

Thurston County Washington 2014 Adopted Budget

November 15, 2013



Photos by Paul Henderson

Creating Solutions for Our Future

Thurston County Commissioners

(D) = Democrat

(R) = Republican

(I) = Independent

Date indicates end of term



Commissioner
Karen Valenzuela (D) 2014



Commissioner
Sandra Romero (D) 2016



Commissioner
Cathy Wolfe (D) 2016

Other County Elected Officials



Assessor
Steven Drew
(D) 2014



Auditor
Mary Hall
(D) 2014



Clerk
Betty Gould
(D) 2014



Coroner
Gary Warnock
(D) 2014



Prosecuting Attorney
Jon Tunheim
(D) 2014



Sheriff
John Snaza
(I) 2014



Treasurer
Shawn Myers
(D) 2014

Superior Court Judges



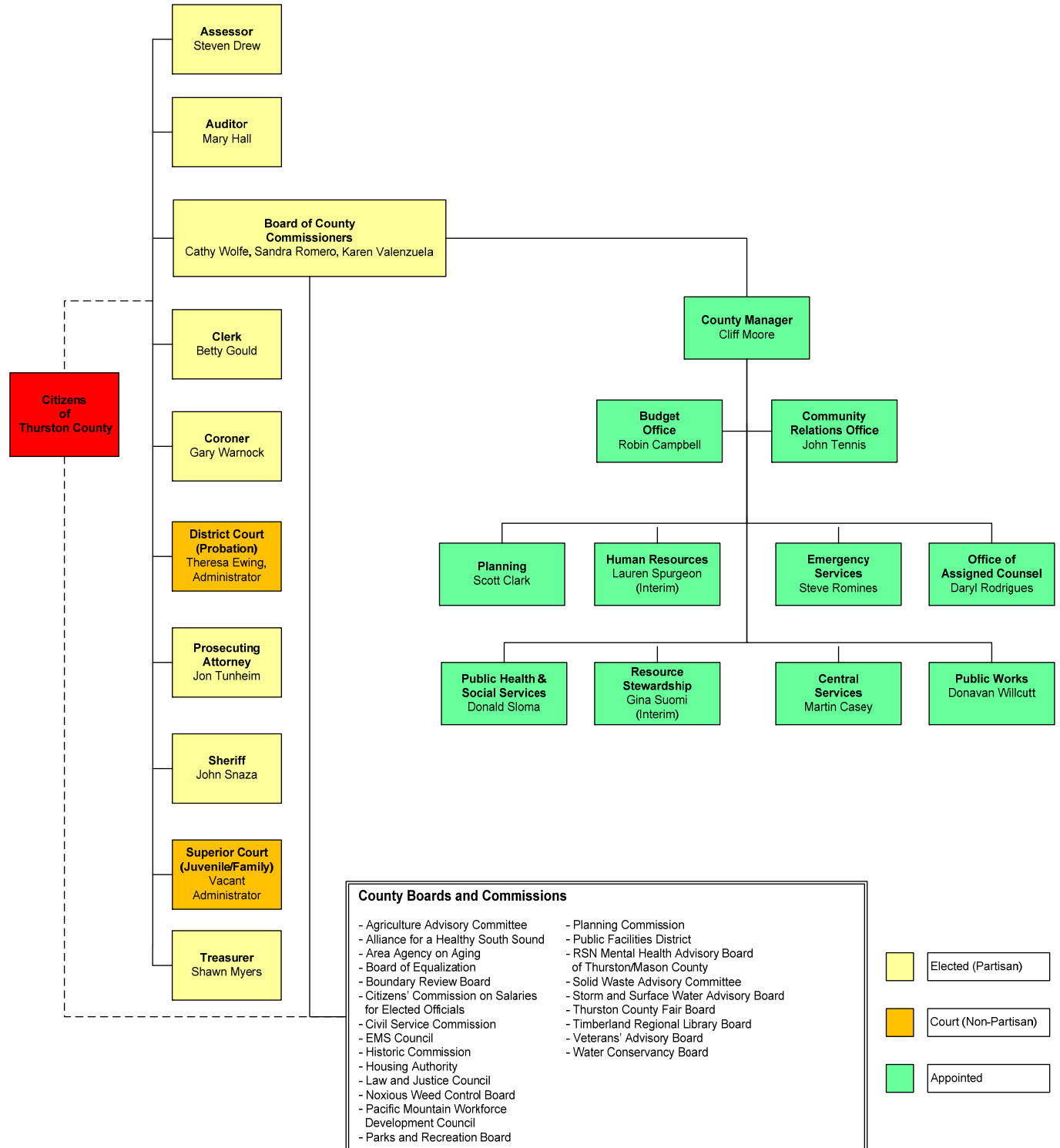
From left to right: Chris Wickham (2016), Carol Murphy (2016), Lisa L. Sutton (2016), James J. Dixon (2016), Christine Schaller (2016), Anne Hirsch (2016), Erik D. Price (2016), Gary R. Tabor (2016)

District Court Judges

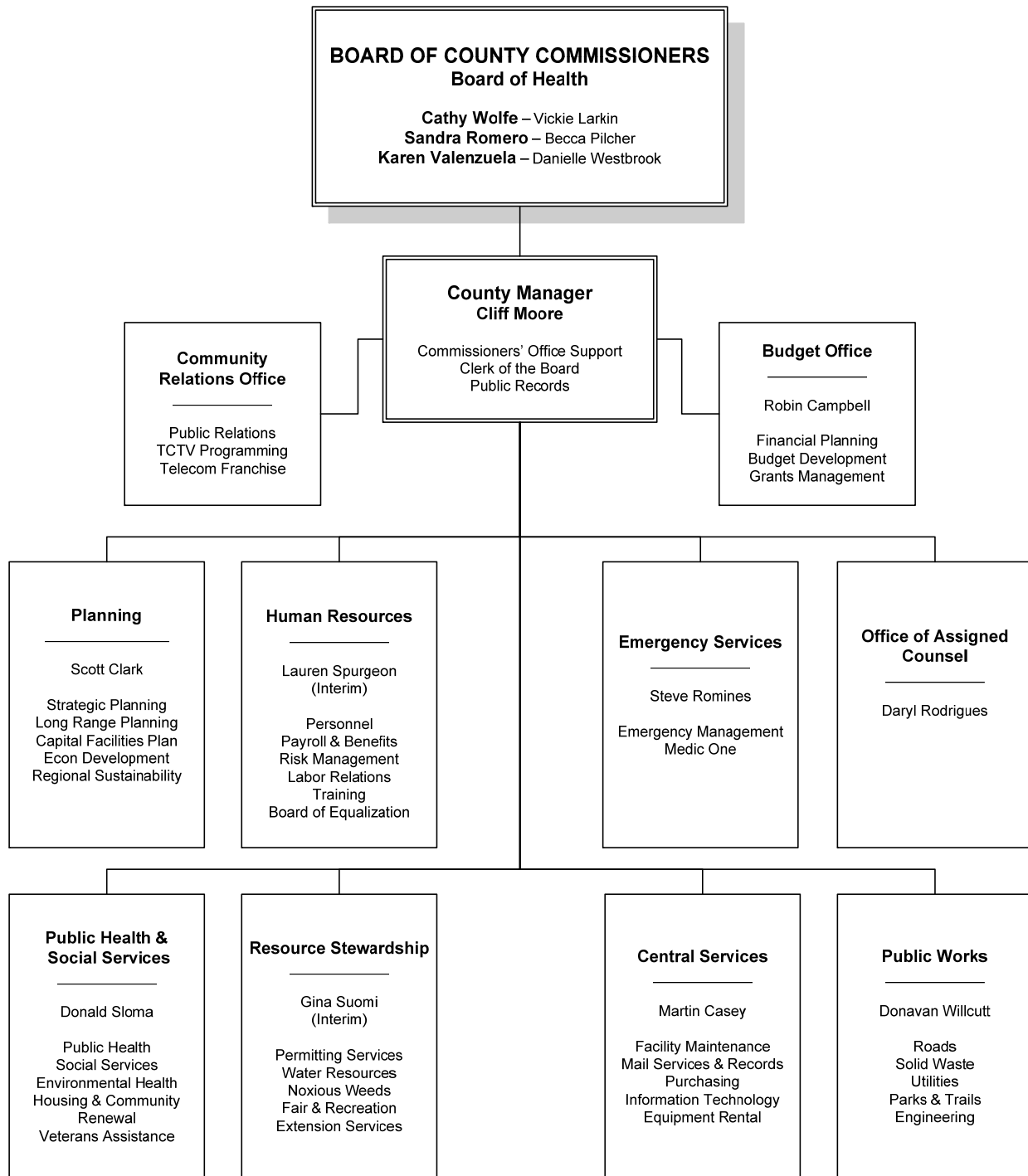


From left to right: Samuel Meyer (2014), Kalo Wilcox (2014), Brett Buckley (2014),

THURSTON COUNTY



THURSTON COUNTY BOARD-MANAGED DEPARTMENTS



Commissioner Committee Assignments

Committee	Meeting Time	Karen Valenzuela	Sandra Romero	Cathy Wolfe
Chehalis Basin Flood Authority	3 rd Thursday, 9am	X		
Chehalis Basin Partnership	4 th Friday, 9:30 am	X		
Chehalis Work Group	As needed	X		
Economic Development Council	4 th Monday, 3:30pm	X		
EMS Council (Medic One)	3 rd Wednesday, 3:30pm	X		
Fire Commissioners Association	3 rd Tuesday, 6pm	X		
HOME Consortium	2 nd Monday, 11am	X		
Intercity Transit	1 st & 3 rd Wednesday, 5:30pm	X		
Lucky Eagle 2% Committee	As needed	X		
Olympic Region Clean Air Authority	2 nd Wednesday, 10am	X		
ORCAA Finance Committee	2 nd Wednesday, 9am, as needed	X		
WSAC Coastal Caucus	As needed	X		
WSAC Legislative Steering Committee	As needed	X		
Area Agency on Aging	4 th Thursday, 2pm			X
Disability Board	3 rd Wednesday as needed, 12pm			X
Emergency Food & Shelter Program	As needed, 12pm			X
Health & Human Services Council	2 nd & 4 th Wednesday, 5:30pm			X
Law & Justice Council	Quarterly, 3 rd Thursday, 4:30pm			X
Pacific Mountain Workforce Dev Council	As needed			X
Reg Health Improvement Collaborative	4 th Friday, 2pm	X		X
Solid Waste Advisory Committee	2 nd Thursday, 11:30am			X
Transportation Policy Board	2 nd Wednesday, 7am			X
WSAC Board of Directors	As needed			X
Alliance for a Healthy South Sound	As needed		X	
Animal Services	1 st Thursday, 5pm		X	
Canvassing Board	As needed after elections		X	
DES Community Officials Roundtable	As needed		X	
Finance Committee	As needed		X	
JBLM Elected Officials Council	As needed		X	
Law Library Board	As needed, 7:30am		X	
LOTT	2 nd Wednesday, 5:30pm		X	
Mayor's Forum	1 st Friday, 12pm		X	
Nisqually River Council	3 rd Friday, 9am		X	
Nisqually Watershed Planning Unit	As needed		X	
Puget Sound Partnership Salmon Recovery	4 th Thursday, odd months, 10am		X	
Puget Sound Partnership Steelhead Comm	As needed		X	
Shared Legislative Strategy	3 rd Monday, 5:30pm		X	
TCOMM Admin Board	1 st Wednesday, 3:30pm		X	
Thurston Regional Planning Council	1 st Friday, 8:30am		X	
Washington Counties Risk Pool	As needed		X	

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Grand Mound Sewer Utility	
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The financial health and welfare of Thurston County is dependent upon establishing and maintaining sound budgetary principles and strategies for implementation. These financial principles will govern the development and administration of budgets for all county offices and departments, effective December 15, 2009.

1. Thurston County will prepare annual operating and capital budgets that are balanced to forecasted revenues, and are consistent with approved long range strategic goals and capital facility improvement plans.
2. Beginning in 2010, Thurston County will use a process to evaluate program outcome measurements and the effects of alternative levels of service and associated budget authorizations.
3. Each county office and department will periodically seek and use citizen feedback in development of internal strategic plans and in establishing the top priorities for Thurston County government.
4. Each county office and department shall allocate available resources consistent with the strategic plans and service level priorities developed with public input.
5. The Commissioners' Office staff assigned to develop the budget will be charged with preparing and regularly updating a four-year forecast of expected revenues to the general fund and other major revenue sources based on updated assessments of the economic and demographic characteristics of Thurston County.
6. Thurston County will create and maintain a reserve for the general fund that is at least equal to one month of budgeted annual expenditures. This reserve will serve as a financial stabilization account to protect against temporary revenue shortfalls and unpredicted one-time emergency expenditures.
7. Thurston County will align specific programs with their respective funding sources and differentiate in budgeting between tax-supported activity, grant-supported activity and fee-supported activity.
8. For all governmental funds, expenditures will be limited to the purposes specified, and fund balances must be sufficient to meet ongoing budgeted obligations without incurring inappropriate surpluses or deficits.

9. Thurston County will determine and establish enterprise funds for all functions that can be reasonably supported by fees and ongoing non general fund revenues. This means that the functions performed by the enterprise are supported by the revenues generated by that enterprise. Furthermore, the county will strive to establish fee and charge schedules for enterprise activities that will recover the full cost of providing the service, including both direct and indirect expenses.
10. The Thurston County Board of County Commissioners will monitor office and department budgets through the Financial Management Committee and County Budget Office, and recommend changes in funding levels as appropriate.
11. Thurston County will strive to maintain a bond rating of A+ or higher. The current rating for the County is Aa3.
12. Thurston County will avoid using one-time revenues to fund ongoing operations.
13. Thurston County will assure that there is a comprehensive county-wide financial system to be used by all county offices and departments to provide financial information, both budgets and actual, necessary to effectively operate and manage county resources. The county will assure that the said financial system is well maintained.
14. Thurston County will use and promote technology, information systems, and e-commerce solutions to improve efficiency and reduce labor costs where possible.

Thurston County Fund Structure

All Funds

Governmental Funds

General Fund

Special Revenue Funds

Treasurer-Maintenance & Operations
 Clerk - Family Court Services
 Fair
 Law Library
 Auditor-Maintenance & Operations
 Superior Court-Family Court Services
 Auditor-Election Reserve
 Detention Facility Sales Tax
 Victim Advocate Program
 Investment Administration
 Emergency Management Council
 REET Technology
 Trial Court Improvement
 Treatment Sales Tax
 Roads & Transportation
 Veterans
 Medic One-Reserve
 Medic One
 Stadium/Convention/Art Center
 Recreation Services
 Noxious Weeds
 Tax Refunds
 Conservation Futures
 Housing & Community Renewal
 Sheriff's Special Programs
 Prisoner's Concessions
 Public Health & Social Services-Technology
 Public Health & Social Services
 Long Lake-Lake Management District
 Lake Lawrence-Lake Management District
 Basin Planning & Enhancements
 Anti-Profiteering
 Legal Financial Obligations Collection
 Tourism Promotion

Debt Service Funds

General
 Obligation
 Bonds 2004

 General
 Obligation
 Bonds 2005

 General
 Obligation
 Bonds 2007

 General
 Obligation
 Bonds 2009

 General
 Obligation
 Bonds 2010

 Road
 Improvement
 District #3

 2010C Debt
 Sinking

Capital Project Funds

Roads Construction in Progress
 Jail Capital Projects
 Tilley Master Plan
 Real Estate Excise Tax
 Parks Impact Fees
 Public Works Impact Fees
 2010 Debt Holding

Proprietary Funds

Enterprise Funds

Solid Waste
 Solid Waste Reserve for Closure
 Storm & Surface Water Utility
 Storm & Surface Water Capital
 Land Use & Permitting
 Boston Harbor Water/Sewer
 Boston Harbor Reserve
 Tamoshan/Beverly Beach Sewer
 Tamoshan/Beverly Beach Reserve
 Grand Mound Sewer
 Grand Mound Water
 Olympic View Debt Service
 Tamoshan Water/Sewer Collection
 Olympic View Sewer
 Tamoshan Reserve
 Tamoshan Debt Service
 Grand Mound Wastewater Capital Reserve
 Grand Mound Water Capital Reserve
 Grand Mound Debt Service
 Community Loan Repayment #1

Internal Service Funds

Unemployment Compensation
 Insurance Risk
 Benefits Administration
 Central Services/Facilities
 Central Services Reserve
 Central Services/Facilities Engineering
 Equipment Rental & Revolving-Maintenance
 Equipment Rental & Revolving-Replacement

Agency Funds

Trust & Agency Funds
 Drainage Districts
 Cemetery Districts
 Public Utility District
 Tanglewilde Parks
 Housing Authority
 Intercity Transit
 Timberland Library
 Olympic Region Clean Air Agency
 Conservation District
 Thurston Regional Planning Council
 Education Service District
 School Districts
 Fire Districts
 Port of Olympia
 Towns
 Cities
 Thurston 911 Communications
 Dispute Resolution Center
 Area Agency on Aging
 State Transit Insurance Pool
 Lacey Olympia Tumwater & Thurston County (LOTT)

***Please note that Agency Funds are managed by the Treasurer and are not part of the County budget.**

REVENUE

General Fund Contribution – Revenue from the General Fund to other funds within the County for the purpose of supporting general government activities.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. These may include property, sales, real estate excise, and timber taxes.

Fees and Licenses – Proceeds from the issuance of licenses and permits to businesses and occupations which must be licensed before doing business within a governmental unit; fees for court filing, election and law enforcement services.

From Other Funds – Financial inflows from other funds without equivalent flows of assets in return or without a requirement for repayment.

Intergovernmental – Revenue derived by one unit of government for performing a service that is the statutory responsibility of another unit of government.

Miscellaneous – Revenue from interest, rents, leases and donations from private sources.

Grants – Revenue from both federal and state entities, entitlements, shared revenues and payments for goods and services provided by one government to another.

EXPENDITURE

Personnel – Expenditure category that includes amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in labor contracts. This also includes overtime, extra help and temporary labor, and benefits paid by the County as part of the conditions of employment. Benefits may include: health insurance, social security, retirement, and unemployment and workers compensation.

Internal Services – Expenditures related to the purchase of services or supplies provided by another County office or department.

Professional Services – Expenditure category for services other than personnel services which are needed by the government. Such services may be provided by private business organizations.

Operating Costs – Expenditures for articles and commodities purchased for consumption such as: office and operating supplies, travel, training, advertising, and capital leases.

Debt Services – Principal and interest payments to holders of the County's indebtedness. This includes loan payment from one fund to another fund within the County.

Capital Expenses – Expenditures which result in the acquisition of, rights to, or additions to capital assets, including incidental costs such as legal, appraisal and brokerage fees, land preparation and demolishing buildings, fixtures and delivery costs. This may include land, buildings, and machinery and equipment.

Transfers to Other County Funds – Outflows to other funds without equivalent flows of assets in return or without a requirement for repayment.

BUDGET DEVELOPMENT APPROACH

The Thurston County Preliminary Budget is presented for deliberation and adoption by the Board of County Commissioners. For Fiscal Year 2014, Thurston County used a two-step approach to budget development.

Maintenance Level: The maintenance level reflects the increase or decrease of costs to maintain the current level of on-going county government services and projects. Costs are reflected as changes to the 2013 Revised Budget. Maintenance level expenditure changes are costs that apply to all offices and departments, and that are outside of the control of directors, such as salary step increases, medical benefit inflation and indirect rates. Revenue changes in the maintenance level include projections for increases or decreases in taxes, fees, on-going grants from the state or federal government and other payments.

Policy Level: The maintenance level budget does not address changes in demand for services nor unmet needs of county citizens. County offices and departments prepared policy level budget proposals to address those needs. In addition, policy level proposals include changes to revenue that are anticipated as a result of state and federal government budget decisions, new state and federal grants, and the expenditure changes that are a consequence of those decisions.

The Board of County Commissioners did not approve all of the policy level proposals. For a list of the policy level proposals, see the county budget website at:

<http://www.co.thurston.wa.us/budget/index.htm>

THURSTON COUNTY BUDGET

The adopted Thurston County 2014 Budget totals \$273 million in revenue and \$295 million in expenditures. Separate overviews are included for each major segment of the budget.

The county budget is comprised of a variety of funds. Detailed information on each fund, including major revenue sources and expenditures, can be found in the department budget section.

OVERVIEW

Revenue estimates are developed based on historical trends and economic information available at the time the budget is prepared. The revenues in the table below do not include fund balances.

In aggregate, the total revenue budgeted for 2014 is \$273 million. The table that follows shows the distribution of revenue by type of fund. Overall, revenue is anticipated to decrease by 3.7%.

SUMMARY OF REVENUE BY FUND TYPE

Type of Fund	2013 Revised Budget	2014 Adopted Budget	Change
General Fund	\$82,112,839	\$84,875,894	3.4%
Special Revenue Funds	\$108,868,508	\$105,678,487	-2.9%
Debt & Bond Funds	\$9,744,403	\$9,646,408	-1.0%
Capital Funds	\$18,992,772	\$10,841,531	-42.9%
Enterprise Funds	\$32,421,917	\$35,207,201	8.6%
Internal Service Funds	\$31,347,070	\$26,867,062	-14.3%
Combined Revenues	\$283,487,509	\$273,116,583	-3.7%

The total adopted budget for all expenditures in all funds is \$295 million. This is a decrease of 6.7% from 2013. The table that follows shows the distribution of these expenditures by type of fund.

SUMMARY OF EXPENDITURES BY FUND TYPE

Type of Fund	2013 Revised Budget	2014 Adopted Budget	Change
General Fund	\$92,368,825	\$86,949,205	-5.9%
Special Revenue Funds	\$122,888,769	\$117,010,944	-4.8%
Debt & Bond Funds	\$8,461,150	\$8,723,450	3.1%
Capital Funds	\$23,858,410	\$11,692,259	-51.0%
Enterprise Funds	\$34,134,010	\$41,048,390	20.3%
Internal Service Funds	\$34,877,948	\$30,025,125	-13.9%
Combined Expenditures	\$316,589,112	\$295,449,373	-6.7%

REVENUE**Special Revenue Funds**

Thurston County has many funds where the revenue collected may only be used for a specific purpose. These Special Revenue Funds are expected to generate \$117 million. The uses are grouped into the major categories shown in the table below.

Debt and Bond Funds

The county anticipates depositing \$8.7 million in revenue to Debt and Bond Funds. These funds are used to pay principle and interest debt payments on current and past capital projects. The sources of the revenues in this table are generally other county funds. The amount of expenditures from these funds can be found in the Expenditures section and in the Fund Balance Reports.

2009 GO Bonds	2,874,850	33.0%
2005 GO Bonds	2,270,350	26.0%
2010 GO Bonds	2,199,250	25.2%
2004 GO Bonds	744,650	8.5%
2007 GO Bonds	364,750	4.2%
Grand Mound Debt Service Fund	240,950	2.8%
Road Improvement District #2	28,150	0.3%
Olympic View Debt Service	500	0.0%
Total Debt & Bond Fund Expenditures	8,723,450	

Capital Funds

The \$11 million in revenue allocated to Capital Funds is distributed among Roads, Jail Construction, County Building Construction and Transportation and Parks Impact Fees as follows. These revenues support capital projects planned or already in construction during 2014.

3010 Roads Construction	8,256,651	70.6%
3160 Real Estate Excise Tax	2,762,274	23.6%
3170 2010 Debt Holding	525,000	4.5%
3080 Jail Capital Projects	148,334	1.3%
Total Capital Fund Expenditures	11,692,259	

Enterprise Funds

Enterprise Funds anticipate \$35 million in revenue during 2014. This is distributed as shown below.

Solid Waste	21,777,899	61.9%
Storm & Surface Water	5,490,140	15.6%
Land Use & Permitting	3,654,923	10.4%
Storm & Surface Water Capital	1,148,386	3.3%
Solid Waste-Reserve	866,248	2.5%
Grand Mound Sewer Utility	847,873	2.4%
Grand Mound Water Utility	605,951	1.7%
Boston Harbor-Water/Sewer	386,621	1.1%
Tamoshan/Beverly Beach	165,898	0.5%
Tamoshan Utility	95,310	0.3%
Grand Mound Sewer Capital	62,523	0.2%
Olympic View Utility	31,358	0.1%
Grand Mound Water Capital	28,486	0.1%
Boston Harbor Replacement Reserve	25,006	0.1%
Tamoshan Replacement Reserve	20,579	0.1%
Total Enterprise Funds	35,207,201	

Internal Service Funds

Internal Service Funds, which charge other funds for the services rendered, account for \$27 million of anticipated 2014 revenue. Specific services are listed below.














Central Services/Facilities	13,146,566	48.9%
ER&R-Maintenance	3,964,966	14.8%
ER&R- Replacement	3,622,270	13.5%
Central Services Reserve	2,830,174	10.5%
Insurance Risk	1,761,595	6.6%
Benefits Administration	585,634	2.2%
Unemployment Compensation	564,034	2.1%
Central Services Engineering	391,823	1.5%
Total Internal Service Funds	26,867,062	

Note: In the preceding table, ER&R stands for Equipment Replacement & Repair

General Fund

Property, sales and excise taxes are the source of approximately 61% of General Fund revenue. Payments from other county funds account for 13%. Federal and state grants account for only 7% of General Fund income.












General Fund

Property Tax	37,550,761	44.2%	
Sales and Excise Tax	14,412,000	17.0%	
External Charges for Services	6,538,278	7.7%	
Internal Charges for Services	5,430,270	6.4%	
Operating Transfers	5,395,516	6.4%	
Federal Grants	2,820,958	3.3%	
State Grants	2,788,803	3.3%	
Miscellaneous Revenue	2,727,115	3.2%	
Fines, Penalties and Interest	2,593,700	3.1%	
Intergovernmental Payments	2,439,043	2.9%	
Licenses and Permits	1,917,450	2.3%	
Fees	210,000	0.2%	
B&O Tax	52,000	0.1%	
Total General Fund Revenue	84,875,894		

The table below shows the offices and departments that collect General Fund revenues.

EXPENDITURES

County government pays for a broad array of services. The major types of services are listed in the following table.

Law & Justice	72,966,732	24.7%	
Social Services & Housing	47,009,357	15.9%	
Solid Waste, Stormwater & Utilities	37,724,388	12.8%	
Roads & Transportation	35,537,176	12.0%	
Internal Services	30,050,125	10.2%	
Emergency Response	21,306,123	7.2%	
General Government	19,575,362	6.6%	
Debt and Bond Payments <i>(includes REET 1st Qtr)</i>	10,872,783	3.7%	
Natural Resources & Land Use	10,017,154	3.4%	
Public Health	8,487,417	2.9%	
Recreation, Parks & Fair	1,902,756	0.6%	
Thurston County Adopted	295,449,373		

General Fund Expenditures

The General Fund expenditures of \$87 million comprise 29% of the consolidated county budget. It is distributed among various county functions as follows. The details of these department budgets are found in the department budget section.

General Fund Expenditures by Type of Service

Law & Justice	65,139,064	74.9%	
General Government	18,009,523	20.7%	
Natural Resources & Conservation	2,022,553	2.3%	
Emergency Response	1,434,587	1.6%	
Recreation, Parks & Fair	343,478	0.4%	
General Fund Total	86,949,205		

General Fund Expenditures by Department

Assessor	3,444,416	4.0%	
Assigned Counsel	3,646,357	4.2%	
Auditor	4,708,622	5.4%	
Clerk	3,163,515	3.6%	
Commissioner	1,957,748	2.3%	
Coroner	998,303	1.1%	
Corrections	17,704,463	20.4%	
District Court	3,600,155	4.1%	
Emergency Services	1,434,587	1.6%	
Human Resources	1,639,323	1.9%	
Juvenile Court	7,087,260	8.2%	
Non Departmental	4,971,228	5.7%	
Planning	2,022,553	2.3%	
Prosecuting Attorney	7,651,522	8.8%	
Sheriff	15,683,714	18.0%	
State Examiner	115,000	0.1%	
Superior Court	5,603,775	6.4%	
Treasurer	1,173,186	1.3%	
WSU Extension	343,478	0.4%	
General Fund Expenditures	86,949,205		

Special Revenue Fund Expenditures

Special Revenue Fund expenditures in the amount of \$117 million comprise 40% of county expenditures. They are distributed among various county functions as portrayed in the following table.

Social Services & Housing	41,982,521	35.9%	
Roads & Transportation	27,230,525	23.3%	
Emergency Response	19,871,536	17.0%	
Public Health	8,487,417	7.3%	
Law & Justice	7,679,334	6.6%	
Treatment Sales Tax	5,026,836	4.3%	
Natural Resources & Conservation	4,469,663	3.8%	
Recreation, Parks & Fair	1,197,278	1.0%	
General Government	1,040,834	0.9%	
Capital	25,000	0.0%	
Special Revenue Fund Expenditures	117,010,944		

Debt and Bond Fund Expenditures

Debt & Bond Fund expenditures are payment of loans made to the county by other governments for specific purposes and for retirement of government bonds issued by the county. Expenditures for debt and bond payments of \$8.7 million are shown in the table below.

2009 GO Bonds	2,874,850	33.0%
2005 GO Bonds	2,270,350	26.0%
2010 GO Bonds	2,199,250	25.2%
2004 GO Bonds	744,650	8.5%
2007 GO Bonds	364,750	4.2%
Grand Mound Debt Service Fund	240,950	2.8%
Road Improvement District #2	28,150	0.3%
Olympic View Debt Service	500	0.0%
Total Debt & Bond Fund Expenditures	8,723,450	

Capital Fund Expenditures

Capital Fund expenditures of \$11.6 million are categorized as shown in the table that follows. The specific expenditures are itemized by capital project in the capital improvement project summary of this budget.

Roads Construction	8,256,651	70.6%
Real Estate Excise Tax	2,762,274	23.6%
2010 Debt Holding	525,000	4.5%
Jail Capital Projects	148,334	1.3%
Total Capital Fund Expenditures	11,692,259	

Enterprise Fund Expenditures

Enterprise Fund expenditures in the amount of \$41 million are distributed as follows.

Solid Waste	22,988,350	56.0%
Storm & Surface Water	5,867,669	14.3%
Solid Waste-Reserve	5,160,904	12.6%
Land Use & Permitting	3,524,938	8.6%
Grand Mound Sewer Utility	931,486	2.3%
Storm & Surface Water Capital	838,445	2.0%
Grand Mound Water Utility	665,858	1.6%
Boston Harbor-Water/Sewer	371,441	0.9%
Community Loan Repayment #1	167,186	0.4%
Tamoshan/Beverly Beach	154,670	0.4%
Boston Harbor Reserve	145,893	0.4%
Tamoshan Utility	84,344	0.2%
Grand Mound Sewer Capital	72,591	0.2%
Olympic View Utility	39,135	0.1%
Grand Mound Water Capital	28,701	0.1%
Tamoshan Replacement Reserve	6,779	0.0%
Total Enterprise Fund Expenditures	41,048,390	

Internal Service Fund Expenditures

Internal Service Fund expenditures of \$30 million are distributed as shown in the table below.

Central Services/Facilities	13,433,164	44.7%
ER&R - Maintenance	4,841,604	16.1%
ER&R - Replacement	4,677,037	15.6%
Central Services Reserve	2,456,368	8.2%
Insurance Risk	2,149,773	7.2%
Benefits Administration	1,462,708	4.9%
Unemployment Compensation	622,209	2.1%
Central Services Engineering	382,262	1.3%
Internal Service Funds	30,025,125	

Budget and FTE by Department

Department #
Fund #

			Expenditure	FTEs
01	Assessor			
0010	General Fund		\$3,444,416	30.00
	Total		\$3,444,416	30.00
24	Assigned Counsel			
0010	General Fund		\$3,646,357	27.00
	Total		\$3,646,357	27.00
02	Auditor			
0010	General Fund		\$4,708,622	37.75
1050	Auditor's M & O		\$248,572	0.25
1090	Auditor's Election Reserve		\$227,907	0.00
	Total		\$5,185,101	38.00
25	Central Services & Facilities			
5210	Central Services / Facilities / Geodata		\$13,429,714	70.45
5220	Central Services Reserve		\$2,456,368	0.00
5230	Central Services Engineering		\$382,262	2.80
5410	Equipment Rental - M&O		\$4,744,204	13.75
5420	Equipment Replacement		\$4,677,037	0.00
	Total		\$25,689,585	87.00
05	Clerk			
0010	General Fund		\$3,163,515	30.50
1020	Family Court		\$427,060	3.00
1910	LFO Collection		\$564,355	6.50
	Total		\$4,154,930	40.00

Budget and FTE by Department

Department #	Fund #		Expenditure	FTEs
03	Commissioners			
	0010	General Fund	\$1,957,748	16.00
	1100	Detention Facilities Sales Tax	\$6,307,176	0.00
	1170	Trial Court Improvement	\$145,658	0.00
	1180	Treatment Sales Tax	\$5,026,836	0.00
	1300	Stadium/Convention Center	\$137	0.00
	1380	Conservation Futures	\$2,811,771	0.00
	1920	Tourism Promotion Area	\$400,000	0.00
	3080	Jail Capital Projects	\$148,334	0.00
	3140	County Buildings Fund	\$0	0.00
	3160	Real Estate Excise Tax	\$2,762,274	0.00
	3170	Debt Holding - 2010	\$525,000	0.00
	3180	Debt Holding - 2009	\$0	0.00
		Total	\$20,084,934	16.00
12	Coroner			
	0010	General Fund	\$998,303	6.50
		Total	\$998,303	6.50
07	District Court			
	0010	General Fund	\$3,600,155	27.75
		Total	\$3,600,155	27.75
29	Emergency Services			
	0010	General Fund	\$1,434,587	7.05
	1140	Emergency Management Council	\$3,287	0.00
	1280	Medic One Reserve	\$6,500	0.00
	1290	Medic One	\$12,829,678	8.45
		Total	\$14,274,052	15.50
22	Human Resources			
	0010	General Fund (includes Civil Service)	\$1,639,323	11.00
	5030	Unemployment Compensation	\$622,209	0.6
	5050	Insurance Risk Management	\$2,149,773	3.1
	5060	Benefits Administration	\$1,462,708	2.6
		Total	\$5,874,013	17.30

Budget and FTE by Department

Department #
Fund #

			Expenditure	FTEs
08	Juvenile Court/Probation			
0010	General Fund		\$7,087,260	59.00
	Total		\$7,087,260	59.00
36	Planning Department			
0010	General Fund		\$2,022,553	9.50
	Total		\$2,022,553	9.50
09	Prosecuting Attorney			
0010	General Fund		\$7,651,522	63.60
1110	Victims' Advocate Program		\$351,029	1.50
1900	Anti-Profiteering		\$20,240	0.00
	Total		\$8,022,791	65.10
40	Public Health			
1200	Veterans		\$421,672	1.00
1490	Public Health Technology Reserve		\$43,571	0.00
1500	Public Health		\$8,443,846	64.50
4510	Community Loan Repayment Fund #1		\$151,286	0.00
	Total		9,060,375	65.50
34	Public Works			
1190	Roads		\$27,230,525	115.16
3010	Roads Construction		\$8,256,651	14.93
4030	Solid Waste		\$22,988,350	31.54
4040	Solid Waste Reserve for Closure		\$5,160,904	3.63
4200	Boston Harbor Water/Sewer Utility		\$371,441	1.89
4210	Boston Harbor Reserve		\$145,893	0.00
4300	Tamoshan/Beverly Beach Sewer Utility		\$154,670	0.63
4340	Grand Mound Sewer Utility		\$931,486	2.40
4350	Grand Mound Water Utility		\$665,858	1.08
4400	Tamoshan Water/Sewer Utility		\$84,344	0.33
4410	Olympic View Utility		\$39,135	0.16
4420	Tamoshan Reserve		\$6,779	0.00
4440	Grand Mound Wastewater Capital Reserve		\$72,591	0.00
4450	Grand Mound Water Capital Reserve		\$28,701	0.00
	Total		\$66,137,328	171.75

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
27	<i>Resource Stewardship</i>		
0010	WSU Extension - General Fund	\$343,478	1.05
1030	Fair	\$506,595	0.80
1320	Recreation	\$290,546	2.00
1350	Noxious Weed	\$573,301	3.30
1720	Long Lake LMD	\$302,745	0.55
1740	Lake Lawrence LMD	\$86,667	0.15
1780	Basin Planning & Enhancement Projects	\$695,179	0.00
4060	Storm & Surface Water Utility	\$5,867,669	20.23
4070	Storm & Surface Water Utility	\$838,445	0.67
4124	Land Use & Permitting	\$3,524,938	25.50
	Total	\$13,029,563	54.25
10	<i>Sheriff</i>		
0010	General Fund	\$15,683,714	107.00
1440	Sheriff Special Programs	\$24,831	0.00
	Total	\$15,708,545	107.00
11	<i>Sheriff - Corrections</i>		
0010	General Fund	\$17,704,463	123.50
1450	Prisoners Concession	\$247,762	2.00
	Total	\$17,952,225	125.50
41	<i>Social Services</i>		
1400	Housing & Community Renewal	\$5,636,939	4.00
1500	Social Services	\$35,923,910	18.25
	Total	\$41,560,849	22.25
06	<i>Superior Court</i>		
0010	General Fund	\$5,603,775	40.80
1040	Law Library	\$103,057	0.00
1080	Family Court	\$52,521	0.00
	Total	\$5,759,353	40.80
26	<i>TCOMM911</i>		
1550	TCOMM911	\$7,032,071	0.00
	Total	\$7,032,071	0.00

Budget and FTE by Department

Department #
Fund #

		Expenditure	FTEs
04	<i>Treasurer</i>		
	0010 General Fund	\$1,173,186	9.00
	1010 Treasurer's M&O	\$0	1.40
	1120 Investment Administration	\$0	2.10
	1160 Real Estate Excise Tax - Technology	\$25,000	0.00
	2220 G.O. Bonds - 2004	\$744,650	0.00
	2230 G.O. Bonds - 2005	\$2,270,350	0.00
	2240 G.O. Bonds - 2007	\$364,750	0.00
	2250 G.O. Bonds - 2009	\$2,874,850	0.00
	2260 G.O. Bonds - 2010	\$2,199,250	0.00
	2280 Road Improvement District #2	\$28,150	0.00
	4350 Grand Mound Water Utility	\$1,100	0.00
	4380 Olympic View Debt Service	\$500	0.00
	4480 Grand Mound Debt Service	\$239,850	0.00
	4510 Community Loan Repayment Fund #1	\$15,900	0.00
	5210 Central Services - Debt	\$3,450	0.00
	5410 Equipment Rental - M&O - Debt	\$97,400	0.00
	Total	\$10,038,386	12.50
	<i>Non Departmental</i>		
23	0010 Non Departmental	\$4,971,228	0.00
	Total	\$4,971,228	0.00
	<i>State Examiner</i>		
90	0010 State Examiner	\$115,000	0.00
	Total	\$115,000	0.00
Grand Total		\$295,449,373	1,037.20

Capital Improvement Project Summary

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Reserve for Acquisition and Development	Conservation Futures	\$3,975,000	Conservation Futures
Major Maintenance/Repair	Public Works - Parks	\$362,000	REET II
WWTP Expansion Class A Reclamation (94023)	Public Works - Grand Mound Sewer Utility	\$40,000	REET II
Highway 99 Force Main Lift Station	Public Works - Grand Mound Sewer Utility	\$20,000	REET II
Highway 99 Water Main	Public Works - Grand Mound Water Utility	\$27,000	REET II
Boston Harbor Sewer Collection System Upgrades	Public Works - Boston Harbor Utility	\$103,750	Utility Rates
Boston Harbor Water System Upgrades	Public Works - Boston Harbor Utility	\$40,900	Utility Rates
Olympic View Sewer Collection/Sewage Treatment System Improvements	Public Works – Olympic View Sewer Utility	\$8,000	Utility Rates
Woodland Creek Area Sanitary Sewer (92919/20)	Public Works - Water / Sewer	\$113,987	Grants
Chehalis Western Trail, Bridge the Gap - Phase 3 Pacific Avenue (61435)	Public Works - Roads	\$2,500,000	Grants
Evergreen Parkway/Mud Bay Road Interchange	Public Works - Roads	\$20,000	Mitigation Fees
93 rd /Lathrop Industrial Drive Intersection Channelization (61196)	Public Works - Roads	\$50,000	Road Fund/Grants
Smart Corridors	Public Works - Roads	\$30,000	Road Fund
Vail Road/153rd/Bald Hill Road (61365)	Public Works - Roads	\$50,000	REET II
Mullen Road Upgrade PH 1 – Lacey City limits to Rumac Street SE	Public Works - Roads	\$150,000	Road Fund/Grants
Delphi Road Upgrade PH 1 – McLane Creek to SR101	Public Works - Roads	\$700,000	Road Fund/Grants
Delphi Road Upgrade PH 2 – 32 nd to 62 nd (61451)	Public Works - Roads	\$500,000	Road Fund/Grants
Yelm Highway	Public Works - Roads	\$50,000	Road Fund
Rich Road Upgrade Ph 2 – 87 th to Normandy Street (61460)	Public Works - Roads	\$200,000	Road Fund/Grants
Bald Hill Road Upgrade – Smith Prairie to Owl Pit (61472)	Public Works - Roads	\$243,000	Road Fund/Grants

Capital Improvement Project Summary

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Tilley Road Curve – Culvert	Public Works - Roads	\$35,000	Road Fund Grants/Stormwater Fund
Steilacoom Road Ph 1 – Pacific to Marvin/SR510 (61461)	Public Works - Roads	\$1,500,000	Road Fund/Grants
Gate Belmore Shared Use Path	Public Works - Roads	\$50,000	Road Fund/Grants/Impact Fees
Miscellaneous Fish Passage Culverts	Public Works - Roads	\$100,000	Road Fund/Grants
Run-off Road & Intersection Safety (61458)	Public Works - Roads	\$1,500,000	Grants
Traffic Safety / Enhancements	Public Works - Roads	\$100,000	Road Fund/Grants
Yelm Hwy/Meridian Road Intersections Channelization Improvements	Public Works - Roads	\$289,000	Road Fund/Grants
Maytown Road Upgrade – Littlerock Toad to I-5	Public Works - Roads	\$200,000	Road Fund/Grants
Beneficial Re-use of Closed Landfill	Public Works - Solid Waste	\$100,000	Post Closure Reserve Funds
WARC Development (Yard Debris Area)	Public Works - Solid Waste	\$100,000	Fees
WARC Landfill Settlement & Repairs	Public Works - Solid Waste	\$100,000	Post Closure Reserve Funds
WARC Automotive & Equipment Storage Area	Public Works - Solid Waste	\$1,100,000	Fees
Post Closure Landfill Improvements - WARC Access Road	Public Works - Solid Waste	\$700,000	Post Closure Reserve Funds
Post Closure Landfill Improvements – North wall	Public Works - Solid Waste	\$50,000	Post Closure Reserve Funds
Post Closure Landfill Improvements – Flare System	Public Works - Solid Waste	\$250,000	Post Closure Reserve Funds
Rainier Drop Box Improvements - Tollhouse	Public Works - Solid Waste	\$50,000	Fees
Rochester Drop Box Improvements - Tollhouse	Public Works - Solid Waste	\$50,000	Fees
Accountability & Restitution Center – Flex Unit	Central Services	\$350,000	Detention Sales Tax
FJC Smoke Alarm / Security Cameras (25440)	Central Services	\$180,000	Detention Sales Tax
3400 Building Master Plan/Improvements	Central Services	\$1,700,000	General Fund

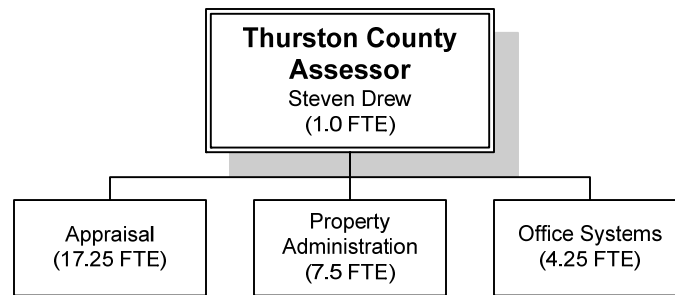
Capital Improvement Project Summary

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Evaluation & Treatment Facility	Central Services	\$1,960,000	Grant
Crisis Triage Facility	Central Services	\$1,760,000	Grant
Special Projects/Major Maintenance & Repairs	Central Services	\$503,000	Central Services Reserve
Space Needs Assessments & Plan	Central Services	\$50,000	General Fund
Cabling Upgrade in Buildings 1, 2 & 3	Central Services	\$80,000	Central Services Reserve
Courtroom Video Addition in Buildings 2 & 3	Central Services	\$450,000	General Fund
Meridian Heights	Resource Stewardship - Storm and Surface Water Utility	\$5,000	Utility Rates
Deschutes River Wetland Protection/Enhancement	Resource Stewardship - Storm and Surface Water Utility	\$1,400,000	Grant
Stuart Place – Conveyance & Treatment	Resource Stewardship - Storm and Surface Water Utility	\$25,000	Grants/Utility Rates
Waddell Creek Road (Pants Creek) Fish Passage	Resource Stewardship - Storm and Surface Water Utility	\$1,000	Utility Rates/Road Fund
Tilley Road Curve – Culvert	Resource Stewardship - Storm and Surface Water Utility	\$67,000	Utility Rates/Road Fund
Woodland Creek Estates Retrofit	Resource Stewardship - Storm and Surface Water Utility	\$7,500	Grants/Utility Rates
Stormwater Retrofit Study	Resource Stewardship - Storm and Surface Water Utility	\$300,000	Grants/Utility Rates
Capital Facility Replacement Assessments	Resource Stewardship - Storm and Surface Water Utility	\$12,000	Utility Rates
Land Acquisition/Conservation	Resource Stewardship - Storm and Surface Water Utility	\$320,000	Grants/Utility Rates
Reserve for Future Capital Replacement	Resource Stewardship - Storm and Surface Water Utility	\$250,000	Utility Rates

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Swayne Road – Conveyance & Treatment	Resource Stewardship - Storm and Surface Water Utility	\$31,500	Grants/Utility Rates
Totten/Eld Basin Retrofits	Resource Stewardship - Storm and Surface Water Utility	\$39,000	Grants/Utility Rates
Cedar Shores Retrofit	Resource Stewardship - Storm and Surface Water Utility	\$11,500	Utility Rates
Manzanita Road Conveyance	Resource Stewardship - Storm and Surface Water Utility	\$25,000	Utility Rates
	TOTAL	\$24,985,137	

For more information on these projects go to:

http://www.co.thurston.wa.us/planning/cap-facilities-plan/cap_facilities_home.htm

Organization:**Mission:**

To appraise all property on a fair and equitable basis, maintain accurate and easily accessible property information, and provide exceptional customer service.

