

# Thurston County Washington 2014 Preliminary Budget

September 17, 2013



Photos by Paul Henderson

*Creating Solutions for Our Future*

The proposed schedule for the Board of County Commissioner meetings on the preliminary budget are listed on this page and may be subject to change. Please call LaBonita I. Bowmar, Clerk of the Board, for any further schedule changes at (360) 786-5440 or visit our homepage at [www.co.thurston.wa.us](http://www.co.thurston.wa.us).

All meetings about the budget will be held in Building 1, Room 280, of the Thurston County Courthouse.

*Presentations, deliberations and work sessions* are informal and always open for public attendance, however no public testimony is taken during these meetings.

*Public hearings* provide the opportunity for formal public comment and testimony. Public comment may also be submitted in writing to the Board of County Commissioners for consideration until Tuesday, December 4.

Information on the 2014 budget can be found at [www.co.thurston.wa.us/Budget](http://www.co.thurston.wa.us/Budget).

### **Official 2014 Budget Meeting Schedule**

#### ***Presentations by Elected Officials & Department Directors:***

Thursday – Friday, September 19 – 20, 2013      9:00 a.m. – 11:45 a.m. & 1:30 p.m. – 4:15 p.m.

Monday – Friday, September 23 – 27, 2013      9:00 a.m. – 11:45 a.m. & 1:30 p.m. – 4:15 p.m.

#### ***Work sessions:***

Monday – Friday, October 7 – 11, 2013      9:00 a.m. – 11:30 a.m. & 1:30 p.m. – 4:15 p.m.

Monday – Tuesday, October 14 – 15, 2013      9:00 a.m. – 11:30 a.m. & 1:30 p.m. – 5:00 p.m.

#### ***Public hearing on the 2014 budget:***

Tuesday, October 29, 2013      5:30 p.m.

#### ***Deliberations:***

Wednesday – Friday, November 6 – 8, 2013      9:00 a.m. – 11:30 a.m. & 1:30 p.m. – 5:00 p.m.

#### ***Adoption of the 2014 budget:***

Friday, November 15, 2013\*      10:00 a.m.

*\*No public testimony will be taken at this meeting.*



COUNTY COMMISSIONERS

Cathy Wolfe

District One

Sandra Romero

District Two

Karen Valenzuela

District Three

## BOARD OF COUNTY COMMISSIONERS

September 17, 2013

Dear Reader,

We are pleased to present the 2014 Preliminary Thurston County Budget. The Board of County Commissioners is interested in your comments as they deliberate on the budget proposals.

Indicators show the Thurston County economy is improving. The county anticipates growth in the coming year, however, county revenue overall continues to be significantly below pre-recession levels. All functions of county government have been affected by the economic downturn. The county continues to face the challenge of state and local tax structures that make it heavily dependent on sales tax revenues and property tax revenues linked to new construction. Our forecast for 2014 predicts modest improvement.

County leadership is committed to good management and fiscal practices. In order to continue to keep the Thurston County general fund and other funds financially sound in 2014, we will need to continue to carefully manage funds. At this time, rising costs in future years are expected to continue to exceed the growth in revenues, and early projections show a gap between revenues and expenses. We must be diligent to ensure there are sufficient reserves to meet cash flow needs and the costs of unanticipated emergencies. Our greatest challenge is to balance the needs of county citizens with our current revenue sources.

This preliminary budget reflects the amounts necessary to maintain the current level of county services. It will be necessary to reduce general fund spending to sustain a financially responsible fund balance in future years.

In addition to the costs and revenues reflected in this document, policy level proposals address unmet needs, increasing demands and declining revenues. The Commissioners will consider each proposal to determine what must be addressed in the 2014 fiscal year. A list of all policy proposals can be found on the county website: [www.co.thurston.wa.us/budget](http://www.co.thurston.wa.us/budget).

Over the course of the next few weeks, Commissioners will hold work sessions to review and deliberate on these proposals. You are invited to comment at a public hearing on October 29, or send written comments to the board.

The county budget is complex. It contains 78 funds and thousands of line items, managed by 21 offices and departments. These funds support the county's services to the public for law and justice, public health and social services, emergency services, roads, parks, open space and trails, land use planning, development services, environmental protection and utilities operations. The budget also provides for general government services that enable the county to conduct its business, such as elections, property assessment, financial management, human resources and capital facility management. The budget is organized to reflect the services provided by each office and their value to the citizens we serve.

Sincerely,

Cliff Moore

Interim County Manager

Building #1, Room 269, 2000 Lakeridge Drive SW, Olympia, Washington 98502-6045 (360) 786-5440  
TDD (360) 754-2933

## Thurston County Commissioners

(D) = Democrat

(R) = Republican

(I) = Independent

Date indicates end of term



Commissioner  
Karen Valenzuela (D) 2014



Commissioner  
Sandra Romero (D) 2016



Commissioner  
Cathy Wolfe (D) 2016

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## Other County Elected Officials



Assessor  
Steven Drew  
(D) 2014



Auditor  
Gary Alexander  
(R) 2013



Clerk  
Betty Gould  
(D) 2014



Coroner  
Gary Warnock  
(D) 2014



Prosecuting Attorney  
Jon Tunheim  
(D) 2014



Sheriff  
John Snaza  
(I) 2014



Treasurer  
Shawn Myers  
(D) 2014

## Superior Court Judges



From left to right: Chris Wickham (2016), Carol Murphy (2016), Lisa L. Sutton (2016), James J. Dixon (2016), Christine Schaller (2016), Anne Hirsch (2016), Erik D. Price (2016), Gary R. Tabor (2016)

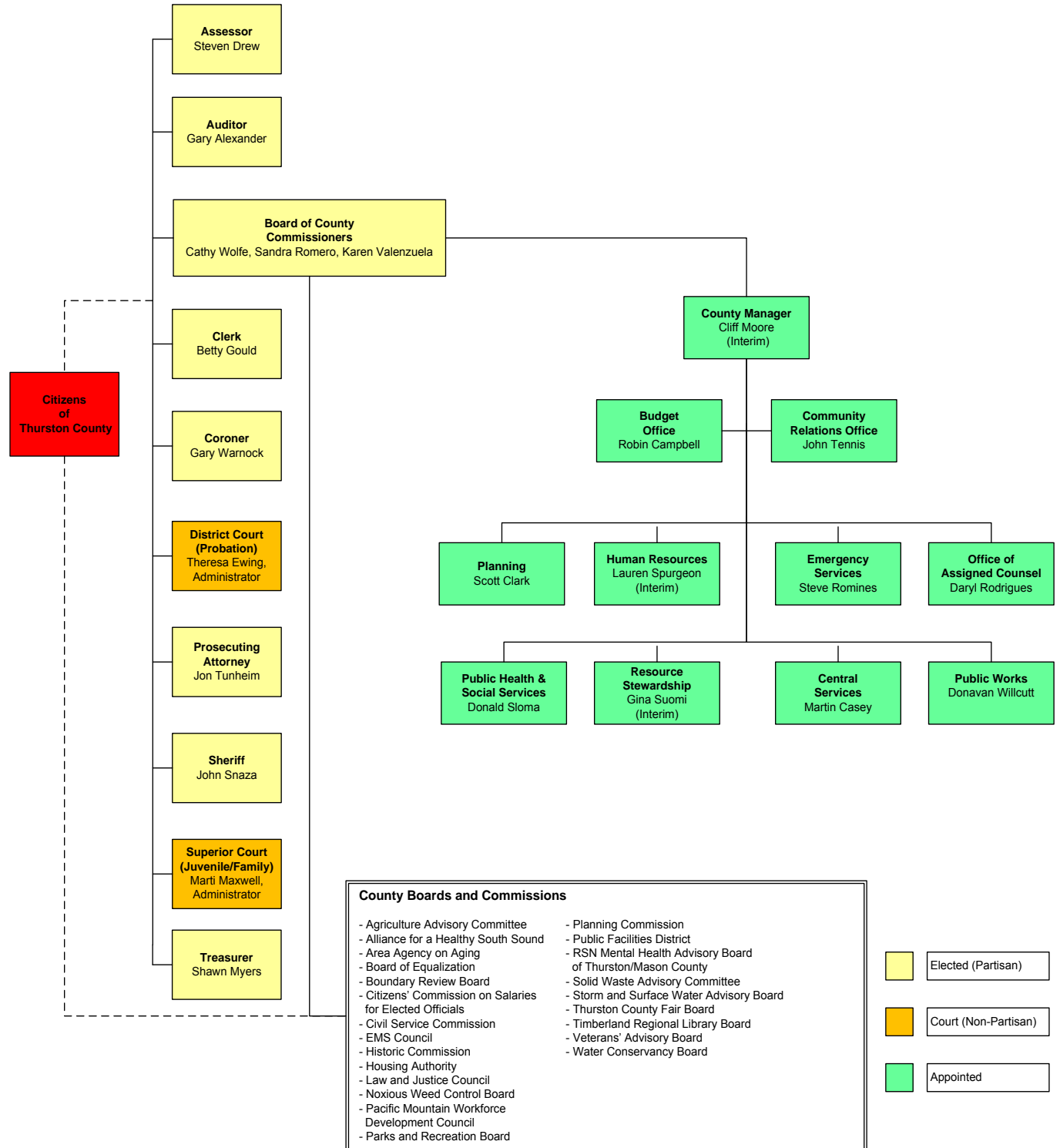
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## District Court Judges

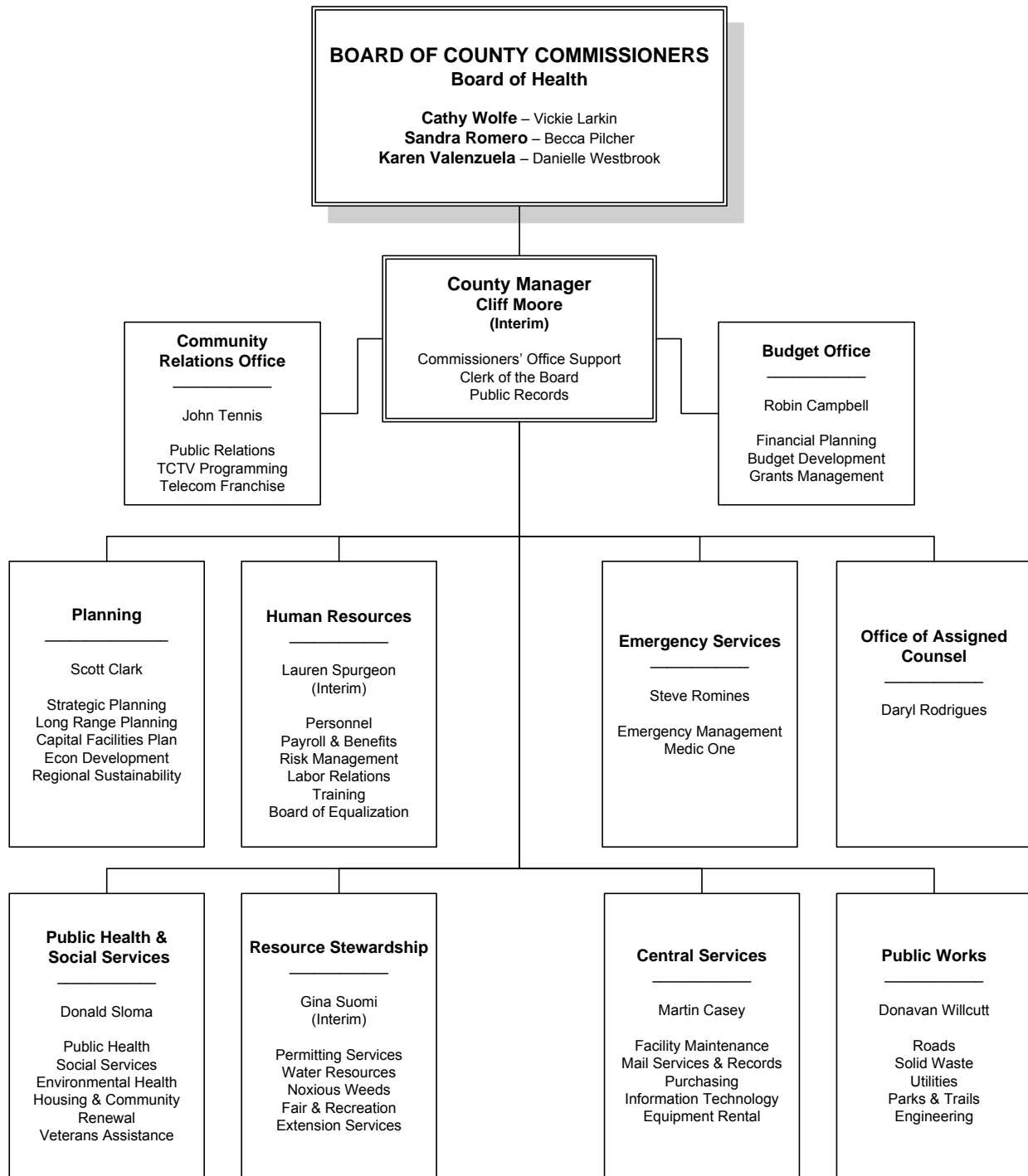


From left to right: Samuel Meyer (2014), Kalo Wilcox (2014), Brett Buckley (2014),

# THURSTON COUNTY



# THURSTON COUNTY BOARD-MANAGED DEPARTMENTS



# Commissioner Committee Assignments

Committee	Meeting Time	Karen Valenzuela	Sandra Romero	Cathy Wolfe
Chehalis Basin Flood Authority	3 <sup>rd</sup> Thursday, 9am	X		
Chehalis Basin Partnership	4 <sup>th</sup> Friday, 9:30 am	X		
Chehalis Work Group	As needed	X		
Economic Development Council	4 <sup>th</sup> Monday, 3:30pm	X		
EMS Council (Medic One)	3 <sup>rd</sup> Wednesday, 3:30pm	X		
Fire Commissioners Association	3 <sup>rd</sup> Tuesday, 6pm	X		
HOME Consortium	2 <sup>nd</sup> Monday, 11am	X		
Intercity Transit	1 <sup>st</sup> & 3 <sup>rd</sup> Wednesday, 5:30pm	X		
Lucky Eagle 2% Committee	As needed	X		
Olympic Region Clean Air Authority	2 <sup>nd</sup> Wednesday, 10am	X		
ORCAA Finance Committee	2 <sup>nd</sup> Wednesday, 9am, as needed	X		
WSAC Coastal Caucus	As needed	X		
WSAC Legislative Steering Committee	As needed	X		
Area Agency on Aging	4 <sup>th</sup> Thursday, 2pm			X
Disability Board	3 <sup>rd</sup> Wednesday as needed, 12pm			X
Emergency Food & Shelter Program	As needed, 12pm			X
Health & Human Services Council	2 <sup>nd</sup> & 4 <sup>th</sup> Wednesday, 5:30pm			X
Law & Justice Council	Quarterly, 3 <sup>rd</sup> Thursday, 4:30pm			X
Pacific Mountain Workforce Dev Council	As needed			X
Reg Health Improvement Collaborative	4 <sup>th</sup> Friday, 2pm	X		X
Solid Waste Advisory Committee	2 <sup>nd</sup> Thursday, 11:30am			X
Transportation Policy Board	2 <sup>nd</sup> Wednesday, 7am			X
WSAC Board of Directors	As needed			X
Alliance for a Healthy South Sound	As needed		X	
Animal Services	1 <sup>st</sup> Thursday, 5pm		X	
Canvassing Board	As needed after elections		X	
DES Community Officials Roundtable	As needed		X	
Finance Committee	As needed		X	
JBLM Elected Officials Council	As needed		X	
Law Library Board	As needed, 7:30am		X	
LOTT	2 <sup>nd</sup> Wednesday, 5:30pm		X	
Mayor's Forum	1 <sup>st</sup> Friday, 12pm		X	
Nisqually River Council	3 <sup>rd</sup> Friday, 9am		X	
Nisqually Watershed Planning Unit	As needed		X	
Puget Sound Partnership Salmon Recovery	4 <sup>th</sup> Thursday, odd months, 10am		X	
Puget Sound Partnership Steelhead Comm	As needed		X	
Shared Legislative Strategy	3 <sup>rd</sup> Monday, 5:30pm		X	
TCOMM Admin Board	1 <sup>st</sup> Wednesday, 3:30pm		X	
Thurston Regional Planning Council	1 <sup>st</sup> Friday, 8:30am		X	
Washington Counties Risk Pool	As needed		X	

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The financial health and welfare of Thurston County is dependent upon establishing and maintaining sound budgetary principles and strategies for implementation. These financial principles will govern the development and administration of budgets for all county offices and departments, effective December 15, 2009.

1. Thurston County will prepare annual operating and capital budgets that are balanced to forecasted revenues, and are consistent with approved long range strategic goals and capital facility improvement plans.
2. Beginning in 2010, Thurston County will use a process to evaluate program outcome measurements and the effects of alternative levels of service and associated budget authorizations.
3. Each county office and department will periodically seek and use citizen feedback in development of internal strategic plans and in establishing the top priorities for Thurston County government.
4. Each county office and department shall allocate available resources consistent with the strategic plans and service level priorities developed with public input.
5. The Commissioners' Office staff assigned to develop the budget will be charged with preparing and regularly updating a four-year forecast of expected revenues to the general fund and other major revenue sources based on updated assessments of the economic and demographic characteristics of Thurston County.
6. Thurston County will create and maintain a reserve for the general fund that is at least equal to one month of budgeted annual expenditures. This reserve will serve as a financial stabilization account to protect against temporary revenue shortfalls and unpredicted one-time emergency expenditures.
7. Thurston County will align specific programs with their respective funding sources and differentiate in budgeting between tax-supported activity, grant-supported activity and fee-supported activity.
8. For all governmental funds, expenditures will be limited to the purposes specified, and fund balances must be sufficient to meet ongoing budgeted obligations without incurring inappropriate surpluses or deficits.

9. Thurston County will determine and establish enterprise funds for all functions that can be reasonably supported by fees and ongoing non general fund revenues. This means that the functions performed by the enterprise are supported by the revenues generated by that enterprise. Furthermore, the county will strive to establish fee and charge schedules for enterprise activities that will recover the full cost of providing the service, including both direct and indirect expenses.
10. The Thurston County Board of County Commissioners will monitor office and department budgets through the Financial Management Committee and County Budget Office, and recommend changes in funding levels as appropriate.
11. Thurston County will strive to maintain a bond rating of A+ or higher. The current rating for the County is Aa3.
12. Thurston County will avoid using one-time revenues to fund ongoing operations.
13. Thurston County will assure that there is a comprehensive county-wide financial system to be used by all county offices and departments to provide financial information, both budgets and actual, necessary to effectively operate and manage county resources. The county will assure that the said financial system is well maintained.
14. Thurston County will use and promote technology, information systems, and e-commerce solutions to improve efficiency and reduce labor costs where possible.

# Thurston County Fund Structure

## All Funds

### Governmental Funds

#### General Fund

Treasurer-Maintenance & Operations  
 Clerk - Family Court Services  
 Fair  
 Law Library  
 Auditor-Maintenance & Operations  
 Superior Court-Family Court Services  
 Auditor-Election Reserve  
 Detention Facility Sales Tax  
 Victim Advocate Program  
 Investment Administration  
 Emergency Management Council  
 REET Technology Fund  
 Trial Court Improvement  
 Treatment Sales Tax  
 Roads & Transportation  
 Veterans  
 Medic One-Reserve  
 Medic One  
 Stadium/Convention/Art Center  
 Recreation Services  
 Noxious Weeds  
 Tax Refunds  
 Conservation Futures  
 Housing & Community Renewal  
 Sheriff's Special Programs  
 Prisoner's Concessions  
 Public Health & Social Services-Technology  
 Public Health & Social Services  
 Long Lake-Lake Management District  
 Lake Lawrence-Lake Management District  
 Basin Planning & Enhancements  
 Anti-Profitteering  
 Legal Financial Obligations Collection Fund

#### Special Revenue Funds

#### Debt Service Funds

General  
 Obligation  
 Bonds 2004  
  
 General  
 Obligation  
 Bonds 2005  
  
 General  
 Obligation  
 Bonds 2007  
  
 General  
 Obligation  
 Bonds 2009  
  
 General  
 Obligation  
 Bonds 2010  
  
 Road  
 Improvement  
 District #3  
  
 2010C Debt  
 Sinking

#### Capital Project Funds

Roads Construction in Progress  
 Jail Capital Projects  
 County Buildings Fund  
 Tilley Master Plan  
 Real Estate Excise Tax  
 Parks Impact Fees  
 Public Works Impact Fees  
 2009 Debt Holding  
 2010 Debt Holding

### Proprietary Funds

#### Enterprise Funds

Solid Waste  
 Solid Waste Reserve for Closure  
 Storm & Surface Water Utility  
 Storm & Surface Water Capital  
 Land Use & Permitting  
 Boston Harbor Water/Sewer  
 Boston Harbor Reserve  
 Tamoshan/Beverly Beach Sewer  
 Tamoshan/Beverly Beach Reserve  
 Grand Mound Sewer  
 Grand Mound Water  
 Olympic View Debt Service  
 Tamoshan Water/Sewer Collection  
 Olympic View Sewer  
 Tamoshan Reserve  
 Tamoshan Debt Service  
  
 Grand Mound Wastewater Capital Reserve  
 Grand Mound Water Capital Reserve  
 Grand Mound Debt Service  
 Community Loan Repayment #1

#### Internal Service Funds

Unemployment Compensation  
 Insurance Risk  
 Benefits Administration  
 Central Services/Facilities  
 Central Services Reserve  
 Central Services/Facilities Engineering  
 Equipment Rental & Revolving-Maintenance  
 Equipment Rental & Revolving-Replacement

### Agency Funds

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 Drainage Districts  
 Cemetery Districts  
 Public Utility District  
 Tanglewilde Parks  
 Housing Authority  
 Intercity Transit  
 Timberland Library  
 Olympic Region Clean Air Agency  
 Conservation District  
 Thurston Regional Planning Council  
 Education Service District  
 School Districts  
 Fire Districts  
 Port of Olympia  
 Towns  
 Cities  
 Thurston 911 Communications  
 Dispute Resolution Center  
 Area Agency on Aging  
 State Transit Insurance Pool  
 Lacey Olympia Tumwater & Thurston County (LOTT)

**\*Please note that Agency Funds are managed by the Treasurer and are not part of the County budget.**

### **REVENUE**

**General Fund Contribution** – Revenue from the General Fund to other funds within the County for the purpose of supporting general government activities.

**Taxes** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. These may include property, sales, real estate excise, and timber taxes.

**Fees and Licenses** – Proceeds from the issuance of licenses and permits to businesses and occupations which must be licensed before doing business within a governmental unit; fees for court filing, election and law enforcement services.

**From Other Funds** – Financial inflows from other funds without equivalent flows of assets in return or without a requirement for repayment.

**Intergovernmental** – Revenue derived by one unit of government for performing a service that is the statutory responsibility of another unit of government.

**Miscellaneous** – Revenue from interest, rents, leases and donations from private sources.

**Grants** – Revenue from both federal and state entities, entitlements, shared revenues and payments for goods and services provided by one government to another.

### **EXPENDITURE**

**Personnel** – Expenditure category that includes amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in labor contracts. This also includes overtime, extra help and temporary labor, and benefits paid by the County as part of the conditions of employment. Benefits may include: health insurance, social security, retirement, and unemployment and workers compensation.

**Internal Services** – Expenditures related to the purchase of services or supplies provided by another County office or department.

**Professional Services** – Expenditure category for services other than personnel services which are needed by the government. Such services may be provided by private business organizations.

**Operating Costs** – Expenditures for articles and commodities purchased for consumption such as: office and operating supplies, travel, training, advertising, and capital leases.

**Debt Services** – Principal and interest payments to holders of the County's indebtedness. This includes loan payment from one fund to another fund within the County.

**Capital Expenses** – Expenditures which result in the acquisition of, rights to, or additions to capital assets, including incidental costs such as legal, appraisal and brokerage fees, land preparation and demolishing buildings, fixtures and delivery costs. This may include land, buildings, and machinery and equipment.

**Transfers to Other County Funds** – Outflows to other funds without equivalent flows of assets in return or without a requirement for repayment.

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### BUDGET DEVELOPMENT APPROACH

The Thurston County Preliminary Budget is presented for deliberation and adoption by the Board of County Commissioners. For Fiscal Year 2014, Thurston County used a two-step approach to budget development.

Maintenance Level: The maintenance level reflects the increase or decrease of costs to maintain the current level of on-going county government services and projects. Costs are reflected as changes to the 2013 Revised Budget. Maintenance level expenditure changes are costs that apply to all offices and departments, and that are outside of the control of directors, such as salary step increases, medical benefit inflation and indirect rates. Revenue changes in the maintenance level include projections for increases or decreases in taxes, fees, on-going grants from the state or federal government and other payments.

Policy Level: The maintenance level budget does not address changes in demand for services nor unmet needs of county citizens. County offices and departments prepared policy level budget proposals to address those needs. In addition, policy level proposals include changes to revenue that are anticipated as a result of state and federal government budget decisions, new state and federal grants, and the expenditure changes that are a consequence of those decisions.

The Board of County Commissioners did not approve all of the policy level proposals. For a list of the policy level proposals, see the county budget website at:

<http://www.co.thurston.wa.us/budget/index.htm>

### THURSTON COUNTY BUDGET

The Preliminary Thurston County 2014 Budget totals \$267 million in revenue and \$291 million in expenditures. Separate overviews are included for each major segment of the budget.

The county budget is comprised of a variety of funds. Detailed information on each fund, including major revenue sources and expenditures, can be found in the department budget section.

**OVERVIEW**

Revenue estimates are developed based on historical trends and economic information available at the time the budget is prepared. The revenues in the table below do not include fund balances.

In aggregate, the total revenue budgeted for 2014 is \$267 million. The table that follows shows the distribution of revenue by type of fund. Overall, revenue is anticipated to decrease by 5.7%

**SUMMARY OF REVENUE BY FUND TYPE**

<b>Type of Fund</b>	<b>2013 Revised Budget</b>	<b>2014 Preliminary Budget</b>	<b>Change</b>
General Fund	\$82,112,839	\$81,928,107	-0.2%
Special Revenue Funds	\$108,868,508	\$104,916,657	-3.6%
Debt & Bond Funds	\$9,744,403	\$9,646,408	-1.0%
Capital Funds	\$18,992,772	\$10,116,359	-46.7%
Enterprise Funds	\$32,421,917	\$33,224,149	2.5%
Internal Service Funds	\$31,347,070	\$27,408,567	-12.6%
Combined Revenues	\$283,487,509	\$267,240,247	-5.7%

The total adopted budget for all expenditures in all funds is \$291 million. This is a decrease of 8.1% from 2013. The table that follows shows the distribution of these expenditures by type of fund.

**SUMMARY OF EXPENDITURES BY FUND TYPE**

<b>Type of Fund</b>	<b>2013 Revised Budget</b>	<b>2014 Preliminary Budget</b>	<b>Change</b>
General Fund	\$92,368,825	\$90,491,279	-2.0%
Special Revenue Funds	\$122,888,769	\$114,389,382	-6.9%
Debt & Bond Funds	\$8,461,150	\$8,723,450	3.1%
Capital Funds	\$23,858,410	\$11,755,422	-50.7%
Enterprise Funds	\$34,134,010	\$36,301,640	6.4%
Internal Service Funds	\$34,877,948	\$29,130,125	-16.5%
Combined Expenditures	\$316,589,112	\$290,791,298	-8.1%

## **REVENUE**

### **Special Revenue Funds**

Thurston County has many funds where the revenue collected may only be used for a specific purpose. These Special Revenue Funds are expected to generate \$104 million. The uses are grouped into the major categories shown in the table below.

Social Services & Housing	39,516,158	37.7%	
Roads & Transportation	25,776,811	24.6%	
Emergency Response	17,232,285	16.4%	
Public Health	8,800,554	8.4%	
Law & Justice	5,312,549	5.1%	
Treatment Sales Tax	3,936,828	3.8%	
Natural Resources & Conservation	2,746,980	2.6%	
General Government	811,808	0.8%	
Recreation, Parks & Fair	761,184	0.7%	
Capital	21,500	0.0%	
<b>Total Special Revenue Funds</b>	<b>104,916,657</b>		

### **Debt and Bond Funds**

The county anticipates depositing \$9.6 million in revenue to Debt and Bond Funds. These funds are used to pay principle and interest debt payments on current and past capital projects. The sources of the revenues in this table are generally other county funds. The amount of expenditures from these funds can be found in the Expenditures section and in the Fund Balance Reports.

2009 GO Bonds	2,744,779	28.5%
2010 GO Bonds	2,303,136	23.9%
2005 GO Bonds	2,242,211	23.2%
Grand Mound Debt Service	909,600	9.4%
2004 GO Bonds	744,771	7.7%
2007 GO Bonds	392,911	4.1%
Community Loan Repayment #1	185,100	1.9%
2010C Debt Sinking Fund	100,000	1.0%
Road Improvement District #2	21,000	0.2%
Olympic View Debt Service	2,200	0.0%
Tamoshan/Beverly Beach	700	0.0%
<b>Total Debt &amp; Bond Funds</b>	<b>9,646,408</b>	

## Capital Funds

The \$10 million in revenue allocated to Capital Funds is distributed among Roads, Jail Construction, County Building Construction and Transportation and Parks Impact Fees as follows. These revenues support capital projects planned or already in construction during 2013.

Roads Construction	7,013,000	69.3%
Real Estate Excise Tax	2,314,025	22.9%
Transportation Impact Fees	500,000	4.9%
Parks Impact Fees	250,000	2.5%
Jail Capital Projects	33,334	0.3%
2010 Debt Holding	6,000	0.1%
County Buildings Fund	0	0.0%
<b>Total Capital Funds</b>	<b>10,116,359</b>	

## Enterprise Funds

Enterprise Funds anticipate \$33 million in revenue during 2014. This is distributed as shown below.

Solid Waste	20,251,955	61.0%
Storm & Surface Water	5,389,910	16.2%
Land Use & Permitting	3,688,381	11.1%
Storm & Surface Water Capital	977,500	2.9%
Solid Waste-Reserve	864,143	2.6%
Grand Mound Sewer Utility	760,251	2.3%
Grand Mound Water Utility	536,913	1.6%
Boston Harbor-Water/Sewer	372,917	1.1%
Tamoshan/Beverly Beach	157,537	0.5%
Tamoshan Utility	92,277	0.3%
Grand Mound Sewer Capital	62,400	0.2%
Olympic View Utility	29,955	0.1%
Grand Mound Water Capital	28,260	0.1%
Boston Harbor Replacement Reserve	10,000	0.0%
Tamoshan Replacement Reserve	1,750	0.0%
<b>Total Enterprise Funds</b>	<b>33,224,149</b>	

## Internal Service Funds

Internal Service Funds, which charge other funds for the services rendered, account for \$27 million of anticipated 2014 revenue. Specific services are listed below.

Central Services/Facilities	13,294,110	48.5%
ER&R-Maintenance	3,860,348	14.1%
ER&R- Replacement	3,622,270	13.2%
Central Services Reserve	3,336,174	12.2%
Insurance Risk	1,758,500	6.4%
Benefits Administration	585,634	2.1%
Unemployment Compensation	563,437	2.1%
Central Services Engineering	388,094	1.4%
<b>Total Internal Service Funds</b>	<b>27,408,567</b>	

*Note:* In the preceding table, ER&R stands for Equipment Replacement & Repair

## General Fund

Property, sales and excise taxes are the source of approximately 63% of General Fund revenue. Payments from other county funds account for 12%. Federal and state grants account for only 6% of General Fund income.












