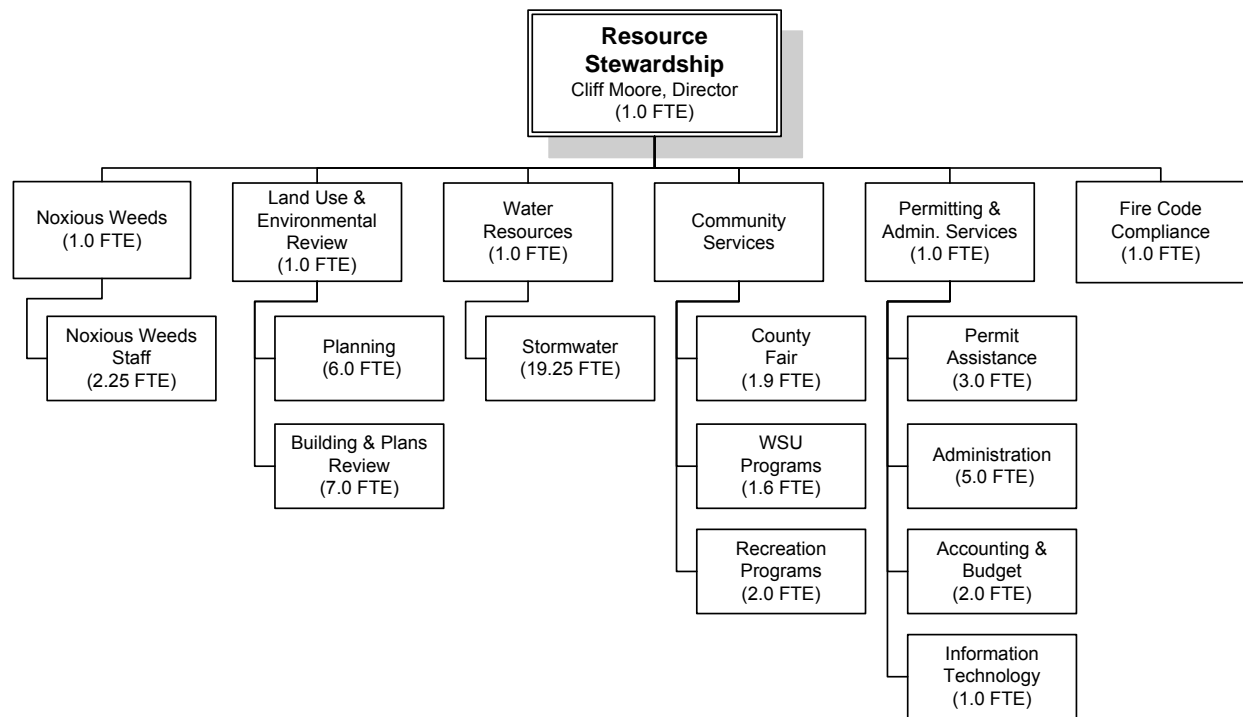
Description: Provides statutorily mandated reserve fund for 30-year maintenance following the date the landfill is closed and to accumulate reserves for anticipated expense, transfer station equipment replacement, and future construction.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,335,753	1,878,428

Water and Sewer Utilities**Programs:****Program: Water and Sewer Utilities (Combined)**

Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Olympic View and Grand Mound water and sewer utilities at the standards enforced by the Washington State Department of Health (for water) and the Washington State Department of Ecology (for sewer). The program also includes current capital projects and reserve funds for future capital projects in each utility.

Budget:	2011 Budget	2012 Adopted
Expenditures	4,470,533	2,592,190

Organization:**Mission:**

To enhance public health, safety, environmental protection and sustainable development, with an integrated community education and engagement process.

2012 Goals:

- Continue to enhance fiscal monitoring capacity to promote long-term fiscal sustainability for the ten funds that make up the department.
- Focus on water quality improvement. Through activities such as continuing to meet the escalating requirements of Thurston County's National Pollution Discharge Elimination System (NPDES) permit, providing a wide variety of education and outreach to the community, the department will work to improve both fresh and marine water quality in the county.
- Through code amendments, staff training and a focus on energy efficiency and environmental sustainability, the department will continue to build internal capacity to engage with the "Green Building" movement.
- Reduce review timelines on single family home applications from eight to four weeks, or less.
- Continue to work on regulatory reform relating to agricultural production, the development of an Agri-tourism zone and farmland preservation.

- In 2011, a Diversified Small Farms program was organized to provide leadership, expertise, and agricultural education programming for current and emerging issues that addresses priority needs of the agricultural community in Thurston County, including small farms, direct marketing and agri-tourism. Audiences will include large and small acreage landowners and managers, consumers, entrepreneurs, professional groups, and elected officials. This program will continue in 2012 with support and leadership from WSU Extension agricultural educators.
- Launch the research and background study to enable the development of a 2013 – 2018 strategic plan for Noxious Weed Control.

2012 Issues:

- The economic recovery is still very slow and as a result, the rate of land use and building project submittals remains very unpredictable. This leaves the Land Use and Permitting divisions highly vulnerable to up and down shifts in activity. Workload may warrant layoff in the land use and environmental review section and building inspections.
- With a La Nina weather pattern predicted to continue into the winter of 2011/2012 leading to colder and wetter weather, staff across the department will be reviewing emergency preparedness plans to ensure that citizen and inter-departmental expectations can be met.
- Although stormwater utility rates were increased for 2010 as part of a five-year rate plan adopted in 2009, increases in expenses have outpaced expectations. This assessment may require an adjustment prior to 2014.
- Although current revenue and expenditures project that the Fair will end with a positive fund balance in 2011, meeting full cost recovery expectations in 2012 will require additional adjustments.
- Recreation Services will continue to depend upon General Fund and Millage Funds to provide recreation opportunities for special needs clients. The department saw a decline in participation in softball league play so this option was eliminated in the fall of 2011. Fun runs were also eliminated as many other non-profit agencies are using fun runs as fund raising opportunities. Soccer league play continues to cover the costs of the program. Going forward, the department will begin to work with Public Health and Social Services, Planning and WSU Extension to expand program offerings to support a healthy communities focus and south sound program options.

Changes from 2011 Budget:

As a general rule, changes from 2011 are outlined in the maintenance level budgets that have been developed. However, the items outlined below do merit some additional discussion.

Land Use and Permitting (Fund 4124)

- On July 6, 2011, Land Use and Permitting provided the Board information on those activities that the division is unable to cover with permit revenues. These items included 3.25 FTE of staff that respond to technical questions from citizens that are not applying for a permit or land use approval. The Board agreed to \$300,000 transfer from the General Fund to support these activities for 2011. With increases in benefits and interdepartmental costs the department requests that the amount be increased to cover increases that the department does not control.

- As part of the further consolidation of accounting support for Resource Stewardship, the department is proposing to reallocate General Fund support for divisions receiving support for operations from the General Fund. The Senior Office Assistant position that is currently shared by Fair and Extension will be reporting to the administrative section of the department but will be assigned to provide some support to Fair and WSU Extension and accounting support for Recreation, as well. This is not a request for an additional FTE or General Fund dollars, but a reallocation of the position's responsibilities and the funds to support the position.
- A project position in the Land Use and Environmental Review section will not be continued into 2012. Projected revenues will not support the continuation of this position.
- A building inspector announced his retirement for the end of 2011. The department is proposing to eliminate the position in an effort to balance workload and staffing, and will look at a shared building inspector and building plan reviewer position.
- In 2009, the County adopted new drainage requirements. The new manual requires more staff time, oversight and review to ensure proposals include requirements. The board approved a transfer from Water Resources to Land Use and Permitting to support these new tasks for Permit Center staff. This is approximately \$60,000 - \$80,000 annually.
- Public Health and Social Services - Environmental Health Division is proposing a fee adjustment for Time of Transfers, a transaction that occurs when Environmental Health staff inspect a septic system when a property is sold. A portion of that fee will be diverted to Resource Stewardship to cover Permit Center processing costs, approximately \$42,000 annually.

Recreation Services (Fund 1320)

- A project position in the Recreation Services Division, Recreation Coordinator, will not be continued in 2012. Contributions from the General Fund and Millage Fund are being held at 2011 levels and with declining participation and increases in personnel costs and interfund costs, the division revenues cannot sustain this position for 2012. The division is eliminating two programs and redirecting the focus in collaboration with other county departments looking at diversifying programs with an emphasis on healthy communities and options for South Thurston County residents.

WSU Extension (Fund 0010)

- A Master Recycler program has been added to the Master Gardener program. The transfer will be increased to cover the 2012 COLA and an increase in medical costs.
- The 21st Century after school grant, from the Office of the Superintendent of Public Instruction, ends in August 2012. This reduces Extension revenues and expenditures for 2012 by about \$24,000. This is year five of the grant.

Funds:

The majority of the units making up Resource Stewardship operate as fee-based enterprise funds. Revenues are generated by service fees, including building and land use permits, and special revenue assessments. The WSU Extension and Recreation programs receive General Fund support. Recreation also is supported by other county funds.

WSU Extension Fund 0010. This fund engages people, organizations and communities to advance knowledge, economic well-being and quality of life by fostering inquiry, learning, and the application of research.

Thurston County Fair Fund 1030. This is a special revenue fund which supports a five-day county fair and off-season events, facility rentals and an RV storage operation.

Thurston County Recreation Fund 1320. This is a special revenue fund which provides adult, children and special needs recreational opportunities within the county and is supported by program fees, General Fund and grants. Recreation also oversees active sports programs such as adult co-ed soccer and softball.

Noxious Weed Control Fund 1350. This is a special revenue assessment fund established to educate, consult and help landowners to protect lands from the impact of invasive noxious weeds.

Long Lake LMD Fund 1720. This is a special revenue fund established to provide a long-term vegetation lake management program that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Long Lake.

Lake Lawrence LMD Fund 1740. This is a special revenue fund established to provide a long-term vegetation lake management program that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Lake Lawrence.

Basin Planning and Enhancement Projects Fund 1780. This fund was established to complete a limited analysis of the Deschutes River Basin in the WRIA process and it was continued to host an environmental health grant to assist Ecology with the development of the Total Maximum Daily Load report. In 2011 funding through a Department of Ecology grant will enable the county to accomplish the in-lieu-fee mitigation activities related to the Deschutes River Basin.

Storm and Surface Water Utility Fund 4060. This fund is supported by a special revenue assessment that enables stormwater management and water quality improvements through programs such as education and outreach, water quality and quantity monitoring, facility inspection and maintenance, drainage infrastructure mapping and illicit discharge detection elimination and coordinating the compliance with the county's National Pollution Discharge Elimination System permit.

Storm and Surface Water Capital Fund 4070. This fund was established to support stormwater capital facilities projects that provide local flood reduction, habitat and water quality improvement. Revenue is provided through operating transfers from the Storm and Surface Water Utility Fund.

Land Use and Permitting Fund 4124. This fund supports the review of land use proposals and building permit applications to ensure compliance with Thurston County Codes and operates as a fee-based enterprise fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	56.20	58.20	60.00	57.00
<i>Expenditures</i>				
Personnel	4,957,060	5,409,101	3,412,404	5,419,409
Internal Services	2,331,713	3,406,330	1,601,211	3,557,442
Professional Services	1,062,773	1,561,643	750,994	1,433,263
Operating Costs	621,731	781,855	402,364	755,279
Debt Services	23,234	19,341	15,495	17,229
Capital Expenses	257,954	2,075,155	214,388	1,190,000
Transfers to Other County Funds	650,000	650,000	358,532	720,000
<i>Department Total</i>	9,904,466	13,903,425	6,755,389	13,092,622

EXPENDITURES BY FUND

General Fund – WSU Extension	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	183,097	188,838	130,949	135,744
Internal Services	114,503	117,047	77,914	113,199
Professional Services	98,360	106,670	64,161	112,170
Operating Costs	42,570	39,832	16,338	31,162
Debt Services	471	1,615	245	1,615
<i>Fund Total</i>	439,000	454,002	289,606	393,890

Fair	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	281,158	295,942	197,591	253,121
Internal Services	73,288	131,494	85,670	126,083
Professional Services	44,594	49,400	39,273	49,400
Operating Costs	106,542	116,780	77,574	101,455
Fund Total	505,583	593,616	400,108	530,059

Recreation Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	252,159	302,565	171,396	225,795
Internal Services	51,670	80,587	52,767	83,529
Professional Services	40,105	52,513	21,745	36,660
Operating Costs	85,202	97,684	47,967	67,585
Fund Total	429,136	533,349	293,876	413,569

Noxious Weed	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	333,708	380,814	229,106	390,382
Internal Services	77,437	118,557	44,643	120,477
Professional Services	11,105	10,898	16,355	10,898
Operating Costs	44,714	39,119	22,451	39,119
Capital Expenses	-	6,000	-	6,000
Fund Total	466,964	555,388	312,556	566,876

Long Lake LMD	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	44,107	33,422	21,688	34,704
Internal Services	20,100	22,700	5,912	19,925
Professional Services	108,597	191,875	59,547	261,375
Operating Costs	6,429	13,950	3,171	9,509
Fund Total	179,233	261,947	90,317	325,513

Lake Lawrence LMD	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	20,580	30,828	23,557	32,270
Internal Services	6,492	8,336	3,175	6,767
Professional Services	64,704	86,165	58,653	91,500
Operating Costs	1,276	6,450	3,055	2,600
Fund Total	93,053	131,779	88,439	133,137

Basin Planning & Enhancement Projects	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	5,555	21,667	4,384	76,227
Internal Services	-	-	7,887	100,000
Professional Services	-	355,000	-	202,500
Operating Costs	-	1,805	86	5,600
Capital Expenses	-	625,000	19,571	250,000
Fund Total	5,555	1,003,472	31,928	634,327

Storm & Surface Water Utility	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	1,446,611	1,728,107	1,030,251	1,768,170
Internal Services	895,256	1,656,726	470,686	1,691,820
Professional Services	542,271	526,000	35,417	496,700
Operating Costs	230,347	309,881	168,162	336,873
Debt Services	62	-	29	-
Capital Expenses	4,476	92,500	18,319	58,000
Transfers to Other County Funds	650,000	650,000	325,000	720,000
<i>Fund Total</i>	3,769,022	4,963,214	2,047,864	5,071,563

Storm & Surface Water Capital	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	106,084	130,029	73,203	119,216
Internal Services	295,887	347,330	237,776	282,067
Professional Services	30,389	52,500	395,747	36,000
Operating Costs	21,336	8,170	2,653	7,800
Capital Expenses	253,479	1,345,685	170,823	871,000
Transfers to Other County Funds	-	-	29,865	-
<i>Fund Total</i>	707,175	1,883,714	910,066	1,316,083

Land Use & Permitting	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	2,284,002	2,296,889	1,530,281	2,383,780
Internal Services	797,079	923,553	614,782	1,013,575
Professional Services	122,647	130,622	60,096	136,060
Operating Costs	83,315	148,184	60,907	153,576
Debt Services	22,701	17,726	15,221	15,614
Capital Expenses	-	5,970	5,674	5,000
Transfers to Other County Funds	-	-	3,667	0
Fund Total	3,309,744	3,522,944	2,290,628	3,707,605

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund – WSU Extension	198,014	208,633	96,984	195,459
Fair	519,803	560,198	445,301	503,373
Recreation Services	515,117	503,997	349,945	409,397
Noxious Weed	505,197	473,649	258,096	507,013
Long Lake LMD	181,934	185,150	110,188	183,650
Lake Lawrence LMD	97,255	96,300	62,542	92,250
Basin Planning & Enhancement Projects	13,108	1,000,750	11,163	627,177
Storm & Surface Water Utility	4,411,382	4,791,785	2,517,605	4,968,520
Storm & Surface Water Capital	667,678	1,454,500	424,106	1,211,516
Land Use & Permitting	3,583,138	3,353,861	2,203,563	3,890,295
Department Total	10,692,627	12,628,823	6,479,494	12,588,650