2014 Goals:

- Appraise all property in Thurston County, with physical inspections of properties in Region 7 and 10 (South Lacey, Yelm and Nisqually).
- Process all 2013 residential and commercial appeals in a timely manner to be done with responses before June 1, 2014.
- Enhancements to our website were made to make it easy for the public to independently access online data related to property assessments, property tax exemptions, and property segregation records from the Assessor's website. By the spring of 2014, the public will be able to open a curb side photo of almost every residence in the county, further expanding transparency.
- Phase II of the project to integrate the GIS and Computer Assisted Mass Appraisal (CAMA) systems is expected to be complete by year end 2013. This second phase includes work on a field application of the mapping software that is critical to maintaining the accuracy of our property data. This in turn will help us achieve our mission to increase the fairness and accuracy of assessed values. Completion of this project would have the added benefit of improving the functionality of our current mass appraisal software, thereby delaying the need to replace the CAMA system at a cost that would likely run over a million dollars. Upon completion of this enhancement, we will have the opportunity to test oblique aerial photography which may be an important tool in future years aimed at improving productivity, accuracy and efficiency.
- We continue to work on the development of an income approach that would be used to value apartments, warehouses, and offices within selected areas of the county. Although our traditional market adjusted cost approach allows for the fair and equal treatment of the commercial property, a more accurate technique for valuing certain types of commercial property is the income approach. It considers a commercial property's rental income potential in determining its value.

2014 Challenges:

- Each year the threat of loss of senior staff to retirement looms ever greater. We continue to seek budget provisions and planning aimed at providing for replacement staff training prior to loss of key employees. In the mean time, two components of our reorganization detailed under changes from the 2013 Budget provide for two entry level positions. We anticipate two retirements by year end 2013 and at least one more in 2014.
- During 2011, the Assessor's Office was able to restore five part time positions to full time with savings realized through elimination of a major management position. These changes mitigated some of the impacts from the 10 FTE reductions of 2009. Due to increases in new construction and greater property sales activity in 2013, additional staff is needed to maintain acceptable levels of service. This trend is expected to continue in 2014. We are hopeful our proposed reorganization will enable us to accomplish this additional workload. As growth continues, service level impacts could manifest into backlogs in assessing new construction, processing revaluations and handling appeals.
- Following a substantial drop in new construction in 2008, new construction has been relatively flat for four years. When new construction picks up, this will have a significant and immediate impact on our workload.
- Heading into 2014, we continue to see the cost of mandatory mailing and printing costs go up in excess of \$5,000/year. This will be the 4th year in a row, causing what amounts to a \$20,000 budget cut which is not accounted for in the county financial system or within the definition of maintenance level.
- With both staff and now management reduced to bare bones levels, both the delay and staff time required to fill budgeted vacancies due to the ongoing hiring freeze is no longer workable. We urge Commissioners to replace this time consuming and wasteful process with a criteria check list that can be self administered by each independently elected official.
- With new construction rising steadily and accelerating, we are in need of additional staff directly linked to the related workload. Our proposed reorganization begins to address this growing workload and provides some basic capability for succession planning.

Changes from 2013 Budget:

In order to accommodate a budget reduction while preserving the personnel vital for carrying out the statutory obligations of the Assessor's office we are proposing a reorganization which makes structural changes allowing us to eliminate another major management position. These changes are as follows:

- Eliminate one of two Administrative Manager positions (saves \$115,322).
- Reassign remaining Administrative Manager from Appraisal division to Property Division who will report directly to the Assessor.
- Create position of Senior Property Control Analyst - Lead replacing a Senior Property Control Analyst position (added cost \$2,952).
- Replace a Senior Property Control Analyst, range 10 (retiring employee effective 8/1/13) with a Property Control Analyst, range 8 (saves \$3,732).
- Add entry level position of Appraiser Assistant range 6, step 2, to support the Senior Appraiser Team and help compensate for loss of the manager (added cost of \$55,476).
- Replace position of Senior Appraiser-Lead range 12 with the position Appraiser Analyst range 13 at an added cost, \$3,600. Note: With this change in place we will break our Residential Appraiser staff into 4 teams, each headed by an Appraiser Analyst and the Appraiser Analysts will report directly to the Chief Deputy.

Note: Elimination of the major management position is dependent upon each of these changes and the total effect is to reduce the Assessors budget by \$57,026 with FTE remaining at 30.

Funds:

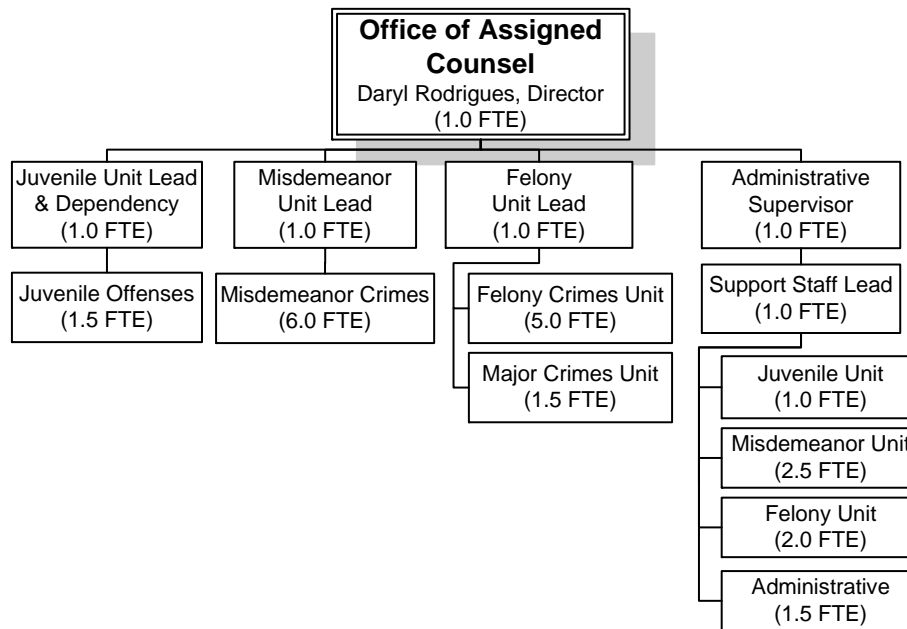
The Assessor's Office is funded entirely by the General Fund.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	30.00	30.00	31.00	30.00
<i>Expenditures</i>				
Personnel	2,690,640	2,828,898	1,703,521	2,669,788
Internal Services	637,609	654,177	432,788	676,628
Professional Services	2,835	7,000	438	0
Operating Costs	114,851	103,000	56,299	98,000
Capital Expenses	8,532	20,000	0	0
Transfers to Other County Funds	25,174	0	0	0
<i>Department Total</i>	3,479,641	3,613,075	2,193,046	3,444,416

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Misc Revenue	0	0	0	0
<i>Department Total</i>	0	0	0	0

Organization:**Mission:**

We protect the rights of Thurston County's poor by providing timely and effective legal defense services to individuals and by doing all in our power to address the root causes and consequences of their involvement in the justice system.

2014 Goals:

- To add a Mitigation Specialist capacity by employment or contract
- To establish a Mitigation Specialist Internship program with St. Martin's University
- To establish a Defense Investigator Internship Program
- To establish an Internal Training Program
- To establish a Community Advisory Board for the Office of Assigned Counsel
- To provide stipends and/or transit passes to interns
- To create a strategy to reduce the supervisors caseload

2014 Challenges:

- Poor public perception of Public Defense
- Compliance with caseload standards
- Failure of the Supreme Court to adopt a Case Weighting System
- Ongoing integration of Tumwater municipal defense
- Accountability and Restitution Center & edocs
- Budgetary and fiscal constraints

Changes from 2013 Budget:

- Lease Cost Reduction – Building 6 move
- Tumwater Municipal Court Defense contract
- Mileage reimbursement for all Office of Assigned Counsel employees - mandatory

Funds:

The Office of Assigned Counsel is funded primarily from the General Fund. It also receives state funding and grants.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

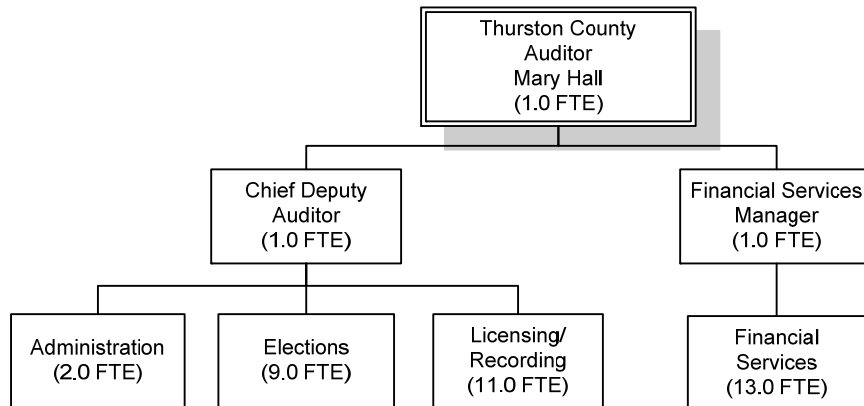
	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	23.00	23.00	25.50	27.00
<i>Expenditures</i>				
Personnel	2,240,922	2,419,915	1,451,630	2,639,092
Internal Services	436,214	491,166	326,414	454,600
Professional Services	648,364	466,815	386,905	516,815
Operating Costs	40,199	32,850	34,645	32,850
Debt Services	4,514	3,000	2,296	3,000
<i>Department Total</i>	3,370,213	3,413,746	2,201,891	3,646,357

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	186,486	192,493	93,141	164,469
From Other Funds	248,293	250,991	53,047	254,177
Intergovernmental Revenue	244,808	237,048	239,040	221,403
Misc Revenue	0	0	1,054	-0
<i>Department Total</i>	679,587	680,532	386,282	640,049

Programs:		
Program: B802 Administration Costs		
Description: Provides staff and benefit costs, payment for supplies, equipment, bar dues, association dues, travel, training and miscellaneous expenses.		
Budget:	2013 Budget	2014 Adopted
Expenditures	456,511	328,537
Program: B804 Intergovernmental		
Description: Provides payment to Central Services for costs related to space lease, PC/network, records, phone, mailroom, postage and other miscellaneous items.		
Budget:	2013 Budget	2014 Adopted
Expenditures	491,166	420,828
Program: B806, B822-B825 District Court Criminal & Traffic Panel Attorneys & Professional Services		
Description: Provides for mandated legal representation in adult misdemeanor cases when an OAC attorney is unable to accept the case assignment for conflict or ethical reasons, or when their caseload limit is exceeded. Provides for non-attorney professional services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	662,443	646,030
Program: B808 Parents' Representation		
Description: Provides payment for one defense attorney and .67 FTE of a Legal Assistant II for the state funded Parents' Representation Program which is a mandated representation for indigent parents in dependency and termination cases.		
Budget:	2013 Budget	2014 Adopted
Expenditures	156,552	87,535
Program: B810 Superior Court Panel Attorneys & Professional Services		
Description: Provides for mandated legal representation in adult felony cases when an OAC attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Provides for non-attorney professional services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,117,356	1,416,371
Program: B812-B813 Homicide Panel Attorneys & Professional Services		
Description: Provides for mandated legal representation in homicide cases when an OAC staff attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	15,000	0

Programs:		
Program: B815 Specialty Court – Treatment Sales Tax		
Description: Provides mandated legal representation in DUI/Drug Court, Mental Health Court, Veterans Court, and support staff to assist with these programs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	250,991	254,177
Program: B816-B818 Juvenile Court – Criminal		
Description: Provides for one contract attorney handling a full caseload of juvenile offenders, panel attorney costs when our OAC staff attorney and/or contract attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	218,127	180,407
Program: B819 Juvenile Court – Civil		
Description: Provides mandated legal representation to children in “Becca” proceedings (at-risk youth, Children in Need of Service), truancy actions and other professional services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	45,600	45,600
Program: B827 Tumwater Municipal Contract		
Description: Provides for contracted legal representation services for indigent persons charged with criminal offenses by the City of Tumwater.		
Budget:	2013 Budget	2014 Adopted
Expenditures	0	241,872
Program: B82 Mitigation Specialist		
Description: Provides mitigating circumstances and factors to all players in the criminal justice system regarding an individual case.		
Budget:	2013 Budget	2014 Adopted
Expenditures	0	25,000

Organization:**Mission:**

The Thurston County Auditor's Office is entrusted by the citizens, mandated by law, and driven by integrity to: process licenses and titles with knowledge and proficiency to ensure excellent customer service; record and preserve documents accurately for current and historical research; promote excellence in public finance and ensure integrity in financial reporting and administer accurate, fair, transparent, and impartial elections.

Purpose:

The County Auditor has a broad range of statutory duties and responsibilities that are supported by the General Fund.

- The Licensing and Recording Division duties involve specific statutory functions, such as: (1) recording of real property documents, (2) licensing, titling and registering of motor vehicles and watercraft, and (3) issuing various licenses, such as marriage and business licenses. The County Auditor also acts as an agent for the state departments of Revenue and Licensing in the collection of certain fees and taxes.
- The County Auditor Elections Division is the ex-officio supervisor of all primary, general and special elections for all federal, state, local, and special district elections. The County Auditor also has the statutory responsibility of maintaining the county's voter registration records.
- The County Auditor Financial Services Division performs financial functions, including: general ledger, payroll, accounts payable, fixed assets, budget preparation and monitoring, grant tracking, credit card applications, rate-setting analyses, development of financial policies and preparation of financial statements.

2014 Goals:

- Provide the tools and resources to electronically image and index all records, current and past, for quick and accessible use and recovery.
- Using new scanner technology, continue to be a statewide leader in accurate, timely voter registration and election results.
- In conjunction with the Financial Management Committee and Internal Audit Committee, conduct internal reviews and update policies and procedures for more standardized financial reporting and oversight, including effective use of performance measures.
- Provide grant management training to improve internal controls for grant recipients in County offices and departments and produce clean audits.
- Obtain a seventh consecutive certificate of achievement for excellence in financial reporting in preparation of the 2013 Comprehensive Annual Financial Report (CAFR).
- Maintain and expand a citizen-based website that provides up-to-date information and statistics on the activities of the County Auditor's Office.
- Maximize vehicle and vessel licensing revenue to the state and county through efficient and timely processing of titles and renewals.

2014 Challenges:**Election Management**

Our election equipment is getting old and the next generation of scanners and tabulating equipment is on the market. For example our current scanner and tabulator can process 100, 14 inch double-sided ballots per minute and does not separate blanks, duplicates or write-ins. The new certified systems can scan and tabulate 300 ballots per minute with all the proper sorting capabilities. The new integrated election management information system is able to capture and report out election results instantly, saving hundreds of processing hours annually with full security and 100 percent accuracy. It also includes the ability to fully recapture digital images of individual ballots for auditing purposes.

Reorganization Cost Savings

With the election of the former County Auditor to Secretary of State and the appointment of her successor, the new auditor prepared and received support from the Commissioners for a reorganization plan. The plan eliminates the Deputy Auditor of Finance position and re-established the Internal Auditor position. With a few more internal re-alliances, our organizational structure is flatter and less costly. In addition we looked for ways to streamline our processes using lean management, including the consolidation of several precincts. As a result, the Thurston County Auditor's Office overall budget for 2014 is approximately one percent lower than the maintenance calculation without these changes.

Licensing and Recording

As the economy improves, licensing and recording revenues is on the upswing, the main contributors being housing and car sales. Our licensing and recording staff are being trained and certified to address multiple requests, and we are re-engineering our lobby to best serve our customers with a minimal wait time. Utilizing technology, Thurston County Auditor's Office will begin accepting excise tax documents via e-recording and credit card payments via the internet. Working backwards in time, we now have all documents from 1950 to 1990 imaged, uploaded and usable.

Financial System

The biggest challenge facing financial integrity in Thurston County is the management and oversight of grants received from the state and federal government. These grants require strict rules on issuance, implementation, cost controls and reporting. Our office will be directing additional grant management training to improve the internal controls in all county offices and departments.

An additional challenge is that Thurston County continues to have two separate government accounting software systems, Eden for payroll and human resources and MUNIS for financial reporting. While these both are under one parent corporation, Tyler Technology, they are not integrated. Hence, budget workload and project management applications are limited.

In 2014 the Auditor's Office will explore the feasibility and cost of securing an integrated financial system. The potential purchasing cost could be upwards of \$750,000. Annual maintenance costs should be reduced. Currently the county is paying approximately \$200,000 annually for maintenance of the two systems combined. No request is made in the 2014 budget to conduct the study or prepare an RFP.

Funds:

In addition to the General Fund, which supports much of the Auditor's Office functions, the Auditor operates with two other funds, as follows:

Auditor's Maintenance and Operations (M&O) Fund 1050. This fund provides resources to purchase systems and equipment for preservation of county historic documents. The fund is also used to cover document imaging by other county departments.

Auditor's Election Reserve Fund 1090. This Fund was established for the purpose of replacement and acquisition of elections equipment. The revenue is a surcharge on the cost of elections and voter registration costs billed to local jurisdictions.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	39.00	39.00	39.00	38.00
Expenditures				
Personnel	3,390,454	3,541,759	2,012,872	3,245,070
Internal Services	870,576	892,829	577,336	887,098
Professional Services	206,036	276,745	79,435	207,645
Operating Costs	679,774	970,130	405,855	785,467
Debt Services	8,876	10,321	6,057	10,321
Capital Expenses	30,626	48,000	0	49,500
Transfers to Other County Funds	8,696	0	0	0
Department Total	5,195,038	5,739,784	3,081,555	5,185,101

State Examiner 90	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	0.00	0.00	0.00	0.00
Expenditures				
Professional Services	96,304	115,000	111,665	115,000
Department Total	96,304	115,000	111,665	115,000

EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	3,378,082	3,485,599	2,012,872	3,217,153
Internal Services	772,307	794,321	511,730	791,936
Professional Services	193,672	235,745	72,323	166,645
Operating Costs	566,504	703,730	288,696	520,567
Debt Services	8,876	10,321	6,057	10,321
Capital Expenses	30,626	2,000	0	2,000
Transfers to Other County Funds	8,696	0	0	0
<i>Fund Total</i>	4,958,763	5,231,716	2,891,679	4,708,622

Auditor M & O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	12,372	56,160	0	27,917
Internal Services	95,545	96,105	64,003	93,255
Professional Services	12,365	38,000	7,112	38,000
Operating Costs	42,589	83,400	34,042	81,900
Capital Expenses	0	6,000	0	7,500
<i>Fund Total</i>	162,870	279,665	105,158	248,572

Auditor Election Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	2,724	2,403	1,602	1,907
Professional Services	0	3,000	0	3,000
Operating Costs	70,681	183,000	83,116	183,000
Capital Expenses	0	40,000	0	40,000
<i>Fund Total</i>	73,405	228,403	84,718	227,907

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	7,099,222	8,265,324	4,902,724	7,902,124
Auditor M&O	304,182	309,200	273,206	315,747
Auditor Election Reserves	72,228	169,608	1,081	174,167
Department Total	7,475,633	8,744,132	5,177,011	8,392,038

REVENUE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	7,087,054	8,241,991	4,897,803	7,882,909
Misc Revenue	5,606	5,215	4,921	5,215
Grants	6,563	18,118	0	14,000
Fund Total	7,099,222	8,265,324	4,902,724	7,902,124

Auditor M & O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	197,073	193,000	142,891	198,000
From Other Funds	0	0	0	1,547
Intergovernmental Revenue	96,137	105,000	120,175	105,000
Misc Revenue	10,973	11,200	10,140	11,200
Fund Total	304,182	309,200	273,206	315,747

Auditor Election Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	69,740	169,608	0	169,608
From Other Funds	0	0	0	4,559
Misc Revenue	2,489	0	1,081	0
Fund Total	72,228	169,608	1,081	174,167

Programs:**Program: A200-A201 Administration**

Description: Provides direction, support and overall supervision to the Thurston County Auditor's Office, including business applications in licensing, recording, and elections.

Budget:	2013 Budget	2014 Adopted
Expenditures	442,577	400,733

Program: A210-A211 Records

Description: Administers the recording and preservation of real estate and other documents for current and historical research.

Budget:	2013 Budget	2014 Adopted
Expenditures	420,384	404,926

Program: A215 M & O (Fund 1050)

Description: Provides the acquisition and maintenance of resources, including information systems and equipment, to support the imaging, mapping and preservation of county historic documents.

Budget:	2013 Budget	2014 Adopted
Expenditures	279,665	248,572

Program: A220-A221 Licensing

Description: Administers the vehicle, vessel, mobile home, business, marriage and animal license program for Thurston County.

Budget:	2013 Budget	2014 Adopted
Expenditures	564,079	557,319

Program: A230-A234 Elections

Description: Conducts and oversees all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,686,971	1,449,645

Programs:**Program: A250 Voter Registration (Fund 0010) & A270 Voter Equipment (Fund 1090)**

Description: Has the statutory responsibility to register qualified voters for cities, towns, and unincorporated areas of Thurston County and to maintain their voter registration records.

Budget:	2013 Budget	2014 Adopted
Expenditures	525,105	524,309

Program: A280 Financial Services

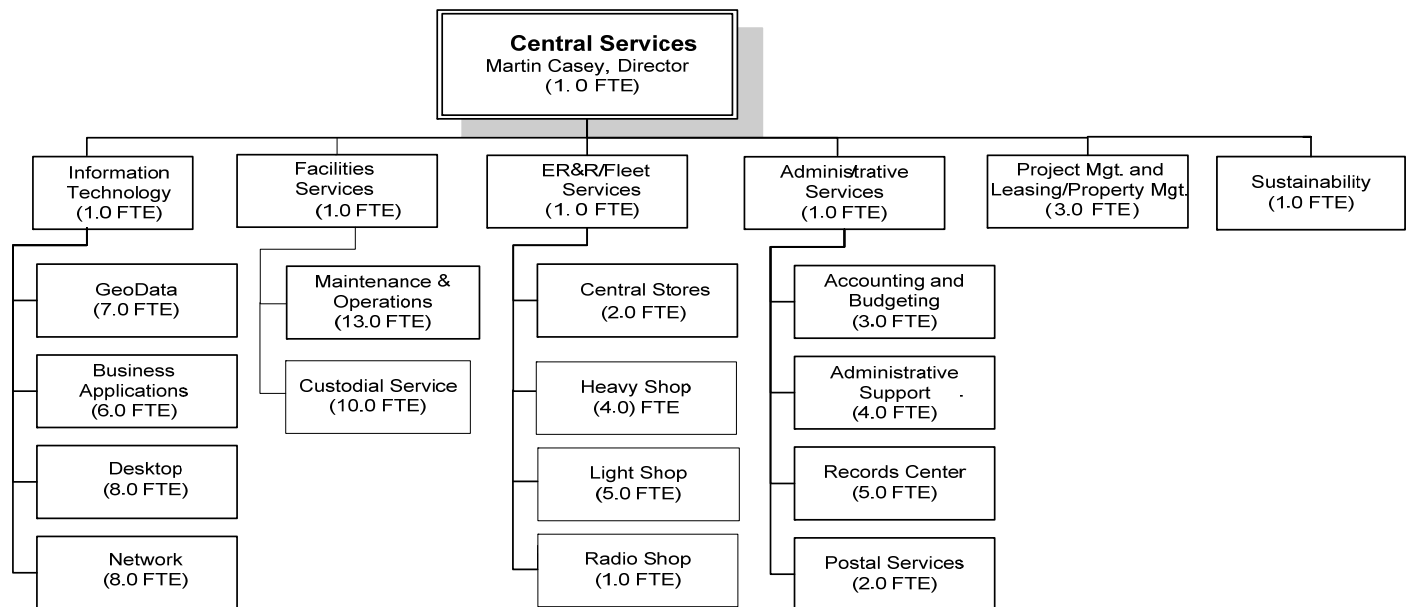
Description: Provides accounting, budgeting, rate setting, and financial reporting services for the offices and departments of Thurston County, and some outside agencies and special taxing districts.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,821,003	1,599,597

Program: Z000 State Auditor

Description: Provides budget for the annual State Auditor's Office financial statement review.

Budget:	2013 Budget	2014 Adopted
Expenditures	115,000	115,000

Organization:**Mission:**

Partner with our customers to serve the public – “Your request is our call to excellence.”

Purpose:

The Central Services (CS) Department provides a wide range of professional internal services to county offices and departments. Centralizing these services is an efficient and effective means of providing access to internal expertise. The Facilities Division maintains county owned buildings, provides custodial services, and administers the service levels and payment of utilities. The Project Management Division administers major capital construction projects, leases, and property management. The Information Technology Division provides desktop, network, application, telecommunication, and geographical information system services. The Administrative Services Division provides mail services, records management, and surplus program administration. The Sustainability Division performs a wide variety of complex tasks associated with all phases of sustainability planning. The Equipment Rental and Replacement Division purchases and maintains all of the vehicles and fleet equipment owned by the county.

2014 Goals:

Central Services' goals for 2014 come together in support of these long-term objectives:

- **Deliver value** – Provide sustainable, quality solutions and services, for cost-effective rates, that meet customer business needs.
- **Increase customer trust and confidence** – Communicate and be responsive, reliable, and innovative, so that customers feel informed, valued, satisfied, and successful.
- **Engage employees** – Work together to promote a culture in which employees are proactive, creative, inclusive, collaborative, and respected.

Facilities Division

- Relocate CS Facilities maintenance and operations staff into space that will accommodate their needs for the next 30 years. The 3400 building is an option.
- Enhance the work order tracking system to issue and track preventative maintenance and document and analyze work performed.
- Continue to utilize in-house staff to accomplish mid-range remodel and construction projects in order to reduce the need for outside professional services charges.
- Facilities staff will work with the Sustainability Division to continue identifying and implementing sustainable practices, policies and procedures.

Project Management Division

- Complete the 3400 building improvements that include roof, seismic, and code compliance upgrades.
- Implement the upgrades required for the smoke evacuation system at the Family and Juvenile Court building.
- Complete design work on the ARC Flex Unit project.
- Continue implementation of Video Court solution between the ARC and courthouse.
- Continue to analyze opportunities to reduce the county's dependence on leased facilities.

Information Technology Division

- Implement and maintain eForms and Video Court solutions in support of opening the ARC.
- Implement and maintain functions for Asset Management System, Assessor's GeoAnalyst, Permit Center IMAP, and Assessor's Parcel edit tools.
- Implement new application system for Prosecuting Attorney Case Tracking.
- Establish backup/replication infrastructure for critical servers at Tilley Road Campus Emergency Communication Center.
- Implement operational plan for Geodata Services.
- Redesign Geodata web site with stakeholder input to take advantage of new Geographical Information Services (GIS)/Web technologies.

- Develop data validation and update process with GIS stakeholders.
- Implement management software for desktop power consumption.
- Evaluate replacing outdated Nortel voice mail system with Shoretel voice mail.
- Upgrade core network by replacing aging cabling plant, reorganization of network equipment, replacement of wireless network, and upgrading to latest versions of software.
- Evaluate performance monitoring software for core network systems.
- Continue expansion of Intranet SharePoint for business opportunities that leverage the collaboration features.
- Evaluate upgrade from Sharepoint 2007 to Sharepoint 2013.

Equipment Rental and Replacement Division

- Implement a new Maintenance Management Information System (MMIS) that is a dedicated Fleet Management system to replace aging Capital Asset Management System (CAMS).
- Classify all vehicles into newly established classes to control costs and standardize equipment.
- Implement Fleet Policies and Procedures to cover all county vehicles and equipment.
- Sign new contracts with outside customers for radio shop services for additional revenue.
- Establish vendor contracts for fleet services like Auto Body Repair, Towing, etc.
- Implement a Utilization study and right-size the county fleet.

Sustainability Division

- Reduce energy consumption of buildings county-wide by implementing energy efficiency upgrades and renewable energy opportunities.
- Reduce consumption of materials by county employees by decreasing office product usage (paper, supplies, etc) and personal refuse/trash.
- Reduce vehicle miles traveled by county employees by implementing county-wide policy on flexible work schedules, decreasing site-to-site travel for meetings, and increasing participation in Commute Trip Reduction (CTR) programs.
- Reduce county-wide expenditures on building energy consumption, refuse and recycling contracts and fuel consumption.
- Reduce county-wide carbon emissions.

2014 Challenges:**Facilities Division**

- Ensure a sustainable level of maintenance support to occupy and operate the ARC facility in 2014.
- Central Services is continuing to develop plans to populate vacant space in owned buildings with functions currently operating out of leased facilities. Central Services will work with the Board to identify a funding source to cover the costs associated with necessary tenant improvements.
- Determine how to provide maintenance and custodial services to newly occupied county owned space with current staffing levels.
- Continue to manage upgrades and major maintenance for aging county owned buildings with current staffing levels.
- Continue to work with Public Works Parks Division to adequately maintain the landscaping of Central Services managed facilities.

Project Management Division

- Perform 3400 Building Phase II tenant improvements to accommodate county operations currently in leased facilities.
- Resolve storm water handling considerations at the site of the ARC Flex Unit.

Information Technology Division

- The platform that runs the Geodata web site is no longer supported by the software manufacturer and needs to be replaced by current technology.
- Much of the data contained within the GIS system is owned by various offices and departments within the county. Geodata needs to establish a procedure to verify the accuracy and update the data with the various offices and departments. This is important as the data needs to be accurate and current.
- Explore options for reconciling data inconsistencies in parcel based systems as exposed in the county Geodata system.
- The current campus phone system and voice mail system has been phased out by the support vendor. A new phone system was installed at the Tilley Road complex and the ARC. This system is the new standard county phone system and needs to be phased in on the main campus over a number of years as funding becomes available.
- Several major business applications will be reaching end of life over the next 3-5 years. These systems will need to be upgraded or replaced. Replacement money will need to be identified and available when these upgrades happen. The systems that are reaching end of life include: Sheriff Jail/Records Management (DSSI), Ascend (Assessor/Treasurer) and Sigma (Assessor). The county also currently runs separate financial and payroll applications. Replacement funds are needed to combine these systems.

- Assess the health of the current configuration of the Windows Active Directory. Necessary changes could be performed with existing staff. This will especially be important if the county chooses to implement Microsoft Exchange email application in the future.
- Local municipalities have recently been a target for security breaches. The county needs to evaluate enhanced network security for further protection.

Equipment Rental and Replacement Division

- Calibrate service levels to manage within current staffing and funding levels.
- Use Lean practices to streamline processes and gain efficiencies.
- Level load replacements as to not overload the capacity of the shop.
- Establish and implement a new financial model for rates and replacements.
- Strive to focus more effort on Surplus, Outside Services, Warranty, and Service contracts.
- Establish a plan for implementing a 2nd shift for completing preventative maintenance in 2015.

Administrative Services Division

- Central Services will evaluate and prioritize Record Center resources to assist with the scanning of historical/permanent documents.

Changes from 2013 Budget:**Central Services / Tilley Master Plan (Fund 3150)**

- No budget in Tilley Master Plan fund in 2014. Fund will be abolished.

Central Services / Facilities (Fund 5210)

- Information technology software maintenance costs increased by \$76,834 Most of this cost was attributed new systems involved with video court.
- Communication costs were reduced by \$11,075 by consolidating circuits.
- M&O increased approximately \$105,222 primarily because of landscaping, salaries, overhead, and risk charges.
- Utilities decreased approximately \$60,598 primarily because of energy savings and lower utilities paid in previous year.
- Leases decreased approximately \$24,884 primarily to the reduction in leased space used by the county.
- Eliminated three (3) FTEs from 2014 budget: one (1) Information Technology Consultant II and two (2) Sr. Office Assistants for a total reduction of \$224,726.

Central Services Reserve (Fund 5220)

- Budget policy level Information Technology items for cabling, Sheriff system, and Assessor GIS were added at \$70,285.
- Equipment replacement was added for video court for \$62,600.

- Reserves for buildings decreased \$12,695 primarily because of plan adjustments.

Central Services/ Facilities Engineering (Fund 5230)

- Increase of \$12,233 primarily because of salaries and miscellaneous expenses.

Equipment Rental and Replacement Maintenance (Fund 5410)

- Budget includes only an increase for personnel/benefits and fixed costs.

Equipment Rental and Replacement Reserve (Fund 5420)

- Added replacement schedule for machinery and equipment associated with the ARC.

Funds:

The Central Services Department operates within seven funds, as follows:

Tilley Master Plan Construction Fund 3150. This fund is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location. ***Note: This fund is not longer needed because the project is complete. The fund will be abolished in 2015.***

Central Services / Facilities Fund 5210. This is the operating fund that accounts for the majority of the department's functions. Services include records, mail, information technology, telecommunications, facility maintenance and operations, utilities, surplus, lease administration, sustainability, and custodial services.

Central Services / Facilities Engineering Fund 5230. This fund supports project management functions used to administer capital construction projects.

Central Services Reserve Fund 5220. This fund holds reserves to fund major cyclic facility maintenance to county buildings managed by Central Services. Funding for these reserves comes from internal office and departments based on the occupied square footage within the county-owned building. The fund also contains reserves for replacement of desktop personal computers and network infrastructure, which are funded by rates.

Equipment Rental and Replacement Maintenance Fund 5410. This fund accounts for all maintenance and repairs to county-owned vehicles and equipment. 2014 charges are the actual cost of maintaining the fleet incurred in 2012 (lags two years).

Equipment Rental and Replacement Reserves Fund 5420. Equipment Replacement Reserves contain funds collected from all county offices and departments for the purpose of replacing county vehicles and equipment.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	90.00	91.00	90.00	87.00
Expenditures				
Personnel	7,575,806	8,227,778	4,875,951	7,661,990
Internal Services	1,894,471	2,143,898	1,480,957	1,944,179
Professional Services	563,954	1,705,777	353,718	1,501,015
Operating Costs	7,591,184	9,108,104	4,808,914	8,259,924
Debt Services	3,297	38,658	1,710	12,243
Capital Expenses	7,139,389	10,060,791	3,664,556	5,802,528
Transfers to Other County Funds	546,844	713,471	184,677	507,706
Department Total	25,314,944	31,998,477	15,370,482	25,689,585

EXPENDITURES BY FUND

Tilley Master Plan	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	91,859	0	0	0
Internal Services	156,660	0	29,818	0
Professional Services	5,208	300,000	11,781	0
Operating Costs	185,625	0	0	0
Capital Expenses	2,343,755	0	105,058	0
Fund Total	2,783,107	300,000	146,657	0

Central Services/Facilities	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	5,969,815	6,688,106	3,893,498	6,119,033
Internal Services	1,322,533	1,661,172	1,088,001	1,466,013
Professional Services	239,909	355,097	173,773	814,320
Operating Costs	4,592,336	5,119,401	3,057,248	5,009,095
Debt Services	3,297	14,658	1,710	12,243
Capital Expenses	45,717	9,010	0	9,010
Transfers to Other County Funds	0	197,281	107,879	0
<i>Fund Total</i>	12,173,607	14,044,725	8,322,108	13,429,714

Central Services Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	104,831	102,121	109,937	51,559
Professional Services	309,523	1,035,230	163,575	584,045
Operating Costs	415,425	1,215,204	109,199	504,283
Debt Services	0	24,000	0	0
Capital Expenses	1,471,468	5,526,481	1,879,748	1,316,481
<i>Fund Total</i>	2,301,248	7,903,036	2,262,459	2,456,368

Facilities Engineering	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	303,583	271,486	155,470	290,331
Internal Services	59,693	39,121	25,985	28,233
Professional Services	150	1,450	494	450
Operating Costs	16,760	23,150	7,103	11,250
Transfers to Other County Funds	46,109	54,083	13,521	51,998
Fund Total	426,295	389,290	202,573	382,262

ER&R Maintenance	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	1,210,549	1,268,186	826,983	1,252,626
Internal Services	250,754	341,484	227,216	398,374
Professional Services	9,163	14,000	4,095	102,200
Operating Costs	2,283,828	2,733,496	1,607,812	2,735,296
Transfers to Other County Funds	230,966	262,107	63,277	255,708
Fund Total	3,985,260	4,619,273	2,729,382	4,744,204

ER&R Replacement	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Operating Costs	97,210	16,853	27,553	0
Capital Expenses	3,278,449	4,525,300	1,679,750	4,477,037
Transfers to Other County Funds	269,769	200,000	0	200,000
Fund Total	3,645,427	4,742,153	1,707,303	4,677,037

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Tilley Master Plan	1,646,453	0	5,424	0
Central Services/Facilities	12,509,086	13,329,789	8,585,480	13,146,566
Central Services Reserve	2,632,798	7,322,442	2,665,016	2,830,174
Facilities Engineering	405,813	453,814	107,488	391,823
ER&R Maintenance	3,793,556	3,912,390	2,361,667	3,964,966
ER&R Replacement	3,117,550	3,447,124	2,207,742	3,622,270
<i>Department Total</i>	24,105,256	28,465,559	15,932,818	23,955,799

REVENUE BY FUND

Tilley Master Plan	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
General Fund Contribution	20,000	0	0	0
From Other Funds	1,608,568	0	0	0
Misc Revenue	17,884	0	5,424	0
<i>Fund Total</i>	1,646,453	0	5,424	0

Central Services Facilities	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
General Fund Contribution	32,300	0	0	0
Fees and Licenses	12,173,713	13,022,599	8,505,958	12,778,471
From Other Funds	284,209	307,190	76,798	368,095
Misc Revenue	18,863	0	2,725	0
<i>Fund Total</i>	12,509,086	13,329,789	8,585,480	13,146,566

Central Services Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	1,569	40,000	0	0
Fees and Licenses	631,480	1,893,453	1,229,358	2,042,221
From Other Funds	518,542	2,287,281	1,134,589	680,000
Misc Revenue	1,448,667	3,101,708	105,065	107,953
Grants	32,540	0	196,004	0
Fund Total	2,632,798	7,322,442	2,665,016	2,830,174

Facilities Engineering	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	404,997	453,814	107,230	388,094
From Other Funds	0	0	0	3,729
Misc Revenue	816	0	258	0
Fund Total	405,813	453,814	107,488	391,823

ER&R Maintenance	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	1,161,905	3,691,840	2,356,273	3,647,148
From Other Funds	269,769	200,000	0	302,318
Misc Revenue	2,357,066	20,550	5,394	15,500
Grants	4,817	0	0	0
Fund Total	3,793,556	3,912,390	2,361,667	3,964,966

ER&R Replacement	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	41,444	0	0	0
Fees and Licenses	0	3,287,124	2,163,683	3,522,270
From Other Funds	105,878	60,000	0	0
Misc Revenue	2,970,228	100,000	44,059	100,000
Fund Total	3,117,550	3,447,124	2,207,742	3,622,270

Programs:**Program: B900 Administration (Fund 5210)**

Description: Administration provides both direct and indirect administrative services to all Central Services divisions and county operations. Services include capital project and facilities support, accounting and budgeting and contract management. Administrative staff, the Central Services Director, and a portion of the Administrative Services Manager positions are included within this program. Expenditures are distributed among the cost categories (programs) below and recaptured through rates.

Budget:	2013 Budget	2014 Adopted
Expenditures	2,035,382	1,973,879

Program: B905 Mailroom (Fund 5210)

Description: This program provides county-wide mail delivery and consultation services. Expenditures are distributed to county offices and departments based on requested number of deliveries per day and amount of postage used.

Budget:	2013 Budget	2014 Adopted
Expenditures	362,818	361,310

Program: B910 Records (Fund 5210)

Description: This program provides imaging services, records storage/tracking/access, and comprehensive records administration and consultation services to county offices and departments, partnering with Secretary of State Archives to ensure county records are protected and preserved in accordance with RCW 40.14. Expenditures are distributed based on the number of boxes in the records center and the amount of storage space used on the imaging servers.

Budget:	2013 Budget	2014 Adopted
Expenditures	519,078	517,278

Program: D111 & D159 Tilley Master Plan (Fund 3150)

Description: This program is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location.

Budget:	2013 Budget	2014 Adopted
Expenditures	300,000	0

Programs:**Program: B915 Information Technology (IT) Services (Fund 5210)**

Description: The IT division supports all technology needs for conducting county business. Services include implementation of new systems, maintenance of existing systems and hardware, GIS support, infrastructure support, and consulting. These costs represent network development and support, application support and desktop support. Almost \$1 million of the expenditures below are pass-through costs associated with maintenance contracts on computer applications used by offices and departments.

Budget:	2013 Budget	2014 Adopted
Expenditures	3,668,136	3,643,145

Program: B920 Telecom (Fund 5210)

Description: The telecom program is responsible for managing and maintaining the telephone PBX switch, voice mail, data communications, and remote telephone systems. New installations and changes to existing telephone, voice mail services and resolution of any telecommunications problems are performed by staff in this work group.

Budget:	2013 Budget	2014 Adopted
Expenditures	697,333	680,829

Program: B925 Facilities M&O (Fund 5210)

Description: This program provides facility management and support to county operations located in 21 separate buildings. Services are prioritized in the following order: life safety, building issues, preventive maintenance, corrective maintenance, and service requests. The program also includes surplus services and administrative staff support (12% FTE from Admin) dedicated to facilities. The 13 Facility Technicians maintain 633,311 square feet of building space.

Budget:	2013 Budget	2014 Adopted
Expenditures	2,253,817	2,176,752

Program: B930 Custodial (Fund 5210)

Description: The Custodial Services program provides cleaning services to 19 owned and leased buildings. Each of the 10 custodians cover approximately 34,000 square feet per day.

Budget:	2013 Budget	2014 Adopted
Expenditures	821,897	753,891

Program: B935 Leases (Fund 5210)

Description: This program is used to accumulate all of the costs associated with leasing facilities for county operations. These costs are passed on to occupants of the leased space.

Budget:	2013 Budget	2014 Adopted
Expenditures	656,407	627,400

Program: B936 Utilities (Fund 5210)

Description: The Facilities Division manages the tracking and paying of electric, natural gas, water, garbage, and recycling for county-owned offices managed by Central Services. Costs are allocated based on occupied square footage and actual utilities paid by building. The figures below include an estimated increase as defined by the respective utility companies.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,903,603	1,643,437

Programs:		
Program: B937 Surplus (Fund 5210)		
Description: The Surplus Property program is controlled by Thurston County ordinance 12341 in the Comprehensive Property Management Procedure. The program within Central Services Facilities picks up, stores, and then sells small assets such as desks, chairs, office partitions, PCs, etc. from all county departments.		
Budget:	2013 Budget	2014 Adopted
Expenditures	8,075	8,075
Program: B970 Geodata Services (Fund 5210)		
Description: Geodata provides Geographical Information Services (GIS), mapping, data management, and access to spatial data. Services also include data capture and analysis, database and system administration, and map production.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,041,233	1,041,499
Program: B980 Sustainability (Fund 5210)		
Description: This program is responsible to perform complex duties focused primarily on resource conservation and sustainability strategies county wide. This program emphasizes research, data collection and analysis, and development of recommendations in areas of budgeting and financial planning, organizational analysis, policy formulation, and service delivery methods.		
Budget:	2013 Budget	2014 Adopted
Expenditures	76,946	2,219
Program: B950 Facilities Engineering (Fund 5230)		
Description: This program provides project management services on major county construction projects like the Accountability and Restitution Center, Tilley Master Plan, and energy efficiency building upgrades.		
Budget:	2013 Budget	2014 Adopted
Expenditures	389,290	382,262
Program: G040-G042 PC, Software & IT Infrastructure Reserves (Fund 5220)		
Description: This program is part of the Central Service Reserve Fund and is used to accumulate resources to replace PCs, servers, and related technology infrastructure.		
Budget:	2013 Budget	2014 Adopted
Expenditures	782,264	1,222,264
Program: E000 ER&R Administration (Fund 5410)		
Description: Management, supervision and accounting for fleet operations.		
Budget:	2013 Budget	2014 Adopted
Expenditures	652,474	787,607

Programs:**Program: E004-E006 ER&R Maintenance (Central Stores, Mechanical Shop, Radio) (Fund 5410)**

Description: Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment including the motor pool and surplus operations

Budget:	2013 Budget	2014 Adopted
Expenditures	3,966,799	3,956,597

Program: E010, E016, E017, E018, E022, E027, E102, E103, E109, E111, E122, E124, E126, E135, E140, E185, E200, E201, E205, E210, E212, E330, E400, E401, E403, E406, E420, E430, E434, E435, E440, E501, E521, and E541 ER&R Replacement (Fund 5420)

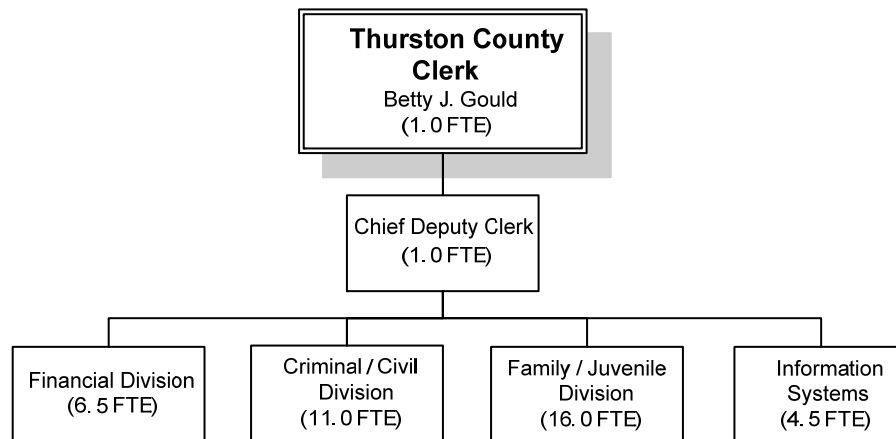
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.

Budget:	2013 Budget	2014 Adopted
Expenditures	4,742,153	4,677,037

Program: G105-G210 Building Reserves (Fund 5220)

Description: Central Services Building Reserves are setup for a number of buildings to fund the replacement of critical components at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget:	2013 Budget	2014 Adopted
Expenditures	7,120,772	1,234,104

Organization:**Mission:**

Efficiently maintain and protect the integrity and accuracy of the judicial records of Thurston County Superior Court while serving the public in a courteous, professional and timely manner.