Property Tax	37,427,206	45.7%	
Sales and Excise Tax	14,412,000	17.6%	
External Charges for Services	6,497,278	7.9%	
Internal Charges for Services	5,430,270	6.6%	
Operating Transfers	4,274,460	5.2%	
State Grants	2,617,830	3.2%	
Miscellaneous Revenue	2,527,115	3.1%	
Fines, Penalties and Interest	2,476,700	3.0%	
Intergovernmental Payments	2,073,095	2.5%	
Federal Grants	2,012,703	2.5%	
Licenses and Permits	1,917,450	2.3%	
Fees	210,000	0.3%	
B&O Tax	52,000	0.1%	
<b>Total General Fund Revenue</b>	<b>81,928,107</b>		

The table below shows the offices and departments that collect General Fund revenues.

Assessor	0	0.0%
Assigned Counsel	580,686	0.7%
Auditor	7,902,124	9.6%
Clerk	1,977,535	2.4%
Commissioner	219,123	0.3%
Coroner	81,700	0.1%
Corrections	2,090,833	2.6%
District Court	2,977,164	3.6%
Emergency Services	624,891	0.8%
Human Resources	49,500	0.1%
Juvenile Court	2,351,718	2.9%
Non Departmental	58,424,298	71.3%
Planning	279,595	0.3%
Prosecuting Attorney	1,409,558	1.7%
Sheriff	556,223	0.7%
Superior Court	1,303,151	1.6%
Treasurer	945,000	1.2%
WSU Extension	155,008	0.2%
<b>Total General Fund Revenue</b>	<b>81,928,107</b>	

## EXPENDITURES






County government pays for a broad array of services. The major types of services are listed in the following table.

Law & Justice	75,526,171	26.0%	
Social Services & Housing	45,453,470	15.6%	
Roads & Transportation	34,657,304	11.9%	
Internal Services	29,155,125	10.0%	
Solid Waste, Stormwater & Utilities	32,921,352	11.3%	
General Government	21,636,919	7.4%	
Emergency Response	21,256,530	7.3%	
Debt and Bond Payments <i>(includes REET 1st Qtr)</i>	10,872,789	3.7%	
Natural Resources & Land Use	9,213,748	3.2%	
Public Health	8,689,461	3.0%	
Recreation, Parks & Fair	1,408,429	0.5%	
<b>Thurston County Preliminary</b>	<b>290,791,298</b>		

## **General Fund Expenditures**

The General Fund expenditures of \$90 million comprise 31% of the consolidated county budget. It is distributed among various county functions as follows. The details of these department budgets are found in the department budget section.

### General Fund Expenditures by Type of Service

Law & Justice	67,797,244	74.9%	
General Government	19,666,134	21.7%	
Emergency Response	1,504,094	1.7%	
Natural Resources & Conservation	1,159,208	1.3%	
Recreation, Parks & Fair	364,599	0.4%	
<b>General Fund Total</b>	<b>90,491,279</b>		

## General Fund Expenditures by Department

Assessor	3,674,806	4.1%	
Assigned Counsel	3,536,657	3.9%	
Auditor	5,223,688	5.8%	
Clerk	3,477,540	3.8%	
Commissioner	2,079,648	2.3%	
Coroner	1,012,938	1.1%	
Corrections	18,093,980	20.0%	
District Court	3,650,471	4.0%	
Emergency Services	1,504,094	1.7%	
Human Resources	1,779,166	2.0%	
Juvenile Court	7,470,155	8.3%	
Non Departmental	5,673,829	6.3%	
Planning	1,159,208	1.3%	
Prosecuting Attorney	8,326,611	9.2%	
Sheriff	16,583,260	18.3%	
State Examiner	115,000	0.1%	
Superior Court	5,645,632	6.2%	
Treasurer	1,119,997	1.2%	
WSU Extension	364,599	0.4%	
<b>General Fund Expenditures</b>	<b>90,491,279</b>		

## Special Revenue Fund Expenditures

Special Revenue Fund expenditures in the amount of \$114 million comprise 39% of county expenditures. They are distributed among various county functions as portrayed in the following table.

Social Services & Housing	40,915,244	35.8%	
Roads & Transportation	26,653,490	23.3%	
Emergency Response	19,752,436	17.3%	
Public Health	8,689,461	7.6%	
Law & Justice	7,695,593	6.7%	
Treatment Sales Tax	4,538,226	4.0%	
Natural Resources & Conservation	4,473,316	3.9%	
General Government	964,786	0.8%	
Recreation, Parks & Fair	681,830	0.6%	
Capital	25,000	0.0%	
<b>Special Revenue Fund Expenditures</b>	<b>114,389,382</b>		

## Debt and Bond Fund Expenditures

Debt & Bond Fund expenditures are payment of loans made to the county by other governments for specific purposes and for retirement of government bonds issued by the county. Expenditures for debt and bond payments of \$8.7 million are shown in the table below.

2009 GO Bonds	2,874,850	33.0%
2005 GO Bonds	2,270,350	26.0%
2010 GO Bonds	2,199,250	25.2%
2004 GO Bonds	744,650	8.5%
2007 GO Bonds	364,750	4.2%
Grand Mound Debt Service Fund	240,950	2.8%
Road Improvement District #2	28,150	0.3%
Olympic View Debt Service	500	0.0%
<b>Total Debt &amp; Bond Fund Expenditures</b>	<b>8,723,450</b>	

## Capital Fund Expenditures

Capital Fund expenditures of \$12 million are categorized as shown in the table that follows. The specific expenditures are itemized by capital project in the capital improvement project summary of this budget.

Roads Construction	7,953,814	67.7%
Real Estate Excise Tax	2,762,274	23.5%
2010 Debt Holding	1,006,000	8.6%
Jail Capital Projects	33,334	0.3%
<b>Total Capital Fund Expenditures</b>	<b>11,755,422</b>	

## Enterprise Fund Expenditures

Enterprise Fund expenditures in the amount of \$36 million are distributed as follows.

Solid Waste	20,765,517	57.2%
Storm & Surface Water	5,808,980	16.0%
Land Use & Permitting	3,581,224	9.9%
Solid Waste-Reserve	2,720,726	7.5%
Grand Mound Sewer Utility	906,171	2.5%
Storm & Surface Water Capital	850,935	2.3%
Grand Mound Water Utility	666,843	1.8%
Boston Harbor-Water/Sewer	349,818	1.0%
Community Loan Repayment #1	167,186	0.5%
Tamoshan/Beverly Beach	137,543	0.4%
Boston Harbor Reserve	131,343	0.4%
Tamoshan Utility	72,992	0.2%
Grand Mound Sewer Capital	72,591	0.2%
Olympic View Utility	34,291	0.1%
Grand Mound Water Capital	28,701	0.1%
Tamoshan Replacement Reserve	6,779	0.0%
<b>Total Enterprise Fund Expenditures</b>	<b>36,301,640</b>	

## Internal Service Fund Expenditures

Internal Service Fund expenditures of \$29 million are distributed as shown in the table below.

Central Services/Facilities	13,685,853	47.0%
ER&R - Maintenance	4,773,487	16.4%
ER&R - Replacement	4,677,037	16.1%
Central Services Reserve	2,522,368	8.7%
Insurance Risk	2,133,194	7.3%
Central Services Engineering	384,904	1.3%
Benefits Administration	330,361	1.1%
Unemployment Compensation	622,921	2.1%
<b>Internal Service Funds</b>	<b>29,130,125</b>	

# Budget and FTE by Department

**Department #**  
**Fund #**

			<b>Expenditure</b>	<b>FTEs</b>
01	<b>Assessor</b>			
0010	General Fund		3,674,806	30.00
	Total		3,674,806	30.00
24	<b>Assigned Counsel</b>			
0010	General Fund		3,536,657	25.50
	Total		3,536,657	25.50
02	<b>Auditor</b>			
0010	General Fund		5,223,688	38.50
1050	Auditor's M & O		279,717	0.50
1090	Auditor's Election Reserve		227,907	0.00
	Total		5,731,312	39.00
25	<b>Central Services &amp; Facilities</b>			
5210	Central Services / Facilities / Geodata		13,682,403	70.45
5220	Central Services Reserve		2,522,368	0.00
5230	Central Services Engineering		384,904	2.80
5410	Equipment Rental - M&O		4,676,087	13.75
5420	Equipment Replacement		4,677,037	0.00
	Total		25,942,799	87.00
05	<b>Clerk</b>			
0010	General Fund		3,477,540	34.00
1020	Family Court		358,121	3.00
1910	LFO Collection		457,162	4.00
	Total		4,292,823	41.00

# Budget and FTE by Department

Department #  
Fund #

		Expenditure	FTEs
03	<b>Commissioners</b>		
0010	General Fund	2,079,648	16.80
1100	Detention Facilities Sales Tax	6,307,176	0.00
1170	Trial Court Improvement	100,658	0.00
1180	Treatment Sales Tax	4,538,226	0.00
1300	Stadium/Convention Center	20,137	0.00
1380	Conservation Futures	2,811,771	0.00
1550	TCOMM 911	7,032,071	0.00
3080	Jail Capital Projects	33,334	0.00
3140	County Buildings Fund	0.00	0.00
3160	Real Estate Excise Tax	2,762,274	0.00
3170	Debt Holding - 2010	1,006,000	0.00
3180	Debt Holding - 2009	0.00	0.00
	Total	26,691,295	16.80
12	<b>Coroner</b>		
0010	General Fund	1,012,938	6.50
	Total	1,012,938	6.50
07	<b>District Court</b>		
0010	General Fund	3,650,471	27.75
	Total	3,650,471	27.75
29	<b>Emergency Services</b>		
0010	General Fund	1,504,094	7.05
1140	Emergency Management Council	3,287	0.00
1280	Medic One Reserve	6,500	0.00
1290	Medic One	12,710,578	7.45
	Total	14,224,459	14.50
22	<b>Human Resources</b>		
0010	General Fund (includes Civil Service)	1,779,166	12.00
5030	Unemployment Compensation	622,921	0.6
5050	Insurance Risk Management	2,133,194	3.1
5060	Benefits Administration	330,361	2.1
	Total	4,865,642	17.80

# Budget and FTE by Department

**Department #**  
**Fund #**

			<b>Expenditure</b>	<b>FTEs</b>
08	<b><i>Juvenile Court/Probation</i></b>			
0010	General Fund		7,470,155	61.00
	Total		7,470,155	61.00
36	<b><i>Planning Department</i></b>			
0010	General Fund		1,159,208	7.00
	Total		1,159,208	7.00
09	<b><i>Prosecuting Attorney</i></b>			
0010	General Fund		8,326,611	66.60
1110	Victims' Advocate Program		353,303	1.50
1900	Anti-Profiteering		20,240	0.00
	Total		8,700,154	68.10
40	<b><i>Public Health</i></b>			
1200	Veterans		422,942	1.00
1490	Public Health Technology Reserve		23,571	0.00
1500	Public Health		8,665,890	65.50
4510	Community Loan Repayment Fund #1		151,286	0.00
	Total		9,263,689	66.50
34	<b><i>Public Works</i></b>			
1190	Roads		26,653,490	115.16
3010	Roads Construction		7,953,814	14.93
4030	Solid Waste		20,765,517	31.54
4040	Solid Waste Reserve for Closure		2,720,726	3.63
4200	Boston Harbor Water/Sewer Utility		349,818	1.89
4210	Boston Harbor Reserve		131,343	0.00
4300	Tamoshan/Beverly Beach Sewer Utility		137,543	0.63
4340	Grand Mound Sewer Utility		906,171	2.40
4350	Grand Mound Water Utility		666,843	1.08
4400	Tamoshan Water/Sewer Utility		72,992	0.33
4410	Olympic View Utility		34,291	0.16
4420	Tamoshan Reserve		6,779	0.00
4440	Grand Mound Wastewater Capital Reserve		72,591	0.00
4450	Grand Mound Water Capital Reserve		28,701	0.00
	Total		60,500,619	171.75

# Budget and FTE by Department

**Department #**  
**Fund #**

		<b>Expenditure</b>	<b>FTEs</b>
27	<b><i>Resource Stewardship</i></b>		
0010	WSU Extension - General Fund	364,599	1.05
1030	Fair	391,535	0.80
1320	Recreation	270,158	1.00
1350	Noxious Weed	576,379	3.30
1720	Long Lake LMD	303,166	0.55
1740	Lake Lawrence LMD	86,821	0.15
1780	Basin Planning & Enhancement Projects	695,179	0.00
4060	Storm & Surface Water Utility	5,808,980	19.23
4070	Storm & Surface Water Utility	850,935	0.67
4124	Land Use & Permitting	3,581,224	25.50
	<b>Total</b>	<b>12,928,976</b>	<b>52.25</b>
10	<b><i>Sheriff</i></b>		
0010	General Fund	16,583,260	107.50
1440	Sheriff Special Programs	24,831	0.00
	<b>Total</b>	<b>16,608,091</b>	<b>107.50</b>
11	<b><i>Sheriff - Corrections</i></b>		
0010	General Fund	18,093,980	123.50
1450	Prisoners Concession	375,046	2.00
	<b>Total</b>	<b>18,469,026</b>	<b>125.50</b>
41	<b><i>Social Services</i></b>		
1400	Housing & Community Renewal	5,642,565	4.00
1500	Social Services	34,849,737	17.25
	<b>Total</b>	<b>40,492,302</b>	<b>21.25</b>
06	<b><i>Superior Court</i></b>		
0010	General Fund	5,645,632	42.65
1040	Law Library	103,623	0.00
1080	Family Court	52,595	0.15
	<b>Total</b>	<b>5,801,850</b>	<b>42.80</b>

# Budget and FTE by Department

**Department #**  
**Fund #**

		Expenditure	FTEs
04	<b><i>Treasurer</i></b>		
	0010 General Fund	1,119,997	9.00
	1010 Treasurer's M&O	0.00	1.40
	1120 Investment Administration	0.00	2.10
	1160 Real Estate Excise Tax - Technology	25,000	0.00
	2220 G.O. Bonds - 2004	744,650	0.00
	2230 G.O. Bonds - 2005	2,270,350	0.00
	2240 G.O. Bonds - 2007	364,750	0.00
	2250 G.O. Bonds - 2009	2,874,850	0.00
	2260 G.O. Bonds - 2010	2,199,250	0.00
	2280 Road Improvement District #2	28,150	0.00
	4350 Grand Mound Water Utility	1,100	0.00
	4380 Olympic View Debt Service	500	0.00
	4480 Grand Mound Debt Service	239,850	0.00
	4510 Community Loan Repayment Fund #1	15,900	0.00
	5210 Central Services - Debt	3,450	0.00
	5410 Equipment Rental - M&O - Debt	97,400	0.00
	Total	9,985,197	12.50
	<b><i>Non Departmental</i></b>		
23	0010 Non Departmental	5,673,829	0.00
	Total	5,673,829	0.00
	<b><i>State Examiner</i></b>		
90	0010 State Examiner	115,000	0.00
	Total	115,000	0.00
<b>Grand Total</b>		<b>290,791,298</b>	<b>1,042.00</b>

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Reserve for Acquisition and Development	Conservation Futures	\$3,975,000	Conservation Futures
Major Maintenance/Repair	Public Works - Parks	\$362,000	REET II
WWTP Expansion Class A Reclamation (94023)	Public Works - Grand Mound Sewer Utility	\$40,000	REET II
Highway 99 Force Main Lift Station	Public Works - Grand Mound Sewer Utility	\$20,000	REET II
Highway 99 Water Main	Public Works - Grand Mound Water Utility	\$27,000	REET II
Boston Harbor Sewer Collection System Upgrades	Public Works - Boston Harbor Utility	\$103,750	Utility Rates
Boston Harbor Water System Upgrades	Public Works - Boston Harbor Utility	\$40,900	Utility Rates
Olympic View Sewer Collection/Sewage Treatment System Improvements	Public Works – Olympic View Sewer Utility	\$8,000	Utility Rates
Woodland Creek Area Sanitary Sewer (92919/20)	Public Works - Water / Sewer	\$113,987	Grants
Chehalis Western Trail, Bridge the Gap - Phase 3 Pacific Avenue (61435)	Public Works - Roads	\$2,500,000	Grants
Evergreen Parkway/Mud Bay Road Interchange	Public Works - Roads	\$20,000	Mitigation Fees
93 <sup>rd</sup> /Lathrop Industrial Drive Intersection Channelization (61196)	Public Works - Roads	\$50,000	Road Fund/Grants
Smart Corridors	Public Works - Roads	\$30,000	Road Fund
Vail Road/153rd/Bald Hill Road (61365)	Public Works - Roads	\$50,000	REET II
Mullen Road Upgrade PH 1 – Lacey City limits to Rumac Street SE	Public Works - Roads	\$150,000	Road Fund/Grants
Delphi Road Upgrade PH 1 – McLane Creek to SR101	Public Works - Roads	\$700,000	Road Fund/Grants
Delphi Road Upgrade PH 2 – 32 <sup>nd</sup> to 62 <sup>nd</sup> (61451)	Public Works - Roads	\$500,000	Road Fund/Grants
Yelm Highway	Public Works - Roads	\$50,000	Road Fund
Rich Road Upgrade Ph 2 – 87 <sup>th</sup> to Normandy Street (61460)	Public Works - Roads	\$200,000	Road Fund/Grants
Bald Hill Road Upgrade – Smith Prairie to Owl Pit (61472)	Public Works - Roads	\$243,000	Road Fund/Grants

# Capital Improvement Project Summary

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Tilley Road Curve – Culvert	Public Works - Roads	\$35,000	Road Fund Grants/Stormwater Fund
Steilacoom Road Ph 1 – Pacific to Marvin/SR510 (61461)	Public Works - Roads	\$1,500,000	Road Fund/Grants
Gate Belmore Shared Use Path	Public Works - Roads	\$50,000	Road Fund/Grants/Impact Fees
Miscellaneous Fish Passage Culverts	Public Works - Roads	\$100,000	Road Fund/Grants
Run-off Road & Intersection Safety (61458)	Public Works - Roads	\$1,500,000	Grants
Traffic Safety / Enhancements	Public Works - Roads	\$100,000	Road Fund/Grants
Yelm Hwy/Meridian Road Intersections Channelization Improvements	Public Works - Roads	\$289,000	Road Fund/Grants
Maytown Road Upgrade – Littlerock Toad to I-5	Public Works - Roads	\$200,000	Road Fund/Grants
Beneficial Re-use of Closed Landfill	Public Works - Solid Waste	\$100,000	Post Closure Reserve Funds
WARC Development (Yard Debris Area)	Public Works - Solid Waste	\$100,000	Fees
WARC Landfill Settlement & Repairs	Public Works - Solid Waste	\$100,000	Post Closure Reserve Funds
WARC Automotive & Equipment Storage Area	Public Works - Solid Waste	\$1,100,000	Fees
Post Closure Landfill Improvements - WARC Access Road	Public Works - Solid Waste	\$700,000	Post Closure Reserve Funds
Post Closure Landfill Improvements – North wall	Public Works - Solid Waste	\$50,000	Post Closure Reserve Funds
Post Closure Landfill Improvements – Flare System	Public Works - Solid Waste	\$250,000	Post Closure Reserve Funds
Rainier Drop Box Improvements - Tollhouse	Public Works - Solid Waste	\$50,000	Fees
Rochester Drop Box Improvements - Tollhouse	Public Works - Solid Waste	\$50,000	Fees
Accountability & Restitution Center – Flex Unit	Central Services	\$350,000	Detention Sales Tax
FJC Smoke Alarm / Security Cameras (25440)	Central Services	\$180,000	Detention Sales Tax
3400 Building Master Plan/Improvements	Central Services	\$1,700,000	General Fund

# Capital Improvement Project Summary

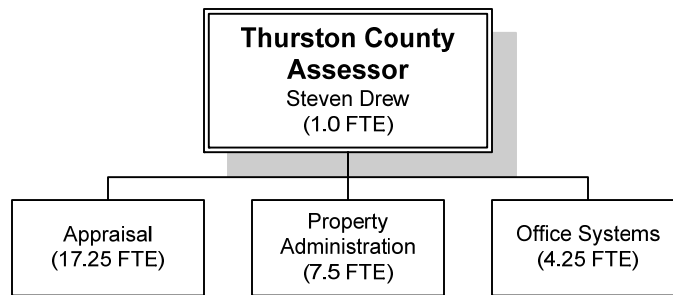
Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Evaluation & Treatment Facility	Central Services	\$1,960,000	Grant
Crisis Triage Facility	Central Services	\$1,760,000	Grant
Special Projects/Major Maintenance & Repairs	Central Services	\$503,000	Central Services Reserve
Space Needs Assessments & Plan	Central Services	\$50,000	General Fund
Cabling Upgrade in Buildings 1, 2 & 3	Central Services	\$80,000	Central Services Reserve
Courtroom Video Addition in Buildings 2 & 3	Central Services	\$450,000	General Fund
Meridian Heights	Resource Stewardship - Storm and Surface Water Utility	\$5,000	Utility Rates
Deschutes River Wetland Protection/Enhancement	Resource Stewardship - Storm and Surface Water Utility	\$1,400,000	Grant
Stuart Place – Conveyance & Treatment	Resource Stewardship - Storm and Surface Water Utility	\$25,000	Grants/Utility Rates
Waddell Creek Road (Pants Creek) Fish Passage	Resource Stewardship - Storm and Surface Water Utility	\$1,000	Utility Rates/Road Fund
Tilley Road Curve – Culvert	Resource Stewardship - Storm and Surface Water Utility	\$67,000	Utility Rates/Road Fund
Woodland Creek Estates Retrofit	Resource Stewardship - Storm and Surface Water Utility	\$7,500	Grants/Utility Rates
Stormwater Retrofit Study	Resource Stewardship - Storm and Surface Water Utility	\$300,000	Grants/Utility Rates
Capital Facility Replacement Assessments	Resource Stewardship - Storm and Surface Water Utility	\$12,000	Utility Rates
Land Acquisition/Conservation	Resource Stewardship - Storm and Surface Water Utility	\$320,000	Grants/Utility Rates
Reserve for Future Capital Replacement	Resource Stewardship - Storm and Surface Water Utility	\$250,000	Utility Rates

Project Name	Program	2014 Preliminary Budget	Funding Source(s)
Swayne Road – Conveyance & Treatment	Resource Stewardship - Storm and Surface Water Utility	\$31,500	Grants/Utility Rates
Totten/Eld Basin Retrofits	Resource Stewardship - Storm and Surface Water Utility	\$39,000	Grants/Utility Rates
Cedar Shores Retrofit	Resource Stewardship - Storm and Surface Water Utility	\$11,500	Utility Rates
Manzanita Road Conveyance	Resource Stewardship - Storm and Surface Water Utility	\$25,000	Utility Rates
	<b>TOTAL</b>	<b>\$24,985,137</b>	

For more information on these projects go to:

[http://www.co.thurston.wa.us/planning/cap-facilities-plan/cap\\_facilities\\_home.htm](http://www.co.thurston.wa.us/planning/cap-facilities-plan/cap_facilities_home.htm)

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**Organization:****Mission:**

To appraise all property on a fair and equitable basis, maintain accurate and easily accessible property information, and provide exceptional customer service.

**2014 Goals:**

- Appraise all property in Thurston County, with physical inspections of properties in Region 7 and 10 (South Lacey, Yelm and Nisqually).
- Process all 2013 residential and commercial appeals in a timely manner to be done with responses before June 1, 2014.
- Enhancements to our website were made to make it easy for the public to independently access online data related to property assessments, property tax exemptions, and property segregation records from the Assessor's website. By the spring of 2014, the public will be able to open a curb side photo of almost every residence in the county, further expanding transparency.
- Phase II of the project to integrate the GIS and Computer Assisted Mass Appraisal (CAMA) systems is expected to be complete by year end 2013. This second phase includes work on a field application of the mapping software that is critical to maintaining the accuracy of our property data. This in turn will help us achieve our mission to increase the fairness and accuracy of assessed values. Completion of this project would have the added benefit of improving the functionality of our current mass appraisal software, thereby delaying the need to replace the CAMA system at a cost that would likely run over a million dollars. Upon completion of this enhancement, we will have the opportunity to test oblique aerial photography which may be an important tool in future years aimed at improving productivity, accuracy and efficiency.
- We continue to work on the development of an income approach that would be used to value apartments, warehouses, and offices within selected areas of the county. Although our traditional market adjusted cost approach allows for the fair and equal treatment of the commercial property, a more accurate technique for valuing certain types of commercial property is the income approach. It considers a commercial property's rental income potential in determining its value.

**2014 Challenges:**

- Each year the threat of loss of senior staff to retirement looms ever greater. We continue to seek budget provisions and planning aimed at providing for replacement staff training prior to loss of key employees. In the mean time, two components of our reorganization detailed under changes from the 2013 Budget provide for two entry level positions. We anticipate two retirements by year end 2013 and at least one more in 2014.
- During 2011, the Assessor's Office was able to restore five part time positions to full time with savings realized through elimination of a major management position. These changes mitigated some of the impacts from the 10 FTE reductions of 2009. Due to increases in new construction and greater property sales activity in 2013, additional staff is needed to maintain acceptable levels of service. This trend is expected to continue in 2014. We are hopeful our proposed reorganization will enable us to accomplish this additional workload. As growth continues, service level impacts could manifest into backlogs in assessing new construction, processing revaluations and handling appeals.
- Following a substantial drop in new construction in 2008, new construction has been relatively flat for four years. When new construction picks up, this will have a significant and immediate impact on our workload.
- Heading into 2014, we continue to see the cost of mandatory mailing and printing costs go up in excess of \$5,000/year. This will be the 4<sup>th</sup> year in a row, causing what amounts to a \$20,000 budget cut which is not accounted for in the county financial system or within the definition of maintenance level.
- With both staff and now management reduced to bare bones levels, both the delay and staff time required to fill budgeted vacancies due to the ongoing hiring freeze is no longer workable. We urge Commissioners to replace this time consuming and wasteful process with a criteria check list that can be self administered by each independently elected official.
- With new construction rising steadily and accelerating, we are in need of additional staff directly linked to the related workload. Our proposed reorganization begins to address this growing workload and provides some basic capability for succession planning.

**Changes from 2013 Budget:**

In order to accommodate a budget reduction while preserving the personnel vital for carrying out the statutory obligations of the Assessor's office we are proposing a reorganization which makes structural changes allowing us to eliminate another major management position. These changes are as follows:

- Eliminate one of two Administrative Manager positions (saves \$115,322).
- Reassign remaining Administrative Manager from Appraisal division to Property Division who will report directly to the Assessor.
- Create position of Senior Property Control Analyst - Lead replacing a Senior Property Control Analyst position (added cost \$2,952).
- Replace a Senior Property Control Analyst, range 10 (retiring employee effective 8/1/13) with a Property Control Analyst, range 8 (saves \$3,732).
- Add entry level position of Appraiser Assistant range 6, step 2, to support the Senior Appraiser Team and help compensate for loss of the manager (added cost of \$55,476).
- Replace position of Senior Appraiser-Lead range 12 with the position Appraiser Analyst range 13 at an added cost, \$3,600. Note: With this change in place we will break our Residential Appraiser staff into 4 teams, each headed by an Appraiser Analyst and the Appraiser Analysts will report directly to the Chief Deputy.

**Note:** Elimination of the major management position is dependent upon each of these changes and the total effect is to reduce the Assessors budget by \$57,026 with FTE remaining at 30.

**Funds:**

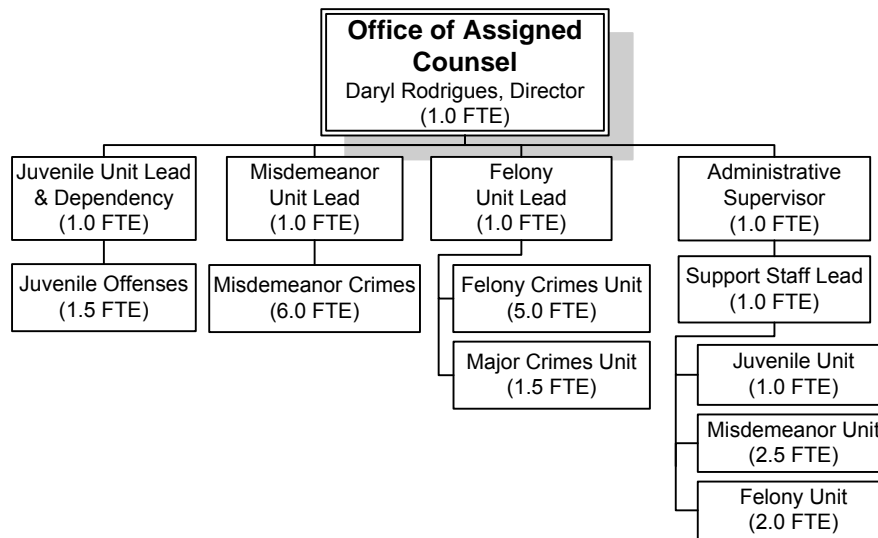
The Assessor's Office is funded entirely by the General Fund.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	30.00	30.00	31.00	30.00
<b><i>Expenditures</i></b>				
Personnel	2,690,640	2,828,898	1,703,521	2,864,659
Internal Services	637,609	654,177	432,788	680,147
Professional Services	2,835	7,000	438	7,000
Operating Costs	114,851	103,000	56,299	103,000
Capital Expenses	8,532	20,000	0	20,000
Transfers to Other County Funds	25,174	0	0	0
<b><i>Department Total</i></b>	3,479,641	3,613,075	2,193,046	3,674,806

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Misc Revenue	0	0	0	0
<b><i>Department Total</i></b>	0	0	0	0

**Organization:****Mission:**

We protect the rights of Thurston County's poor by providing timely and effective legal defense services to individuals and by doing all in our power to address the root causes and consequences of their involvement in the justice system.