REVENUE BY FUND

General Fund – WSU Extension	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	139,871	152,215	61,340	163,029
Misc Revenue	3,273	-	-	-
Grants	54,869	56,418	35,644	32,430
Fund Total	198,014	208,633	96,984	195,459

Fair	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	-	58,000	-	-
Fees and Licenses	127,381	131,400	140,042	136,400
From Other Funds	55,800	35,298	35,298	35,298
Intergovernmental Revenue	41,825	41,000	41,663	35,675
Misc Revenue	294,797	294,500	228,298	296,000
Fund Total	519,803	560,198	445,301	503,373

Recreation Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	60,824	30,000	-	30,000
Fees and Licenses	420,778	435,100	318,800	347,000
Intergovernmental Revenue	23,930	23,797	23,930	23,797
Misc Revenue	9,585	15,100	7,215	8,600
Fund Total	515,117	503,997	349,945	409,397

Noxious Weed	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	75,948	65,228	25,397	65,228
Intergovernmental Revenue	371	-	(688)	370
Misc Revenue	403,414	400,187	232,664	407,274
Grants	25,464	8,234	724	34,141
Fund Total	505,197	473,649	258,096	507,013

Long Lake LMD	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	181,934	185,150	110,188	183,650
Fund Total	181,934	185,150	110,188	183,650

Lake Lawrence LMD	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	97,255	96,300	62,542	92,250
Fund Total	97,255	96,300	62,542	92,250

Basin Planning & Enhancement Projects	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	509	750	148	500
Grants	12,599	1,000,000	11,015	626,677
Fund Total	13,108	1,000,750	11,163	627,177

Storm & Surface Water Utility	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	512,043	607,281	300,266	658,775
Fees and Licenses	116,857	124,024	39,227	90,500
Intergovernmental Revenue	86,107	90,000	-	85,000
Misc Revenue	3,341,286	3,787,480	2,162,407	4,110,335
Grants	355,089	183,000	15,705	23,910
Fund Total	4,411,382	4,791,785	2,517,605	4,968,520

Storm & Surface Water Capital	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	650,000	650,000	325,000	720,000
Misc Revenue	17,678	16,500	6,784	5,000
Grants	-	788,000	92,322	486,516
Fund Total	667,678	1,454,500	424,106	1,211,516

Land Use & Permitting	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	18,145	58,145	18,145	659,295
Fees and Licenses	3,490,365	3,191,598	2,132,071	3,227,500
From Other Funds	50,000	50,000	25,000	-
Misc Revenue	18,331	20,000	3,650	3,500
Grants	6,298	34,118	24,698	-
Fund Total	3,583,138	3,353,861	2,203,563	3,890,295

Washington State University (WSU) Extension**Programs:****Program: B500 WSU Extension - Administration**

Description: Administrative operating expenses include: county-owned facility rent, utilities, internal service costs, county vehicle, insurance, supplies, leased copy equipment, administrative supervisor position (0.50 FTE) and a portion of the director's salary (0.50 FTE), which provides administrative support and oversight to all programs and services.

Budget:	2011 Budget	2012 Adopted
Expenditures	194,209	147,241

Program: B520 4-H

Description: 4-H Youth Development provides hands-on teaching, leadership development and outreach to youth, grades K-12 in many subject areas. The 4-H Adventure Program creates problem-solving activities that build cohesive, effective teams and assists in improving skills such as communication, critical thinking, and trust building within those teams.

Budget:	2011 Budget	2012 Adopted
Expenditures	103,578	79,620

Program: B540 Master Gardener

Description: The Master Gardener and Master Composter Programs provide a wide array of formal and informal education opportunities for the public. Full training courses in gardening and composting are offered annually. After intensive training, gardening and composting volunteers fulfill sixty and forty hours of volunteer work, respectively, at the Master Gardener demonstration gardens, diagnostic clinics and workshops. These are regularly staffed with volunteers who answer questions on soils, plants, insects, composting and gardening techniques. Clinics are located at Olympia Farmers Market and the WSU Extension office.

Budget:	2011 Budget	2012 Adopted
Expenditures	79,180	83,994

Program: B542 Master Gardener - Annual Training Program

Description: The Master Gardener/Master Composter training courses are provided annually. Revenue covers expenses for training local community members to become official Master Gardeners or Master Composters by WSU standard practices. Any revenue collected beyond training expenses is returned to support the program, demonstration gardens and clinics.

Budget:	2011 Budget	2012 Adopted
Expenditures	12,000	12,000

Programs:**Program: B565 Native Plant Salvage**

Description: The Native Plant Salvage Project helps protect water quality and wildlife habitat through action-based educational activities. Volunteer opportunities include rescuing plants from areas slated for new development, streamside vegetation projects, installing and maintaining learning landscapes at area schools, fundraising and assisting with public workshops on plant identification, naturescaping and propagation. WSU Extension's Native Plant Salvage and Water Resources/Environmental Education program is fully funded by fees, grants or WSU sources in order to provide programs and services to county residents.

Budget:	2011 Budget	2012 Adopted
Expenditures	24,000	30,000

Program: B580 Food Safety

Description: The WSU Extension Food Safety and Nutrition Program provides information on nutrition, healthy food choices, safe food handling and storage, preventing food borne illnesses, hand washing and assisting low-income residents with food budget-stretching ideas. Training for Public Health's Food and Beverage Worker permits is overseen by the WSU Thurston County faculty. Additional funds are provided as a small contribution in support of the WSU Food Safety faculty member's salary.

Budget:	2011 Budget	2012 Adopted
Expenditures	41,035	41,035

Thurston County Fair**Programs:****Program: Annual Fair**

Description: Annual agricultural county fair as per RCW 36.37.010.

Budget:	2011 Budget	2012 Adopted
Expenditures	368,042	328,637

Program: Non-fair Activities

Description: Off-season activities including facility rentals, storage, camping, and off-season events.

Budget:	2011 Budget	2012 Adopted
Expenditures	225,574	201,422

Recreation Services

Programs:		
Program: C804 Special Events		
Description: Regional and community-based events that focus on cultural, historical and recreational education.		
Budget:	2011 Budget	2012 Adopted
Expenditures	4,300	0
Program: C805 Fun Runs		
Description: Regional fitness programs that focus on health and wellness promotion. Programming emphasis on tourism. This program was discontinued in the fall of 2011.		
Budget:	2011 Budget	2012 Adopted
Expenditures	11,592	0
Program: C808 Other Day Camps		
Description: Operations of recreational-based day camp services held during the summer months. Target population 6-12 years of age.		
Budget:	2011 Budget	2012 Adopted
Expenditures	99,683	78,967
Program: C827 Adult Softball		
Description: Operations of an adult softball league for persons ages 18 through adult conducted in summer and fall. This program was discontinued in the fall of 2011.		
Budget:	2011 Budget	2012 Adopted
Expenditures	64,479	0
Program: C828 Southwest Washington Soccer Association (SWSA)		
Description: Operations of an adult coed soccer program for persons ages 18 through adult conducted year-round.		
Budget:	2011 Budget	2012 Adopted
Expenditures	96,170	101,740
Program: C946 Disabled Recreation Activities		
Description: Recreation activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. A grant along with program fees supports this program.		
Budget:	2011 Budget	2012 Adopted
Expenditures	212,266	162,723
Program: C948 Summer Weekday Program		
Description: Recreation programs serving persons with physical and developmental disabilities conducted during the summer.		
Budget:	2011 Budget	2012 Adopted
Expenditures	35,490	57,165

Programs:**Program: C800 & C858 Recreation Administration – Shelter/Lodge Rentals**

Description: Recreation programs serving persons with physical and developmental disabilities conducted during the summer.

Budget:	2011 Budget	2012 Adopted
Expenditures	9,369	12,974

Noxious Weed Control**Programs:****Program: C500 - C599 Noxious Weed Control**

Description: The Thurston County Noxious Weed Control Board carries out the mandates of the Washington State Noxious Weed Control Law, RCW 17.10. The Noxious Weed Control Program educates, consults with, and provides services to landowners to protect and preserve lands from the degrading impact of exotic, invasive noxious weeds. It is funded primarily by an annual assessment on properties.

Budget:	2011 Budget	2012 Adopted
Expenditures	555,388	566,876

Lake Management Districts**Programs:****Program: Long Lake Management District (Fund 1720)**

Description: The Long Lake Management District provides long-term vegetation management to eradicate non-native invasive plants such as Eurasian Watermilfoil and White Water Lily, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Long Lake property owners.

Budget:	2011 Budget	2012 Adopted
Expenditures	261,947	325,513

Program: Lake Lawrence Management District (Fund 1740)

Description: The Lake Lawrence Management District provides long-term vegetation management to eradicate non-native invasive plants such as the White Water Lily, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Lake Lawrence property owners.

Budget:	2011 Budget	2012 Adopted
Expenditures	131,779	133,137

Programs:**Program: W435 Puget Sound Partnership (PSP) - LIO (Fund 1780)**

Description: A grant from the PSP will support the work of the Alliance for a Healthy South Sound, created by south sound tribal and county elected officials in meetings in 2010 to generate locally based solutions and actions for restoring the Sound. Since then, the PSPs Leadership Council has formally recognized the Alliance as the premiere organization for implementing actions to restore the South Puget Sound ecosystem and provide for a strong, sustainable economy. Specifically, the grant funds will support a program coordinator staff position in Water Resources to support the Alliance in updating Local Action Agenda strategies and actions, setting and coordinating implementation of local priorities and ensuring performance management.

Budget:	2011 Budget	2012 Adopted
Expenditures	0	62,650

Program: W439 In - Lieu Fee (Fund 1780)

Description: Water Resources staff will use a \$1.8 million Department of Ecology grant to purchase and permanently protect approximately 160-acres of riparian and wetland habitat along the Deschutes River south of Tumwater. Additionally, and subject to budget constraints, the project will restore and enhance wetlands on the property, creating an increase in wetland functional value which can be used to pre-capitalize the in-lieu fee alternative to standard wetland mitigation.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,003,472	571,677

Stormwater & Surface Water Utilities**Programs:****Program: W600 Stormwater Public Information & Education (Fund 4060)**

Description: Education and outreach services include focused programs for youth and adults. Youth programs include school programs and field activities to restore sites and monitor for macro invertebrates (Stream Team). Adult outreach programs include partnerships with WSU Extension, Chehalis River Partnership, and the Nisqually River Council and other county departments such as Environmental Health.

Budget:	2011 Budget	2012 Adopted
Expenditures	251,163	290,436

Program: W601 & W607 Stormwater Planning, Policy & Compliance

Description: This program coordinates all county actions toward compliance with the National Pollution Discharge Elimination System (NPDES) Phase II Stormwater Permit and the planning activities for resource preservation and protection. The Thurston County Drainage Design and Erosion Control Manual is administered under these activities.

Budget:	2011 Budget	2012 Adopted
Expenditures	352,534	415,082

Programs:**Program: W602 & W604 Stormwater Monitoring**

Description: This program includes monitoring ground water elevations in flood-prone areas, stream flow stations for flood-prone streams, and precipitation gages throughout the county. Additionally, the program provides contracted services to the cities of Olympia, Lacey and Tumwater. The program also provides ambient water quality data.

Budget:	2011 Budget	2012 Adopted
Expenditures	462,066	633,180

Program: W603 & W608 Stormwater Infrastructure Management

Description: This program involves inspecting and maintaining public facilities, ensuring that private facilities are inspected and maintained, collecting data to manage county-owned assets, and developing a map of the county's stormwater infrastructure. The program also provides technical assistance for ratepayers.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,691,511	1,489,003

Program: W605-W606, W634 Stormwater Utility Administration

Description: Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system.

Budget:	2011 Budget	2012 Adopted
Expenditures	2,018,890	2,154,651

Program: W609 Illicit Discharge Detection Elimination

Description: The illicit discharge detection elimination program involves inspecting and investigating any unauthorized discharges to the public storm water systems, and taking appropriate corrective action which may range from awareness education to punitive consequences.

Budget:	2011 Budget	2012 Adopted
Expenditures	187,050	89,211

Stormwater Capital Facilities**Programs:****Program: Stormwater Capital Facilities Program (Fund 4070)**

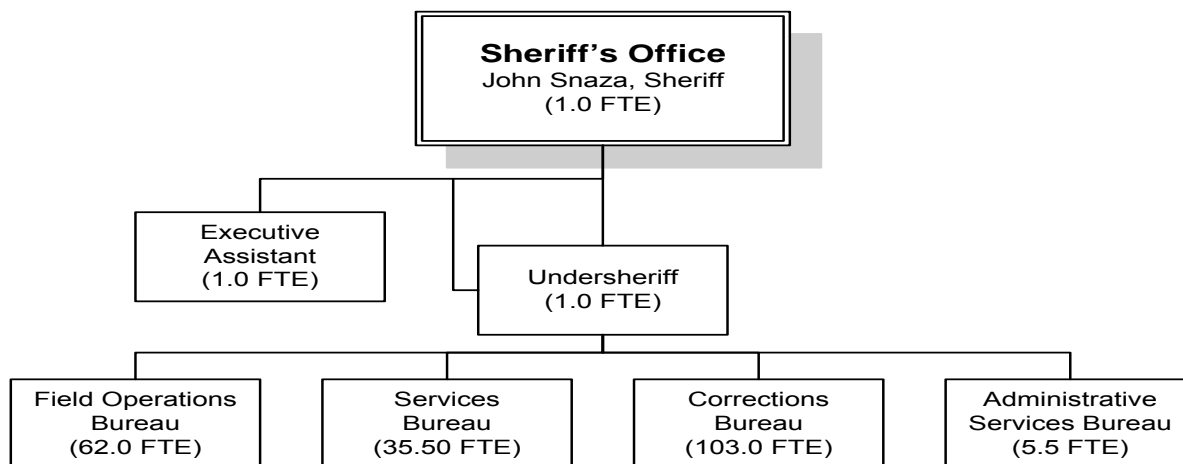
Description: This program focuses on retrofitting, replacing, or installing new infrastructure. In many cases, the program installs new or additional drainage infrastructure in subdivisions that were built before stormwater standards were adopted.

Budget:	2011 Budget	2012 Adopted
Expenditures	1,883,714	1,316,083

Land Use & Permitting

Programs:		
Program: C230 Administrative Services		
Description: The Administrative Services Division provides support to all divisions of Resource Stewardship. Within this section, accounting support (daily cash deposits and accounts receivable and payable, payroll, and budget) and IT support is provided to all Amanda users. There are 137 Amanda users in the following departments: Resource Stewardship, Environmental Health, Public Works, Assessor's Office, Prosecuting Attorney's Office and the Board of County Commissioners.		
Budget:	2011 Budget	2012 Adopted
Expenditures	605,495	735,123
Program: C235 Permit Assistance Center		
Description: The Permit Assistance Center provides one-stop assistance to citizens, contractors, and property owners seeking property information, permits and authorizations to develop land and coordinate projects that require intradepartmental review.		
Budget:	2011 Budget	2012 Adopted
Expenditures	443,457	434,190
Program: C245 Planning & Environmental Services		
Description: The Planning and Environmental Review Division reviews proposed land-use actions for their consistency with the Thurston County Comprehensive Plan and related zoning and development standards.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,133,259	1,204,475
Program: C247 Hearing Examiner		
Description: This program is contracted out and issues decisions on land use proposals, oversees the public hearing process and hears appeals of administrative decisions.		
Budget:	2011 Budget	2012 Adopted
Expenditures	95,000	95,000
Program: C250 Solid Waste Compliance		
Description: The Compliance Unit investigates complaints related to building without permits, critical areas and zoning violations, grading violations, and junk vehicle complaints.		
Budget:	2011 Budget	2012 Adopted
Expenditures	73,191	186,207
Program: C255 Building Inspections		
Description: The Building and Fire Safety Division inspects all new construction within unincorporated Thurston County for compliance with building and fire codes.		
Budget:	2011 Budget	2012 Adopted
Expenditures	531,115	393,755

Programs:		
Program: C260, C233 Building Plan Review		
Description: The Building and Fire Safety Division reviews building plans for all new construction within unincorporated Thurston County for compliance with building, flood and fire codes.		
Budget:	2011 Budget	2012 Adopted
Expenditures	453,628	453,628
Program: C270 Fire Code Inspections		
Description: The Building and Fire Safety Division reviews building plans and inspects all new construction within unincorporated Thurston County for compliance with building and fire codes. This division inspects all non-residential structures for compliance with fire codes.		
Budget:	2011 Budget	2012 Adopted
Expenditures	146,756	161,992
Program: C282 Boundary Review Board		
Description: Land Use and Permitting provides staff support for this voluntary board, which reviews annexation proposals and issues recommendations on these proposals.		
Budget:	2011 Budget	2012 Adopted
Expenditures	11,976	12,329
Program: C283 Historic Commission		
Description: Activities related to the conservation, preservation and support of historical locations within Thurston County.		
Budget:	2011 Budget	2012 Adopted
Expenditures	19,949	30,906
Program: C295 Natural Resources Program		
Description: The Natural Resources Division oversees long-range plans for watershed, salmon recovery, shellfish, timber and other natural resources. This section coordinates the annual update to the Capital Facilities Plan. In 2008, natural resources staff began working with the Puget Sound Partnership and the Chehalis River Basin Flood Authority on behalf of Thurston County. The remainder of this FTE is budgeted in Water Resources. This program was discontinued.		
Budget:	2011 Budget	2012 Adopted
Expenditures	9,118	0

Organization:**Mission:**

In partnership with our citizens, we are committed to protecting life, property and individual rights while providing professional and ethical service to our community.