Purpose:

To maintain, preserve and protect the integrity and accuracy of Superior Court records and to provide the most efficient means for the public to purchase documents on-line and to electronically file documents. Provide staff for all court proceedings to keep the record of the court's decisions for the public. Collect statutory fees, fines, trust funds and support funds; maintain a trust account for monies received for Superior Court cases; receipt and disburse monies ordered by the court; and provide an investment plan for monies held. Provide access to justice by assisting victims of domestic violence and self-represented litigants. Maintain a collections program to collect legal financial obligations from criminal defendants.

2014 Goals:

- Continue to expand electronic filing of documents by internal and external users.
- Update office procedures to reflect current practices.
- Prepare for implementation of a new state-wide case management system.
- Upgrade document management system.
- Implement domestic violence kiosks in Tumwater, Olympia, Rochester, and Yelm.
- Complete transition to electronic access of court records.

2014 Challenges:

- Continue to improve business processes and environment to accommodate increased workload and decreased staff.
- Provide coverage for Court and customer service functions.
- Replacement of long-time Criminal/Civil Division Manager.

Funds:

In addition to its primary revenue from the General Fund, the Clerk's Office is responsible for managing two additional funds:

Legal Financial Obligations (LFO) Fund 1910. This Fund was created to account for the collection of court ordered financial obligations and the associated expenses.

Family Court Services Fund 1020. This fund pays for expenditures related to the Family Court Facilitator Program. The Family Court Facilitator provides assistance, coordination, direction and services related to family law issues for litigants not represented by an attorney. The revenue for this fund comes from fees and the sale of forms.

TOTAL EXPENDITURES & FTEs BY DEPARMTENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	41.00	41.00	41.00	40.00
<i>Expenditures</i>				
Personnel	3,134,131	3,421,546	2,054,778	3,318,067
Internal Services	467,686	501,248	323,810	496,316
Professional Services	20,327	20,500	24,388	20,500
Operating Costs	118,952	263,847	41,916	263,847
Debt Services	22,310	48,200	15,508	48,200
Capital Expenses	0	8,000	0	8,000
<i>Department Total</i>	3,763,406	4,263,341	2,460,401	4,154,930

EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	2,627,208	2,835,532	1,738,232	2,568,483
Internal Services	448,325	471,635	310,735	466,049
Professional Services	20,327	15,500	15,788	15,500
Operating Costs	111,542	74,483	36,702	74,483
Debt Services	22,310	39,000	15,508	39,000
<i>Fund Total</i>	3,229,711	3,436,150	2,116,965	3,163,515

Family Court	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	189,570	240,990	113,281	295,174
Internal Services	8,040	8,584	5,723	8,686
Professional Services	0	5,000	8,600	5,000
Operating Costs	1,410	101,000	1,214	101,000
Debt Services	0	9,200	0	9,200
Capital Expenses	0	8,000	0	8,000
<i>Fund Total</i>	199,020	372,774	128,817	427,060

LFO Collections	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	317,353	345,024	203,265	454,410
Internal Services	11,321	21,029	7,353	21,581
Operating Costs	6,000	88,364	4,000	88,364
<i>Fund Total</i>	334,674	454,417	214,618	564,355

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	2,010,855	1,975,685	1,320,876	1,968,565
Family Court	249,130	232,500	138,586	255,486
LFO Collection	287,717	285,000	209,664	328,000
Department Total	2,547,703	2,493,185	1,669,126	2,552,051

REVENUE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	854,149	875,200	559,783	900,200
Intergovernmental Revenue	0	500	0	100
Misc Revenue	282,745	300,850	135,066	278,100
Grants	873,961	799,135	626,027	790,165
Fund Total	2,010,855	1,975,685	1,320,876	1,968,565

Family Court	2021 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	238,573	226,500	135,816	246,500
Misc Revenue	10,558	6,000	2,770	2,986
Fund Total	249,130	232,500	138,586	6,000

LFO Collection	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	282,959	0	0	0
Intergovernmental Revenue	0	30,000	194,967	0
Misc Revenue	4,758	255,000	14,697	328,000
Fund Total	287,717	285,000	209,664	328,000

Programs:**Program: A500 Administration**

Description: As the administrator of a county office, the Clerk has the responsibility to establish office policies, budgets, and procedures. The administrative team consists of the Chief Deputy, Systems Manager, Service Managers and Financial Manager. Accuracy and efficiency are critical to the Clerk's Office as even the slightest error or omission in indexing, posting, filing, preparation of writs, or disbursements of funds affects the life or property of members of the public and makes the Clerk personally liable for damages and subject to monetary fines.

Budget:	2013 Budget	2014 Adopted
Expenditures	409,992	399,226

Program: A520 Accounting (Fund 0010) & A500 Legal Financial Obligations (Fund 1910)

Description: Collection, accounting, and investment of court monies to ensure that the interests of the public and the county are secured. The Legal Financial Obligation (LFO) program collects past due court-ordered financial obligations on adult criminal and juvenile offender cases. The Collection Officers work closely with the Prosecuting Attorney's Office and other agencies to provide accurate information on defendants for the Judicial Officer. It is the goal of the program staff to attend the Non-Compliance calendar to assist the Judicial Officer with critical financial information regarding defendants appearing before the court on an Order to Show Cause.

Budget:	2013 Budget	2014 Adopted
Expenditures	759,096	761,230

Program: A540 Family Juvenile Court

Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public. The Domestic Violence program assists victims of domestic violence in civil matters. Staff works with alleged victims to procure protection orders to restrain family or household members from acts of violence against them.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,304,215	1,242,129

Program: A560 Clerk's Office Main Courthouse

Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public in civil and criminal cases. Maintains a collections program to collect financial obligations from criminal defendants.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,353,898	1,261,217

Program: A580 Records

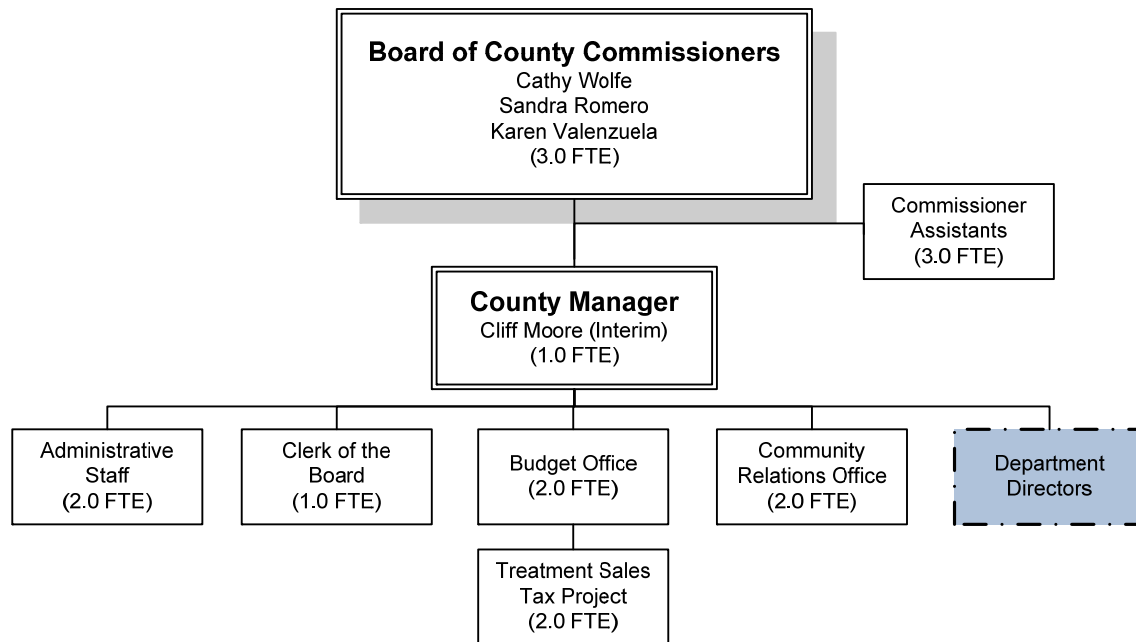
Description: In this role, the Clerk identifies and articulates the changing needs of the court record processing, and of the storage, retrieval and disposal of documents, records and exhibits. Provides for the storage, retrieval and backup of all images of court files from 1847 to current; manages the system and ensures the protection of electronic records; provides for the storage, imaging, backup and protection of historical paper documents; all court files are audited, verified and images are checked for readability.

Budget:	2013 Budget	2014 Adopted
Expenditures	63,366	64,068

Program: A590 Court Facilitator (Fund 1020)

Description: The Family Court Facilitator Program assists self-represented litigants through the court process. This program informs, instructs and assesses the needs of self-represented individuals regarding family law matters. The Family Court Facilitator Program functions as a liaison and referral between individuals, court personnel, and internal and external agencies.

Budget:	2013 Budget	2014 Adopted
Expenditures	372,774	427,060

Organization:**Mission:**

Continuously improve services that sustain and enhance safe, healthy, diverse and vital communities.

Purpose:

The Board of County Commissioners (BoCC) is the county's legislative and executive authority. The BoCC is made up of three Commissioners elected to four-year terms. Their responsibilities include:

- adopting county laws governing such areas as general administration and personnel, revenue and finance, health, land use and zoning
- setting the annual tax levy, budget and personnel for all county offices and departments
- functioning as the county Board of Health
- establishing policy and directives for
 - county utilities, transportation systems, parks, and emergency management
 - planning for land use in the unincorporated county
 - public health and social services
 - public legal defense for indigent citizens
 - the general operation of county government, including monitoring of finances, management of personnel and the construction and management of county property
- appointing members to advisory boards and commissions

The County Manager is appointed by the BoCC; all appointed department directors report to the County Manager. The County Manager provides leadership and direction in the implementation of county policy. In accordance with the direction of the BoCC, the County Manager oversees the day-to-day operation of county government, coordinates with elected officials and supervises the work of appointed directors.

Under the supervision of the County Manager and in coordination with all county offices and departments, the County Budget and Fiscal Manager prepares the annual preliminary county budget for public hearing, deliberation, and adoption by the BoCC. Associated budget administration functions include: multi-year fiscal forecasts for the county's General Fund, budget status reviews of all county funds, and the implementation of the BoCC's budget-related policies and decisions.

2014 Goals:

- Provide leadership and oversight of county government, providing services, programs and infrastructure that meet the needs of county citizens.
- Foster regional collaboration and partnership to find solutions to community needs and advance opportunities for consolidation and cooperation in the delivery of local services. Work with cities to explore annexation opportunities.
- Adopt and maintain a fiscally responsible budget. Increase monitoring, analysis, and forecasting county financial status for all funds.
- Continue to coordinate with the Sheriff's Office and other partners after Corrections has moved into the Accountability and Restitution Center (ARC) to ensure all necessary processes are functioning. Seek funding for the ARC Flex Unit. Collaborate with Law and Justice partners to seek strategies that will reduce the jail population.
- Preserve and enhance our physical environment and natural resources through the adoption of policies and codes on land use, zoning and sustainability.
- Promote community conditions that support the health and well-being of individuals and families through partnerships, prevention strategies, and the implementation of Thurston Thrives.
- Develop a master facility plan that includes fully using county owned facilities, minimal use of rental space, and planning for the repair and replacement of aging county facilities.

2014 Challenges:

Fiscal Sustainability: The County's General Fund is expected to be able to meet cash flow needs in 2013, with sufficient revenue to adequately cover costs without significant reductions if county agencies continue careful spending habits and seek opportunities for savings. However, financial projections based on current conditions show that future years will not have sufficient revenues to maintain current service levels, meet cash flow and maintain a reserve for unanticipated emergencies. Statutory limitations on revenues mean that funds will not be sufficient to address the added demand of a growing population on county services. Commissioners will adopt a 2014 budget that reduces expenditures and maintains fiscally responsible fund balances.

Accountability and Restitution Center (ARC): Operating policies and procedures for law enforcement, corrections and the courts change once the adult jail population has moved into the new ARC. Supervision models, provision of programs and management of inmates is different. The courts have increased the use of video court appearances and implemented the use of electronic forms. Central support for the newly implemented activities has increased. We must monitor to ensure all processes are operating in a way that is affordable and sustainable. The increasing jail population has the potential to create additional pressure on the criminal justice system.

Environmental Stewardship: Limited staff and financial resources have made keeping up with Federal and State environmental regulations, including the Federal Clean Water Act, State Growth Management Act, Shoreline Master Program, State Environmental Policy Act and the Federal Clean Air Act, exceedingly difficult. The laws and regulations in place are difficult to fully enforce due to lack of enforcement capacity and compliance resources.

Health Care: Increasing costs and reduced resources from state and federal agencies, along with changes due to the Affordable Care Act, make it difficult to plan for public health in Thurston County. Limited information is available on what these changes will mean for services the county provides, including mental health and chemical dependency treatment. The county has experienced an increase in the demand for mental health services while the community capacity for treatment is limited. Rising costs of employee health care is a major driver in the increasing operating budget of the county.

County Facilities: The county owns facilities that range in age from brand new – Tilley and the ARC – to many years old. The courthouse complex, built in 1978, is nearing the end of its useful life. Other county owned buildings need to be repaired or remodeled in order to make the best possible use of the space. The county continues to house staff and equipment in expensive rental space. A long-term plan is needed to provide a roadmap towards making the most of county-owned space.

Changes from 2013 Budget:

The County Commissioners Office is primarily funded by the General Fund. In order to reduce spending, in the policy level budget the Board proposes the elimination of one vacant Public Information Officer position and the restructure of workloads. In addition, to enable county-wide rates for centralized services to remain flat, the Office of the Board of County Commissioners will assume the duties of the county Information Desk.

Funds:

The Board of County Commissioners (BoCC) is funded by the General Fund. The BoCC also manages a variety of other funds that are not used for BoCC office operations.

Detention Sales Tax Fund 1100. A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails.

Trial Court Improvement Fund 1170. Money is used to fund improvements to Superior and District Court staffing, programs, facilities, or services. The legislature created a dedicated revenue source for the purposes of meeting the state's commitment to improving trial courts in the state, providing adequate representation to criminal indigent defendants, providing for civil legal services for indigent persons, and ensuring equal justice for all citizens of the state.

Treatment Sales Tax Fund 1180. A special 1/10th cent sales tax was approved by the Board of County Commissioners in December 2008. Funds provide for the operation or delivery of new or expanded chemical dependency or mental health treatment programs and services and for the operation or delivery of new or expanded therapeutic court programs and services.

Stadium/Convention Center Fund 1300. A tax on the sale of or charge made for lodging that is used for tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities.

Conservation Futures Fund 1380. Pursuant to RCW 84.34.210 and 84.32.220, Conservation Futures is a land preservation program that protects, preserves, maintains, improves, restores, and limits the future use of threatened areas of open space, timberlands, wetlands, habitat areas, culturally significant sites, and agricultural farmlands within Thurston County. Conservation Futures funds, acquired through a property tax levy, are used to purchase the land or the rights to future development of the land.

TCOMM 911 Fund 1550. TCOMM 911 is an intergovernmental agency created by local governments within Thurston County and provides emergency communication services countywide. This includes Enhanced 9-1-1 telephone response and dispatching services for police, fire and Medic One, as well as for citizens and businesses within Thurston County." Thurston County has an interlocal agreement with Thurston 9-1-1 Communications (TCOMM) to provide these services.

Tourism Promotion Area Fund 1920. Pursuant to RCW 35.10, a Tourism Promotion Area was created by the County, and as authorized by an agreement by Olympia, Tumwater, Lacey and Yelm. This fund accounts for the revenue and expenditure from a charge on hotel stays, to be used for tourism marketing and promotion in Thurston County.

G.O. Bond Funds 2220 - 2261. These funds account for the principal and interest payments for past debt issuance.

Jail Capital Project Fund 3080. This fund is used to accumulate the costs related to the construction of the Accountability and Restitution Center.

County Building Fund 3140. This fund accounts for a variety of capital projects throughout the county. This fund was seeded with one time money from the General Fund. **NOTE:** *This project fund will be abolished in 2014. It is no longer needed because the one time money has been spent.*

Real Estate Excise Tax Fund 3160 (prior to 2013, 1150). This is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund, sometimes called 1st ¼ REET. An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992, sometimes called 2nd ¼ REET. Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Debt Holding Fund 3170 (prior to 2013, 1840). Holds the proceeds of the 2010 bond sale until needed for expenditures related to capital projects.

Debt Holding Fund 3180 (prior to 2013, 1850). Holds the proceeds of the 2009 bond sale until needed for expenditures related to capital projects. **NOTE:** *This fund will be abolished in 2014 because the bond proceeds have been spent.*

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Commissioners	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	15.80	16.80	16.80	16.00
Expenditures				
Personnel	1,710,726	1,834,865	1,096,895	1,726,597
Internal Services	462,392	260,472	178,460	252,081
Professional Services	163,647	459,633	118,457	791,650
Operating Costs	846,207	7,314,979	4,950,823	47,934
Debt Services	5,807	4,311	3,460	4,311
Capital Expenses	2,575,324	6,637,388	1,074,121	2,518,615
Transfers to Other County Funds	19,199,128	19,656,205	5,859,846	21,775,817
Department Total	24,963,230	36,167,853	13,282,062	27,117,005

Non-Departmental	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	0.00	0.00	0.00	0.00
Expenditures				
Personnel	235,913	1,003,500	166,069	192,637
Internal Services	824,954	546,093	350,815	545,646
Professional Services	433,051	714,477	442,043	510,324
Operating Costs	963,553	1,132,986	713,856	961,327
Debt Services	3,167	2,375	2,375	0
Capital Expenses	0	45,000	178,607	0
Transfers to Other County Funds	3,081,184	4,693,343	3,353,067	2,761,294
Department Total	5,541,821	8,137,774	5,206,832	4,971,228

EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	1,680,341	1,818,697	1,076,703	1,726,597
Internal Services	137,730	166,863	107,770	177,256
Professional Services	265	1,650	404	1,650
Operating Costs	24,347	45,134	14,588	47,934
Debt Services	5,807	4,311	3,460	4,311
Fund Total	1,848,491	2,036,655	1,202,924	1,957,748

Detention Sales Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	4,192	3,828	2,552	3,565
Professional Services	0	5,000	43	50,000
Operating Costs	0	3,100	0	0
Transfers to Other County Funds	6,190,802	7,146,838	2,287,000	6,253,611
<i>Fund Total</i>	6,194,994	7,158,766	2,289,595	6,307,176

Trial Court Improvement	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	538	538	359	658
Professional Services	36,108	100,000	5,492	100,000
Operating Costs	8,128	14,674	0	0
Transfers to Other County Funds	56,080	0	0	45,000
<i>Fund Total</i>	100,854	115,212	5,851	145,658

Treatment Sales Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	1,959	8,103	5,402	7,959
Professional Services	34,194	142,983	35,486	100,000
Operating Costs	0	20,000	0	0
Transfers to Other County Funds	3,589,049	4,508,140	1,370,301	4,918,877
<i>Fund Total</i>	3,625,202	4,679,226	1,411,189	5,026,836

Stadium/ Convention Center	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Internal Services	154	161	107	137
Professional Services	0	10,000	10,000	0
Transfers to Other County Funds	35,298	25,000	18,100	0
Fund Total	35,452	35,161	28,207	137

Conservation Futures	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Internal Services	20,761	23,254	15,503	29,161
Professional Services	87,512	100,000	20,332	50,000
Operating Costs	203,000	100,000	700,012	0
Capital Expenses	0	3,925,000	0	2,493,615
Transfers to Other County Funds	232,213	238,608	70,973	238,995
Fund Total	543,486	4,386,862	806,820	2,811,771

Tourism Promotion	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Professional Services	0	0	0	400,000
Fund Total	0	0	0	400,000

TCOMM 911	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Operating Costs	0	7,032,071	3,909,192	7,032,071
Fund Total	0	7,032,071	3,909,192	7,032,071

Jail Capital Project	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	30,384	16,168	20,192	0
Internal Services	289,904	54,010	44,291	33,334
Professional Services	5,567	100,000	43,926	90,000
Operating Costs	582,536	60,000	318,898	0
Capital Expenses	2,575,324	2,532,388	1,074,121	25,000
<i>Fund Total</i>	3,483,716	2,762,566	1,501,429	148,334

County Buildings Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	7,154	3,715	2,477	0
Professional Services	0	0	2,774	0
Operating Costs	28,196	40,000	8,132	0
Capital Expenses	0	180,000	0	0
Transfers to Other County Funds	2,356	140,000	32,367	0
<i>Fund Total</i>	37,706	363,715	45,749	0

Real Estate Excise Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	0	0	0	11
Transfers to Other County Funds	4,893,518	5,647,619	1,054,396	2,762,263
<i>Fund Total</i>	4,893,518	5,647,619	1,054,396	2,762,274

2010 Debt Holding	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Transfers to Other County Funds	2,124,754	1,950,000	1,026,710	525,000
Fund Total	2,124,754	1,950,000	1,026,710	525,000

2009 Debt Holding	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Transfers to Other County Funds	2,075,057	0	0	0
Fund Total	2,075,057	0	0	0

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
General Fund	177,109	218,587	56,522	219,275
Detention Sales Tax	4,039,491	4,133,209	2,381,988	4,163,949
Trial Court Improvement	74,082	76,500	55,092	74,000
Treatment Sales Tax	3,942,884	3,855,330	2,338,855	3,937,663
Stadium/Convention Center	15,919	21,776	6,416	15,287
Conservation Futures	1,270,760	1,256,119	687,480	1,277,583
Tourism Promotion Area	0	0	0	450,000
TCOMM 911	0	7,032,071	3,909,192	7,032,071
GO Bonds 2002	3	0	0	0
GO Bonds 2004	742,643	744,487	159,544	744,771
GO Bonds 2005	2,247,267	2,249,117	265,813	2,242,211
GO Bonds 2007	360,225	362,568	81,327	364,761
GO Bonds 2009	2,558,569	2,660,129	864,598	2,744,779
GO Bonds 2010	1,773,668	2,044,902	313,440	2,054,136
2010C Debt Sinking Fund	95,426	100,000	717	100,000
Jail Capital Project	2,718,552	2,763,556	2,267,914	148,334
County Building Fund	1,684	181,500	651	0
Real Estate Excise Tax	2,312,284	2,150,000	1,617,031	2,314,025
2010 Debt Holding	25,431	25,000	5,407	6,000
2009 Debt Holding	13,664	0	210	0
<i>Department Total</i>	22,369,661	29,874,851	15,012,196	27,888,845

Non-Departmental	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	57,336,902	56,930,527	32,505,802	59,739,699
Department Total	57,336,902	56,930,527	32,505,802	59,739,699

REVENUE BY FUND

General Fund – Commissioners	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	8,086	0	0	0
From Other Funds	169,023	218,587	56,520	219,275
Misc Revenue	0	0	2	0
Fund Total	177,109	218,587	56,522	219,275

General Fund – Non Departmental	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	49,461,300	50,345,555	27,772,091	52,172,761
Fees and Licenses	1,909,130	1,856,048	976,761	1,910,000
From Other Funds	0	116,000	0	625,898
Intergovernmental Revenue	2,455,315	1,699,424	1,325,092	2,144,540
Misc Revenue	3,511,157	2,913,500	2,431,858	2,886,500
Fund Total	57,336,902	56,930,527	32,505,802	59,739,699

Detention Sales Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	3,945,855	4,096,830	2,341,206	4,137,798
Misc Revenue	93,636	36,379	40,782	26,151
Fund Total	4,039,491	4,133,209	2,381,988	4,163,949

Trial Court Improvement	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Intergovernmental Revenue	71,472	74,000	53,988	72,000
Misc Revenue	2,610	2,500	1,104	2,000
Fund Total	74,082	76,500	55,092	74,000

Treatment Sales Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	3,942,884	3,855,330	2,338,855	3,936,828
From Other Funds	0	0	0	835
Fund Total	3,942,884	3,855,330	2,338,855	3,937,663

Stadium/ Convention Center	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	15,819	21,676	6,407	15,262
Misc Revenue	100	100	10	25
Fund Total	15,919	21,776	6,416	15,287

Conservation Futures	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	1,197,008	1,214,713	645,652	1,243,033
Intergovernmental Revenue	12,201	9,200	450	9,200
Misc Revenue	49,358	32,206	41,377	25,350
Grants	12,193	0	0	0
Fund Total	1,270,760	1,256,119	687,480	1,277,583

Tourism Promotion Area	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	0	0	0	450,000
Fund Total	0	0	0	450,000

TCOMM 911	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	0	7,031,171	3,908,781	7,031,171
Misc Revenue	0	900	412	900
Fund Total	0	7,032,071	3,909,192	7,032,071

GO Bonds 2002	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	3	0	0	0
Fund Total	3	0	0	0

GO Bonds 2004	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	741,824	744,487	159,542	744,771
Misc Revenue	819	0	2	0
Fund Total	742,643	744,487	159,544	744,771

GO Bonds 2005	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	2,247,250	2,249,117	265,812	2,242,211
Misc Revenue	17	0	1	0
Fund Total	2,247,267	2,249,117	265,813	2,242,211

GO Bonds 2007	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	359,841	362,568	81,326	364,761
Misc Revenue	384	0	1	0
Fund Total	360,225	362,568	81,327	364,761

GO Bonds 2009	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	2,525,715	2,627,279	851,247	2,724,529
Misc Revenue	32,854	32,850	13,351	20,250
Fund Total	2,558,569	2,660,129	864,598	2,744,779

GO Bonds 2010	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	308,488	463,413	68,530	461,143
From Other Funds	1,439,370	1,581,489	233,873	1,582,993
Misc Revenue	25,809	0	11,037	10,000
Fund Total	1,773,668	2,044,902	313,440	2,054,136

2010C Debt Sinking Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	1,926	2,000	0	2,000
From Other Funds	86,357	98,000	0	98,000
Misc Revenue	7,143	0	717	0
Fund Total	95,426	100,000	717	100,000

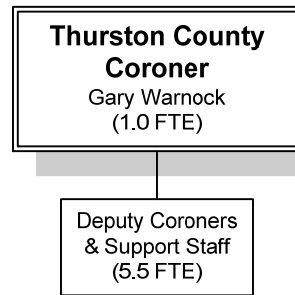
Jail Capital Project	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	288,980	1,782,113	1,848,132	78,334
From Other Funds	2,429,572	981,443	419,782	70,000
Fund Total	2,718,552	2,763,556	2,267,914	148,334

County Buildings Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	180,000	0	0
Misc Revenue	1,684	1,500	651	0
Fund Total	1,684	181,500	651	0

Real Estate Excise Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	2,206,495	2,100,000	1,581,506	2,300,000
Fees and Licenses	14,265	0	0	0
Misc Revenue	91,524	50,000	35,525	14,025
Fund Total	2,312,284	2,150,000	1,617,031	2,314,025

2010 Debt Holding	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	25,431	25,000	5,407	6,000
Fund Total	25,431	25,000	5,407	6,000

2009 Debt Holding	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Misc Revenue	13,664	0	210	0
<i>Fund Total</i>	13,664	0	210	0

Organization:**Mission and Purpose:**

The Thurston County Coroner's Office (TCCO) reviews and/or investigates every death occurring in Thurston County. A thorough, comprehensive, and unbiased report is written for each death investigated. Autopsies are conducted on all homicides, traffic related deaths, industrial accidents, and all suspicious deaths. The Coroner's Office also works closely with the medical community, law enforcement, and fire department personnel, notifies next-of-kin, and inventories and returns personal property to the rightful heirs. The Coroner's Office operates 24 hours a day, 365 days a year.

2014 Goals:

- Continue to work cooperatively with law enforcement, hospitals, first responders and other agencies to provide appropriate death investigation in a professional, courteous and compassionate manner.
- Reduce turnaround time for the release of completed case reports to families and agencies.

2014 Challenges:

- A 5% budget reduction would eliminate the Office Assistant II and \$29,151 of discretionary funds. This leaves the reception area unattended and unwelcome when families or visitors arrive. This option also severely depletes my discretionary funds.
- A 10% budget reduction would eliminate the Office Assistant II, a Deputy Coroner and \$10,337 of discretionary funds. Five Deputy Coroners are needed to effectively operate 24/7. Without the 5th Deputy Coroner, the other deputies would be working longer hours and accruing unnecessary overtime.
- These options combined would leave the office inadequately staffed, underfunded and create hardships in the operation and day to day business.

Funds:

The Coroner's Office is funded within the General Fund, but receives some state funding.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	6.50	6.50	6.50	6.50
<i>Expenditures</i>				
Personnel	568,933	600,250	361,679	599,370
Internal Services	178,136	198,987	132,262	174,351
Professional Services	154,973	197,545	122,921	197,545
Operating Costs	16,696	23,029	9,283	23,029
Debt Services	4,008	4,008	2,612	4,008
<i>Department Total</i>	922,745	1,023,819	628,758	998,303

REVENUE BY FUND

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Intergovernmental Revenue	90,073	73,000	0	73,000
Misc Revenue	7,100	8,700	10,322	8,700
<i>Department Total</i>	97,173	81,700	10,322	81,700

Programs:**Program: B300-B301, B304-B305 Operations**

Description: Administration and operations include salaries and benefits for FTEs, including extra help and overtime, office supplies, small tools and minor equipment, travel, equipment leases and training and travel costs.

Budget:	2013 Budget	2014 Adopted
Expenditures	817,215	791,699

Program: B302 Death Investigations

Description: Death investigations include morgue supplies, personal protection gear and equipment. These funds are also applied to professional services (x-rays, lab work, dental charting or comparison) that are necessary in determining the identification of the remains and to determine the cause and manner of death.

Budget:	2013 Budget	2014 Adopted
Expenditures	21,804	21,804

Program: B303 Autopsy Reimbursement

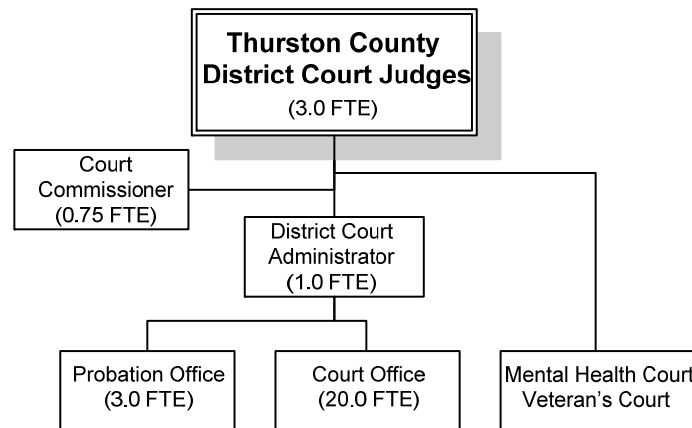
Description: The State of Washington, through the Forensic Investigation Council, reimburses the county 40% of the total amount expended on autopsies and other professional services (those services that are deemed by the pathologist as necessary to render an opinion as to cause and manner of death). The state also reimburses the county 100% of all autopsy costs and other professional service fees that are associated with children under the age of three.

Budget:	2013 Budget	2014 Adopted
Expenditures	180,000	180,000

Program: B306 Indigent Burial

Description: These funds are used to provide for the disposition of the remains of any indigent person who dies within the county and whose body is unclaimed by relatives or church organizations.

Budget:	2013 Budget	2014 Adopted
Expenditures	4,800	4,800

Organization:**Mission and Purpose:**

It is the mission of the judiciary of the Thurston County District Court to provide equal access to a fair and impartial system of justice by which legal disputes may be resolved in a timely, efficient manner, while fostering public trust and confidence. We will serve the public and foster friendly accessible environment, treating all individuals with dignity, respect, honesty and fairness. We will be customer service-oriented, technologically innovative, efficient and creative in all our operations by maintaining a supportive working environment through encouraging teamwork, innovation and professional growth.

2014 Goals:

- Thurston County District Court will continue to engage in practices that align with Model Time Standards for State Courts focusing on infractions.
- Complete Request for Proposal (RFP) process for collection services. Thurston County District Court has not engaged in a comprehensive review of collection services in over 10 years. We will evaluate collection company offerings for the best partnership for District Court.
- Complete transition of all court sessions to electronic documents. At the end of 2013, we fully anticipate that the in-custody sessions will be electronic and we will then transition to all other calendars for District Court.
- Engage in e-filing within the District Court Civil Division. We will work with our external and internal customers to identify and implement a process that will benefit all parties.
- Create a system that will allow external access to court records for the public as well as all other parties needing access to court records. This will reduce the number of requests staff will need to intervene in and save staff time / money.

2014 Challenges:

- Currently, limited Thurston County resources require each department to carefully examine operations and look for efficiencies. In doing so the County Commissioners asked for all general fund departments to identify areas to cut at the 5% and 10% level. These cuts would eliminate court security and probation.
- There are two areas of main concern for the District Court with regards to staffing levels.
 - In 2013 the County Commissioners approved the hiring of a .75 fourth judicial position within District Court to support the on-coming contracts. This position filled the need of the contracts but did not fill the additional need of a .5 commissioner identified in the Judicial Needs Assessment before the contracts. Based on this continued gap, we will continue to use ProTems to assist with filings and overflow hearings. We will continue to monitor this need and communicate with the Commissioners on the continued impacts.
 - The second area of concern is understaffing within the Probation division. District Court Judges, along with the probation division, have taken many steps to reduce caseloads such as: referring fewer qualified candidates to probation and removing all defendants that are rated low risk to desk monitoring instead of supervised probation. While these steps have helped reduce the numbers of assigned defendants per officer, there is constant concern with each new legislative change that the numbers will quickly return to high levels. The county engaged in contract services with other municipal jurisdictions and we do not have a full understanding of what these impacts will be. We will continue to be vigilant in our efforts to keep numbers down but understand that we are already above recommended levels for monitoring.
- Thurston County District Court facilities continue to limit the court's ability to best serve the citizens of Thurston County. It has been stated that "A well-designed courthouse facility has the ability to embody the court's essential principles of openness and fairness, providing accessibility and security while allowing the judicial process to move forward unhindered and with increased efficiency and effectiveness."
 - We also continue to work with the Fire Marshal as to overloading our buildings occupancy limit by adjusting our calendars.
 - Superior Court is allowing for the temporary use of one courtroom for two days a week. This space accommodation must be addressed as it is "only as available" use and District Court schedules these court dates 30 to 60 days into the future. This temporary solution is not tenable for the long run. We need to have a fourth permanent courtroom for District Court use.

We continue to work with all impacted parties to impress upon the Commissioners the need to have a comprehensive space planning / implementation plan developed for the courthouse complex.

- Additional city contracts for services. As the possibilities of additional cities contemplating contracting for services, all of the above stated challenges will be magnified. We are at capacity in courtroom space, staffing, probation services and space to accommodate public and staff space needs.

Funds:

District Court is funded entirely by the General Fund. The Mental Health and Veterans' Courts are funded by Treatment Sales Tax.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	25.00	26.00	27.75	27.75
<i>Expenditures</i>				
Personnel	2,217,311	2,458,412	1,432,078	2,699,180
Internal Services	478,159	454,066	297,006	484,236
Professional Services	245,543	338,865	165,834	330,865
Operating Costs	64,225	89,371	32,361	83,023
Debt Services	2,503	2,503	1,669	2,851
<i>Department Total</i>	3,007,741	3,343,217	1,928,948	3,600,155

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	925,963	939,763	455,203	1,199,675
From Other Funds	218,582	388,662	105,910	391,469
Misc Revenue	1,552,241	1,361,500	911,880	1,502,000
<i>Department Total</i>	2,696,786	2,689,925	1,472,994	3,093,144

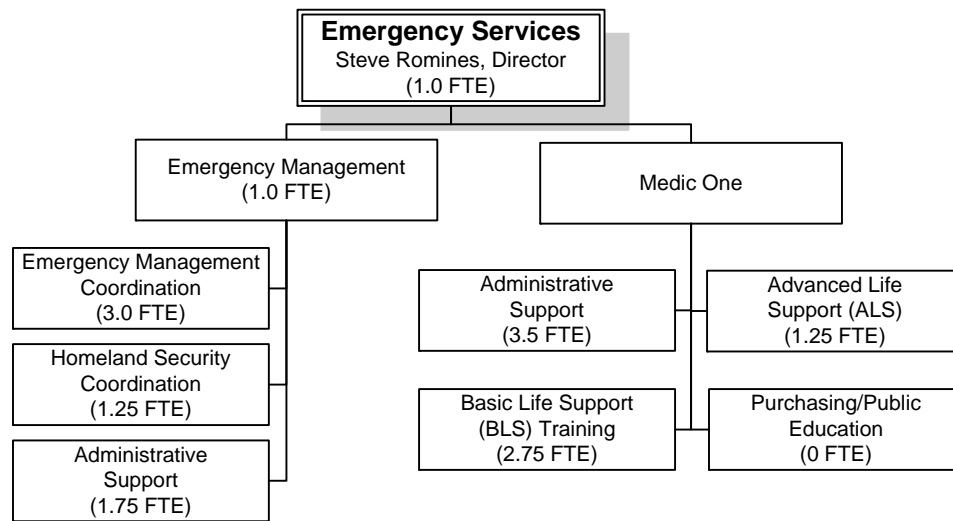
Programs:		
Program: A750 District Court Administration		
Description: This program provides funding for salaries, benefits and operating expenses for the court office. Administration is comprised of 3 elected officials and 19 support staff.		
Budget:	2013 Budget	2014 Adopted
Expenditures	2,098,131	2,335,826
Program: A751 Banking Services		
Description: Provides funding for bank fees, credit card transaction fees and armored car services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	18,000	4,000
Program: A760 Courtroom Services		
Description: Provides funding for legal publications, extra help to staff front door security, and L&I coverage for jurors and witnesses.		
Budget:	2013 Budget	2014 Adopted
Expenditures	70,053	70,053
Program: A761 Courtroom Services – Interpreters		
Description: Provides funding for the payment of interpreters for the hearing impaired (RCW 2.42.120) and non-English speaking individuals (RCW 2.43.040).		
Budget:	2013 Budget	2014 Adopted
Expenditures	30,000	27,500
Program: A762-A764 Courtroom Services – Judge		
Description: Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130).		
Budget:	2013 Budget	2014 Adopted
Expenditures	33,495	33,495
Program: A770 Courtroom Services – Juror Fees		
Description: Provides funding to compensate jurors for a basic fee and mileage as required by RCW 2.36.150.		
Budget:	2013 Budget	2014 Adopted
Expenditures	19,852	20,000
Program: A780 Probation Office		
Description: Provides funding for salaries, benefits and operating expenses for the three staff in the Probation Office.		
Budget:	2013 Budget	2014 Adopted
Expenditures	292,602	298,384

Programs:**Program: A791 Mental Health Court****Description:** Provides funding for compensation of contract employees and operating expenses.

Budget:	2013 Budget	2014 Adopted
Expenditures	347,635	347,278

Program: A799 Interfund Fixed Costs**Description:** Internal service costs include: space allocation, IT support and infrastructure, phone system and mailroom costs, records services, risk insurance, and building reserve.

Budget:	2013 Budget	2014 Adopted
Expenditures	433,449	463,619

Organization:**Mission:**

This Department provides dual emergency functions with two funds each for Medic One/Emergency Medical Services (EMS) and Emergency Management.

Medic One's mission is to "Provide efficient and effective pre-hospital emergency medical services (EMS) throughout Thurston County (Washington State)." Medic One/EMS is the countywide delivery of Advanced Life Support response and transportation services, via intergovernmental contracts with the cities of Olympia and Tumwater, and Fire District 3 (Lacey). In addition, Medic One/EMS provides EMS training, medical direction, financial, and technical support to the county's 16 fire agencies for Basic Life Support EMS services. Cardiopulmonary resuscitation and public-access defibrillation training are provided at no fee to citizens. Countywide EMS coordination is provided through staff support of the Thurston County Emergency Medical Services Council.

Emergency Management's mission is "To save lives, prevent injury, and protect property and the environment by taking reasonable and affordable measures to mitigate, prepare for, respond to and recover from disasters." Emergency Management is the county disaster program providing planning, preparedness, mitigation, response and recovery activities for disaster events. Emergency Management also provides regional emergency management coordination through staff support of the Thurston County Emergency Management Council and the Homeland Security Region 3 Committee.

2014 Goals:**Medic One**

- CPR program enhanced to include High School training
- Develop implementation plan for accepted Emergency Management System (EMS) study components
- Implement Basic Life Support (BLS) Safetypad electronic patient care record system
- Implement BLS response time report
- Evaluate Advanced Life Support (ALS) response time data
- Implement 40th anniversary recognition of Medic One

Emergency Management

- Provide state and locally required Thurston County emergency management activities regarding planning, preparedness, mitigation, response and recovery for disaster events. Provide citizen education for preparedness.
- Maintain currency of the Thurston County all hazards Comprehensive Emergency Management Plan. Update Emergency Support Function Annexes and develop new Support Annex documents.
- Complete five-year update of the Natural Hazards Mitigation Plan for the Thurston area, incorporating the Hazard Identification and Vulnerability Analysis and the updated Comprehensive Flood Hazard Mitigation Plan.
- Provide local and regional coordination for disaster planning, exercise and response through the Homeland Security Region 3 Committee and Thurston County Emergency Management Council for a locally and regionally coordinated approach to disasters.
- Work with county departments to update the Thurston County Continuity of Operations Plan.

2014 Challenges:**Medic One**

- Evaluate impacts of National Healthcare system on EMS system
- Evaluate impact of Medic Unit to structure fires for EMS standby

Emergency Management

- Incorporate changes in FEMA flood mapping in affected county programs and planning. Work with FEMA on Risk Map updates to better identify hazard risk areas and impacts.
- Previous updates of the Natural Hazards Mitigation Plan have been partially funded by federal grants. This year no outside funding is available, so the update will not include as much new data as preferred.

Changes from 2013 Budget:**Medic One**

- Status quo program, cost of business increases estimated \$332,124
- Add administration program: implement electronic committee information system, tablets versus mailing
- Add Advanced Life Support (ALS) program: Business Tech/Data Support staff (0.25 FTE)
- Add Emergency Management System (EMS) Training program: CPR Quality Improvement review
- Add EMS Support program:
 - Business Tech/Data Support staff (0.75 FTE) for BLS data SafetyPad system
 - Basic Life Support (BLS) Financial Base support
 - BLS Supplies/Equipment Base support
- Add CPR/Public Education program:
 - SafeKids Trauma prevention program enhance service levels
 - CPR Coordinator
 - CPR High Schools Equipment program
 - CPR High Schools CPR Instructor EMS agency support

Emergency Management

- Status quo maintenance level budget. Grant revenue will not fund personnel costs at the same level as previous years, so other local program costs are being reduced to accommodate.

Funds:

In addition to the General Fund for Emergency Management Services, Medic One uses three other funds to support its services.

Emergency Management Council Fund 1140. This fund supports the Emergency Management Council.

Medic One Fund 1290. This is the operating fund for Medic One and is financed by the Emergency Medical Services (EMS) property tax levy.

Medic One Reserve Fund 1280. Provides long term capital expenditure and operational reserves for the Medic One system. Funding is from sources other than the EMS levy, such as Timber Tax, investment interest and citizen donations.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	14.50	14.50	14.50	15.50
Expenditures				
Personnel	1,385,737	1,539,358	910,430	1,625,117
Internal Services	629,178	839,198	532,955	718,241
Professional Services	811,122	584,268	262,524	425,237
Operating Costs	8,678,003	10,571,632	5,323,515	10,773,963
Debt Services	3,149	6,561	2,866	4,914
Capital Expenses	22,854	682,918	554,448	718,080
Transfers to Other County Funds	25,550	8,500	4,596	8,500
Department Total	11,555,593	14,232,435	7,591,334	14,274,052

EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	658,135	699,219	434,000	685,084
Internal Services	264,484	439,104	274,312	326,596
Professional Services	664,927	395,065	181,720	219,034
Operating Costs	145,540	217,360	138,994	201,873
Debt Services	665	0	0	0
Capital Expenses	8,528	37,240	7,611	0
Transfers to Other County Funds	20,000	2,000	0	2,000
Fund Total	1,762,279	1,789,988	1,036,636	1,434,587

Emergency Management Council	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Internal Services	271	377	251	287
Professional Services	2,197	1,600	0	1,600
Operating Costs	803	1,400	738	1,400
Fund Total	3,271	3,377	990	3,287

Medic 1 Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Transfers to Other County Funds	5,550	6,500	4,596	6,500
Fund Total	5,550	6,500	4,596	6,500

Medic 1	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	727,603	840,139	476,430	940,033
Internal Services	364,423	399,717	258,391	391,358
Professional Services	143,997	187,603	80,805	204,603
Operating Costs	8,531,660	10,352,872	5,183,782	10,570,690
Debt Services	2,484	6,561	2,866	4,914
Capital Expenses	14,326	645,678	546,837	718,080
Fund Total	9,784,493	12,432,570	6,549,111	12,829,678

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	929,148	946,601	275,780	624,891
Emergency Management Council	1,896	2,050	117	2,024
Medic 1 Reserve	358,912	448,276	264,863	441,848
Medic 1	9,483,575	9,580,820	5,100,201	9,800,026
Department Total	10,773,532	10,977,747	5,640,960	10,868,789

REVENUE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Grants	929,148	946,601	275,780	624,891
Fund Total	929,148	946,601	275,780	624,891

Emergency Management Council	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	1,851	2,000	100	2,000
Misc Revenue	45	50	17	24
Fund Total	1,896	2,050	117	2,024

Medic 1 Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	67,904	53,000	31,149	53,000
Fees and Licenses	141	30	55	30
From Other Funds	0	0	0	1,448
Intergovernmental Revenue	93,264	50,000	3,561	50,000
Misc Revenue	197,603	345,246	230,098	337,370
Fund Total	358,912	448,276	264,863	441,848

Medic 1	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	9,396,174	9,538,320	5,078,482	9,753,156
Fees and Licenses	64,929	24,000	7,802	24,000
From Other Funds	5,550	6,500	4,596	13,550
Intergovernmental Revenue	3,203	0	0	0
Misc Revenue	500	0	0	0
Grants	13,219	12,000	9,320	9,320
Fund Total	9,483,575	9,580,820	5,100,201	9,800,026

Programs:**Program: C401 Building Repairs & Maintenance Reserve (Funds 1280 & 1290)****Description:** Medic One's contribution to the Emergency Services Center Building Reserve Fund.