**2014 Goals:**

- To add a Mitigation Specialist capacity by employment or contract
- To establish a Mitigation Specialist Internship program with St. Martin's University
- To establish a Defense Investigator Internship Program
- To establish an Internal Training Program
- To establish a Community Advisory Board for the Office of Assigned Counsel
- To provide stipends and/or transit passes to interns
- To create a strategy to reduce the supervisors caseload

**2014 Challenges:**

- Poor public perception of Public Defense
- Compliance with caseload standards
- Failure of the Supreme Court to adopt a Case Weighting System
- Ongoing integration of Tumwater municipal defense
- Accountability and Restitution Center & edocs
- Budgetary and fiscal constraints

**Changes from 2013 Budget:**

- Lease Cost Reduction – Building 6 move
- Tumwater Municipal Court Defense contract
- Mileage reimbursement for all Office of Assigned Counsel employees - mandatory

**Funds:**

The Office of Assigned Counsel is funded primarily from the General Fund. It also receives state funding and grants.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

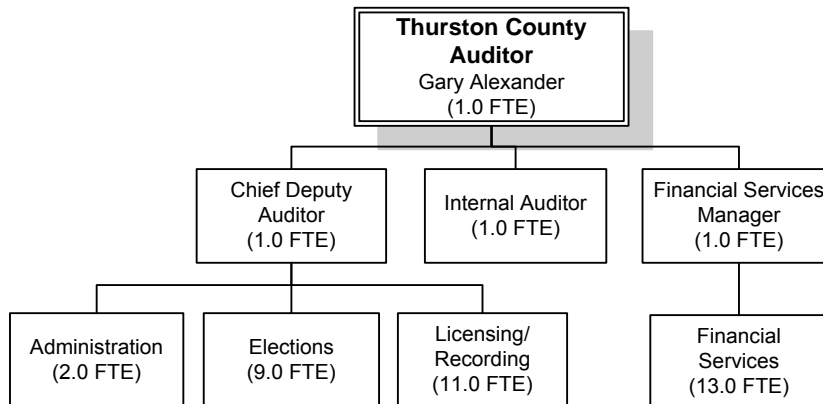
	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	23.00	23.00	25.50	25.50
<b><i>Expenditures</i></b>				
Personnel	2,240,922	2,419,915	1,451,630	2,579,392
Internal Services	436,214	491,166	326,414	454,600
Professional Services	648,364	466,815	386,905	466,815
Operating Costs	40,199	32,850	34,645	32,850
Debt Services	4,514	3,000	2,296	3,000
<b><i>Department Total</i></b>	<b>3,370,213</b>	<b>3,413,746</b>	<b>2,201,891</b>	<b>3,536,657</b>

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Fees and Licenses	186,486	192,493	93,141	164,469
From Other Funds	248,293	250,991	53,047	194,814
Intergovernmental Revenue	244,808	237,048	239,040	221,403
Misc Revenue	0	0	1,054	0
<b><i>Department Total</i></b>	<b>679,587</b>	<b>680,532</b>	<b>386,282</b>	<b>580,686</b>

<b>Programs:</b>		
<b>Program: B802 Administration Costs</b>		
<b>Description:</b> Provides staff and benefit costs, payment for supplies, equipment, bar dues, association dues, travel, training and miscellaneous expenses.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	456,511	274,387
<b>Program: B804 Intergovernmental</b>		
<b>Description:</b> Provides payment to Central Services for costs related to space lease, PC/network, records, phone, mailroom, postage and other miscellaneous items.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	491,166	454,600
<b>Program: B806, B822-B825 District Court Criminal &amp; Traffic Panel Attorneys &amp; Professional Services</b>		
<b>Description:</b> Provides for mandated legal representation in adult misdemeanor cases when an OAC attorney is unable to accept the case assignment for conflict or ethical reasons, or when their caseload limit is exceeded. Provides for non-attorney professional services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	662,443	646,030
<b>Program: B808 Parents' Representation</b>		
<b>Description:</b> Provides payment for one defense attorney and .67 FTE of a Legal Assistant II for the state funded Parents' Representation Program which is a mandated representation for indigent parents in dependency and termination cases.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	156,552	87,535
<b>Program: B810 Superior Court Panel Attorneys &amp; Professional Services</b>		
<b>Description:</b> Provides for mandated legal representation in adult felony cases when an OAC attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Provides for non-attorney professional services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,117,356	1,443,940
<b>Program: B812-B813 Homicide Panel Attorneys &amp; Professional Services</b>		
<b>Description:</b> Provides for mandated legal representation in homicide cases when an OAC staff attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	15,000	0

<b>Programs:</b>		
<b>Program: B815 Specialty Court – Treatment Sales Tax</b>		
<b>Description:</b> Provides mandated legal representation in DUI/Drug Court, Mental Health Court, Veterans Court, and support staff to assist with these programs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	250,991	192,754
<b>Program: B816-B818 Juvenile Court – Criminal</b>		
<b>Description:</b> Provides for one contract attorney handling a full caseload of juvenile offenders, panel attorney costs when our OAC staff attorney and/or contract attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	218,127	180,407
<b>Program: B819 Juvenile Court – Civil</b>		
<b>Description:</b> Provides mandated legal representation to children in “Becca” proceedings (at-risk youth, Children in Need of Service), truancy actions and other professional services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	45,600	45,600
<b>Program: B827 Tumwater Municipal Contract</b>		
<b>Description:</b> Provides for contracted legal representation services for indigent persons charged with criminal offenses by the City of Tumwater.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	0	211,404

**Organization:****Mission:**

The Thurston County Auditor's Office is entrusted by the citizens, mandated by law, and driven by integrity to: process licenses and titles with knowledge and proficiency to ensure excellent customer service; record and preserve documents accurately for current and historical research; promote excellence in public finance and ensure integrity in financial reporting and administer accurate, fair, transparent, and impartial elections.

**Purpose:**

The County Auditor has a broad range of statutory duties and responsibilities that are supported by the General Fund.

- The Licensing and Recording Division duties involve specific statutory functions, such as: (1) recording of real property documents, (2) licensing, titling and registering of motor vehicles and watercraft, and (3) issuing various licenses, such as marriage and business licenses. The County Auditor also acts as an agent for the state departments of Revenue and Licensing in the collection of certain fees and taxes.
- The County Auditor Elections Division is the ex-officio supervisor of all primary, general and special elections for all federal, state, local, and special district elections. The County Auditor also has the statutory responsibility of maintaining the county's voter registration records.
- The County Auditor Financial Services Division performs financial functions, including: general ledger, payroll, accounts payable, fixed assets, budget preparation and monitoring, grant tracking, credit card applications, rate-setting analyses, development of financial policies and preparation of financial statements.

**2014 Goals:**

- Provide the tools and resources to electronically image and index all records, current and past, for quick and accessible use and recovery.
- Using new scanner technology, continue to be a statewide leader in accurate, timely voter registration and election results.
- In conjunction with the Financial Management Committee and Internal Audit Committee, conduct internal reviews and update policies and procedures for more standardized financial reporting and oversight, including effective use of performance measures.
- Provide grant management training to improve internal controls for grant recipients in County offices and departments and produce clean audits.
- Obtain a seventh consecutive certificate of achievement for excellence in financial reporting in preparation of the 2013 Comprehensive Annual Financial Report (CAFR).
- Maintain and expand a citizen-based website that provides up-to-date information and statistics on the activities of the County Auditor's Office.
- Maximize vehicle and vessel licensing revenue to the state and county through efficient and timely processing of titles and renewals.

**2014 Challenges:****Election Management**

Our election equipment is getting old and the next generation of scanners and tabulating equipment is on the market. For example our current scanner and tabulator can process 100, 14 inch double-sided ballots per minute and does not separate blanks, duplicates or write-ins. The new certified systems can scan and tabulate 300 ballots per minute with all the proper sorting capabilities. The new integrated election management information system is able to capture and report out election results instantly, saving hundreds of processing hours annually with full security and 100 percent accuracy. It also includes the ability to fully recapture digital images of individual ballots for auditing purposes.

**Reorganization Cost Savings**

With the election of the former County Auditor to Secretary of State and the appointment of her successor, the new auditor prepared and received support from the Commissioners for a reorganization plan. The plan eliminates the Deputy Auditor of Finance position and re-established the Internal Auditor position. With a few more internal re-alliances, our organizational structure is flatter and less costly. In addition we looked for ways to streamline our processes using lean management, including the consolidation of several precincts. As a result, the Thurston County Auditor's Office overall budget for 2014 is approximately one percent lower than the maintenance calculation without these changes.

**Licensing and Recording**

As the economy improves, licensing and recording revenues is on the upswing, the main contributors being housing and car sales. Our licensing and recording staff are being trained and certified to address multiple requests, and we are re-engineering our lobby to best serve our customers with a minimal wait time. Utilizing technology, Thurston County Auditor's Office will begin accepting excise tax documents via e-recording and credit card payments via the internet. Working backwards in time, we now have all documents from 1950 to 1990 imaged, uploaded and usable.

**Financial System**

The biggest challenge facing financial integrity in Thurston County is the management and oversight of grants received from the state and federal government. These grants require strict rules on issuance, implementation, cost controls and reporting. Our office will be directing additional grant management training to improve the internal controls in all county offices and departments.

An additional challenge is that Thurston County continues to have two separate government accounting software systems, Eden for payroll and human resources and MUNIS for financial reporting. While these both are under one parent corporation, Tyler Technology, they are not integrated. Hence, budget workload and project management applications are limited.

In 2014 the Auditor's Office will explore the feasibility and cost of securing an integrated financial system. The potential purchasing cost could be upwards of \$750,000. Annual maintenance costs should be reduced. Currently the county is paying approximately \$200,000 annually for maintenance of the two systems combined. No request is made in the 2014 budget to conduct the study or prepare an RFP.

**Funds:**

In addition to the General Fund, which supports much of the Auditor's Office functions, the Auditor operates with two other funds, as follows:

**Auditor's Maintenance and Operations (M&O) Fund 1050.** This fund provides resources to purchase systems and equipment for preservation of county historic documents. The fund is also used to cover document imaging by other county departments.

**Auditor's Election Reserve Fund 1090.** This Fund was established for the purpose of replacement and acquisition of elections equipment. The revenue is a surcharge on the cost of elections and voter registration costs billed to local jurisdictions.

## TOTAL EXPENDITURES &amp; FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	39.00	39.00	39.00	39.00
<b>Expenditures</b>				
Personnel	3,390,454	3,541,759	2,012,872	3,532,867
Internal Services	870,576	892,829	577,336	894,406
Professional Services	206,036	276,745	79,435	276,745
Operating Costs	679,774	970,130	405,855	967,473
Debt Services	8,876	10,321	6,057	10,321
Capital Expenses	30,626	48,000	0	49,500
Transfers to Other County Funds	8,696	0	0	0
<b>Department Total</b>	5,195,038	5,739,784	3,081,555	5,731,312

State Examiner 90	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	0.00	0.00	0.00	0.00
<b>Expenditures</b>				
Professional Services	96,304	115,000	111,665	115,000
<b>Department Total</b>	96,304	115,000	111,665	115,000

**EXPENDITURES BY FUND**

<b>General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	3,378,082	3,485,599	2,012,872	3,476,137
Internal Services	772,307	794,321	511,730	796,912
Professional Services	193,672	235,745	72,323	235,745
Operating Costs	566,504	703,730	288,696	702,573
Debt Services	8,876	10,321	6,057	10,321
Capital Expenses	30,626	2,000	0	2,000
Transfers to Other County Funds	8,696	0	0	0
<b><i>Fund Total</i></b>	<b>4,958,763</b>	<b>5,231,716</b>	<b>2,891,679</b>	<b>5,223,688</b>

<b>Auditor M &amp; O</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	12,372	56,160	0	56,730
Internal Services	95,545	96,105	64,003	95,587
Professional Services	12,365	38,000	7,112	38,000
Operating Costs	42,589	83,400	34,042	81,900
Capital Expenses	0	6,000	0	7,500
<b><i>Fund Total</i></b>	<b>162,870</b>	<b>279,665</b>	<b>105,158</b>	<b>279,717</b>

<b>Auditor Election Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	2,724	2,403	1,602	1,907
Professional Services	0	3,000	0	3,000
Operating Costs	70,681	183,000	83,116	183,000
Capital Expenses	0	40,000	0	40,000
<b><i>Fund Total</i></b>	<b>73,405</b>	<b>228,403</b>	<b>84,718</b>	<b>227,907</b>

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	7,099,222	8,265,324	4,902,724	7,902,124
Auditor M&O	304,182	309,200	273,206	314,200
Auditor Election Reserves	72,228	169,608	1,081	169,608
<b>Department Total</b>	<b>7,475,633</b>	<b>8,744,132</b>	<b>5,177,011</b>	<b>8,385,932</b>

**REVENUE BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	7,087,054	8,241,991	4,897,803	7,882,909
Misc Revenue	5,606	5,215	4,921	5,215
Grants	6,563	18,118	0	14,000
<b>Fund Total</b>	<b>7,099,222</b>	<b>8,265,324</b>	<b>4,902,724</b>	<b>7,902,124</b>

Auditor M & O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	197,073	193,000	142,891	198,000
Intergovernmental Revenue	96,137	105,000	120,175	105,000
Misc Revenue	10,973	11,200	10,140	11,200
<b>Fund Total</b>	<b>304,182</b>	<b>309,200</b>	<b>273,206</b>	<b>314,200</b>

<b>Auditor Election Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	69,740	169,608	0	169,608
Misc Revenue	2,489	0	1,081	0
<b>Fund Total</b>	<b>72,228</b>	<b>169,608</b>	<b>1,081</b>	<b>169,608</b>

**Programs:****Program: A200-A201 Administration**

**Description:** Provides direction, support and overall supervision to the Thurston County Auditor's Office, including business applications in licensing, recording, and elections.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	442,577	419,921

**Program: A210-A211 Records**

**Description:** Administers the recording and preservation of real estate and other documents for current and historical research.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	420,384	413,824

**Program: A215 M & O (Fund 1050)**

**Description:** Provides the acquisition and maintenance of resources, including information systems and equipment, to support the imaging, mapping and preservation of county historic documents.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	279,665	279,717

**Program: A220-A221 Licensing**

**Description:** Administers the vehicle, vessel, mobile home, business, marriage and animal license program for Thurston County.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	564,079	580,078

**Program: A230-A234 Elections**

**Description:** Conducts and oversees all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,686,971	1,695,328

**Programs:****Program: A250 Voter Registration (Fund 0010) & A270 Voter Equipment (Fund 1090)**

**Description:** Has the statutory responsibility to register qualified voters for cities, towns, and unincorporated areas of Thurston County and to maintain their voter registration records.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	525,105	525,322

**Program: A280 Financial Services**

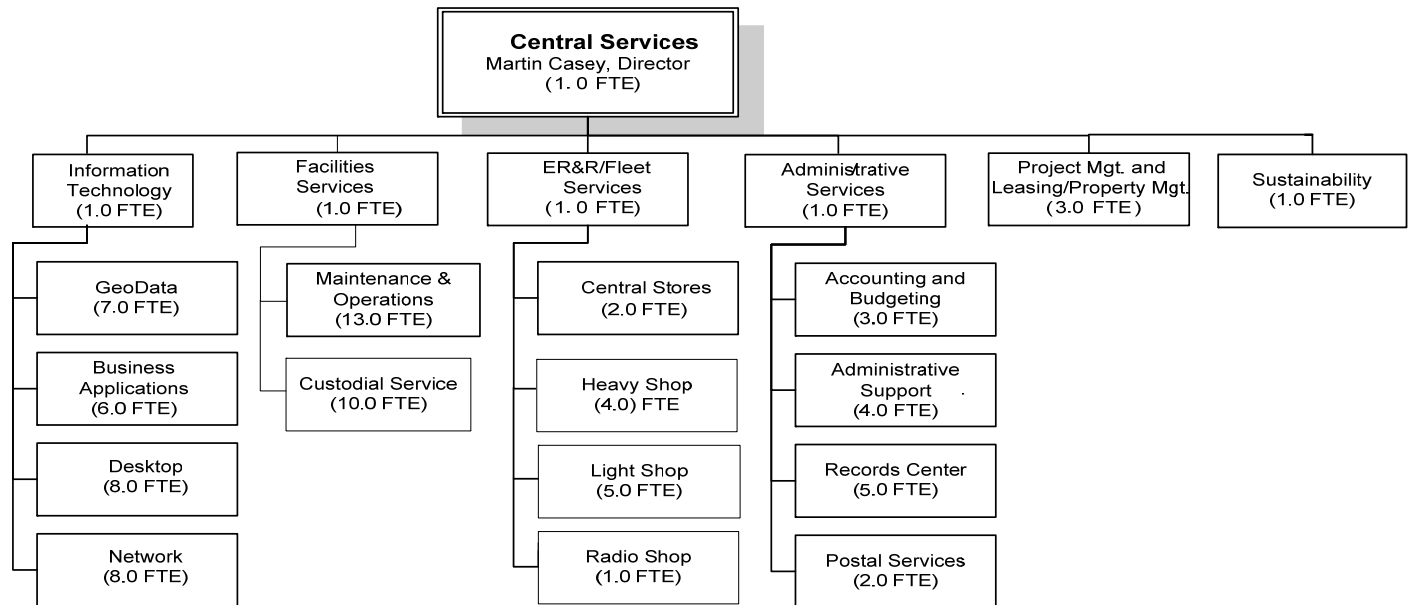
**Description:** Provides accounting, budgeting, rate setting, and financial reporting services for the offices and departments of Thurston County, and some outside agencies and special taxing districts.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,821,003	1,817,122

**Program: Z000 State Auditor**

**Description:** Provides budget for the annual State Auditor's Office financial statement review.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	115,000	115,000

**Organization:****Mission:**

Partner with our customers to serve the public – “Your request is our call to excellence.”

**Purpose:**

The Central Services (CS) Department provides a wide range of professional internal services to county offices and departments. Centralizing these services is an efficient and effective means of providing access to internal expertise. The Facilities Division maintains county owned buildings, provides custodial services, and administers the service levels and payment of utilities. The Project Management Division administers major capital construction projects, leases, and property management. The Information Technology Division provides desktop, network, application, telecommunication, and geographical information system services. The Administrative Services Division provides mail services, records management, and surplus program administration. The Sustainability Division performs a wide variety of complex tasks associated with all phases of sustainability planning. The Equipment Rental and Replacement Division purchases and maintains all of the vehicles and fleet equipment owned by the county.

**2014 Goals:**

Central Services' goals for 2014 come together in support of these long-term objectives:

- **Deliver value** – Provide sustainable, quality solutions and services, for cost-effective rates, that meet customer business needs.
- **Increase customer trust and confidence** – Communicate and be responsive, reliable, and innovative, so that customers feel informed, valued, satisfied, and successful.
- **Engage employees** – Work together to promote a culture in which employees are proactive, creative, inclusive, collaborative, and respected.

**Facilities Division**

- Relocate CS Facilities maintenance and operations staff into space that will accommodate their needs for the next 30 years. The 3400 building is an option.
- Enhance the work order tracking system to issue and track preventative maintenance and document and analyze work performed.
- Continue to utilize in-house staff to accomplish mid-range remodel and construction projects in order to reduce the need for outside professional services charges.
- Facilities staff will work with the Sustainability Division to continue identifying and implementing sustainable practices, policies and procedures.

**Project Management Division**

- Complete the 3400 building improvements that include roof, seismic, and code compliance upgrades.
- Implement the upgrades required for the smoke evacuation system at the Family and Juvenile Court building.
- Complete design work on the ARC Flex Unit project.
- Continue implementation of Video Court solution between the ARC and courthouse.
- Continue to analyze opportunities to reduce the county's dependence on leased facilities.

**Information Technology Division**

- Implement and maintain eForms and Video Court solutions in support of opening the ARC.
- Implement and maintain functions for Asset Management System, Assessor's GeoAnalyst, Permit Center IMAP, and Assessor's Parcel edit tools.
- Implement new application system for Prosecuting Attorney Case Tracking.
- Establish backup/replication infrastructure for critical servers at Tilley Road Campus Emergency Communication Center.
- Implement operational plan for Geodata Services.
- Redesign Geodata web site with stakeholder input to take advantage of new Geographical Information Services (GIS)/Web technologies.

- Develop data validation and update process with GIS stakeholders.
- Implement management software for desktop power consumption.
- Evaluate replacing outdated Nortel voice mail system with Shoretel voice mail.
- Upgrade core network by replacing aging cabling plant, reorganization of network equipment, replacement of wireless network, and upgrading to latest versions of software.
- Evaluate performance monitoring software for core network systems.
- Continue expansion of Intranet SharePoint for business opportunities that leverage the collaboration features.
- Evaluate upgrade from Sharepoint 2007 to Sharepoint 2013.

### **Equipment Rental and Replacement Division**

- Implement a new Maintenance Management Information System (MMIS) that is a dedicated Fleet Management system to replace aging Capital Asset Management System (CAMS).
- Classify all vehicles into newly established classes to control costs and standardize equipment.
- Implement Fleet Policies and Procedures to cover all county vehicles and equipment.
- Sign new contracts with outside customers for radio shop services for additional revenue.
- Establish vendor contracts for fleet services like Auto Body Repair, Towing, etc.
- Implement a Utilization study and right-size the county fleet.

### **Sustainability Division**

- Reduce energy consumption of buildings county-wide by implementing energy efficiency upgrades and renewable energy opportunities.
- Reduce consumption of materials by county employees by decreasing office product usage (paper, supplies, etc) and personal refuse/trash.
- Reduce vehicle miles traveled by county employees by implementing county-wide policy on flexible work schedules, decreasing site-to-site travel for meetings, and increasing participation in Commute Trip Reduction (CTR) programs.
- Reduce county-wide expenditures on building energy consumption, refuse and recycling contracts and fuel consumption.
- Reduce county-wide carbon emissions.

**2014 Challenges:****Facilities Division**

- Ensure a sustainable level of maintenance support to occupy and operate the ARC facility in 2014.
- Central Services is continuing to develop plans to populate vacant space in owned buildings with functions currently operating out of leased facilities. Central Services will work with the Board to identify a funding source to cover the costs associated with necessary tenant improvements.
- Determine how to provide maintenance and custodial services to newly occupied county owned space with current staffing levels.
- Continue to manage upgrades and major maintenance for aging county owned buildings with current staffing levels.
- Continue to work with Public Works Parks Division to adequately maintain the landscaping of Central Services managed facilities.

**Project Management Division**

- Perform 3400 Building Phase II tenant improvements to accommodate county operations currently in leased facilities.
- Resolve storm water handling considerations at the site of the ARC Flex Unit.

**Information Technology Division**

- The platform that runs the Geodata web site is no longer supported by the software manufacturer and needs to be replaced by current technology.
- Much of the data contained within the GIS system is owned by various offices and departments within the county. Geodata needs to establish a procedure to verify the accuracy and update the data with the various offices and departments. This is important as the data needs to be accurate and current.
- Explore options for reconciling data inconsistencies in parcel based systems as exposed in the county Geodata system.
- The current campus phone system and voice mail system has been phased out by the support vendor. A new phone system was installed at the Tilley Road complex and the ARC. This system is the new standard county phone system and needs to be phased in on the main campus over a number of years as funding becomes available.
- Several major business applications will be reaching end of life over the next 3-5 years. These systems will need to be upgraded or replaced. Replacement money will need to be identified and available when these upgrades happen. The systems that are reaching end of life include: Sheriff Jail/Records Management (DSSI), Ascend (Assessor/Treasurer) and Sigma (Assessor). The county also currently runs separate financial and payroll applications. Replacement funds are needed to combine these systems.

- Assess the health of the current configuration of the Windows Active Directory. Necessary changes could be performed with existing staff. This will especially be important if the county chooses to implement Microsoft Exchange email application in the future.
- Local municipalities have recently been a target for security breaches. The county needs to evaluate enhanced network security for further protection.

### **Equipment Rental and Replacement Division**

- Calibrate service levels to manage within current staffing and funding levels.
- Use Lean practices to streamline processes and gain efficiencies.
- Level load replacements as to not overload the capacity of the shop.
- Establish and implement a new financial model for rates and replacements.
- Strive to focus more effort on Surplus, Outside Services, Warranty, and Service contracts.
- Establish a plan for implementing a 2nd shift for completing preventative maintenance in 2015.

### **Administrative Services Division**

- Central Services will evaluate and prioritize Record Center resources to assist with the scanning of historical/permanent documents.

### **Changes from 2013 Budget:**

#### **Central Services / Tilley Master Plan (Fund 3150)**

- No budget in Tilley Master Plan fund in 2014. Fund will be abolished.

#### **Central Services / Facilities (Fund 5210)**

- Information technology software maintenance costs increased by \$76,834 Most of this cost was attributed new systems involved with video court.
- Communication costs were reduced by \$11,075 by consolidating circuits.
- M&O increased approximately \$105,222 primarily because of landscaping, salaries, overhead, and risk charges.
- Utilities decreased approximately \$60,598 primarily because of energy savings and lower utilities paid in previous year.
- Leases decreased approximately \$24,884 primarily to the reduction in leased space used by the county.
- Eliminated three (3) FTEs from 2014 budget: one (1) Information Technology Consultant II and two (2) Sr. Office Assistants for a total reduction of \$224,726.

#### **Central Services Reserve (Fund 5220)**

- Budget policy level Information Technology items for cabling, Sheriff system, and Assessor GIS were added at \$70,285.

- Equipment replacement was added for video court for \$62,600.
- Reserves for buildings decreased \$12,695 primarily because of plan adjustments.

**Central Services/ Facilities Engineering (Fund 5230)**

- Increase of \$12,233 primarily because of salaries and miscellaneous expenses.

**Equipment Rental and Replacement Maintenance (Fund 5410)**

- Budget includes only an increase for personnel/benefits and fixed costs.

**Equipment Rental and Replacement Reserve (Fund 5420)**

- Added replacement schedule for machinery and equipment associated with the ARC.

**Funds:**

The Central Services Department operates within seven funds, as follows:

**Tilley Master Plan Construction Fund 3150.** This fund is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location. **Note:** *This fund is not longer needed because the project is complete. The fund will be abolished in 2015.*

**Central Services / Facilities Fund 5210.** This is the operating fund that accounts for the majority of the department's functions. Services include records, mail, information technology, telecommunications, facility maintenance and operations, utilities, surplus, lease administration, sustainability, and custodial services.

**Central Services / Facilities Engineering Fund 5230.** This fund supports project management functions used to administer capital construction projects.

**Central Services Reserve Fund 5220.** This fund holds reserves to fund major cyclic facility maintenance to county buildings managed by Central Services. Funding for these reserves comes from internal office and departments based on the occupied square footage within the county-owned building. The fund also contains reserves for replacement of desktop personal computers and network infrastructure, which are funded by rates.

**Equipment Rental and Replacement Maintenance Fund 5410.** This fund accounts for all maintenance and repairs to county-owned vehicles and equipment. 2014 charges are the actual cost of maintaining the fleet incurred in 2012 (lags two years).

**Equipment Rental and Replacement Reserves Fund 5420.** Equipment Replacement Reserves contain funds collected from all county offices and departments for the purpose of replacing county vehicles and equipment.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	90.00	91.00	90.00	87.00
<b>Expenditures</b>				
Personnel	7,575,806	8,227,778	4,875,951	8,117,724
Internal Services	1,894,471	2,143,898	1,480,957	2,149,518
Professional Services	563,954	1,705,777	353,718	994,909
Operating Costs	7,591,184	9,108,104	4,808,914	8,292,171
Debt Services	3,297	38,658	1,710	12,243
Capital Expenses	7,139,389	10,060,791	3,664,556	5,868,528
Transfers to Other County Funds	546,844	713,471	184,677	507,706
<b>Department Total</b>	25,314,944	31,998,477	15,370,482	25,942,799

**EXPENDITURES BY FUND**

Tilley Master Plan	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	91,859	0	0	0
Internal Services	156,660	0	29,818	0
Professional Services	5,208	300,000	11,781	0
Operating Costs	185,625	0	0	0
Capital Expenses	2,343,755	0	105,058	0
<b>Fund Total</b>	2,783,107	300,000	146,657	0

Central Services/Facilities	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	5,969,815	6,688,106	3,893,498	6,557,157
Internal Services	1,322,533	1,661,172	1,088,001	1,664,437
Professional Services	239,909	355,097	173,773	396,414
Operating Costs	4,592,336	5,119,401	3,057,248	5,043,142
Debt Services	3,297	14,658	1,710	12,243
Capital Expenses	45,717	9,010	0	9,010
Transfers to Other County Funds	0	197,281	107,879	0
<b>Fund Total</b>	<b>12,173,607</b>	<b>14,044,725</b>	<b>8,322,108</b>	<b>13,682,403</b>

Central Services Reserve	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Internal Services	104,831	102,121	109,937	51,559
Professional Services	309,523	1,035,230	163,575	584,045
Operating Costs	415,425	1,215,204	109,199	504,283
Debt Services	0	24,000	0	0
Capital Expenses	1,471,468	5,526,481	1,879,748	1,382,481
<b>Fund Total</b>	<b>2,301,248</b>	<b>7,903,036</b>	<b>2,262,459</b>	<b>2,522,368</b>

<b>Facilities Engineering</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	303,583	271,486	155,470	292,625
Internal Services	59,693	39,121	25,985	28,581
Professional Services	150	1,450	494	450
Operating Costs	16,760	23,150	7,103	11,250
Transfers to Other County Funds	46,109	54,083	13,521	51,998
<b>Fund Total</b>	<b>426,295</b>	<b>389,290</b>	<b>202,573</b>	<b>384,904</b>

<b>ER&amp;R Maintenance</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	1,210,549	1,268,186	826,983	1,267,942
Internal Services	250,754	341,484	227,216	404,941
Professional Services	9,163	14,000	4,095	14,000
Operating Costs	2,283,828	2,733,496	1,607,812	2,733,496
Transfers to Other County Funds	230,966	262,107	63,277	255,708
<b>Fund Total</b>	<b>3,985,260</b>	<b>4,619,273</b>	<b>2,729,382</b>	<b>4,676,087</b>

<b>ER&amp;R Replacement</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Operating Costs	97,210	16,853	27,553	0
Capital Expenses	3,278,449	4,525,300	1,679,750	4,477,037
Transfers to Other County Funds	269,769	200,000	0	200,000
<b>Fund Total</b>	<b>3,645,427</b>	<b>4,742,153</b>	<b>1,707,303</b>	<b>4,677,037</b>

**TOTAL REVENUE**

	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Tilley Master Plan	1,646,453	0	5,424	0
Central Services/Facilities	12,509,086	13,329,789	8,585,480	13,294,110
Central Services Reserve	2,632,798	7,322,442	2,665,016	3,336,174
Facilities Engineering	405,813	453,814	107,488	388,094
ER&R Maintenance	3,793,556	3,912,390	2,361,667	3,860,348
ER&R Replacement	3,117,550	3,447,124	2,207,742	3,622,270
<b><i>Department Total</i></b>	<b>24,105,256</b>	<b>28,465,559</b>	<b>15,932,818</b>	<b>24,500,996</b>

**REVENUE BY FUND**

<b>Tilley Master Plan</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
General Fund Contribution	20,000	0	0	0
From Other Funds	1,608,568	0	0	0
Misc Revenue	17,884	0	5,424	0
<b><i>Fund Total</i></b>	<b>1,646,453</b>	<b>0</b>	<b>5,424</b>	<b>0</b>

<b>Central Services Facilities</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
General Fund Contribution	32,300	0	0	0
Fees and Licenses	12,173,713	13,022,599	8,505,958	12,995,404
From Other Funds	284,209	307,190	76,798	298,706
Misc Revenue	18,863	0	2,725	0
<b><i>Fund Total</i></b>	<b>12,509,086</b>	<b>13,329,789</b>	<b>8,585,480</b>	<b>13,294,110</b>

<b>Central Services Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	1,569	40,000	0	0
Fees and Licenses	631,480	1,893,453	1,229,358	2,042,221
From Other Funds	518,542	2,287,281	1,134,589	1,186,000
Misc Revenue	1,448,667	3,101,708	105,065	107,953
Grants	32,540	0	196,004	0
<b>Fund Total</b>	<b>2,632,798</b>	<b>7,322,442</b>	<b>2,665,016</b>	<b>3,336,174</b>

<b>Facilities Engineering</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	404,997	453,814	107,230	388,094
Misc Revenue	816	0	258	0
<b>Fund Total</b>	<b>405,813</b>	<b>453,814</b>	<b>107,488</b>	<b>388,094</b>

<b>ER&amp;R Maintenance</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	1,161,905	3,691,840	2,356,273	3,644,848
From Other Funds	269,769	200,000	0	200,000
Misc Revenue	2,357,066	20,550	5,394	15,500
Grants	4,817	0	0	0
<b>Fund Total</b>	<b>3,793,556</b>	<b>3,912,390</b>	<b>2,361,667</b>	<b>3,860,348</b>

ER&R Replacement	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund Contribution	41,444	0	0	0
Fees and Licenses	0	3,287,124	2,163,683	3,522,270
From Other Funds	105,878	60,000	0	0
Misc Revenue	2,970,228	100,000	44,059	100,000
<b>Fund Total</b>	<b>3,117,550</b>	<b>3,447,124</b>	<b>2,207,742</b>	<b>3,622,270</b>

**Programs:****Program: B900 Administration (Fund 5210)**

**Description:** Administration provides both direct and indirect administrative services to all Central Services divisions and county operations. Services include capital project and facilities support, accounting and budgeting and contract management. Administrative staff, the Central Services Director, and a portion of the Administrative Services Manager positions are included within this program. Expenditures are distributed among the cost categories (programs) below and recaptured through rates.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,035,382	1,973,879

**Program: B905 Mailroom (Fund 5210)**

**Description:** This program provides county-wide mail delivery and consultation services. Expenditures are distributed to county offices and departments based on requested number of deliveries per day and amount of postage used.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	362,818	361,310

**Program: B910 Records (Fund 5210)**

**Description:** This program provides imaging services, records storage/tracking/access, and comprehensive records administration and consultation services to county offices and departments, partnering with Secretary of State Archives to ensure county records are protected and preserved in accordance with RCW 40.14. Expenditures are distributed based on the number of boxes in the records center and the amount of storage space used on the imaging servers.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	519,078	517,278

**Program: D111 & D159 Tilley Master Plan (Fund 3150)**

**Description:** This program is used to accumulate the costs related to remodel and construction of buildings located at the Public Works Tilley Road location.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	300,000	0

**Programs:****Program: B915 Information Technology (IT) Services (Fund 5210)**

**Description:** The IT division supports all technology needs for conducting county business. Services include implementation of new systems, maintenance of existing systems and hardware, GIS support, infrastructure support, and consulting. These costs represent network development and support, application support and desktop support. Almost \$1 million of the expenditures below are pass-through costs associated with maintenance contracts on computer applications used by offices and departments.