Purpose:

The Sheriff's Office provides law enforcement in unincorporated Thurston County and operates the Adult Corrections Facility, providing detention for pre-trial and convicted individuals and offers alternative programs that afford offenders opportunities for successful reintegration into the community.

2012 Goals:

- The Thurston County Sheriff's Office will provide the highest level of service to the public through reorganization and increased staffing levels.
- Develop and maintain professional staff within the Thurston County Sheriff's Office through training, education and professional development we will strive to ensure we provide fair, impartial and courteous service.
- Continue to provide training throughout the agency in preparation for complete transition with collision investigations on county roads by July 2013.
- Ensure we provide support and assistance during the transition to a bi-monthly payroll system.
- Develop and maintain professional corrections staff.
- Provide evidence based and/or best practice inmate programming to address mental illness, chemically dependency, anger management, job skills, and basic educational programs for re-entry case management, and reduce criminal behavior/recidivism.
- Use information technology and records management systems to provide real time information for efficient use of our internal and external customers.

2012 Challenges:

- The change in administration will create some re-organization within the office with the potential for bureaus/divisions/sections/programs to be adjusted/eliminated and/or added. On-going changes are being made and some may not be solidified until specific funding has been identified to improve process improvements internal to the agency.
- On July 1, 2013 the Washington State Patrol will cease handling county road vehicle accidents. The impacts of this added work load are unknown. The type of collision investigation will vary from non-injury collisions to fatality collision investigations. We anticipate our response time to other calls for service will increase. It is estimated that we will be handling approximately 1,000 collisions per year.
- In 2011, our jail population slightly increased. We estimate that based on trends it will increase again in 2012. It is our intent to identify means to increase our Corrections Bureau staffing from its current level and identify ways to occupy the new correctional facility.
- The Detective Division will have reduced staffing in 2011; thus, fewer cases will be assigned for follow-up investigations. This reduction is due to minimum staffing requirements for the Patrol Division and fulfilling other agency staffing priorities.
- The use of outside inmate housing and controlling overtime within the Corrections Bureau will continue to be monitored closely due to the anticipated population increases and reduced staffing levels from prior year's budget cuts.

Funds:

The Sheriff's Office operates primarily from the General Fund. It also uses the following special revenue funds for specific purposes.

LEOFF I Long Term Care Fund 1420. This fund was established to pay premiums for long-term care insurance for LEOFF I law enforcement employees and retirees.

Special Programs Fund 1440. This fund was established to record vessel registration fees received from the state to support the boating enforcement program and any grants received for boating safety.

Prisoners Concession Fund 1450. This fund was established to contribute to the projects, activities and well-being of inmates and their environment by using the revenue from the sale of inmate commissary and telephone commissions.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Sheriff	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	104.00	105.00	104.00	104.00
Expenditures				
Personnel	11,537,785	11,817,423	7,468,342	12,332,052
Internal Services	2,576,154	2,376,187	1,567,657	2,824,494
Professional Services	79,127	147,938	40,866	62,746
Operating Costs	320,619	413,385	253,551	404,892
Debt Services	-	2,198	1,472	1,908
Capital Expenses	21,092	10,644	17,919	-
Transfers to Other County Funds	85,000	400,000	400,000	-
Department Total	14,619,778	15,167,775	9,749,807	15,626,092

Corrections	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	102.00	102.00	102.00	105.00
Expenditures				
Personnel	10,171,145	10,433,258	6,766,425	10,809,116
Internal Services	1,557,924	1,562,152	1,039,730	1,612,899
Professional Services	1,432,557	1,729,172	1,094,419	1,498,854
Operating Costs	974,627	1,142,156	663,117	1,242,237
Debt Services	61	100	1,136	450
Capital Expenses	14,994	-	-	-
Transfers to Other County Funds	58,238	-	-	-
Department Total	14,209,546	14,866,838	9,564,825	15,163,556

EXPENDITURES BY FUND

Sheriff – General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	11,357,558	11,655,642	7,380,045	12,207,052
Internal Services	2,566,641	2,374,243	1,566,361	2,822,464
Professional Services	33,020	37,255	19,275	31,864
Operating Costs	303,314	411,443	253,551	404,892
Debt Services	-	2,198	1,472	1,908
Capital Expenses	21,092	10,644	17,919	-
Transfers to Other County Funds	85,000	400,000	400,000	-
<i>Fund Total</i>	14,366,625	14,891,425	9,638,623	15,468,180

Sheriff – LEOFF I	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	114,945	97,606	88,139	125,000
Internal Services	7,929	-	-	-
Professional Services	46,107	110,683	21,591	30,882
<i>Fund Total</i>	168,981	208,289	109,730	155,882

Sheriff - Special Programs	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	65,283	64,175	159	-
Internal Services	1,584	1,944	1,296	2,030
Operating Costs	17,305	1,942	-	-
<i>Fund Total</i>	84,172	68,061	1,455	2,030

Corrections – General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	10,030,342	10,279,884	6,669,411	10,647,415
Internal Services	1,548,120	1,549,906	1,031,566	1,601,760
Professional Services	1,250,308	1,533,772	964,648	1,341,274
Operating Costs	954,967	1,119,227	649,256	1,219,584
Debt Services	61	100	1,136	450
Capital Expenses	14,994	-	-	-
Transfers to Other County Funds	58,238	-	-	-
<i>Fund Total</i>	13,857,030	14,482,889	9,316,016	14,810,483

Corrections – Prisoners' Concessions	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	140,803	153,374	97,014	161,701
Internal Services	9,804	12,246	8,164	11,139
Professional Services	182,249	195,400	129,771	157,580
Operating Costs	19,660	22,929	13,861	22,653
<i>Fund Total</i>	352,516	383,949	248,810	353,073

TOTAL REVENUE

Sheriff	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	1,083,733	734,113	553,724	691,481
LEOFF I	219,044	216,918	105,193	155,882
Special Programs	89,491	50,200	47,958	48,300
Department Total	1,392,268	1,001,231	706,875	895,663

REVENUE BY FUND

Sheriff – General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	261,691	251,475	184,678	251,900
Intergovernmental Revenue	316,413	259,427	191,265	232,663
Misc Revenue	26,971	21,900	15,384	11,900
Grants	478,658	201,311	162,397	195,018
Fund Total	1,083,733	734,113	553,724	691,481

Sheriff – LEOFF I	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund Contribution	216,218	216,218	104,850	155,422
Misc Revenue	2,826	700	344	460
Fund Total	219,044	216,918	105,193	155,882

Sheriff – Special Programs	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Intergovernmental Revenue	86,686	47,000	47,001	47,000
Misc Revenue	2,805	3,200	958	1,300
Fund Total	89,491	50,200	47,958	48,300

Corrections	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
General Fund	2,366,147	2,243,431	1,281,919	2,137,032
Prisoner's Concessions	342,197	355,000	235,360	322,000
Department Total	2,708,344	2,598,431	1,517,279	2,459,032

Corrections – General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	344,839	277,800	287,962	344,800
From Other Funds	1,574,793	1,830,923	875,245	1,715,332
Intergovernmental Revenue	102,459	72,000	65,645	76,000
Misc Revenue	171,831	900	569	900
Grants	172,225	61,808	52,498	-
Fund Total	2,366,147	2,243,431	1,281,919	2,137,032

Corrections – Prisoners' Concessions	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	182,328	184,000	135,870	185,000
Misc Revenue	159,869	171,000	99,490	137,000
Fund Total	342,197	355,000	235,360	322,000

Sheriff

Programs:		
Program: B100 Operations - Administration		
Description: Provides overall administrative support for the Sheriff's Office, including the budget, labor relations and policy development.		
Budget:	2011 Budget	2012 Adopted
Expenditures	694,332	589,138
Program: B101-B102 Operations - Accounting Services		
Description: Provides accounting services for all fiscal aspects of the office. Responsible for budget development, all office revenue and expenditure tracking, the Telestaff scheduling program, inmate medical and all other duties associated with accounting within the office.		
Budget:	2011 Budget	2012 Adopted
Expenditures	433,867	395,079
Program: B104 Operations - Volunteers		
Description: Our agency has numerous volunteer groups: Reserve Deputies, Explorers, Search & Rescue, Mounted Patrol, Jeep Patrol, Disabled Parking Enforcement and citizen volunteers within the office.		
Budget:	2011 Budget	2012 Adopted
Expenditures	15,189	26,835
Program: B105 Operations - Investigation		
Description: The Investigation Unit conducts follow-up investigations on felony crimes that require additional time and/or expertise above what can be offered by a first responding Patrol Deputy. Crimes include, but are not limited to: homicide, assault, sex offenses, arson, kidnapping, fraud/forgery, computer crimes, burglary and auto theft.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,409,988	1,346,150
Program: B106 Operations - Sex Offender Registration		
Description: Monitors all registered sex offenders within Thurston County. Investigates sex offenders that fail to register, verifies residency of sex offenders and performs several other tasks associated with sex offender registration.		
Budget:	2011 Budget	2012 Adopted
Expenditures	325,004	337,220
Program: B107 Methamphetamine Initiative		
Description: Identify, locate and arrest methamphetamine addicted criminals, especially career criminals who are causing great problems in the areas of identity theft, burglary and auto theft. This program is primarily grant funded. There is currently no funding identified for 2012.		
Budget:	2011 Budget	2012 Adopted
Expenditures	14,089	0

Programs:		
Program: B108 Operations - Gambling Enforcement		
Description: Monitors gambling enforcement efforts within Thurston County. This program was moved to B110 - Patrol for 2012.		
Budget:	2011 Budget	2012 Adopted
Expenditures	126,940	0
Program: B109 Operations - Evidence		
Description: Collects, processes and preserves evidence associated with criminal activity. This includes processing crime scene evidence and working with the Washington State Crime Lab.		
Budget:	2011 Budget	2012 Adopted
Expenditures	439,529	428,613
Program: B110 Operations - Patrol		
Description: Provides first-response on calls for service, conducts initial crime investigations, investigates accidents, provides traffic enforcement and resolves civil complaints.		
Budget:	2011 Budget	2012 Adopted
Expenditures	7,590,466	8,563,177
Program: B111 Operations - Boat Patrol		
Description: Patrols Thurston County waterways, educates the public on safe boating and enforces boating laws.		
Budget:	2011 Budget	2012 Adopted
Expenditures	26,826	34,162
Program: B112 Operations - Substations		
Description: The Sheriff's Office currently maintains four substations within Thurston County, one each in the Rochester, Yelm, Amtrak and Martin Way areas.		
Budget:	2011 Budget	2012 Adopted
Expenditures	20,556	19,256
Program: B114 Operations - Drug Unit		
Description: Works with the Thurston County Narcotics Task Force to interdict narcotic dealers and supplies at the mid and upper level.		
Budget:	2011 Budget	2012 Adopted
Expenditures	374,725	422,393
Program: B116-B119 Operations - Special Services (SWAT, Riot & Dive Teams)		
Description: Specialty teams are necessary to respond efficiently and effectively to special situations that may arise. Without these teams, needed responses would be greatly delayed and could cause needless injury or loss of life to a member of the agency and/or to county citizens.		
Budget:	2011 Budget	2012 Adopted
Expenditures	39,371	46,944

Programs:		
Program: B121 Operations - Staff Services		
Description: Responsible for ordering supplies, all inter-fund accounts, collective bargaining unit required purchases and additional staff support for operation of the office.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,624,408	1,652,711
Program: B122 Operations - Civil Services		
Description: Receives, processes and serves all manner of civil service matters.		
Budget:	2011 Budget	2012 Adopted
Expenditures	493,646	401,419
Program: B123 Operations - Front Desk		
Description: Handles complaints, receives and processes applications for concealed weapon permits, answers phones and performs a multitude of other assigned duties.		
Budget:	2011 Budget	2012 Adopted
Expenditures	139,443	144,427
Program: B124 Operations - Warrants		
Description: Receives, processes and enters warrants into state and national databases and arranges all warrant extraditions.		
Budget:	2011 Budget	2012 Adopted
Expenditures	155,418	165,947
Program: B125 Operations - Records		
Description: Receives, reviews, processes and stores all records associated with the Sheriff's Office.		
Budget:	2011 Budget	2012 Adopted
Expenditures	218,296	226,200
Program: B126 Operations – Community Outreach		
Description: Provides crime prevention training, disseminates electronic crime information, conducts the citizens' academy and performs community outreach.		
Budget:	2011 Budget	2012 Adopted
Expenditures	48,179	92,195
Program: B127 Operations - Training		
Description: Schedules in-service training, firearms training and Emergency Vehicle Operations Course training, and processes requests for outside training opportunities.		
Budget:	2011 Budget	2012 Adopted
Expenditures	174,810	34,666

Programs:**Program: B128 Operations – Information Technology****Description:** Manages multiple computer systems and software applications within the Sheriff's Office.

Budget:	2011 Budget	2012 Adopted
Expenditures	122,592	126,269

Program: B131 Operations - Canine Unit**Description:** Respond to incidents where a K-9 application is needed, provides public demonstrations on the capabilities of our K-9 unit and provides for the care and custody of the K-9 dogs.

Budget:	2011 Budget	2012 Adopted
Expenditures	396,347	415,379

Program: B103 LEOFF I Long Term Care (Fund 1420)**Description:** This fund is used to pay premiums for long-term care insurance for LEOFF 1 (Law Enforcement Employees and Retirees).