Budget:	2013 Budget	2014 Adopted
Expenditures	28,644	28,122

Program: C411-C412 Administration**Description:** C411: Wages/benefits (3.5 FTEs) for administrative oversight of Medic One programs and basic operations. The FTEs include Administrator, Administrative Assistant II, Administrative Assistant I, and a half-time Office Assistant II. C412: Resources to support Medic One's basic maintenance and operations including office supplies/equipment and repairs, communications, inter-fund payments for county services (space lease, IT support, records services, etc), staff training, professional services and EMS Council directed activities.

Budget:	2013 Budget	2014 Adopted
Expenditures	551,698	543,673

Program: C421-C422, C424-C425, C428-C429 Medic One Advanced Life Support (ALS)**Description:** C421-C422: Wages/benefits (1.25 FTE) and resources for oversight of Medic One's contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.

Budget:	2013 Budget	2014 Adopted
Expenditures	9,377,759	9,379,463

Program: C441-C442, C445 Medic One Basic Life Support (BLS) Training**Description:** C441-C442: Wages/benefits (2.75 FTE) and resources to support Medic One's BLS initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .75 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One's initial and ongoing training program.

Budget:	2013 Budget	2014 Adopted
Expenditures	457,752	472,705

Program: C480, C485, C489 Medic One Basic Life Support**Description:** C480: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,341,441	1,514,944

Programs:**Program: C493 Medic One Equipment Replacement**

Description: Internal equipment repair and replacement fund, based on projected needs including taxes and contingency.

Budget:	2013 Budget	2014 Adopted
Expenditures	681,776	897,271

Program: H100 Emergency Management

Description: Creates and administers plans for responding to emergencies, and activation of the Emergency Operations Center during disasters.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,224,825	987,717

Program: H200 Homeland Security Region 3

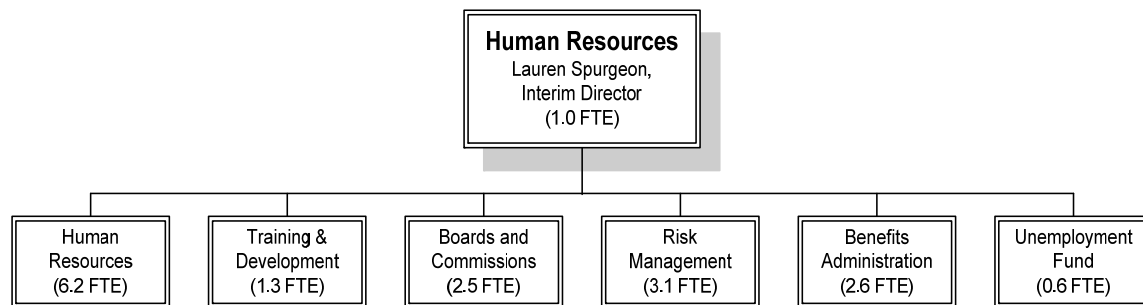
Description: Regional office for pass through of equipment and training from the Department of Homeland Security.

Budget:	2013 Budget	2014 Adopted
Expenditures	565,163	446,870

Program: H101 Emergency Management Council (Fund 1140)

Description: This fund supports activities of the Thurston County Emergency Management Council, of which Thurston County, Olympia, Lacey, Tumwater, Yelm, Rainier, Tenino, Bucoda and the Nisqually Indian Tribe are members.

Budget:	2013 Budget	2014 Adopted
Expenditures	3,377	3,287

Organization:**Mission:**

Build the foundation for excellence for all Thurston County employees and offices through partnerships, innovations and solutions.

The Human Resources Department partners with county leaders to meet the personnel needs of employees and external customers. Human Resources' provide services to county offices, departments, and employees in the areas of Compensation and Benefits, Risk Management, Employee and Labor Relations, and Training and Development. In addition, Human Resources supports the Board of Equalization, the Thurston County Citizen's Commission on Salaries for Elected Officials, and the Civil Service Commission.

2014 Goals:

- Complete union negotiations of nine collective bargaining agreements that will expire at the end of 2013.
- Support the County offices and departments involved in the opening of the Accountability and Restitution Center.
- Implement operational and strategic training opportunities.

2014 Challenges:

Since 2009, as a result from the economic conditions, the department has seen an increase of core services. Countywide, management and employees have experienced increased demands for services coupled with employees trying to balance work and life issues. These stressors have increased the demand for Human Resources services to provide assistance to management and employees in order to cope with the impacts of those conditions.

The impacts of this increased service demand forces a change in focus from proactive to reactive. Continued reactive focus limits Human Resources' ability to make changes and improvements that support the county organization in providing quality services with declining resources to the citizens of Thurston County.

Changes from 2013 Budget:

None.

Funds:

Human Resources operates with several funds in addition to General Fund support.

Benefits Administration Fund 5060. This fund supports the employee benefits program. It covers the costs to manage payroll deductions and plan billings. It also supports third party administrator costs, consultant costs and wellness activities.

Insurance Risk Fund 5050. This fund collects contributions from county departments to fund the risk management program. Contributions are based upon an allocation formula designed to reflect loss history and FTE count.

Unemployment Compensation Fund 5030. This is the county's self insurance fund for unemployment claims. Each department's contribution is proportionate to its salary expenses.

TOTAL EXPENDITURE & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	18.80	17.80	17.80	17.30
Expenditures				
Personnel	1,777,646	2,331,011	1,110,685	2,345,039
Internal Services	281,230	332,755	221,715	332,592
Professional Services	471,625	696,509	235,587	696,509
Operating Costs	1,094,423	1,397,229	116,600	1,371,457
Debt Services	3,528	12,273	2,888	12,273
Capital Expenses	0	1,000	0	1,000
Transfers to Other County Funds	51,696	43,000	43,000	1,115,143
Department Total	3,680,147	4,813,777	1,730,475	5,874,013

EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	1,077,942	1,220,895	672,825	1,170,069
Internal Services	213,322	262,905	170,443	215,438
Professional Services	38,010	140,344	7,238	140,344
Operating Costs	45,834	103,189	21,474	101,199
Debt Services	3,528	12,273	2,631	12,273
Fund Total	1,378,635	1,739,606	874,611	1,639,323

Unemployment Compensation	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	227,139	613,693	131,661	613,182
Internal Services	13,068	8,294	5,529	7,027
Operating Costs	0	2,000	0	2,000
Fund Total	240,207	623,987	137,190	622,209

Insurance Risk	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	319,853	331,832	205,062	331,214
Internal Services	41,900	47,997	36,911	97,562
Professional Services	407,020	420,915	221,089	420,915
Operating Costs	1,043,991	1,279,864	94,800	1,256,082
Debt Services	0	0	257	0
Capital Expenses	0	1,000	0	1,000
Transfers to Other County Funds	43,000	43,000	43,000	43,000
Fund Total	1,855,764	2,124,608	601,119	2,149,773

Benefits Administration	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	152,711	164,591	101,137	230,574
Internal Services	12,939	13,559	8,832	12,565
Professional Services	26,595	135,250	7,259	135,250
Operating Costs	4,598	12,176	326	12,176
Transfers to Other County Funds	8,696	0	0	1,072,143
Fund Total	205,540	325,576	117,555	1,462,708

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	43,032	49,500	43,000	49,500
Unemployment Compensation	610,222	563,437	318,146	564,034
Insurance Risk	1,777,827	1,732,440	1,157,993	1,761,595
Benefits Administration	314,230	585,634	197,758	585,634
Department Total	2,745,312	2,931,011	1,716,897	2,960,763

REVENUE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	0	6,500	0	6,500
From Other Funds	43,000	43,000	43,000	43,000
Misc Revenue	32	0	0	0
Fund Total	43,032	49,500	43,000	49,500

Unemployment Compensation	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	0	597
Misc Revenue	610,222	563,437	318,146	563,437
Fund Total	610,222	563,437	318,146	564,034

Insurance Risk	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	1,745,002	1,732,440	1,144,010	1,758,500
From Other Funds	0	0	0	3,095
Misc Revenue	32,825	0	13,983	0
Fund Total	1,777,827	1,732,440	1,157,993	1,761,595

Benefits Administration	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	314,230	585,634	197,758	585,634
Fund Total	314,230	585,634	197,758	585,634

Programs:**Program: B400 – B402 & B421 – B422 Civil Service Administration, General & Promotional Testing**

Description: Provides the Sheriff's Office with support for all hiring activities, promotional opportunities, including classification of covered positions.

Budget:	2013 Budget	2014 Adopted
Expenditures	109,033	114,163

Program: B600 Human Resources

Description: Provides county leaders and offices with contemporary employment and labor management expertise to ensure our employees are treated fairly and consistently, reinforcing efficient public service capabilities.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,145,360	1,034,799

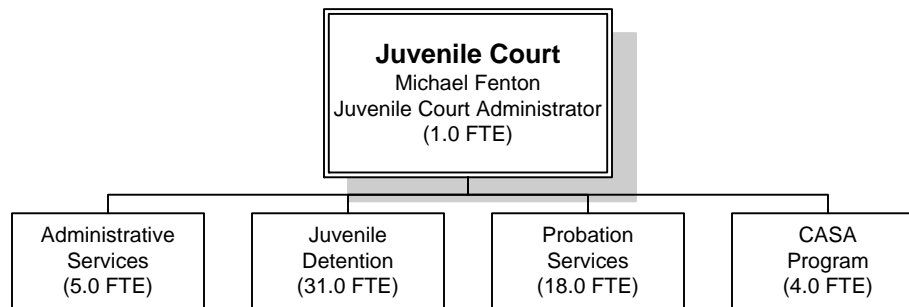
Program: B602 Employee Recruitment Ads

Description: Pass through account to facilitate the placement and accounting of employee recruitment advertising expenses.

Budget:	2013 Budget	2014 Adopted
Expenditures	45,000	45,000

Programs:		
Program: B619 Training Programs		
Description: Designed to build leadership and strengthen employee capacity to improve efficiency levels and meet increasing public service demands. Partner with local agency resources to foster innovative use of employee knowledge, skills, talent and abilities.		
Budget:	2013 Budget	2014 Adopted
Expenditures	186,196	188,884
Program: B620 Board of Equalization		
Description: A quasi-judicial board whose function is to provide impartial and economical adjudication of appeals contesting property tax assessments and other determinations of the Thurston County Assessor's Office.		
Budget:	2013 Budget	2014 Adopted
Expenditures	242,811	245,010
Program: B621 LEOFF Disability Board		
Description: Statutorily required board that determines medical services available to active and retired law enforcement officers and fire fighters who are members of the LEOFF I retirement plan.		
Budget:	2013 Budget	2014 Adopted
Expenditures	11,206	11,467
Program: B630 Unemployment Administration (Fund 5030)		
Description: Unemployment Administration is Thurston County's self-insurance fund for unemployment compensation claims. Each office's contribution to this fund is proportionate to its salary expenses. All unemployment compensation claims of former county employees are paid from this fund.		
Budget:	2013 Budget	2014 Adopted
Expenditures	623,987	622,209
Program: B635 Benefits Administration (Fund 5060)		
Description: Supports employee health and benefits programs. It covers costs to manage payroll deductions and plan billings. It also supports third-party administrator costs and consultant costs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	324,576	1,461,708
Program: B640 Wellness (Fund 5060)		
Description: Seed money provided to promote employee health and wellness activities.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,000	1,000
Program: B680 Insurance Risk Administration (Fund 5050)		
Description: County offices contribute to the risk management program based on risk exposures and loss history. Program administrative costs are segregated by insurance program functions.		
Budget:	2012 Budget	2013 Adopted
Expenditures	38,489	58,919

Programs:		
Program: B682 Insurance Risk Liability Premiums (Fund 5050)		
Description: The county's general liability and casualty insurance program covers the insurance premium costs and associated tort-claim and lawsuit defense and adjudication expenses.		
Budget:	2012 Budget	2013 Adopted
Expenditures	1,510,350	1,510,949
Program: B683 Insurance Risk Property Premiums (Fund 5050)		
Description: The county's property insurance program insures the county's buildings, vehicles and other assets.		
Budget:	2013 Budget	2014 Adopted
Expenditures	295,161	295,567
Program: B685 Other Liability Premiums (Fund 5050)		
Description: This insurance premium is for a crime policy, also referred to as a blanket bond, and for a fiduciary liability policy that is an insurance policy protecting the county against dishonest acts by county employees.		
Budget:	2013 Budget	2014 Adopted
Expenditures	14,500	16,000
Program: B686 Other Premium Bonds (Fund 5050)		
Description: This is for the statutorily required surety bond placements for the Thurston County Clerk and Treasurer.		
Budget:	2013 Budget	2014 Adopted
Expenditures	2,000	2,000
Program: B687 Pollution Liability Premium (Fund 5050)		
Description: This insurance premium is for a pollution policy that covers the county's underground fuel storage tanks and our largest above ground storage tanks.		
Budget:	2013 Budget	2014 Adopted
Expenditures	5,000	5,000
Program: B692 Training Program (Fund 5050)		
Description: A pass through account, transferred to Human Resources for employee training and development programs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	43,000	43,000
Program: B694 Refunds & Assessments (Fund 5050)		
Description: This program includes safety and loss control management for workers' compensation claim management and third party claims adjudication costs. The program also tracks Department of Labor & Industry premium assessments and refunds.		
Budget:	2013 Budget	2014 Adopted
Expenditures	216,108	218,338

Organization:**Mission:**

Thurston County Juvenile Court provides legal intervention for youth up to 18 years of age who have been arrested and/or charged with criminal activity or have legal issues pursuant to a civil procedure. The Juvenile Court provides court, probation, and detention services to the citizens of Thurston County.

2014 Goals:

Public Safety – The Juvenile department acknowledges a key responsibility in the role of public safety to our community. Our goal for public safety includes the use of our statewide risk assessment tool used to determine the appropriate level of community supervision based on the offender’s risk for re-offense. Our secure detention facility is utilized for those offenders who present as the highest risk to our community. Youth are, additionally, held accountable through a variety of detention alternatives and sanctions for non-compliant behavior.

Youth Rehabilitation – The Juvenile department has an equal responsibility in the role of rehabilitation of youthful offenders. The same risk assessment tool is utilized to identify factors or situations in the life of a youth that contributes to their offense behavior. Offense specific programming is then utilized to address the factors that contribute to acting out.

2014 Challenges:

- There continues to be a great deal of uncertainty about the sustainability of state funding of evidence-based programs for juveniles.
- The increase in dependency filings creates an ongoing challenge for volunteer recruitment efforts in our Court Appointed Special Advocate (CASA) program.
- Reductions in the County General Fund budget will create a significant impact on our daily operations.

Changes from 2013 Budget:

A Policy Level Request has been submitted for Treatment Sales Tax to fund \$20,000 for the Aggression Replacement Training program for Youth at Risk and Truant youth.

Several Policy Level Requests have been submitted for potential reductions in expenditures, with varying degrees of impacts to the Juvenile department.

Funds:

Juvenile Court is funded primarily from the General Fund. It also receives state funding, grants and Treatment Sales Tax for funding our Juvenile Drug Court program.

TOTAL EXPENDITURE & FTEs BY FUND

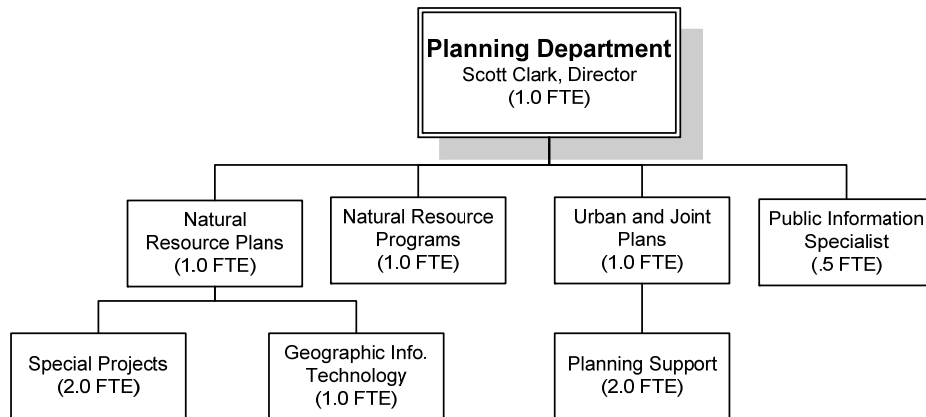
	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	61.00	61.00	61.00	59.00
<i>Expenditures</i>				
Personnel	5,503,131	5,861,544	3,531,321	5,571,178
Internal Services	1,018,193	1,157,678	693,820	1,135,215
Professional Services	155,727	224,333	87,000	224,333
Operating Costs	79,720	156,456	31,480	156,534
Debt Services	8,193	0	4,236	0
<i>Department Total</i>	6,764,964	7,400,011	4,347,857	7,087,260

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	217,843	149,300	117,581	149,300
From Other Funds	741,400	786,228	417,353	814,579
Misc Revenue	11,334	29,700	7,339	29,700
Grants	1,415,456	1,417,095	459,378	1,357,422
<i>Department Total</i>	2,386,032	2,382,323	1,001,651	2,351,001

Programs:		
Program: A810 Administration		
Description: Provides management, leadership and facility administration to Juvenile Court. Represents department on statewide and countywide issues. Budget also includes departmental infrastructure costs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	746,024	743,887
Program: A811 Parent Pay		
Description: Bills parents for their juvenile's detention time in an effort to reimburse the county for this expense. Also provides the department's accounting functions for payroll, accounts payable, and receipting.		
Budget:	2013 Budget	2014 Adopted
Expenditures	163,061	158,753
Program: A812 Court Services		
Description: Provides administrative and court service functions to the juvenile probation department, such as scheduling court hearings, filing motions, statistical information, and warrants.		
Budget:	2013 Budget	2014 Adopted
Expenditures	214,422	213,005
Program: A820 Intake & A840 Caseload Services		
Description: Supervises and monitors compliance for more than 500 juvenile offenders on community supervision to improve pro-social behavior and reduce recidivism as juveniles and adults. Provides court intake services for juveniles not on community supervision.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,421,326	1,279,218
Program: A841 Community Juvenile Accountability Act (CJAA)		
Description: Grant funding for the Functional Family Therapist position, an evidence-based program providing counseling for families referred through a risk assessment. Note: This program was moved to A847 in 2013.		
Budget:	2013 Budget	2014 Adopted
Expenditures	105,050	0
Program: A843 Consolidated Juvenile Services		
Description: Consolidated Juvenile Services grant allows juveniles disposition alternatives so juveniles can remain in their community with treatment provided for Special Sex Offender Disposition Alternative (SSODA), At Risk, Victim/Offender Mediation, Mental Health Disposition Alternative, and Special Disposition Alternative programs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	343,800	346,041
Program: A844 Structured Residential		
Description: Provides funding for urinalysis testing of juveniles.		
Budget:	2013 Budget	2014 Adopted
Expenditures	7,800	7,800

Programs:		
Program: A845 BECCA		
Description: Mandated grant funded program for truancy, youth at risk and Children in Need of Services program in the court to ensure juveniles do not become offenders.		
Budget:	2013 Budget	2014 Adopted
Expenditures	170,275	171,792
Program: A846 Pass-Through, Diversion Services		
Description: Community Youth Services professional services payment which provides Diversion services for the court to eligible juveniles.		
Budget:	2013 Budget	2014 Adopted
Expenditures	63,744	63,744
Program: A847 Community Juvenile Accountability Act (CJAA) Expansion		
Description: Grant funding provides Functional Family Therapy and Aggression Replacement Training to juveniles found eligible through a risk assessment.		
Budget:	2013 Budget	2014 Adopted
Expenditures	241,753	367,296
Program: A860 Detention Services		
Description: Supervises care and custody of juveniles in a secure detention facility.		
Budget:	2013 Budget	2014 Adopted
Expenditures	3,316,837	3,108,099
Program: A862 & A864 Juvenile Medical & A864 Juvenile Dental		
Description: Provides detained juveniles with emergent dental and/or health issues with services and payment for treatment.		
Budget:	2013 Budget	2014 Adopted
Expenditures	39,129	39,129
Program: A863 Chemical Dependency Disposition Alternative (CDDA)		
Description: The CDDA program provides grant funding for the Juvenile Drug Court Program and treatment costs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	240,290	241,550
Program: A870 Court Appointed Special Advocate (CASA) Program		
Description: The Court Appointed Special Advocate program recruits, trains, and supports volunteers who represent dependent children in the foster care system. This program is partially grant funded.		
Budget:	2013 Budget	2014 Adopted
Expenditures	330,500	346,946

Organization:**Mission:**

The Planning department will develop and revise as necessary the county's land use, and other plans to implement the Board's policy initiatives and comply with state and federal mandates.

2014 Goals:

- Present for the Board's consideration the revised the Shoreline Master Plan
- Complete Phase 2, Habitat Conservation Plan
- Complete Phase 3, Science to Local Policy
- Initiate limited rezoning of Grand Mound Urban Growth Area
- Maintain 100% compliance with federal and state grant audits

2014 Issues:

- Large multi jurisdictional projects such as the Endangered Species Act's Habitat Conservation Plan, Science to Local Policy, and Shorelines will preclude staff and Planning Commission availability for non mandated or high priority docket items.
- The drafting of development code for Low Impact Development is not funded by state or federal fund sources and will require general fund or other fund sources to initiate.
- Legal challenges to recently adopted legislation could divert staff from major policy initiatives.

Performance Measures:

- Thurston County maintains control of local land use and permits
- Board of County Commissioners adopts Shorelines Master Plan
- State and federal grant agencies issue no significant findings on grant audits

Funds:

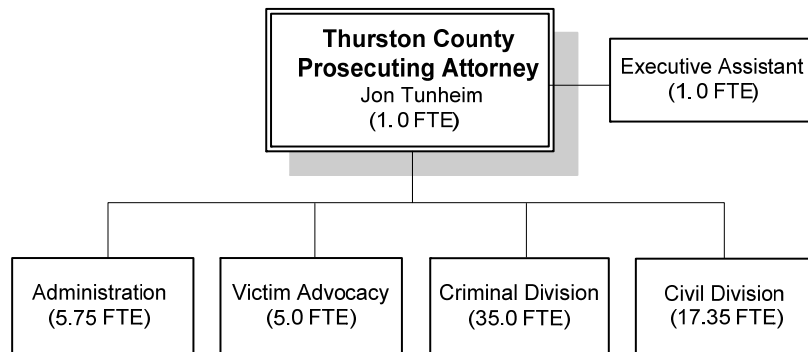
The Planning department is funded primarily from the General Fund, but also receives state and federal grants.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	10.00	9.00	9.00	9.50
<i>Expenditures</i>				
Personnel	818,639	914,229	602,372	856,646
Internal Services	138,592	156,638	94,108	166,934
Professional Services	85,545	329,804	199,955	799,357
Operating Costs	54,070	263,585	36,088	199,616
Capital Expenses	8,860	5,500	0	0
<i>Department Total</i>	1,105,707	1,669,756	932,524	2,022,553

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	21,696	28,870	11,782	28,870
Grants	174,851	865,484	348,873	1,201,760
<i>Department Total</i>	196,547	894,354	360,655	1,230,630

Organization:**Mission:**

The Prosecuting Attorney's Office (PAO) serves as a highly skilled and innovative legal team advocating for public safety and justice, representing the interests of children, and providing high quality legal services to Thurston County government.

2014 Goals:

- Continue development of the Family Justice Center and lead a collective impact initiative for a coordinated community response to Domestic Violence.
- Complete major case management system upgrade from Damion to JWorks.
- Implement a Differential Case Management protocol.
- Complete implementation of a paperless office to increase efficiency and effectiveness.
- Provide assistance and support for implementation of video court and electronic document systems.
- Provide assistance and support to community collective impact initiatives related to adverse childhood experiences and mentally ill offenders.

2014 Challenges:

The most significant threats to public safety in Thurston County continue to be:

- Addiction and substance abuse
- Mental illness
- Domestic violence
- Child abuse and neglect

Funding for county government is currently not sustainable. Restriction on property tax growth and our slow economic recovery means revenue is not keeping pace with increasing costs. While opening the new county jail should be a priority, the associated cost for increased jail staffing requires funds from the county's general fund that would otherwise be available for other criminal justice agencies and programs. The combination of these factors will require additional cuts to personnel and services.

With this in mind, the continuing challenge for this office is continuing to effectively enforce the law when cases are referred for prosecution, while also working on long-term proactive crime prevention strategies. This requires a continuing search for innovative and collaborative solutions that require little or no additional resources. Even so, maintaining adequate staffing levels within the Prosecuting Attorney's Office must be a priority so as to not weaken our ability to respond to crime and maintain public safety.

In addition, this office continues to experience workload increases in the Civil Division, mostly related to code enforcement, land use actions and related litigation. Additionally, there are several other ongoing projects requiring significant legal resources. Any reduction in resources will compromise the ability of this division to continue providing current levels of legal services to county government.

Funds:

The Prosecuting Attorney's Office (PAO) is primarily financed by the General Fund but uses two additional funds.

Victim Advocate Fund 1100. This fund supports work with victims of crimes. Pursuant to RCW 7.68, revenues are generated from a percentage of fines in Superior, District and Municipal Courts, and assessments in Superior Court.

Anti-Profiteering Fund 1900. This fund was established per RCW 9A.82.110 to collect anti-profiteering case funds to support the PAOs investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	69.90	69.90	68.10	65.10
Expenditures				
Personnel	6,884,989	7,035,798	4,412,216	6,707,997
Internal Services	1,249,235	1,105,485	735,968	1,078,043
Professional Services	67,827	161,815	110,056	60,825
Operating Costs	220,647	196,755	98,319	150,326
Debt Services	30,572	34,000	18,900	25,600
Capital Expenses	0	44,043	0	0
Department Total	8,453,270	8,577,896	5,375,459	8,022,791

TOTAL EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	6,572,049	6,760,719	4,232,939	6,373,777
Internal Services	1,231,512	1,089,664	726,806	1,063,945
Professional Services	65,479	141,515	109,918	40,700
Operating Costs	218,225	195,155	98,319	147,500
Debt Services	30,572	34,000	18,900	25,600
Capital Expenses	0	44,043	0	0
Fund Total	8,117,837	8,265,096	5,186,882	7,651,522

Victim Advocate	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	312,940	275,079	179,276	334,220
Internal Services	17,466	15,559	8,987	13,858
Professional Services	2,348	300	138	125
Operating Costs	2,422	1,600	0	2,826
<i>Fund Total</i>	335,176	292,538	188,402	351,029

Anti-Profiteering	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	257	262	175	240
Professional Services	0	20,000	0	20,000
<i>Fund Total</i>	257	20,262	175	20,240

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
General Fund	1,708,940	1,530,797	839,565	1,600,726
Victim Advocate	269,791	259,358	146,924	336,220
Anti-Profiteering	691	300	91	300
<i>Department Total</i>	1,979,422	1,790,455	986,580	1,937,246

REVENUE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	196,750	200,023	125,432	218,739
From Other Funds	211,879	222,274	100,936	421,245
Misc Revenue	15,029	4,000	3,018	2,000
Grants	1,285,282	1,104,500	610,179	958,742
<i>Fund Total</i>	1,708,940	1,530,797	839,565	1,600,726

Victim Advocate	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	216,487	229,195	121,789	200,200
From Other Funds	0	0	0	4,120
Misc Revenue	15,744	11,800	7,580	11,300
Grants	37,561	18,363	17,555	120,600
<i>Fund Total</i>	269,791	259,358	146,924	336,220

Anti-Profiteering	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	691	300	91	300
Fund Total	691	300	91	300

Programs:**Program: A900-A902 Administration**

Description: Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-four percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.

Budget:	2013 Budget	2014 Adopted
Expenditures	2,205,0797	1,972,837

Program: A904 Family Support Team

Description: Provides legal representation for the interests of children in child support enforcement actions referred by the State Department of Child Support. This program is fully funded by state and federal grants.

Budget:	2013 Budget	2014 Adopted
Expenditures	837,547	817,020

Program: A912 Victim Advocacy (Funds 0010 & 1110)

Description: Provides advocacy services to victims in the form of information and support during interviews, court hearings and trials, assistance with safety planning and referrals to crime victims' compensation and other community resources. This program is funded by fines, penalty assessments and grants.

Budget:	2013 Budget	2014 Adopted
Expenditures	93,796	3,731

Program: A913 Target Zero (Funds 0010 & 1110)

Description: Manages grant monies from the Washington Traffic Safety Commission for the purpose of conducting high visibility, data driven emphasis patrols throughout Thurston County. The use of data driven approaches, dates and locations of emphasis patrols have proven effective in reducing traffic fatalities and serious accidents.

Budget:	2013 Budget	2014 Adopted
Expenditures	327,418	386,919

Program: A915 Anti-Profiteering (Fund 1900)

Description: The Anti-Profiteering Fund was set up to collect funds to support the Prosecutor's investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

Budget:	2013 Budget	2014 Adopted
Expenditures	20,262	20,240

Programs:**Program: A930 & A934 Felony Team**

Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,826,278	1,789,619

Program: A940 Special Victims Team

Description: Reviews all felony and misdemeanor cases referred by law enforcement in which a crime is alleged involving sexually motivated crimes or exploitation, child abuse or neglect of a child, prosecutes charged cases in either Thurston County District Court or Superior Court.

Budget:	2013 Budget	2014 Adopted
Expenditures	311,674	353,325

Program: A950 Juvenile Team

Description: Reviews all juvenile felony and misdemeanor cases referred and prosecutes those charged in Thurston County Juvenile Court.

Budget:	2013 Budget	2014 Adopted
Expenditures	451,163	403,617

Program: A960 Domestic Violence Team

Description: Reviews all felony and misdemeanor domestic violence cases (defined as those where the perpetrator is a family or household member with the victim) referred by law enforcement and prosecutes charged cases in either Thurston County District Court or Superior Court.

Budget:	2013 Budget	2014 Adopted
Expenditures	695,608	631,727

Program: A970 District Court Team

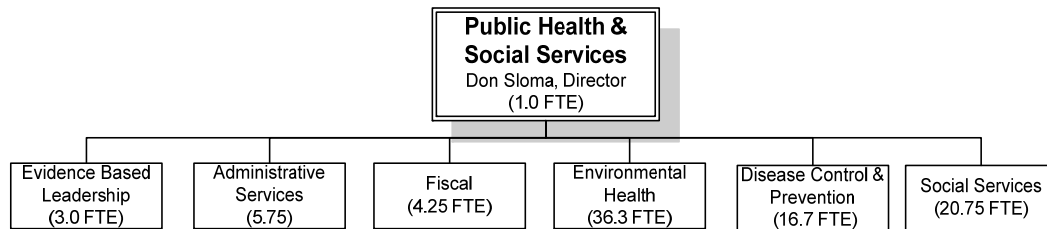
Description: Reviews and charges misdemeanor and gross misdemeanor crimes, traffic offenses, and alcohol related traffic offenses in District Court.

Budget:	2013 Budget	2014 Adopted
Expenditures	630,084	575,478

Program: A980 Civil Team

Description: Provides legal advice and opinions to all county officials and departments as well as legal representation in litigation arising from actions of a county official, department or employee who was acting within the scope of employment.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,178,987	1,068,278

Organization:**Mission:**

The current mission of the Thurston County Public Health and Social Services Department is to make a positive, significant and measurable difference in the environmental, physical and mental health, safety and well-being of our community. The Board may wish to revisit this mission next year when their Thurston Thrives process completes its set of 'collective impact' strategies. In the meantime, Department staff offer this suggestion for the Board's consideration to reflect the apparent direction, if not yet the final result of the Thurston Thrives effort:

- PHSS partners to promote & assure measurably healthier social, economic & environmental conditions, and contracts for proven treatment and care that integrates the mentally ill, former substance abusers, the developmentally disabled & low income veterans into housing, jobs & community life.

Purpose:

The Public Health and Social Services Department provides a mix of direct and contracted services to people in Thurston and Mason Counties. Some public health (environmental health and disease control and prevention) services are provided directly by a few licensed, trained, and experienced staff. Social Services (mental health, chemical dependency, developmental disabilities, veterans and housing) are provided through contracts with community agencies with oversight by county staff.

2014 Goals and Performance Measures:**Improve childhood immunization rates**

- The number of up-to-date immunizations among 19-35 month old children will increase by 13%, from an estimated 53% to 60% at the end of 2013. See measure worksheet for explanation of estimate.

Inspections of food service establishments in Thurston County meet legal requirements

- Ninety percent (90%) of regular food service establishments will be inspected on schedule.

Improve provider efficiency, effectiveness and timeliness for providing client access to mental health care

- Seventy-five percent (75%) of Medicaid clients requesting services will receive an intake assessment within 14 calendar days.

Increase availability and access of co-occurring treatment services to those with both mental health and chemical dependency disorders

- The number of Medicaid clients that receive co-occurring services will increase 5% in 2013.

Measure the effectiveness of Developmental Disabilities service providers to locate and place adults in Individual Supported Employment placements

- The number of adults with developmental disabilities authorized to receive employment services, who are placed and work for at least one month during the year, will remain at a minimum baseline of 75% through 2013.

2014 Challenges:**Thurston Thrives: The Board of Health Engages in Community Wide Partnerships for Collective Impact**

The launch of Thurston Thrives, including the West Central Washington Regional Health Improvement Collaborative, placed the Thurston County Board of Health nearer the center of the medical system transformation driven by the federal Affordable Care Act (Obama Care). The Thurston Thrives Advisory Council and its open process demonstrated the Board's renewed commitment to engagement and partnership and positioned the Board to align heretofore disconnected efforts to address social determinants of health like environmental health protection, community support of child and youth resilience, housing, education and economic development all toward greater 'collective impact'.

Continued Progress and Financial Stability in Environmental Health Protection

Last year, the Board of Health took another big step toward financial stability by narrowing the gap between environmental health regulatory costs and revenue by authorizing an 8% fee increase and automatic annual adjustments that track changes in the consumer price index. This closed the gap for now in all programs except restaurant and swimming pools inspection. Our challenge this year is to further reduce this gap, and to more clearly identify those critical environmental health protection activities, like environmentally linked infectious disease investigations that may always require county general fund support.

Last year's fee increase, sustained tipping fee transfers, the continuing effort to reduce expenditures and our staff's exceptional success in obtaining special grants and contracts all combined to produce a relatively stable financial base for our environmental health programs again this year.

This set the stage for Thurston County's widely recognized achievements in water quality protection including the continuing 'turn around' in marine water quality in Henderson Inlet. This year, we began implementing this successful model, including its sustainable funding source in the Nisqually Watershed.

In addition, we completed some research and began community engagement around ground water quality in the Scatter Creek area. We are sharing data with community members this summer and fall both through a special Board of Health appointed advisory committee, through community meetings and local media. We look forward to whatever clarity about future direction these efforts may provide.

Our Hazardous Waste Recovery efforts, our pesticide education and management programs, and our vector control programs are all recognized as state models of efficiency, effectiveness and innovation.

A big increase in intermittent medical leave as well as time management and productivity issues in our food safety program resulted in disappointing performance during the first half of 2013. Remedial efforts are underway including enrollment of our food safety team in LEAN Team Training in August, more frequent and transparent display of employee specific performance data within that work group and intensified personnel management. We expect increased productivity immediately. We continue to expect our annual performance targets in this program to be met by the end of 2013. We expect to do the same next year with fewer resources if the Board approves our policy level proposals to reengineer and automate our food inspection processes using LEAN principals.

Finding the flexibility to identify and address new environmental health threats and improvement opportunities remains a challenge with our increasingly closely constrained funding sources.

Upping our Game in Housing and Community Renewal

Our new Federal Community Development Block Grant funds will begin flowing this year, helping our department build housing and community renewal expertise that gained nearly immediate community recognition for its depth, sophistication and professionalism. With the continuing aid of our contracted homeless coordinator, we completed an exceptionally well documented Five Year Consolidated Plan which contained priorities on building a homelessness service system, attending to vital public health infrastructure in urban growth and in rural areas and attending to the housing and support needs of vulnerable populations.

We also completed transition to a more streamlined administration of some social service funds that heretofore had been administered separately by cities and the county under the Human Services Resource Council. Talks continue toward further administrative consolidation as our HOME Consortium meets later this year with other key players to refine roles and priorities, in conjunction with other government and private sector planning, allocations and advisory groups.

Drawing New State Funds for High School Transitions to Employment as People with Developmental Disabilities and their Families Confront Local Fund Limits for Recreational Respite and Other Critical Support

Filling a long time vacant position in our department's DD program late last year not only improved our state contract management, but also enabled us to implement an additional contract with the state Division of Vocational Rehabilitation. That yielded additional revenue we passed on to community agencies for high school transitions to employment.

Despite several training efforts and feed back to our supported employment service providers, performance continues to fall below expectations. Three efforts are underway to correct the situation. First, in collaboration with our providers, we have begun to identify the most useful training modules and plan to encourage all providers to receive that training. Second, we will begin sharing provider specific performance with all providers regularly. We hope to make these reports the subject of provider community quality improvement dialogues. Third, beginning in January 2014 we will withhold a small portion of payments pending documentation that contracted outcomes have been achieved. We expect marked performance improvement by the end of the first quarter in 2014.

To avoid a 'hard landing' in a few years when we can no longer sustain our current rapid 'spend down' of reserves in our Developmental Disabilities (DD) millage funds, the county cut our local DD millage funded support for services this year. The Board approved two year contracts in November 2012 that reduced our support for Payee and Crisis Intervention, Senior Services, Parent and Family support, Counseling and Assault Prevention, Self Advocacy, and Child Care by a total of more than \$110K. Barring new revenue, the department will be forced to propose additional reductions in future years to avoid overspending reserves in this account. This motivated our department to join with Resource Stewardship to find a new path to sustainability for the Special Recreation Program. That program's annual financial requirements from DD millage funds are now in their fifth year of what was begun as 'one time' only support. We remain hopeful that in the coming year, some partnership can be developed with cities, private foundations, charities, and/or interested community agencies to sustain this program and our other DD millage funded programs.

Strengthening Transitions and Housing Related Support for Recovering Substance Abusers and the Chronically Mentally Ill

The Regional Support Network (RSN) made steady progress last year toward more seamless care transitions to supported housing and evidence-based treatment. Both mentally ill and substance abusing patients got our help more quickly, more housing support was provided and fewer returned to the street, to inpatient settings or to contact with the criminal justice system. This was true for children and adults.

Some of our success stems from last year's Board approval of more rental assistance and intensive case management services, 24 new treatment slots in 'wrap around' services for youth, and additional crisis services for children and families.

Inadequate state reimbursement rates forced closure of the only co-occurring outpatient treatment facility in the Thurston-Mason area. Shortages of licensed treatment specialists to treat co-occurring mental illness and chemical dependency disorders, and our resultant inability to recruit a properly licensed specialist at our local mental illness evaluation and treatment facility all undermined our efforts to increase treatment for co-occurring mental health and substance abuse disorders. Notwithstanding the need, this lack of treatment system infrastructure led us to propose cutting TST funding for this effort in 2014. That will render that strategy unavailable next year.

Since the bulk of our funding for these services comes from the state whose licensing and reimbursement policies have led to our poor performance, our corrective action options are limited and long term. However, we are:

- Advocating for the state to combine licensing requirements for mental health and chemical dependency programs to enable existing chemical dependency programs to hire mental health staff and to bill for mental health services. We expect the change to be in place by January 2014. We plan also to work with providers to meet the new requirements.
- Helping to expedite the state process by which some masters level clinicians can be certified as chemical dependency professionals. A revision is expected by mid 2014.

We do not expect to see improvements to our treatment infrastructure or in this performance measure for at least 12 months. We will continue to track this performance quarterly.

Looking forward, continuing limits on some housing, care transitions, and intensive case management all remain barriers. Fortunately, the newly approved County Consolidated Plan for Housing and Community Renewal prioritizes these housing related issues. This sets the stage for our budget proposals this year to use RSN reserves to 'jump start' expansion in proven 'wrap around' services for children and families, to expand intensive case management and other housing related transitions and support for the mentally ill and substance abusers leaving treatment, jail or state institutions. The Medicaid expansion and transformation now in motion is expected to help sustain these efforts as our reserves are spent down over the next half decade.

The state efforts to realign health and social services increasingly seem interested in engaging regional as opposed to strictly county level structures. Medicaid continues to favor privatization through managed care plans, rendering the county's role uncertain. The county's reliance on Medicaid for housing related treatment support and for criminal justice system diversion and after care make it more critical than ever that our RSN as well as our public health and criminal justice system representatives take steps to influence these developments. So we hope to deepen our role with CHOICE, the Regional Health Improvement Collaborative and existing county based associations.

Disease Control and Prevention Division Responds to Infectious Disease Outbreaks as It Struggles to Maintain Financial Stability

New pertussis infections waned last winter after our department, with help from our Medical Reserve Corps (MRC) and a special grant from Group Health Community Foundation, led community efforts in a back to school immunization push. Our MRC will lead a scaled back effort again this year. In addition to seven immunization clinics, the MRC responded to a first-time request for an MRC-run clinic at the 2013 Homeless Count. The MRC provided basic sanitary information for the homeless, immunizations, basic medical care and triage as well as referrals for primary care to area clinics. These events further solidified the MRC's position as a cornerstone of our partnership with private medical professionals and community members in disease control and prevention.

Our data on childhood immunizations shows improvement this year as we thought it might, with the higher levels of on-time childhood immunizations reflecting improved connections between local clinics' newly automated data systems and the state's official immunization registry. Using these improved data, we now estimate that 71% of Thurston County 3 year olds are receiving the full battery of CDC recommended immunizations, surpassing our goal of 66%.

While TB, STDs and other infectious disease rates remained relatively static throughout the year, our health officer called upon department staff no fewer than four times for emergency incident command responses to disease outbreaks involving pertussis and E. Coli.

Our Nurse Family Partnership (NFP) continued its proven efforts to improve birth outcomes and the lives of young, at risk mothers as the program weathered a threatened loss of Treatment Sales Tax funds early this year. We have recently documented NFP's value as a mental health treatment program for the at-risk women it serves. More than 40% of NFP clients meet state mental illness definitions according to independent review of case assessments. The NFP program continues to enjoy broad community support, but also eyes a waiting-list for its services as limited program capacity allows no more than half of high-risk, first-time pregnant women in Thurston County to receive NFP services.

Our Disease Control and Prevention Division continued to draw down special federal and state grants and contracts to supplement our continually threatened supply of county public health funds. We once again received our share of the five-county Community Transformation grant for healthy eating, active living and tobacco cessation work as well as our third year of funding for our pilot test of Girls' Circle to promote social-emotional health and resilience among adolescent girls.

However, these sources are time limited and are unstable. Despite the legislature's recent 'block granting' of 'Local Capacity Development and Public Health Back Fill' Funds through the Treasurer's office in the 2013-15 state budget, no new funds have come from the state for our core communicable and chronic disease prevention work.

As our new health officer begins work later this year, she will confront the challenges of becoming familiar with her role and the community even as she is called upon through Thurston Thrives to help tackle the major realignment of health and social services underway at the state and federal levels. While its pace and endpoints are uncertain, the directions seem to involve transition and integration of remaining clinical care and related public health functions including perhaps immunizations, some communicable disease surveillance and/or control and maternal and child health services.

The Veterans Assistance Program made strides this year in improving the Veterans Advisory Board's (VAB) ability to work with the Commissioners and the local veteran's community through two important initiatives. These include 1) their January VAB meeting with the Commissioners to provide a review of current services and to advise on program improvements; and 2) the 2013 Conference for Service Providers in Thurston County in June, with one hundred local service providers who work in services to veterans. The VAB will respond to the recommendations of the conference attendees, will provide a resource directory for veterans and their families and seek other improvements in veteran's services. The Veterans Assistance Program also passed a state audit this year, providing evidence to refute allegations of inappropriate use of funds brought to the Commissioners last fall.

Changes from 2013 Budget:

The Department's 2014 recommended policy level budget is a 5% General Fund reduction that improves our financial stability even as it expands our support of some of our county's highest priority health and social support needs. We do not recommend the 10% reduction in 2014 because of its impact on our already dwindling fund balance. In addition, it will not be sustainable in 2015 without significant program elimination at that point. Such cuts might also put us at risk of non compliance with federal and state Housing contracts.

Proposals included in the 2014 budget enable us to advance most of the Health and Human Services priorities established by the Commissioners in their Draft County Strategic Plan as follows:

Seek a financially sustainable county role including having direct users pay costs wherever possible

- Eliminate 1.0 FTE in our Food Inspection Program
- Eliminate a Treatment Sales Tax funding for Co-Occurring Disorders Case Management and Brief Treatment
- Reduce County Developmental Disabilities (DD) Millage support to Specialized Recreation by 10%

- Increase Veterans Assistance Fund dedicated millage rate from 1.125 cents to 2.25 cents
- 5% and 10% General fund reduction options in community social service contracts through Health & Human Services Council
- Reduce 1.0 FTE Health Officer to .80 FTE and elimination of Mason County reimbursement of 25% Health Officer and addition of Lewis County reimbursement
- Eliminate TST supported contract for evaluation services provided by PHSS

Improve collaboration in countywide housing services

- Use Regional Support Network (RSN) reserves to provide intensive case management for homeless Medicaid enrollees
- Use RSN reserves to provide intensive services Medicaid does not fund to help maintain chronically mentally ill in housing
- Use RSN reserves until Medicaid expansion becomes available to provide youth (ages 16-24) mental health services to aid their transitions from foster care to independent living

Encourage prevention, evidence based programs and promising practices generally

- Use RSN reserves to expand Multi-Systematic Therapy to shorten the waiting list of clients in the Juvenile Justice System
- Use RSN reserves to expand 'wrap around' services (child & family planning team) with intensive case management by 18 treatment slots
- Use RSN reserves to purchase one time training and consultation to implement a nationally recognized evidence based utilization management system that will provide increased standardization and accountability of services
- Use TST funds for Chemical Dependency treatment services or Thurston County Family Recovery Court (FRC) to allow for full spectrum of essential treatment for FRC clients
- Sustain TST funding awarded in July 2013 for Co-Occurring disorders, intensive case management and rapid re-housing services

Promote access to and integration of medical, behavioral health and social support services

- Remove end date from current Developmental Disabilities Social Services Specialist position to enable us to continue complying with DSHS contract obligations, to provide oversight of services to over 500 adults, 9 school districts and about 30 high school transition youth

Work first to build community ownership, partnerships and regional approaches

- Using RSN reserves, provide funding for Regional Health Care Integration through CHOICE membership and support to the developing Regional Healthcare Improvement Collaborative (RHIC)

Expand use of existing information technology

- Use funds from department technology fund to purchase tablet pc's and implement electronic inspection reporting for Food and Environmental Services section

Protect ground and surface water quality, including Puget Sound

- Increase .80 FTE to 1.0 FTE Environmental Health Specialist in Ground & Surface Water section to oversee and evaluate monitoring in Nisqually and Henderson O&M programs

Funds:

Public Health and Social Services (PHSS) operates within four special revenue funds and one enterprise fund. The majority of the revenues used by this department are accounted for in fund 1500.