Budget:	2013 Budget	2014 Preliminary
Expenditures	3,668,136	3,699,836

**Program: B920 Telecom (Fund 5210)**

**Description:** The telecom program is responsible for managing and maintaining the telephone PBX switch, voice mail, data communications, and remote telephone systems. New installations and changes to existing telephone, voice mail services and resolution of any telecommunications problems are performed by staff in this work group.

Budget:	2013 Budget	2014 Preliminary
Expenditures	697,333	680,829

**Program: B925 Facilities M&O (Fund 5210)**

**Description:** This program provides facility management and support to county operations located in 21 separate buildings. Services are prioritized in the following order: life safety, building issues, preventive maintenance, corrective maintenance, and service requests. The program also includes surplus services and administrative staff support (12% FTE from Admin) dedicated to facilities. The 13 Facility Technicians maintain 633,311 square feet of building space.

Budget:	2013 Budget	2014 Preliminary
Expenditures	2,253,817	2,266,752

**Program: B930 Custodial (Fund 5210)**

**Description:** The Custodial Services program provides cleaning services to 19 owned and leased buildings. Each of the 10 custodians cover approximately 34,000 square feet per day.

Budget:	2013 Budget	2014 Preliminary
Expenditures	821,897	859,889

**Program: B935 Leases (Fund 5210)**

**Description:** This program is used to accumulate all of the costs associated with leasing facilities for county operations. These costs are passed on to occupants of the leased space.

Budget:	2013 Budget	2014 Preliminary
Expenditures	656,407	627,400

**Program: B936 Utilities (Fund 5210)**

**Description:** The Facilities Division manages the tracking and paying of electric, natural gas, water, garbage, and recycling for county-owned offices managed by Central Services. Costs are allocated based on occupied square footage and actual utilities paid by building. The figures below include an estimated increase as defined by the respective utility companies.

Budget:	2013 Budget	2014 Preliminary
Expenditures	1,903,603	1,643,437

<b>Programs:</b>		
<b>Program: B937 Surplus (Fund 5210)</b>		
<b>Description:</b> The Surplus Property program is controlled by Thurston County ordinance 12341 in the Comprehensive Property Management Procedure. The program within Central Services Facilities picks up, stores, and then sells small assets such as desks, chairs, office partitions, PCs, etc. from all county departments.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	8,075	8,075
<b>Program: B970 Geodata Services (Fund 5210)</b>		
<b>Description:</b> Geodata provides Geographical Information Services (GIS), mapping, data management, and access to spatial data. Services also include data capture and analysis, database and system administration, and map production.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,041,233	1,041,499
<b>Program: B980 Sustainability (Fund 5210)</b>		
<b>Description:</b> This program is responsible to perform complex duties focused primarily on resource conservation and sustainability strategies county wide. This program emphasizes research, data collection and analysis, and development of recommendations in areas of budgeting and financial planning, organizational analysis, policy formulation, and service delivery methods.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	76,946	2,219
<b>Program: B950 Facilities Engineering (Fund 5230)</b>		
<b>Description:</b> This program provides project management services on major county construction projects like the Accountability and Restitution Center, Tilley Master Plan, and energy efficiency building upgrades.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	389,290	384,904
<b>Program: G040-G042 PC, Software &amp; IT Infrastructure Reserves (Fund 5220)</b>		
<b>Description:</b> This program is part of the Central Service Reserve Fund and is used to accumulate resources to replace PCs, servers, and related technology infrastructure.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	782,264	782,264
<b>Program: E000 ER&amp;R Administration (Fund 5410)</b>		
<b>Description:</b> Management, supervision and accounting for fleet operations.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	652,474	794,174

**Programs:****Program: E004-E006 ER&R Maintenance (Central Stores, Mechanical Shop, Radio) (Fund 5410)**

**Description:** Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment including the motor pool and surplus operations

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	3,966,799	3,881,913

**Program: E010, E016, E017, E018, E022, E027, E102, E103, E109, E111, E122, E124, E126, E135, E140, E185, E200, E201, E205, E210, E212, E330, E400, E401, E403, E406, E420, E430, E434, E435, E440, E501, E521, and E541 ER&R Replacement (Fund 5420)**

**Description:** Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.

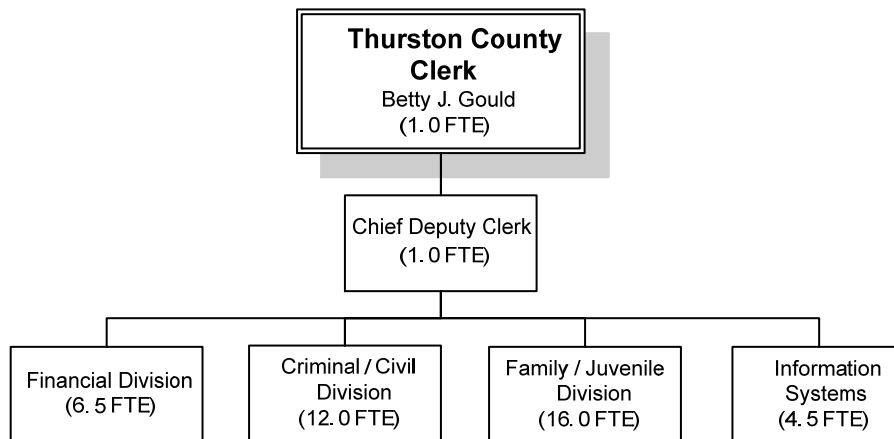
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	4,742,153	4,677,037

**Program: G105-G210 Building Reserves (Fund 5220)**

**Description:** Central Services Building Reserves are setup for a number of buildings to fund the replacement of critical components at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	7,120,772	1,740,104

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**Organization:****Mission:**

Efficiently maintain and protect the integrity and accuracy of the judicial records of Thurston County Superior Court while serving the public in a courteous, professional and timely manner.

**Purpose:**

To maintain, preserve and protect the integrity and accuracy of Superior Court records and to provide the most efficient means for the public to purchase documents on-line and to electronically file documents. Provide staff for all court proceedings to keep the record of the court's decisions for the public. Collect statutory fees, fines, trust funds and support funds; maintain a trust account for monies received for Superior Court cases; receipt and disburse monies ordered by the court; and provide an investment plan for monies held. Provide access to justice by assisting victims of domestic violence and self-represented litigants. Maintain a collections program to collect legal financial obligations from criminal defendants.

**2014 Goals:**

- Continue to expand electronic filing of documents by internal and external users.
- Update office procedures to reflect current practices.
- Prepare for implementation of a new state-wide case management system.
- Upgrade document management system.
- Implement domestic violence kiosks in Tumwater, Olympia, Rochester, and Yelm.
- Complete transition to electronic access of court records.

**2014 Challenges:**

- Continue to improve business processes and environment to accommodate increased workload and decreased staff.
- Provide coverage for Court and customer service functions.
- Replacement of long-time Criminal/Civil Division Manager.

**Funds:**

In addition to its primary revenue from the General Fund, the Clerk's Office is responsible for managing two additional funds:

**Legal Financial Obligations (LFO) Fund 1910.** This Fund was created to account for the collection of court ordered financial obligations and the associated expenses.

**Family Court Services Fund 1020.** This fund pays for expenditures related to the Family Court Facilitator Program. The Family Court Facilitator provides assistance, coordination, direction and services related to family law issues for litigants not represented by an attorney. The revenue for this fund comes from fees and the sale of forms.

**TOTAL EXPENDITURES & FTEs BY DEPARMTENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	41.00	41.00	41.00	41.00
<b><i>Expenditures</i></b>				
Personnel	3,134,131	3,421,546	2,054,778	3,448,565
Internal Services	467,686	501,248	323,810	503,711
Professional Services	20,327	20,500	24,388	20,500
Operating Costs	118,952	263,847	41,916	263,847
Debt Services	22,310	48,200	15,508	48,200
Capital Expenses	0	8,000	0	8,000
<b><i>Department Total</i></b>	3,763,406	4,263,341	2,460,401	4,292,823

**EXPENDITURES BY FUND**

<b>General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	2,627,208	2,835,532	1,738,232	2,875,113
Internal Services	448,325	471,635	310,735	473,444
Professional Services	20,327	15,500	15,788	15,500
Operating Costs	111,542	74,483	36,702	74,483
Debt Services	22,310	39,000	15,508	39,000
<b><i>Fund Total</i></b>	<b>3,229,711</b>	<b>3,436,150</b>	<b>2,116,965</b>	<b>3,477,540</b>

<b>Family Court</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	189,570	240,990	113,281	226,235
Internal Services	8,040	8,584	5,723	8,686
Professional Services	0	5,000	8,600	5,000
Operating Costs	1,410	101,000	1,214	101,000
Debt Services	0	9,200	0	9,200
Capital Expenses	0	8,000	0	8,000
<b><i>Fund Total</i></b>	<b>199,020</b>	<b>372,774</b>	<b>128,817</b>	<b>358,121</b>

<b>LFO Collections</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	317,353	345,024	203,265	347,217
Internal Services	11,321	21,029	7,353	21,581
Operating Costs	6,000	88,364	4,000	88,364
<b><i>Fund Total</i></b>	<b>334,674</b>	<b>454,417</b>	<b>214,618</b>	<b>457,162</b>

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	2,010,855	1,975,685	1,320,876	1,977,535
Family Court	249,130	232,500	138,586	242,500
LFO Collection	287,717	285,000	209,664	328,000
<b>Department Total</b>	2,547,703	2,493,185	1,669,126	2,548,035

**REVENUE BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	854,149	875,200	559,783	900,200
Intergovernmental Revenue	0	500	0	100
Misc Revenue	282,745	300,850	135,066	278,100
Grants	873,961	799,135	626,027	799,135
<b>Fund Total</b>	2,010,855	1,975,685	1,320,876	1,977,535

Family Court	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	238,573	226,500	135,816	236,500
Misc Revenue	10,558	6,000	2,770	6,000
<b>Fund Total</b>	249,130	232,500	138,586	242,500

LFO Collection	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	282,959	0	0	0
Intergovernmental Revenue	0	30,000	194,967	0
Misc Revenue	4,758	255,000	14,697	328,000
<b>Fund Total</b>	287,717	285,000	209,664	328,000

**Programs:****Program: A500 Administration**

**Description:** As the administrator of a county office, the Clerk has the responsibility to establish office policies, budgets, and procedures. The administrative team consists of the Chief Deputy, Systems Manager, Service Managers and Financial Manager. Accuracy and efficiency are critical to the Clerk's Office as even the slightest error or omission in indexing, posting, filing, preparation of writs, or disbursements of funds affects the life or property of members of the public and makes the Clerk personally liable for damages and subject to monetary fines.

Budget:	2013 Budget	2014 Preliminary
Expenditures	409,992	416,929

**Program: A520 Accounting (Fund 0010) & A500 Legal Financial Obligations (Fund 1910)**

**Description:** Collection, accounting, and investment of court monies to ensure that the interests of the public and the county are secured. The Legal Financial Obligation (LFO) program collects past due court-ordered financial obligations on adult criminal and juvenile offender cases. The Collection Officers work closely with the Prosecuting Attorney's Office and other agencies to provide accurate information on defendants for the Judicial Officer. It is the goal of the program staff to attend the Non-Compliance calendar to assist the Judicial Officer with critical financial information regarding defendants appearing before the court on an Order to Show Cause.

Budget:	2013 Budget	2014 Preliminary
Expenditures	759,096	766,147

**Program: A540 Family Juvenile Court**

**Description:** Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public. The Domestic Violence program assists victims of domestic violence in civil matters. Staff works with alleged victims to procure protection orders to restrain family or household members from acts of violence against them.

Budget:	2013 Budget	2014 Preliminary
Expenditures	1,304,215	1,316,861

**Program: A560 Clerk's Office Main Courthouse**

**Description:** Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk's presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public in civil and criminal cases. Maintains a collections program to collect financial obligations from criminal defendants.

Budget:	2013 Budget	2014 Preliminary
Expenditures	1,353,898	1,370,697

**Program: A580 Records**

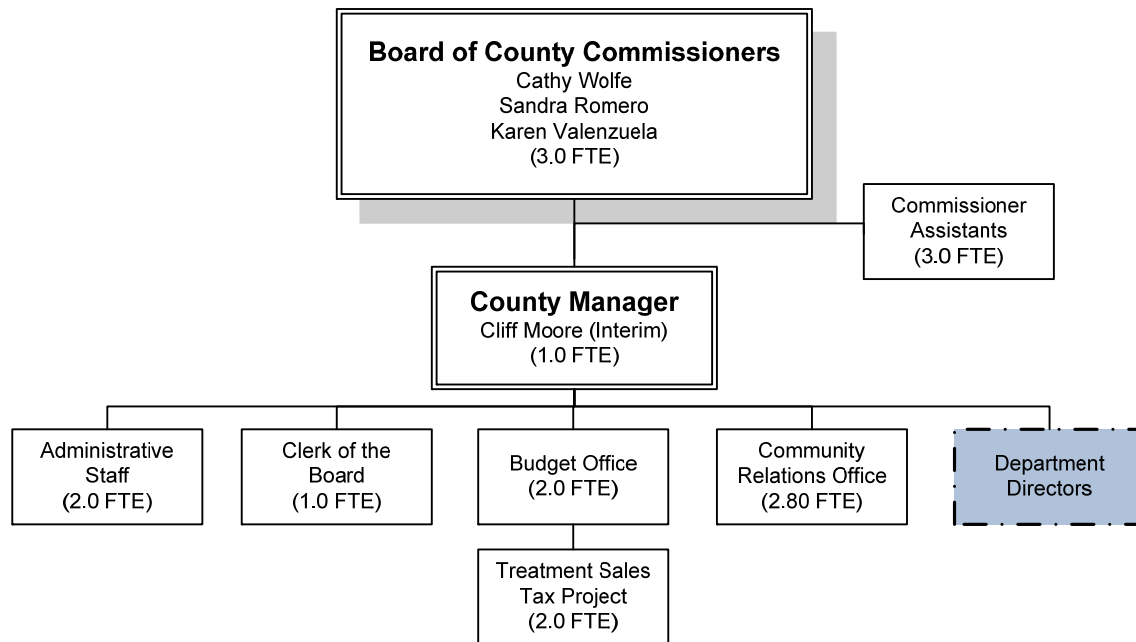
**Description:** In this role, the Clerk identifies and articulates the changing needs of the court record processing, and of the storage, retrieval and disposal of documents, records and exhibits. Provides for the storage, retrieval and backup of all images of court files from 1847 to current; manages the system and ensures the protection of electronic records; provides for the storage, imaging, backup and protection of historical paper documents; all court files are audited, verified and images are checked for readability.

Budget:	2013 Budget	2014 Preliminary
Expenditures	63,366	64,068

**Program: A590 Court Facilitator (Fund 1020)**

**Description:** The Family Court Facilitator Program assists self-represented litigants through the court process. This program informs, instructs and assesses the needs of self-represented individuals regarding family law matters. The Family Court Facilitator Program functions as a liaison and referral between individuals, court personnel, and internal and external agencies.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	372,774	358,121

**Organization:****Mission:**

Continuously improve services that sustain and enhance safe, healthy, diverse and vital communities.

**Purpose:**

The Board of County Commissioners (BoCC) is the county's legislative and executive authority. The BoCC is made up of three Commissioners elected to four-year terms. Their responsibilities include:

- adopting county laws governing such areas as general administration and personnel, revenue and finance, health, land use and zoning
- setting the annual tax levy, budget and personnel for all county offices and departments
- functioning as the county Board of Health
- establishing policy and directives for
  - county utilities, transportation systems, parks, and emergency management
  - planning for land use in the unincorporated county
  - public health and social services
  - public legal defense for indigent citizens
  - the general operation of county government, including monitoring of finances, management of personnel and the construction and management of county property
- appointing members to advisory boards and commissions

The County Manager is appointed by the BoCC; all appointed department directors report to the County Manager. The County Manager provides leadership and direction in the implementation of county policy. In accordance with the direction of the BoCC, the County Manager oversees the day-to-day operation of county government, coordinates with elected officials and supervises the work of appointed directors.

Under the supervision of the County Manager and in coordination with all county offices and departments, the County Budget and Fiscal Manager prepares the annual preliminary county budget for public hearing, deliberation, and adoption by the BoCC. Associated budget administration functions include: multi-year fiscal forecasts for the county's General Fund, budget status reviews of all county funds, and the implementation of the BoCC's budget-related policies and decisions.

### **2014 Goals:**

- Provide leadership and oversight of county government, providing services, programs and infrastructure that meet the needs of county citizens.
- Foster regional collaboration and partnership to find solutions to community needs and advance opportunities for consolidation and cooperation in the delivery of local services. Work with cities to explore annexation opportunities.
- Adopt and maintain a fiscally responsible budget. Increase monitoring, analysis, and forecasting county financial status for all funds.
- Continue to coordinate with the Sheriff's Office and other partners after Corrections has moved into the Accountability and Restitution Center (ARC) to ensure all necessary processes are functioning. Seek funding for the ARC Flex Unit. Collaborate with Law and Justice partners to seek strategies that will reduce the jail population.
- Preserve and enhance our physical environment and natural resources through the adoption of policies and codes on land use, zoning and sustainability.
- Promote community conditions that support the health and well-being of individuals and families through partnerships, prevention strategies, and the implementation of Thurston Thrives.
- Develop a master facility plan that includes fully using county owned facilities, minimal use of rental space, and planning for the repair and replacement of aging county facilities.

### **2014 Challenges:**

**Fiscal Sustainability:** The County's General Fund is expected to be able to meet cash flow needs in 2013, with sufficient revenue to adequately cover costs without significant reductions if county agencies continue careful spending habits and seek opportunities for savings. However, financial projections based on current conditions show that future years will not have sufficient revenues to maintain current service levels, meet cash flow and maintain a reserve for unanticipated emergencies. Statutory limitations on revenues mean that funds will not be sufficient to address the added demand of a growing population on county services. Commissioners will adopt a 2014 budget that reduces expenditures and maintains fiscally responsible fund balances.

**Accountability and Restitution Center (ARC):** Operating policies and procedures for law enforcement, corrections and the courts change once the adult jail population has moved into the new ARC. Supervision models, provision of programs and management of inmates is different. The courts have increased the use of video court appearances and implemented the use of electronic forms. Central support for the newly implemented activities has increased. We must monitor to ensure all processes are operating in a way that is affordable and sustainable. The increasing jail population has the potential to create additional pressure on the criminal justice system.

**Environmental Stewardship:** Limited staff and financial resources have made keeping up with Federal and State environmental regulations, including the Federal Clean Water Act, State Growth Management Act, Shoreline Master Program, State Environmental Policy Act and the Federal Clean Air Act, exceedingly difficult. The laws and regulations in place are difficult to fully enforce due to lack of enforcement capacity and compliance resources.

**Health Care:** Increasing costs and reduced resources from state and federal agencies, along with changes due to the Affordable Care Act, make it difficult to plan for public health in Thurston County. Limited information is available on what these changes will mean for services the county provides, including mental health and chemical dependency treatment. The county has experienced an increase in the demand for mental health services while the community capacity for treatment is limited. Rising costs of employee health care is a major driver in the increasing operating budget of the county.

**County Facilities:** The county owns facilities that range in age from brand new – Tilley and the ARC – to many years old. The courthouse complex, built in 1978, is nearing the end of its useful life. Other county owned buildings need to be repaired or remodeled in order to make the best possible use of the space. The county continues to house staff and equipment in expensive rental space. A long-term plan is needed to provide a roadmap towards making the most of county-owned space.

### **Changes from 2013 Budget:**

The County Commissioners Office is primarily funded by the General Fund. In order to reduce spending, in the policy level budget the Board proposes the elimination of one vacant Public Information Officer position and the restructure of workloads. In addition, to enable county-wide rates for centralized services to remain flat, the Office of the Board of County Commissioners will assume the duties of the county Information Desk.

**Funds:**

The Board of County Commissioners (BoCC) is funded by the General Fund. The BoCC also manages a variety of other funds that are not used for BoCC office operations.

**Detention Sales Tax Fund 1100.** A special 1/10<sup>th</sup> cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails.

**Trial Court Improvement Fund 1170.** Money is used to fund improvements to Superior and District Court staffing, programs, facilities, or services. The legislature created a dedicated revenue source for the purposes of meeting the state's commitment to improving trial courts in the state, providing adequate representation to criminal indigent defendants, providing for civil legal services for indigent persons, and ensuring equal justice for all citizens of the state.

**Treatment Sales Tax Fund 1180.** A special 1/10<sup>th</sup> cent sales tax was approved by the Board of County Commissioners in December 2008. Funds provide for the operation or delivery of new or expanded chemical dependency or mental health treatment programs and services and for the operation or delivery of new or expanded therapeutic court programs and services.

**Stadium/Convention Center Fund 1300.** A tax on the sale of or charge made for lodging that is used for tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities.

**Conservation Futures Fund 1380.** Pursuant to RCW 84.34.210 and 84.32.220, Conservation Futures is a land preservation program that protects, preserves, maintains, improves, restores, and limits the future use of threatened areas of open space, timberlands, wetlands, habitat areas, culturally significant sites, and agricultural farmlands within Thurston County. Conservation Futures funds, acquired through a property tax levy, are used to purchase the land or the rights to future development of the land.

**TCOMM 911 Fund 1550.** TCOMM 911 is an intergovernmental agency created by local governments within Thurston County and provides emergency communication services countywide. This includes Enhanced 9-1-1 telephone response and dispatching services for police, fire and Medic One, as well as for citizens and businesses within Thurston County." Thurston County has an interlocal agreement with Thurston 9-1-1 Communications (TCOMM) to provide these services.

**G.O. Bond Funds 2220 - 2261.** These funds account for the principal and interest payments for past debt issuance.

**Jail Capital Project Fund 3080.** This fund is used to accumulate the costs related to the construction of the Accountability and Restitution Center.

**County Building Fund 3140.** This fund accounts for a variety of capital projects throughout the county. This fund was seeded with one time money from the General Fund. **NOTE: This project fund will be abolished in 2014. It is no longer needed because the one time money has been spent.**

**Real Estate Excise Tax Fund 3160 (prior to 2013, 1150).** This is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund, sometimes called 1<sup>st</sup> ¼ REET. An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992, sometimes called 2<sup>nd</sup> ¼ REET. Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

**Debt Holding Fund 3170 (prior to 2013, 1840).** Holds the proceeds of the 2010 bond sale until needed for expenditures related to capital projects.

**Debt Holding Fund 3180 (prior to 2013, 1850).** Holds the proceeds of the 2009 bond sale until needed for expenditures related to capital projects. **NOTE:** *This fund will be abolished in 2014 because the bond proceeds have been spent.*

### TOTAL EXPENDITURES & FTEs BY DEPARTMENT

Commissioners	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	15.80	16.80	16.80	16.80
<b>Expenditures</b>				
Personnel	1,710,726	1,834,865	1,096,895	1,849,227
Internal Services	462,392	260,472	178,460	254,151
Professional Services	163,647	459,633	118,457	301,650
Operating Costs	846,207	7,314,979	4,950,823	7,077,205
Debt Services	5,807	4,311	3,460	4,311
Capital Expenses	2,575,324	6,637,388	1,074,121	2,493,615
Transfers to Other County Funds	19,199,128	19,656,205	5,859,846	14,711,136
<b>Department Total</b>	24,963,230	36,167,853	13,282,062	26,691,295

Non-Departmental	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	0.00	0.00	0.00	0.00
<b>Expenditures</b>				
Personnel	235,913	1,003,500	166,069	403,500
Internal Services	824,954	546,093	350,815	552,372
Professional Services	433,051	714,477	442,043	714,477
Operating Costs	963,553	1,132,986	713,856	1,128,811
Debt Services	3,167	2,375	2,375	2,375
Capital Expenses	0	45,000	178,607	20,000
Transfers to Other County Funds	3,081,184	4,693,343	3,353,067	2,852,294
<b>Department Total</b>	5,541,821	8,137,774	5,206,832	5,673,829

**EXPENDITURES BY FUND**

<b>General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	1,680,341	1,818,697	1,076,703	1,849,227
Internal Services	137,730	166,863	107,770	179,326
Professional Services	265	1,650	404	1,650
Operating Costs	24,347	45,134	14,588	45,134
Debt Services	5,807	4,311	3,460	4,311
<b><i>Fund Total</i></b>	<b>1,848,491</b>	<b>2,036,655</b>	<b>1,202,924</b>	<b>2,079,648</b>

<b>Detention Sales Tax</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	4,192	3,828	2,552	3,565
Professional Services	0	5,000	43	50,000
Operating Costs	0	3,100	0	0
Transfers to Other County Funds	6,190,802	7,146,838	2,287,000	6,253,611
<b><i>Fund Total</i></b>	<b>6,194,994</b>	<b>7,158,766</b>	<b>2,289,595</b>	<b>6,307,176</b>

<b>Trial Court Improvement</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	538	538	359	658
Professional Services	36,108	100,000	5,492	100,000
Operating Costs	8,128	14,674	0	0
Transfers to Other County Funds	56,080	0	0	0
<b><i>Fund Total</i></b>	<b>100,854</b>	<b>115,212</b>	<b>5,851</b>	<b>100,658</b>

<b>Treatment Sales Tax</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	1,959	8,103	5,402	7,959
Professional Services	34,194	142,983	35,486	100,000
Operating Costs	0	20,000	0	0
Transfers to Other County Funds	3,589,049	4,508,140	1,370,301	4,430,267
<b><i>Fund Total</i></b>	<b>3,625,202</b>	<b>4,679,226</b>	<b>1,411,189</b>	<b>4,538,226</b>

<b>Stadium/ Convention Center</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	154	161	107	137
Professional Services	0	10,000	10,000	0
Transfers to Other County Funds	35,298	25,000	18,100	20,000
<b><i>Fund Total</i></b>	<b>35,452</b>	<b>35,161</b>	<b>28,207</b>	<b>20,137</b>

<b>Conservation Futures</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	20,761	23,254	15,503	29,161
Professional Services	87,512	100,000	20,332	50,000
Operating Costs	203,000	100,000	700,012	0
Capital Expenses	0	3,925,000	0	2,493,615
Transfers to Other County Funds	232,213	238,608	70,973	238,995
<b><i>Fund Total</i></b>	<b>543,486</b>	<b>4,386,862</b>	<b>806,820</b>	<b>2,811,771</b>

TCOMM 911	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Operating Costs	0	7,032,071	3,909,192	7,032,071
<b>Fund Total</b>	0	7,032,071	3,909,192	7,032,071

Jail Capital Project	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	30,384	16,168	20,192	0
Internal Services	289,904	54,010	44,291	33,334
Professional Services	5,567	100,000	43,926	0
Operating Costs	582,536	60,000	318,898	0
Capital Expenses	2,575,324	2,532,388	1,074,121	0
<b>Fund Total</b>	3,483,716	2,762,566	1,501,429	33,334

County Buildings Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Internal Services	7,154	3,715	2,477	0
Professional Services	0	0	2,774	0
Operating Costs	28,196	40,000	8,132	0
Capital Expenses	0	180,000	0	0
Transfers to Other County Funds	2,356	140,000	32,367	0
<b>Fund Total</b>	37,706	363,715	45,749	0

<b>Real Estate Excise Tax</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<i>Expenditures</i>				
Internal Services	0	0	0	11
Transfers to Other County Funds	4,893,518	5,647,619	1,054,396	2,762,263
<b>Fund Total</b>	4,893,518	5,647,619	1,054,396	2,762,274

<b>2010 Debt Holding</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<i>Expenditures</i>				
Transfers to Other County Funds	2,124,754	1,950,000	1,026,710	1,006,000
<b>Fund Total</b>	2,124,754	1,950,000	1,026,710	1,006,000

<b>2009 Debt Holding</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<i>Expenditures</i>				
Transfers to Other County Funds	2,075,057	0	0	0
<b>Fund Total</b>	2,075,057	0	0	0

## TOTAL REVENUE

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	177,109	218,587	56,522	219,123
Detention Sales Tax	4,039,491	4,133,209	2,381,988	4,163,949
Trial Court Improvement	74,082	76,500	55,092	74,000
Treatment Sales Tax	3,942,884	3,855,330	2,338,855	3,936,828
Stadium/Convention Center	15,919	21,776	6,416	15,287
Conservation Futures	1,270,760	1,256,119	687,480	1,273,134
TCOMM 911	0	7,032,071	3,909,192	7,032,071
GO Bonds 2002	3	0	0	0
GO Bonds 2004	742,643	744,487	159,544	744,771
GO Bonds 2005	2,247,267	2,249,117	265,813	2,242,211
GO Bonds 2007	360,225	362,568	81,327	364,761
GO Bonds 2009	2,558,569	2,660,129	864,598	2,744,779
GO Bonds 2010	1,773,668	2,044,902	313,440	2,054,136
2010C Debt Sinking Fund	95,426	100,000	717	100,000
Jail Capital Project	2,718,552	2,763,556	2,267,914	33,334
County Building Fund	1,684	181,500	651	0
Real Estate Excise Tax	2,312,284	2,150,000	1,617,031	2,314,025
2010 Debt Holding	25,431	25,000	5,407	6,000
2009 Debt Holding	13,664	0	210	0
<b>Department Total</b>	22,369,661	29,874,851	15,012,196	27,318,409

Non-Departmental	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	57,336,902	56,930,527	32,505,802	58,424,298
<b>Department Total</b>	57,336,902	56,930,527	32,505,802	58,424,298

## REVENUE BY FUND

General Fund – Commissioners	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	8,086	0	0	0
From Other Funds	169,023	218,587	56,520	219,123
Misc Revenue	0	0	2	0
<b>Fund Total</b>	177,109	218,587	56,522	219,123