Budget:	2011 Budget	2012 Adopted
Expenditures	208,289	155,882

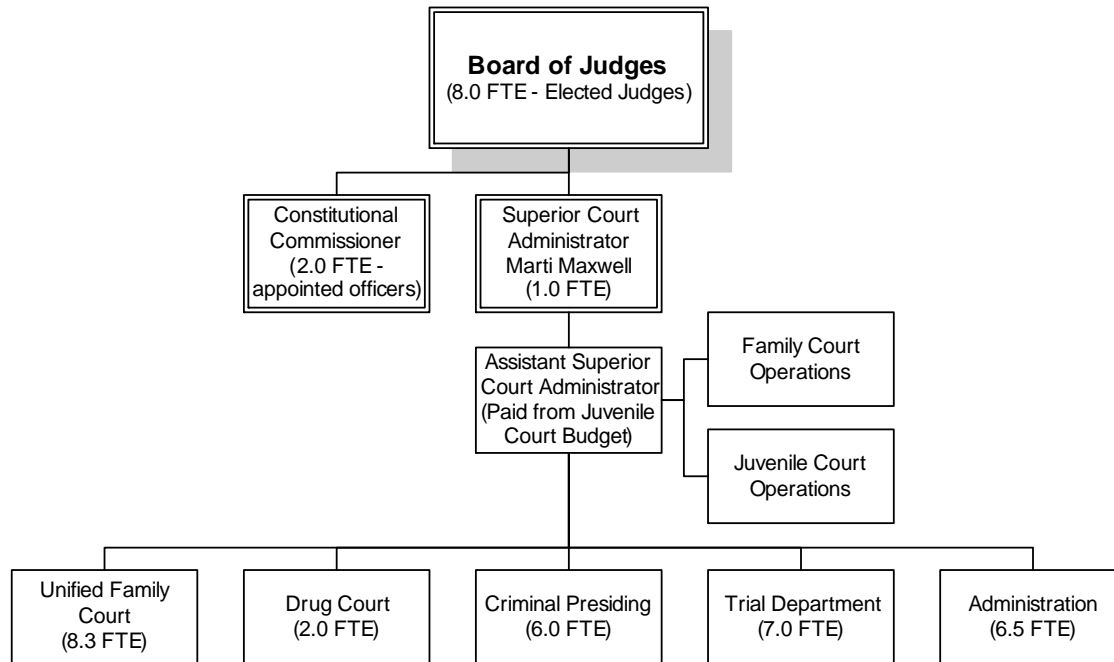
Program: B100, B110-B113, B116, B129 Special Programs – Boat Patrol, Substations, Communications Van, Block Grant (Fund 1440)**Description:** This fund is used to record vessel registration fees received from the state and supports the boating enforcement program.

Budget:	2011 Budget	2012 Adopted
Expenditures	75,465	2,030

Corrections

Programs:		
Program: B200 Corrections - Administration		
Description: Develops policies and procedures for the Corrections Bureau, oversees the Accountability and Restitution Center (ARC) planning process; recruits, hires and trains new staff; and provides budget oversight and overall administration of the Corrections Bureau.		
Budget:	2011 Budget	2012 Adopted
Expenditures	997,301	984,277
Program: B201 Corrections - Inmate Medical Services		
Description: Provides medical and dental health services within the facility and transports inmates to outside medical appointments when necessary.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,133,498	1,146,535
Program: B202 Corrections - Inmate Services		
Description: Provides a variety of inmate services and programs, such as the Chemical Dependency Program, Get Employed Today, Domestic Violence Offender Program and others.		
Budget:	2011 Budget	2012 Adopted
Expenditures	301,856	301,112
Program: B203 Corrections - Main Facility		
Description: Provides custody and security for incarcerated adult prisoners in a humane fashion while providing a secure facility for staff and inmates.		
Budget:	2011 Budget	2012 Adopted
Expenditures	6,240,230	6,399,473
Program: B204 Corrections - Post Six		
Description: Houses adult incarcerated male maximum custody prisoners in a dormitory-style environment. This is similar to what we will have in the ARC.		
Budget:	2011 Budget	2012 Adopted
Expenditures	642,015	700,015
Program: B205 Corrections - Facilities		
Description: Repairs, replaces and maintains Corrections Bureau facilities.		
Budget:	2011 Budget	2012 Adopted
Expenditures	944,401	938,241

Programs:		
Program: B206 Corrections - Options		
Description: Monitors those inmates court ordered, and appropriate for, alternative jail programs such as electronic home monitoring (EHM), Work Release (WR), Day Jail (DJ) and Day Reporting (DR).		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,380,974	1,439,668
Program: B207 Corrections - Court		
Description: Provides safe and secure movement of prisoners from the jail to the courts, as well as security for the courts during trials.		
Budget:	2011 Budget	2012 Adopted
Expenditures	785,041	842,956
Program: B209 Corrections - Jail Kitchen		
Description: Provides all meals for jail inmates and the juvenile detention facility.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,064,516	1,103,519
Program: B101, B210-B212 Prisoners' Concession, Inmate Medical, Chemical Dependency & DUI Programs (Funds 0010 & 1450)		
Description: This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.		
Budget:	2011 Budget	2012 Adopted
Expenditures	436,447	353,073
Program: B215 Treatment Sales Tax		
Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.		
Budget:	2011 Budget	2012 Adopted
Expenditures	940,559	954,687

Organization:

Note: ½ of judicial salaries and all benefits are paid by the State of Washington

Mission and Purpose:

To serve the public through the prompt resolution of civil and criminal cases in a manner that ensures access and fair treatment.

Thurston County Superior Court is a Court where all can safely and easily access the court, its programs and services, and have an opportunity to be heard. Though well-trained judicial officers and court staff, the Court uses innovative techniques and manages public resources responsibly. The Court seeks community input to insure public confidence in the judiciary and to reflect the diverse community needs.

2012 Goals:

- To remain efficient and effective in delivering court services.
- To complete a strategic plan.

2012 Issues:

- Lack of a case management system continues to hinder court efficiency.

Funds:

The Superior Court operates primarily within the General Fund. However, it also uses two additional funds.

Family Court Fund 1080. Revenue for this fund comes from the \$15 marriage license surcharge and is split with the Clerk's Office. Per statute these funds pay for professional services for children and families.

Law Library Fund 1040. Funded by a portion of the civil case filing fees this, fund pays for library subscriptions for the county Law Library. This is a statutory requirement; however, we are exploring moving to electronic library resources as current space for the books is not sufficient.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>FTEs</i>	40.80	40.80	40.80	40.80
<i>Expenditures</i>				
Personnel	3,440,600	3,578,170	2,336,626	3,642,038
Internal Services	743,620	837,529	554,980	880,147
Professional Services	345,982	828,696	216,338	752,974
Operating Costs	394,993	455,361	329,775	398,439
Debt Services	3,245	1,214	1,666	2,023
<i>Department Total</i>	4,928,440	5,700,970	3,439,385	5,675,621

EXPENDITURES BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	3,439,762	3,564,746	2,327,841	3,627,871
Internal Services	732,131	820,450	543,594	867,094
Professional Services	345,982	789,992	207,683	712,974
Operating Costs	300,928	359,709	275,456	295,439
Debt Services	3,245	1,214	1,666	2,023
<i>Fund Total</i>	4,822,048	5,536,111	3,356,240	5,508,401

Law Library	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	838	1,125	694	1,125
Internal Services	11,489	15,008	10,005	12,304
Operating Costs	94,066	95,652	54,319	100,000
<i>Fund Total</i>	106,392	111,785	65,018	113,429

Family Court Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	-	12,299	8,091	13,042
Internal Services	-	2,071	1,381	749
Professional Services	-	38,704	8,655	40,000
<i>Fund Total</i>	-	53,074	18,127	53,791

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
General Fund	1,301,834	1,623,643	767,742	1,492,320
Law Library	112,542	107,000	72,817	107,000
Family Court Services	-	23,100	20,232	23,100
<i>Department Total</i>	1,414,376	1,753,743	860,791	1,622,420

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	135,780	78,500	100,804	78,500
From Other Funds	422,755	582,167	213,634	456,157
Intergovernmental Revenue	336,694	-	331,572	336,697
Misc Revenue	-	-	283	-
Grants	406,606	962,976	121,450	620,966
<i>Fund Total</i>	1,301,834	1,623,643	767,742	1,492,320

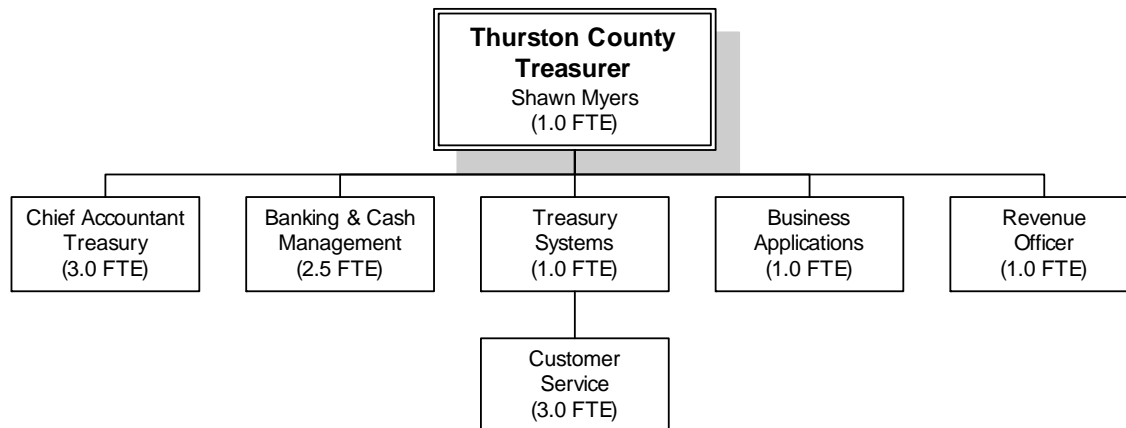
Law Library	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	112,542	107,000	72,817	107,000
<i>Fund Total</i>	112,542	107,000	72,817	107,000

Family Court Services	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
Fees and Licenses	-	23,100	19,854	23,100
Misc Revenue	-	-	378	-
<i>Fund Total</i>	-	23,100	20,232	23,100

Programs:		
Program: A600 Jury		
Description: Summon, process and manages jurors for trials in the Superior, District and Olympia Municipal courts. Processes jury fees for superior and municipal courts.		
Budget:	2011 Budget	2012 Adopted
Expenditures	341,419	341,917
Program: A610 Family Juvenile Court		
Description: Provides office, courtroom, and judicial support for family related matters including adoptions, dissolutions, dependencies, guardianships, and probate matters.		
Budget:	2011 Budget	2012 Adopted
Expenditures	788,396	844,829
Program: A620 Building Two		
Description: Superior Court salaries (exclusive of security, judges, commissioners, court reporters), supplies, leases (copiers), witness fees, postage and general office expenses.		
Budget:	2011 Budget	2012 Adopted
Expenditures	683,456	695,913
Program: A621 Arbitration		
Description: Mandatory arbitration for cases where the amount in controversy is under \$50,000.		
Budget:	2011 Budget	2012 Adopted
Expenditures	25,000	25,000
Program: A622 Guardian ad Litem		
Description: Guardian ad Litem(s) are appointed at court expense to represent the best interest of children when/where the parent(s) are involved in the dissolution of marriage or there are post-decree issues with parenting plans. The parents or a parent must be found indigent before the court makes such an appointment. (RCWs: 13.34.100, 13.32A.190, 11.88.090(10), 26.33.070)		
Budget:	2011 Budget	2012 Adopted
Expenditures	24,000	20,000
Program: A623 Safe 2B at Large		
Description: Safe 2B at Large services are ordered by the court when a judge determines more information regarding a defendants' mental stability and propensity for violence is needed before setting release conditions. These types of assessments require professional credentials not held by staff in our Pre-Trial Services Unit and require significant time on the part of the defendant and evaluator.		
Budget:	2011 Budget	2012 Adopted
Expenditures	2,500	2,500

Programs:		
Program: A624 Interpreters		
Description: Mandated by Title VI of the Civil Rights Act of 1964; 45 CFR Sect. 80 and RCW 2.42 and 2.43, requiring all level of courts to make accessible proceedings to those with no or limited English proficiency. Interpreters are appointed at court expense for criminal matters and in limited civil cases, notably child dependency actions. (RCWs: 2.43.040 & 2.43.040(2))		
Budget:	2011 Budget	2012 Adopted
Expenditures	30,000	30,000
Program: A632 Mental Illness Commissioner		
Description: An attorney in good standing with the Washington Bar Association contracts to provide hearings for individuals involuntarily committed for mental health/alcohol services. Hearings must be provided within 72 hours of commitment.		
Budget:	2011 Budget	2012 Adopted
Expenditures	16,800	17,500
Program: A640 Security		
Description: Superior Court provides security screening services for building two, building three and the Family and Juvenile Court facility. This service is mandated by RCW 36.28.010(5) which directs the county sheriff to attend each session of the court.		
Budget:	2011 Budget	2012 Adopted
Expenditures	411,481	383,147
Program: A650 Drug Court		
Description: The Drug/DUI Court program is a diversion program that assists defendants with addiction problems that are either the underlying cause of criminal acts or the criminal act itself that has led to arrest. This program reduces costs in jail and court time and is effective in reducing recidivism.		
Budget:	2011 Budget	2012 Adopted
Expenditures	889,253	730,080
Program: A660 Court Reporter		
Description: Court Reporters are authorized by RCW 2.32.180 and are the official reporter of the court or judicial district. Reporter transcripts are the record for appeal purposes. The statute provides that "Such reporter in each court is hereby declared to be a necessary part of the judicial system of the State of Washington." There are six reporters working with eight judges. An eighth reporter was not authorized when the eighth judicial position was funded in 2007. The seventh position was lost in the 2008 budget reductions.		
Budget:	2011 Budget	2012 Adopted
Expenditures	576,140	596,890
Program: A680 Judges		
Description: Thurston County has eight elected superior court judges to whom the state pays half of the salaries and all of the benefits while the county pays half the salary of each judge.		
Budget:	2011 Budget	2012 Adopted
Expenditures	595,397	595,320

Programs:		
Program: A633-A636 Juvenile Court Programs (CASA, Safe 2B at Large, etc.)		
Description: A633 – Juvenile Guardian ad Litem appointments; A635 - Interpreters for dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile dependency expenses; A636 – Juvenile Safe2B at Large – Contract for evaluation services to determine mental health/issues of violence for release decisions.		
Budget:	2011 Budget	2012 Adopted
Expenditures	40,500	46,500
Program: A670 Interfund Transfers for Internal Service Charges		
Description: These costs include insurance risk, central services, fixed and variable internal charges.		
Budget:	2011 Budget	2012 Adopted
Expenditures	719,059	763,254
Program: A625 Miscellaneous		
Description: Funds court appointed psychological evaluations which may be ordered by the court to determine competency to stand trial.		
Budget:	2011 Budget	2012 Adopted
Expenditures	1,000	1,000
Program: A630 Juvenile Services – Family Court (Funds 0010 & 1080)		
Description: This fund is financed per RCW 26.12.220 by a portion of marriage license fees and provides services of mediation, investigation, evaluation and other services a family court professional may consider necessary.		
Budget:	2011 Budget	2012 Adopted
Expenditures	94,130	97,847
Program: A620 Law Library (Fund 1040)		
Description: The law library is fully funded per RCW 27.24.070 by filing fees from Superior and District Courts and is governed by a board of trustees. The library is open to the public and employees during business hours and provides a variety of legal resources.		
Budget:	2011 Budget	2012 Adopted
Expenditures	111,785	113,429
Program: A665 Pre-Trial Services		
Description: Pre-Trial Services, formerly a part of District Court, moved to the Superior Court budget in June 2009. This four person unit interviews jail inmates prior to first appearances before a judge and prepares a release review report consisting of the criminal history, risk assessment score, and verified personal information. This report is distributed to the criminal presiding judge(s), prosecutor(s) and defender(s) and is used by the Court to make release decisions. The unit also provides pre-trial supervision for defendants who require monitoring for drug/alcohol use and those defendants without stable housing or employment. Such supervision is a tool in preventing new offenses and assists defendants with attending court dates and keeping appointments with treatment providers. Starting September 2009 this unit administers a needs assessment to clients. In 2010 this unit was assigned domestic violence treatment reviews for monitoring of offender compliance. Overall, the work of the unit is directly responsible for managing jail population, reducing jail days, and reducing warrants.		
Budget:	2011 Budget	2012 Adopted
Expenditures	350,656	367,495

Organization:**Mission:**

Handle public funds with professionalism and integrity.

2012 Goals:

Operate cost effective tax collection service. Maximize return on cash management operations.

2012 Issues:

Maintaining optimum service with current FTEs.

Funds:

The Treasurer operates within the General Fund. The Treasurer also pays debt service and handles investments for other funds, but these are not Treasurer operating funds.