Public Health and Social Services Fund 1500. This fund provides public health services, including personal and environmental health, and emergency preparedness. Social Services develop community systems that provide mental health and chemical dependency services.

Veterans Assistance Fund 1200. This fund provides assistance to eligible Thurston County veterans and their families.

Housing and Community Renewal Fund 1400. This fund provides planning and grant management services for housing development and homelessness prevention.

Technology Replacement Fund 1490. This fund accounts for the planned expenditures for hardware replacement and software development.

Community Loan Repayment Fund 4510. This fund accounts for the operations of a state funded loan program to county citizens to upgrade and improve failing septic systems.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Public Health	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	66.35	67.50	66.50	65.50
Expenditures				
Personnel	5,974,035	6,521,657	3,845,420	6,387,381
Internal Services	1,317,830	1,357,978	883,845	1,301,317
Professional Services	435,260	811,352	317,767	751,104
Operating Costs	483,204	598,563	259,313	568,925
Debt Services	13,719	10,294	8,031	13,361
Transfers to Other County Funds	35,512	38,319	25,545	38,287
Department Total	8,259,560	9,338,163	5,339,923	9,060,375

Social Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	19.25	21.25	22.50	22.25
Expenditures				
Personnel	1,614,084	2,067,313	1,159,604	2,082,717
Internal Services	930,040	927,511	706,138	914,738
Professional Services	31,606,889	39,353,124	19,437,848	38,326,742
Operating Costs	104,163	152,448	61,332	114,380
Debt Services	1,833	2,800	2,721	4,007
Capital Expenses	0	70,000	0	70,000
Transfers to Other County Funds	31,973	151,419	23,613	48,265
Department Total	34,288,981	42,724,615	21,391,255	41,560,849

EXPENDITURES BY FUND

Veterans	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	108,070	107,609	64,017	107,787
Internal Services	28,730	31,897	21,966	29,718
Professional Services	66,783	76,000	50,053	76,000
Operating Costs	185,880	193,480	111,855	193,480
Transfers to Other County Funds	11,912	14,719	9,812	14,687
<i>Fund Total</i>	401,376	423,705	257,702	421,672

PHSS Technology	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Internal Services	3,488	1,091	727	726
Professional Services	0	5,000	13,483	5,000
Operating Costs	39,700	57,436	11,392	37,845
<i>Fund Total</i>	43,188	63,527	25,603	43,571

Public Health	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	5,865,965	6,414,048	3,781,404	6,279,594
Internal Services	1,284,256	1,323,407	860,097	1,269,587
Professional Services	368,477	480,352	235,415	520,104
Operating Costs	257,624	347,647	136,066	337,600
Debt Services	13,719	10,294	8,031	13,361
Transfers to Other County Funds	23,600	23,600	15,733	23,600
<i>Fund Total</i>	7,813,640	8,599,348	5,036,746	8,443,846

Community Loan #1	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Internal Services	1,356	1,583	1,055	1,286
Professional Services	0	250,000	18,817	150,000
Fund Total	1,356	251,583	19,872	151,286

Housing/Community Renewal	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	154,641	349,063	151,628	361,135
Internal Services	58,015	73,480	50,641	94,567
Professional Services	4,546,403	8,030,006	2,526,658	5,133,732
Operating Costs	3,143	3,450	3,065	6,240
Transfers to Other County Funds	24,973	144,419	18,946	41,265
Fund Total	4,787,175	8,600,418	2,750,937	5,636,939

Social Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	1,459,443	1,718,250	1,007,975	1,721,582
Internal Services	872,025	854,031	655,498	820,171
Professional Services	27,060,486	31,323,118	16,911,190	33,193,010
Operating Costs	101,019	148,998	58,267	108,140
Debt Services	1,833	2,800	2,721	4,007
Capital Expenses	0	70,000	0	70,000
Transfers to Other County Funds	7,000	7,000	4,667	7,000
Fund Total	29,501,806	34,124,197	18,640,318	35,923,910

TOTAL REVENUE

Public Health	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Veterans	300,131	277,934	149,864	325,365
PHSS Technology	32,835	33,800	21,653	32,800
Public Health	7,896,871	8,731,119	5,087,170	8,685,207
Community Loan #1	14,053	183,500	25,207	185,100
<i>Department Total</i>	8,243,890	9,226,353	5,283,895	9,228,472

Social Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Housing/Community Renewal	4,841,877	7,010,985	2,748,985	5,648,484
Social Services	31,194,441	32,631,211	18,934,417	33,573,384
<i>Department Total</i>	36,036,318	39,642,196	21,683,402	39,221,868

REVENUE BY FUND

Veterans	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	292,917	269,659	144,187	286,393
From Other Funds	0	0	0	30,697
Intergovernmental Revenue	2,979	3,700	100	3,700
Misc Revenue	4,235	4,575	5,577	4,575
Fund Total	300,131	277,934	149,864	325,365

PHSS Technology	2021 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	31,800	31,800	21,200	31,800
Misc Revenue	1,035	2,000	453	1,000
Fund Total	32,835	33,800	21,653	32,800

Public Health	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	1,207,529	1,207,529	805,019	1,086,529
Fees and Licenses	2,953,147	3,913,866	2,204,293	3,854,126
From Other Funds	328,899	356,893	159,533	377,979
Intergovernmental Revenue	600,419	600,419	842,319	600,419
Misc Revenue	295,633	468,308	360,612	467,387
Grants	2,511,244	2,184,104	715,394	2,298,767
Fund Total	7,896,871	8,731,119	5,087,170	8,685,207

Community Loan #1	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	14,053	183,500	25,207	185,100
Fund Total	14,053	183,500	25,207	185,100

Housing/Community Renewal	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	58,607	133,607	89,069	125,607
Fees and Licenses	1,588,257	1,849,950	1,180,666	1,920,890
From Other Funds	0	0	0	2,403
Misc Revenue	36,132	35,000	8,520	26,513
Grants	3,158,881	4,992,428	1,470,729	3,573,071
Fund Total	4,841,877	7,010,985	2,748,985	5,648,484

Social Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	75,000	0	0	0
Taxes	844,196	785,475	421,907	822,663
Fees & Licenses	18,504,898	17,723,469	11,925,211	18,880,823
From Other Funds	1,082,999	1,263,826	232,137	1,271,369
Intergovernmental Revenue	69,095	33,750	29,556	33,750
Misc Revenue	133,975	208,250	170,698	151,750
Grants	10,484,278	12,616,441	6,154,908	12,413,029
Fund Total	31,194,441	32,631,211	18,934,417	33,573,384

Public Health

Programs:

Program: D210 Health Officer – Administration

Description: The position of Health Officer is mandated by RCW 70.24.024. The Health Officer is the lead role in assessing public health needs of the community and assuring efforts are taken to meet those needs.

Budget:	2013 Budget	2014 Adopted
Expenditures	229,115	184,977

Program: D211 Public Health – Administration

Description: Management and oversight of both Public Health and Social Services to include planning, monitoring, evaluation and policy development. Community leadership and planning in development of systems and processes to facilitate community involvement.

Budget:	2013 Budget	2014 Adopted
Expenditures	393,912	364,146

Program: D216 Fiscal/Business Management – Administration

Description: This program provides overall financial management and policy development for both Public Health and Social Services to include budget development, budget monitoring, grants and contract management, accounts payable, accounts receivable, payroll, fixed assets and information technology.

Budget:	2013 Budget	2014 Adopted
Expenditures	276,959	285,069

Program: D279 Epidemiology – Administration

Description: Epidemiology is the science upon which public health practice is built. The epidemiology section provides assessment, disease surveillance and program evaluation services for the department.

Budget:	2013 Budget	2014 Adopted
Expenditures	79,597	90,732

Program: D290 Treatment Sales Tax Evaluations & Administration of Other Funds

Description: Provision of technical expertise and administrative support for the evaluation of services performed with tax revenue collected from the Treatment Sales Tax and Fund 1500 cost allocation of administrative costs to Funds 1200 and 1400.

Budget:	2013 Budget	2014 Adopted
Expenditures	106,488	54,140

Program: D288 Emergency Response Preparedness – Administration

Description: Provision of infrastructure for public health preparedness and response to bioterrorism, outbreaks of infectious disease, public health threats and emergencies and coordination of Medical Reserve Corps. As of 2010 Thurston County no longer has regional lead responsibilities. Thurston County remains a member of the five-county group and lead responsibilities are shared among all counties.

Budget:	2013 Budget	2014 Adopted
Expenditures	177,949	176,023

Programs:		
Program: D300 Technology Replacement – Administration (Fund 1490)		
Description: Planned expenditures for technology that allows staff to have up-to-date and appropriate tools to support their work. This replacement schedule was modified in 2009 from four-year replacement to five-year replacement.		
Budget:	2013 Budget	2014 Adopted
Expenditures	63,527	43,571
Program: D215 Environmental Health – Administration		
Description: Environmental Health Administration is responsible for the overall operation of the division's programs and activities. Activities include: assuring programs and services are consistent with public health standards; setting and meeting county and department goals and policies; assuring appropriate response to consumer requests and services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	297,365	271,789
Program: D252 Environmental Health – Drinking Water		
Description: The Drinking Water Program includes services and activities related to the planning, development and on-going operation of safe drinking water systems. Activities include review of proposed drinking water supplies for all land use and building projects to assure compliance; siting of wells or other drinking water sources, water system plans and routine water quality monitoring.		
Budget:	2013 Budget	2014 Adopted
Expenditures	159,057	173,292
Program: D253 Environmental Health – Solid Waste		
Description: Solid waste enforcement activities are the responsibility of local health departments. Program objectives include overseeing all permitted solid waste facilities in the county, providing technical and regulatory interpretations about disposal and responding to citizen complaints on illegal waste disposal.		
Budget:	2013 Budget	2014 Adopted
Expenditures	219,584	294,086
Program: D254 & D294 Environmental Health – On Site/Land Use/O&M		
Description: This program provides services/activities related to the planning and provision of safe collection, treatment and disposal of residential sewage and services/activities related to planning and the provision of environmentally sound uses of land. The program also provides educational opportunities for sewage system owners and assures that both small and large sewage disposal systems are properly operated.		
Budget:	2013 Budget	2014 Adopted
Expenditures	952,207	923,397
Program: Environmental Health – On-Site System Financial Assistance (Fund 4510)		
Description: This program administers several low interest loan and grant programs to help those who need financial assistance to repair failing septic systems.		
Budget:	2013 Budget	2014 Adopted
Expenditures	251,583	151,286

Programs:**Program: D256 Environmental Health – Food**

Description: Services and activities include assuring that safe food is provided to the public. Includes educational efforts directed toward the public and food service operators/handlers, implementing applicable state and local regulations governing retail food establishments, public education, food handler permits, inspection of food establishments, investigating complaints of unsafe food handling practices and taking enforcement action as needed.

Budget:	2013 Budget	2014 Adopted
Expenditures	896,669	794,643

Program: D257 Environmental Health – Hazardous Waste

Description: This program is responsible for implementing the county's Hazardous Waste Plan, participating in implementation of Pesticide Use Policy; providing assistance to other county departments on hazardous waste issues; evaluating properties suspected of contamination with hazardous materials; providing site analysis, soil sampling, ground and surface water sampling of contaminated sites; participating in drug lab investigations; providing spill response and conducting initial investigations of suspected contaminated sites, and developing outreach and education programs for the general public.

Budget:	2013 Budget	2014 Adopted
Expenditures	929,964	820,338

Program: D258 Environmental Health – Living Environment

Description: This program provides services and activities to decrease risk or injury from environmental risks. Activities include reviewing plans and inspections of schools, camps, shelters, temporary housing, swimming pools, spas, and water parks. The program also provides response to noise complaints and animal-to-human disease control.

Budget:	2013 Budget	2014 Adopted
Expenditures	250,111	256,206

Program: D259 Environmental Health – Gravel Mines

Description: Activities include review of new and existing gravel mines based on standards established by ordinance of the Board of County Commissioners.

Budget:	2013 Budget	2014 Adopted
Expenditures	10,041	14,414

Program: D260 Environmental Health – Ground and Surface Water

Description: Services and activities include assessment and protection of overall water resources in the community's ground and surface waters. Includes investigations, collection and analysis of data, identifying pollution sources, developing pollution prevention plans, undertaking remedial actions, responding to contamination incidents, promoting water resource protection in the community, monitoring surface waters including swimming, boating and shellfish growing areas.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,045,335	1,214,429

Programs:**Program: D272 Environmental Health – Laboratory**

Description: The Environmental Health Laboratory is certified by the state Department of Ecology and Department of Health. The lab conducts bacterial analyses of drinking water, surface water, and samples suspected of contamination by sewage and nitrate analysis.

Budget:	2013 Budget	2014 Adopted
Expenditures	220,139	195,678

Program: D299 Environmental Health – Ground and Surface Water ER&R

Description: This program records user fees and replacement/maintenance costs of ground and surface water monitoring equipment.

Budget:	2013 Budget	2014 Adopted
Expenditures	8,595	8,595

Program: D212 Personal Health – Client Reception

Description: Services and activities in this program represent the central infrastructure support section for the Lilly Road building. Activities include central reception, records and client registration.

Budget:	2013 Budget	2014 Adopted
Expenditures	96,556	76,575

Program: D213 Personal Health – Administration

Description: Personal Health Administration is responsible for overall operation of the division programs. Activities include assuring program and services are consistent with public health standards, meeting and setting department goals and policies and assuring that the needs of the community are met.

Budget:	2013 Budget	2014 Adopted
Expenditures	182,135	154,802

Program: D222 Personal Health – Maternal Child Health

Description: Activities in this program promote healthy pregnancies and positive birth and parenting outcomes. Services include home visitation to high-risk populations (Nurse Family Partnership), maternity support and case management, early intervention services to families at high risk for child abuse and provision of resource information and referrals.

Budget:	2013 Budget	2014 Adopted
Expenditures	840,168	856,245

Program: D232 Personal Health – Immunizations

Description: This program provides services to administer and distribute vaccine for vaccine preventable diseases for individuals of all ages. Activities include administration of vaccine to individuals who do not have access to healthcare due to financial barriers, provision of adult vaccines and travel vaccine services. Staff works in cooperation with private and public agencies to provide mass clinics in assuring those groups at risk are immunized.

Budget:	2013 Budget	2014 Adopted
Expenditures	122,618	122,121

Programs:**Program: D233 Personal Health – Sexually Transmitted Disease (STD)**

Description: Services in the STD program include contact follow-up of individuals with sexually transmitted diseases to prevent disease transmission. We work with local providers to assure appropriate treatment and education for exposed individuals.

Budget:	2013 Budget	2014 Adopted
Expenditures	38,520	37,529

Program: D234 Personal Health – Communicable Disease Investigation

Description: Services in Communicable Disease include controlling the spread of TB and other communicable diseases through surveillance, tracking, prevention and treatment. This section receives all communicable disease reports for the county and responds to inquiries from the media, general public and medical professionals.

Budget:	2013 Budget	2014 Adopted
Expenditures	424,920	423,489

Program: D235 Personal Health – HIV/AIDS Prevention

Description: This program provides prevention services for persons infected with the HIV virus. Activities include counseling and testing high risk populations, syringe exchange, community awareness/outreach, surveillance of infected individuals, clinical care and intervention and community planning.

Budget:	2013 Budget	2014 Adopted
Expenditures	78,561	32,668

Program: D249 Personal Health – Chronic Disease Prevention

Description: This program has created innovative, effective and integrated community driven programs to promote healthy lifestyle choices and emphasize early detection, prevention, control and reduction of chronic diseases, particularly diabetes, asthma and obesity in Thurston County.

Budget:	2013 Budget	2014 Adopted
Expenditures	464,887	531,368

Program: D271 Personal Health – Vital Records

Description: The Vital Records program registers, certifies and issues certificates for births and deaths. Vital Records staff (Deputy Registrars) have access to birth and death records for any occurrence in Washington State.

Budget:	2013 Budget	2014 Adopted
Expenditures	97,896	87,095

Program: B660-B663 Veterans' Programs (Fund 1200)

Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veterans' Assistance Fund is funded by a portion of county property tax per RCW 73.08.

Budget:	2013 Budget	2014 Adopted
Expenditures	423,705	465,243

Social Services

Programs:		
Program: D611 & D699 Chemical Dependency – Administration		
Description: This program is responsible for implementing the program agreement between the county and the Division of Alcohol and Substance Abuse (DASA). Activities include administrative support, contract monitoring, program planning, budgeting and evaluation, plan implementation and program coordination.		
Budget:	2013 Budget	2014 Adopted
Expenditures	360,726	446,590
Program: D612 Chemical Dependency – Continuing Education / Training		
Description: Contractual services to support educational programs, training projects and / or other professional development programs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	15,000	15,000
Program: D621 – D622 Chemical Dependency – Prevention		
Description: Contractual prevention services are designed to delay or reduce the use of alcohol and other drug abuse in children who have not yet begun to use and abuse, and those who are experimenting. The goal of prevention services is to reduce the negative consequences of alcohol and drug abuse in society and thus reduce the need for future treatment services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	307,468	169,650
Program: D623 Chemical Dependency – Community Prevention Training		
Description: Contractual services to provide or attend training designed to support the increased capacity of prevention providers.		
Budget:	2013 Budget	2014 Adopted
Expenditures	7,500	0
Program: D631 Chemical Dependency – Community Outreach, Intervention and Referral		
Description: Contractual services to provide outreach and intervention to hard-to-reach individuals (abusers and addicts) and to link these individuals with assessments and treatment.		
Budget:	2013 Budget	2014 Adopted
Expenditures	50,149	19,938
Program: D634 Chemical Dependency – Pregnant and Parenting Outreach and Referral		
Description: Contractual services offered by mobile or outreach staff at community sites to identify pregnant, post-partum and parenting women who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.		
Budget:	2013 Budget	2014 Adopted
Expenditures	60,000	60,000

Programs:		
Program: D635 Chemical Dependency – Youth Outreach, Referral and Intervention Services		
Description: Contractual services offered by mobile or outreach staff at community sites to identify hard-to-reach youth who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.		
Budget:	2013 Budget	2014 Adopted
Expenditures	23,878	23,878
Program: D641 Chemical Dependency – Crisis Services (Crisis Clinic)		
Description: Contractual services which provide community phone referral resource for substance abuse issues. Phone workers refer clients to all chemical dependency services in Thurston and Mason Counties.		
Budget:	2013 Budget	2014 Adopted
Expenditures	35,000	35,000
Program: D642 Chemical Dependency – Detoxification Services		
Description: Contractual services for the care and treatment in a residential setting of persons intoxicated or incapacitated by alcohol or drugs during the period in which the person recovers from the transitory effects of acute alcoholism or drug dependence. Detoxification services are available to individuals experiencing alcohol and/or drug withdrawal symptoms 24 hours a day.		
Budget:	2013 Budget	2014 Adopted
Expenditures	257,369	250,000
Program: D644 Chemical Dependency – Involuntary Commitment		
Description: Contractual services employed to identify and evaluate alcohol and drug involved individuals to determine if they are gravely disabled and requiring protective custody, detention, or involuntary commitment services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	65,000	65,000
Program: D653 Chemical Dependency – Adult Outpatient		
Description: Contractual services providing outpatient treatment for the addiction of alcohol and other drugs. Eligible adults receive an assessment and referral to inpatient and/or outpatient treatment services as appropriate to their need.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,531,419	1,341,226
Program: D655 Chemical Dependency – Pregnant, Parenting and Postpartum Women (PPW) Outpatient		
Description: Contractual services designed for pregnant, parenting and postpartum women with custody of children 17 years or younger who are attempting to regain custody. Eligible clients may receive outpatient treatment, assistance with childcare and transitional housing services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	50,000	50,000

Programs:**Program: D657 Chemical Dependency – Youth Outpatient**

Description: Contractual services providing treatment for the misuse, abuse or addiction of alcohol and other drugs. Eligible youth, ages 10 through 20, receive an assessment and inpatient and/or outpatient treatment services.

Budget:	2013 Budget	2014 Adopted
Expenditures	487,971	473,000

Program: D662 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Transportation

Description: Contractual services for the provision of transportation to and from chemical dependency treatment programs for eligible ADATSA clients.

Budget:	2013 Budget	2014 Adopted
Expenditures	10,700	8,700

Program: D663 Chemical Dependency – ADATSA Living Stipends

Description: Contractual services for the disbursement of funds to eligible clients authorized through an ADATSA assessment.

Budget:	2013 Budget	2014 Adopted
Expenditures	108,240	108,240

Program: D651 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Outpatient

Description: Contractual services for the provision of outpatient treatment services following a residential treatment program for those qualified for ADATSA services.

Budget:	2013 Budget	2014 Adopted
Expenditures	65,000	65,000

Program: D659 Chemical Dependency – Opiate Treatment

Description: Contractual services for outpatient methadone treatment and rehabilitative services for opiate dependent individuals. Services include methadone treatment, detoxification, counseling, HIV education and testing, drug screen urinalysis and medical evaluation.

Budget:	2013 Budget	2014 Adopted
Expenditures	454,112	454,112

Program: D664 Chemical Dependency – Adult Case Management

Description: Contractual services provided by chemical dependency professionals who assist clients in gaining access to needed medical, social, education and other services.

Budget:	2013 Budget	2014 Adopted
Expenditures	114,629	157,972

Programs:		
Program: D666 Chemical Dependency – Youth Case Management		
Description: Contractual services to provide case management to youths.		
Budget:	2013 Budget	2014 Adopted
Expenditures	10,500	10,500
Program: D667 Chemical Dependency – Child Care Services		
Description: Contractual services providing licensed childcare for alcohol or drug addicted parents while receiving chemical dependency treatment services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	38,000	38,000
Program: D677 Chemical Dependency – Screening Tests		
Description: Contractual services for the provision of screening tests, such as urinalysis or breathalyzers to identify a patient's use of drugs or alcohol.		
Budget:	2013 Budget	2014 Adopted
Expenditures	82,000	82,000
Program: D681 Chemical Dependency – Intensive Inpatient Residential Treatment Services		
Description: Contractual services for a concentrated program of chemical dependency treatment, counseling, education and related activities in an inpatient facility.		
Budget:	2013 Budget	2014 Adopted
Expenditures	5,000	5,000
Program: D550 Children and Family Services – Community Network		
Description: The department provides fiscal agent services for the Thurston Community Network.		
Budget:	2013 Budget	2014 Adopted
Expenditures	100,000	100,000
Program: D411 Regional Support Network (RSN) – Administration		
Description: This program is responsible for overall operation of the RSN. Activities include planning, coordination, contracting, fiscal and contract monitoring, general clerical support and provision of oversight in all RSN programs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	520,177	569,380
Program: D424 Regional Support Network (RSN) – Inpatient Treatment		
Description: Contractual services, funding and utilization monitoring for mental health treatment in an inpatient psychiatric hospital or the Evaluation and Treatment (E&T) facility, available 24 hours a day for evaluation, diagnostic and therapeutic purposes.		
Budget:	2013 Budget	2014 Adopted
Expenditures	2,615,640	2,556,960

Programs:**Program: D425 Regional Support Network (RSN) – Involuntary Commitment Act (ITA) Crisis and Commitment**

Description: Contractual services related to involuntary commitments (WAC 388-865-0452 through 454, 71.05 RCW and 71.35 RCW) including county designated mental health professional costs. Services include Designated Mental Health Professional (DMHP) evaluation, commitment and detention.

Budget:	2013 Budget	2014 Adopted
Expenditures	861,744	954,096

Program: D426 Regional Support Network (RSN) – ITA Judicial Services

Description: This program includes judicial costs related to involuntary commitments including required expert witness costs, Court Commissioner, Clerk, Prosecuting Attorney, Assigned Counsel and facility expenses.

Budget:	2013 Budget	2014 Adopted
Expenditures	240,000	251,316

Program: D428 Regional Support Network (RSN) – Medicaid Personal Care

Description: These are funds that are provided to Aging and Disability Services for costs related to providing Medicaid Personal Care used by the RSN for consumers who are disabled due solely to psychiatric disability.

Budget:	2013 Budget	2014 Adopted
Expenditures	168,000	168,000

Program: D429 Regional Support Network (RSN)

Description: Costs associated with utilization of state hospital beds over the number of allocated beds.

Budget:	2013 Budget	2014 Adopted
Expenditures	75,000	75,000

Program: D431 Regional Support Network (RSN) – Utilization Management

Description: This program includes costs for activities designed to ensure that adequate quality care is provided to eligible clients. Activities include development of placement criteria, determination of eligibility, authorization of treatment services, conducting utilization management activities, an independent quality review team function and other quality assurance functions.

Budget:	2013 Budget	2014 Adopted
Expenditures	819,109	853,610

Program: D432 Regional Support Network (RSN) – Information Services

Description: This program includes costs incurred for the maintenance of a patient and encounter data tracking system for service recipients per RCW 71.24.035 and development and report functions. Includes information services staff, equipment, software, data lines and all costs associated with the mental health information services system.

Budget:	2013 Budget	2014 Adopted
Expenditures	802,616	1,280,454

Programs:		
Program: D433 Regional Support Network (RSN) – Public Information		
Description: Contractual services for the provision of consultation, education and public information activities related to mental health services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	15,720	15,720
Program: D434 Regional Support Network (RSN) – Other Direct Service Support Costs		
Description: This program includes direct services that do not fit in any other program category. This budget includes Intensive Tenant Support, Consumer Affairs and Mental Health Forum costs that are necessary to maintain the mental health treatment system.		
Budget:	2013 Budget	2014 Adopted
Expenditures	17,280	17,280
Program: D438 Regional Support Network (RSN) – Ombudsman		
Description: This program represents the costs to provide an independent ombudsman service consistent with RCW 388-865-250 to help consumers and family members resolve conflicts arising during treatment services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	68,448	69,890
Program: D441 Regional Support Network (RSN) – Crisis Services		
Description: Contractual services for the provision of evaluation and treatment of individuals experiencing a mental health related crisis. Crisis services are available on a 24 hour basis and are intended to stabilize the person in crisis, prevent further deterioration and provide immediate treatment and intervention.		
Budget:	2013 Budget	2014 Adopted
Expenditures	2,871,684	1,889,980
Program: D442 Regional Support Network (RSN) – Evaluation & Treatment Services		
Description: Contractual services for the provision of treatment provided in a freestanding, inpatient, residential (non-hospital) facility for medically necessary evaluation and treatment to the individual who would otherwise meet hospital admission criteria. Services are provided for individuals who pose an actual or imminent danger to self, others, or property due to a mental illness or who have experienced a marked decline in their ability to care for themselves due to the onset or exacerbation of a psychiatric disorder. Services may be voluntary or involuntary and funded with both Medicaid and state funding.		
Budget:	2013 Budget	2014 Adopted
Expenditures	4,804,890	4,758,151
Program: D443 Regional Support Network (RSN) – Services In Residential Settings		
Description: Contractual services for specialized rehabilitation service for individuals that can succeed in a residential setting.		
Budget:	2013 Budget	2014 Adopted
Expenditures	891,684	891,684

Programs:		
Program: D444 Regional Support Network (RSN) – Other Outpatient Services		
Description: Contractual services for the provision of other outpatient services not categorized in specific outpatient program that offer individuals appropriate and cost-effective care. Costs can include Brief Intervention Treatment, Day Support, Family Treatment, Group Treatment, Medication Management, High Intensity Treatment, Rehabilitation Case Management and Stabilization Services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	7,981,520	9,965,314
Program: D445 Regional Support Network (RSN) – 3(B) Waiver Services		
Description: Contractual services for the provision of providing Supported Employment services, Respite Care and mental health consumer support through a consumer operated Clubhouse.		
Budget:	2013 Budget	2014 Adopted
Expenditures	354,312	437,568
Program: D451 Regional Support Network (RSN) – Jail Services		
Description: Contractual services for the provision of mental health services for mentally ill offenders while confined in county or city jail. These services are for both adults and juveniles. These services are intended to facilitate transition to mental health services, re-establish disability benefits and access to programs upon offender release from confinement.		
Budget:	2013 Budget	2014 Adopted
Expenditures	451,284	451,284
Program: D453 Regional Support Network (RSN) – Program for Active Community Treatment		
Description: Contractual services for the provision of high intensity programs for community treatment teams. These teams offer services in the community that allow individuals to receive care in a least restrictive environment that allows for successful integration into the community.		
Budget:	2013 Budget	2014 Adopted
Expenditures	882,804	882,804
Program: D454 Regional Support Network (RSN) – Other Direct Service-Pilot Programs		
Description: Contractual services for the provision of promising practices and evidence-based prevention and treatment programs. This budget includes Tribal Services, Children's Evidence-Based Practice and Mental Health Access Project.		
Budget:	2013 Budget	2014 Adopted
Expenditures	733,896	1,183,476
Program: D458 Regional Support Network (RSN) – Project for Assistance in Transition from Homelessness (PATH)		
Description: To provide contractual services under the PATH.		
Budget:	2013 Budget	2014 Adopted
Expenditures	84,480	82,152

Programs:		
Program: D810 Developmental Disabilities – Administration		
Description: This program is responsible for the administration of developmental disability programs. Activities include program planning, budgeting, contracting, monitoring, evaluation and coordination.		
Budget:	2013 Budget	2014 Adopted
Expenditures	480,482	482,651
Program: D830 Developmental Disabilities – Training		
Description: This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.		
Budget:	2013 Budget	2014 Adopted
Expenditures	75,000	65,000
Program: D840 Developmental Disabilities – Community Information		
Description: This program includes costs incurred for activities to inform and/or educate the general public about developmental disabilities and related services. Includes information and referral services, activities aimed at promoting public awareness and involvement, community consultation and capacity building.		
Budget:	2013 Budget	2014 Adopted
Expenditures	15,000	20,000
Program: D862 Developmental Disabilities – Group Supported Employment		
Description: Contractual services for the provision of employment and training opportunities in regular business and industry settings leading to an individual with developmental disabilities being able to secure gainful employment earning a living wage.		
Budget:	2013 Budget	2014 Adopted
Expenditures	237,025	276,388
Program: D864 Developmental Disabilities – Individual Employment		
Description: Contractual services for the provision of placement and follow-up services necessary to help persons with developmental disabilities obtain and continue integrated, living wage employment in the community either in business or industry.		
Budget:	2013 Budget	2014 Adopted
Expenditures	3,234,575	3,238,292
Program: D865 Developmental Disabilities – Technical Assistance Services		
Description: Services for the provision of assessment and consultation to the employment provider, client and their support system to identify and address existing barriers to employment.		
Budget:	2013 Budget	2014 Adopted
Expenditures	56,904	13,000

Programs:		
Program: D867 Developmental Disabilities – Community Access		
Description: Contractual services for the provision of services for people with developmental disabilities aged 62 and older who have retired and choose not to work. Services will assist individuals to participate in activities, events and organizations in the community in ways similar to others of retirement age.		
Budget:	2013 Budget	2014 Adopted
Expenditures	65,232	72,392
Program: D890 Developmental Disabilities – Other Activities		
Description: Contractual services for the provision of an array of Millage funded activities geared toward persons with developmental disabilities that meet requirements of necessary service enhancement, promising practices, or evidence-based programs.		
Budget:	2013 Budget	2014 Adopted
Expenditures	432,000	379,444
Program: D894 Developmental Disabilities – Partnership Projects		
Description: Development of collaborative partnerships with schools districts, employment providers, Division of Vocational Rehabilitation, families, employers and other community collaborators needed to provide the employment supports and services young adults with developmental disabilities require to become employed during the school year until they turn 21.		
Budget:	2013 Budget	2014 Adopted
Expenditures	28,030	43,818
Program: C650 and C654 Housing Community Renewal – Affordable Housing (Fund 1400)		
Description: Preserve and maintain the existing rental and homeowner housing and promote new rental affordable housing stock to low income populations within Thurston County. (State and federal grant contracts, RCW 36.22.178)		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,931,654	1,071,070
Program: C628, C652, C656 Housing Community Renewal – CDBG Public Service, Homeless Housing, Housing & Essential Needs, Consolidated Homeless (Fund 1400)		
Description: Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)		
Budget:	2013 Budget	2014 Adopted
Expenditures	4,349,920	2,544,378
Program: C659 Community Renewal – Community Development Block Grant Programs (Fund 1400)		
Description: Administers State Community Development Block Grant program activities that may include public facilities such as water/wastewater and streets, community centers, homeless shelters, childcare centers, public infrastructure and micro enterprise assistance.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,248,000	450,000

Programs:**Program: C640 and C620 Housing Community Renewal – Administration (Fund 1400)**

Description: Costs associated with overall operation and ensuring state and federal regulatory compliance of the Housing program. Activities include: planning, coordination, contracting, monitoring, financial, data and project management, and staffing activities for meetings.

Budget:	2013 Budget	2014 Adopted
Expenditures	570,712	503,807

Program: C661 CDBG Entitlement (Fund 1400)

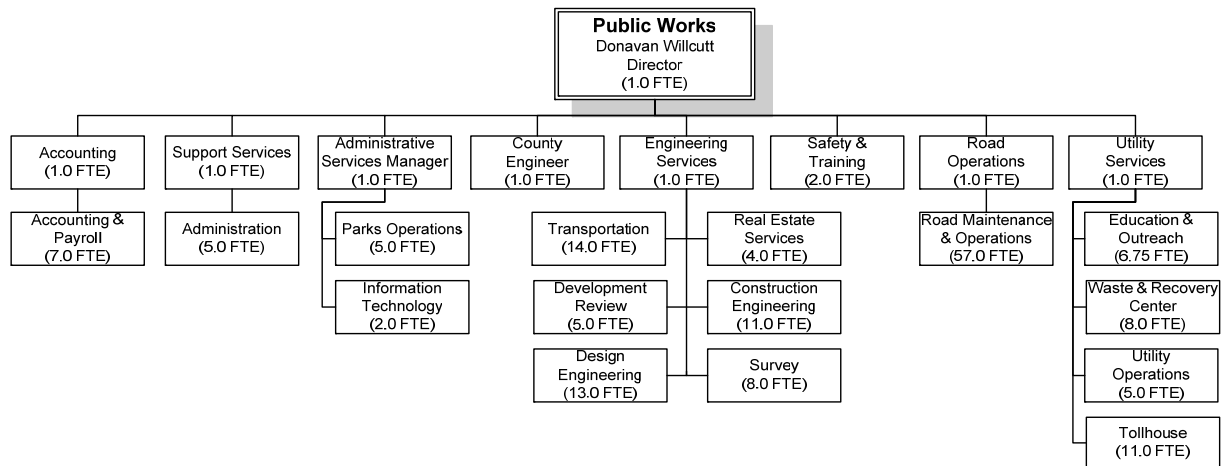
Description: CDBG funds may be used for the support of activities that provide decent housing and suitable living environments and expanded economic opportunities principally for persons of low and moderate income.

Budget:	2013 Budget	2014 Adopted
Expenditures	266,132	833,684

Program: C665 Regional Health & Human Services Council (RHHSC) (Fund 1400)

Description: Thurston County's contribution to RHHSC, a council comprised of elected officials and citizen representatives that provides funding recommendations to the cities of Lacey, Olympia, Tumwater, and Thurston County, to address human service needs in the community.

Budget:	2013 Budget	2014 Adopted
Expenditures	234,000	234,00

Organization:**Vision:**

Developing a safe, sustainable community through innovation.

Mission:

Our team is proud to provide services that improve the quality of life for the people of Thurston County.

Values:

TEAM: We believe in working together as a team—safely, responsibly and productively.

- **Public Service:** We are committed to providing the highest level of service to all Thurston County residents and visitors.
- **Respect:** We believe that respect for the public, the environment, our resources, and our colleagues defines our organization.
- **Innovation:** We believe that no challenge is too great if we work together using innovative methods and ideas.
- **Dedication:** We are dedicated to creating and maintaining safe and cost-effective public works systems for the people of Thurston County.
- **Excellence:** We strive to provide outstanding service by using the county's resources efficiently, while protecting and preserving our environment for generations to come.

2014 Goals:

The accomplishment of the following goals is fiscally constrained by the current economic reality.

- Development Review will continue to deliver permitting services in the most efficient way possible while maintaining excellent customer service.
- Operate and maintain utilities at a high standard meeting all regulatory requirements while providing customers with high quality water and collecting and treating sewage in an environmentally sound manner.
- Construct and maintain a safe, efficient transportation network in an environmentally sound manner that provides ease and safe transport of freight and people throughout the county, taking into account important traffic generators and key destinations.
- Develop and implement strategies and capital projects that encourage bicycling, walking, and other alternate modes of transportation in a safe and efficient manner.
- VUEworks – Continue Public Works divisions roll out of this asset management software. Build on experience with current deployment in Transportation. This is an ongoing, multi-year effort as it involves current data, staff workflows, data acquisition, training, and IT administration time in bringing each asset class online.
- Accounting – VUEworks Related Item – Answering questions on payroll, general ledger accounting, activity code and project accounting. We have already begun discussions on this topic with our accounting staff on more specific aspects of accounting data needs than just the broad scope of support in a combination of Eden, Munis and VUEworks.
- Copier/Wide Format Scanner Replacement – Replacement of one copier and one wide-format scanner, both with leases expiring in 2014. One additional copier needs replaced in order to better fit the needs of assigned users. Consider purchasing rather than leasing as a cost-saving measure of the life of the units.
- Public Works PC/Laptop Deployments – Complete consolidation of our PC/laptop deployments. As a cost saving measure, we have been consolidating former PC/laptop combinations into laptop only deployments during routine 5-year replacement cycles. This is made possible by increases in laptop power and decreases in per unit cost. Portability need is established with managers to qualify for laptop deployments.
- Data storage/Sharepoint – Complete changes in folder structure on our typical Public Works data stores that enhances user access to data. Investigate and identify options to accommodate inter-divisional workflows within currently deployed technology. Continue to leverage Sharepoint, as appropriate, for divisional and individual data.
- Public Works Public Web Site/Social Media – Increase distribution of documents and information relevant to common public requests on our web site. Continue to utilize, and further develop, social media solutions such as Twitter and Blog tools. We are working with staff to update their procedures and practices to accommodate these popular methods of information distribution.
- Training – Offer additional staff training opportunities on topics such as audio/video operation in our conference rooms, common office productivity software, images and image storage, and commonly received questions.

- Display Boards – Based on two requests, investigate the possibility of transitioning daily scheduling display and information items to a digital format, displayed on common area screens. The expectation is to build on existing technology used for conference room scheduling displays.
- Waste and Recovery Center (WARC) Security Cameras – Replace existing cameras to improve coverage, add additional cameras to increase covered areas.
- Provide a Transportation Benefit District (TBD) proposal to the Board of County Commissioners. Work with legislators to change the RCW allowing the local jurisdictions more flexibility in implementation.

2014 Challenges:

- The Zoning Ordinance for the Tilley Campus prohibits any additional impervious surface from being created. If it is not changed, Public Works will not be able to construct a new sand shed in a better location on the property and Central Services will not be able to construct a cover over the three existing above ground fuel tanks.

Mitigation: Public Works staff is working with Planning on getting this changed.

- Development Review is fully funded through permit fees. Since 2009, fees have not been increased. The department has been able to absorb increased expenditures and balance the budget through program modifications and increases in efficiency. However, the budget for 2014 is projected to have a deficit of \$25,000.

Mitigation: Increase Development Review fees by 4% for 2014, which will add a projected \$25,000 to revenues. In addition to the proposed increase in fees, a request has also been made to add an auto adjustment procedure to the fee structure following similar procedures for Land Use and Permitting. This will ensure permit fees keep pace with inflation and the rising costs of providing our services.

- Due to age, use, changes in standards, and chronic lack of funding, much of the county's infrastructure including roads, bridges, and culverts needs to be upgraded and/or replaced. While limited grant money is available, they are very competitive.

Mitigation: The following measures will not totally cover the costs to maintain and enhance our infrastructure; however, below are steps in the right direction:

- Dedicate and train staff to aggressively pursue grants for capital projects
 - Look for opportunities to partner with other agencies, developers, and tribes
 - Implementation of the TBD will help enhance transportation mobility
 - Work with cities on interlocal agreements to collect impact fees toward county roads
- Grand Mound is experiencing a significant amount of interest for development by the Chehalis Tribe and private developers. The water and sewer systems will require upgrades, including the need of a new reservoir immediately.

Mitigation: Review allocation of funding for the Grand Mound capital utilities projects and consider reallocating funds to address the immediate reservoir need and continue working with the Tribe to partner with them on system upgrades. Also, dedicate and train staff to seek funding.

- Listing of additional species as threatened and endangered creates additional requirements for avoidance and/or mitigation for public works projects. This will impact existing and future capital projects. The listings will most likely delay projects, lead to higher design, permitting and construction costs, and will have the potential to make a project unfeasible to complete.
Mitigation: Continue working with regulatory and funding agencies to identify potential impacts on projects so informed decisions can be made as to whether or not the project is feasible to proceed.
- Cancellation of capital projects through cutbacks where funding has been secured and partially spent may result in the county paying back those spent grant funds. This will create additional burden on the road fund.
- Federal funding has a requirement of use it or lose it. Failure to use the funding within a required timeframe may result in loss of funding.
- Inadequate funding for parks operations and maintenance
- Viewworks - Time and prioritization from the staff that manages a particular asset class, as well as available Public Works IT and GeoData staff time, is essential. IT staff cannot implement this software without the workflow, data, and data-needs input from staff responsible for a particular asset class. Available time from routine duties is often limited.

Funds:

The Public Works department operates with a variety of funds.

Road Fund 1190. This fund receives property tax and fuel tax revenues dedicated to road maintenance and improvements.

Parks & Trails Fund 1330. This fund accounts for the administration of parks and trails maintenance and operations, and contract services programs.

Roads Construction in Progress Fund 3010. This fund tracks capital projects for road improvements.

Transportation Impact Fees Fund 3190. This fund collects the Road Fund impact fees received from building permits issued.

Parks Impact Fees Fund 3200. This fund collects the Parks Fund impact fees received from residential building permits issued.

Solid Waste M&O Fund 4030. This fund accounts for the administration of the county's solid waste programs.

Solid Waste Reserves Fund 4040. This fund has four different reserves dedicated to solid waste future expenditures: post closure reserve, transfer station equipment reserve, anticipated expense reserve and future construction reserve.

Boston Harbor Water and Sewer Fund 4200. This fund accounts for the maintenance and operations of the Boston Harbor Water and Wastewater Systems.

Boston Harbor Reserve Fund 4210. This fund accounts for revenues and expenditures of activities related to design and construction of water and sewer utility facilities in Boston Harbor, as well as establishing reserve monies in connection with the operations of the water and sewer system.

Tamoshan/Beverly Beach Sewer Fund 4300. This fund accounts for the maintenance and operations of a wastewater treatment plant for the Tamoshan and Beverly Beach homeowners.

Grand Mound Sewer M&O Fund 4340. This fund accounts for the maintenance and operations of the Grand Mound Wastewater System.

Grand Mound Water M&O Fund 4350. This fund accounts for the maintenance and operations of the Grand Mound Water System.

Tamoshan Water M&O Fund 4400. This fund accounts for the maintenance and operations of the Tamoshan Water System and sewage collection for the Tamoshan residents.

Olympic View M&O Fund 4410. This fund accounts for the maintenance and operations of the wastewater utility in the Olympic View subdivision.

Tamoshan Reserve Fund 4420. This fund accounts for reserve monies in connection with the operations of the Tamoshan/Beverly Beach water and wastewater systems.

Grand Mound Wastewater Capital Reserve Fund 4440. This fund accounts for revenues and expenditures of activities related to design and construction of sewer utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the sewer system.