General Fund – Non Departmental	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Taxes	49,461,300	50,345,555	27,772,091	52,049,206
Fees and Licenses	1,909,130	1,856,048	976,761	1,910,000
From Other Funds	0	116,000	0	0
Intergovernmental Revenue	2,455,315	1,699,424	1,325,092	1,778,592
Misc Revenue	3,511,157	2,913,500	2,431,858	2,686,500
<b>Fund Total</b>	57,336,902	56,930,527	32,505,802	58,424,298

Detention Sales Tax	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Taxes	3,945,855	4,096,830	2,341,206	4,137,798
Misc Revenue	93,636	36,379	40,782	26,151
<b>Fund Total</b>	4,039,491	4,133,209	2,381,988	4,163,949

<b>Trial Court Improvement</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Intergovernmental Revenue	71,472	74,000	53,988	72,000
Misc Revenue	2,610	2,500	1,104	2,000
<b>Fund Total</b>	<b>74,082</b>	<b>76,500</b>	<b>55,092</b>	<b>74,000</b>

<b>Treatment Sales Tax</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	3,942,884	3,855,330	2,338,855	3,936,828
<b>Fund Total</b>	<b>3,942,884</b>	<b>3,855,330</b>	<b>2,338,855</b>	<b>3,936,828</b>

<b>Stadium/ Convention Center</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	15,819	21,676	6,407	15,262
Misc Revenue	100	100	10	25
<b>Fund Total</b>	<b>15,919</b>	<b>21,776</b>	<b>6,416</b>	<b>15,287</b>

<b>Conservation Futures</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	1,197,008	1,214,713	645,652	1,238,584
Intergovernmental Revenue	12,201	9,200	450	9,200
Misc Revenue	49,358	32,206	41,377	25,350
Grants	12,193	0	0	0
<b>Fund Total</b>	<b>1,270,760</b>	<b>1,256,119</b>	<b>687,480</b>	<b>1,273,134</b>

<b>TCOMM 911</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	0	7,031,171	3,908,781	7,031,171
Misc Revenue	0	900	412	900
<b>Fund Total</b>	<b>0</b>	<b>7,032,071</b>	<b>3,909,192</b>	<b>7,032,071</b>

<b>GO Bonds 2002</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Misc Revenue	3	0	0	0
<b>Fund Total</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>GO Bonds 2004</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	741,824	744,487	159,542	744,771
Misc Revenue	819	0	2	0
<b>Fund Total</b>	<b>742,643</b>	<b>744,487</b>	<b>159,544</b>	<b>744,771</b>

<b>GO Bonds 2005</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	2,247,250	2,249,117	265,812	2,242,211
Misc Revenue	17	0	1	0
<b>Fund Total</b>	<b>2,247,267</b>	<b>2,249,117</b>	<b>265,813</b>	<b>2,242,211</b>

<b>GO Bonds 2007</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	359,841	362,568	81,326	364,761
Misc Revenue	384	0	1	0
<b>Fund Total</b>	<b>360,225</b>	<b>362,568</b>	<b>81,327</b>	<b>364,761</b>

<b>GO Bonds 2009</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	2,525,715	2,627,279	851,247	2,724,529
Misc Revenue	32,854	32,850	13,351	20,250
<b>Fund Total</b>	<b>2,558,569</b>	<b>2,660,129</b>	<b>864,598</b>	<b>2,744,779</b>

<b>GO Bonds 2010</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	308,488	463,413	68,530	461,143
From Other Funds	1,439,370	1,581,489	233,873	1,582,993
Misc Revenue	25,809	0	11,037	10,000
<b>Fund Total</b>	<b>1,773,668</b>	<b>2,044,902</b>	<b>313,440</b>	<b>2,054,136</b>

<b>2010C Debt Sinking Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	1,926	2,000	0	2,000
From Other Funds	86,357	98,000	0	98,000
Misc Revenue	7,143	0	717	0
<b>Fund Total</b>	<b>95,426</b>	<b>100,000</b>	<b>717</b>	<b>100,000</b>

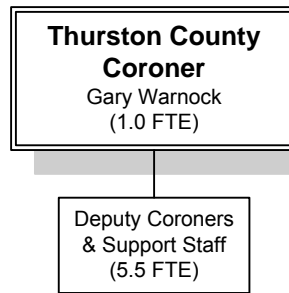
<b>Jail Capital Project</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	288,980	1,782,113	1,848,132	33,334
From Other Funds	2,429,572	981,443	419,782	0
<b>Fund Total</b>	<b>2,718,552</b>	<b>2,763,556</b>	<b>2,267,914</b>	<b>33,334</b>

<b>County Buildings Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	0	180,000	0	0
Misc Revenue	1,684	1,500	651	0
<b>Fund Total</b>	<b>1,684</b>	<b>181,500</b>	<b>651</b>	<b>0</b>

<b>Real Estate Excise Tax</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	2,206,495	2,100,000	1,581,506	2,300,000
Fees and Licenses	14,265	0	0	0
Misc Revenue	91,524	50,000	35,525	14,025
<b>Fund Total</b>	<b>2,312,284</b>	<b>2,150,000</b>	<b>1,617,031</b>	<b>2,314,025</b>

<b>2010 Debt Holding</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Misc Revenue	25,431	25,000	5,407	6,000
<b>Fund Total</b>	<b>25,431</b>	<b>25,000</b>	<b>5,407</b>	<b>6,000</b>

2009 Debt Holding	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Misc Revenue	13,664	0	210	0
<b><i>Fund Total</i></b>	13,664	0	210	0

**Organization:****Mission and Purpose:**

The Thurston County Coroner's Office (TCCO) reviews and/or investigates every death occurring in Thurston County. A thorough, comprehensive, and unbiased report is written for each death investigated. Autopsies are conducted on all homicides, traffic related deaths, industrial accidents, and all suspicious deaths. The Coroner's Office also works closely with the medical community, law enforcement, and fire department personnel, notifies next-of-kin, and inventories and returns personal property to the rightful heirs. The Coroner's Office operates 24 hours a day, 365 days a year.

**2014 Goals:**

- Continue to work cooperatively with law enforcement, hospitals, first responders and other agencies to provide appropriate death investigation in a professional, courteous and compassionate manner.
- Reduce turnaround time for the release of completed case reports to families and agencies.

**2014 Challenges:**

- A 5% budget reduction would eliminate the Office Assistant II and \$29,151 of discretionary funds. This leaves the reception area unattended and unwelcome when families or visitors arrive. This option also severely depletes my discretionary funds.
- A 10% budget reduction would eliminate the Office Assistant II, a Deputy Coroner and \$10,337 of discretionary funds. Five Deputy Coroners are needed to effectively operate 24/7. Without the 5<sup>th</sup> Deputy Coroner, the other deputies would be working longer hours and accruing unnecessary overtime.
- These options combined would leave the office inadequately staffed, underfunded and create hardships in the operation and day to day business.

**Funds:**

The Coroner's Office is funded within the General Fund, but receives some state funding.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	6.50	6.50	6.50	6.50
<b><i>Expenditures</i></b>				
Personnel	568,933	600,250	361,679	605,346
Internal Services	178,136	198,987	132,262	183,010
Professional Services	154,973	197,545	122,921	197,545
Operating Costs	16,696	23,029	9,283	23,029
Debt Services	4,008	4,008	2,612	4,008
<b><i>Department Total</i></b>	922,745	1,023,819	628,758	1,012,938

**REVENUE BY FUND**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Intergovernmental Revenue	90,073	73,000	0	73,000
Misc Revenue	7,100	8,700	10,322	8,700
<b><i>Department Total</i></b>	97,173	81,700	10,322	81,700

**Programs:****Program: B300-B301, B304-B305 Operations**

**Description:** Administration and operations include salaries and benefits for FTEs, including extra help and overtime, office supplies, small tools and minor equipment, travel, equipment leases and training and travel costs.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	817,215	806,334

**Program: B302 Death Investigations**

**Description:** Death investigations include morgue supplies, personal protection gear and equipment. These funds are also applied to professional services (x-rays, lab work, dental charting or comparison) that are necessary in determining the identification of the remains and to determine the cause and manner of death.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	21,804	21,804

**Program: B303 Autopsy Reimbursement**

**Description:** The State of Washington, through the Forensic Investigation Council, reimburses the county 40% of the total amount expended on autopsies and other professional services (those services that are deemed by the pathologist as necessary to render an opinion as to cause and manner of death). The state also reimburses the county 100% of all autopsy costs and other professional service fees that are associated with children under the age of three.

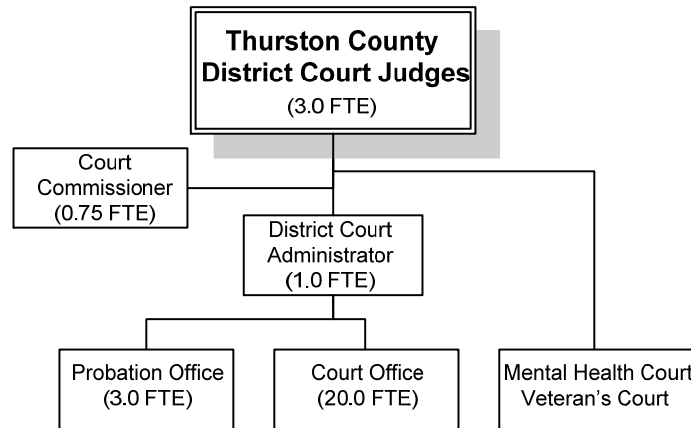
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	180,000	180,000

**Program: B306 Indigent Burial**

**Description:** These funds are used to provide for the disposition of the remains of any indigent person who dies within the county and whose body is unclaimed by relatives or church organizations.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	4,800	4,800

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**Organization:****Mission and Purpose:**

It is the mission of the judiciary of the Thurston County District Court to provide equal access to a fair and impartial system of justice by which legal disputes may be resolved in a timely, efficient manner, while fostering public trust and confidence. We will serve the public and foster friendly accessible environment, treating all individuals with dignity, respect, honesty and fairness. We will be customer service-oriented, technologically innovative, efficient and creative in all our operations by maintaining a supportive working environment through encouraging teamwork, innovation and professional growth.

**2014 Goals:**

- Thurston County District Court will continue to engage in practices that align with Model Time Standards for State Courts focusing on infractions.
- Complete Request for Proposal (RFP) process for collection services. Thurston County District Court has not engaged in a comprehensive review of collection services in over 10 years. We will evaluate collection company offerings for the best partnership for District Court.
- Complete transition of all court sessions to electronic documents. At the end of 2013, we fully anticipate that the in-custody sessions will be electronic and we will then transition to all other calendars for District Court.
- Engage in e-filing within the District Court Civil Division. We will work with our external and internal customers to identify and implement a process that will benefit all parties.
- Create a system that will allow external access to court records for the public as well as all other parties needing access to court records. This will reduce the number of requests staff will need to intervene in and save staff time / money.

**2014 Challenges:**

- Currently, limited Thurston County resources require each department to carefully examine operations and look for efficiencies. In doing so the County Commissioners asked for all general fund departments to identify areas to cut at the 5% and 10% level. These cuts would eliminate court security and probation.
- There are two areas of main concern for the District Court with regards to staffing levels.
  - In 2013 the County Commissioners approved the hiring of a .75 fourth judicial position within District Court to support the on-coming contracts. This position filled the need of the contracts but did not fill the additional need of a .5 commissioner identified in the Judicial Needs Assessment before the contracts. Based on this continued gap, we will continue to use ProTems to assist with filings and overflow hearings. We will continue to monitor this need and communicate with the Commissioners on the continued impacts.
  - The second area of concern is understaffing within the Probation division. District Court Judges, along with the probation division, have taken many steps to reduce caseloads such as: referring fewer qualified candidates to probation and removing all defendants that are rated low risk to desk monitoring instead of supervised probation. While these steps have helped reduce the numbers of assigned defendants per officer, there is constant concern with each new legislative change that the numbers will quickly return to high levels. The county engaged in contract services with other municipal jurisdictions and we do not have a full understanding of what these impacts will be. We will continue to be vigilant in our efforts to keep numbers down but understand that we are already above recommended levels for monitoring.
- Thurston County District Court facilities continue to limit the court's ability to best serve the citizens of Thurston County. It has been stated that "A well-designed courthouse facility has the ability to embody the court's essential principles of openness and fairness, providing accessibility and security while allowing the judicial process to move forward unhindered and with increased efficiency and effectiveness."
  - We also continue to work with the Fire Marshal as to overloading our buildings occupancy limit by adjusting our calendars.
  - Superior Court is allowing for the temporary use of one courtroom for two days a week. This space accommodation must be addressed as it is "only as available" use and District Court schedules these court dates 30 to 60 days into the future. This temporary solution is not tenable for the long run. We need to have a fourth permanent courtroom for District Court use.

We continue to work with all impacted parties to impress upon the Commissioners the need to have a comprehensive space planning / implementation plan developed for the courthouse complex.

- Additional city contracts for services. As the possibilities of additional cities contemplating contracting for services, all of the above stated challenges will be magnified. We are at capacity in courtroom space, staffing, probation services and space to accommodate public and staff space needs.

**Funds:**

District Court is funded entirely by the General Fund. The Mental Health and Veterans' Courts are funded by Treatment Sales Tax.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	25.00	26.00	27.75	27.75
<b><i>Expenditures</i></b>				
Personnel	2,217,311	2,458,412	1,432,078	2,732,357
Internal Services	478,159	454,066	297,006	491,375
Professional Services	245,543	338,865	165,834	336,865
Operating Costs	64,225	89,371	32,361	87,023
Debt Services	2,503	2,503	1,669	2,851
<b><i>Department Total</i></b>	3,007,741	3,343,217	1,928,948	3,650,471

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Fees and Licenses	925,963	939,763	455,203	1,199,675
From Other Funds	218,582	388,662	105,910	392,489
Misc Revenue	1,552,241	1,361,500	911,880	1,385,000
<b><i>Department Total</i></b>	2,696,786	2,689,925	1,472,994	2,977,164

<b>Programs:</b>		
<b>Program: A750 District Court Administration</b>		
<b>Description:</b> This program provides funding for salaries, benefits and operating expenses for the court office. Administration is comprised of 3 elected officials and 19 support staff.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,098,131	2,368,733
<b>Program: A751 Banking Services</b>		
<b>Description:</b> Provides funding for bank fees, credit card transaction fees and armored car services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	18,000	14,000
<b>Program: A760 Courtroom Services</b>		
<b>Description:</b> Provides funding for legal publications, extra help to staff front door security, and L&I coverage for jurors and witnesses.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	70,053	70,053
<b>Program: A761 Courtroom Services – Interpreters</b>		
<b>Description:</b> Provides funding for the payment of interpreters for the hearing impaired (RCW 2.42.120) and non-English speaking individuals (RCW 2.43.040).		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	30,000	27,500
<b>Program: A762-A764 Courtroom Services – Judge</b>		
<b>Description:</b> Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130).		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	33,495	33,495
<b>Program: A770 Courtroom Services – Juror Fees</b>		
<b>Description:</b> Provides funding to compensate jurors for a basic fee and mileage as required by RCW 2.36.150.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	19,852	20,000
<b>Program: A780 Probation Office</b>		
<b>Description:</b> Provides funding for salaries, benefits and operating expenses for the three staff in the Probation Office.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	292,602	298,654

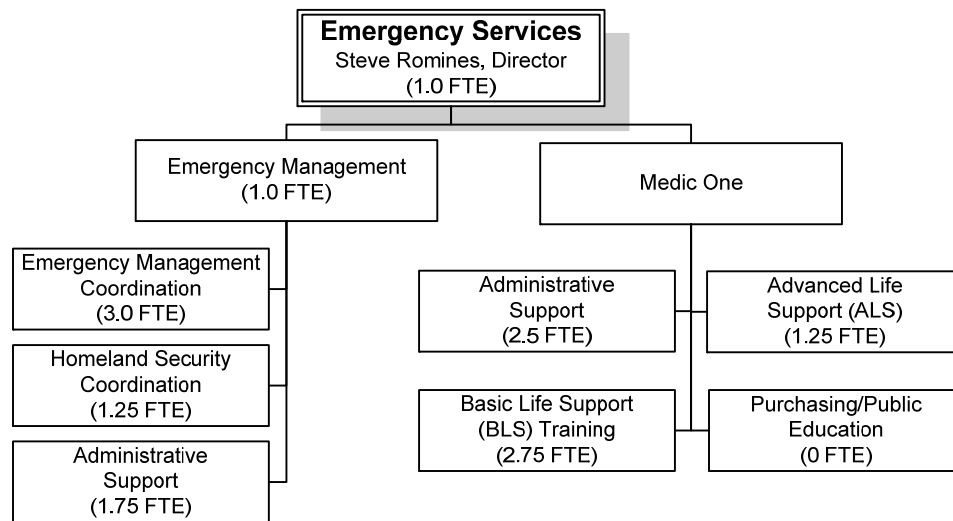
**Programs:****Program: A791 Mental Health Court****Description:** Provides funding for compensation of contract employees and operating expenses.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	347,635	347,278

**Program: A799 Interfund Fixed Costs****Description:** Internal service costs include: space allocation, IT support and infrastructure, phone system and mailroom costs, records services, risk insurance, and building reserve.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	433,449	470,758

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**Organization:****Mission:**

This Department provides dual emergency functions with two funds each for Medic One/Emergency Medical Services (EMS) and Emergency Management.

**Medic One's mission is to** "Provide efficient and effective pre-hospital emergency medical services (EMS) throughout Thurston County (Washington State)." Medic One/EMS is the countywide delivery of Advanced Life Support response and transportation services, via intergovernmental contracts with the cities of Olympia and Tumwater, and Fire District 3 (Lacey). In addition, Medic One/EMS provides EMS training, medical direction, financial, and technical support to the county's 16 fire agencies for Basic Life Support EMS services. Cardiopulmonary resuscitation and public-access defibrillation training are provided at no fee to citizens. Countywide EMS coordination is provided through staff support of the Thurston County Emergency Medical Services Council.

**Emergency Management's mission is** "To save lives, prevent injury, and protect property and the environment by taking reasonable and affordable measures to mitigate, prepare for, respond to and recover from disasters." Emergency Management is the county disaster program providing planning, preparedness, mitigation, response and recovery activities for disaster events. Emergency Management also provides regional emergency management coordination through staff support of the Thurston County Emergency Management Council and the Homeland Security Region 3 Committee.

**2014 Goals:****Medic One**

- CPR program enhanced to include High School training
- Develop implementation plan for accepted Emergency Management System (EMS) study components
- Implement Basic Life Support (BLS) Safetypad electronic patient care record system
- Implement BLS response time report
- Evaluate Advanced Life Support (ALS) response time data
- Implement 40<sup>th</sup> anniversary recognition of Medic One

**Emergency Management**

- Provide state and locally required Thurston County emergency management activities regarding planning, preparedness, mitigation, response and recovery for disaster events. Provide citizen education for preparedness.
- Maintain currency of the Thurston County all hazards Comprehensive Emergency Management Plan. Update Emergency Support Function Annexes and develop new Support Annex documents.
- Complete five-year update of the Natural Hazards Mitigation Plan for the Thurston area, incorporating the Hazard Identification and Vulnerability Analysis and the updated Comprehensive Flood Hazard Mitigation Plan.
- Provide local and regional coordination for disaster planning, exercise and response through the Homeland Security Region 3 Committee and Thurston County Emergency Management Council for a locally and regionally coordinated approach to disasters.
- Work with county departments to update the Thurston County Continuity of Operations Plan.

**2014 Challenges:****Medic One**

- Evaluate impacts of National Healthcare system on EMS system
- Evaluate impact of Medic Unit to structure fires for EMS standby

**Emergency Management**

- Incorporate changes in FEMA flood mapping in affected county programs and planning. Work with FEMA on Risk Map updates to better identify hazard risk areas and impacts.
- Previous updates of the Natural Hazards Mitigation Plan have been partially funded by federal grants. This year no outside funding is available, so the update will not include as much new data as preferred.

**Changes from 2013 Budget:****Medic One**

- Status quo program, cost of business increases estimated \$332,124
- Add administration program: implement electronic committee information system, tablets versus mailing
- Add Advanced Life Support (ALS) program: Business Tech/Data Support staff (0.25 FTE)
- Add Emergency Management System (EMS) Training program: CPR Quality Improvement review
- Add EMS Support program:
  - Business Tech/Data Support staff (0.75 FTE) for BLS data SafetyPad system
  - Basic Life Support (BLS) Financial Base support
  - BLS Supplies/Equipment Base support
- Add CPR/Public Education program:
  - SafeKids Trauma prevention program enhance service levels
  - CPR Coordinator
  - CPR High Schools Equipment program
  - CPR High Schools CPR Instructor EMS agency support

**Emergency Management**

- Status quo maintenance level budget. Grant revenue will not fund personnel costs at the same level as previous years, so other local program costs are being reduced to accommodate.

**Funds:**

In addition to the General Fund for Emergency Management Services, Medic One uses three other funds to support its services.

**Emergency Management Council Fund 1140.** This fund supports the Emergency Management Council.

**Medic One Fund 1290.** This is the operating fund for Medic One and is financed by the Emergency Medical Services (EMS) property tax levy.

**Medic One Reserve Fund 1280.** Provides long term capital expenditure and operational reserves for the Medic One system. Funding is from sources other than the EMS levy, such as Timber Tax, investment interest and citizen donations.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	14.50	14.50	14.50	14.50
<b>Expenditures</b>				
Personnel	1,385,737	1,539,358	910,430	1,613,788
Internal Services	629,178	839,198	532,955	732,727
Professional Services	811,122	584,268	262,524	422,192
Operating Costs	8,678,003	10,571,632	5,323,515	10,724,258
Debt Services	3,149	6,561	2,866	4,914
Capital Expenses	22,854	682,918	554,448	718,080
Transfers to Other County Funds	25,550	8,500	4,596	8,500
<b>Department Total</b>	11,555,593	14,232,435	7,591,334	14,224,459

**EXPENDITURES BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	658,135	699,219	434,000	697,925
Internal Services	264,484	439,104	274,312	333,767
Professional Services	664,927	395,065	181,720	231,034
Operating Costs	145,540	217,360	138,994	239,368
Debt Services	665	0	0	0
Capital Expenses	8,528	37,240	7,611	0
Transfers to Other County Funds	20,000	2,000	0	2,000
<b>Fund Total</b>	1,762,279	1,789,988	1,036,636	1,504,094

<b>Emergency Management Council</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	271	377	251	287
Professional Services	2,197	1,600	0	1,600
Operating Costs	803	1,400	738	1,400
<b><i>Fund Total</i></b>	<b>3,271</b>	<b>3,377</b>	<b>990</b>	<b>3,287</b>

<b>Medic 1 Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Transfers to Other County Funds	5,550	6,500	4,596	6,500
<b><i>Fund Total</i></b>	<b>5,550</b>	<b>6,500</b>	<b>4,596</b>	<b>6,500</b>

<b>Medic 1</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	727,603	840,139	476,430	915,863
Internal Services	364,423	399,717	258,391	398,673
Professional Services	143,997	187,603	80,805	189,558
Operating Costs	8,531,660	10,352,872	5,183,782	10,483,490
Debt Services	2,484	6,561	2,866	4,914
Capital Expenses	14,326	645,678	546,837	718,080
<b><i>Fund Total</i></b>	<b>9,784,493</b>	<b>12,432,570</b>	<b>6,549,111</b>	<b>12,710,578</b>

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	929,148	946,601	275,780	624,891
Emergency Management Council	1,896	2,050	117	2,024
Medic 1 Reserve	358,912	448,276	264,863	440,400
Medic 1	9,483,575	9,580,820	5,100,201	9,757,790
<b>Department Total</b>	10,773,532	10,977,747	5,640,960	10,825,105

**REVENUE BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Grants	929,148	946,601	275,780	624,891
<b>Fund Total</b>	929,148	946,601	275,780	624,891

Emergency Management Council	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	1,851	2,000	100	2,000
Misc Revenue	45	50	17	24
<b>Fund Total</b>	1,896	2,050	117	2,024

<b>Medic 1 Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Taxes	67,904	53,000	31,149	53,000
Fees and Licenses	141	30	55	30
Intergovernmental Revenue	93,264	50,000	3,561	50,000
Misc Revenue	197,603	345,246	230,098	337,370
<b><i>Fund Total</i></b>	<b>358,912</b>	<b>448,276</b>	<b>264,863</b>	<b>440,400</b>

<b>Medic 1</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Taxes	9,396,174	9,538,320	5,078,482	9,717,970
Fees and Licenses	64,929	24,000	7,802	24,000
From Other Funds	5,550	6,500	4,596	6,500
Intergovernmental Revenue	3,203	0	0	0
Misc Revenue	500	0	0	0
Grants	13,219	12,000	9,320	9,320
<b><i>Fund Total</i></b>	<b>9,483,575</b>	<b>9,580,820</b>	<b>5,100,201</b>	<b>9,757,790</b>

**Programs:****Program: C401 Building Repairs & Maintenance Reserve (Funds 1280 & 1290)****Description:** Medic One's contribution to the Emergency Services Center Building Reserve Fund.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	28,644	28,122

**Program: C411-C412 Administration****Description:** C411: Wages/benefits (3.5 FTEs) for administrative oversight of Medic One programs and basic operations. The FTEs include Administrator, Administrative Assistant II, Administrative Assistant I, and a half-time Office Assistant II. C412: Resources to support Medic One's basic maintenance and operations including office supplies/equipment and repairs, communications, inter-fund payments for county services (space lease, IT support, records services, etc), staff training, professional services and EMS Council directed activities.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	551,698	553,817

**Program: C421-C422, C424-C425, C428-C429 Medic One Advanced Life Support (ALS)****Description:** C421-C422: Wages/benefits (1.25 FTE) and resources for oversight of Medic One's contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	9,377,759	9,362,474

**Program: C441-C442, C445 Medic One Basic Life Support (BLS) Training****Description:** C441-C442: Wages/benefits (2.75 FTE) and resources to support Medic One's BLS initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .75 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One's initial and ongoing training program.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	457,752	466,160

**Program: C480, C485, C489 Medic One Basic Life Support****Description:** C480: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One's electronic patient records data system and associated costs, including specific Thurston County IT services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,341,441	1,409,234

**Programs:****Program: C493 Medic One Equipment Replacement**

**Description:** Internal equipment repair and replacement fund, based on projected needs including taxes and contingency.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	681,776	897,271

**Program: H100 Emergency Management**

**Description:** Creates and administers plans for responding to emergencies, and activation of the Emergency Operations Center during disasters.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,224,825	1,057,224

**Program: H200 Homeland Security Region 3**

**Description:** Regional office for pass through of equipment and training from the Department of Homeland Security.

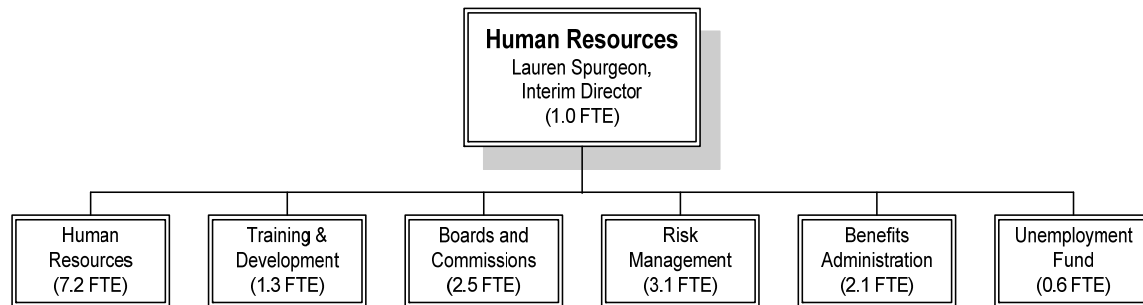
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	565,163	446,870

**Program: H101 Emergency Management Council (Fund 1140)**

**Description:** This fund supports activities of the Thurston County Emergency Management Council, of which Thurston County, Olympia, Lacey, Tumwater, Yelm, Rainier, Tenino, Bucoda and the Nisqually Indian Tribe are members.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	3,377	3,287

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**Organization:****Mission:**

Build the foundation for excellence for all Thurston County employees and offices through partnerships, innovations and solutions.

The Human Resources Department partners with county leaders to meet the personnel needs of employees and external customers. Human Resources' provide services to county offices, departments, and employees in the areas of Compensation and Benefits, Risk Management, Employee and Labor Relations, and Training and Development. In addition, Human Resources supports the Board of Equalization, the Thurston County Citizen's Commission on Salaries for Elected Officials, and the Civil Service Commission.

**2014 Goals:**

- Complete union negotiations of nine collective bargaining agreements that will expire at the end of 2013.
- Support the County offices and departments involved in the opening of the Accountability and Restitution Center.
- Implement operational and strategic training opportunities.

**2014 Challenges:**

Since 2009, as a result from the economic conditions, the department has seen an increase of core services. Countywide, management and employees have experienced increased demands for services coupled with employees trying to balance work and life issues. These stressors have increased the demand for Human Resources services to provide assistance to management and employees in order to cope with the impacts of those conditions.

The impacts of this increased service demand forces a change in focus from proactive to reactive. Continued reactive focus limits Human Resources' ability to make changes and improvements that support the county organization in providing quality services with declining resources to the citizens of Thurston County.

**Changes from 2013 Budget:**

None.

**Funds:**

Human Resources operates with several funds in addition to General Fund support.

**Benefits Administration Fund 5060.** This fund supports the employee benefits program. It covers the costs to manage payroll deductions and plan billings. It also supports third party administrator costs, consultant costs and wellness activities.

**Insurance Risk Fund 5050.** This fund collects contributions from county departments to fund the risk management program. Contributions are based upon an allocation formula designed to reflect loss history and FTE count.

**Unemployment Compensation Fund 5030.** This is the county's self insurance fund for unemployment claims. Each department's contribution is proportionate to its salary expenses.