Treasurers M&O Fund 1010. These funds are collected and expended for the foreclosure process which may include: filing fees, service, publication, title search, notice fees, sale expenses, postage, staff time, phone calls, and any reasonable office operations costs, including supplies and equipment such as a computer, which, by accepted accounting records, can be traced to the delinquent taxpayer and property.

Investment Administration Fund 1120. These funds are fees from pool participants which reimburse the Treasurer's Office for the actual expenses incurred in administering the investment function under a local pooling program.

Real Estate Technology Fund 1160. A surcharge fee has been added to the processing of Real Estate Excise Tax Affidavits to provide funds to create an automated system of processing the affidavits and their related information.

Road Improvement District (RID) Fund 1660. This fund accounts for the principal and interest payments for the outstanding debt incurred in Road Improvement District #2. The RID was created to finance road improvements for the purpose of implementing a landslide stabilization project on Sunrise Beach Road. The revenue source is a special assessment paid by the property owners in the Sunrise Beach area.

G.O. Bond Funds 2210 – 2261 and several Utility Debt Funds. These funds account for the payment of principal and interest for past debt issuance.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
FTEs	12.25	12.25	12.25	12.50
Expenditures				
Personnel	1,048,839	803,828	738,720	822,752
Internal Services	190,545	188,914	129,245	202,754
Professional Services	243,095	90,000	142,646	90,000
Operating Costs	3,344,179	4,063,500	78,656	4,427,300
Debt Services	3,963,731	4,430,050	2,273,538	4,253,100
Transfers to Other County Funds	28,734	28,600	4,070	28,600
Department Total	8,819,124	9,604,892	3,366,875	9,824,506

EXPENDITURE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Personnel	744,324	803,828	523,146	822,752
Internal Services	184,718	188,914	124,047	202,754
Professional Services	35,835	40,000	17,634	40,000
Operating Costs	53,773	48,000	42,056	48,000
Fund Total	1,018,650	1,080,742	706,882	1,113,506

Treasurer's M&O	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	101,230	-	75,004	-
Internal Services	5,804	-	5,169	-
Professional Services	42,600	-	56,597	-
Operating Costs	11,906	-	11,222	-
<i>Fund Total</i>	161,540	-	147,992	-

Investment Administration	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Personnel	203,286	-	140,569	-
Internal Services	23	-	29	-
Professional Services	121,535	-	68,416	-
Operating Costs	28,803	-	22,785	-
<i>Fund Total</i>	353,647	-	231,799	-

REET Technology	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Professional Services	43,125	50,000	-	50,000
<i>Fund Total</i>	43,125	50,000	-	50,000

RID #2	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Expenditures</i>				
Transfers to Other County Funds	28,734	28,600	4,070	28,600
<i>Fund Total</i>	28,734	28,600	4,070	28,600

GO Bonds 2002	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	399,676	418,600	318	-
Debt Services	341,238	18,800	9,456	-
Fund Total	740,914	437,400	9,774	-

GO Bonds 2004	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	378,797	396,000	293	408,900
Debt Services	360,017	347,400	173,611	333,900
Fund Total	738,814	743,400	173,904	742,800

GO Bonds 2005	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	1,540,197	1,600,500	-	1,660,500
Debt Services	776,990	700,000	349,995	620,000
Fund Total	2,317,187	2,300,500	349,995	2,280,500

GO Bonds 2007	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	175,304	185,500	302	190,500
Debt Services	184,218	177,400	88,609	170,000
Fund Total	359,521	362,900	88,911	360,500

GO Bonds 2009	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	755,305	680,500	-	800,500
Debt Services	1,807,694	1,746,350	892,522	1,758,700
Fund Total	2,562,999	2,426,850	892,522	2,559,200

GO Bonds 2010	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	-	732,800	1,590	1,317,000
Debt Services	-	1,049,000	560,981	800,000
Fund Total	-	1,781,800	562,570	2,117,000

2010C Debt Sinking Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	-	-	-	500
Fund Total	-	-	-	500

Grand Mound Water Utility Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Debt Services	1,504	1,300	-	1,200
Fund Total	1,504	1,300	-	1,200

Olympic View Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Debt Services	1,251	1,100	1,061	1,100
Fund Total	1,251	1,100	1,061	1,100

Grand Mound Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	406	1,500	67	1,000
Debt Services	460,850	364,300	183,106	326,000
Fund Total	461,256	365,800	183,173	327,000

Community Loan #1	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Debt Services	14,917	12,000	8,062	13,800
Fund Total	14,917	12,000	8,062	13,800

Central Services Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	12	100	9	100
Debt Services	15,053	12,400	6,137	9,400
Fund Total	15,065	12,500	6,146	9,500

ER&R Maintenance Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Expenditures				
Operating Costs	-	-	-	300
Debt Services	-	-	-	219,000
Fund Total	-	-	-	219,300

TOTAL REVENUE

	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
<i>Revenue</i>				
General Fund	1,096,859	793,000	569,901	1,051,000
Treasurer's M&O	131,458	-	102,075	-
Investment Administration	265,545	-	230,911	-
REET Technology	21,690	2,000	1,269	2,000
Tax Refunds	704	-	142	-
RID #2	28,653	27,700	33,580	26,400
GO Bonds 2005	28,734	28,600	4,070	28,600
GO Bonds 2010	-	325,000	179,497	314,000
Boston Harbor Reserve	380	-	101	-
Olympic View Debt Service	574	1,500	1,386	2,400
Tamoshan/Beverly Beach Debt Service	3,559	2,000	2,009	2,000
Grand Mound Debt Service	140,103	134,000	6,202	121,500
<i>Department Total</i>	1,718,258	1,313,800	1,131,143	1,547,900

REVENUE BY FUND

General Fund	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	279,636	279,000	195,064	279,000
Fees and Licenses	17,884	17,000	17,488	17,000
Misc Revenue	780,569	472,000	342,188	742,000
Grants	18,770	25,000	14,071	13,000
Fund Total	1,096,859	793,000	568,810	1,051,000

Treasurer's M&O	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Fees and Licenses	129,826	-	101,710	-
Misc Revenue	1,632	-	365	-
Fund Total	131,458	-	102,075	-

Investment Administration	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	265,545	-	230,911	-
Fund Total	265,545	-	230,911	-

REET Technology	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Intergovernmental Revenue	17,845	-	-	-
Misc Revenue	3,845	2,000	1,269	2,000
Fund Total	21,690	2,000	1,269	2,000

Tax Refunds	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Taxes	502	-	68	-
Misc Revenue	202	-	74	-
Fund Total	704	-	142	-

RID #2	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	28,653	27,700	33,580	26,400
Fund Total	28,653	27,700	33,580	26,400

GO Bonds 2005	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	28,734	28,600	4,070	28,600
Fund Total	28,734	28,600	4,070	28,600

GO Bonds 2010	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	-	325,000	179,497	314,000
Fund Total	-	325,000	179,497	314,000

Boston Harbor Reserve	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	380	-	101	-
Fund Total	380	-	101	-

Olympic View Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
From Other Funds	-	1,000	1,000	2,000
Misc Revenue	574	500	386	400
Fund Total	574	1,500	1,386	2,400

Tamoshan/Beverly Beach Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	3,559	2,000	2,009	2,000
Fund Total	3,559	2,000	2,009	2,000

Grand Mound Debt Service	2010 Actual	2011 Budget	2011 Actual as of September 20th	2012 Adopted
Revenue				
Misc Revenue	140,103	134,000	6,202	121,500
Fund Total	140,103	134,000	6,202	121,500

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
General Fund 0010			
Beginning Fund Balance	7,046,106	13,493,719	15,500,000
Revenues			
Taxes	50,598,021	51,532,326	53,640,160
Licenses & Permits	1,814,262	1,738,650	1,743,950
Intergov't Revenues	10,053,671	12,673,785	10,101,004
Charges for Goods & Services	8,994,989	9,691,067	9,739,608
Fines & Forfeitures	1,851,846	1,612,400	1,612,800
Misc Revenues	1,135,053	598,815	852,015
Other Financing Sources	4,674,071	4,218,035	4,016,869
Total Revenues	79,121,914	82,065,078	81,706,406
Expenditures			
ASSESSOR	3,237,834	3,372,687	3,541,445
AUDITOR	4,597,581	4,733,204	5,137,841
COMMISSIONERS	1,479,406	1,702,466	1,925,445
TREASURER	1,018,650	1,080,742	1,113,506
CLERK	2,986,472	3,020,898	3,297,164
SUPERIOR COURT	4,822,048	5,557,161	5,508,401
DISTRICT COURT	2,744,013	3,028,147	3,136,173
JUVENILE COURT	6,445,560	6,958,144	7,219,585
PROSECUTING ATTORNEY	7,659,075	8,156,432	8,027,747
SHERIFF	14,366,625	14,970,257	15,468,180
CORRECTIONS	13,857,030	14,492,619	14,810,483
CORONER	877,392	989,486	987,617
CIVIL SERVICE	19,670	108,666	-
HUMAN RESOURCES	1,192,421	1,481,455	1,693,668
NON DEPARTMENTAL	2,845,470	5,382,912	7,068,420
OFFICE OF ASSIGNED COUNSEL	2,817,668	3,094,993	3,183,437
RESOURCE STEWARDSHIP	439,000	462,052	393,890
EMERGENCY SERVICES	-	3,239,196	1,974,973
PLANNING DEPARTMENT	1,152,296	2,329,844	1,978,232
STATE EXAMINER	123,284	115,000	115,000
Total Expenditures	72,681,497	84,276,361	86,581,207
Ending Fund Balance	13,493,719	11,282,436	10,625,199

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Family Court Services 1020</u>			
Beginning Fund Balance	387,156	375,933	237,615
Revenues			
Charges for Goods & Services	280,246	236,325	236,325
Misc Revenues	16,066	11,000	6,500
Total Revenues	296,313	247,325	242,825
Expenditures			
CLERK	275,366	340,876	372,076
SUPERIOR COURT	32,169	-	-
Total Expenditures	307,535	340,876	372,076
Ending Fund Balance	375,933	282,382	108,364
<u>Fair 1030</u>			
Beginning Fund Balance	74,858	89,079	90,000
Revenues			
Intergov't Revenues	41,825	41,000	35,675
Charges for Goods & Services	127,381	131,400	136,400
Misc Revenues	294,797	294,500	296,000
Other Financing Sources	55,800	93,298	35,298
Total Revenues	519,803	560,198	503,373
Expenditures			
RESOURCE STEWARDSHIP	505,583	593,616	530,059
Total Expenditures	505,583	593,616	530,059
Ending Fund Balance	89,079	55,661	63,314
<u>Law Library 1040</u>			
Beginning Fund Balance	1,266	7,415	10,000
Revenues			
Charges for Goods & Services	112,542	107,000	107,000
Total Revenues	112,542	107,000	107,000
Expenditures			
SUPERIOR COURT	106,392	111,785	113,429
Total Expenditures	106,392	111,785	113,429
Ending Fund Balance	7,415	2,630	3,571

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Auditor M&O 1050</u>			
Beginning Fund Balance	425,388	326,281	124,133
Revenues			
Intergov't Revenues	106,985	105,000	105,000
Charges for Goods & Services	180,593	205,000	193,000
Misc Revenues	11,432	11,760	11,200
Other Financing Sources	1,627	-	-
Total Revenues	300,638	321,760	309,200
Expenditures			
AUDITOR	399,745	523,908	277,835
Total Expenditures	399,745	523,908	277,835
Ending Fund Balance	326,281	124,133	155,498
<u>Geodata 1070</u>			
Beginning Fund Balance	94,154	275,629	300,000
Revenues			
Intergov't Revenues	-	5,059	5,059
Charges for Goods & Services	1,164,920	1,002,918	1,103,996
Misc Revenues	4,543	-	-
Other Financing Sources	-	-	25,000
Total Revenues	1,169,463	1,007,977	1,134,055
Expenditures			
CENTRAL SERVICES/FACILITIES	987,988	1,078,304	1,129,256
Total Expenditures	987,988	1,078,304	1,129,256
Ending Fund Balance	275,629	205,302	304,799
<u>Superior Court – Family Court Services 1080</u>			
Beginning Fund Balance	-	-	60,000
Revenues			
Charges for Goods & Services	-	23,100	23,100
Total Revenues	-	23,100	23,100
Expenditures			
SUPERIOR COURT	-	53,074	53,791
Total Expenditures	-	53,074	53,791
Ending Fund Balance	-	(29,974)	29,309

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Auditor Election Reserve 1090</u>			
Beginning Fund Balance	404,281	372,749	264,885
Revenues			
Intergov't Revenues	78,801	-	-
Charges for Goods & Services	77,528	128,954	74,697
Misc Revenues	8,243	-	-
Total Revenues	164,572	128,954	74,697
Expenditures			
AUDITOR	196,104	228,581	228,724
Total Expenditures	196,104	228,581	228,724
Ending Fund Balance	372,749	273,122	110,858
<u>Detention Sales Tax 1100</u>			
Beginning Fund Balance	14,530,134	13,049,579	9,422,262
Revenues			
Taxes	3,960,730	4,000,108	4,128,823
Misc Revenues	452,331	216,925	95,449
Total Revenues	4,413,060	4,217,033	4,224,272
Expenditures			
COMMISSIONERS	5,893,615	7,907,779	7,918,886
Total Expenditures	5,893,615	7,907,779	7,918,886
Ending Fund Balance	13,049,579	9,358,833	5,727,648
<u>Victim Advocate Program 1110</u>			
Beginning Fund Balance	126,981	137,459	120,000
Revenues			
Intergov't Revenues	165,139	68,847	57,023
Charges for Goods & Services	193,162	190,000	193,800
Fines & Forfeitures	9,240	10,000	10,200
Misc Revenues	8,228	3,000	1,500
Total Revenues	375,769	271,847	262,523
Expenditures			
PROSECUTING ATTORNEY	365,292	365,908	336,517
Total Expenditures	365,292	365,908	336,517
Ending Fund Balance	137,459	43,398	46,006

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Emergency Management Council 1140</u>			
Beginning Fund Balance	7,605	6,874	6,874
Revenues			
Intergov't Revenues	2,125	2,000	2,000
Misc Revenues	167	75	75
Total Revenues	2,292	2,075	2,075
Expenditures			
EMERGENCY SERVICES	3,023	3,161	3,271
Total Expenditures	3,023	3,161	3,271
Ending Fund Balance	6,874	5,788	5,678
<u>Real Estate Excise Tax 1150</u>			
Beginning Fund Balance	17,488,158	13,705,879	7,211,960
Revenues			
Taxes	2,168,653	2,667,210	2,703,750
Charges for Goods & Services	14,608	15,575	15,575
Misc Revenues	360,812	225,000	150,000
Total Revenues	2,544,074	2,907,785	2,869,325
Expenditures			
COMMISSIONERS	6,326,353	9,620,428	6,780,997
Total Expenditures	6,326,353	9,620,428	6,780,997
Ending Fund Balance	13,705,879	6,993,236	3,300,288
<u>REET Technology Fund 1160</u>			
Beginning Fund Balance	192,406	170,971	70,000
Revenues			
Intergov't Revenues	17,845	-	-
Misc Revenues	3,845	2,000	2,000
Total Revenues	21,690	2,000	2,000
Expenditures			
TREASURER	43,125	100,000	50,000
Total Expenditures	43,125	100,000	50,000
Ending Fund Balance	170,971	72,971	22,000