Grand Mound Water Capital Reserve Fund 4450. This fund accounts for revenues and expenditures of activities related to design and construction of water utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the water system.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	174.00	172.75	172.75	171.75
Expenditures				
Personnel	14,167,764	15,584,769	9,004,496	15,420,469
Internal Services	8,719,917	9,592,524	5,644,544	9,267,900
Professional Services	14,203,608	16,032,989	8,198,851	18,217,896
Operating Costs	4,510,100	6,546,414	2,797,516	6,293,731
Debt Services	17,014	18,089	11,800	14,337
Capital Expenses	7,377,494	15,425,103	3,908,085	10,585,284
Transfers to Other County Funds	3,427,522	3,510,140	983,648	6,256,511
Department Total	52,423,420	66,710,028	30,548,941	66,056,128

EXPENDITURE BY FUND

Roads & Transportation	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	9,154,588	10,548,325	6,193,314	10,425,047
Internal Services	6,525,455	7,034,791	4,541,475	6,906,082
Professional Services	1,999,228	2,778,477	965,868	3,252,980
Operating Costs	2,824,210	4,388,405	1,939,014	4,113,180
Debt Services	17,014	17,004	11,800	14,337
Capital Expenses	2,212,367	3,505,864	997,444	522,342
Transfers to Other County Funds	1,991,063	1,829,224	981,648	1,915,357
Fund Total	24,723,926	30,102,090	15,630,563	27,149,325

Parks and Trails	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	477,925	0	0	0
Internal Services	163,703	0	0	0
Professional Services	79,831	0	0	0
Operating Costs	91,180	0	0	0
<i>Fund Total</i>	812,639	0	0	0

Construction in Progress	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	1,190,478	1,605,135	756,136	1,499,459
Internal Services	152,797	264,510	180,133	289,998
Professional Services	166,080	309,152	147,526	653,554
Operating Costs	26,690	11,000	35,965	347
Capital Expenses	3,913,199	10,644,713	2,784,587	5,813,293
<i>Fund Total</i>	5,449,243	12,834,510	3,904,348	8,256,651

Solid Waste M&O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	2,657,948	2,546,278	1,557,285	2,516,279
Internal Services	1,449,840	1,830,057	635,720	1,681,412
Professional Services	11,674,198	12,377,950	6,935,511	13,681,950
Operating Costs	1,087,672	1,087,230	566,381	1,127,830
Capital Expenses	289,499	700,000	46,746	3,116,736
Transfers to Other County Funds	997,400	881,778	0	864,143
<i>Fund Total</i>	18,156,557	19,423,293	9,741,643	22,988,350

Solid Waste Reserve for Closure	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	177,925	264,330	158,738	343,677
Internal Services	74,120	111,334	54,841	58,736
Professional Services	104,205	343,000	51,003	407,750
Operating Costs	94,948	558,845	60,600	534,845
Capital Expenses	269,305	405,000	49,423	1,029,985
Transfers to Other County Funds	22,959	335,738	0	2,785,911
Fund Total	743,462	2,018,247	374,606	5,160,904

Boston Harbor Water/Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	145,027	188,880	99,409	189,460
Internal Services	72,746	65,218	43,045	55,833
Professional Services	18,976	25,730	12,530	26,385
Operating Costs	55,717	72,001	38,155	79,763
Transfers to Other County Funds	5,000	5,000	0	20,000
Fund Total	297,466	356,829	193,139	371,441

Boston Harbor Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	0	0	1,395	0
Internal Services	1,664	1,435	957	1,243
Professional Services	7,209	0	9,803	0
Operating Costs	3,136	130,100	4,095	144,650
Fund Total	12,009	131,535	16,249	145,893

Tamoshan/Beverly Beach Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	64,013	59,117	39,686	58,627
Internal Services	29,631	29,557	19,676	28,633
Professional Services	17,364	18,587	14,849	17,869
Operating Costs	24,195	40,630	15,275	39,541
Transfers to Other County Funds	1,600	1,600	0	10,000
<i>Fund Total</i>	136,803	149,491	89,486	154,670

Grand Mound Wastewater	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	141,832	234,130	126,302	242,927
Internal Services	119,654	127,106	84,915	128,265
Professional Services	59,469	127,267	56,543	134,273
Operating Costs	226,013	144,248	107,187	169,063
Capital Expenses	0	6,556	0	6,958
Transfers to Other County Funds	200,636	199,800	0	250,000
<i>Fund Total</i>	747,604	839,107	374,946	931,486

Grand Mound Water	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	77,168	93,630	48,976	102,372
Internal Services	74,543	82,705	53,851	80,100
Professional Services	5,303	33,496	2,640	16,600
Operating Costs	60,698	60,071	23,322	60,844
Debt Services	0	1,085	0	0
Capital Expenses	6,843	6,842	0	6,842
Transfers to Other County Funds	206,864	255,000	0	399,100
<i>Fund Total</i>	431,419	532,829	128,789	665,858

Tamoshan Water/Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	23,807	29,846	16,169	28,152
Internal Services	21,431	21,698	13,856	19,481
Professional Services	2,653	6,231	1,720	7,646
Operating Costs	11,591	17,748	6,599	19,065
Transfers to Other County Funds	0	0	0	10,000
<i>Fund Total</i>	59,482	75,523	38,344	84,344

Olympic View Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	4,419	15,098	3,141	14,469
Internal Services	8,426	8,439	5,626	6,935
Professional Services	10,741	3,210	858	9,000
Operating Costs	1,902	4,536	923	4,603
Capital Expenses	0	2,128	0	2,128
Transfers to Other County Funds	2,000	2,000	2,000	2,000
<i>Fund Total</i>	27,488	35,411	12,549	39,135

Tamoshan Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	42,717	0	574	0
Internal Services	11,464	5,391	3,594	6,779
Professional Services	325	0	0	0
Operating Costs	0	3,200	0	0
Capital Expenses	633,814	50,000	29,885	0
<i>Fund Total</i>	688,320	58,591	34,053	6,779

Grand Mound Wastewater Capital Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	8,571	0	3,371	0
Internal Services	7,346	8,050	5,367	2,702
Professional Services	58,027	9,889	0	9,889
Operating Costs	0	18,500	0	0
Capital Expenses	52,468	77,000	0	60,000
<i>Fund Total</i>	126,412	113,439	8,738	72,591

Grand Mound Water Capital Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	1,347	0	0	0
Internal Services	7,099	2,233	1,489	1,701
Operating Costs	2,146	9,900	0	0
Capital Expenses	0	27,000	0	27,000
<i>Fund Total</i>	10,592	39,133	1,489	28,701

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Roads/Transportation	26,595,991	29,306,777	14,314,037	25,982,542
Parks and Trails	815,347	0	0	0
Construction in Progress	5,995,190	12,248,716	2,478,259	7,623,172
Transportation Impact Fees	0	1,306,000	194,542	500,000
Parks Impact Fees	0	318,000	76,726	250,000
Solid Waste M&O	21,643,448	19,483,243	11,182,817	21,777,899
Solid Waste Reserve for Closure	964,917	881,778	4,378	866,248
Boston Harbor Water/Sewer	360,127	377,001	170,494	386,621
Boston Harbor Reserve	7,855	10,000	1,260	25,006
Tamoshan/Beverly Beach Sewer	152,418	157,537	72,456	165,898
Grand Mound Sewer	838,333	760,251	382,069	847,873
Grand Mound Water	558,016	536,913	244,383	605,951
Tamoshan Water/Sewer	93,679	94,736	47,914	95,310
Olympic View Sewer	27,422	29,955	4,697	31,358
Tamoshan Reserve	686,707	51,750	29,921	20,579
Grand Mound Wastewater Capital Reserve	123,476	79,400	1,301	62,523
Grand Mound Water Capital Reserve	1,189	28,260	524	28,486
Grand Mound Debt	657,500	904,800	0	849,100
<i>Department Total</i>	59,521,614	66,575,117	29,205,778	60,118,566

REVENUE BY FUND

Roads & Transportation	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	17,214,851	17,272,929	9,226,986	17,693,974
Fees and Licenses	1,081,248	1,750,197	685,435	1,708,022
From Other Funds	21,580	841,912	66,113	756,950
Intergovernmental Revenue	5,114,896	5,001,805	2,720,197	4,876,990
Misc Revenue	688,181	365,318	901,246	255,600
Grants	2,475,235	4,074,616	714,060	691,006
Fund Total	26,595,991	29,306,777	14,314,037	25,982,542

Parks and Trails	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	258,611	0	0	0
From Other Funds	466,769	0	0	0
Misc Revenue	44,970	0	0	0
Grants	44,997	0	0	0
Fund Total	815,347	0	0	0

Construction in Progress	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	548,228	0	69,935	0
From Other Funds	2,633,385	3,250,000	1,555,573	914,172
Misc Revenue	21,078	10,000	8,895	0
Grants	2,792,499	8,988,716	843,856	6,709,000
Fund Total	5,995,190	12,248,716	2,478,259	7,623,172

Transportation Impact Fees	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	0	1,306,000	194,437	500,000
Misc Revenue	0	0	105	0
Fund Total	0	1,306,000	194,542	500,000

Parks Impact Fees	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	0	318,000	76,684	250,000
Misc Revenue	0	0	42	0
Fund Total	0	318,000	76,726	250,000

Solid Waste M&O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	20,865,840	18,920,833	11,047,718	18,940,541
From Other Funds	22,959	335,738	0	2,811,855
Misc Revenue	313,176	29,192	28,510	25,503
Grants	441,473	197,480	106,588	0
Fund Total	21,643,448	19,483,243	11,182,817	21,777,899

Solid Waste Reserve for Closure	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	964,917	881,778	0	866,248
Misc Revenue	0	0	4,378	0
Fund Total	964,917	881,778	4,378	866,248

Boston Harbor Water/Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	351,031	375,501	169,271	383,565
From Other Funds	0	0	0	1,556
Misc Revenue	6,628	1,500	1,223	1,500
Grants	2,468	0	0	0
Fund Total	360,127	377,001	170,494	386,621

Boston Harbor Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	5,000	5,000	0	20,006
Misc Revenue	2,855	5,000	1,260	5,000
Fund Total	7,855	10,000	1,260	25,006

Tamoshan/Beverly Beach Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	151,086	156,237	72,108	164,050
From Other Funds	0	0	0	548
Misc Revenue	1,332	1,300	348	1,300
Fund Total	152,418	157,537	72,456	165,898

Grand Mound Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	812,165	727,711	371,978	813,823
From Other Funds	0	0	0	1,510
Misc Revenue	16,902	32,540	10,091	32,540
Grants	9,266	0	0	0
Fund Total	838,333	760,251	382,069	847,873

Grand Mound Water	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	525,182	507,023	233,747	574,912
From Other Funds	0	0	0	1,149
Misc Revenue	32,834	29,890	10,637	29,890
Fund Total	558,016	536,913	244,383	605,951

Tamoshan Water/Sewer Collection	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	92,497	93,736	47,415	93,991
From Other Funds	0	0	0	319
Misc Revenue	1,182	1,000	499	1,000
Fund Total	93,679	94,736	47,914	95,310

Olympic View Sewer	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	26,956	28,955	4,493	30,303
From Other Funds	0	0	0	55
Misc Revenue	465	1,000	204	1,000
Fund Total	27,422	29,955	4,697	31,358

Tamoshan Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	686,565	51,600	29,885	20,429
Misc Revenue	142	150	36	150
Fund Total	686,707	51,750	29,921	20,579

Grand Mound Wastewater Capital Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	121,022	77,000	0	60,123
Misc Revenue	2,454	2,400	1,301	2,400
Fund Total	123,476	79,400	1,301	62,523

Grand Mound Water Capital Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	27,000	0	27,226
Misc Revenue	1,189	1,260	524	1,260
Fund Total	1,189	28,260	524	28,486

Grand Mound Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	657,500	904,800	0	849,100
Fund Total	657,500	904,800	0	849,100

Roads & Transportation

Programs:		
Program: R010, R012 & R015 Administration		
Description: This division provides overall management of the department, personnel, clerical, accounting and IT support.		
Budget:	2013 Budget	2014 Adopted
Expenditures	5,598,534	5,615,037
Program: R141-R146 Construction in Progress (Fund 3010)		
Description: The Roads Capital Construction Fund manages capital projects and supporting grants. All roads capital projects are represented in this fund and all phases of a project are reflected including right of way, survey, design, engineering and construction.		
Budget:	2013 Budget	2014 Adopted
Expenditures	12,834,510	8,256,651
Program: R017, R052, R120, R124, R130 Engineering Services		
Description: Design engineering, right of way, survey, emergency road repairs and construction inspection support. This is the operations side of projects that are not reflected in the capital budget.		
Budget:	2013 Budget	2014 Adopted
Expenditures	2,529,163	2,664,010
Program: R121 Engineering Capital		
Description: This program is for any capital projects done by the Public Works engineering team that do not pertain to any of the other department funds. NOTE: For 2013 there is one project included in this program, Woodland Creek Sanitary Sewer. This project is near closeout which is the reason for the large budget change.		
Budget:	2013 Budget	2014 Adopted
Expenditures	3,701,038	32,508
Program: R135, R150, R155, R160, R165, R170 - R175, R180, R200, R205, R210, R220, R230 Roads Operations		
Description: This program tracks maintenance of the county road system. Activities include the following: roadway, bridge and drainage maintenance; vegetation management; traffic operations; and emergency response.		
Budget:	2013 Budget	2014 Adopted
Expenditures	16,444,226	17,172,140

Programs:**Program: R250, R252 Development Review****Description:** Review and inspection to ensure that roads in new developments meet county standards.

Budget:	2013 Budget	2014 Adopted
Expenditures	653,684	633,352

Program: R122 Rural Community Support Program		
Description: This program is for the de-federalized dollars that we spend for work done in cities and towns in Thurston County to get additional money on capital projects from the federal government.		
Budget:	2013 Budget	2014 Adopted
Expenditures	288,509	0

Parks & Trails**Programs:****Program: R802 – R806 & R971 Parks Maintenance & Capital****Description:** Maintenance and repair of park buildings, grounds, and equipment, as well as major maintenance program for park facilities and contracted services provided to Central Services and Stormwater.

Budget:	2013 Budget	2014 Adopted
Expenditures	886,936	1,032,278

Solid Waste**Programs:****Program: W002-W003, W007-W009, W020, W057, W120 Solid Waste Administration (Fund 4030)****Description:** These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.

Budget:	2013 Budget	2014 Adopted
Expenditures	3,186,456	2,863,266

Programs:**Program: W021 Solid Waste General Recycling Administration**

Description: This program coordinates waste reduction and recycling activities throughout the county and with other departments and agencies including private companies, haulers and contract-service providers. The staff in this program participates in workshops through the Washington State Recycling Association and Department of Ecology, and attend various conferences.

Budget:	2013 Budget	2014 Adopted
Expenditures	69,882	59,843

Program: W050 Solid Waste Capital Facilities Projects

Description: This program provides for the construction activities as identified in the Capital Facilities Plan project. Costs include administration, design and engineering, outside professional assistance, and construction.

Budget:	2013 Budget	2014 Adopted
Expenditures	470,906	1,207,757

Program: W051 Comprehensive Plan

Description: This program currently covers the ongoing maintenance of the Solid Waste Comprehensive Plan.

Budget:	2013 Budget	2014 Adopted
Expenditures	67,369	131,610

Program: W052 Regional Solid Waste

Description: As with general recycling administration, this fund provides for the continued coordination with other jurisdictions, the solid waste coordinator, and participation in meetings and events.

Budget:	2013 Budget	2014 Adopted
Expenditures	38,159	22,057

Program: W053 Rates Review and Analysis

Description: Work associated with annual review of rates.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,369	4,155

Program: W054 Household Curbside

Description: This program administers the countywide curbside recycling program for households. County responsibilities include promotion and public education, data collection and evaluation, and general oversight. The provision to provide for collection of recyclable materials from residences in rural and urban areas is mandated under RCW 70.95, Section 7(b) (i) and in our Solid Waste Management Plan.

Budget:	2013 Budget	2014 Adopted
Expenditures	60,695	62,035

Programs:**Program: W055 Moderate Risk Waste**

Description: This program includes Solid Waste staff time associated with general planning and information of hazardous waste not directly associated with the county's HazoHouse and WasteMobile collection programs. This includes policy or regulatory development that affects solid waste, such as disposal of fluorescent lights, home electronics and computer monitors, and latex and oil-based paint.

Budget:	2013 Budget	2014 Adopted
Expenditures	6,000	6,000

Program: W150 Waste and Recovery Center (WARC) Maintenance

Description: This program provides for ongoing maintenance of WARC buildings, roadways, minor equipment, and general operational tasks.

Budget:	2013 Budget	2014 Adopted
Expenditures	416,240	364,472

Program: W151 Dog Park Maintenance

Description: This program covers any costs associated with maintaining the dog park at the Thurston County Waste and Recovery Center.

Budget:	2013 Budget	2014 Adopted
Expenditures	53,500	38,500

Program: W175 Transfer Station Operations

Description: This program provides for the disposal and long-haul contract with Allied/Rabanco Disposal Company and the management of that contract.

Budget:	2013 Budget	2014 Adopted
Expenditures	10,988,753	13,139,045

Program: W177 Blue Box Program

Description: This program provides for the service of the existing drop box recycling locations and administration of the contract. Currently there are three sites, including the site at the WARC. These sites provide self-haul recycling opportunities for residents not participating in curbside collection or for those who have excess material.

Budget:	2013 Budget	2014 Adopted
Expenditures	42,000	42,000

Program: W178 Yard Debris Facility and Operations

Description: This program provides for the administration and operation of the county's yard waste collection facility located at the WARC. A private vendor operates the site.

Budget:	2013 Budget	2014 Adopted
Expenditures	774,405	1,624,619

Programs:		
Program: W179 Recycle Center Operations		
Description: This program includes operation of the WARC recycling center operations, including contract administration, staffing of the facility, maintenance and hauling of material for processing.		
Budget:	2013 Budget	2014 Adopted
Expenditures	38,200	38,200
Program: W200 WARC Tollhouse Operations		
Description: This program provides for tollhouse activities at the WARC.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,214,125	1,250,739
Program: W201 Rainier Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Rainier drop box site.		
Budget:	2013 Budget	2014 Adopted
Expenditures	96,741	159,255
Program: W202 Rochester Tollhouse Operations		
Description: This program provides for tollhouse activities and site maintenance at the Rochester drop box site.		
Budget:	2013 Budget	2014 Adopted
Expenditures	197,694	225,295
Program: W205 HazoHouse Moderate Risk Waste Collection Facility		
Description: This program provides for the county's Household Moderate Risk Waste collection facility located at the WARC. HazoHouse accepts hazardous waste from residents and also small quantity generators (commercial establishments) that are conditionally exempt from hazardous waste regulations.		
Budget:	2013 Budget	2014 Adopted
Expenditures	470,109	469,626
Program: W206 Mobile Hazardous Waste Program (The WasteMobile)		
Description: The WasteMobile provides convenient collection of household hazardous waste to underserved portions of the county and provides an opportunity to distribute toxic waste reduction information and education.		
Budget:	2013 Budget	2014 Adopted
Expenditures	32,823	27,963
Program: W250 Community Litter Program		
Description: The Community Litter Program is a recommended program under Title 70 RCW: Public Health and Safety, Section 70.93.200. It is administered through the Solid Waste Division of the County Public Works Department.		
Budget:	2013 Budget	2014 Adopted
Expenditures	132,961	133,610

Programs:		
Program: W302 Commercial Waste		
Description: The Commercial Waste Assistance Program provides technical assistance to businesses interested in reducing waste and improving recycling including food waste recycling. Funds also provide for development and distribution of brochures and continued support of the built green efforts in Thurston County.		
Budget:	2013 Budget	2014 Adopted
Expenditures	92,329	110,501
Program: W303 School Recycling		
Description: The School Recycling Program provides outreach to schools, with presentations to classrooms, tours of the WARC, technical assistance and printing and distribution of the environmental education guide.		
Budget:	2013 Budget	2014 Adopted
Expenditures	167,007	144,440
Program: W304 In-House Recycling		
Description: The In-House Recycling Program provides for employee education, development of new policies and programs, and collection of recyclables within county facilities, including promotion of the county's Sustainability Policy, which includes a focus on less-toxic substances and environmentally responsible suppliers.		
Budget:	2013 Budget	2014 Adopted
Expenditures	172,742	118,202
Program: W305 Solid Waste Public Outreach Program		
Description: This program includes the publication of <i>Talkin' Trash</i> twice yearly, maintenance of the county's WasteLine, and other community activities such as outreach at the Thurston County Fair. Also included in this program are the development and distribution of various waste reduction/recycle brochures, DEX brown pages, and the <i>Waste-Not Guide</i> . The program also includes master recycler training and coordination and support for the county's reuse/resale web site: 2good2toss.com .		
Budget:	2013 Budget	2014 Adopted
Expenditures	337,652	465,514
Program: W308 & W311 Solid Waste Organics Management		
Description: The Organics Management Program provides outreach activities, training, workshops, bin sales and education campaigns to encourage organics management. It also includes activities such as Food to Flowers (school food waste composting project), and the development of a Food Waste Pilot Program.		
Budget:	2013 Budget	2014 Adopted
Expenditures	295,176	115,410
Program: W313 School Technical Assistance		
Description: This program is technical assistance on the actual collection and disposal of garbage to help schools reduce outgoing waste.		
Budget:	2013 Budget	2014 Adopted
Expenditures	0	164,236

Programs:**Program: Landfill Post-Closure Maintenance (Fund 4040)**

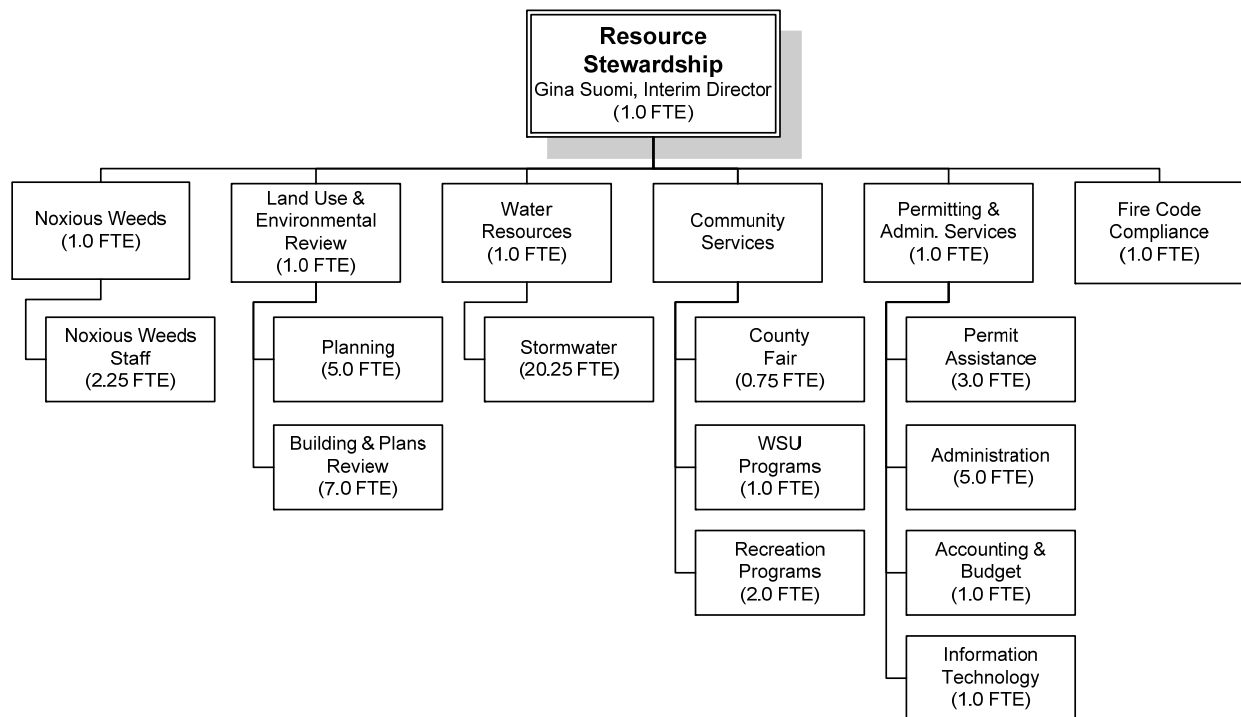
Description: Provides statutorily mandated reserve fund for 30-year maintenance following the date the landfill is closed and to accumulate reserves for anticipated expense, transfer station equipment replacement, and future construction.

Budget:	2013 Budget	2014 Adopted
Expenditures	2,018,247	3,474,993

Water and Sewer Utilities**Programs:****Program: Water and Sewer Utilities (Combined)**

Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Olympic View and Grand Mound water and sewer utilities at the standards enforced by the Washington State Department of Health (for water) and the Washington State Department of Ecology (for sewer). The program also includes current capital projects and reserve funds for future capital projects in each utility.

Budget:	2013 Budget	2014 Adopted
Expenditures	4,001,644	4,186,809

Organization:**Mission:**

To enhance public health, safety, environmental protection and sustainable development, with an integrated community education and engagement process.

2014 Goals:

- Support those elements of the Thurston County Strategic Plan that fall within the department's purview.
- Continue to provide careful and timely analysis and review of land use applications submitted to Thurston County.
- Provide leadership to ensure that the county remains compliant with its National Pollution Discharge Elimination System (NPDES) permit.
- Provide coordination and leadership for the updating of land use regulations, the development code and road standards to incorporate Low Impact Development (LID) standards as required by the NPDES permit.
- Collaborate with Central Services to identify appropriate permanent facilities for WSU Thurston County Extension and the Noxious Weed Unit.
- Collaborate with Human Resources to develop an appropriate approach to staffing capacity to enable the control of noxious and invasive aquatic plants.
- Collaborate with Public Health and Social Services to develop a fiscally sustainable model for Specialized Recreation Services.
- Develop a fiscal and operational model that enables the Thurston County Fair to thrive.

2014 Challenges:

Fiscal Sustainability: In order to meet a number of the goals outlined above, the department will need to continue to identify options for cost savings and new revenue streams. A number of the unit's in the department, including Recreation, WSU Extension and the fair all have significant budget challenges. Given the budget challenges the county is facing, creating staffing capacity to update codes to meet NPDES permit requirements for LID standards, while continuing to provide thorough and timely review on permit applications will be difficult.

Updating Assessment Rates for Noxious Weeds and Stormwater: Both units have assessment rates that expire in 2014. Staff will need to undertake a thorough analysis of the requirements for both units and develop a rate proposal for 2015 and beyond. This proposal will need to be shared with the public and reviewed by the Board of County Commissioners before it can be considered for adoption.

Staff Continuity: With the departure of three key staff members in the budget and administrative area, bringing in new staff and getting them comfortable with their responsibilities will take some effort.

Compliance: Moving from a reactive to a proactive position on environmental and building compliance issues will take a focused effort.

Changes from 2013 Budget:

Two administrative and accounting positions were reclassified and payroll allocations changed in 2014. These changes result in increased budget and accounting support for all divisions of Resource Stewardship. In addition, a policy level request proposing the reclassification of the Deputy Director position to a Permit Assistance Center (PAC) Supervisor will provide additional support at the PAC counter. Overall these proposals result in salary savings to Land Use and Permitting. With these adjustments, salary and benefits reductions to this fund are approximately 42,000.

Building Permit activity is recovering slightly, resulting in stronger revenues and an increase in the division's fund balance. The department estimates beginning 2014 with a fund balance that covers 2.5 months of expenses.

The sustainability of the Fair, operating under the current model, remains a question. The department estimates that the Fair will begin 2014 with no fund balance.

Options for Specialized Recreation programs were reviewed with Public Health and Social Services. No alternative funding sources were identified. The department is proposing that the Program Manager position be extended in 2014. A separate policy level request has been brought forward proposing a 10% reduction of the general fund and the millage fund contributions to this program. As a result of these proposed reductions, the program's focus will be on the programs held throughout the year for developmentally disabled clients. This does eliminate summer day camps and temporary staffing hired for these programs.

Changes for 2014 from 2013 – Stormwater Utility Fund 4060

In 2014, three notable program activities will be increased to meet the additional requirements of the National Pollutant Discharge Elimination System (NPDES) permit. These activities include, drafting development codes that require the use of Low Impact Development practices, meeting the increased permit conditions for the new 2013-2018 NPDES Permit and complying with the new permit condition for an expanded regulated boundary.

The work associated with changing the development codes includes a prescriptive process that identifies special interest groups, which must be included in the code revision process. In addition, the code revision work includes the updating the 2009 Drainage Manual.

In addition, 2014 is the last year of a five-year (2010-2014) Stormwater Utility rate ordinance. Staff will complete a review of the future activities to determine the adequacy of the rates. After which a recommendation on the 2015 through 2019 Stormwater Rates will be brought forward.

Funds:

The majority of the units making up Resource Stewardship operate as fee-based enterprise funds. Revenues are generated by service fees, including building and land use permits, and special revenue assessments. The WSU Extension and Recreation programs receive General Fund support. Recreation also is supported by other county funds.

WSU Extension Fund 0010. This fund engages people, organizations and communities to advance knowledge, economic well-being and quality of life by fostering inquiry, learning, and the application of research.

Thurston County Fair Fund 1030. This is a special revenue fund which supports a five-day county fair and off-season events, facility rentals and an RV storage operation.

Thurston County Recreation Fund 1320. This is a special revenue fund which provides adult, children and special needs recreational opportunities within the county and is supported by program fees, General Fund and grants.

Noxious Weed Control Fund 1350. This is a special revenue assessment fund established to educate, consult and help landowners to protect lands from the impact of invasive noxious weeds.

Long Lake LMD Fund 1720. This is a special revenue fund established to provide a long-term vegetation management program and employ best management practices based on environmental safety and efficacy that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Long Lake.

Lake Lawrence LMD Fund 1740. This is a special revenue fund established to provide a long-term vegetation management program and educate the LMD on water quality and lake management issues that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Lake Lawrence.

Basin Planning and Enhancement Projects Fund 1780. This is a special revenue fund established to account for grant activity related to water quality.

Storm and Surface Water Utility Fund 4060. This enterprise fund is supported by dedicated revenue assessment that enables storm water management and water quality improvements through programs such as the administration of the Drainage Design and Erosion Control Manual, education and outreach, water quality and quantity monitoring, facility inspection and maintenance, drainage infrastructure mapping and illicit discharge detection elimination and planning and coordinating compliance with the county's National Pollution Discharge Elimination System permit.

Storm and Surface Water Capital Fund 4070. This enterprise fund was established to support storm water capital facilities projects that provide local flood reduction, habitat and water quality improvement. Revenue is provided through operating transfers from the Storm and Surface Water Utility Fund.

Land Use and Permitting Fund 4124. This fund supports the review of land use proposals and building permit applications to ensure compliance with Thurston County Codes and operates as a fee-based enterprise fund with General Fund support for non-permit related technical assistance, Code Compliance, and administrative support for the Boundary Review Board and the Historic Commission.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	57.00	55.25	55.25	54.25
Expenditures				
Personnel	5,189,555	5,407,564	3,255,765	5,375,094
Internal Services	2,855,915	3,410,068	1,642,772	3,377,140
Professional Services	955,441	1,784,648	515,504	1,517,713
Operating Costs	521,594	750,317	438,774	823,960
Debt Services	20,222	12,609	7,331	8,156
Capital Expenses	319,297	1,086,000	105,215	957,500
Transfers to Other County Funds	946,301	920,000	460,000	970,000
Department Total	10,808,325	13,371,206	6,425,360	13,029,563

EXPENDITURES BY FUND

General Fund – WSU Extension	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	125,495	107,704	69,199	105,158
Internal Services	113,290	140,924	93,398	105,338
Professional Services	97,363	104,590	45,861	104,590
Operating Costs	29,088	28,360	13,048	25,360
Debt Services	3,574	3,032	2,224	3,032
<i>Fund Total</i>	368,811	384,610	223,729	343,478

Fair	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	254,292	220,923	115,625	210,596
Internal Services	123,624	131,447	124,332	132,809
Professional Services	53,868	63,500	51,030	63,500
Operating Costs	91,014	92,930	65,885	99,690
<i>Fund Total</i>	522,798	508,800	356,872	506,595

Recreation Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	198,239	234,354	136,190	186,365
Internal Services	82,181	80,449	53,585	78,681
Professional Services	8,514	9,900	2,160	5,500
Operating Costs	49,773	47,610	23,999	20,000
<i>Fund Total</i>	338,707	372,313	215,934	290,546

Noxious Weed	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	355,222	380,529	245,139	393,512
Internal Services	110,240	137,078	59,737	119,772
Professional Services	14,523	11,898	13,933	11,898
Operating Costs	32,750	42,119	23,274	42,119
Capital Expenses	0	6,000	0	6,000
Fund Total	512,735	577,624	342,083	573,301

Long Lake LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	40,109	37,588	28,574	50,008
Internal Services	34,747	19,462	7,840	29,087
Professional Services	59,749	221,950	97,697	209,150
Operating Costs	2,818	10,275	2,074	14,500
Fund Total	137,423	289,275	136,185	302,745

Lake Lawrence LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	22,818	30,593	12,294	23,741
Internal Services	7,376	10,151	6,204	4,854
Professional Services	65,599	51,150	45,183	55,150
Operating Costs	904	2,600	941	2,922
Fund Total	96,697	94,494	64,622	86,667

Basin Planning & Enhancement Projects	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	84,984	33,944	8,941	24,779
Internal Services	4,612	25,000	8,661	25,000
Professional Services	11,299	158,950	18,845	240,200
Operating Costs	200	32,097	22	5,200
Capital Expenses	0	800,000	0	400,000
<i>Fund Total</i>	101,094	1,049,991	36,468	695,179

Storm & Surface Water Utility	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	1,747,537	1,908,997	1,156,434	2,039,823
Internal Services	1,233,327	1,816,327	602,802	1,807,738
Professional Services	189,478	428,550	85,514	499,850
Operating Costs	249,801	342,900	255,801	495,243
Debt Services	22	15	17	15
Capital Expenses	0	117,000	93,852	55,000
Transfers to Other County Funds	946,301	920,000	460,000	970,000
<i>Fund Total</i>	4,366,466	5,533,789	2,654,420	5,867,669

Storm & Surface Water Capital	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	82,784	70,700	60,719	32,772
Internal Services	145,033	69,982	37,725	79,223
Professional Services	348,005	592,000	110,880	234,500
Operating Costs	4,199	3,950	0	450
Capital Expenses	319,297	158,000	11,363	491,500
<i>Fund Total</i>	899,318	894,632	220,687	838,445

Land Use & Permitting	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	2,278,074	2,382,232	1,422,650	2,308,340
Internal Services	1,001,486	979,248	648,489	994,638
Professional Services	107,043	142,160	44,400	93,375
Operating Costs	61,048	147,476	53,731	118,476
Debt Services	16,626	9,562	5,090	5,109
Capital Expenses	0	5,000	0	5,000
<i>Fund Total</i>	3,464,276	3,665,678	2,174,360	3,524,938

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund – WSU Extension	184,605	158,215	76,868	155,008
Fair	465,901	506,800	405,921	519,924
Recreation Services	318,272	344,877	270,155	244,635
Noxious Weed	532,578	506,330	249,493	524,643
Long Lake LMD	184,417	165,350	102,116	165,648
Lake Lawrence LMD	90,915	92,100	61,074	92,150
Basin Planning & Enhancement Projects	99,221	1,050,041	36,092	695,391
Storm & Surface Water Utility	4,958,806	5,213,912	4,781,049	5,490,140
Storm & Surface Water Capital	1,123,469	925,000	464,276	1,148,386
Land Use & Permitting	3,782,949	3,792,181	2,555,180	3,654,923
Department Total	11,741,133	12,754,806	9,002,225	12,690,848

REVENUE BY FUND

General Fund – WSU Extension	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	142,911	150,215	73,692	147,008
Misc Revenue	8,383	8,000	3,176	8,000
Grants	33,310	0	0	0
Fund Total	184,605	158,215	76,868	155,008

Fair	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	15,000	50,000	50,000	95,000
Fees and Licenses	113,319	124,000	108,751	113,000
From Other Funds	35,298	25,000	18,100	3,124
Intergovernmental Revenue	36,815	35,000	38,577	35,000
Misc Revenue	265,469	272,800	190,493	273,800
Fund Total	465,901	506,800	405,921	519,924

Recreation Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	30,000	30,000	0	27,000
Fees and Licenses	280,210	291,077	250,912	204,700
From Other Funds	0	0	0	2,935
Misc Revenue	8,062	23,800	19,242	10,000
Fund Total	318,272	344,877	270,155	244,635

Noxious Weed	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	96,959	65,228	13,488	75,265
From Other Funds	0	0	0	3,276
Intergovernmental Revenue	568	370	0	370
Misc Revenue	412,466	414,803	235,260	414,803
Grants	22,585	25,929	744	30,929
Fund Total	532,578	506,330	249,493	524,643

Long Lake LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	0	298
Misc Revenue	184,417	165,350	102,116	165,350
Fund Total	184,417	165,350	102,116	165,648

Lake Lawrence LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	0	200
Misc Revenue	90,915	92,100	61,074	91,950
Fund Total	90,915	92,100	61,074	92,150

Basin Planning & Enhancement Projects	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	0	212
Misc Revenue	101	50	5,090	0
Grants	99,120	1,049,991	31,002	695,179
Fund Total	99,221	1,050,041	36,092	695,391

Storm & Surface Water Utility	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	91,040	131,188	23,741	61,000
From Other Funds	0	0	0	15,311
Misc Revenue	4,839,478	5,068,924	4,749,260	5,413,829
Grants	28,288	13,800	8,048	0
Fund Total	4,958,806	5,213,912	4,781,049	5,490,140

Storm & Surface Water Capital	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	920,000	920,000	460,000	970,663
Misc Revenue	7,653	5,000	4,276	7,500
Grants	195,816	0	0	170,223
Fund Total	1,123,469	925,000	464,276	1,148,386

Land Use & Permitting	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	906,135	986,681	493,342	887,681
Fees and Licenses	2,872,251	2,802,000	2,058,773	2,733,200
From Other Funds	0	0	0	30,542
Misc Revenue	4,562	3,500	3,065	3,500
Fund Total	3,782,949	3,792,181	2,555,180	3,654,923

Washington State University (WSU) Extension

Programs:

Program: B500 WSU Extension - Administration

Description: Administrative operating expenses include: county-owned facility rent, utilities, internal service costs, county vehicle, insurance, supplies, leased copy equipment, administrative supervisor position (0.50 FTE) and a portion of the director's salary (0.50 FTE), which provides administrative support and oversight to all programs and services.

Budget:	2013 Budget	2014 Adopted
Expenditures	183,205	147,762

Program: B520 4-H

Description: 4-H Youth Development provides hands-on teaching, leadership development and outreach to youth, grades K-12 in many subject areas. The 4-H Adventure Program creates problem-solving activities that build cohesive, effective teams and assists in improving skills such as communication, critical thinking, and trust building within those teams.

Budget:	2013 Budget	2014 Adopted
Expenditures	47,190	47,190

Programs:**Program: B540 Master Gardener**

Description: The Master Gardener and Master Composter Programs provide a wide array of formal and informal education opportunities for the public. Full training courses in gardening and composting are offered annually. After intensive training, gardening and composting volunteers fulfill sixty and forty hours of volunteer work, respectively, at the Master Gardener demonstration gardens, diagnostic clinics and workshops. These are regularly staffed with volunteers who answer questions on soils, plants, insects, composting and gardening techniques. Clinics are located at Olympia Farmers Market and the WSU Extension office.

Budget:	2013 Budget	2014 Adopted
Expenditures	88,215	87,731

Program: B542 Master Gardener - Annual Training Program

Description: The Master Gardener/Master Composter training courses are provided annually. Revenue covers expenses for training local community members to become official Master Gardeners or Master Composters by WSU standard practices. Any revenue collected beyond training expenses is returned to support the program, demonstration gardens and clinics.

Budget:	2013 Budget	2014 Adopted
Expenditures	12,000	11,795

Program: B565 Native Plant Salvage

Description: The Native Plant Salvage Project helps protect water quality and wildlife habitat through action-based educational activities. Volunteer opportunities include rescuing plants from areas slated for new development, streamside vegetation projects, installing and maintaining learning landscapes at area schools, fundraising and assisting with public workshops on plant identification, naturescaping and propagation. WSU Extension's Native Plant Salvage and Water Resources/Environmental Education program is fully funded by fees, grants or WSU sources in order to provide programs and services to county residents.

Budget:	2013 Budget	2014 Adopted
Expenditures	30,000	30,000

Program: B580 Food Safety

Description: The WSU Extension Food Safety and Nutrition Program provides information on nutrition, healthy food choices, safe food handling and storage, preventing food borne illnesses, hand washing and assisting low-income residents with food budget-stretching ideas. Training for Public Health's Food and Beverage Worker permits is overseen by the WSU Thurston County faculty. Additional funds are provided as a small contribution in support of the WSU Food Safety faculty member's salary.

Budget:	2013 Budget	2014 Adopted
Expenditures	24,000	19,000

Thurston County Fair

Programs:		
Program: Annual Fair		
Description: Annual agricultural county fair as per RCW 36.37.010.		
Budget:	2013 Budget	2014 Adopted
Expenditures	279,840	271,556
Program: Non-fair Activities		
Description: Off-season activities including facility rentals, storage, camping, and off-season events.		
Budget:	2013 Budget	2014 Adopted
Expenditures	228,960	235,039

Recreation Services

Programs:		
Program: C808 Other Day Camps		
Description: Operation of recreational-based day camp services held during the summer months. Target population 6-12 years of age.		
Budget:	2013 Budget	2014 Adopted
Expenditures	92,799	0
Program: C946 Disabled Recreation Activities		
Description: Recreation activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. A grant along with program fees supports this program.		
Budget:	2013 Budget	2014 Adopted
Expenditures	170,041	277,114
Program: C948 & C945 Summer Weekday Program & Summer Camp		
Description: Recreation programs serving persons with physical and developmental disabilities conducted during the summer.		
Budget:	2013 Budget	2014 Adopted
Expenditures	92,579	0

Programs:**Program:** C800 – C801 & C858 Recreation Administration – Shelter/Lodge Rentals**Description:** General administration related to recreation programs and shelter/lodge rentals.

Budget:	2013 Budget	2014 Adopted
Expenditures	16,894	13,432

Noxious Weed Control**Programs:****Program:** C500 - C599 Noxious Weed Control**Description:** The Thurston County Noxious Weed Control Board carries out the mandates of the Washington State Noxious Weed Control Law, RCW 17.10. The Noxious Weed Control Program educates, consults with, and provides services to landowners to protect and preserve lands from the degrading impact of exotic, invasive noxious weeds. It is funded primarily by an annual assessment on properties.

Budget:	2013 Budget	2014 Adopted
Expenditures	577,624	573,301

Lake Management Districts**Programs:****Program:** Long Lake Management District (Fund 1720)**Description:** The Long Lake Management District provides long-term vegetation management according to an integrated aquatic vegetation management plan to eradicate non-native invasive plants such as Eurasian Water milfoil, Yellow Flag Iris and White Water Lily, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Long Lake property owners.

Budget:	2013 Budget	2014 Adopted
Expenditures	289,275	302,745

Program: Lake Lawrence Management District (Fund 1740)**Description:** The Lake Lawrence Management District provides long-term vegetation management according to an integrated aquatic vegetation management plan to eradicate non-native invasive plants such as the White Water Lily and Yellow Flag Iris, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Lake Lawrence property owners.

Budget:	2013 Budget	2014 Adopted
Expenditures	94,494	86,667

Programs:**Program: W435 & W439 Basin Planning and Enhancement (Fund 1780)**

Description: Water Resources staff will use a \$1.8 million Department of Ecology grant to develop an in lieu fee program and purchase and permanently protect land containing wetland habitat in the Deschutes River watershed. Other grants will help fund efforts to implement the Black Lake Integrated Aquatic Vegetation Management Plan.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,049,991	695,179

Stormwater & Surface Water Utilities**Programs:****Program: W600 Stormwater Public Information & Education (Fund 4060)**

Description: Education and outreach services include focused programs for youth and adults. Youth programs include school programs and field activities to restore sites and monitor for macro invertebrates (Stream Team). Adult outreach programs include partnerships with WSU Extension, Chehalis River Partnership, and the Nisqually River Council and other county departments such as Public Health - Environmental Health division.

Budget:	2013 Budget	2014 Adopted
Expenditures	306,173	325,558

Program: W601 & W607 Stormwater Planning, Policy & Compliance

Description: This program coordinates all county actions toward compliance with the National Pollution Discharge Elimination System (NPDES) Phase II Stormwater Permit and the planning activities for resource preservation and protection. The Thurston County Drainage Design and Erosion Control Manual is administered under these activities.

Budget:	2013 Budget	2014 Adopted
Expenditures	449,269	597,343

Program: W602 & W604 Stormwater Monitoring

Description: This program includes monitoring ground water elevations in flood-prone areas, stream flow stations for flood-prone streams, and precipitation gages throughout the county. Additionally, the program provides contracted services to the cities of Olympia, Lacey and Tumwater. The program also provides ambient water quality data.

Budget:	2013 Budget	2014 Adopted
Expenditures	696,148	682,708

Program: W603 & W608 Stormwater Infrastructure Management

Description: This program involves inspecting and maintaining public facilities, ensuring that private facilities are inspected and maintained, collecting data to manage county-owned assets, and developing a map of the county's storm water infrastructure. The program also provides technical assistance for ratepayers.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,626,308	1,682,491

Programs:**Program: W605-W606, W634 Stormwater Utility Administration**

Description: Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system.

Budget:	2013 Budget	2014 Adopted
Expenditures	2,379,103	2,503,589

Program: W609 Illicit Discharge Detection Elimination

Description: The illicit discharge detection elimination program involves inspecting and investigating any unauthorized discharges or connections to the storm water systems, and taking appropriate corrective action which may range from awareness education to enforcement.

Budget:	2013 Budget	2014 Adopted
Expenditures	76,788	75,980

Stormwater Capital Facilities**Programs:****Program: Stormwater Capital Facilities Program (Fund 4070)**

Description: This program focuses on retrofitting, replacing, or installing new infrastructure. In many cases, the program installs new or additional drainage infrastructure in subdivisions that were built before storm water standards were adopted.

Budget:	2013 Budget	2014 Adopted
Expenditures	894,632	838,445

Land Use & Permitting

Programs:

Program: C230 Administrative Services

Description: The Administrative Services division provides support to all divisions of Resource Stewardship. Within this section, accounting support (daily cash deposits and accounts receivable and payable, payroll, and budget) and IT support is provided to all Amanda users.

Budget:	2013 Budget	2014 Adopted
Expenditures	714,357	514,651

Program: C235 Permit Assistance Center

Description: The Permit Assistance Center provides one-stop assistance to citizens, contractors, and property owners seeking property information, permits and authorizations to develop land and coordinate projects that require intradepartmental review.

Budget:	2013 Budget	2014 Adopted
Expenditures	431,527	534,249

Program: C245 Planning & Environmental Services

Description: The Planning and Environmental Review division reviews proposed land-use actions for their consistency with the Thurston County Comprehensive Plan and related zoning and development standards.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,150,452	1,123,219

Program: C247 Hearings Examiner

Description: This program is contracted out and issues decisions on land use proposals, oversees the public hearing process and hears appeals of administrative decisions.

Budget:	2013 Budget	2014 Adopted
Expenditures	95,000	50,000

Program: C250 Solid Waste Compliance

Description: The Compliance Unit investigates complaints related to building without permits, critical areas and zoning violations, grading violations, and junk vehicle complaints.

Budget:	2013 Budget	2014 Adopted
Expenditures	228,990	262,059

Program: C255 Building Inspections

Description: The Building and Fire Safety Division inspects all new construction within unincorporated Thurston County for compliance with building and fire codes.

Budget:	2013 Budget	2014 Adopted
Expenditures	434,101	433,753

Programs:**Program: C260 & C233 Building Plan Review**

Description: The Building and Fire Safety division reviews building plans for all new construction within unincorporated Thurston County for compliance with building, flood and fire codes.

Budget:	2013 Budget	2014 Adopted
Expenditures	398,682	396,010

Program: C270 Fire Code Inspections

Description: The Fire Code Inspection division reviews building plans and inspects all non-residential new construction within unincorporated Thurston County for compliance with state and local fire codes. This division conducts regular inspections on all non-residential structures for compliance with state and local fire codes.