**TOTAL EXPENDITURE & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	18.80	17.80	17.80	17.80
<b>Expenditures</b>				
Personnel	1,777,646	2,331,011	1,110,685	2,402,714
Internal Services	281,230	332,755	221,715	336,699
Professional Services	471,625	696,509	235,587	696,509
Operating Costs	1,094,423	1,397,229	116,600	1,373,447
Debt Services	3,528	12,273	2,888	12,273
Capital Expenses	0	1,000	0	1,000
Transfers to Other County Funds	51,696	43,000	43,000	43,000
<b>Department Total</b>	3,680,147	4,813,777	1,730,475	4,865,542

**EXPENDITURES BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	1,077,942	1,220,895	672,825	1,281,214
Internal Services	213,322	262,905	170,443	242,146
Professional Services	38,010	140,344	7,238	140,344
Operating Costs	45,834	103,189	21,474	103,189
Debt Services	3,528	12,273	2,631	12,273
<b>Fund Total</b>	1,378,635	1,739,606	874,611	1,779,166

<b>Unemployment Compensation</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	227,139	613,693	131,661	613,894
Internal Services	13,068	8,294	5,529	7,027
Operating Costs	0	2,000	0	2,000
<b>Fund Total</b>	<b>240,207</b>	<b>623,987</b>	<b>137,190</b>	<b>622,921</b>

<b>Insurance Risk</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	319,853	331,832	205,062	337,236
Internal Services	41,900	47,997	36,911	74,961
Professional Services	407,020	420,915	221,089	420,915
Operating Costs	1,043,991	1,279,864	94,800	1,256,082
Debt Services	0	0	257	0
Capital Expenses	0	1,000	0	1,000
Transfers to Other County Funds	43,000	43,000	43,000	43,000
<b>Fund Total</b>	<b>1,855,764</b>	<b>2,124,608</b>	<b>601,119</b>	<b>2,133,194</b>

<b>Benefits Administration</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	152,711	164,591	101,137	170,370
Internal Services	12,939	13,559	8,832	12,565
Professional Services	26,595	135,250	7,259	135,250
Operating Costs	4,598	12,176	326	12,176
Transfers to Other County Funds	8,696	0	0	0
<b>Fund Total</b>	<b>205,540</b>	<b>325,576</b>	<b>117,555</b>	<b>330,361</b>

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	43,032	49,500	43,000	49,500
Unemployment Compensation	610,222	563,437	318,146	563,437
Insurance Risk	1,777,827	1,732,440	1,157,993	1,758,500
Benefits Administration	314,230	585,634	197,758	585,634
<b>Department Total</b>	<b>2,745,312</b>	<b>2,931,011</b>	<b>1,716,897</b>	<b>2,957,071</b>

**REVENUE BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	0	6,500	0	6,500
From Other Funds	43,000	43,000	43,000	43,000
Misc Revenue	32	0	0	0
<b>Fund Total</b>	<b>43,032</b>	<b>49,500</b>	<b>43,000</b>	<b>49,500</b>

Unemployment Compensation	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	610,222	563,437	318,146	563,437
<b>Fund Total</b>	<b>610,222</b>	<b>563,437</b>	<b>318,146</b>	<b>563,437</b>

Insurance Risk	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	1,745,002	1,732,440	1,144,010	1,758,500
Misc Revenue	32,825	0	13,983	0
<b>Fund Total</b>	<b>1,777,827</b>	<b>1,732,440</b>	<b>1,157,993</b>	<b>1,758,500</b>

<b>Benefits Administration</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Misc Revenue	314,230	585,634	197,758	585,634
<b>Fund Total</b>	<b>314,230</b>	<b>585,634</b>	<b>197,758</b>	<b>585,634</b>

**Programs:****Program: B400 – B402 & B421 – B422 Civil Service Administration, General & Promotional Testing**

**Description:** Provides the Sheriff's Office with support for all hiring activities, promotional opportunities, including classification of covered positions.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	109,033	114,359

**Program: B600 Human Resources**

**Description:** Provides county leaders and offices with contemporary employment and labor management expertise to ensure our employees are treated fairly and consistently, reinforcing efficient public service capabilities.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,145,360	1,174,446

**Program: B602 Employee Recruitment Ads**

**Description:** Pass through account to facilitate the placement and accounting of employee recruitment advertising expenses.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	45,000	45,000

**Program: B619 Training Programs**

**Description:** Designed to build leadership and strengthen employee capacity to improve efficiency levels and meet increasing public service demands. Partner with local agency resources to foster innovative use of employee knowledge, skills, talent and abilities.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	186,196	188,884

**Program: B620 Board of Equalization**

**Description:** A quasi-judicial board whose function is to provide impartial and economical adjudication of appeals contesting property tax assessments and other determinations of the Thurston County Assessor's Office.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	242,811	245,010

<b>Programs:</b>		
<b>Program: B621 LEOFF Disability Board</b>		
<b>Description:</b> Statutorily required board that determines medical services available to active and retired law enforcement officers and fire fighters who are members of the LEOFF I retirement plan.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	11,206	11,467
<b>Program: B630 Unemployment Administration (Fund 5030)</b>		
<b>Description:</b> Unemployment Administration is Thurston County's self-insurance fund for unemployment compensation claims. Each office's contribution to this fund is proportionate to its salary expenses. All unemployment compensation claims of former county employees are paid from this fund.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	623,987	82,921
<b>Program: B635 Benefits Administration (Fund 5060)</b>		
<b>Description:</b> Supports employee health and benefits programs. It covers costs to manage payroll deductions and plan billings. It also supports third-party administrator costs and consultant costs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	324,576	329,361
<b>Program: B640 Wellness (Fund 5060)</b>		
<b>Description:</b> Seed money provided to promote employee health and wellness activities.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,000	1,000
<b>Program: B680 Insurance Risk Administration (Fund 5050)</b>		
<b>Description:</b> County offices contribute to the risk management program based on risk exposures and loss history. Program administrative costs are segregated by insurance program functions.		
<b>Budget:</b>	<b>2012 Budget</b>	<b>2013 Adopted</b>
<b>Expenditures</b>	38,489	36,318
<b>Program: B682 Insurance Risk Liability Premiums (Fund 5050)</b>		
<b>Description:</b> The county's general liability and casualty insurance program covers the insurance premium costs and associated tort-claim and lawsuit defense and adjudication expenses.		
<b>Budget:</b>	<b>2012 Budget</b>	<b>2013 Adopted</b>
<b>Expenditures</b>	1,510,350	1,516,971
<b>Program: B683 Insurance Risk Property Premiums (Fund 5050)</b>		
<b>Description:</b> The county's property insurance program insures the county's buildings, vehicles and other assets.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	295,161	295,567

**Programs:****Program: B685 Other Liability Premiums (Fund 5050)**

**Description:** This insurance premium is for a crime policy, also referred to as a blanket bond, and for a fiduciary liability policy that is an insurance policy protecting the county against dishonest acts by county employees.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	14,500	16,000

**Program: B686 Other Premium Bonds (Fund 5050)**

**Description:** This is for the statutorily required surety bond placements for the Thurston County Clerk and Treasurer.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,000	2,000

**Program: B687 Pollution Liability Premium (Fund 5050)**

**Description:** This insurance premium is for a pollution policy that covers the county's underground fuel storage tanks and our largest above ground storage tanks.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	5,000	5,000

**Program: B692 Training Program (Fund 5050)**

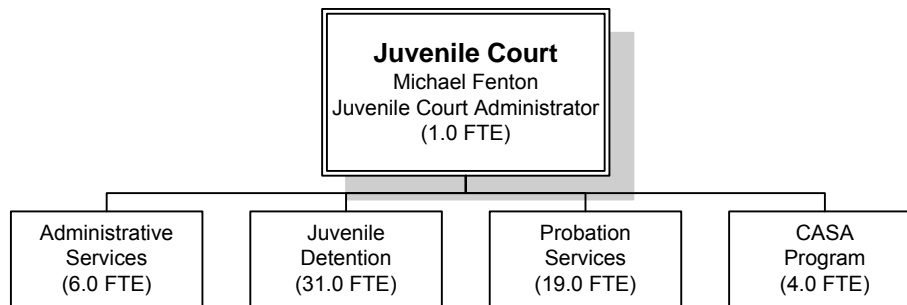
**Description:** A pass through account, transferred to Human Resources for employee training and development programs.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	43,000	43,000

**Program: B694 Refunds & Assessments (Fund 5050)**

**Description:** This program includes safety and loss control management for workers' compensation claim management and third party claims adjudication costs. The program also tracks Department of Labor & Industry premium assessments and refunds.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	216,108	218,338

**Organization:****Mission:**

Thurston County Juvenile Court provides legal intervention for youth up to 18 years of age who have been arrested and/or charged with criminal activity or have legal issues pursuant to a civil procedure. The Juvenile Court provides court, probation, and detention services to the citizens of Thurston County.

**2014 Goals:**

**Public Safety** – The Juvenile department acknowledges a key responsibility in the role of public safety to our community. Our goal for public safety includes the use of our statewide risk assessment tool used to determine the appropriate level of community supervision based on the offender's risk for re-offense. Our secure detention facility is utilized for those offenders who present as the highest risk to our community. Youth are, additionally, held accountable through a variety of detention alternatives and sanctions for non-compliant behavior.

**Youth Rehabilitation** – The Juvenile department has an equal responsibility in the role of rehabilitation of youthful offenders. The same risk assessment tool is utilized to identify factors or situations in the life of a youth that contributes to their offense behavior. Offense specific programming is then utilized to address the factors that contribute to acting out.

**2014 Challenges:**

- There continues to be a great deal of uncertainty about the sustainability of state funding of evidence-based programs for juveniles.
- The increase in dependency filings creates an ongoing challenge for volunteer recruitment efforts in our Court Appointed Special Advocate (CASA) program.
- Reductions in the County General Fund budget will create a significant impact on our daily operations.

**Changes from 2013 Budget:**

A Policy Level Request has been submitted for Treatment Sales Tax to fund \$20,000 for the Aggression Replacement Training program for Youth at Risk and Truant youth.

Several Policy Level Requests have been submitted for potential reductions in expenditures, with varying degrees of impacts to the Juvenile department.

**Funds:**

Juvenile Court is funded primarily from the General Fund. It also receives state funding, grants and Treatment Sales Tax for funding our Juvenile Drug Court program.

**TOTAL EXPENDITURE & FTEs BY FUND**

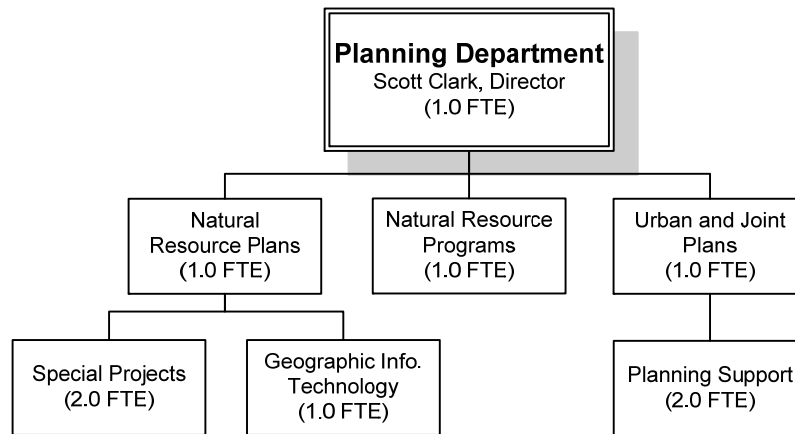
	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	61.00	61.00	61.00	61.00
<b><i>Expenditures</i></b>				
Personnel	5,503,131	5,861,544	3,531,321	5,937,526
Internal Services	1,018,193	1,157,678	693,820	1,151,762
Professional Services	155,727	224,333	87,000	224,333
Operating Costs	79,720	156,456	31,480	156,534
Debt Services	8,193	0	4,236	0
<b><i>Department Total</i></b>	6,764,964	7,400,011	4,347,857	7,470,155

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Fees and Licenses	217,843	149,300	117,581	149,300
From Other Funds	741,400	786,228	417,353	815,296
Misc Revenue	11,334	29,700	7,339	29,700
Grants	1,415,456	1,417,095	459,378	1,357,422
<b><i>Department Total</i></b>	2,386,032	2,382,323	1,001,651	2,351,718

<b>Programs:</b>		
<b>Program: A810 Administration</b>		
<b>Description:</b> Provides management, leadership and facility administration to Juvenile Court. Represents department on statewide and countywide issues. Budget also includes departmental infrastructure costs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	746,024	752,160
<b>Program: A811 Parent Pay</b>		
<b>Description:</b> Bills parents for their juvenile's detention time in an effort to reimburse the county for this expense. Also provides the department's accounting functions for payroll, accounts payable, and receipting.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	163,061	158,753
<b>Program: A812 Court Services</b>		
<b>Description:</b> Provides administrative and court service functions to the juvenile probation department, such as scheduling court hearings, filing motions, statistical information, and warrants.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	214,422	213,005
<b>Program: A820 Intake &amp; A840 Caseload Services</b>		
<b>Description:</b> Supervises and monitors compliance for more than 500 juvenile offenders on community supervision to improve pro-social behavior and reduce recidivism as juveniles and adults. Provides court intake services for juveniles not on community supervision.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,421,326	1,373,637
<b>Program: A841 Community Juvenile Accountability Act (CJAA)</b>		
<b>Description:</b> Grant funding for the Functional Family Therapist position, an evidence-based program providing counseling for families referred through a risk assessment. <b>Note: This program was moved to A847 in 2013.</b>		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	105,050	0
<b>Program: A843 Consolidated Juvenile Services</b>		
<b>Description:</b> Consolidated Juvenile Services grant allows juveniles disposition alternatives so juveniles can remain in their community with treatment provided for Special Sex Offender Disposition Alternative (SSODA), At Risk, Victim/Offender Mediation, Mental Health Disposition Alternative, and Special Disposition Alternative programs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	343,800	346,041
<b>Program: A844 Structured Residential</b>		
<b>Description:</b> Provides funding for urinalysis testing of juveniles.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	7,800	7,800

<b>Programs:</b>		
<b>Program: A845 BECCA</b>		
<b>Description:</b> Mandated grant funded program for truancy, youth at risk and Children in Need of Services program in the court to ensure juveniles do not become offenders.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	170,275	171,792
<b>Program: A846 Pass-Through, Diversion Services</b>		
<b>Description:</b> Community Youth Services professional services payment which provides Diversion services for the court to eligible juveniles.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	63,744	63,744
<b>Program: A847 Community Juvenile Accountability Act (CJAA) Expansion</b>		
<b>Description:</b> Grant funding provides Functional Family Therapy and Aggression Replacement Training to juveniles found eligible through a risk assessment.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	241,753	367,296
<b>Program: A860 Detention Services</b>		
<b>Description:</b> Supervises care and custody of juveniles in a secure detention facility.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	3,316,837	3,326,683
<b>Program: A862 Juvenile Medical &amp; A864 Juvenile Dental</b>		
<b>Description:</b> Provides detained juveniles with emergent dental and/or health issues with services and payment for treatment.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	39,129	39,129
<b>Program: A863 Chemical Dependency Disposition Alternative (CDDA)</b>		
<b>Description:</b> The CDDA program provides grant funding for the Juvenile Drug Court Program and treatment costs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	240,290	241,550
<b>Program: A870 Court Appointed Special Advocate (CASA) Program</b>		
<b>Description:</b> The Court Appointed Special Advocate program recruits, trains, and supports volunteers who represent dependent children in the foster care system. This program is partially grant funded.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	330,500	408,565

**Organization:****Mission:**

The Planning department will develop and revise as necessary the county's land use, and other plans to implement the Board's policy initiatives and comply with state and federal mandates.

**2014 Goals:**

- Present for the Board's consideration the revised the Shoreline Master Plan
- Complete Phase 2, Habitat Conservation Plan
- Complete Phase 3, Science to Local Policy
- Initiate limited rezoning of Grand Mound Urban Growth Area
- Maintain 100% compliance with federal and state grant audits

**2014 Issues:**

- Large multi jurisdictional projects such as the Endangered Species Act's Habitat Conservation Plan, Science to Local Policy, and Shorelines will preclude staff and Planning Commission availability for non mandated or high priority docket items.
- The drafting of development code for Low Impact Development is not funded by state or federal fund sources and will require general fund or other fund sources to initiate.
- Legal challenges to recently adopted legislation could divert staff from major policy initiatives.

**Performance Measures:**

- Thurston County maintains control of local land use and permits
- Board of County Commissioners adopts Shorelines Master Plan
- State and federal grant agencies issue no significant findings on grant audits

**Funds:**

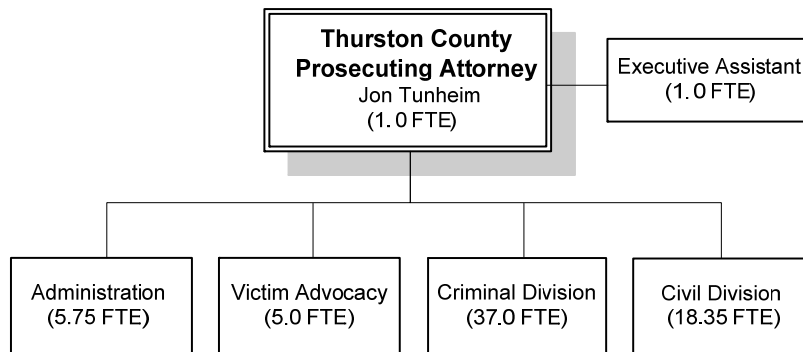
The Planning department is funded primarily from the General Fund, but also receives state and federal grants.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	10.00	9.00	9.00	7.00
<b><i>Expenditures</i></b>				
Personnel	818,639	914,229	602,372	735,508
Internal Services	138,592	156,638	94,108	168,165
Professional Services	85,545	329,804	199,955	60,650
Operating Costs	54,070	263,585	36,088	189,385
Capital Expenses	8,860	5,500	0	5,500
<b><i>Department Total</i></b>	1,105,707	1,669,756	932,524	1,159,208

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Revenue</i></b>				
Fees and Licenses	21,696	28,870	11,782	28,870
Grants	174,851	865,484	348,873	250,725
<b><i>Department Total</i></b>	196,547	894,354	360,655	279,595

**Organization:****Mission:**

The Prosecuting Attorney's Office (PAO) serves as a highly skilled and innovative legal team advocating for public safety and justice, representing the interests of children, and providing high quality legal services to Thurston County government.

**2014 Goals:**

- Continue development of the Family Justice Center and lead a collective impact initiative for a coordinated community response to Domestic Violence.
- Complete major case management system upgrade from Damion to JWorks.
- Implement a Differential Case Management protocol.
- Complete implementation of a paperless office to increase efficiency and effectiveness.
- Provide assistance and support for implementation of video court and electronic document systems.
- Provide assistance and support to community collective impact initiatives related to adverse childhood experiences and mentally ill offenders.

**2014 Challenges:**

The most significant threats to public safety in Thurston County continue to be:

- Addiction and substance abuse
- Mental illness
- Domestic violence
- Child abuse and neglect

Funding for county government is currently not sustainable. Restriction on property tax growth and our slow economic recovery means revenue is not keeping pace with increasing costs. While opening the new county jail should be a priority, the associated cost for increased jail staffing requires funds from the county's general fund that would otherwise be available for other criminal justice agencies and programs. The combination of these factors will require additional cuts to personnel and services.

With this in mind, the continuing challenge for this office is continuing to effectively enforce the law when cases are referred for prosecution, while also working on long-term proactive crime prevention strategies. This requires a continuing search for innovative and collaborative solutions that require little or no additional resources. Even so, maintaining adequate staffing levels within the Prosecuting Attorney's Office must be a priority so as to not weaken our ability to respond to crime and maintain public safety.

In addition, this office continues to experience workload increases in the Civil Division, mostly related to code enforcement, land use actions and related litigation. Additionally, there are several other ongoing projects requiring significant legal resources. Any reduction in resources will compromise the ability of this division to continue providing current levels of legal services to county government.

### **Funds:**

The Prosecuting Attorney's Office (PAO) is primarily financed by the General Fund but uses two additional funds.

**Victim Advocate Fund 1100.** This fund supports work with victims of crimes. Pursuant to RCW 7.68, revenues are generated from a percentage of fines in Superior, District and Municipal Courts, and assessments in Superior Court.

**Anti-Profiteering Fund 1900.** This fund was established per RCW 9A.82.110 to collect anti-profiteering case funds to support the PAOs investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	69.90	69.90	68.10	68.10
<b><i>Expenditures</i></b>				
Personnel	6,884,989	7,035,798	4,412,216	7,368,654
Internal Services	1,249,235	1,105,485	735,968	1,094,749
Professional Services	67,827	161,815	110,056	60,825
Operating Costs	220,647	196,755	98,319	150,326
Debt Services	30,572	34,000	18,900	25,600
Capital Expenses	0	44,043	0	0
<b><i>Department Total</i></b>	8,453,270	8,577,896	5,375,459	8,700,154

**TOTAL EXPENDITURES BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>Expenditures</i></b>				
Personnel	6,572,049	6,760,719	4,232,939	7,032,160
Internal Services	1,231,512	1,089,664	726,806	1,080,651
Professional Services	65,479	141,515	109,918	40,700
Operating Costs	218,225	195,155	98,319	147,500
Debt Services	30,572	34,000	18,900	25,600
Capital Expenses	0	44,043	0	0
<b><i>Fund Total</i></b>	8,117,837	8,265,096	5,186,882	8,326,611

<b>Victim Advocate</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	312,940	275,079	179,276	336,494
Internal Services	17,466	15,559	8,987	13,858
Professional Services	2,348	300	138	125
Operating Costs	2,422	1,600	0	2,826
<b><i>Fund Total</i></b>	<b>335,176</b>	<b>292,538</b>	<b>188,402</b>	<b>353,303</b>

<b>Anti-Profiteering</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	257	262	175	240
Professional Services	0	20,000	0	20,000
<b><i>Fund Total</i></b>	<b>257</b>	<b>20,262</b>	<b>175</b>	<b>20,240</b>

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	1,708,940	1,530,797	839,565	1,409,558
Victim Advocate	269,791	259,358	146,924	271,800
Anti-Profiteering	691	300	91	300
<b>Department Total</b>	1,979,422	1,790,455	986,580	1,681,658

**REVENUE BY FUND**

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	196,750	200,023	125,432	218,739
From Other Funds	211,879	222,274	100,936	230,077
Misc Revenue	15,029	4,000	3,018	2,000
Grants	1,285,282	1,104,500	610,179	958,742
<b>Fund Total</b>	1,708,940	1,530,797	839,565	1,409,558

Victim Advocate	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	216,487	229,195	121,789	200,200
Misc Revenue	15,744	11,800	7,580	11,300
Grants	37,561	18,363	17,555	60,300
<b>Fund Total</b>	269,791	259,358	146,924	271,800

Anti-Profiteering	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	691	300	91	300
<b>Fund Total</b>	691	300	91	300

<b>Programs:</b>		
<b>Program: A900-A902 Administration</b>		
<b>Description:</b> Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-four percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,205,0797	2,034,347
<b>Program: A904 Family Support Team</b>		
<b>Description:</b> Provides legal representation for the interests of children in child support enforcement actions referred by the State Department of Child Support. This program is fully funded by state and federal grants.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	837,547	851,273
<b>Program: A912 Victim Advocacy (Funds 0010 &amp; 1110)</b>		
<b>Description:</b> Provides advocacy services to victims in the form of information and support during interviews, court hearings and trials, assistance with safety planning and referrals to crime victims' compensation and other community resources. This program is funded by fines, penalty assessments and grants.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	93,796	45,106
<b>Program: A913 Target Zero (Funds 0010 &amp; 1110)</b>		
<b>Description:</b> Manages grant monies from the Washington Traffic Safety Commission for the purpose of conducting high visibility, data driven emphasis patrols throughout Thurston County. The use of data driven approaches, dates and locations of emphasis patrols have proven effective in reducing traffic fatalities and serious accidents.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	327,418	389,193
<b>Program: A915 Anti-Profiteering (Fund 1900)</b>		
<b>Description:</b> The Anti-Profiteering Fund was set up to collect funds to support the Prosecutor's investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	20,262	20,240
<b>Program: A930 &amp; A934 Felony Team</b>		
<b>Description:</b> Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,826,278	1,929,994

**Programs:****Program: A940 Special Victims Team**

**Description:** Reviews all felony and misdemeanor cases referred by law enforcement in which a crime is alleged involving sexually motivated crimes or exploitation, child abuse or neglect of a child, prosecutes charged cases in either Thurston County District Court or Superior Court.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	311,674	353,325

**Program: A950 Juvenile Team**

**Description:** Reviews all juvenile felony and misdemeanor cases referred and prosecutes those charged in Thurston County Juvenile Court.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	451,163	502,617

**Program: A960 Domestic Violence Team**

**Description:** Reviews all felony and misdemeanor domestic violence cases (defined as those where the perpetrator is a family or household member with the victim) referred by law enforcement and prosecutes charged cases in either Thurston County District Court or Superior Court.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	695,608	730,727

**Program: A970 District Court Team**

**Description:** Reviews and charges misdemeanor and gross misdemeanor crimes, traffic offenses, and alcohol related traffic offenses in District Court.

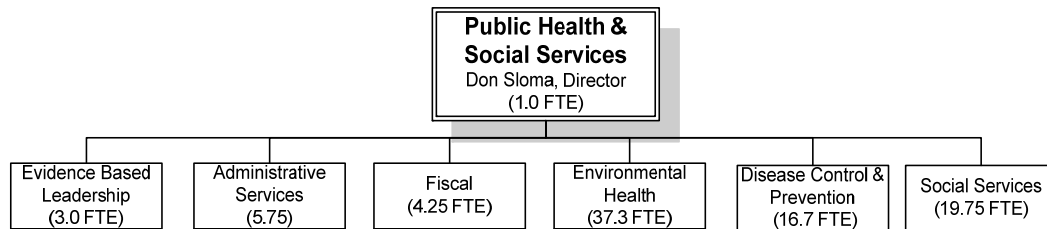
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	630,084	674,478

**Program: A980 Civil Team**

**Description:** Provides legal advice and opinions to all county officials and departments as well as legal representation in litigation arising from actions of a county official, department or employee who was acting within the scope of employment.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,178,987	1,168,854

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**Organization:****Mission:**

The current mission of the Thurston County Public Health and Social Services Department is to make a positive, significant and measurable difference in the environmental, physical and mental health, safety and well-being of our community. The Board may wish to revisit this mission next year when their Thurston Thrives process completes its set of 'collective impact' strategies. In the meantime, Department staff offer this suggestion for the Board's consideration to reflect the apparent direction, if not yet the final result of the Thurston Thrives effort:

- PHSS partners to promote & assure measurably healthier social, economic & environmental conditions, and contracts for proven treatment and care that integrates the mentally ill, former substance abusers, the developmentally disabled & low income veterans into housing, jobs & community life.

**Purpose:**

The Public Health and Social Services Department provides a mix of direct and contracted services to people in Thurston and Mason Counties. Some public health (environmental health and disease control and prevention) services are provided directly by a few licensed, trained, and experienced staff. Social Services (mental health, chemical dependency, developmental disabilities, veterans and housing) are provided through contracts with community agencies with oversight by county staff.

**2014 Goals and Performance Measures:****Improve childhood immunization rates**

- The number of up-to-date immunizations among 19-35 month old children will increase by 13%, from an estimated 53% to 60% at the end of 2013. See measure worksheet for explanation of estimate.

**Inspections of food service establishments in Thurston County meet legal requirements**

- Ninety percent (90%) of regular food service establishments will be inspected on schedule.

**Improve provider efficiency, effectiveness and timeliness for providing client access to mental health care**

- Seventy-five percent (75%) of Medicaid clients requesting services will receive an intake assessment within 14 calendar days.

**Increase availability and access of co-occurring treatment services to those with both mental health and chemical dependency disorders**

- The number of Medicaid clients that receive co-occurring services will increase 5% in 2013.

**Measure the effectiveness of Developmental Disabilities service providers to locate and place adults in Individual Supported Employment placements**

- The number of adults with developmental disabilities authorized to receive employment services, who are placed and work for at least one month during the year, will remain at a minimum baseline of 75% through 2013.

**2014 Challenges:****Thurston Thrives: The Board of Health Engages in Community Wide Partnerships for Collective Impact**

The launch of Thurston Thrives, including the West Central Washington Regional Health Improvement Collaborative, placed the Thurston County Board of Health nearer the center of the medical system transformation driven by the federal Affordable Care Act (Obama Care). The Thurston Thrives Advisory Council and its open process demonstrated the Board's renewed commitment to engagement and partnership and positioned the Board to align heretofore disconnected efforts to address social determinants of health like environmental health protection, community support of child and youth resilience, housing, education and economic development all toward greater 'collective impact'.

**Continued Progress and Financial Stability in Environmental Health Protection**

Last year, the Board of Health took another big step toward financial stability by narrowing the gap between environmental health regulatory costs and revenue by authorizing an 8% fee increase and automatic annual adjustments that track changes in the consumer price index. This closed the gap for now in all programs except restaurant and swimming pools inspection. Our challenge this year is to further reduce this gap, and to more clearly identify those critical environmental health protection activities, like environmentally linked infectious disease investigations that may always require county general fund support.

Last year's fee increase, sustained tipping fee transfers, the continuing effort to reduce expenditures and our staff's exceptional success in obtaining special grants and contracts all combined to produce a relatively stable financial base for our environmental health programs again this year.

This set the stage for Thurston County's widely recognized achievements in water quality protection including the continuing 'turn around' in marine water quality in Henderson Inlet. This year, we began implementing this successful model, including its sustainable funding source in the Nisqually Watershed.

In addition, we completed some research and began community engagement around ground water quality in the Scatter Creek area. We are sharing data with community members this summer and fall both through a special Board of Health appointed advisory committee, through community meetings and local media. We look forward to whatever clarity about future direction these efforts may provide.

Our Hazardous Waste Recovery efforts, our pesticide education and management programs, and our vector control programs are all recognized as state models of efficiency, effectiveness and innovation.

A big increase in intermittent medical leave as well as time management and productivity issues in our food safety program resulted in disappointing performance during the first half of 2013. Remedial efforts are underway including enrollment of our food safety team in LEAN Team Training in August, more frequent and transparent display of employee specific performance data within that work group and intensified personnel management. We expect increased productivity immediately. We continue to expect our annual performance targets in this program to be met by the end of 2013. We expect to do the same next year with fewer resources if the Board approves our policy level proposals to reengineer and automate our food inspection processes using LEAN principals.

Finding the flexibility to identify and address new environmental health threats and improvement opportunities remains a challenge with our increasingly closely constrained funding sources.

### **Upping our Game in Housing and Community Renewal**

Our new Federal Community Development Block Grant funds will begin flowing this year, helping our department build housing and community renewal expertise that gained nearly immediate community recognition for its depth, sophistication and professionalism. With the continuing aid of our contracted homeless coordinator, we completed an exceptionally well documented Five Year Consolidated Plan which contained priorities on building a homelessness service system, attending to vital public health infrastructure in urban growth and in rural areas and attending to the housing and support needs of vulnerable populations.

We also completed transition to a more streamlined administration of some social service funds that heretofore had been administered separately by cities and the county under the Human Services Resource Council. Talks continue toward further administrative consolidation as our HOME Consortium meets later this year with other key players to refine roles and priorities, in conjunction with other government and private sector planning, allocations and advisory groups.

### **Drawing New State Funds for High School Transitions to Employment as People with Developmental Disabilities and their Families Confront Local Fund Limits for Recreational Respite and Other Critical Support**

Filling a long time vacant position in our department's DD program late last year not only improved our state contract management, but also enabled us to implement an additional contract with the state Division of Vocational Rehabilitation. That yielded additional revenue we passed on to community agencies for high school transitions to employment.

Despite several training efforts and feed back to our supported employment service providers, performance continues to fall below expectations. Three efforts are underway to correct the situation. First, in collaboration with our providers, we have begun to identify the most useful training modules and plan to encourage all providers to receive that training. Second, we will begin sharing provider specific performance with all providers regularly. We hope to make these reports the subject of provider community quality improvement dialogues. Third, beginning in January 2014 we will withhold a small portion of payments pending documentation that contracted outcomes have been achieved. We expect marked performance improvement by the end of the first quarter in 2014.

To avoid a 'hard landing' in a few years when we can no longer sustain our current rapid 'spend down' of reserves in our Developmental Disabilities (DD) millage funds, the county cut our local DD millage funded support for services this year. The Board approved two year contracts in November 2012 that reduced our support for Payee and Crisis Intervention, Senior Services, Parent and Family support, Counseling and Assault Prevention, Self Advocacy, and Child Care by a total of more than \$110K. Barring new revenue, the department will be forced to propose additional reductions in future years to avoid overspending reserves in this account. This motivated our department to join with Resource Stewardship to find a new path to sustainability for the Special Recreation Program. That program's annual financial requirements from DD millage funds are now in their fifth year of what was begun as 'one time' only support. We remain hopeful that in the coming year, some partnership can be developed with cities, private foundations, charities, and/or interested community agencies to sustain this program and our other DD millage funded programs.