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Trial Court Improvement 1170</u>			
Beginning Fund Balance	144,796	233,932	309,732
Revenues			
Intergov't Revenues	90,024	74,000	90,000
Misc Revenues	4,118	5,000	4,956
Total Revenues	94,142	79,000	94,956
Expenditures			
COMMISSIONERS	5,007	101,183	162,233
Total Expenditures	5,007	101,183	162,233
Ending Fund Balance	233,932	211,749	242,455
<u>Treatment Sales Tax 1180</u>			
Beginning Fund Balance	913,129	2,227,514	1,926,577
Revenues			
Taxes	3,920,546	4,000,108	4,080,110
Total Revenues	3,920,546	4,000,108	4,080,110
Expenditures			
COMMISSIONERS	2,606,161	4,301,045	4,050,025
Total Expenditures	2,606,161	4,301,045	4,050,025
Ending Fund Balance	2,227,514	1,926,577	1,956,662
<u>Roads & Transportation 1190</u>			
Beginning Fund Balance	9,608,821	9,812,014	7,400,000
Revenues			
Taxes	16,313,714	16,762,833	17,167,482
Licenses & Permits	490,655	442,800	400,200
Intergov't Revenues	4,908,432	6,437,685	8,250,716
Charges for Goods & Services	759,009	1,092,944	922,469
Misc Revenues	95,075	82,400	34,700
Other Financing Sources	1,202,132	4,201,228	1,030,000
Total Revenues	23,769,016	29,019,890	27,805,567
Expenditures			
PUBLIC WORKS	23,565,823	27,949,270	28,230,641
Total Expenditures	23,565,823	27,949,270	28,230,641
Ending Fund Balance	9,812,014	10,882,634	6,974,926

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Veterans 1200</u>			
Beginning Fund Balance	479,587	464,655	384,856
Revenues			
Taxes	327,111	307,700	291,700
Intergov't Revenues	6,210	800	3,700
Misc Revenues	9,974	16,075	3,575
Other Financing Sources	7,197	3,000	1,500
Total Revenues	350,492	327,575	300,475
Expenditures			
PUBLIC HEALTH	365,424	407,373	414,594
Total Expenditures	365,424	407,373	414,594
Ending Fund Balance	464,655	384,857	270,737
<u>Medic One Reserve 1280</u>			
Beginning Fund Balance	9,207,831	10,044,955	10,579,472
Revenues			
Taxes	60,901	53,000	53,000
Intergov't Revenues	165,285	50,000	50,000
Charges for Goods & Services	115	30	30
Misc Revenues	419,710	352,204	321,681
Other Financing Sources	195,163	33,000	33,000
Total Revenues	841,175	488,234	457,711
Expenditures			
EMERGENCY SERVICES	4,051	6,500	6,500
Total Expenditures	4,051	6,500	6,500
Ending Fund Balance	10,044,955	10,526,689	11,030,683
<u>Medic One 1290</u>			
Beginning Fund Balance	8,566,100	8,878,279	6,374,544
Revenues			
Taxes	8,834,263	9,134,071	9,382,590
Intergov't Revenues	49,701	36,000	36,000
Misc Revenues	936	-	-
Other Financing Sources	4,051	6,500	6,500
Total Revenues	8,888,951	9,176,571	9,425,090
Expenditures			
EMERGENCY SERVICES	8,576,772	12,135,200	12,140,297
Total Expenditures	8,576,772	12,135,200	12,140,297
Ending Fund Balance	8,878,279	5,919,650	3,659,337

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Stadium/Convention/Art Center 1300</u>			
Beginning Fund Balance	68,155	56,866	40,014
Revenues			
Taxes	23,224	18,000	15,000
Misc Revenues	846	1,000	344
Total Revenues	24,070	19,000	15,344
Expenditures			
COMMISSIONERS	35,359	35,366	35,452
Total Expenditures	35,359	35,366	35,452
Ending Fund Balance	56,866	40,500	19,906
<u>Recreation Services 1320</u>			
Beginning Fund Balance	31,129	117,110	80,000
Revenues			
Intergov't Revenues	23,930	23,797	23,797
Charges for Goods & Services	420,778	435,100	347,000
Misc Revenues	9,585	15,100	8,600
Other Financing Sources	60,824	30,000	30,000
Total Revenues	515,117	503,997	409,397
Expenditures			
RESOURCE STEWARDSHIP	429,136	533,349	413,569
Total Expenditures	429,136	533,349	413,569
Ending Fund Balance	117,110	87,758	75,828
<u>Parks and Trails 1330</u>			
Beginning Fund Balance	-	-	-
Revenues			
Licenses & Permits	-	-	24,000
Charges for Goods & Services	-	-	467,710
Misc Revenues	-	-	61,700
Other Financing Sources	-	-	500,289
Total Revenues	-	-	1,053,699
Expenditures			
PUBLIC WORKS	-	-	1,042,588
Total Expenditures	-	-	1,042,588
Ending Fund Balance	-	-	11,111

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Noxious Weed 1350</u>			
Beginning Fund Balance	116,935	155,168	157,230
Revenues			
Intergov't Revenues	25,834	33,234	34,511
Charges for Goods & Services	75,948	65,228	65,228
Misc Revenues	403,414	400,187	407,274
Total Revenues	505,197	498,649	507,013
Expenditures			
RESOURCE STEWARDSHIP	466,964	555,388	566,876
Total Expenditures	466,964	555,388	566,876
Ending Fund Balance	155,168	98,429	97,367
<u>Conservation Futures 1380</u>			
Beginning Fund Balance	3,219,291	4,279,499	4,497,992
Revenues			
Taxes	1,125,033	1,163,759	1,208,411
Intergov't Revenues	21,299	6,700	8,700
Misc Revenues	75,700	62,675	35,329
Other Financing Sources	24,684	7,000	7,500
Total Revenues	1,246,715	1,240,134	1,259,940
Expenditures			
COMMISSIONERS	186,507	1,795,940	2,888,105
Total Expenditures	186,507	1,795,940	2,888,105
Ending Fund Balance	4,279,499	3,723,693	2,869,827
<u>Housing and Community Renewal 1400</u>			
Beginning Fund Balance	2,078,868	1,967,671	1,682,233
Revenues			
Intergov't Revenues	1,205,489	3,000,832	3,886,554
Charges for Goods & Services	1,441,619	1,399,000	1,411,657
Misc Revenues	40,136	50,000	50,000
Other Financing Sources	48,769	58,607	58,607
Total Revenues	2,736,013	4,508,439	5,406,818
Expenditures			
SOCIAL SERVICES	2,847,210	4,777,961	5,151,856
Total Expenditures	2,847,210	4,777,961	5,151,856
Ending Fund Balance	1,967,671	1,698,149	1,937,195

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>LEOFF I Long Term Care 1420</u>			
Beginning Fund Balance	19,744	69,807	69,806
Revenues			
Misc Revenues	2,826	700	460
Other Financing Sources	216,218	216,218	155,422
Total Revenues	219,044	216,918	155,882
Expenditures			
SHERIFF	168,981	208,289	155,882
Total Expenditures	168,981	208,289	155,882
Ending Fund Balance	69,807	78,436	69,806
<u>Sheriff's Special Programs 1440</u>			
Beginning Fund Balance	85,244	90,563	136,833
Revenues			
Intergov't Revenues	86,686	47,000	47,000
Misc Revenues	2,805	3,200	1,300
Total Revenues	89,491	50,200	48,300
Expenditures			
SHERIFF	84,172	68,061	2,030
Total Expenditures	84,172	68,061	2,030
Ending Fund Balance	90,563	72,702	183,103
<u>Prisoner's Concessions 1450</u>			
Beginning Fund Balance	140,896	130,577	131,557
Revenues			
Charges for Goods & Services	182,328	184,000	185,000
Misc Revenues	159,869	171,000	137,000
Total Revenues	342,197	355,000	322,000
Expenditures			
CORRECTIONS	352,516	383,949	353,073
Total Expenditures	352,516	383,949	353,073
Ending Fund Balance	130,577	101,628	100,484

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>PHSS Technology 1490</u>			
Beginning Fund Balance	121,768	154,690	84,580
Revenues			
Misc Revenues	3,294	2,000	2,000
Other Financing Sources	42,007	31,800	31,800
Total Revenues	45,301	33,800	33,800
Expenditures			
PUBLIC HEALTH	12,379	103,909	75,144
Total Expenditures	12,379	103,909	75,144
Ending Fund Balance	154,690	84,581	43,236
<u>Public Health & Social Services 1500</u>			
Beginning Fund Balance	6,948,505	8,836,594	10,959,806
Revenues			
Taxes	458,809	805,300	776,000
Licenses & Permits	563,984	669,055	602,570
Intergov't Revenues	28,092,743	31,129,373	32,285,037
Charges for Goods & Services	2,553,362	3,005,181	3,100,873
Misc Revenues	474,628	465,621	500,890
Other Financing Sources	1,922,999	3,063,201	2,907,393
Total Revenues	34,066,524	39,137,731	40,172,763
Expenditures			
PUBLIC HEALTH	7,821,388	8,327,784	7,992,807
SOCIAL SERVICES	24,357,047	31,819,403	33,254,809
Total Expenditures	32,178,435	40,147,187	41,247,616
Ending Fund Balance	8,836,594	7,827,138	9,884,953
<u>Road Improvement District #2 1660</u>			
Beginning Fund Balance	17,814	17,733	17,733
Revenues			
Misc Revenues	28,653	27,700	26,400
Total Revenues	28,653	27,700	26,400
Expenditures			
TREASURER	28,734	28,600	28,600
Total Expenditures	28,734	28,600	28,600
Ending Fund Balance	17,733	16,833	15,533

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Long Lake LMD 1720</u>			
Beginning Fund Balance	107,156	109,857	145,604
Revenues			
Misc Revenues	181,934	185,150	183,650
Total Revenues	181,934	185,150	183,650
Expenditures			
RESOURCE STEWARDSHIP	179,233	261,947	325,513
Total Expenditures	179,233	261,947	325,513
Ending Fund Balance	109,857	33,060	3,741
<u>Lake Lawrence LMD 1740</u>			
Beginning Fund Balance	39,850	44,053	48,050
Revenues			
Misc Revenues	97,255	96,300	92,250
Total Revenues	97,255	96,300	92,250
Expenditures			
RESOURCE STEWARDSHIP	93,053	131,779	133,137
Total Expenditures	93,053	131,779	133,137
Ending Fund Balance	44,053	8,574	7,163
<u>Basin Planning and Enhancements 1780</u>			
Beginning Fund Balance	24,560	32,113	31,013
Revenues			
Intergov't Revenues	12,599	1,061,500	626,677
Misc Revenues	509	750	500
Total Revenues	13,108	1,062,250	627,177
Expenditures			
RESOURCE STEWARDSHIP	5,555	1,064,972	634,327
Total Expenditures	5,555	1,064,972	634,327
Ending Fund Balance	32,113	29,391	23,863

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>2010 Debt Holding 1840</u>			
Beginning Fund Balance	-	29,170	7,596,586
Revenues			
Misc Revenues	29,170	200,000	50,000
Other Financing Sources	-	20,775,900	-
Total Revenues	29,170	20,975,900	50,000
Expenditures			
COMMISSIONERS	-	20,070,900	7,646,586
Total Expenditures	-	20,070,900	7,646,586
Ending Fund Balance	29,170	934,170	-
<u>2009 Debt Holding 1850</u>			
Beginning Fund Balance	13,041,824	3,749,785	2,500,000
Revenues			
Misc Revenues	162,952	30,000	-
Other Financing Sources	-	300,000	-
Total Revenues	162,952	330,000	-
Expenditures			
COMMISSIONERS	9,454,990	2,797,107	2,500,000
Total Expenditures	9,454,990	2,797,107	2,500,000
Ending Fund Balance	3,749,785	1,282,678	-
<u>Anti-Profiteering 1900</u>			
Beginning Fund Balance	21,310	21,645	22,000
Revenues			
Fines & Forfeitures	18	-	100
Misc Revenues	450	500	300
Total Revenues	468	500	400
Expenditures			
PROSECUTING ATTORNEY	133	20,143	20,257
Total Expenditures	133	20,143	20,257
Ending Fund Balance	21,645	2,002	2,143

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>LFO Collection Fund 1910</u>			
Beginning Fund Balance	513,004	602,651	526,069
Revenues			
Intergov't Revenues	327,903	330,000	330,000
Misc Revenues	11,705	14,000	6,300
Total Revenues	339,608	344,000	336,300
Expenditures			
CLERK	249,962	483,214	441,920
Total Expenditures	249,962	483,214	441,920
Ending Fund Balance	602,651	463,437	420,449
<u>GO Bonds 2002 2210</u>			
Beginning Fund Balance	652	(619)	-
Revenues			
Misc Revenues	67	125	-
Other Financing Sources	739,576	437,247	-
Total Revenues	739,643	437,372	-
Expenditures			
TREASURER	740,914	437,400	-
Total Expenditures	740,914	437,400	-
Ending Fund Balance	(619)	(647)	-
<u>GO Bonds 2004 2220</u>			
Beginning Fund Balance	727	641	642
Revenues			
Misc Revenues	54	125	-
Other Financing Sources	738,674	743,239	742,626
Total Revenues	738,729	743,364	742,626
Expenditures			
TREASURER	738,814	743,400	742,800
Total Expenditures	738,814	743,400	742,800
Ending Fund Balance	641	605	468

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>GO Bonds 2005 2230</u>			
Beginning Fund Balance	945	5,525	5,526
Revenues			
Misc Revenues	113	125	-
Other Financing Sources	2,321,655	2,307,580	2,280,845
Total Revenues	2,321,768	2,307,705	2,280,845
Expenditures			
TREASURER	2,317,187	2,300,500	2,280,500
Total Expenditures	2,317,187	2,300,500	2,280,500
Ending Fund Balance	5,525	12,730	5,871
<u>GO Bonds 2007 2240</u>			
Beginning Fund Balance	631	465	465
Revenues			
Misc Revenues	(4)	125	-
Other Financing Sources	359,359	362,718	360,318
Total Revenues	359,355	362,843	360,318
Expenditures			
TREASURER	359,521	362,900	360,500
Total Expenditures	359,521	362,900	360,500
Ending Fund Balance	465	408	283
<u>GO Bonds 2009 2250</u>			
Beginning Fund Balance	50	265	265
Revenues			
Misc Revenues	70	125	32,850
Prop Trust Gain/Loss	-	250,000	-
Other Financing Sources	2,563,144	2,426,194	2,526,279
Total Revenues	2,563,214	2,676,319	2,559,129
Expenditures			
TREASURER	2,562,999	2,426,850	2,559,200
Total Expenditures	2,562,999	2,426,850	2,559,200
Ending Fund Balance	265	249,734	194

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>GO Bonds 2010 2260</u>			
Beginning Fund Balance	-	-	-
Revenues			
Intergov't Revenues	-	325,000	314,000
Misc Revenues	-	14,500	-
Other Financing Sources	-	1,875,992	1,824,892
Total Revenues	-	2,215,492	2,138,892
Expenditures			
TREASURER	-	1,849,300	2,117,000
Total Expenditures	-	1,849,300	2,117,000
Ending Fund Balance	-	366,192	21,892
<u>2010C Debt Sinking Fund 2261</u>			
Beginning Fund Balance	-	-	-
Revenues			
Other Financing Sources	-	88,283	88,283
Total Revenues	-	88,283	88,283
Expenditures			
TREASURER	-	-	500
Total Expenditures	-	-	500
Ending Fund Balance	-	88,283	87,783
<u>Roads Construction in Progress 3010</u>			
Beginning Fund Balance	-	2,978,828	1,540,676
Revenues			
Intergov't Revenues	7,084,154	14,715,480	9,418,250
Charges for Goods & Services	989,224	480,000	80,000
Misc Revenues	32,857	21,000	10,000
Other Financing Sources	3,003,889	5,940,000	4,390,000
Total Revenues	11,110,125	21,156,480	13,898,250
Expenditures			
PUBLIC WORKS	8,131,297	22,574,037	14,469,878
Total Expenditures	8,131,297	22,574,037	14,469,878
Ending Fund Balance	2,978,828	1,561,271	969,048