Budget:	2013 Budget	2014 Adopted
Expenditures	168,329	166,945

Program: C282 Boundary Review Board

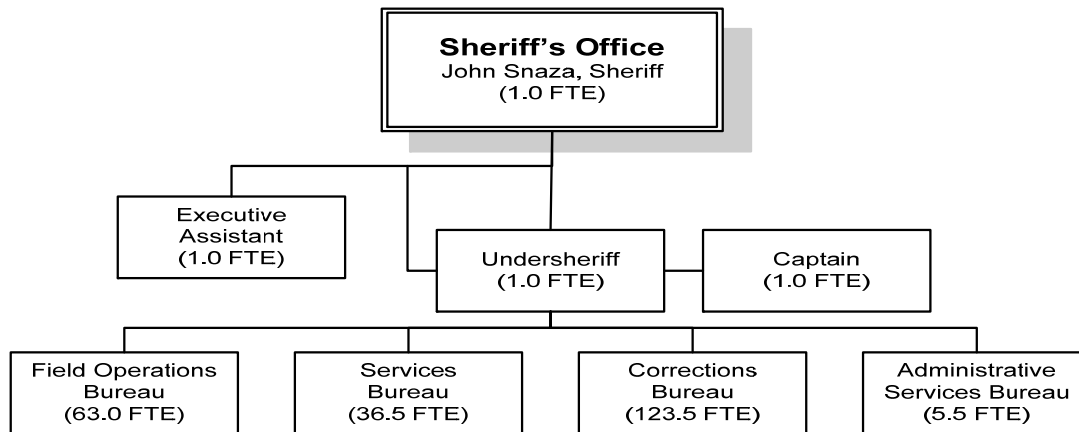
Description: Land Use and Permitting provides staff support for this voluntary board, which reviews annexation proposals and issues recommendations on these proposals.

Budget:	2013 Budget	2014 Adopted
Expenditures	12,664	12,598

Program: C283 Historic Commission

Description: Administrative staff provides support for activities related to the conservation, preservation and support of historical locations within Thurston County and assists the citizen commission with projects related to conservation and preservation of historic sites within rural Thurston County.

Budget:	2013 Budget	2014 Adopted
Expenditures	31,576	31,454

Organization:**Mission:**

In partnership with our citizens, we are committed to protecting life, property and individual rights while providing professional and ethical service to our community.

Purpose:

The Sheriff's Office provides Emergency Response and law enforcement in unincorporated Thurston County and operates the Adult Corrections Facility, providing detention for pre-trial and convicted individuals and offers alternative programs that afford offenders opportunities for successful reintegration into the community.

2014 Goals:

- Work to improve/increase statewide standards for the Field of Corrections
- Successful occupation of the Accountability and Restitution Center (ARC)
- Reduction in response time for priority 1 and 2 calls for service
- Continue to work with other agencies to combine resources to investigate local crime with cities and unincorporated Thurston County
- Continue to work with schools to provide safety for youth

2014 Challenges:

- Find new ways to enhance technology within the Sheriff's Office
- Stabilize the inmate population within the Correction Facility

Funds:

The Sheriff's Office operates primarily from the General Fund. It also uses the following special revenue funds for specific purposes.

LEOFF I Long Term Care Fund 1420. This fund was established to pay premiums for long-term care insurance for LEOFF I law enforcement employees and retirees. **Note:** This fund was abolished and rolled into General Fund, Non-Departmental in 2013.

Special Programs Fund 1440. This fund was established to record vessel registration fees received from the state to support the boating enforcement program and any grants received for boating safety.

Prisoners Concession Fund 1450. This fund was established to contribute to the projects, activities and well-being of inmates and their environment by using the revenue from the sale of inmate commissary and telephone commissions.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Sheriff	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	104.00	105.00	107.50	107.00
Expenditures				
Personnel	11,984,253	12,544,254	7,611,553	11,655,563
Internal Services	2,810,868	3,264,220	2,167,083	3,532,556
Professional Services	211,648	85,185	51,058	87,776
Operating Costs	518,873	616,339	359,785	416,066
Debt Services	9,653	11,955	7,630	11,584
Capital Expenses	98,489	5,000	14,309	5,000
Transfers to Other County Funds	41,444	0	0	0
Department Total	15,675,229	16,526,953	10,211,419	15,708,545

Corrections	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	120.80	125.00	125.50	125.50
Expenditures				
Personnel	10,773,528	12,267,682	7,069,315	12,259,044
Internal Services	1,611,434	2,337,372	1,556,783	2,605,336
Professional Services	1,764,989	2,323,955	1,465,238	2,451,213
Operating Costs	1,192,319	608,612	548,432	625,252
Debt Services	12,729	9,720	9,965	11,380
Capital Expenses	0	14,000	0	0
Department Total	15,354,999	17,561,341	10,649,732	17,952,225

EXPENDITURES BY FUND

Sheriff – General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	11,841,433	12,504,767	7,587,764	11,632,563
Internal Services	2,808,838	3,262,465	2,165,913	3,530,725
Professional Services	125,410	85,185	51,058	87,776
Operating Costs	516,167	616,339	359,785	416,066
Debt Services	9,653	11,955	7,630	11,584
Capital Expenses	98,489	5,000	14,309	5,000
Transfers to Other County Funds	41,444	0	0	0
<i>Fund Total</i>	15,441,435	16,485,711	10,186,459	15,683,714

Sheriff – LEOFF I	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	120,227	0	0	0
Professional Services	86,238	0	0	0
<i>Fund Total</i>	206,465	0	0	0

Sheriff – Special Programs	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	22,593	39,487	23,789	23,000
Internal Services	2,030	1,755	1,170	1,831
Operating Costs	2,706	0	0	0
<i>Fund Total</i>	27,329	41,242	24,959	24,831

Corrections – General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	10,622,346	12,102,798	6,970,275	12,213,520
Internal Services	1,600,295	2,325,509	1,548,874	2,593,987
Professional Services	1,599,028	2,161,213	1,361,822	2,282,559
Operating Costs	1,172,542	587,517	533,293	603,017
Debt Services	12,729	9,720	9,965	11,380
Capital Expenses	0	14,000	0	0
<i>Fund Total</i>	15,006,941	17,200,757	10,424,229	17,704,463

Corrections – Prisoners’ Concessions	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	151,182	164,884	99,041	45,524
Internal Services	11,139	11,863	7,909	11,349
Professional Services	165,961	162,742	103,416	168,654
Operating Costs	19,776	21,095	15,138	22,235
<i>Fund Total</i>	348,058	360,584	225,503	247,762

TOTAL REVENUE

Sheriff	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	1,077,251	710,320	539,886	556,223
LEOFF I	196,957	0	0	0
Special Programs	62,162	82,067	81,220	66,903
Department Total	1,336,369	792,387	621,106	623,126

Corrections	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	2,012,809	2,015,459	1,046,723	2,158,778
Prisoner's Concessions	333,956	332,500	200,172	361,391
Department Total	2,346,766	2,347,959	1,246,895	2,520,169

REVENUE BY FUND

Sheriff – General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	522,147	400,017	318,838	429,928
Intergovernmental Revenue	5,660	0	0	0
Misc Revenue	84,905	10,900	10,397	8,400
Grants	464,539	299,403	210,652	117,895
Fund Total	1,077,251	710,320	539,886	556,223

Sheriff – LEOFF I	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund Contribution	196,591	0	0	0
Misc Revenue	366	0	0	0
Fund Total	196,957	0	0	0

Sheriff – Special Programs	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	0	303
Intergovernmental Revenue	60,742	80,467	80,468	65,000
Misc Revenue	1,419	1,600	752	1,600
Fund Total	62,162	82,067	81,220	66,903

Corrections – General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	342,944	348,000	249,439	451,400
From Other Funds	1,542,290	1,666,809	794,153	1,706,678
Misc Revenue	636	650	3,131	700
Grants	126,941	0	0	0
Fund Total	2,012,809	2,015,459	1,046,723	2,158,778

Corrections – Prisoners’ Concessions	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	196,985	187,000	127,663	204,900
From Other Funds	0	0	0	1,991
Misc Revenue	136,971	145,500	72,509	154,500
Fund Total	333,956	332,500	200,172	361,391

Sheriff

Programs:

Program: B100 Operations – Administration

Description: Provides overall administrative support for the Sheriff’s Office, including the budget, labor relations and policy development.

Budget:	2013 Budget	2014 Adopted
Expenditures	653,952	705,010

Program: B101-B102 Operations – Accounting Services

Description: Provides accounting services for all fiscal aspects of the office. Responsible for budget development, all office revenue and expenditure tracking, the Telestaff scheduling program, inmate medical and all other duties associated with accounting within the office.

Budget:	2013 Budget	2014 Adopted
Expenditures	380,188	384,901

Program: B104 Operations – Volunteers

Description: Our agency has numerous volunteer groups: Reserve Deputies, Explorers, Search & Rescue, Mounted Patrol, Disabled Parking Enforcement and citizen volunteers within the office.

Budget:	2013 Budget	2014 Adopted
Expenditures	43,741	43,464

Program: B105 Operations – Investigation

Description: The Investigation Unit conducts follow-up investigations on felony crimes that require additional time and/or expertise above what can be offered by a first responding Patrol Deputy. Crimes include, but are not limited to: homicide, assault, sex offenses, arson, kidnapping, fraud/forgery, computer crimes, burglary and auto theft.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,729,080	1,491,094

Programs:**Program: B106 Operations – Sex Offender Registration**

Description: Monitors all registered sex offenders within Thurston County. Investigates sex offenders that fail to register, verifies residency of sex offenders and performs several other tasks associated with sex offender registration.

Budget:	2013 Budget	2014 Adopted
Expenditures	227,322	216,993

Program: B109 Operations – Evidence

Description: Collects, processes and preserves evidence associated with criminal activity. This includes processing crime scene evidence and working with the Washington State Crime Lab.

Budget:	2013 Budget	2014 Adopted
Expenditures	453,062	421,414

Program: B110 Operations – Patrol

Description: Uniformed personnel provide 24 hour a day 7 days a week response to emergency and non-emergency calls for service, conducts initial crime scene investigations, investigates traffic collisions, provides traffic enforcement, and responds to and resolves civil complaints.

Budget:	2013 Budget	2014 Adopted
Expenditures	9,095,699	8,540,760

Program: B111 Operations – Boat Patrol

Description: Patrols Thurston County waterways, educates the public on safe boating and enforces boating laws.

Budget:	2013 Budget	2014 Adopted
Expenditures	30,249	7,761

Program: B112 Operations – Substations

Description: The Sheriff's Office currently maintains four substations within Thurston County, one each in the Rochester, Yelm, Amtrak and Martin Way areas.

Budget:	2013 Budget	2014 Adopted
Expenditures	16,356	15,528

Program: B113 Traffic Unit – Grants

Description: Thurston County Sheriff's Office receives many grants from the Washington Traffic Safety Commission which help maintain public safety. **Note: There were no grant awards identified for 2014 when this document was published.**

Budget:	2013 Budget	2014 Adopted
Expenditures	53,397	0

Programs:		
Program: B114 Operations – Drug Unit		
Description: Works with the Thurston County Narcotics Task Force to interdict narcotic dealers and supplies at the mid and upper level.		
Budget:	2013 Budget	2014 Adopted
Expenditures	353,264	410,163
Program: B116-B119 Operations – Special Services (SWAT, Riot & Dive Teams)		
Description: Specialty teams are necessary to respond efficiently and effectively to special situations that may arise. Without these teams, needed responses would be greatly delayed and could cause needless injury or loss of life to a member of the agency and/or to county citizens.		
Budget:	2013 Budget	2014 Adopted
Expenditures	85,600	83,481
Program: B121 Operations – Staff Services		
Description: Responsible for ordering supplies, all inter-fund accounts, collective bargaining unit required purchases and additional staff support for operation of the office.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,780,741	1,785,367
Program: B122 Operations – Civil Services		
Description: Receives, processes and serves all manner of civil service matters.		
Budget:	2013 Budget	2014 Adopted
Expenditures	514,991	440,396
Program: B123 Operations – Front Desk		
Description: Handles complaints, receives and processes applications for concealed weapon permits and gun transfers, answers phones and performs a multitude of other assigned duties.		
Budget:	2013 Budget	2014 Adopted
Expenditures	145,481	154,865
Program: B124 Operations – Warrants		
Description: Receives, processes and enters warrants into state and national databases and arranges all warrant extraditions.		
Budget:	2013 Budget	2014 Adopted
Expenditures	90,814	157,021
Program: B125 Operations – Records		
Description: Receives, reviews, processes and stores all records associated with the Sheriff's Office.		
Budget:	2013 Budget	2014 Adopted
Expenditures	232,612	235,098

Programs:		
Program: B126 Operations – Community Outreach		
Description: Provides crime prevention training, disseminates electronic crime information, conducts the citizens' academy and performs community outreach.		
Budget:	2013 Budget	2014 Adopted
Expenditures	3,060	2,160
Program: B127 Operations – Training		
Description: Schedules in-service training, firearms training and Emergency Vehicle Operations Course training, and processes requests for outside training opportunities.		
Budget:	2013 Budget	2014 Adopted
Expenditures	33,732	33,437
Program: B128 Operations – Information Technology		
Description: Manages multiple computer systems and software applications within the Sheriff's Office.		
Budget:	2013 Budget	2014 Adopted
Expenditures	132,007	134,375
Program: B131 Operations – Canine Unit		
Description: Responds to incidents where a K-9 application is necessary to apprehend wanted subjects, locate missing people or articles of evidence, provides public demonstration on the unit's capabilities, and provides care and custody of K-9's.		
Budget:	2013 Budget	2014 Adopted
Expenditures	430,363	420,426
Program: B100 & B111 Special Programs – Boat Patrol (Fund 1440)		
Description: This fund is used to record vessel registration fees received from the state and supports the boating enforcement program.		
Budget:	2013 Budget	2014 Adopted
Expenditures	41,242	24,831

Corrections

Programs:		
Program: B200 Corrections – Administration		
Description: Develops policies and procedures for the Corrections Bureau, oversees the Accountability and Restitution Center (ARC) planning process; recruits, hires and trains new staff; and provides budget oversight and overall administration of the Corrections Bureau.		
Budget:	2013 Budget	2014 Adopted
Expenditures	987,931	797,351
Program: B201 Corrections – Inmate Medical Services		
Description: Provides medical and dental health services within the facility and transports inmates to outside medical appointments when necessary.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,285,157	1,280,747
Program: B202 Corrections – Inmate Services		
Description: Provides a variety of inmate services and programs, such as the Chemical Dependency Program, Get Employed Today, Domestic Violence Offender Program and others. Note: This program is now budgeted in B203.		
Budget:	2013 Budget	2014 Adopted
Expenditures	440,849	0
Program: B203 Corrections – Main Facility		
Description: Provides custody and security for incarcerated adult prisoners in a humane fashion while providing a secure facility for staff, provides a variety of inmate services and programs, such as the Chemical Dependency Program, Domestic Violence Offender Program, Educational, Vocational and others.		
Budget:	2013 Budget	2014 Adopted
Expenditures	8,052,724	8,850,192
Program: B204 Corrections – Post Six		
Description: Houses adult incarcerated male maximum custody prisoners in a dormitory-style environment. This is similar to what we will have in the ARC. Note: This program is now budgeted in B203.		
Budget:	2013 Budget	2014 Adopted
Expenditures	711,064	0
Program: B205 Corrections – Facilities		
Description: Funding for repairs, replacement and maintenance Corrections Bureau facilities.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,601,273	2,556,857

Programs:**Program: B206 Corrections – Options**

Description: Monitors those inmates court ordered, and appropriate for, alternative jail programs such as electronic home monitoring (EHM), work release (WR), day jail (DJ) and day reporting (DR).

Budget:	2013 Budget	2014 Adopted
Expenditures	1,410,772	1,539,226

Program: B207 Corrections – Court

Description: Provides safe and secure movement of prisoners from the jail to the courts, as well as security for the courts during trials.

Budget:	2013 Budget	2014 Adopted
Expenditures	883,546	861,328

Program: B209 Corrections – Jail Kitchen

Description: Provides all meals for jail inmates and the juvenile detention facility.

Budget:	2013 Budget	2014 Adopted
Expenditures	820,934	754,100

Program: B101, B200, B211 – B212 Prisoners' Concession, Inmate Medical, Administration & DUI Programs (Funds 0010 & 1450)

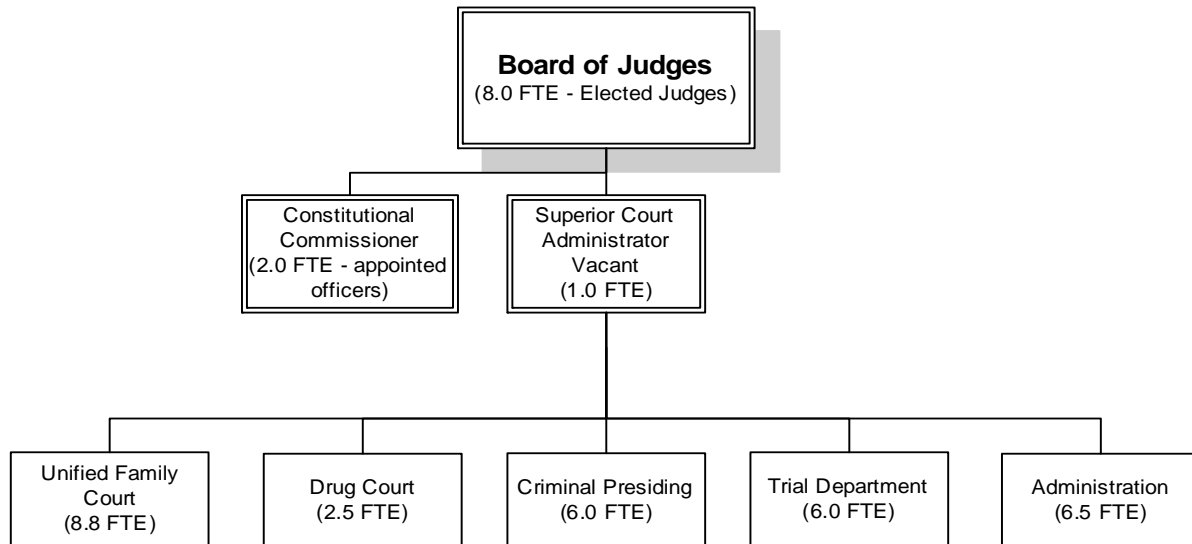
Description: This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.

Budget:	2013 Budget	2014 Adopted
Expenditures	360,584	247,762

Program: B215 Treatment Sales Tax

Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.

Budget:	2013 Budget	2014 Adopted
Expenditures	1,006,507	1,064,662

Organization:

Note: ½ of judicial salaries and all benefits are paid by the State of Washington

Mission and Purpose:

To serve the public through the prompt resolution of civil and criminal cases in a manner that ensures access and fair treatment.

Thurston County Superior Court is a court where all can safely and easily access the court, its programs and services, and have an opportunity to be heard. Through well-trained judicial officers and court staff, the court uses innovative techniques and manages public resources responsibly. The court seeks community input to ensure public confidence in the judiciary and to reflect the diverse community needs.

2014 Goals:

- Secure alternative funding sources for programs not statutorily mandated.
- Complete business process mapping to improve service delivery; maximize allocation of diminishing resources and; identify process improvements throughout the criminal justice system in Thurston County.

2014 Challenges:

- Continuing to provide mandated services in an environment of ever diminishing resources.

Funds:

The Superior Court operates primarily within the General Fund. However, it also uses two additional funds.

Family Court Fund 1080. Revenue for this fund comes from the \$15 marriage license surcharge and is split with the Clerk's Office. Per statute, these funds pay for professional services for children and families.

Law Library Fund 1040. Funded by a portion of the civil case filing fees, this fund pays for library subscriptions for the county law library. This is a statutory requirement; however, we are exploring moving to electronic library resources as current space for the books is not sufficient.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>FTEs</i>	41.80	42.80	42.80	40.80
<i>Expenditures</i>				
Personnel	3,553,117	3,778,880	2,225,816	3,645,478
Internal Services	877,906	919,801	610,123	1,009,068
Professional Services	773,458	965,754	535,473	792,305
Operating Costs	337,744	430,057	231,956	298,679
Debt Services	12,387	13,823	7,147	13,823
<i>Department Total</i>	5,554,612	6,108,315	3,610,515	5,759,353

EXPENDITURES BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	3,544,142	3,763,776	2,225,164	3,632,148
Internal Services	864,853	906,548	601,288	996,820
Professional Services	762,347	925,754	535,473	752,305
Operating Costs	254,800	340,057	179,123	208,679
Debt Services	12,387	13,823	7,147	13,823
<i>Fund Total</i>	5,438,528	5,949,958	3,548,195	5,603,775

Law Library	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	354	1,125	643	1,125
Internal Services	12,304	12,649	8,433	11,932
Operating Costs	82,945	90,000	52,833	90,000
<i>Fund Total</i>	95,603	103,774	61,909	103,057

Family Court Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	8,621	13,979	8	12,205
Internal Services	749	604	403	316
Professional Services	11,110	40,000	0	40,000
<i>Fund Total</i>	20,480	54,583	411	52,521

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
General Fund	1,685,397	1,626,912	501,414	1,559,581
Law Library	99,418	107,000	58,622	107,000
Family Court Services	32,120	27,000	21,719	27,149
<i>Department Total</i>	1,816,935	1,760,912	581,755	1,693,730

REVENUE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	170,976	78,500	69,385	110,000
From Other Funds	453,564	686,802	208,509	919,195
Grants	1,060,858	861,610	223,520	530,386
<i>Fund Total</i>	1,685,397	1,626,912	501,414	1,559,581

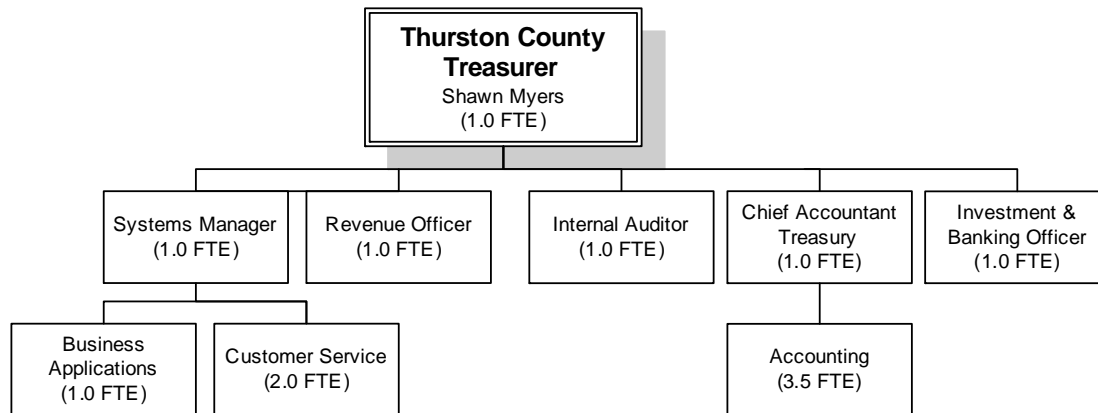
Law Library	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	99,418	107,000	58,622	107,000
<i>Fund Total</i>	99,418	107,000	58,622	107,000

Family Court Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Revenue</i>				
Fees and Licenses	31,579	27,000	21,416	27,000
From Other Funds	0	0	0	149
Misc Revenue	541	0	304	0
<i>Fund Total</i>	32,120	27,000	21,719	27,149

Programs:		
Program: A600 Jury		
Description: Summons, processes and manages jurors for trials in the superior, district and Olympia Municipal courts. Processes jury fees for superior and municipal courts.		
Budget:	2013 Budget	2014 Adopted
Expenditures	335,521	274,943
Program: A610 Family Juvenile Court		
Description: Provides office, courtroom, and judicial support for family related matters including adoptions, dissolutions, dependencies, guardianships, and probate matters.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,067,923	907,840
Program: A620 Building Two		
Description: Superior Court salaries (exclusive of security, judges, commissioners, court reporters), mental illness commissioner, supplies, leases (copiers), witness fees, postage and general office expenses.		
Budget:	2013 Budget	2014 Adopted
Expenditures	772,450	770,783
Program: A621 Arbitration		
Description: Mandatory arbitration for cases where the amount in controversy is under \$50,000.		
Budget:	2013 Budget	2014 Adopted
Expenditures	25,000	25,000
Program: A622 Guardian ad Litem		
Description: Guardian ad Litem(s) are appointed at court expense to represent the best interest of children when/where the parent(s) are involved in the dissolution of marriage or there are post-decree issues with parenting plans. The parents or a parent must be found indigent before the court makes such an appointment. (RCWs: 13.34.100, 13.32A.190, 11.88.090(10), 26.33.070)		
Budget:	2013 Budget	2014 Adopted
Expenditures	20,000	20,000
Program: A623 Safe 2B at Large		
Description: Safe 2B at Large services are ordered by the court when a judge determines more information regarding a defendants' mental stability and propensity for violence is needed before setting release conditions. These types of assessments require professional credentials not held by staff in our Pre-Trial Services Unit and require significant time on the part of the defendant and evaluator.		
Budget:	2013 Budget	2014 Adopted
Expenditures	2,500	2,500

Programs:		
Program: A624 Interpreters		
Description: Mandated by Title VI of the Civil Rights Act of 1964; 45 CFR Sect. 80 and RCW 2.42 and 2.43, requiring all level of courts to make accessible proceedings to those with no or limited English proficiency. Interpreters are appointed at court expense for criminal matters and in limited civil cases, notably child dependency actions. (RCWs: 2.43.040 & 2.43.040(2))		
Budget:	2013 Budget	2014 Adopted
Expenditures	30,000	30,000
Program: A640 Security		
Description: Superior Court provides security screening services for building two, building three and the Family and Juvenile Court facility. This service is mandated by RCW 36.28.010(5) which directs the county sheriff to attend each session of the court.		
Budget:	2013 Budget	2014 Adopted
Expenditures	395,289	383,990
Program: A650 Drug Court		
Description: The Drug/DUI Court program is a diversion program that assists defendants with addiction problems that are either the underlying cause of criminal acts or the criminal act itself that has led to arrest. This program reduces costs in jail and court time and is effective in reducing recidivism.		
Budget:	2013 Budget	2014 Adopted
Expenditures	780,517	732,860
Program: A660 Court Reporter		
Description: Court Reporters are authorized by RCW 2.32.180 and are the official reporter of the court or judicial district. Reporter transcripts are the record for appeal purposes. The statute provides that "Such reporter in each court is hereby declared to be a necessary part of the judicial system of the State of Washington." There are six reporters working with eight judges. An eighth reporter was not authorized when the eighth judicial position was funded in 2007. The seventh position was lost in the 2008 budget reductions.		
Budget:	2013 Budget	2014 Adopted
Expenditures	610,586	614,814
Program: A680 Judges		
Description: Thurston County has eight elected superior court judges to whom the state pays half of the salaries and all of the benefits while the county pays half the salary of each judge.		
Budget:	2013 Budget	2014 Adopted
Expenditures	595,328	594,018
Program: A633-A636 Juvenile Court Programs (CASA, Safe 2B at Large, etc.)		
Description: A633 – Juvenile Guardian ad Litem appointments; A635 - Interpreters for dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile dependency expenses; A636 – Juvenile Safe2B at Large – Contract for evaluation services to determine mental health/issues of violence for release decisions.		
Budget:	2013 Budget	2014 Adopted
Expenditures	98,500	46,500

Programs:		
Program: A670 Interfund Transfers for Internal Service Charges		
Description: These costs include insurance risk, Central Services, fixed and variable internal charges.		
Budget:	2013 Budget	2014 Adopted
Expenditures	799,447	879,912
Program: A625 Miscellaneous		
Description: Funds court-ordered psychological evaluations which may be ordered to determine competency to stand trial.		
Budget:	2013 Budget	2014 Adopted
Expenditures	1,000	1,000
Program: A630 Juvenile Services – Family Court (Funds 0010 & 1080)		
Description: This fund is financed per RCW 26.12.220 by a portion of marriage license fees and provides mediation, investigation, evaluation and other services a family court professional may consider necessary.		
Budget:	2013 Budget	2014 Adopted
Expenditures	89,583	87,521
Program: A620 Law Library (Fund 1040)		
Description: The law library is fully funded per RCW 27.24.070 by filing fees from superior and district courts and is governed by a board of trustees. The library is open to the public and employees during business hours and provides a variety of legal resources.		
Budget:	2013 Budget	2014 Adopted
Expenditures	103,774	103,057
Program: A665 Pre-Trial Services		
Description: Pre-Trial Services, formerly a part of District Court, moved to the Superior Court budget in June 2009. This four person unit interviews jail inmates prior to first appearances before a judge and prepares a release review report consisting of the criminal history, risk assessment score, and verified personal information. This report is distributed to the criminal presiding judge(s), prosecutor(s) and defender(s) and is used by the court to make release decisions. The unit also provides pre-trial supervision for defendants who require monitoring for drug/alcohol use and those defendants without stable housing or employment. Such supervision is a tool in preventing new offenses and assists defendants with attending court dates and keeping appointments with treatment providers. Starting September 2009, this unit administers a needs assessment to clients. In 2010, this unit was assigned domestic violence treatment reviews for monitoring of offender compliance. Overall, the work of the unit is directly responsible for managing jail population, reducing jail days, and reducing warrants.		
Budget:	2013 Budget	2014 Adopted
Expenditures	380,897	284,615

Organization:**Mission:**

Manage public funds with professionalism and integrity while providing excellent customer service by being responsive, knowledgeable, efficient and courteous.

2014 Goals:

- Operate cost effective tax collection service.
- Maximize return on cash management operations.

2014 Challenges:

- Maintaining optimum service with current FTEs.

Funds:

The Treasurer operates within the General Fund. The Treasurer also pays debt service and handles investments for other funds, but these are not Treasurer operating funds.

Treasurers M&O Fund 1010. These funds are collected and expended for the foreclosure process which may include: filing fees, service, publication, title search, notice fees, sale expenses, postage, staff time, phone calls, and any reasonable office operations costs, including supplies and equipment such as a computer, which, by accepted accounting records, can be traced to the delinquent taxpayer and property.

Investment Administration Fund 1120. These funds are fees from pool participants which reimburse the Treasurer's Office for the actual expenses incurred in administering the investment function under a local pooling program.

Real Estate Technology Fund 1160. A surcharge fee has been added to the processing of Real Estate Excise Tax Affidavits to provide funds to create an automated system of processing the affidavits and their related information.

Road Improvement District (RID) Fund 2280. This fund accounts for the principal and interest payments for the outstanding debt incurred in Road Improvement District #2. The RID was created to finance road improvements for the purpose of implementing a landslide stabilization project on Sunrise Beach Road. The revenue source is a special assessment paid by the property owners in the Sunrise Beach area.

G.O. Bond Funds 2220 – 2261 and several Utility Debt Funds. These funds account for the payment of principal and interest for past debt issuance.

TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
FTEs	12.50	12.50	12.50	12.50
Expenditures				
Personnel	1,069,024	842,205	689,094	893,141
Internal Services	212,283	199,975	137,406	187,045
Professional Services	240,198	65,000	80,780	65,000
Operating Costs	108,847	50,000	78,861	117,400
Debt Services	8,432,902	8,552,750	2,000,219	8,828,850
Transfers to Other County Funds	28,249	28,600	3,033	28,150
Department Total	10,091,502	9,738,530	2,989,392	10,119,586

EXPENDITURE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Personnel	726,650	842,205	468,643	893,141
Internal Services	199,050	199,975	131,669	187,045
Professional Services	36,552	40,000	18,524	40,000
Operating Costs	63,568	50,000	43,054	53,000
Fund Total	1,025,820	1,132,180	661,889	1,173,186

Treasurer's M&O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	119,899	0	77,609	0
Internal Services	13,204	0	5,713	0
Professional Services	92,358	0	48,508	0
Operating Costs	14,655	0	10,010	0
<i>Fund Total</i>	240,116	0	141,841	0

Investment Administration	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Personnel	222,475	0	142,842	0
Internal Services	29	0	25	0
Professional Services	75,063	0	12,523	0
Operating Costs	30,625	0	23,802	0
<i>Fund Total</i>	328,191	0	179,192	0

REET Technology	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Professional Services	36,225	25,000	1,225	25,000
Operating Costs	0	0	1,994	0
<i>Fund Total</i>	36,225	25,000	3,219	25,000

Roads & Transportation	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Operating Costs	0	0	0	64,400
Debt Service Costs	0	0	0	16,800
<i>Fund Total</i>	0	0	0	81,200

GO Bonds 2004	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Debt Services	742,420	744,650	159,720	744,650
Fund Total	742,420	744,650	159,720	744,650

GO Bonds 2005	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Debt Services	2,280,194	2,277,350	268,495	2,270,350
Fund Total	2,280,194	2,277,350	268,495	2,270,350

GO Bonds 2007	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Debt Services	360,120	362,750	81,410	364,750
Fund Total	360,120	362,750	81,410	364,750

GO Bonds 2009	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Debt Services	2,558,938	2,653,950	864,247	2,874,850
Fund Total	2,558,938	2,653,950	864,247	2,874,850

GO Bonds 2010	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
<i>Expenditures</i>				
Debt Services	2,062,591	2,105,400	438,733	2,199,250
Fund Total	2,062,591	2,105,400	438,733	2,199,250

RID #2	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Transfers to Other County Funds	28,249	28,600	3,033	28,150
Fund Total	28,249	28,600	3,033	28,150

Grand Mound Water Utility Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Debt Services	1,162	1,100	0	1,100
Fund Total	1,162	1,100	0	1,100

Olympic View Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Debt Services	684	600	547	500
Fund Total	684	600	547	500

Grand Mound Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Debt Services	324,661	286,750	142,466	239,850
Fund Total	324,661	286,750	142,466	239,850

Community Loan #1	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Debt Services	15,888	14,900	9,207	15,900
Fund Total	15,888	14,900	9,207	15,900

Central Services Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Debt Services	9,378	6,500	3,191	3,450
Fund Total	9,378	6,500	3,191	3,450

ER&R Maintenance Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Expenditures				
Debt Services	76,866	98,800	32,203	97,400
Fund Total	76,866	98,800	32,203	97,400

TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
General Fund	1,157,850	956,078	611,728	945,000
Treasurer's M&O	280,449	0	132,473	0
Investment Administration	299,791	0	143,865	0
REET Technology	1,111	500	373	21,500
Tax Refunds	88	0	39	0
GO Bonds 2005	28,249	28,600	3,033	28,150
GO Bonds 2009	0	0	585,092	0
GO Bonds 2010	272,747	314,000	829,532	249,000
RID #2	29,421	27,400	21,521	21,000
Olympic View Debt Service	2,108	2,400	2,206	2,200
Tamoshan/Beverly Beach Debt Service	1,978	1,000	1,137	700
Grand Mound Debt Service	94,112	121,500	2,917	60,500
Department Total	2,167,902	1,451,478	2,333,917	1,328,050

REVENUE BY FUND

General Fund	2013 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	52,375	50,000	37,601	52,000
Fees and Licenses	251,802	236,000	180,580	287,000
Misc Revenue	837,959	656,878	378,073	591,500
Grants	15,713	13,200	15,475	14,500
Fund Total	1,157,850	956,078	611,728	945,000

Treasurer's M&O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Fees and Licenses	279,768	0	132,044	0
Misc Revenue	681	0	429	0
Fund Total	280,449	0	132,473	0

Investment Administration	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	299,791	0	143,865	0
Fund Total	299,791	0	143,865	0

REET Technology	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Intergovernmental Revenue	0	0	0	21,000
Misc Revenue	1,111	500	373	500
Fund Total	1,111	500	373	21,500

Tax Refunds	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Taxes	4	0	1	0
Misc Revenue	84	0	38	0
Fund Total	88	0	39	0

GO Bonds 2005	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	28,249	28,600	3,033	28,150
Fund Total	28,249	28,600	3,033	28,150

GO Bonds 2009	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	585,092	0
Fund Total	0	0	585,092	0

GO Bonds 2010	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	0	0	705,000	0
Grants	272,747	314,000	124,532	249,000
Fund Total	272,747	314,000	829,532	249,000

RID #2	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	29,421	27,400	21,521	21,000
Fund Total	29,421	27,400	21,521	21,000

Olympic View Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
From Other Funds	2,000	2,000	2,000	2,000
Misc Revenue	108	400	206	200
Fund Total	2,108	2,400	2,206	2,200

Tamoshan/Beverly Beach Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	1,978	1,000	1,137	700
Fund Total	1,978	1,000	1,137	700

Grand Mound Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Adopted
Revenue				
Misc Revenue	94,112	121,500	2,917	60,500
Fund Total	94,112	121,500	2,917	60,500

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
0010 - GENERAL FUND			
Beginning Fund Balance	15,993,256	14,637,452	8,999,907
Revenues			
Taxes	49,513,675	50,395,555	52,224,761
Licenses & Permits	1,930,727	1,869,498	1,917,450
Intergov't Revenues	9,182,476	8,729,798	8,048,804
Charges for Goods & Services	10,907,211	12,068,678	11,968,548
Fines & Forfeitures	2,947,888	2,759,700	2,593,700
Misc Revenues	3,243,711	2,358,495	2,326,415
Other Financing Sources	3,753,559	4,355,677	5,796,216
Total Revenues	81,479,247	82,537,401	84,875,894
Expenditures			
ASSESSOR	3,479,641	3,613,075	3,444,416
AUDITOR	4,958,763	5,231,716	4,708,622
COMMISSIONERS	1,848,491	2,036,655	1,957,748
TREASURER	1,025,820	1,132,180	1,173,186
CLERK	3,229,711	3,436,150	3,163,515
SUPERIOR COURT	5,437,029	5,877,260	5,603,775
DISTRICT COURT	3,007,741	3,343,217	3,600,155
JUVENILE COURT	6,764,964	7,400,011	7,087,260
PROSECUTING ATTORNEY	8,117,837	8,405,196	7,651,522
SHERIFF-OPERATIONS	15,441,435	16,632,370	15,683,714
SHERIFF-CORRECTIONS	15,036,224	17,429,757	17,704,463
CORONER	922,745	1,023,819	998,303
HUMAN RESOURCES	1,378,635	1,739,606	1,639,323
NON DEPARTMENTAL	5,541,821	8,164,741	4,971,228
OFFICE OF ASSIGNED COUNSEL	3,370,213	3,664,311	3,646,357
RESOURCE STEWARDSHIP	368,811	384,610	343,478
EMERGENCY SERVICES	1,762,279	1,789,988	1,434,587
PLANNING DEPARTMENT	1,105,707	1,743,471	2,022,553
STATE EXAMINER	96,304	115,000	115,000
Total Expenditures	82,894,172	93,163,133	86,949,205
End of Year Adjustment	59,121		
Ending Fund Balance	14,637,452	4,011,720	6,926,596

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1020 - FAMILY COURT SERVICES</u>			
Beginning Fund Balance	290,881	340,992	358,277
Revenues			
Charges for Goods & Services	238,573	226,500	246,500
Misc Revenues	10,558	6,000	6,000
Other Financing Sources	-	-	2,986
Total Revenues	249,130	232,500	255,486
Expenditures			
CLERK	199,020	372,774	427,060
Total Expenditures	199,020	372,774	427,060
Ending Fund Balance	340,992	200,718	186,703
<u>1030 - FAIR</u>			
Beginning Fund Balance	71,808	14,711	-
Revenues			
Intergov't Revenues	36,815	35,000	35,000
Charges for Goods & Services	113,319	123,000	113,000
Misc Revenues	265,469	273,800	273,800
Other Financing Sources	50,298	101,967	98,124
Total Revenues	465,901	533,767	519,924
Expenditures			
RESOURCE STEWARDSHIP	522,798	535,767	506,595
Total Expenditures	522,798	535,767	506,595
End of Year Adjustment	(200)		
Ending Fund Balance	14,711	12,711	13,329
<u>1040 - LAW LIBRARY</u>			
Beginning Fund Balance	6,656	10,471	10,471
Revenues			
Charges for Goods & Services	99,418	107,000	107,000
Total Revenues	99,418	107,000	107,000
Expenditures			
SUPERIOR COURT	95,603	103,774	103,057
Total Expenditures	95,603	103,774	103,057
Ending Fund Balance	10,471	13,697	14,414

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1050 - AUDITOR-M&O</u>			
Beginning Fund Balance	300,929	442,241	442,241
Revenues			
Intergov't Revenues	96,137	105,000	105,000
Charges for Goods & Services	197,073	193,000	198,000
Misc Revenues	10,973	11,200	11,200
Other Financing Sources	-	-	1,547
Total Revenues	304,182	309,200	315,747
Expenditures			
AUDITOR	162,870	251,585	248,572
Total Expenditures	162,870	251,585	248,572
Ending Fund Balance	442,241	499,856	509,416
<u>1080 - SUPERIOR COURT - FAMILY COURT SERVICES</u>			
Beginning Fund Balance	74,892	86,532	86,532
Revenues			
Charges for Goods & Services	31,579	27,000	27,000
Misc Revenues	541	-	-
Other Financing Sources	-	-	149
Total Revenues	32,120	27,000	27,149
Expenditures			
SUPERIOR COURT	20,480	54,583	52,521
Total Expenditures	20,480	54,583	52,521
Ending Fund Balance	86,532	58,949	61,160
<u>1090 - AUDITOR-ELECTION RESERVE</u>			
Beginning Fund Balance	362,198	361,021	361,021
Revenues			
Charges for Goods & Services	69,740	169,608	169,608
Misc Revenues	2,489	-	-
Other Financing Sources	-	-	4,559
Total Revenues	72,228	169,608	174,167
Expenditures			
AUDITOR	73,405	228,403	227,907
Total Expenditures	73,405	228,403	227,907
Ending Fund Balance	361,021	302,226	307,281

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1100 - DETENTION FACILITY SALES TAX</u>			
Beginning Fund Balance	11,288,493	9,132,991	6,318,986
Revenues			
Taxes	3,945,855	4,096,830	4,137,798
Misc Revenues	93,636	36,379	26,151
Total Revenues	4,039,491	4,133,209	4,163,949
Expenditures			
COMMISSIONERS	6,194,994	7,158,766	6,307,176
Total Expenditures	6,194,994	7,158,766	6,307,176
Ending Fund Balance	9,132,991	6,107,434	4,175,759
<u>1110 - VICTIM ADVOCATE PROGRAM</u>			
Beginning Fund Balance	108,288	47,102	20,000
Revenues			
Intergov't Revenues	37,561	35,363	120,600
Charges for Goods & Services	216,487	229,195	200,200
Fines & Forfeitures	10,609	10,800	11,000
Misc Revenues	5,135	1,000	300
Other Financing Sources	-	-	4,120
Total Revenues	269,791	276,358	336,220
Expenditures			
PROSECUTING ATTORNEY	335,176	309,538	351,029
Total Expenditures	335,176	309,538	351,029
End of Year Adjustment	4,198		
Ending Fund Balance	47,102	13,922	5,191
<u>1140 - EMERGENCY MANAGMENT COUNCIL</u>			
Beginning Fund Balance	5,689	4,314	3,066
Revenues			
Charges for Goods & Services	1,851	2,000	2,000
Misc Revenues	45	50	24
Total Revenues	1,896	2,050	2,024
Expenditures			
EMERGENCY SERVICES	3,271	3,377	3,287
Total Expenditures	3,271	3,377	3,287
Ending Fund Balance	4,314	2,987	1,803

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1160 - REET TECHNOLOGY FUND</u>			
Beginning Fund Balance	137,647	102,532	75,000
Revenues			
Intergov't Revenues	-	-	21,000
Misc Revenues	1,111	500	500
Total Revenues	1,111	500	21,500
Expenditures			
TREASURER	36,225	35,000	25,000
Total Expenditures	36,225	35,000	25,000
Ending Fund Balance	102,532	68,032	71,500
<u>1170 - TRIAL COURT IMPROVEMENT</u>			
Beginning Fund Balance	300,374	273,602	300,102
Revenues			
Intergov't Revenues	71,472	74,000	72,000
Misc Revenues	2,610	2,500	2,000
Total Revenues	74,082	76,500	74,000
Expenditures			
COMMISSIONERS	100,854	115,212	145,658
Total Expenditures	100,854	115,212	145,658
Ending Fund Balance	273,602	234,890	228,444
<u>1180 - TREATMENT SALES TAX</u>			
Beginning Fund Balance	2,637,957	2,955,638	2,927,210
Revenues			
Taxes	3,942,884	3,855,330	3,936,828
Other Financing Sources	-	-	835
Total Revenues	3,942,884	3,855,330	3,937,663
Expenditures			
COMMISSIONERS	3,625,202	4,504,850	5,026,836
Total Expenditures	3,625,202	4,504,850	5,026,836
Ending Fund Balance	2,955,638	2,306,118	1,838,037

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1190 - ROADS & TRANSPORTATION</u>			
Beginning Fund Balance	10,925,230	12,189,946	7,674,980
Revenues			
Taxes	17,214,851	17,272,929	17,693,974
Licenses & Permits	451,006	444,000	503,000
Intergov't Revenues	7,590,132	9,076,421	5,567,996
Charges for Goods & Services	630,242	1,295,697	1,205,022
Misc Revenues	46,244	95,900	85,600
Other Financing Sources	663,517	1,121,830	926,950
Total Revenues	26,595,991	29,306,777	25,982,542
Expenditures			
TREASURER	-	-	81,200
PUBLIC WORKS	24,723,926	30,102,090	27,149,325
Total Expenditures	24,723,926	30,102,090	27,230,525
End of Year Adjustment	(607,349)		
Ending Fund Balance	12,189,946	11,394,633	6,426,997
<u>1200 - VETERANS</u>			
Beginning Fund Balance	418,551	317,306	173,884
Revenues			
Taxes	292,917	269,659	286,393
Intergov't Revenues	2,979	3,700	3,700
Misc Revenues	3,132	3,075	3,075
Other Financing Sources	1,102	1,500	32,197
Total Revenues	300,131	277,934	325,365
Expenditures			
PUBLIC HEALTH	401,376	423,705	421,672
Total Expenditures	401,376	423,705	421,672
Ending Fund Balance	317,306	171,535	77,577

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1280 - MEDIC ONE-RESERVE</u>			
Beginning Fund Balance	10,501,412	10,854,775	11,257,774
Revenues			
Taxes	67,904	53,000	53,000
Intergov't Revenues	93,264	50,000	50,000
Charges for Goods & Services	141	30	30
Misc Revenues	161,904	312,246	304,370
Other Financing Sources	35,699	33,000	34,448
Total Revenues	358,912	448,276	441,848
Expenditures			
EMERGENCY SERVICES	5,550	6,500	6,500
Total Expenditures	5,550	6,500	6,500
Ending Fund Balance	10,854,775	11,296,551	11,693,122
<u>1290 - MEDIC ONE</u>			
Beginning Fund Balance	8,307,240	8,006,322	6,460,215
Revenues			
Taxes	9,396,174	9,538,320	9,753,156
Intergov't Revenues	16,422	12,000	9,320
Charges for Goods & Services	64,929	24,000	24,000
Misc Revenues	500	-	-
Other Financing Sources	5,550	6,500	13,550
Total Revenues	9,483,575	9,580,820	9,800,026
Expenditures			
EMERGENCY SERVICES	9,784,493	12,432,570	12,829,678
Total Expenditures	9,784,493	12,432,570	12,829,678
Ending Fund Balance	8,006,322	5,154,572	3,430,563