### **Strengthening Transitions and Housing Related Support for Recovering Substance Abusers and the Chronically Mentally Ill**

The Regional Support Network (RSN) made steady progress last year toward more seamless care transitions to supported housing and evidence-based treatment. Both mentally ill and substance abusing patients got our help more quickly, more housing support was provided and fewer returned to the street, to inpatient settings or to contact with the criminal justice system. This was true for children and adults.

Some of our success stems from last year's Board approval of more rental assistance and intensive case management services, 24 new treatment slots in 'wrap around' services for youth, and additional crisis services for children and families.

Inadequate state reimbursement rates forced closure of the only co-occurring outpatient treatment facility in the Thurston-Mason area. Shortages of licensed treatment specialists to treat co-occurring mental illness and chemical dependency disorders, and our resultant inability to recruit a properly licensed specialist at our local mental illness evaluation and treatment facility all undermined our efforts to increase treatment for co-occurring mental health and substance abuse disorders. Notwithstanding the need, this lack of treatment system infrastructure led us to propose cutting TST funding for this effort in 2014. That will render that strategy unavailable next year.

Since the bulk of our funding for these services comes from the state whose licensing and reimbursement policies have led to our poor performance, our corrective action options are limited and long term. However, we are:

- Advocating for the state to combine licensing requirements for mental health and chemical dependency programs to enable existing chemical dependency programs to hire mental health staff and to bill for mental health services. We expect the change to be in place by January 2014. We plan also to work with providers to meet the new requirements.
- Helping to expedite the state process by which some masters level clinicians can be certified as chemical dependency professionals. A revision is expected by mid 2014.

We do not expect to see improvements to our treatment infrastructure or in this performance measure for at least 12 months. We will continue to track this performance quarterly.

Looking forward, continuing limits on some housing, care transitions, and intensive case management all remain barriers. Fortunately, the newly approved County Consolidated Plan for Housing and Community Renewal prioritizes these housing related issues. This sets the stage for our budget proposals this year to use RSN reserves to 'jump start' expansion in proven 'wrap around' services for children and families, to expand intensive case management and other housing related transitions and support for the mentally ill and substance abusers leaving treatment, jail or state institutions. The Medicaid expansion and transformation now in motion is expected to help sustain these efforts as our reserves are spent down over the next half decade.

The state efforts to realign health and social services increasingly seem interested in engaging regional as opposed to strictly county level structures. Medicaid continues to favor privatization through managed care plans, rendering the county's role uncertain. The county's reliance on Medicaid for housing related treatment support and for criminal justice system diversion and after care make it more critical than ever that our RSN as well as our public health and criminal justice system representatives take steps to influence these developments. So we hope to deepen our role with CHOICE, the Regional Health Improvement Collaborative and existing county based associations.

#### **Disease Control and Prevention Division Responds to Infectious Disease Outbreaks as It Struggles to Maintain Financial Stability**

New pertussis infections waned last winter after our department, with help from our Medical Reserve Corps (MRC) and a special grant from Group Health Community Foundation, led community efforts in a back to school immunization push. Our MRC will lead a scaled back effort again this year. In addition to seven immunization clinics, the MRC responded to a first-time request for an MRC-run clinic at the 2013 Homeless Count. The MRC provided basic sanitary information for the homeless, immunizations, basic medical care and triage as well as referrals for primary care to area clinics. These events further solidified the MRC's position as a cornerstone of our partnership with private medical professionals and community members in disease control and prevention.

Our data on childhood immunizations shows improvement this year as we thought it might, with the higher levels of on-time childhood immunizations reflecting improved connections between local clinics' newly automated data systems and the state's official immunization registry. Using these improved data, we now estimate that 71% of Thurston County 3 year olds are receiving the full battery of CDC recommended immunizations, surpassing our goal of 66%.

While TB, STDs and other infectious disease rates remained relatively static throughout the year, our health officer called upon department staff no fewer than four times for emergency incident command responses to disease outbreaks involving pertussis and E. Coli.

Our Nurse Family Partnership (NFP) continued its proven efforts to improve birth outcomes and the lives of young, at risk mothers as the program weathered a threatened loss of Treatment Sales Tax funds early this year. We have recently documented NFP's value as a mental health treatment program for the at-risk women it serves. More than 40% of NFP clients meet state mental illness definitions according to independent review of case assessments. The NFP program continues to enjoy broad community support, but also eyes a waiting-list for its services as limited program capacity allows no more than half of high-risk, first-time pregnant women in Thurston County to receive NFP services.

Our Disease Control and Prevention Division continued to draw down special federal and state grants and contracts to supplement our continually threatened supply of county public health funds. We once again received our share of the five-county Community Transformation grant for healthy eating, active living and tobacco cessation work as well as our third year of funding for our pilot test of Girls' Circle to promote social-emotional health and resilience among adolescent girls.

However, these sources are time limited and are unstable. Despite the legislature's recent 'block granting' of 'Local Capacity Development and Public Health Back Fill' Funds through the Treasurer's office in the 2013-15 state budget, no new funds have come from the state for our core communicable and chronic disease prevention work.

As our new health officer begins work later this year, she will confront the challenges of becoming familiar with her role and the community even as she is called upon through Thurston Thrives to help tackle the major realignment of health and social services underway at the state and federal levels. While its pace and endpoints are uncertain, the directions seem to involve transition and integration of remaining clinical care and related public health functions including perhaps immunizations, some communicable disease surveillance and/or control and maternal and child health services.

The Veterans Assistance Program made strides this year in improving the Veterans Advisory Board's (VAB) ability to work with the Commissioners and the local veteran's community through two important initiatives. These include 1) their January VAB meeting with the Commissioners to provide a review of current services and to advise on program improvements; and 2) the 2013 Conference for Service Providers in Thurston County in June, with one hundred local service providers who work in services to veterans. The VAB will respond to the recommendations of the conference attendees, will provide a resource directory for veterans and their families and seek other improvements in veteran's services. The Veterans Assistance Program also passed a state audit this year, providing evidence to refute allegations of inappropriate use of funds brought to the Commissioners last fall.

### **Changes from 2013 Budget:**

The Department's 2014 recommended policy level budget is a 5% General Fund reduction that improves our financial stability even as it expands our support of some of our county's highest priority health and social support needs. We do not recommend the 10% reduction in 2014 because of its impact on our already dwindling fund balance. In addition, it will not be sustainable in 2015 without significant program elimination at that point. Such cuts might also put us at risk of non compliance with federal and state Housing contracts.

Proposals included in the 2014 budget enable us to advance most of the Health and Human Services priorities established by the Commissioners in their Draft County Strategic Plan as follows:

#### **Seek a financially sustainable county role including having direct users pay costs wherever possible**

- Eliminate 1.0 FTE in our Food Inspection Program
- Eliminate a Treatment Sales Tax funding for Co-Occurring Disorders Case Management and Brief Treatment
- Reduce County Developmental Disabilities (DD) Millage support to Specialized Recreation by 10%

- Increase Veterans Assistance Fund dedicated millage rate from 1.125 cents to 2.25 cents
- 5% and 10% General fund reduction options in community social service contracts through Health & Human Services Council
- Reduce 1.0 FTE Health Officer to .80 FTE and elimination of Mason County reimbursement of 25% Health Officer and addition of Lewis County reimbursement
- Eliminate TST supported contract for evaluation services provided by PHSS

**Improve collaboration in countywide housing services**

- Use Regional Support Network (RSN) reserves to provide intensive case management for homeless Medicaid enrollees
- Use RSN reserves to provide intensive services Medicaid does not fund to help maintain chronically mentally ill in housing
- Use RSN reserves until Medicaid expansion becomes available to provide youth (ages 16-24) mental health services to aid their transitions from foster care to independent living

**Encourage prevention, evidence based programs and promising practices generally**

- Use RSN reserves to expand Multi-Systematic Therapy to shorten the waiting list of clients in the Juvenile Justice System
- Use RSN reserves to expand 'wrap around' services (child & family planning team) with intensive case management by 18 treatment slots
- Use RSN reserves to purchase one time training and consultation to implement a nationally recognized evidence based utilization management system that will provide increased standardization and accountability of services
- Use TST funds for Chemical Dependency treatment services or Thurston County Family Recovery Court (FRC) to allow for full spectrum of essential treatment for FRC clients
- Sustain TST funding awarded in July 2013 for Co-Occurring disorders, intensive case management and rapid re-housing services

**Promote access to and integration of medical, behavioral health and social support services**

- Remove end date from current Developmental Disabilities Social Services Specialist position to enable us to continue complying with DSHS contract obligations, to provide oversight of services to over 500 adults, 9 school districts and about 30 high school transition youth

**Work first to build community ownership, partnerships and regional approaches**

- Using RSN reserves, provide funding for Regional Health Care Integration through CHOICE membership and support to the developing Regional Healthcare Improvement Collaborative (RHIC)

**Expand use of existing information technology**

- Use funds from department technology fund to purchase tablet pc's and implement electronic inspection reporting for Food and Environmental Services section

**Protect ground and surface water quality, including Puget Sound**

- Increase .80 FTE to 1.0 FTE Environmental Health Specialist in Ground & Surface Water section to oversee and evaluate monitoring in Nisqually and Henderson O&M programs

**Funds:**

Public Health and Social Services (PHSS) operates within four special revenue funds and one enterprise fund. The majority of the revenues used by this department are accounted for in fund 1500.

**Public Health and Social Services Fund 1500.** This fund provides public health services, including personal and environmental health, and emergency preparedness. Social Services develop community systems that provide mental health and chemical dependency services.

**Veterans Assistance Fund 1200.** This fund provides assistance to eligible Thurston County veterans and their families.

**Housing and Community Renewal Fund 1400.** This fund provides planning and grant management services for housing development and homelessness prevention.

**Technology Replacement Fund 1490.** This fund accounts for the planned expenditures for hardware replacement and software development.

**Community Loan Repayment Fund 4510.** This fund accounts for the operations of a state funded loan program to county citizens to upgrade and improve failing septic systems.

## TOTAL EXPENDITURES &amp; FTEs BY DEPARTMENT

Public Health	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	66.35	67.50	66.50	66.50
<b>Expenditures</b>				
Personnel	5,974,035	6,521,657	3,845,420	6,574,722
Internal Services	1,317,830	1,357,978	883,845	1,309,736
Professional Services	435,260	811,352	317,767	759,903
Operating Costs	483,204	598,563	259,313	567,680
Debt Services	13,719	10,294	8,031	13,361
Transfers to Other County Funds	35,512	38,319	25,545	38,287
<b>Department Total</b>	8,259,560	9,338,163	5,339,923	9,263,689

Social Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	19.25	21.25	22.50	21.25
<b>Expenditures</b>				
Personnel	1,614,084	2,067,313	1,159,604	2,027,906
Internal Services	930,040	927,511	706,138	938,938
Professional Services	31,606,889	39,353,124	19,437,848	37,288,806
Operating Costs	104,163	152,448	61,332	114,380
Debt Services	1,833	2,800	2,721	4,007
Capital Expenses	0	70,000	0	70,000
Transfers to Other County Funds	31,973	151,419	23,613	48,265
<b>Department Total</b>	34,288,981	42,724,615	21,391,255	40,492,302

**EXPENDITURES BY FUND**

<b>Veterans</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	108,070	107,609	64,017	108,772
Internal Services	28,730	31,897	21,966	30,003
Professional Services	66,783	76,000	50,053	76,000
Operating Costs	185,880	193,480	111,855	193,480
Transfers to Other County Funds	11,912	14,719	9,812	14,687
<b><i>Fund Total</i></b>	<b>401,376</b>	<b>423,705</b>	<b>257,702</b>	<b>422,942</b>

<b>PHSS Technology</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Internal Services	3,488	1,091	727	726
Professional Services	0	5,000	13,483	5,000
Operating Costs	39,700	57,436	11,392	17,845
<b><i>Fund Total</i></b>	<b>43,188</b>	<b>63,527</b>	<b>25,603</b>	<b>23,571</b>

<b>Public Health</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	5,865,965	6,414,048	3,781,404	6,465,950
Internal Services	1,284,256	1,323,407	860,097	1,277,721
Professional Services	368,477	480,352	235,415	528,903
Operating Costs	257,624	347,647	136,066	356,355
Debt Services	13,719	10,294	8,031	13,361
Transfers to Other County Funds	23,600	23,600	15,733	23,600
<b><i>Fund Total</i></b>	<b>7,813,640</b>	<b>8,599,348</b>	<b>5,036,746</b>	<b>8,665,890</b>

<b>Community Loan #1</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Internal Services	1,356	1,583	1,055	1,286
Professional Services	0	250,000	18,817	150,000
<b>Fund Total</b>	<b>1,356</b>	<b>251,583</b>	<b>19,872</b>	<b>151,286</b>

<b>Housing/Community Renewal</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	154,641	349,063	151,628	366,165
Internal Services	58,015	73,480	50,641	95,163
Professional Services	4,546,403	8,030,006	2,526,658	5,133,732
Operating Costs	3,143	3,450	3,065	6,240
Transfers to Other County Funds	24,973	144,419	18,946	41,265
<b>Fund Total</b>	<b>4,787,175</b>	<b>8,600,418</b>	<b>2,750,937</b>	<b>5,642,565</b>

<b>Social Services</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	1,459,443	1,718,250	1,007,975	1,661,741
Internal Services	872,025	854,031	655,498	843,775
Professional Services	27,060,486	31,323,118	16,911,190	32,155,074
Operating Costs	101,019	148,998	58,267	108,140
Debt Services	1,833	2,800	2,721	4,007
Capital Expenses	0	70,000	0	70,000
Transfers to Other County Funds	7,000	7,000	4,667	7,000
<b>Fund Total</b>	<b>29,501,806</b>	<b>34,124,197</b>	<b>18,640,318</b>	<b>34,849,737</b>

**TOTAL REVENUE**

<b>Public Health</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Veterans	300,131	277,934	149,864	294,668
PHSS Technology	32,835	33,800	21,653	32,800
Public Health	7,896,871	8,731,119	5,087,170	8,767,754
Community Loan #1	14,053	183,500	25,207	185,100
<b><i>Department Total</i></b>	<b>8,243,890</b>	<b>9,226,353</b>	<b>5,283,895</b>	<b>9,280,322</b>

<b>Social Services</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Housing/Community Renewal	4,841,877	7,010,985	2,748,985	5,654,081
Social Services	31,194,441	32,631,211	18,934,417	33,567,409
<b><i>Department Total</i></b>	<b>36,036,318</b>	<b>39,642,196</b>	<b>21,683,402</b>	<b>39,221,490</b>

## REVENUE BY FUND

<b>Veterans</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	292,917	269,659	144,187	286,393
Intergovernmental Revenue	2,979	3,700	100	3,700
Misc Revenue	4,235	4,575	5,577	4,575
<b>Fund Total</b>	<b>300,131</b>	<b>277,934</b>	<b>149,864</b>	<b>294,668</b>

<b>PHSS Technology</b>	<b>2021 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	31,800	31,800	21,200	31,800
Misc Revenue	1,035	2,000	453	1,000
<b>Fund Total</b>	<b>32,835</b>	<b>33,800</b>	<b>21,653</b>	<b>32,800</b>

<b>Public Health</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	1,207,529	1,207,529	805,019	1,207,529
Fees and Licenses	2,953,147	3,913,866	2,204,293	3,862,624
From Other Funds	328,899	356,893	159,533	331,028
Intergovernmental Revenue	600,419	600,419	842,319	600,419
Misc Revenue	295,633	468,308	360,612	467,387
Grants	2,511,244	2,184,104	715,394	2,298,767
<b>Fund Total</b>	<b>7,896,871</b>	<b>8,731,119</b>	<b>5,087,170</b>	<b>8,767,754</b>

Community Loan #1	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	14,053	183,500	25,207	185,100
<b>Fund Total</b>	14,053	183,500	25,207	185,100

Housing/Community Renewal	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund Contribution	58,607	133,607	89,069	133,607
Fees and Licenses	1,588,257	1,849,950	1,180,666	1,920,890
Misc Revenue	36,132	35,000	8,520	26,513
Grants	3,158,881	4,992,428	1,470,729	3,573,071
<b>Fund Total</b>	4,841,877	7,010,985	2,748,985	5,654,081

Social Services	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund Contribution	75,000	0	0	0
Taxes	844,196	785,475	421,907	822,663
Fees & Licenses	18,504,898	17,723,469	11,925,211	18,880,823
From Other Funds	1,082,999	1,263,826	232,137	1,265,394
Intergovernmental Revenue	69,095	33,750	29,556	33,750
Misc Revenue	133,975	208,250	170,698	151,750
Grants	10,484,278	12,616,441	6,154,908	12,413,029
<b>Fund Total</b>	31,194,441	32,631,211	18,934,417	33,567,409

## Public Health

<b>Programs:</b>		
<b>Program: D210 Health Officer – Administration</b>		
<b>Description:</b> The position of Health Officer is mandated by RCW 70.24.024. The Health Officer is the lead role in assessing public health needs of the community and assuring efforts are taken to meet those needs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	229,115	238,805
<b>Program: D211 Public Health – Administration</b>		
<b>Description:</b> Management and oversight of both Public Health and Social Services to include planning, monitoring, evaluation and policy development. Community leadership and planning in development of systems and processes to facilitate community involvement.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	393,912	441,586
<b>Program: D216 Fiscal/Business Management – Administration</b>		
<b>Description:</b> This program provides overall financial management and policy development for both Public Health and Social Services to include budget development, budget monitoring, grants and contract management, accounts payable, accounts receivable, payroll, fixed assets and information technology.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	276,959	285,385
<b>Program: D279 Epidemiology – Administration</b>		
<b>Description:</b> Epidemiology is the science upon which public health practice is built. The epidemiology section provides assessment, disease surveillance and program evaluation services for the department.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	79,597	90,782
<b>Program: D290 Treatment Sales Tax Evaluations &amp; Administration of Other Funds</b>		
<b>Description:</b> Provision of technical expertise and administrative support for the evaluation of services performed with tax revenue collected from the Treatment Sales Tax and Fund 1500 cost allocation of administrative costs to Funds 1200 and 1400.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	106,488	76,414
<b>Program: D288 Emergency Response Preparedness – Administration</b>		
<b>Description:</b> Provision of infrastructure for public health preparedness and response to bioterrorism, outbreaks of infectious disease, public health threats and emergencies and coordination of Medical Reserve Corps. As of 2010 Thurston County no longer has regional lead responsibilities. Thurston County remains a member of the five-county group and lead responsibilities are shared among all counties.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	177,949	176,185

<b>Programs:</b>		
<b>Program: D300 Technology Replacement – Administration (Fund 1490)</b>		
<b>Description:</b> Planned expenditures for technology that allows staff to have up-to-date and appropriate tools to support their work. This replacement schedule was modified in 2009 from four-year replacement to five-year replacement.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	63,527	23,571
<b>Program: D215 Environmental Health – Administration</b>		
<b>Description:</b> Environmental Health Administration is responsible for the overall operation of the division's programs and activities. Activities include: assuring programs and services are consistent with public health standards; setting and meeting county and department goals and policies; assuring appropriate response to consumer requests and services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	297,365	271,883
<b>Program: D252 Environmental Health – Drinking Water</b>		
<b>Description:</b> The Drinking Water Program includes services and activities related to the planning, development and on-going operation of safe drinking water systems. Activities include review of proposed drinking water supplies for all land use and building projects to assure compliance; siting of wells or other drinking water sources, water system plans and routine water quality monitoring.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	159,057	173,482
<b>Program: D253 Environmental Health – Solid Waste</b>		
<b>Description:</b> Solid waste enforcement activities are the responsibility of local health departments. Program objectives include overseeing all permitted solid waste facilities in the county, providing technical and regulatory interpretations about disposal and responding to citizen complaints on illegal waste disposal.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	219,584	294,197
<b>Program: D254 &amp; D294 Environmental Health – On Site/Land Use/O&amp;M</b>		
<b>Description:</b> This program provides services/activities related to the planning and provision of safe collection, treatment and disposal of residential sewage and services/activities related to planning and the provision of environmentally sound uses of land. The program also provides educational opportunities for sewage system owners and assures that both small and large sewage disposal systems are properly operated.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	952,207	917,428
<b>Program: Environmental Health – On-Site System Financial Assistance (Fund 4510)</b>		
<b>Description:</b> This program administers several low interest loan and grant programs to help those who need financial assistance to repair failing septic systems.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	251,583	151,286

**Programs:****Program: D256 Environmental Health – Food**

**Description:** Services and activities include assuring that safe food is provided to the public. Includes educational efforts directed toward the public and food service operators/handlers, implementing applicable state and local regulations governing retail food establishments, public education, food handler permits, inspection of food establishments, investigating complaints of unsafe food handling practices and taking enforcement action as needed.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	896,669	872,933

**Program: D257 Environmental Health – Hazardous Waste**

**Description:** This program is responsible for implementing the county's Hazardous Waste Plan, participating in implementation of Pesticide Use Policy; providing assistance to other county departments on hazardous waste issues; evaluating properties suspected of contamination with hazardous materials; providing site analysis, soil sampling, ground and surface water sampling of contaminated sites; participating in drug lab investigations; providing spill response and conducting initial investigations of suspected contaminated sites, and developing outreach and education programs for the general public.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	929,964	820,671

**Program: D258 Environmental Health – Living Environment**

**Description:** This program provides services and activities to decrease risk or injury from environmental risks. Activities include reviewing plans and inspections of schools, camps, shelters, temporary housing, swimming pools, spas, and water parks. The program also provides response to noise complaints and animal-to-human disease control.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	250,111	256,572

**Program: D259 Environmental Health – Gravel Mines**

**Description:** Activities include review of new and existing gravel mines based on standards established by ordinance of the Board of County Commissioners.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	10,041	14,414

**Program: D260 Environmental Health – Ground and Surface Water**

**Description:** Services and activities include assessment and protection of overall water resources in the community's ground and surface waters. Includes investigations, collection and analysis of data, identifying pollution sources, developing pollution prevention plans, undertaking remedial actions, responding to contamination incidents, promoting water resource protection in the community, monitoring surface waters including swimming, boating and shellfish growing areas.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,045,335	1,201,583

**Programs:****Program: D272 Environmental Health – Laboratory**

**Description:** The Environmental Health Laboratory is certified by the state Department of Ecology and Department of Health. The lab conducts bacterial analyses of drinking water, surface water, and samples suspected of contamination by sewage and nitrate analysis.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	220,139	195,856

**Program: D299 Environmental Health – Ground and Surface Water ER&R**

**Description:** This program records user fees and replacement/maintenance costs of ground and surface water monitoring equipment.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	8,595	8,595

**Program: D212 Personal Health – Client Reception**

**Description:** Services and activities in this program represent the central infrastructure support section for the Lilly Road building. Activities include central reception, records and client registration.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	96,556	76,575

**Program: D213 Personal Health – Administration**

**Description:** Personal Health Administration is responsible for overall operation of the division programs. Activities include assuring program and services are consistent with public health standards, meeting and setting department goals and policies and assuring that the needs of the community are met.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	182,135	155,144

**Program: D222 Personal Health – Maternal Child Health**

**Description:** Activities in this program promote healthy pregnancies and positive birth and parenting outcomes. Services include home visitation to high-risk populations (Nurse Family Partnership), maternity support and case management, early intervention services to families at high risk for child abuse and provision of resource information and referrals.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	840,168	856,790

**Program: D232 Personal Health – Immunizations**

**Description:** This program provides services to administer and distribute vaccine for vaccine preventable diseases for individuals of all ages. Activities include administration of vaccine to individuals who do not have access to healthcare due to financial barriers, provision of adult vaccines and travel vaccine services. Staff works in cooperation with private and public agencies to provide mass clinics in assuring those groups at risk are immunized.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	122,618	122,171

**Programs:****Program: D233 Personal Health – Sexually Transmitted Disease (STD)**

**Description:** Services in the STD program include contact follow-up of individuals with sexually transmitted diseases to prevent disease transmission. We work with local providers to assure appropriate treatment and education for exposed individuals.

Budget:	2013 Budget	2014 Preliminary
Expenditures	38,520	37,529

**Program: D234 Personal Health – Communicable Disease Investigation**

**Description:** Services in Communicable Disease include controlling the spread of TB and other communicable diseases through surveillance, tracking, prevention and treatment. This section receives all communicable disease reports for the county and responds to inquiries from the media, general public and medical professionals.

Budget:	2013 Budget	2014 Preliminary
Expenditures	424,920	423,819

**Program: D235 Personal Health – HIV/AIDS Prevention**

**Description:** This program provides prevention services for persons infected with the HIV virus. Activities include counseling and testing high risk populations, syringe exchange, community awareness/outreach, surveillance of infected individuals, clinical care and intervention and community planning.

Budget:	2013 Budget	2014 Preliminary
Expenditures	78,561	32,668

**Program: D249 Personal Health – Chronic Disease Prevention**

**Description:** This program has created innovative, effective and integrated community driven programs to promote healthy lifestyle choices and emphasize early detection, prevention, control and reduction of chronic diseases, particularly diabetes, asthma and obesity in Thurston County.

Budget:	2013 Budget	2014 Preliminary
Expenditures	464,887	537,092

**Program: D271 Personal Health – Vital Records**

**Description:** The Vital Records program registers, certifies and issues certificates for births and deaths. Vital Records staff (Deputy Registrars) have access to birth and death records for any occurrence in Washington State.

Budget:	2013 Budget	2014 Preliminary
Expenditures	97,896	87,331

**Program: B660-B663 Veterans' Programs (Fund 1200)**

**Description:** Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veterans' Assistance Fund is funded by a portion of county property tax per RCW 73.08.

Budget:	2013 Budget	2014 Preliminary
Expenditures	423,705	422,942

## Social Services

<b>Programs:</b>		
<b>Program: D611 &amp; D699 Chemical Dependency – Administration</b>		
<b>Description:</b> This program is responsible for implementing the program agreement between the county and the Division of Alcohol and Substance Abuse (DASA). Activities include administrative support, contract monitoring, program planning, budgeting and evaluation, plan implementation and program coordination.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	360,726	446,886
<b>Program: D612 Chemical Dependency – Continuing Education / Training</b>		
<b>Description:</b> Contractual services to support educational programs, training projects and / or other professional development programs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	15,000	15,000
<b>Program: D621 – D622 Chemical Dependency – Prevention</b>		
<b>Description:</b> Contractual prevention services are designed to delay or reduce the use of alcohol and other drug abuse in children who have not yet begun to use and abuse, and those who are experimenting. The goal of prevention services is to reduce the negative consequences of alcohol and drug abuse in society and thus reduce the need for future treatment services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	307,468	169,650
<b>Program: D623 Chemical Dependency – Community Prevention Training</b>		
<b>Description:</b> Contractual services to provide or attend training designed to support the increased capacity of prevention providers.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	7,500	0
<b>Program: D631 Chemical Dependency – Community Outreach, Intervention and Referral</b>		
<b>Description:</b> Contractual services to provide outreach and intervention to hard-to-reach individuals (abusers and addicts) and to link these individuals with assessments and treatment.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	50,149	19,938
<b>Program: D634 Chemical Dependency – Pregnant and Parenting Outreach and Referral</b>		
<b>Description:</b> Contractual services offered by mobile or outreach staff at community sites to identify pregnant, post-partum and parenting women who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	60,000	60,000

**Programs:****Program: D635 Chemical Dependency – Youth Outreach, Referral and Intervention Services**

**Description:** Contractual services offered by mobile or outreach staff at community sites to identify hard-to-reach youth who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	23,878	23,878

**Program: D641 Chemical Dependency – Crisis Services (Crisis Clinic)**

**Description:** Contractual services which provide community phone referral resource for substance abuse issues. Phone workers refer clients to all chemical dependency services in Thurston and Mason Counties.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	35,000	35,000

**Program: D642 Chemical Dependency – Detoxification Services**

**Description:** Contractual services for the care and treatment in a residential setting of persons intoxicated or incapacitated by alcohol or drugs during the period in which the person recovers from the transitory effects of acute alcoholism or drug dependence. Detoxification services are available to individuals experiencing alcohol and/or drug withdrawal symptoms 24 hours a day.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	257,369	250,000

**Program: D644 Chemical Dependency – Involuntary Commitment**

**Description:** Contractual services employed to identify and evaluate alcohol and drug involved individuals to determine if they are gravely disabled and requiring protective custody, detention, or involuntary commitment services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	65,000	65,000

**Program: D653 Chemical Dependency – Adult Outpatient**

**Description:** Contractual services providing outpatient treatment for the addiction of alcohol and other drugs. Eligible adults receive an assessment and referral to inpatient and/or outpatient treatment services as appropriate to their need.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,531,419	1,402,790

**Program: D655 Chemical Dependency – Pregnant, Parenting and Postpartum Women (PPW) Outpatient**

**Description:** Contractual services designed for pregnant, parenting and postpartum women with custody of children 17 years or younger who are attempting to regain custody. Eligible clients may receive outpatient treatment, assistance with childcare and transitional housing services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	50,000	50,000

**Programs:****Program: D657 Chemical Dependency – Youth Outpatient**

**Description:** Contractual services providing treatment for the misuse, abuse or addiction of alcohol and other drugs. Eligible youth, ages 10 through 20, receive an assessment and inpatient and/or outpatient treatment services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	487,971	473,000

**Program: D662 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Transportation**

**Description:** Contractual services for the provision of transportation to and from chemical dependency treatment programs for eligible ADATSA clients.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	10,700	8,700

**Program: D663 Chemical Dependency – ADATSA Living Stipends**

**Description:** Contractual services for the disbursement of funds to eligible clients authorized through an ADATSA assessment.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	108,240	108,240

**Program: D651 Chemical Dependency – ADATSA (Alcohol and Drug Addiction Treatment and Support Act) Outpatient**

**Description:** Contractual services for the provision of outpatient treatment services following a residential treatment program for those qualified for ADATSA services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	65,000	65,000

**Program: D659 Chemical Dependency – Opiate Treatment**

**Description:** Contractual services for outpatient methadone treatment and rehabilitative services for opiate dependent individuals. Services include methadone treatment, detoxification, counseling, HIV education and testing, drug screen urinalysis and medical evaluation.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	454,112	454,112

**Program: D664 Chemical Dependency – Adult Case Management**

**Description:** Contractual services provided by chemical dependency professionals who assist clients in gaining access to needed medical, social, education and other services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	114,629	110,472

<b>Programs:</b>		
<b>Program: D666 Chemical Dependency – Youth Case Management</b>		
<b>Description:</b> Contractual services to provide case management to youths.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	10,500	10,500
<b>Program: D667 Chemical Dependency – Child Care Services</b>		
<b>Description:</b> Contractual services providing licensed childcare for alcohol or drug addicted parents while receiving chemical dependency treatment services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	38,000	38,000
<b>Program: D677 Chemical Dependency – Screening Tests</b>		
<b>Description:</b> Contractual services for the provision of screening tests, such as urinalysis or breathalyzers to identify a patient's use of drugs or alcohol.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	82,000	82,000
<b>Program: D681 Chemical Dependency – Intensive Inpatient Residential Treatment Services</b>		
<b>Description:</b> Contractual services for a concentrated program of chemical dependency treatment, counseling, education and related activities in an inpatient facility.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	5,000	5,000
<b>Program: D550 Children and Family Services – Community Network</b>		
<b>Description:</b> The department provides fiscal agent services for the Thurston Community Network.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	100,000	100,000
<b>Program: D411 Regional Support Network (RSN) – Administration</b>		
<b>Description:</b> This program is responsible for overall operation of the RSN. Activities include planning, coordination, contracting, fiscal and contract monitoring, general clerical support and provision of oversight in all RSN programs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	520,177	545,125
<b>Program: D424 Regional Support Network (RSN) – Inpatient Treatment</b>		
<b>Description:</b> Contractual services, funding and utilization monitoring for mental health treatment in an inpatient psychiatric hospital or the Evaluation and Treatment (E&T) facility, available 24 hours a day for evaluation, diagnostic and therapeutic purposes.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,615,640	2,556,960