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Jail Capital Projects 3080</u>			
Beginning Fund Balance	-	1,053,461	2,500,000
Revenues			
Other Financing Sources	8,519,541	4,319,880	5,243,850
Total Revenues	8,519,541	4,319,880	5,243,850
Expenditures			
COMMISSIONERS	7,466,080	2,885,791	5,243,850
Total Expenditures	7,466,080	2,885,791	5,243,850
Ending Fund Balance	1,053,461	2,487,550	2,500,000
<u>County Buildings Fund 3140</u>			
Beginning Fund Balance	709,702	317,817	189,180
Revenues			
Misc Revenues	13,502	5,500	1,500
Other Financing Sources	149,407	440,000	439,909
Total Revenues	162,908	445,500	441,409
Expenditures			
COMMISSIONERS	554,794	717,475	630,589
Total Expenditures	554,794	717,475	630,589
Ending Fund Balance	317,817	45,842	-
<u>Tilley Master Plan 3150</u>			
Beginning Fund Balance	3,262,601	1,245,071	1,000,000
Revenues			
Misc Revenues	60,584	-	-
Other Financing Sources	-	18,760,900	5,646,586
Total Revenues	60,584	18,760,900	5,646,586
Expenditures			
CENTRAL SERVICES/FACILITIES	2,078,114	19,245,071	5,646,585
Total Expenditures	2,078,114	19,245,071	5,646,585
Ending Fund Balance	1,245,071	760,900	1,000,001

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Solid Waste 4030</u>			
Beginning Fund Balance	2,562,938	5,125,917	4,833,990
Revenues			
Intergov't Revenues	325,411	-	30,000
Charges for Goods & Services	19,896,718	19,734,400	19,823,415
Misc Revenues	112,433	116,400	27,292
Other Financing Sources	1,521,228	8,586	208,670
Total Revenues	21,855,789	19,859,386	20,089,377
Expenditures			
PUBLIC WORKS	19,281,569	20,592,623	19,592,814
Total Expenditures	19,281,569	20,592,623	19,592,814
End of Year Adjustment	(11,242)		
Ending Fund Balance	5,125,917	4,392,680	5,330,553
<u>Solid Waste Reserve for Closure 4040</u>			
Beginning Fund Balance	22,029,432	21,062,914	21,194,231
Revenues			
Misc Revenues	465,997	500,000	-
Other Financing Sources	836,951	1,002,000	918,430
Total Revenues	1,302,948	1,502,000	918,430
Expenditures			
PUBLIC WORKS	2,268,778	1,335,753	1,878,428
Total Expenditures	2,268,778	1,335,753	1,878,428
End of Year Adjustment	(688)		
Ending Fund Balance	21,062,914	21,229,161	20,234,233
<u>Storm and Surface Water Utility 4060</u>			
Beginning Fund Balance	393,053	885,066	1,068,747
Revenues			
Taxes	512,043	607,281	658,775
Intergov't Revenues	441,197	273,000	108,910
Charges for Goods & Services	116,857	124,024	90,500
Misc Revenues	3,341,286	3,787,480	4,110,335
Total Revenues	4,411,382	4,791,785	4,968,520
Expenditures			
RESOURCE STEWARDSHIP	3,769,022	5,013,214	5,071,563
Total Expenditures	3,769,022	5,013,214	5,071,563
End of Year Adjustment	(150,347)		
Ending Fund Balance	885,066	663,637	965,704

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Storm and Surface Water Capital 4070</u>			
Beginning Fund Balance	973,757	933,849	606,845
Revenues			
Intergov't Revenues	-	788,000	486,516
Misc Revenues	17,678	16,500	5,000
Other Financing Sources	650,000	650,000	720,000
Total Revenues	667,678	1,454,500	1,211,516
Expenditures			
RESOURCE STEWARDSHIP	707,175	1,883,714	1,316,083
Total Expenditures	707,175	1,883,714	1,316,083
End of Year Adjustment	(411)		
Ending Fund Balance	933,849	504,635	502,278
<u>Land Use and Permitting 4124</u>			
Beginning Fund Balance	306,285	532,705	250,000
Revenues			
Licenses & Permits	1,688,340	1,435,500	1,577,000
Intergov't Revenues	6,298	34,118	-
Charges for Goods & Services	1,802,025	1,806,098	1,650,500
Misc Revenues	18,151	20,000	3,500
Non-Revenues	180	-	-
Other Financing Sources	68,145	430,455	659,295
Total Revenues	3,583,138	3,726,171	3,890,295
Expenditures			
RESOURCE STEWARDSHIP	3,309,744	3,532,944	3,707,605
Total Expenditures	3,309,744	3,532,944	3,707,605
End of Year Adjustment	(46,974)		
Ending Fund Balance	532,705	725,932	432,690
<u>Boston Harbor Water/Sewer 4200</u>			
Beginning Fund Balance	98,824	129,830	136,071
Revenues			
Charges for Goods & Services	323,770	357,643	375,501
Misc Revenues	4,192	5,500	5,500
Total Revenues	327,962	363,143	381,001
Expenditures			
PUBLIC WORKS	295,930	356,903	371,550
Total Expenditures	295,930	356,903	371,550
End of Year Adjustment	(1,026)		
Ending Fund Balance	129,830	136,070	145,522

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Boston Harbor Reserve 4210</u>			
Beginning Fund Balance	460,705	402,307	323,857
Revenues			
Misc Revenues	9,521	13,000	5,000
Other Financing Sources	16,686	8,906	5,000
Total Revenues	26,207	21,906	10,000
Expenditures			
PUBLIC WORKS	84,605	100,356	100,264
Total Expenditures	84,605	100,356	100,264
End of Year Adjustment	1		
Ending Fund Balance	402,307	323,857	233,593
<u>Tamoshan/Beverly Beach Sewer 4300</u>			
Beginning Fund Balance	63,762	92,296	97,663
Revenues			
Charges for Goods & Services	138,932	148,793	156,237
Misc Revenues	2,695	1,300	1,300
Total Revenues	141,627	150,093	157,537
Expenditures			
PUBLIC WORKS	112,901	169,725	153,261
Total Expenditures	112,901	169,725	153,261
End of Year Adjustment	(192)		
Ending Fund Balance	92,296	72,664	101,939
<u>Grand Mound Sewer 4340</u>			
Beginning Fund Balance	718,345	841,801	686,707
Revenues			
Charges for Goods & Services	903,183	853,857	815,708
Misc Revenues	21,670	22,500	17,500
Prop Trust Gain/Loss	20,610	10,000	24,040
Total Revenues	945,463	886,357	857,248
Expenditures			
PUBLIC WORKS	820,539	1,041,451	768,868
Total Expenditures	820,539	1,041,451	768,868
End of Year Adjustment	(1,468)		
Ending Fund Balance	841,801	686,707	775,087

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Grand Mound Water 4350</u>			
Beginning Fund Balance	690,546	709,451	593,323
Revenues			
Charges for Goods & Services	503,248	451,472	474,337
Misc Revenues	20,556	16,000	16,000
Prop Trust Gain/Loss	17,920	10,000	20,890
Total Revenues	541,724	477,472	511,227
Expenditures			
TREASURER	1,504	1,300	1,200
PUBLIC WORKS	515,306	593,600	503,761
Total Expenditures	516,810	594,900	504,961
End of Year Adjustment	(6,009)		
Ending Fund Balance	709,451	592,023	599,589
<u>Olympic View Debt Service 4380</u>			
Beginning Fund Balance	5,357	4,877	500
Revenues			
Misc Revenues	574	500	400
Other Financing Sources	-	1,000	2,000
Total Revenues	574	1,500	2,400
Expenditures			
TREASURER	1,251	1,100	1,100
Total Expenditures	1,251	1,100	1,100
End of Year Adjustment	197		
Ending Fund Balance	4,877	5,277	1,800
<u>Tamoshan Water/Sewer 4400</u>			
Beginning Fund Balance	60,814	75,987	72,836
Revenues			
Charges for Goods & Services	82,584	87,590	93,736
Misc Revenues	1,561	2,050	2,050
Total Revenues	84,145	89,640	95,786
Expenditures			
PUBLIC WORKS	68,891	92,791	94,900
Total Expenditures	68,891	92,791	94,900
End of Year Adjustment	(81)		
Ending Fund Balance	75,987	72,836	73,722

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Olympic View Sewer 4410</u>			
Beginning Fund Balance	66,057	71,900	55,400
Revenues			
Charges for Goods & Services	24,652	25,670	28,955
Misc Revenues	1,372	2,000	2,000
Total Revenues	26,023	27,670	30,955
Expenditures			
PUBLIC WORKS	20,135	43,147	32,445
Total Expenditures	20,135	43,147	32,445
End of Year Adjustment	(45)		
Ending Fund Balance	71,900	56,423	53,910
<u>Tamoshan Reserve 4420</u>			
Beginning Fund Balance	5,387	19,672	6,798
Revenues			
Misc Revenues	29	150	150
Other Financing Sources	66,951	754,285	211,600
Total Revenues	66,979	754,435	211,750
Expenditures			
PUBLIC WORKS	52,672	763,630	218,355
Total Expenditures	52,672	763,630	218,355
End of Year Adjustment	(23)		
Ending Fund Balance	19,672	10,477	193
<u>Grand Mound Wastewater Capital Reserve 4440</u>			
Beginning Fund Balance	281,724	353,573	308,939
Revenues			
Misc Revenues	5,414	-	-
Other Financing Sources	242,855	1,130,500	277,000
Total Revenues	248,269	1,130,500	277,000
Expenditures			
PUBLIC WORKS	176,347	1,195,503	298,644
Total Expenditures	176,347	1,195,503	298,644
End of Year Adjustment	(73)		
Ending Fund Balance	353,573	288,570	287,295

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Grand Mount Water Capital Reserve 4450</u>			
Beginning Fund Balance	95,456	184,836	46,795
Revenues			
Misc Revenues	1,532	-	-
Other Financing Sources	501,215	60,267	27,000
Total Revenues	502,747	60,267	27,000
Expenditures			
PUBLIC WORKS	413,343	138,427	50,142
Total Expenditures	413,343	138,427	50,142
End of Year Adjustment	(24)		
Ending Fund Balance	184,836	106,676	23,653
<u>Tamoshan/Beverly Beach Debt Service 4460</u>			
Beginning Fund Balance	109,087	125,631	125,631
Revenues			
Misc Revenues	3,559	2,000	2,000
Total Revenues	3,559	2,000	2,000
Expenditures			
Total Expenditures	-	-	-
End of Year Adjustment	12,985		
Ending Fund Balance	125,631	127,631	127,631
<u>Grand Mound Debt Service 4480</u>			
Beginning Fund Balance	565,630	1,203,747	188,000
Revenues			
Misc Revenues	140,103	134,000	121,500
Other Financing Sources	675,893	908,981	824,500
Total Revenues	815,996	1,042,981	946,000
Expenditures			
TREASURER	461,256	365,800	327,000
Total Expenditures	461,256	365,800	327,000
End of Year Adjustment	283,377		
Ending Fund Balance	1,203,747	1,880,928	807,000

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Community Loan Repayment #1 4510</u>			
Beginning Fund Balance	403,706	405,803	304,447
Revenues			
Misc Revenues	16,117	19,500	19,500
Non-Revenues	-	164,000	164,000
Total Revenues	16,117	183,500	183,500
Expenditures			
TREASURER	14,917	12,000	13,800
PUBLIC HEALTH	62,225	151,431	151,356
Total Expenditures	77,142	163,431	165,156
End of Year Adjustment	63,122		
Ending Fund Balance	405,803	425,872	322,791
<u>Unemployment Compensation 5030</u>			
Beginning Fund Balance	2,225,215	2,421,478	2,385,341
Revenues			
Misc Revenues	685,035	730,000	562,909
Total Revenues	685,035	730,000	562,909
Expenditures			
HUMAN RESOURCES	505,905	820,207	826,036
Total Expenditures	505,905	820,207	826,036
End of Year Adjustment	17,133		
Ending Fund Balance	2,421,478	2,331,271	2,122,214
<u>Insurance Risk 5050</u>			
Beginning Fund Balance	6,302,270	5,726,039	5,726,039
Revenues			
Misc Revenues	2,157,160	1,703,350	1,745,000
Other Financing Sources	126,099	-	-
Total Revenues	2,283,259	1,703,350	1,745,000
Expenditures			
HUMAN RESOURCES	2,904,414	2,106,038	2,170,881
Total Expenditures	2,904,414	2,106,038	2,170,881
End of Year Adjustment	44,925		
Ending Fund Balance	5,726,039	5,323,351	5,300,158

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Benefits Administration 5060</u>			
Beginning Fund Balance	1,400,564	1,477,592	1,424,956
Revenues			
Misc Revenues	585,667	617,000	591,334
Total Revenues	585,667	617,000	591,334
Expenditures			
HUMAN RESOURCES	511,946	750,228	771,411
Total Expenditures	511,946	750,228	771,411
End of Year Adjustment	3,307		
Ending Fund Balance	1,477,592	1,344,364	1,244,879
<u>Central Services/Facilities 5210</u>			
Beginning Fund Balance	1,668,321	1,983,689	1,600,000
Revenues			
Charges for Goods & Services	10,160,398	10,833,236	11,043,415
Misc Revenues	48,902	34,266	-
Other Financing Sources	534,142	346,944	387,146
Total Revenues	10,743,442	11,214,446	11,430,561
Expenditures			
TREASURER	15,065	12,500	9,500
CENTRAL SERVICES/FACILITIES	10,524,987	11,519,087	11,815,105
Total Expenditures	10,540,052	11,531,587	11,824,605
End of Year Adjustment	111,978		
Ending Fund Balance	1,983,689	1,666,548	1,205,956
<u>Central Services Reserve 5220</u>			
Beginning Fund Balance	1,548,461	3,079,652	3,500,000
Revenues			
Charges for Goods & Services	605,155	630,821	614,960
Misc Revenues	960,217	1,407,356	1,391,037
Other Financing Sources	429,742	2,310,000	4,180,000
Total Revenues	1,995,113	4,348,177	6,185,997
Expenditures			
CENTRAL SERVICES/FACILITIES	463,923	4,006,118	6,332,952
Total Expenditures	463,923	4,006,118	6,332,952
End of Year Adjustment	1		
Ending Fund Balance	3,079,652	3,421,711	3,353,045

Fund Balance Report

	2010 Actual	2011 Revised Budget	2012 Budget Adopted
<u>Central Services Engineering 5230</u>			
Beginning Fund Balance	77,361	134,388	70,000
Revenues			
Charges for Goods & Services	504,421	453,814	453,814
Misc Revenues	1,713	-	-
Total Revenues	506,134	453,814	453,814
Expenditures			
CENTRAL SERVICES/FACILITIES	468,661	453,720	425,370
Total Expenditures	468,661	453,720	425,370
End of Year Adjustment	19,554		
Ending Fund Balance	134,388	134,482	98,444
<u>ER&R Maintenance 5410</u>			
Beginning Fund Balance	2,126,381	2,864,831	2,791,319
Revenues			
Charges for Goods & Services	1,273,660	1,001,956	1,077,307
Misc Revenues	2,824,302	2,637,917	2,370,105
Other Financing Sources	200,394	235,333	204,000
Total Revenues	4,298,356	3,875,206	3,651,412
Expenditures			
TREASURER	-	41,700	219,300
CENTRAL SERVICES/FACILITIES	3,636,615	4,302,239	4,242,837
Total Expenditures	3,636,615	4,343,939	4,462,137
End of Year Adjustment	76,709		
Ending Fund Balance	2,864,831	2,396,098	1,980,594
<u>ER&R Replacement 5420</u>			
Beginning Fund Balance	9,540,619	10,480,427	10,480,427
Revenues			
Misc Revenues	2,838,670	2,911,103	2,983,159
Other Financing Sources	269,345	576,629	100,000
Total Revenues	3,108,015	3,487,732	3,083,159
Expenditures			
CENTRAL SERVICES/FACILITIES	2,168,207	3,541,896	4,677,000
Total Expenditures	2,168,207	3,541,896	4,677,000
End of Year Adjustment	-		
Ending Fund Balance	10,480,427	10,426,263	8,886,586

This glossary is intended to help readers understand many of the terms used in this budget document. It is organized in alphabetical order and may show common abbreviations along with the full terms.