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1300 - STADIUM/CONVENTION/ART CENTER</u>			
Beginning Fund Balance	41,397	21,864	7,994
Revenues			
Taxes	15,819	21,676	15,262
Misc Revenues	100	100	25
Total Revenues	15,919	21,776	15,287
Expenditures			
COMMISSIONERS	35,452	35,161	137
Total Expenditures	35,452	35,161	137
Ending Fund Balance	21,864	8,479	23,144
<u>1320 - RECREATION SERVICES</u>			
Beginning Fund Balance	109,423	88,988	70,000
Revenues			
Charges for Goods & Services	280,210	291,077	204,700
Misc Revenues	8,062	23,800	10,000
Other Financing Sources	30,000	30,000	29,935
Total Revenues	318,272	344,877	244,635
Expenditures			
RESOURCE STEWARDSHIP	338,707	372,313	290,546
Total Expenditures	338,707	372,313	290,546
Ending Fund Balance	88,988	61,552	24,089
<u>1350 - NOXIOUS WEED</u>			
Beginning Fund Balance	166,739	186,581	146,670
Revenues			
Intergov't Revenues	23,153	26,299	31,299
Charges for Goods & Services	96,959	65,228	75,265
Misc Revenues	412,466	414,803	414,803
Other Financing Sources	-	-	3,276
Total Revenues	532,578	506,330	524,643
Expenditures			
RESOURCE STEWARDSHIP	512,735	577,624	573,301
Total Expenditures	512,735	577,624	573,301
Ending Fund Balance	186,581	115,287	98,012

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1380 - CONSERVATION FUTURES</u>			
Beginning Fund Balance	4,974,003	5,701,276	4,022,532
Revenues			
Taxes	1,197,008	1,214,713	1,243,033
Intergov't Revenues	24,394	9,200	9,200
Misc Revenues	44,843	24,206	17,350
Other Financing Sources	4,515	8,000	8,000
Total Revenues	1,270,760	1,256,119	1,277,583
Expenditures			
COMMISSIONERS	543,486	4,386,862	2,811,771
Total Expenditures	543,486	4,386,862	2,811,771
Ending Fund Balance	5,701,276	2,570,533	2,488,344
<u>1400 - HOUSING & COMMUNITY RENEWAL</u>			
Beginning Fund Balance	2,246,559	2,301,261	696,922
Revenues			
Intergov't Revenues	3,158,881	4,992,428	3,573,071
Charges for Goods & Services	1,588,257	1,849,950	1,920,890
Fines & Forfeitures	-	-	-
Misc Revenues	36,132	35,000	26,513
Other Financing Sources	58,607	133,607	128,010
Total Revenues	4,841,877	7,010,985	5,648,484
Expenditures			
SOCIAL SERVICES	4,787,175	8,600,418	5,636,939
Total Expenditures	4,787,175	8,600,418	5,636,939
Ending Fund Balance	2,301,261	711,828	708,467

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1440 - SHERIFF'S SPECIAL PROGRAMS</u>			
Beginning Fund Balance	134,136	168,969	174,506
Revenues			
Intergov't Revenues	60,742	80,467	65,000
Misc Revenues	1,419	1,600	1,600
Other Financing Sources	-	-	303
Total Revenues	62,162	82,067	66,903
Expenditures			
SHERIFF-OPERATIONS	27,329	41,242	24,831
Total Expenditures	27,329	41,242	24,831
Ending Fund Balance	168,969	209,794	216,578
<u>1450 - PRISONER'S CONCESSIONS</u>			
Beginning Fund Balance	138,082	123,981	123,981
Revenues			
Charges for Goods & Services	196,985	187,000	204,900
Misc Revenues	136,971	145,500	154,500
Other Financing Sources	-	-	1,991
Total Revenues	333,956	332,500	361,391
Expenditures			
SHERIFF-CORRECTIONS	348,058	360,584	247,762
Total Expenditures	348,058	360,584	247,762
Ending Fund Balance	123,981	95,897	237,610
<u>1490 – PUBLIC HEALTH & SOCIAL SERVICES - TECHNOLOGY</u>			
Beginning Fund Balance	133,625	123,272	106,769
Revenues			
Misc Revenues	1,035	2,000	1,000
Other Financing Sources	31,800	31,800	31,800
Total Revenues	32,835	33,800	32,800
Expenditures			
PUBLIC HEALTH	43,188	63,527	43,571
Total Expenditures	43,188	63,527	43,571
Ending Fund Balance	123,272	93,545	95,998

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1500 - PUBLIC HEALTH & SOCIAL SERVICES</u>			
Beginning Fund Balance	15,514,950	16,835,798	15,474,583
Revenues			
Taxes	844,196	785,475	822,663
Licenses & Permits	573,472	582,495	622,773
Intergov't Revenues	13,665,036	15,494,714	15,345,965
Charges for Goods & Services	20,884,573	21,054,840	22,112,176
Misc Revenues	427,163	665,308	607,887
Other Financing Sources	2,696,872	2,859,498	2,747,127
Total Revenues	39,091,312	41,442,330	42,258,591
Expenditures			
PUBLIC HEALTH	7,813,640	8,659,348	8,443,846
SOCIAL SERVICES	29,501,806	34,144,197	35,923,910
Total Expenditures	37,315,447	42,803,545	44,367,756
End of Year Adjustment	(455,017)		
Ending Fund Balance	16,835,798	15,474,583	13,365,418
<u>1720 - LONG LAKE – LAKE MANAGEMENT DISTRICT (LMD)</u>			
Beginning Fund Balance	165,845	212,840	155,024
Revenues			
Fines & Forfeitures	223	150	150
Misc Revenues	184,194	165,200	165,200
Other Financing Sources	-	-	298
Total Revenues	184,417	165,350	165,648
Expenditures			
RESOURCE STEWARDSHIP	137,423	289,275	302,745
Total Expenditures	137,423	289,275	302,745
Ending Fund Balance	212,840	88,915	17,927

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1740 - LAKE LAWRENCE - LMD</u>			
Beginning Fund Balance	36,712	30,930	34,909
Revenues			
Fines & Forfeitures	166	300	300
Misc Revenues	90,749	91,800	91,650
Other Financing Sources	-	-	200
Total Revenues	90,915	92,100	92,150
Expenditures			
RESOURCE STEWARDSHIP	96,697	94,494	86,667
Total Expenditures	96,697	94,494	86,667
Ending Fund Balance	30,930	28,536	40,392
<u>1780 - BASIN PLANNING & ENHANCEMENTS</u>			
Beginning Fund Balance	31,055	29,182	29,207
Revenues			
Intergov't Revenues	99,120	1,049,991	695,179
Misc Revenues	101	50	-
Other Financing Sources	-	-	212
Total Revenues	99,221	1,050,041	695,391
Expenditures			
RESOURCE STEWARDSHIP	101,094	1,049,991	695,179
Total Expenditures	101,094	1,049,991	695,179
Ending Fund Balance	29,182	29,232	29,419
<u>1900 – ANTI - PROFITEERING</u>			
Beginning Fund Balance	21,821	22,255	22,000
Revenues			
Fines & Forfeitures	511	100	100
Misc Revenues	180	200	200
Total Revenues	691	300	300
Expenditures			
PROSECUTING ATTORNEY	257	20,262	20,240
Total Expenditures	257	20,262	20,240
Ending Fund Balance	22,255	2,293	2,060

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>1910 – LEGAL FINANCIAL OBLIGATION (LFO) COLLECTION FUND</u>			
Beginning Fund Balance	602,807	559,840	600,162
Revenues			
Intergov't Revenues	-	30,000	-
Charges for Goods & Services	282,959	-	-
Fines & Forfeitures	-	250,000	320,000
Misc Revenues	4,758	5,000	8,000
Total Revenues	287,717	285,000	328,000
Expenditures			
CLERK	334,674	454,417	564,355
Total Expenditures	334,674	454,417	564,355
End of Year Adjustment	3,990		
Ending Fund Balance	559,840	390,423	363,807
<u>1920 - TOURISM PROMOTION AREA</u>			
Revenues			
Charges for Goods & Services	-	-	450,000
Total Revenues	-	-	450,000
Expenditures			
COMMISSIONERS	-	-	400,000
Total Expenditures	-	-	400,000
Ending Fund Balance	-	-	50,000
<u>2220 - GO BONDS 2004</u>			
Beginning Fund Balance	501	725	562
Revenues			
Misc Revenues	819	-	-
Other Financing Sources	741,824	744,487	744,771
Total Revenues	742,643	744,487	744,771
Expenditures			
TREASURER	742,420	744,650	744,650
Total Expenditures	742,420	744,650	744,650
Ending Fund Balance	725	562	683

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>2230 - GO BONDS 2005</u>			
Beginning Fund Balance	4,877	198	565
Revenues			
Misc Revenues	17	-	-
Other Financing Sources	2,275,499	2,277,717	2,270,361
Total Revenues	2,275,516	2,277,717	2,270,361
Expenditures			
TREASURER	2,280,194	2,277,350	2,270,350
Total Expenditures	2,280,194	2,277,350	2,270,350
Ending Fund Balance	198	565	576
<u>2240 - GO BONDS 2007</u>			
Beginning Fund Balance	502	606	424
Revenues			
Misc Revenues	384	-	-
Other Financing Sources	359,841	362,568	364,761
Total Revenues	360,225	362,568	364,761
Expenditures			
TREASURER	360,120	362,750	364,750
Total Expenditures	360,120	362,750	364,750
Ending Fund Balance	606	424	435
<u>2250 - GO BONDS 2009</u>			
Beginning Fund Balance	476	107	585,000
Revenues			
Misc Revenues	32,854	32,850	20,250
Other Financing Sources	2,525,715	2,627,279	2,724,529
Total Revenues	2,558,569	2,660,129	2,744,779
Expenditures			
TREASURER	2,558,938	2,653,950	2,874,850
Total Expenditures	2,558,938	2,653,950	2,874,850
Ending Fund Balance	107	6,286	454,929

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>2260 - GO BONDS 2010</u>			
Beginning Fund Balance	17,247	1,432	1,000
Revenues			
Intergov't Revenues	272,747	314,000	249,000
Misc Revenues	25,809	20,000	10,000
Other Financing Sources	1,747,858	2,044,902	2,044,136
Total Revenues	2,046,414	2,378,902	2,303,136
Expenditures			
TREASURER	2,062,591	2,204,400	2,199,250
Total Expenditures	2,062,591	2,204,400	2,199,250
End of Year Adjustment	361		
Ending Fund Balance	1,432	175,934	104,886
<u>2261 - 2010C DEBT SINKING FUND</u>			
Beginning Fund Balance	100,069	195,496	296,682
Revenues			
Misc Revenues	860	-	-
Other Financing Sources	94,566	100,000	100,000
Total Revenues	95,426	100,000	100,000
Expenditures			
Total Expenditures	-	-	-
Ending Fund Balance	195,496	295,496	396,682
<u>2280 – ROAD IMPROVEMNET DISTRICT (RID) #2</u>			
Beginning Fund Balance	30,616	31,788	25,000
Revenues			
Fines & Forfeitures	65	-	-
Misc Revenues	29,356	7,800	21,000
Prop Trust Gain/Loss	-	19,600	-
Total Revenues	29,421	27,400	21,000
Expenditures			
TREASURER	28,249	28,600	28,150
Total Expenditures	28,249	28,600	28,150
Ending Fund Balance	31,788	30,588	17,850

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>3010 - ROADS CONSTRUCTION IN PROGRESS</u>			
Beginning Fund Balance	1,892,035	2,437,982	1,852,188
Revenues			
Intergov't Revenues	2,792,499	8,988,716	6,709,000
Charges for Goods & Services	548,228	-	-
Misc Revenues	21,078	10,000	-
Other Financing Sources	2,633,385	3,250,000	914,172
Total Revenues	5,995,190	12,248,716	7,623,172
Expenditures			
PUBLIC WORKS	5,449,243	12,834,510	8,256,651
Total Expenditures	5,449,243	12,834,510	8,256,651
Ending Fund Balance	2,437,982	1,852,188	1,218,709
<u>3080 - JAIL CAPITAL PROJECTS</u>			
Beginning Fund Balance	2,500,000	-	-
Revenues			
Other Financing Sources	2,718,552	2,763,556	148,334
Total Revenues	2,718,552	2,763,556	148,334
Expenditures			
COMMISSIONERS	3,483,716	2,762,566	148,334
Total Expenditures	3,483,716	2,762,566	148,334
End of Year Adjustment	(1,734,836)		
Ending Fund Balance	-	990	-
<u>3140 - COUNTY BUILDINGS FUND</u>			
Beginning Fund Balance	219,696	183,674	-
Revenues			
Misc Revenues	1,684	1,500	-
Other Financing Sources	-	180,000	-
Total Revenues	1,684	181,500	-
Expenditures			
COMMISSIONERS	37,706	363,715	-
Total Expenditures	37,706	363,715	-
Ending Fund Balance	183,674	1,459	-

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>3150 - TILLEY MASTER PLAN</u>			
Beginning Fund Balance	2,639,122	1,502,468	-
Revenues			
Misc Revenues	17,884	-	-
Other Financing Sources	1,628,568	-	-
Total Revenues	1,646,453	-	-
Expenditures			
CENTRAL SERVICES/FACILITIES	2,783,107	300,000	-
Total Expenditures	2,783,107	300,000	-
Ending Fund Balance	1,502,468	1,202,468	-
<u>3160 - REAL ESTATE EXCISE TAX</u>			
Beginning Fund Balance	11,833,147	9,251,913	7,455,820
Revenues			
Taxes	2,206,495	2,100,000	2,300,000
Charges for Goods & Services	14,265	-	-
Misc Revenues	91,524	50,000	14,025
Total Revenues	2,312,284	2,150,000	2,314,025
Expenditures			
COMMISSIONERS	4,893,518	5,647,619	2,762,274
Total Expenditures	4,893,518	5,647,619	2,762,274
Ending Fund Balance	9,251,913	5,754,294	7,007,571
<u>3170 - 2010 DEBT HOLDING</u>			
Beginning Fund Balance	4,417,864	2,318,541	525,000
Revenues			
Misc Revenues	25,431	25,000	6,000
Total Revenues	25,431	25,000	6,000
Expenditures			
COMMISSIONERS	2,124,754	1,950,000	525,000
Total Expenditures	2,124,754	1,950,000	525,000
Ending Fund Balance	2,318,541	393,541	6,000

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>3180 - 2009 DEBT HOLDING</u>			
Beginning Fund Balance	2,648,309	586,916	-
Revenues			
Misc Revenues	13,664	-	-
Total Revenues	13,664	-	-
Expenditures			
COMMISSIONERS	2,075,057	-	-
Total Expenditures	2,075,057	-	-
Ending Fund Balance	586,916	586,916	-
<u>3190 - TRANSPORTATION IMPACT FEES</u>			
Beginning Fund Balance	-	-	375,000
Revenues			
Charges for Goods & Services	-	1,306,000	500,000
Total Revenues	-	1,306,000	500,000
Ending Fund Balance	-	1,306,000	875,000
<u>3200 - PARKS IMPACT FEES</u>			
Beginning Fund Balance	-	-	208,334
Revenues			
Charges for Goods & Services	-	318,000	250,000
Total Revenues	-	318,000	250,000
Ending Fund Balance	-	318,000	458,334

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4030 - SOLID WASTE</u>			
Beginning Fund Balance	7,368,779	10,894,526	9,753,647
Revenues			
Intergov't Revenues	441,473	197,480	-
Charges for Goods & Services	20,865,840	18,920,833	18,940,541
Misc Revenues	313,176	29,192	25,503
Other Financing Sources	22,959	335,738	2,811,855
Total Revenues	21,643,448	19,483,243	21,777,899
Expenditures			
PUBLIC WORKS	18,156,557	19,423,293	22,988,350
Total Expenditures	18,156,557	19,423,293	22,988,350
End of Year Adjustment	38,857		
Ending Fund Balance	10,894,526	10,954,476	8,543,196
<u>4040 - SOLID WASTE RESERVE FOR CLOSRE</u>			
Beginning Fund Balance	21,567,913	21,789,576	21,284,655
Revenues			
Other Financing Sources	964,917	881,778	866,248
Total Revenues	964,917	881,778	866,248
Expenditures			
PUBLIC WORKS	743,462	2,018,247	5,160,904
Total Expenditures	743,462	2,018,247	5,160,904
End of Year Adjustment	209		
Ending Fund Balance	21,789,576	20,653,107	16,989,999

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4060 - STORM & SURFACE WATER UTILITY</u>			
Beginning Fund Balance	2,016,037	2,627,771	2,781,642
Revenues			
Intergov't Revenues	28,288	13,800	-
Charges for Goods & Services	91,040	131,188	61,000
Misc Revenues	4,839,478	5,068,924	5,413,829
Other Financing Sources	-	-	15,311
Total Revenues	4,958,806	5,213,912	5,490,140
Expenditures			
RESOURCE STEWARDSHIP	4,366,466	5,533,789	5,867,669
Total Expenditures	4,366,466	5,533,789	5,867,669
End of Year Adjustment	19,394		
Ending Fund Balance	2,627,771	2,307,894	2,404,113
<u>4070 - STORM & SURFACE WATER CAPITAL</u>			
Beginning Fund Balance	744,318	968,384	1,006,648
Revenues			
Intergov't Revenues	195,816	52,500	170,223
Misc Revenues	7,653	5,000	7,500
Other Financing Sources	920,000	920,000	970,663
Total Revenues	1,123,469	977,500	1,148,386
Expenditures			
RESOURCE STEWARDSHIP	899,318	894,632	838,445
Total Expenditures	899,318	894,632	838,445
End of Year Adjustment	(85)		
Ending Fund Balance	968,384	1,051,252	1,316,589

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4124 - LAND USE & PERMITTING</u>			
Beginning Fund Balance	200,951	325,245	835,000
Revenues			
Licenses & Permits	1,312,362	1,273,000	1,293,000
Charges for Goods & Services	1,559,889	1,529,000	1,440,200
Misc Revenues	4,562	3,500	3,500
Other Financing Sources	906,135	986,681	918,223
Total Revenues	3,782,949	3,792,181	3,654,923
Expenditures			
RESOURCE STEWARDSHIP	3,464,276	3,665,678	3,524,938
Total Expenditures	3,464,276	3,665,678	3,524,938
End of Year Adjustment	(194,378)		
Ending Fund Balance	325,245	451,748	964,985
<u>4200 - BOSTON HARBOR WATER/SEWER</u>			
Beginning Fund Balance	145,183	207,731	227,903
Revenues			
Intergov't Revenues	2,468	-	-
Charges for Goods & Services	351,031	375,501	383,565
Misc Revenues	6,628	1,500	1,500
Other Financing Sources	-	-	1,556
Total Revenues	360,127	377,001	386,621
Expenditures			
PUBLIC WORKS	297,466	356,829	371,441
Total Expenditures	297,466	356,829	371,441
End of Year Adjustment	(114)		
Ending Fund Balance	207,731	227,903	243,083

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4210 - BOSTON HARBOR RESERVE</u>			
Beginning Fund Balance	350,650	346,497	316,912
Revenues			
Misc Revenues	2,855	5,000	5,000
Other Financing Sources	5,000	5,000	20,006
Total Revenues	7,855	10,000	25,006
Expenditures			
PUBLIC WORKS	12,009	131,535	145,893
Total Expenditures	12,009	131,535	145,893
Ending Fund Balance	346,497	224,962	196,025
<u>4300 - TAMOSHAN/BEVERLY BEACH SEWER</u>			
Beginning Fund Balance	89,856	105,656	111,247
Revenues			
Charges for Goods & Services	151,086	156,237	164,050
Misc Revenues	1,332	1,300	1,300
Other Financing Sources	-	-	548
Total Revenues	152,418	157,537	165,898
Expenditures			
PUBLIC WORKS	136,803	149,491	154,670
Total Expenditures	136,803	149,491	154,670
End of Year Adjustment	185		
Ending Fund Balance	105,656	113,702	122,475

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4340 - GRAND MOUND SEWER</u>			
Beginning Fund Balance	788,167	878,859	800,003
Revenues			
Intergov't Revenues	9,266	-	-
Charges for Goods & Services	812,165	727,711	813,823
Misc Revenues	12,780	8,500	8,500
Prop Trust Gain/Loss	4,122	24,040	24,040
Other Financing Sources	-	-	1,510
Total Revenues	838,333	760,251	847,873
Expenditures			
PUBLIC WORKS	747,604	839,107	931,486
Total Expenditures	747,604	839,107	931,486
End of Year Adjustment	(37)		
Ending Fund Balance	878,859	800,003	716,390
<u>4350 - GRAND MOUND WATER</u>			
Beginning Fund Balance	732,200	857,586	861,940
Revenues			
Charges for Goods & Services	525,182	507,023	574,912
Misc Revenues	11,056	9,000	9,000
Prop Trust Gain/Loss	21,778	20,890	20,890
Other Financing Sources	-	-	1,149
Total Revenues	558,016	536,913	605,951
Expenditures			
TREASURER	1,162	1,100	1,100
PUBLIC WORKS	431,419	532,829	665,858
Total Expenditures	432,581	533,929	666,958
End of Year Adjustment	(49)		
Ending Fund Balance	857,586	860,570	800,933

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4380 - OLYMPIC VIEW DEBT SERVICE</u>			
Beginning Fund Balance	500	500	500
Revenues			
Fines & Forfeitures	32	-	-
Misc Revenues	75	400	200
Other Financing Sources	2,000	2,000	2,000
Total Revenues	2,108	2,400	2,200
Expenditures			
TREASURER	684	600	500
Total Expenditures	684	600	500
End of Year Adjustment	(1,424)		
Ending Fund Balance	500	2,300	2,200
<u>4400 - TAMOSHAN WATER/SEWER COLLECTION</u>			
Beginning Fund Balance	88,752	123,000	142,213
Revenues			
Charges for Goods & Services	92,497	93,736	93,991
Misc Revenues	1,182	1,000	1,000
Other Financing Sources	-	-	319
Total Revenues	93,679	94,736	95,310
Expenditures			
PUBLIC WORKS	59,482	75,523	84,344
Total Expenditures	59,482	75,523	84,344
End of Year Adjustment	51		
Ending Fund Balance	123,000	142,213	153,179

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4410 - OLYMPIC VIEW SEWER</u>			
Beginning Fund Balance	58,459	58,390	52,934
Revenues			
Charges for Goods & Services	26,956	28,955	30,303
Misc Revenues	465	1,000	1,000
Other Financing Sources	-	-	55
Total Revenues	27,422	29,955	31,358
Expenditures			
PUBLIC WORKS	27,488	35,411	39,135
Total Expenditures	27,488	35,411	39,135
End of Year Adjustment	(3)		
Ending Fund Balance	58,390	52,934	45,157
<u>4420 - TAMOSHAN RESERVE</u>			
Beginning Fund Balance	19,476	17,761	10,920
Revenues			
Misc Revenues	142	150	150
Other Financing Sources	686,565	51,600	20,429
Total Revenues	686,707	51,750	20,579
Expenditures			
PUBLIC WORKS	688,320	58,591	6,779
Total Expenditures	688,320	58,591	6,779
End of Year Adjustment	(102)		
Ending Fund Balance	17,761	10,920	24,720
<u>4440 - GRAND MOUND WASTEWATER CAPITAL RESERVE</u>			
Beginning Fund Balance	372,956	370,146	336,107
Revenues			
Misc Revenues	2,454	2,400	2,400
Other Financing Sources	121,022	77,000	60,123
Total Revenues	123,476	79,400	62,523
Expenditures			
PUBLIC WORKS	126,412	138,439	72,591
Total Expenditures	126,412	138,439	72,591
End of Year Adjustment	126		
Ending Fund Balance	370,146	311,107	326,039

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4450 - GRAND MOUND WATER CAPITAL RESERVE</u>			
Beginning Fund Balance	152,904	143,568	132,695
Revenues			
Misc Revenues	1,189	1,260	1,260
Other Financing Sources	-	27,000	27,226
Total Revenues	1,189	28,260	28,486
Expenditures			
PUBLIC WORKS	10,592	39,133	28,701
Total Expenditures	10,592	39,133	28,701
End of Year Adjustment	67		
Ending Fund Balance	143,568	132,695	132,480
<u>4460 - TAMOSHAN/BEVERLY BEACH DEBT SERVICE</u>			
Beginning Fund Balance	105,409	196,868	175,000
Revenues			
Fines & Forfeitures	924	-	-
Misc Revenues	1,054	1,000	700
Total Revenues	1,978	1,000	700
Expenditures			
Total Expenditures	-	-	-
End of Year Adjustment	89,481		
Ending Fund Balance	196,868	197,868	175,700
<u>4480 - GRAND MOUND DEBT SERVICE</u>			
Beginning Fund Balance	188,000	188,000	200,000
Revenues			
Fines & Forfeitures	2,216	2,500	2,500
Misc Revenues	91,895	119,000	58,000
Other Financing Sources	657,500	904,800	849,100
Total Revenues	751,612	1,026,300	909,600
Expenditures			
TREASURER	324,661	286,750	239,850
Total Expenditures	324,661	286,750	239,850
End of Year Adjustment	(426,951)		
Ending Fund Balance	188,000	927,550	869,750

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>4510 - COMMUNITY LOAN REPAYMENT #1</u>			
Beginning Fund Balance	396,476	464,454	396,668
Revenues			
Misc Revenues	14,053	19,500	14,100
Other Financing Sources	-	164,000	171,000
Total Revenues	14,053	183,500	185,100
Expenditures			
TREASURER	15,888	14,900	15,900
PUBLIC HEALTH	1,356	251,583	151,286
Total Expenditures	17,244	266,483	167,186
End of Year Adjustment	71,169		
Ending Fund Balance	464,454	381,471	414,582
<u>5030 - UNEMPLOYMENT COMPENSATION</u>			
Beginning Fund Balance	2,533,984	2,904,122	2,904,122
Revenues			
Misc Revenues	610,222	563,437	563,437
Other Financing Sources	-	-	597
Total Revenues	610,222	563,437	564,034
Expenditures			
HUMAN RESOURCES	240,207	623,987	622,209
Total Expenditures	240,207	623,987	622,209
End of Year Adjustment	123		
Ending Fund Balance	2,904,122	2,843,572	2,845,947
<u>5050 - INSURANCE RISK</u>			
Beginning Fund Balance	5,085,017	5,007,647	5,007,647
Revenues			
Charges for Goods & Services	1,745,002	1,732,440	1,758,500
Other Financing Sources	32,825	-	3,095
Total Revenues	1,777,827	1,732,440	1,761,595
Expenditures			
HUMAN RESOURCES	1,855,764	2,124,608	2,149,773
Total Expenditures	1,855,764	2,124,608	2,149,773
End of Year Adjustment	568		
Ending Fund Balance	5,007,647	4,615,479	4,619,469

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>5060 - BENEFITS ADMINISTRATION</u>			
Beginning Fund Balance	1,618,744	1,727,366	1,727,366
Revenues			
Misc Revenues	314,230	585,634	585,634
Total Revenues	314,230	585,634	585,634
Expenditures			
HUMAN RESOURCES	205,540	325,576	1,462,708
Total Expenditures	205,540	325,576	1,462,708
End of Year Adjustment	(68)		
Ending Fund Balance	1,727,366	1,987,424	850,292
<u>5210 - CENTRAL SERVICES/FACILITIES</u>			
Beginning Fund Balance	2,419,769	2,547,950	2,302,000
Revenues			
Charges for Goods & Services	12,173,713	13,022,599	12,778,471
Misc Revenues	18,863	-	-
Other Financing Sources	316,509	307,190	368,095
Total Revenues	12,509,086	13,329,789	13,146,566
Expenditures			
TREASURER	9,378	6,500	3,450
CENTRAL SERVICES/FACILITIES	12,173,607	14,069,725	13,429,714
Total Expenditures	12,182,985	14,076,225	13,433,164
End of Year Adjustment	(197,920)		
Ending Fund Balance	2,547,950	1,801,514	2,015,402

Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>5220 - CENTRAL SERVICES RESERVE</u>			
Beginning Fund Balance	3,955,353	4,875,697	5,400,000
Revenues			
Intergov't Revenues	32,540	189,125	-
Charges for Goods & Services	631,480	1,893,453	2,042,221
Misc Revenues	130,338	101,708	107,953
Prop Trust Gain/Loss	1,318,328	-	-
Other Financing Sources	520,111	5,327,281	680,000
Total Revenues	2,632,798	7,511,567	2,830,174
Expenditures			
CENTRAL SERVICES/FACILITIES	2,301,248	9,299,161	2,456,368
Total Expenditures	2,301,248	9,299,161	2,456,368
End of Year Adjustment	588,794		
Ending Fund Balance	4,875,697	3,088,103	5,773,806
<u>5230 - CENTRAL SERVICES/FACILITY ENGINEERING</u>			
Beginning Fund Balance	139,441	119,076	92,000
Revenues			
Charges for Goods & Services	404,997	453,814	388,094
Misc Revenues	816	-	-
Other Financing Sources	-	-	3,729
Total Revenues	405,813	453,814	391,823
Expenditures			
CENTRAL SERVICES/FACILITIES	426,295	389,290	382,262
Total Expenditures	426,295	389,290	382,262
End of Year Adjustment	116		
Ending Fund Balance	119,076	183,600	101,561

	2012 Actual	2013 Revised Budget	2014 Budget Adopted
<u>5410 – EQUIPMENT RESERVE & REPLACEMENT (ER&R) - MAINTENANCE</u>			
Beginning Fund Balance	2,720,664	2,222,512	1,680,871
Revenues			
Intergov't Revenues	4,817	-	-
Charges for Goods & Services	3,507,876	3,696,890	3,647,148
Misc Revenues	10,340	11,500	11,500
Other Financing Sources	270,524	480,000	306,318
Total Revenues	3,793,556	4,188,390	3,964,966
Expenditures			
TREASURER	76,866	98,800	97,400
CENTRAL SERVICES/FACILITIES	3,985,260	4,974,273	4,744,204
Total Expenditures	4,062,126	5,073,073	4,841,604
End of Year Adjustment	(229,581)		
Ending Fund Balance	2,222,512	1,337,829	804,233
<u>5420 - ER&R - REPLACEMENT</u>			
Beginning Fund Balance	12,042,299	11,514,421	10,219,392
Revenues			
Charges for Goods & Services	2,868,283	3,287,124	3,522,270
Misc Revenues	11	-	-
Other Financing Sources	249,256	160,000	100,000
Total Revenues	3,117,550	3,447,124	3,622,270
Expenditures			
CENTRAL SERVICES/FACILITIES	3,645,427	4,742,153	4,677,037
Total Expenditures	3,645,427	4,742,153	4,677,037
Ending Fund Balance	11,514,421	10,219,392	9,164,625

This glossary is intended to help readers understand many of the terms used in this budget document. It is organized in alphabetical order and may show common abbreviations along with the full terms.

Adopted Budget: The appropriations as originally adopted by the Board of County Commissioners by ordinance in the preceding December.

Appropriation: The expenditure authority granted to an office or department in a budget ordinance adopted by the Board of County Commissioners. No office or department of the county may spend more than the amount authorized in its expenditure appropriation.

Assessed Value (AV): The value of a piece of property as determined by the County Assessor's Office for the purpose of determining the annual property tax. Sometimes assessed value is referred to as "AV," particularly when it refers to the aggregated assessed value in the county.

Auditor's Filings and Recordings Fees: These are fees charged for documents recorded by the County Auditor's Office, including real estate transactions, marriage and divorce records, and survey maps. The fees are established by state statute and the revenues are distributed between the state and the county and are accounted for in the General Fund.

Bond Fund: When bonds are sold, proceeds are accounted for in a bond fund established for and dedicated to the specific bond issuance.

Budget: The budget is a plan of revenue and expenditures, a document that shows how the county expects to manage its finances during the coming fiscal year. State statute requires that county budgets be balanced. That means that Thurston County may not budget more expenditures than it expects to have available as a result of anticipated revenues combined with fund balances. When the budget is adopted, the appropriations included in the budget are legally binding on each office, department and fund.

Budget Development Process: The County prepares its budget in accordance with state law (RCW 36.40). Each September, county elected officials and department heads submit proposed operating budgets and revenue estimates for the upcoming new fiscal year. The preliminary budget is presented by the County Manager and Budget and Fiscal Manager, with assistance from county fiscal staff. The Board of County Commissioners reviews budget materials, proposals, estimates and forecasts. Public hearings are conducted at the courthouse to obtain citizens' comments on the preliminary budget. The new annual budget is adopted prior to December 31.

Budget Development Schedule: Thurston County's annual budget is developed in accordance with Washington State laws and regulations. The preliminary budget is presented each November preceding the commencement of the new fiscal year. A public hearing is held in December of each year. The Board of County Commissioners adopts the budget for the following calendar year prior to the end of December.

Budget Period: Thurston County's fiscal year is January 1 through December 31 of each year.

Cable Franchise Fees: Pursuant to the Cable Communications Policy Act of 1984, this fee was established to levy franchise fees on cable TV operators. Fees collected are accounted for in the General Fund.

Capital Facilities Plan (CFP): A capital facilities plan, sometimes called “CFP,” is the plan mandated by the State Growth Management Act (RCW 36.70A.020) explaining how the county will provide the requisite public services and facilities adequate to serve new development anticipated over the course of a 20-year planning horizon. It is a chapter in the county’s Comprehensive Plan. The public facilities include roadways, street lighting, sidewalks, traffic signals, domestic water systems, storm and sanitary sewer systems, parks and recreational facilities, and schools. Public services include fire protection, law enforcement, public health, education, recreation, environmental protection, and other government services. The CFP is intended to provide a general assessment of major public services which impact land-use issues, rather than a detailed analysis of every service provided by government. It includes facilities and services provided by other governments as well as by the county. The CFP provides a general summary of how and when these basic services will be provided to support future growth as envisioned by the Comprehensive Plan and in what manner they will be funded.

Capital Improvement Project/Plan (CIP): A capital improvement project is a project that adds to the county’s infrastructure. Examples of capital improvement projects include the construction of roads, curbs, gutters, sidewalks or buildings. Because it is typical for a capital improvement project to require multiple years and considerable expense for the phases of planning, design, property acquisition and construction, capital improvement projects are described and financing for them is managed through a capital improvement plan. The abbreviation “CIP” is sometimes used for either the project or the plan. The county’s CIP is a sub-set of the county’s Capital Facilities Plan (CFP), which may include projects planned by other governmental entities, unfunded but desired projects and a longer span of planning time (up to 20 years).

Conservation Futures: The Conservation Futures property tax levy finances the acquisition of open space and park land. The tax rate may not exceed \$.625 per \$1,000 of assessed value. The Conservation Futures Fund accounts for this tax revenue and associated expenditures.

Consumer Price Index (CPI): A measure of the change in prices paid over time for a fixed market basket of goods and services. The Bureau of Labor Statistics (BLS) updates the CPI monthly, surveying over 60,000 goods in 85 urban areas. The BLS also produces a bimonthly Seattle-Tacoma-Bremerton CPI.

Court Appointed Special Advocate (CASA): Trained volunteer Guardians ad Litem appointed for children in dependency and termination (child welfare) cases.

Disposal Charges: These are fees charged for disposal of refuse at the Thurston County Waste and Recovery Center. They are accounted for in the Solid Waste Maintenance & Operations Fund.

Election Services: Elections are conducted by the County Auditor's Office and include all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County. Reimbursements from other governments for their pro-rata share of election costs are accounted for in the General Fund.

Electronic Home Monitoring and Work Release Fees: Fees charged to individuals in court-ordered electronic monitoring or work release programs as part of their criminal sentence(s) are accounted for in the General Fund.

Enterprise Fund: An enterprise fund is a fund established to account for operations that are financed and operated in such a way that the cost of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges. An example of an enterprise fund is the Solid Waste Fund, which receives no General Fund contributions and is financed primarily from disposal fees.

Equipment Replacement and Revolving Fund (ER&R): An account established to replace vehicles, construction and maintenance equipment, and miscellaneous other materials, supplies and services (RCW 36.33A.010).

Financial Policies: The County's financial policies are the guiding principles used in establishing the preliminary budget.

Fines, Forfeitures, Penalties, Assessments: Monies collected from traffic and other legal infractions, which are accounted for in the General Fund.

Fund Balance: A fund balance is the amount remaining in a fund after revenues have been deposited and expenditures have been completed. This amount is a resource carried over for use in the following or a subsequent fiscal year. In proprietary funds, liquidity (working capital) is based on the difference between current assets and current liabilities. Fund balance amounts may be undesignated or reserved for specified purposes. In this budget publication, beginning fund balance amounts are determined by final accounting for prior-year balances, and ending fund balance amounts are the arithmetic result of adding the beginning fund balance plus estimated revenues and then subtracting the appropriated (or proposed, in the preliminary budget) expenditures.

General Fund: The General Fund is used to record the revenue and expenditure activity of all general government services. All non-designated revenues are deposited into this fund. It is the only fund that can be used to support other funds as well as pay for general government services.

General Levy: The general property tax levy, along with other general revenue sources, funds the primary operations budgets of the county's general government services, such as Assessor, Auditor, Clerk, Commissioners, Coroner, District Court, Superior Court, Juvenile Court/Probation, Prosecuting Attorney, Office of Assigned Counsel, Sheriff, Jail/Corrections, and Treasurer. For tax year 2014, the general levy rate is approximately \$1.38 per \$1,000 of assessed value and is approximately 10.46% of the property taxes collected by the County Treasurer.

Grant: A grant is monetary assistance or tangible property given to the county for a specific project or service, primarily by the state and/or federal governments, which is not regular or ongoing revenue. When grants are received, they are deposited in and accounted for within the fund applicable to the specific service involved. For example, a grant for public health services is applied to the Public Health and Social Services fund; a grant for storm or surface water management services is applied to the Storm and Surface Water Utility fund; a grant for a road improvement project is applied to the Road fund etc.

Guardian ad Litem (GAL): A person appointed by the court to represent the best interests of children or incapacitated adults.

Implicit Price Deflator (IPD): A measure of the level of prices of all new, domestically produced, final goods and services in an economy. It is derived by dividing current dollar (nominal) consumer expenditures by constant dollar (real) consumer expenditures.

Interest Earnings: Interest is earned upon the average daily balance of cash within the County Treasurer's investment pool. The County Treasurer administers the investment pool. Interest earnings are applied monthly to the fund source of the invested cash, unless specifically directed otherwise.

Interfund Charges: Charges for services provided by one fund, office or department for another fund, office or department, within the county government. Payments from one fund to another are made based on billings for services rendered. Examples of interfund billings include central services (computer, phone and mail-related charges), equipment operations and replacement charges, space use charges, indirect cost reimbursement charges, insurance charges, etc.

Internal Service Fund: An internal service fund is used to account for goods or services given to one department by another on a cost-reimbursement basis.

Liquor Control Board Profits: Thurston County receives a share of state-distributed license and permit fees, penalties, forfeitures, and other income received by the state Liquor Control Board. Distribution to local governments is based on population, except local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent must be spent on substance abuse treatment programs.

Liquor Excise Tax: The county no longer receives a share of state-distributed taxes on liquor beginning 3rd quarter 2012.

Medic One: The Medic One property tax levy is a levy specifically approved by Thurston County voters. The tax rate may not exceed \$0.50 per \$1,000 of assessed value. This levy finances countywide delivery of emergency medical services, advanced life support (paramedic level) response and transport services. The Medic One fund accounts for this tax revenue and associated expenditures.

Mental Health Services: Thurston County is the financial agent that receives and disburses the state and federal portion of Medicaid funds from the State Division of Mental Health for Thurston/Mason RSN. Thurston County does not currently provide mental health services directly; rather, it contracts with other community agencies to provide the service using these RSN funds. This revenue is accounted for in the Public Health and Social Services fund.

Modified (Revised) Budget: During the course of each fiscal year, the budget is modified with due public notice and hearings. Modifications are made to update and adjust appropriations in accordance with changes in expected revenue and to reflect actual fund balances which are established following each fiscal year. The Board of County Commissioners makes budget modifications at least quarterly.

Motor Vehicle Fuel Tax - County Roads: This state-enacted and -distributed tax on the sale of motor vehicle fuels is required to be used for county road purposes. This tax is accounted for in the Roads fund.

Motor Vehicle License Fees: License fees for motor vehicles and vessels are accounted for in the General Fund. The rate Thurston County receives for county uses is \$3.00 per vehicle license renewal processed within Thurston County excluding the renewals through the State Department of Licensing office.

Operating Transfers: A transfer of money from one county fund to another county fund without the expectation of the paying fund receiving a service or product in return.

Operating Assessments: Assessments levied on assessed value pursuant to specific legislation and designated for special purposes. Examples include the storm and surface water management fees and noxious weed control levy. Also included are lakes management levies, which are applied to properties surrounding certain lakes as a result of approval by those voters.

Permit Fees: Fees charged to obtain permits for certain actions, such as land-use plan review, septic systems, and construction. These fees and charges, associated with growth and development (including zoning and subdivision fees) are accounted for in the Land Use and Permitting and Public Health funds.

Property Tax: Property tax is the single largest source of revenue for county general government services and for many other jurisdictions for which the county collects the property tax. The County Assessor values real and personal property annually, in accordance with the true and fair market value for property taxes, with certain exemptions as required by law. These assessed property values are the base upon which the property tax is applied. Property tax payments are due twice a year, April 30 and October 31. The County Treasurer collects the property taxes and then distributes them to the various governments in the county (taxing jurisdictions) that levied the respective taxes. More than half of property taxes go to school districts. The property tax levies received by county government are: the general levy, the Roads District levy, the Medic One levy, and the Land Conservation Futures levy. Each of these levies is subject to the 1% per year annual growth limit, as passed into law via Initiative 747 and reestablished by the State Legislature when Initiative 747 was declared invalid by the Superior Court of the State of Washington.

The State of Washington receives the State Schools levy. Other taxing jurisdictions receiving their own respective levies are: school districts, cities and towns, fire districts, Port of Olympia, Timberland Regional Library, Public Utility District #1 and cemetery districts.

Preliminary Budget: The preliminary budget is prepared by county staff on behalf of the Board of County Commissioners and presented to the Commissioners in November of each year. This is the budget offered for public comment prior to the Board of County Commissioners' adoption of the final budget.

Real Estate Excise Tax (REET): This tax is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund. The original tax was 0.25% of the value of the sale. This is sometimes called "1st ¼ REET." An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992. This is sometimes called "2nd ¼ REET." Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Regional Support Network (RSN): State legislation created "Regional Support Networks" (RSN) which give county governments' responsibility and authority to serve chronically and acutely mentally ill individuals through contracted inpatient and outpatient mental health services. Thurston/Mason RSN serves residents in both Thurston and Mason Counties. The Thurston/Mason RSN is also a capitated prepaid inpatient health plan (PIHP). PIHPs implement locally-operated managed behavioral health care systems. PIHPs receive the state and federal portion of Medicaid funds and other state and federal grants from the Mental Health Division of the Washington State Department of Health and Social Services.

Road Levy: The Road levy is a specific property tax levy that is applied only to unincorporated area assessed value and is dedicated to financing and maintaining county roads in the unincorporated area of the county.

Sales Tax: Sales taxes are applied to the sale or consumption of goods and/or services, with limited specific exemptions. The state collects and distributes these taxes. There are several types of sales tax utilized in Thurston County, as follows:

- **Local Retail Sales and Use Tax:** The base tax rate in unincorporated Thurston County is 7.9%, or 7.9 cents on the dollar. Of the 7.9 cent sales tax, Thurston County government receives a portion of 1 cent. The other 6.5 cents is retained by the state. Thurston County's share of the 1 cent is the combination of: (a) 15% of the 1 cent collected on sales in incorporated areas, plus (b) 100% of the 1 cent collected on sales in unincorporated areas. Additionally, three voter-approved special 1/10th cent sales taxes produce a combined-total sales tax rate of 8.7 cents in Thurston County. These special 1/10th cent sales taxes are dedicated to criminal justice, detention facilities, and emergency communications 911.
- **Criminal Justice Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1990. The proceeds are used exclusively for criminal justice services. This tax revenue is accounted for in the General Fund.

- **Detention Facilities Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails. This tax revenue is accounted for in the Detention Facilities Sales Tax Holding Fund.
- **Chemical Dependency/Mental Health Services Tax (Treatment Sales Tax):** A sales and use tax (1/10th of one percent) is imposed in Thurston County for the purpose of providing new or expanded chemical dependency or mental health treatment services and for the operation of new or expanded therapeutic court programs. This tax is sometimes referred to as the “Treatment Sales Tax” and the revenue is accounted for in the Treatment Sales Tax fund.

Social Services Levy: Pursuant to state statute, RCW 71.20.110, a small fraction, \$.025 per \$1,000 of assessed value, of the general property tax levy is apportioned to Thurston County's Public Health and Social Services fund. These funds are used to help fund mental health, chemical dependency, substance abuse, and developmental disabilities services.

Timber Harvest Tax/Private Harvest Tax: This is a tax levied on private timber harvests pursuant to state statute, RCW 84.33.051, .081. It is distributed to taxing districts located where the timber is harvested.

Timber Sales/State Forest Board: This is income generated by proceeds from timber sales on state forest lands. The distribution of net proceeds to counties is based on the timber sale revenues from land within each county, per state statute RCW 335.02.33. Counties then distribute the monies among taxing districts (schools, etc.) based on respective property tax rates.

Veterans Fund: A small fraction of the general levy, \$.01125 (one & one-eighth cents) per \$1,000 of assessed value is apportioned to the Veterans Fund pursuant to state statute, RCW 73.08.080. Proceeds are used to provide assistance to eligible indigent veterans in Thurston County.

Water and Sewer Utility Revenues: These revenues include fees and charges for various services. The county operates several water and sewer utilities, including Boston Harbor, Olympic View, Tamoshan/Beverly Beach and Grand Mound. Customers of these utilities pay bills for their use of water and sewer service, and those receipts are the funds used to finance services rendered.