Adopted Budget: The appropriations as originally adopted by the Board of County Commissioners by ordinance in the preceding December.

Appropriation: The expenditure authority granted to an office or department in a budget ordinance adopted by the Board of County Commissioners. No office or department of the county may spend more than the amount authorized in its expenditure appropriation.

Assessed Value (AV): The value of a piece of property as determined by the County Assessor's Office for the purpose of determining the annual property tax. Sometimes assessed value is referred to as "AV," particularly when it refers to the aggregated assessed value in the county.

Auditor's Filings and Recordings Fees: These are fees charged for documents recorded by the County Auditor's Office, including real estate transactions, marriage and divorce records, and survey maps. The fees are established by state statute and the revenues are distributed between the state and the county and are accounted for in the General Fund.

Boarding (Incarceration) Revenues: Boarding fees are fees charged to other governments to board their prisoners in the Thurston County jail. The revenue is accounted for in the General Fund. Commencing in 2000, Thurston County's revenues from this source were extensively reduced. The county needed to reduce its acceptance of cities' booked misdemeanants because of the capacity limits of the current jail facility.

Bond Fund: When bonds are sold, proceeds are accounted for in a bond fund established for and dedicated to the specific bond issuance.

Budget: The budget is a plan of revenue and expenditures, a document that shows how the county expects to manage its finances during the coming fiscal year. State statute requires that county budgets be balanced. That means that Thurston County may not budget more expenditures than it expects to have available as a result of anticipated revenues combined with fund balances. When the budget is adopted, the appropriations included in the budget are legally binding on each office, department and fund.

Budget Development Process: The County prepares its budget in accordance with state law (RCW 36.40). Each September, county elected officials and department heads submit proposed operating budgets and revenue estimates for the upcoming new fiscal year. The preliminary budget is presented by the County Manager and Budget and Fiscal Manager, with assistance from county fiscal staff. The Board of County Commissioners reviews budget materials, proposals, estimates and forecasts. Public hearings are conducted at the courthouse to obtain citizens' comments on the preliminary budget. The new annual budget is adopted prior to December 31.

Budget Development Schedule: Thurston County's annual budget is developed in accordance with Washington State laws and regulations. The preliminary budget is presented each November preceding the commencement of the new fiscal year. A public hearing is held in December of each year. The Board of County Commissioners adopts the budget for the following calendar year prior to the end of December.

Budget Period: Thurston County's fiscal year is January 1 through December 31 of each year.

Cable Franchise Fees: Pursuant to the Cable Communications Policy Act of 1984, this fee was established to levy franchise fees on cable TV operators. Fees collected are accounted for in the General Fund.

Capital Facilities Plan (CFP): A capital facilities plan, sometimes called "CFP," is the plan mandated by the State Growth Management Act (RCW 36.70A.020) explaining how the county will provide the requisite public services and facilities adequate to serve new development anticipated over the course of a 20-year planning horizon. It is a chapter in the county's Comprehensive Plan. The public facilities include roadways, street lighting, sidewalks, traffic signals, domestic water systems, storm and sanitary sewer systems, parks and recreational facilities, and schools. Public services include fire protection, law enforcement, public health, education, recreation, environmental protection, and other government services. The CFP is intended to provide a general assessment of major public services which impact land-use issues, rather than a detailed analysis of every service provided by government. It includes facilities and services provided by other governments as well as by the county. The CFP provides a general summary of how and when these basic services will be provided to support future growth as envisioned by the Comprehensive Plan and in what manner they will be funded.

Capital Improvement Project/Plan (CIP): A capital improvement project is a project that adds to the county's infrastructure. Examples of capital improvement projects include the construction of roads, curbs, gutters, sidewalks or buildings. Because it is typical for a capital improvement project to require multiple years and considerable expense for the phases of planning, design, property acquisition and construction, capital improvement projects are described and financing for them is managed through a capital improvement plan. The abbreviation "CIP" is sometimes used for either the project or the plan. A six-year CIP (plan) is required for state and federal grant funding. The county's CIP is a sub-set of the county's Capital Facilities Plan (CFP), which may include projects planned by other governmental entities, unfunded but desired projects and a longer span of planning time (up to 20 years).

Conservation Futures: The Conservation Futures property tax levy finances the acquisition of open space and park land. The tax rate may not exceed \$.625 per \$1,000 of assessed value. The Conservation Futures Fund accounts for this tax revenue and associated expenditures.

Consumer Price Index (CPI): A measure of the change in prices paid over time for a fixed market basket of goods and services. The Bureau of Labor Statistics (BLS) updates the CPI monthly, surveying over 60,000 goods in 85 urban areas. The BLS also produces a bimonthly Seattle-Tacoma-Bremerton CPI.

Court Appointed Special Advocate (CASA): Trained volunteer Guardians ad Litem appointed for children in dependency and termination (child welfare) cases.

Disposal Charges: These are fees charged for disposal of refuse at the Thurston County Waste and Recovery Center. They are accounted for in the Solid Waste Maintenance & Operations Fund.

Election Services: Elections are conducted by the County Auditor's Office and include all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County. Reimbursements from other governments for their pro-rata share of election costs are accounted for in the General Fund.

Electronic Home Monitoring and Work Release Fees: Fees charged to individuals in court-ordered electronic monitoring or work release programs as part of their criminal sentence(s) are accounted for in the General Fund.

Enterprise Fund: An enterprise fund is a fund established to account for operations that are financed and operated in such a way that the cost of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges. An example of an enterprise fund is the Solid Waste Fund, which receives no General Fund contributions and is financed primarily from disposal fees.

Equipment Replacement and Revolving Fund (ER&R): An account established to replace vehicles, construction and maintenance equipment, and miscellaneous other materials, supplies and services (RCW 36.33A.010).

Financial Policies: The County's financial policies are the guiding principles used in establishing the preliminary budget.

Fines, Forfeitures, Penalties, Assessments: Monies collected from traffic and other legal infractions, which are accounted for in the General Fund.

Fund Balance: A fund balance is the amount remaining in a fund after revenues have been deposited and expenditures have been completed. This amount is a resource carried over for use in the following or a subsequent fiscal year. In proprietary funds, liquidity (working capital) is based on the difference between current assets and current liabilities. Fund balance amounts may be undesignated or reserved for specified purposes. In this budget publication, beginning fund balance amounts are determined by final accounting for prior-year balances, and ending fund balance amounts are the arithmetic result of adding the beginning fund balance plus estimated revenues and then subtracting the appropriated (or proposed, in the preliminary budget) expenditures.

General Fund: The General Fund is used to record the revenue and expenditure activity of all general government services. All non-designated revenues are deposited into this fund. It is the only fund that can be used to support other funds as well as pay for general government services.

General Levy: The general property tax levy, along with other general revenue sources, funds the primary operations budgets of the county's general government services, such as Assessor, Auditor, Clerk, Commissioners, Coroner, District Court, Superior Court, Juvenile Court/Probation, Prosecuting Attorney, Office of Assigned Counsel, Sheriff, Jail/Corrections, and Treasurer. For tax year 2012, the general levy rate is approximately \$1.10 per \$1,000 of assessed value and is approximately 11% of the property taxes collected by the County Treasurer.

Grant: A grant is monetary assistance or tangible property given to the county for a specific project or service, primarily by the state and/or federal governments, which is not regular or ongoing revenue. When grants are received, they are deposited in and accounted for within the fund applicable to the specific service involved. For example, a grant for public health services is applied to the Public Health and Social Services fund; a grant for storm or surface water management services is applied to the Storm and Surface Water Utility fund; a grant for a road improvement project is applied to the Road fund etc.

Guardian ad Litem (GAL): A person appointed by the court to represent the best interests of children or incapacitated adults.

Implicit Price Deflator (IPD): A measure of the level of prices of all new, domestically produced, final goods and services in an economy. It is derived by dividing current dollar (nominal) consumer expenditures by constant dollar (real) consumer expenditures.

Interest Earnings: Interest is earned upon the average daily balance of cash within the County Treasurer's investment pool. The County Treasurer administers the investment pool. Interest earnings are applied monthly to the fund source of the invested cash, unless specifically directed otherwise.

Interfund Charges: Charges for services provided by one fund, office or department for another fund, office or department, within the county government. Payments from one fund to another are made based on billings for services rendered. Examples of interfund billings include central services (computer, phone and mail-related charges), equipment operations and replacement charges, space use charges, indirect cost reimbursement charges, insurance charges, etc.

Internal Service Fund: An internal service fund is used to account for goods or services given to one department by another on a cost-reimbursement basis.

Liquor Control Board Profits: Thurston County receives a share of state-distributed license and permit fees, penalties, forfeitures, and other income received by the state Liquor Control Board. Distribution to local governments is based on population, except that local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent must be spent on substance abuse treatment programs.

Liquor Excise Tax: The county receives a share of state-distributed taxes on liquor sold at state liquor stores and agencies and on other retail sales of wine. Distribution to counties is based on population, except that local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent of the total amount must be spent on substance abuse treatment programs.

Medic One: The Medic One property tax levy is a levy specifically approved by Thurston County voters. The tax rate may not exceed \$0.50 per \$1,000 of assessed value. This levy finances countywide delivery of emergency medical services, advanced life support (paramedic level) response and transport services. The Medic One fund accounts for this tax revenue and associated expenditures.

Mental Health Services: Thurston County is the financial agent that receives and disburses the state and federal portion of Medicaid funds from the State Division of Mental Health for Thurston/Mason RSN. Thurston County does not currently provide mental health services directly; rather, it contracts with other community agencies to provide the service using these RSN funds. This revenue is accounted for in the Public Health and Social Services fund.

Modified Budget: During the course of each fiscal year, the budget is modified with due public notice and hearings. Modifications are made to update and adjust appropriations in accordance with changes in expected revenue and to reflect actual fund balances which are established following each fiscal year. The Board of County Commissioners makes budget modifications at least quarterly.

Motor Vehicle Fuel Tax - County Roads: This state-enacted and -distributed tax on the sale of motor vehicle fuels is required to be used for county road purposes. This tax is accounted for in the Roads fund.

Motor Vehicle License Fees: License fees for motor vehicles and vessels are accounted for in the General Fund. The rate Thurston County receives for county uses is \$3.00 per vehicle license renewal processed within Thurston County excluding the renewals through the State Department of Licensing office.

Operating Transfers: A transfer of money from one county fund to another county fund without the expectation of the paying fund receiving a service or product in return.

Operating Assessments: Assessments levied on assessed value pursuant to specific legislation and designated for special purposes. Examples include the storm and surface water management fees and noxious weed control levy. Also included are lakes management levies, which are applied to properties surrounding certain lakes as a result of approval by those voters.

Permit Fees: Fees charged to obtain permits for certain actions, such as land-use plan review, septic systems, and construction. These fees and charges, associated with growth and development (including zoning and subdivision fees) are accounted for in the Land Use and Permitting and Public Health funds.

Property Tax: Property tax is the single largest source of revenue for county general government services and for many other jurisdictions for which the county collects the property tax. The County Assessor values real and personal property annually, in accordance with the true and fair market value for property taxes, with certain exemptions as required by law. These assessed property values are the base upon which the property tax is applied. Property tax payments are due twice a year, April 30 and October 31. The County Treasurer collects the property taxes and then distributes them to the various governments in the county (taxing jurisdictions) that levied the respective taxes. More than half of property taxes go to school districts. The property tax levies received by county government are: the general levy, the Roads District levy, the Medic One levy, and the Land Conservation Futures levy. Each of these levies is subject to the 1% per year annual growth limit, as passed into law via Initiative 747 and reestablished by the State Legislature when Initiative 747 was declared invalid by the Superior Court of the State of Washington.

The State of Washington receives the State Schools levy. Other taxing jurisdictions receiving their own respective levies are: school districts, cities and towns, fire districts, Port of Olympia, Timberland Regional Library, Public Utility District #1 and cemetery districts.

Preliminary Budget: The preliminary budget is prepared by county staff on behalf of the Board of County Commissioners and presented to the Commissioners in November of each year. This is the budget offered for public comment prior to the Board of County Commissioners' adoption of the final budget.

Real Estate Excise Tax (REET): This tax is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund. The original tax was 0.25% of the value of the sale. This is sometimes called "1st ¼ REET." An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992. This is sometimes called "2nd ¼ REET." Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Regional Support Network (RSN): State legislation created "Regional Support Networks" (RSN) which give county governments' responsibility and authority to serve chronically and acutely mentally ill individuals through contracted inpatient and outpatient mental health services. Thurston/Mason RSN serves residents in both Thurston and Mason Counties. The Thurston/Mason RSN is also a capitated prepaid inpatient health plan (PIHP). PIHPs implement locally-operated managed behavioral health care systems. PIHPs receive the state and federal portion of Medicaid funds and other state and federal grants from the Mental Health Division of the Washington State Department of Health and Social Services.

Road Levy: The Road levy is a specific property tax levy that is applied only to unincorporated area assessed value and is dedicated to financing and maintaining county roads in the unincorporated area of the county.

Sales Tax: Sales taxes are applied to the sale or consumption of goods and/or services, with limited specific exemptions. The state collects and distributes these taxes. There are several types of sales tax utilized in Thurston County, as follows:

- **Local Retail Sales and Use Tax:** The base tax rate in unincorporated Thurston County is 7.9%, or 7.9 cents on the dollar. Of the 7.9 cent sales tax, Thurston County government receives a portion of 1 cent. The other 6.5 cents is retained by the state. Thurston County's share of the 1 cent is the combination of: (a) 15% of the 1 cent collected on sales in incorporated areas, plus (b) 100% of the 1 cent collected on sales in unincorporated areas. Additionally, three voter-approved special 1/10th cent sales taxes produce a combined-total sales tax rate of 8.7 cents in Thurston County. These special 1/10th cent sales taxes are dedicated to criminal justice, detention facilities, and emergency communications 911.
- **Criminal Justice Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1990. The proceeds are used exclusively for criminal justice services. This tax revenue is accounted for in the General Fund.
- **Detention Facilities Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails. This tax revenue is accounted for in the Detention Facilities Sales Tax Holding Fund.
- **Chemical Dependency/Mental Health Services Tax (Treatment Sales Tax):** A sales and use tax (1/10th of one percent) is imposed in Thurston County for the purpose of providing new or expanded chemical dependency or mental health treatment services and for the operation of new or expanded therapeutic court programs. This tax is sometimes referred to as the "Treatment Sales Tax" and the revenue is accounted for in the Treatment Sales Tax fund.

Social Services Levy: Pursuant to state statute, RCW 71.20.110, a small fraction, \$.015 per \$1,000 of assessed value, of the general property tax levy is apportioned to Thurston County's Public Health and Social Services fund. These funds are used to help fund mental health, chemical dependency, substance abuse, and developmental disabilities services.

Timber Harvest Tax/Private Harvest Tax: This is a tax levied on private timber harvests pursuant to state statute, RCW 84.33.051, .081. It is distributed to taxing districts located where the timber is harvested.

Timber Sales/State Forest Board: This is income generated by proceeds from timber sales on state forest lands. The distribution of net proceeds to counties is based on the timber sale revenues from land within each county, per state statute RCW 335.02.33. Counties then distribute the monies among taxing districts (schools, etc.) based on respective property tax rates.

Veterans Fund: A small fraction of the general levy, \$.01125 (one & one-eighth cents) per \$1,000 of assessed value is apportioned to the Veterans Fund pursuant to state statute, RCW 73.08.080. Proceeds are used to provide assistance to eligible indigent veterans in Thurston County.

Water and Sewer Utility Revenues: These revenues include fees and charges for various services. The county operates several water and sewer utilities, including Boston Harbor, Olympic View, Tamoshan/Beverly Beach and Grand Mound. Customers of these utilities pay bills for their use of water and sewer service, and those receipts are the funds used to finance services rendered.