<b>Programs:</b>		
<b>Program: D425 Regional Support Network (RSN) – Involuntary Commitment Act (ITA) Crisis and Commitment</b>		
<b>Description:</b> Contractual services related to involuntary commitments (WAC 388-865-0452 through 454, 71.05 RCW and 71.35 RCW) including county designated mental health professional costs. Services include Designated Mental Health Professional (DMHP) evaluation, commitment and detention.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	861,744	954,096
<b>Program: D426 Regional Support Network (RSN) – ITA Judicial Services</b>		
<b>Description:</b> This program includes judicial costs related to involuntary commitments including required expert witness costs, Court Commissioner, Clerk, Prosecuting Attorney, Assigned Counsel and facility expenses.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	240,000	251,316
<b>Program: D428 Regional Support Network (RSN) – Medicaid Personal Care</b>		
<b>Description:</b> These are funds that are provided to Aging and Disability Services for costs related to providing Medicaid Personal Care used by the RSN for consumers who are disabled due solely to psychiatric disability.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	168,000	168,000
<b>Program: D429 Regional Support Network (RSN)</b>		
<b>Description:</b> Costs associated with utilization of state hospital beds over the number of allocated beds.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	75,000	75,000
<b>Program: D431 Regional Support Network (RSN) – Utilization Management</b>		
<b>Description:</b> This program includes costs for activities designed to ensure that adequate quality care is provided to eligible clients. Activities include development of placement criteria, determination of eligibility, authorization of treatment services, conducting utilization management activities, an independent quality review team function and other quality assurance functions.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	819,109	803,983
<b>Program: D432 Regional Support Network (RSN) – Information Services</b>		
<b>Description:</b> This program includes costs incurred for the maintenance of a patient and encounter data tracking system for service recipients per RCW 71.24.035 and development and report functions. Includes information services staff, equipment, software, data lines and all costs associated with the mental health information services system.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	802,616	1,280,539

<b>Programs:</b>		
<b>Program: D433 Regional Support Network (RSN) – Public Information</b>		
<b>Description:</b> Contractual services for the provision of consultation, education and public information activities related to mental health services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	15,720	15,720
<b>Program: D434 Regional Support Network (RSN) – Other Direct Service Support Costs</b>		
<b>Description:</b> This program includes direct services that do not fit in any other program category. This budget includes Intensive Tenant Support, Consumer Affairs and Mental Health Forum costs that are necessary to maintain the mental health treatment system.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	17,280	17,280
<b>Program: D438 Regional Support Network (RSN) – Ombudsman</b>		
<b>Description:</b> This program represents the costs to provide an independent ombudsman service consistent with RCW 388-865-250 to help consumers and family members resolve conflicts arising during treatment services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	68,448	69,941
<b>Program: D441 Regional Support Network (RSN) – Crisis Services</b>		
<b>Description:</b> Contractual services for the provision of evaluation and treatment of individuals experiencing a mental health related crisis. Crisis services are available on a 24 hour basis and are intended to stabilize the person in crisis, prevent further deterioration and provide immediate treatment and intervention.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,871,684	1,889,980
<b>Program: D442 Regional Support Network (RSN) – Evaluation &amp; Treatment Services</b>		
<b>Description:</b> Contractual services for the provision of treatment provided in a freestanding, inpatient, residential (non-hospital) facility for medically necessary evaluation and treatment to the individual who would otherwise meet hospital admission criteria. Services are provided for individuals who pose an actual or imminent danger to self, others, or property due to a mental illness or who have experienced a marked decline in their ability to care for themselves due to the onset or exacerbation of a psychiatric disorder. Services may be voluntary or involuntary and funded with both Medicaid and state funding.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	4,804,890	4,766,129
<b>Program: D443 Regional Support Network (RSN) – Services In Residential Settings</b>		
<b>Description:</b> Contractual services for specialized rehabilitation service for individuals that can succeed in a residential setting.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	891,684	891,684

<b>Programs:</b>		
<b>Program: D444 Regional Support Network (RSN) – Other Outpatient Services</b>		
<b>Description:</b> Contractual services for the provision of other outpatient services not categorized in specific outpatient program that offer individuals appropriate and cost-effective care. Costs can include Brief Intervention Treatment, Day Support, Family Treatment, Group Treatment, Medication Management, High Intensity Treatment, Rehabilitation Case Management and Stabilization Services.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	7,981,520	9,445,314
<b>Program: D445 Regional Support Network (RSN) – 3(B) Waiver Services</b>		
<b>Description:</b> Contractual services for the provision of providing Supported Employment services, Respite Care and mental health consumer support through a consumer operated Clubhouse.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	354,312	437,568
<b>Program: D451 Regional Support Network (RSN) – Jail Services</b>		
<b>Description:</b> Contractual services for the provision of mental health services for mentally ill offenders while confined in county or city jail. These services are for both adults and juveniles. These services are intended to facilitate transition to mental health services, re-establish disability benefits and access to programs upon offender release from confinement.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	451,284	451,284
<b>Program: D453 Regional Support Network (RSN) – Program for Active Community Treatment</b>		
<b>Description:</b> Contractual services for the provision of high intensity programs for community treatment teams. These teams offer services in the community that allow individuals to receive care in a least restrictive environment that allows for successful integration into the community.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	882,804	882,804
<b>Program: D454 Regional Support Network (RSN) – Other Direct Service-Pilot Programs</b>		
<b>Description:</b> Contractual services for the provision of promising practices and evidence-based prevention and treatment programs. This budget includes Tribal Services, Children's Evidence-Based Practice and Mental Health Access Project.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	733,896	745,476
<b>Program: D458 Regional Support Network (RSN) – Project for Assistance in Transition from Homelessness (PATH)</b>		
<b>Description:</b> To provide contractual services under the PATH.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	84,480	82,152

**Programs:****Program: D810 Developmental Disabilities – Administration**

**Description:** This program is responsible for the administration of developmental disability programs. Activities include program planning, budgeting, contracting, monitoring, evaluation and coordination.

Budget:	2013 Budget	2014 Preliminary
Expenditures	480,482	403,586

**Program: D830 Developmental Disabilities – Training**

**Description:** This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.

Budget:	2013 Budget	2014 Preliminary
Expenditures	75,000	65,000

**Program: D840 Developmental Disabilities – Community Information**

**Description:** This program includes costs incurred for activities to inform and/or educate the general public about developmental disabilities and related services. Includes information and referral services, activities aimed at promoting public awareness and involvement, community consultation and capacity building.

Budget:	2013 Budget	2014 Preliminary
Expenditures	15,000	20,000

**Program: D862 Developmental Disabilities – Group Supported Employment**

**Description:** Contractual services for the provision of employment and training opportunities in regular business and industry settings leading to an individual with developmental disabilities being able to secure gainful employment earning a living wage.

Budget:	2013 Budget	2014 Preliminary
Expenditures	237,025	276,388

**Program: D864 Developmental Disabilities – Individual Employment**

**Description:** Contractual services for the provision of placement and follow-up services necessary to help persons with developmental disabilities obtain and continue integrated, living wage employment in the community either in business or industry.

Budget:	2013 Budget	2014 Preliminary
Expenditures	3,234,575	3,238,292

**Program: D865 Developmental Disabilities – Technical Assistance Services**

**Description:** Services for the provision of assessment and consultation to the employment provider, client and their support system to identify and address existing barriers to employment.

Budget:	2013 Budget	2014 Preliminary
Expenditures	56,904	13,000

<b>Programs:</b>		
<b>Program: D867 Developmental Disabilities – Community Access</b>		
<b>Description:</b> Contractual services for the provision of services for people with developmental disabilities aged 62 and older who have retired and choose not to work. Services will assist individuals to participate in activities, events and organizations in the community in ways similar to others of retirement age.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	65,232	72,392
<b>Program: D890 Developmental Disabilities – Other Activities</b>		
<b>Description:</b> Contractual services for the provision of an array of Millage funded activities geared toward persons with developmental disabilities that meet requirements of necessary service enhancement, promising practices, or evidence-based programs.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	432,000	393,744
<b>Program: D894 Developmental Disabilities – Partnership Projects</b>		
<b>Description:</b> Development of collaborative partnerships with schools districts, employment providers, Division of Vocational Rehabilitation, families, employers and other community collaborators needed to provide the employment supports and services young adults with developmental disabilities require to become employed during the school year until they turn 21.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	28,030	43,818
<b>Program: C650 and C654 Housing Community Renewal – Affordable Housing (Fund 1400)</b>		
<b>Description:</b> Preserve and maintain the existing rental and homeowner housing and promote new rental affordable housing stock to low income populations within Thurston County. (State and federal grant contracts, RCW 36.22.178)		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,931,654	1,071,070
<b>Program: C628, C652, C656 Housing Community Renewal – CDBG Public Service, Homeless Housing, Housing &amp; Essential Needs, Consolidated Homeless (Fund 1400)</b>		
<b>Description:</b> Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	4,349,920	2,544,378
<b>Program: C659 Community Renewal – Community Development Block Grant Programs (Fund 1400)</b>		
<b>Description:</b> Administers State Community Development Block Grant program activities that may include public facilities such as water/wastewater and streets, community centers, homeless shelters, childcare centers, public infrastructure and micro enterprise assistance.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,248,000	450,000

**Programs:****Program: C640 and C620 Housing Community Renewal – Administration (Fund 1400)**

**Description:** Costs associated with overall operation and ensuring state and federal regulatory compliance of the Housing program. Activities include: planning, coordination, contracting, monitoring, financial, data and project management, and staffing activities for meetings.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	570,712	509,433

**Program: C661 CDBG Entitlement (Fund 1400)**

**Description:** CDBG funds may be used for the support of activities that provide decent housing and suitable living environments and expanded economic opportunities principally for persons of low and moderate income.

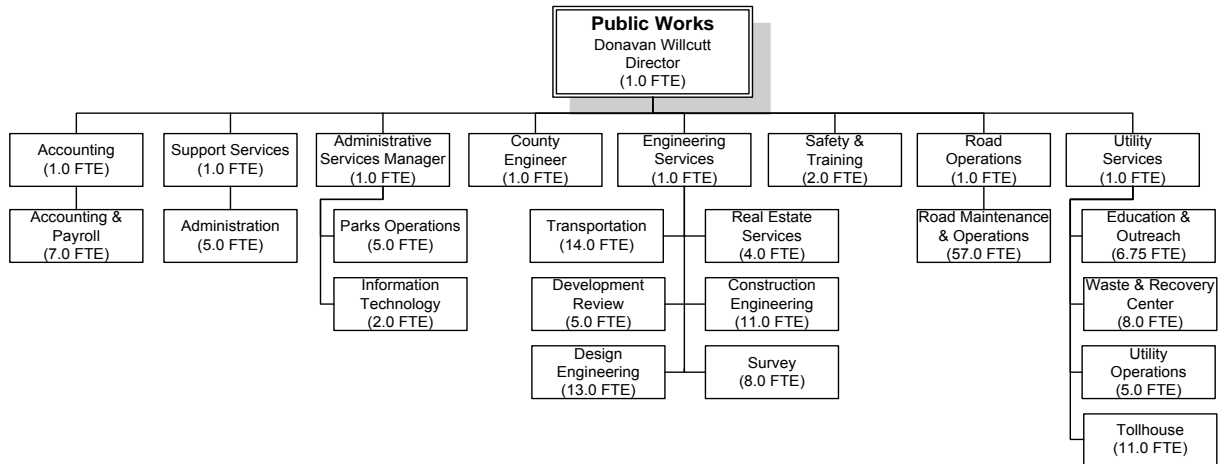
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	266,132	833,684

**Program: C665 Regional Health & Human Services Council (RHHSC) (Fund 1400)**

**Description:** Thurston County's contribution to RHHSC, a council comprised of elected officials and citizen representatives that provides funding recommendations to the cities of Lacey, Olympia, Tumwater, and Thurston County, to address human service needs in the community.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	234,000	234,00

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**Organization:****Vision:**

Developing a safe, sustainable community through innovation.

**Mission:**

Our team is proud to provide services that improve the quality of life for the people of Thurston County.

**Values:**

**TEAM:** We believe in working together as a team—safely, responsibly and productively.

- **Public Service:** We are committed to providing the highest level of service to all Thurston County residents and visitors.
- **Respect:** We believe that respect for the public, the environment, our resources, and our colleagues defines our organization.
- **Innovation:** We believe that no challenge is too great if we work together using innovative methods and ideas.
- **Dedication:** We are dedicated to creating and maintaining safe and cost-effective public works systems for the people of Thurston County.
- **Excellence:** We strive to provide outstanding service by using the county's resources efficiently, while protecting and preserving our environment for generations to come.

**2014 Goals:**

The accomplishment of the following goals is fiscally constrained by the current economic reality.

- Development Review will continue to deliver permitting services in the most efficient way possible while maintaining excellent customer service.
- Operate and maintain utilities at a high standard meeting all regulatory requirements while providing customers with high quality water and collecting and treating sewage in an environmentally sound manner.
- Construct and maintain a safe, efficient transportation network in an environmentally sound manner that provides ease and safe transport of freight and people throughout the county, taking into account important traffic generators and key destinations.
- Develop and implement strategies and capital projects that encourage bicycling, walking, and other alternate modes of transportation in a safe and efficient manner.
- VUEworks – Continue Public Works divisions roll out of this asset management software. Build on experience with current deployment in Transportation. This is an ongoing, multi-year effort as it involves current data, staff workflows, data acquisition, training, and IT administration time in bringing each asset class online.
- Accounting – VUEworks Related Item – Answering questions on payroll, general ledger accounting, activity code and project accounting. We have already begun discussions on this topic with our accounting staff on more specific aspects of accounting data needs than just the broad scope of support in a combination of Eden, Munis and VUEworks.
- Copier/Wide Format Scanner Replacement – Replacement of one copier and one wide-format scanner, both with leases expiring in 2014. One additional copier needs replaced in order to better fit the needs of assigned users. Consider purchasing rather than leasing as a cost-saving measure of the life of the units.
- Public Works PC/Laptop Deployments – Complete consolidation of our PC/laptop deployments. As a cost saving measure, we have been consolidating former PC/laptop combinations into laptop only deployments during routine 5-year replacement cycles. This is made possible by increases in laptop power and decreases in per unit cost. Portability need is established with managers to qualify for laptop deployments.
- Data storage/Sharepoint – Complete changes in folder structure on our typical Public Works data stores that enhances user access to data. Investigate and identify options to accommodate inter-divisional workflows within currently deployed technology. Continue to leverage Sharepoint, as appropriate, for divisional and individual data.
- Public Works Public Web Site/Social Media – Increase distribution of documents and information relevant to common public requests on our web site. Continue to utilize, and further develop, social media solutions such as Twitter and Blog tools. We are working with staff to update their procedures and practices to accommodate these popular methods of information distribution.
- Training – Offer additional staff training opportunities on topics such as audio/video operation in our conference rooms, common office productivity software, images and image storage, and commonly received questions.

- Display Boards – Based on two requests, investigate the possibility of transitioning daily scheduling display and information items to a digital format, displayed on common area screens. The expectation is to build on existing technology used for conference room scheduling displays.
- Waste and Recovery Center (WARC) Security Cameras – Replace existing cameras to improve coverage, add additional cameras to increase covered areas.
- Provide a Transportation Benefit District (TBD) proposal to the Board of County Commissioners. Work with legislators to change the RCW allowing the local jurisdictions more flexibility in implementation.

### **2014 Challenges:**

- The Zoning Ordinance for the Tilley Campus prohibits any additional impervious surface from being created. If it is not changed, Public Works will not be able to construct a new sand shed in a better location on the property and Central Services will not be able to construct a cover over the three existing above ground fuel tanks.

*Mitigation:* Public Works staff is working with Planning on getting this changed.

- Development Review is fully funded through permit fees. Since 2009, fees have not been increased. The department has been able to absorb increased expenditures and balance the budget through program modifications and increases in efficiency. However, the budget for 2014 is projected to have a deficit of \$25,000.

*Mitigation:* Increase Development Review fees by 4% for 2014, which will add a projected \$25,000 to revenues. In addition to the proposed increase in fees, a request has also been made to add an auto adjustment procedure to the fee structure following similar procedures for Land Use and Permitting. This will ensure permit fees keep pace with inflation and the rising costs of providing our services.

- Due to age, use, changes in standards, and chronic lack of funding, much of the county's infrastructure including roads, bridges, and culverts needs to be upgraded and/or replaced. While limited grant money is available, they are very competitive.

*Mitigation:* The following measures will not totally cover the costs to maintain and enhance our infrastructure; however, below are steps in the right direction:

- Dedicate and train staff to aggressively pursue grants for capital projects
  - Look for opportunities to partner with other agencies, developers, and tribes
  - Implementation of the TBD will help enhance transportation mobility
  - Work with cities on interlocal agreements to collect impact fees toward county roads
- Grand Mound is experiencing a significant amount of interest for development by the Chehalis Tribe and private developers. The water and sewer systems will require upgrades, including the need of a new reservoir immediately.

*Mitigation:* Review allocation of funding for the Grand Mound capital utilities projects and consider reallocating funds to address the immediate reservoir need and continue working with the Tribe to partner with them on system upgrades. Also, dedicate and train staff to seek funding.

- Listing of additional species as threatened and endangered creates additional requirements for avoidance and/or mitigation for public works projects. This will impact existing and future capital projects. The listings will most likely delay projects, lead to higher design, permitting and construction costs, and will have the potential to make a project unfeasible to complete.  
*Mitigation:* Continue working with regulatory and funding agencies to identify potential impacts on projects so informed decisions can be made as to whether or not the project is feasible to proceed.
- Cancellation of capital projects through cutbacks where funding has been secured and partially spent may result in the county paying back those spent grant funds. This will create additional burden on the road fund.
- Federal funding has a requirement of use it or lose it. Failure to use the funding within a required timeframe may result in loss of funding.
- Inadequate funding for parks operations and maintenance
- Viewworks - Time and prioritization from the staff that manages a particular asset class, as well as available Public Works IT and GeoData staff time, is essential. IT staff cannot implement this software without the workflow, data, and data-needs input from staff responsible for a particular asset class. Available time from routine duties is often limited.

### **Funds:**

The Public Works department operates with a variety of funds.

**Road Fund 1190.** This fund receives property tax and fuel tax revenues dedicated to road maintenance and improvements.

**Parks & Trails Fund 1330.** This fund accounts for the administration of parks and trails maintenance and operations, and contract services programs.

**Roads Construction in Progress Fund 3010.** This fund tracks capital projects for road improvements.

**Transportation Impact Fees Fund 3190.** This fund collects the Road Fund impact fees received from building permits issued.

**Parks Impact Fees Fund 3200.** This fund collects the Parks Fund impact fees received from residential building permits issued.

**Solid Waste M&O Fund 4030.** This fund accounts for the administration of the county's solid waste programs.

**Solid Waste Reserves Fund 4040.** This fund has four different reserves dedicated to solid waste future expenditures: post closure reserve, transfer station equipment reserve, anticipated expense reserve and future construction reserve.

**Boston Harbor Water and Sewer Fund 4200.** This fund accounts for the maintenance and operations of the Boston Harbor Water and Wastewater Systems.

**Boston Harbor Reserve Fund 4210.** This fund accounts for revenues and expenditures of activities related to design and construction of water and sewer utility facilities in Boston Harbor, as well as establishing reserve monies in connection with the operations of the water and sewer system.

**Tamoshan/Beverly Beach Sewer Fund 4300.** This fund accounts for the maintenance and operations of a wastewater treatment plant for the Tamoshan and Beverly Beach homeowners.

**Grand Mound Sewer M&O Fund 4340.** This fund accounts for the maintenance and operations of the Grand Mound Wastewater System.

**Grand Mound Water M&O Fund 4350.** This fund accounts for the maintenance and operations of the Grand Mound Water System.

**Tamoshan Water M&O Fund 4400.** This fund accounts for the maintenance and operations of the Tamoshan Water System and sewage collection for the Tamoshan residents.

**Olympic View M&O Fund 4410.** This fund accounts for the maintenance and operations of the wastewater utility in the Olympic View subdivision.

**Tamoshan Reserve Fund 4420.** This fund accounts for reserve monies in connection with the operations of the Tamoshan/Beverly Beach water and wastewater systems.

**Grand Mound Wastewater Capital Reserve Fund 4440.** This fund accounts for revenues and expenditures of activities related to design and construction of sewer utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the sewer system.

**Grand Mound Water Capital Reserve Fund 4450.** This fund accounts for revenues and expenditures of activities related to design and construction of water utility facilities in Grand Mound, as well as establishing reserve monies in connection with the operations of the water system.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	174.00	172.75	172.75	171.75
<b>Expenditures</b>				
Personnel	14,167,764	15,584,769	9,004,496	15,619,581
Internal Services	8,719,917	9,592,524	5,644,544	9,298,393
Professional Services	14,203,608	16,032,989	8,198,851	17,042,593
Operating Costs	4,510,100	6,546,414	2,797,516	6,087,123
Debt Services	17,014	18,089	11,800	14,337
Capital Expenses	7,377,494	15,425,103	3,908,085	7,722,481
Transfers to Other County Funds	3,427,522	3,510,140	983,648	4,634,911
<b>Department Total</b>	52,423,420	66,710,028	30,548,941	60,419,419

**EXPENDITURE BY FUND**

<b>Roads &amp; Transportation</b>	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	9,154,588	10,548,325	6,193,314	10,558,670
Internal Services	6,525,455	7,034,791	4,541,475	6,933,624
Professional Services	1,999,228	2,778,477	965,868	2,652,980
Operating Costs	2,824,210	4,388,405	1,939,014	4,063,180
Debt Services	17,014	17,004	11,800	14,337
Capital Expenses	2,212,367	3,505,864	997,444	522,342
Transfers to Other County Funds	1,991,063	1,829,224	981,648	1,827,157
<b>Fund Total</b>	24,723,926	30,102,090	15,630,563	26,572,290

<b>Parks and Trails</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	477,925	0	0	0
Internal Services	163,703	0	0	0
Professional Services	79,831	0	0	0
Operating Costs	91,180	0	0	0
<b><i>Fund Total</i></b>	<b>812,639</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Construction in Progress</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	1,190,478	1,605,135	756,136	1,516,932
Internal Services	152,797	264,510	180,133	289,998
Professional Services	166,080	309,152	147,526	333,244
Operating Costs	26,690	11,000	35,965	347
Capital Expenses	3,913,199	10,644,713	2,784,587	5,813,293
<b><i>Fund Total</i></b>	<b>5,449,243</b>	<b>12,834,510</b>	<b>3,904,348</b>	<b>7,953,814</b>

<b>Solid Waste M&amp;O</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	2,657,948	2,546,278	1,557,285	2,553,970
Internal Services	1,449,840	1,830,057	635,720	1,684,088
Professional Services	11,674,198	12,377,950	6,935,511	13,431,950
Operating Costs	1,087,672	1,087,230	566,381	1,034,630
Capital Expenses	289,499	700,000	46,746	1,196,736
Transfers to Other County Funds	997,400	881,778	0	864,143
<b><i>Fund Total</i></b>	<b>18,156,557</b>	<b>19,423,293</b>	<b>9,741,643</b>	<b>20,765,517</b>

<b>Solid Waste Reserve for Closure</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	177,925	264,330	158,738	346,302
Internal Services	74,120	111,334	54,841	58,736
Professional Services	104,205	343,000	51,003	407,750
Operating Costs	94,948	558,845	60,600	534,845
Capital Expenses	269,305	405,000	49,423	87,182
Transfers to Other County Funds	22,959	335,738	0	1,285,911
<b>Fund Total</b>	<b>743,462</b>	<b>2,018,247</b>	<b>374,606</b>	<b>2,720,726</b>

<b>Boston Harbor Water/Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	145,027	188,880	99,409	191,733
Internal Services	72,746	65,218	43,045	55,937
Professional Services	18,976	25,730	12,530	26,385
Operating Costs	55,717	72,001	38,155	70,763
Transfers to Other County Funds	5,000	5,000	0	5,000
<b>Fund Total</b>	<b>297,466</b>	<b>356,829</b>	<b>193,139</b>	<b>349,818</b>

<b>Boston Harbor Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	0	0	1,395	0
Internal Services	1,664	1,435	957	1,243
Professional Services	7,209	0	9,803	0
Operating Costs	3,136	130,100	4,095	130,100
<b>Fund Total</b>	<b>12,009</b>	<b>131,535</b>	<b>16,249</b>	<b>131,343</b>

<b>Tamoshan/Beverly Beach Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	64,013	59,117	39,686	59,387
Internal Services	29,631	29,557	19,676	28,658
Professional Services	17,364	18,587	14,849	17,869
Operating Costs	24,195	40,630	15,275	30,029
Transfers to Other County Funds	1,600	1,600	0	1,600
<b><i>Fund Total</i></b>	<b>136,803</b>	<b>149,491</b>	<b>89,486</b>	<b>137,543</b>

<b>Grand Mound Wastewater</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	141,832	234,130	126,302	246,103
Internal Services	119,654	127,106	84,915	128,320
Professional Services	59,469	127,267	56,543	134,273
Operating Costs	226,013	144,248	107,187	140,517
Capital Expenses	0	6,556	0	6,958
Transfers to Other County Funds	200,636	199,800	0	250,000
<b><i>Fund Total</i></b>	<b>747,604</b>	<b>839,107</b>	<b>374,946</b>	<b>906,171</b>

<b>Grand Mound Water</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	77,168	93,630	48,976	103,302
Internal Services	74,543	82,705	53,851	80,155
Professional Services	5,303	33,496	2,640	16,600
Operating Costs	60,698	60,071	23,322	60,844
Debt Services	0	1,085	0	0
Capital Expenses	6,843	6,842	0	6,842
Transfers to Other County Funds	206,864	255,000	0	399,100
<b><i>Fund Total</i></b>	<b>431,419</b>	<b>532,829</b>	<b>128,789</b>	<b>666,843</b>

<b>Tamoshan Water/Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	23,807	29,846	16,169	28,575
Internal Services	21,431	21,698	13,856	19,506
Professional Services	2,653	6,231	1,720	7,646
Operating Costs	11,591	17,748	6,599	17,265
<b><i>Fund Total</i></b>	<b>59,482</b>	<b>75,523</b>	<b>38,344</b>	<b>72,992</b>

<b>Olympic View Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	4,419	15,098	3,141	14,607
Internal Services	8,426	8,439	5,626	6,946
Professional Services	10,741	3,210	858	4,007
Operating Costs	1,902	4,536	923	4,603
Capital Expenses	0	2,128	0	2,128
Transfers to Other County Funds	2,000	2,000	2,000	2,000
<b><i>Fund Total</i></b>	<b>27,488</b>	<b>35,411</b>	<b>12,549</b>	<b>34,291</b>

<b>Tamoshan Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	42,717	0	574	0
Internal Services	11,464	5,391	3,594	6,779
Professional Services	325	0	0	0
Operating Costs	0	3,200	0	0
Capital Expenses	633,814	50,000	29,885	0
<b><i>Fund Total</i></b>	<b>688,320</b>	<b>58,591</b>	<b>34,053</b>	<b>6,779</b>

<b>Grand Mound Wastewater Capital Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	8,571	0	3,371	0
Internal Services	7,346	8,050	5,367	2,702
Professional Services	58,027	9,889	0	9,889
Operating Costs	0	18,500	0	0
Capital Expenses	52,468	77,000	0	60,000
<b><i>Fund Total</i></b>	<b>126,412</b>	<b>113,439</b>	<b>8,738</b>	<b>72,591</b>

<b>Grand Mound Water Capital Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	1,347	0	0	0
Internal Services	7,099	2,233	1,489	1,701
Operating Costs	2,146	9,900	0	0
Capital Expenses	0	27,000	0	27,000
<b><i>Fund Total</i></b>	<b>10,592</b>	<b>39,133</b>	<b>1,489</b>	<b>28,701</b>

**TOTAL REVENUE**

	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Roads/Transportation	26,595,991	29,306,777	14,314,037	25,776,811
Parks and Trails	815,347	0	0	0
Construction in Progress	5,995,190	12,248,716	2,478,259	7,013,000
Transportation Impact Fees	0	1,306,000	194,542	500,000
Parks Impact Fees	0	318,000	76,726	250,000
Solid Waste M&O	21,643,448	19,483,243	11,182,817	20,251,955
Solid Waste Reserve for Closure	964,917	881,778	4,378	864,143
Boston Harbor Water/Sewer	360,127	377,001	170,494	372,917
Boston Harbor Reserve	7,855	10,000	1,260	10,000
Tamoshan/Beverly Beach Sewer	152,418	157,537	72,456	157,537
Grand Mound Sewer	838,333	760,251	382,069	760,251
Grand Mound Water	558,016	536,913	244,383	536,913
Tamoshan Water/Sewer	93,679	94,736	47,914	92,277
Olympic View Sewer	27,422	29,955	4,697	29,955
Tamoshan Reserve	686,707	51,750	29,921	1,750
Grand Mound Wastewater Capital Reserve	123,476	79,400	1,301	62,400
Grand Mound Water Capital Reserve	1,189	28,260	524	28,260
Grand Mound Debt	657,500	904,800	0	849,100
<b><i>Department Total</i></b>	<b>59,521,614</b>	<b>66,575,117</b>	<b>29,205,778</b>	<b>57,557,269</b>

## REVENUE BY FUND

<b>Roads &amp; Transportation</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	17,214,851	17,272,929	9,226,986	17,646,295
Fees and Licenses	1,081,248	1,750,197	685,435	1,683,022
From Other Funds	21,580	841,912	66,113	623,898
Intergovernmental Revenue	5,114,896	5,001,805	2,720,197	4,876,990
Misc Revenue	688,181	365,318	901,246	255,600
Grants	2,475,235	4,074,616	714,060	691,006
<b>Fund Total</b>	<b>26,595,991</b>	<b>29,306,777</b>	<b>14,314,037</b>	<b>25,776,811</b>

<b>Parks and Trails</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	258,611	0	0	0
From Other Funds	466,769	0	0	0
Misc Revenue	44,970	0	0	0
Grants	44,997	0	0	0
<b>Fund Total</b>	<b>815,347</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Construction in Progress</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	548,228	0	69,935	0
From Other Funds	2,633,385	3,250,000	1,555,573	900,000
Misc Revenue	21,078	10,000	8,895	0
Grants	2,792,499	8,988,716	843,856	6,113,000
<b>Fund Total</b>	<b>5,995,190</b>	<b>12,248,716</b>	<b>2,478,259</b>	<b>7,013,000</b>

<b>Transportation Impact Fees</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	0	1,306,000	194,437	500,000
Misc Revenue	0	0	105	0
<b>Fund Total</b>	0	1,306,000	194,542	500,000

<b>Parks Impact Fees</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	0	318,000	76,684	250,000
Misc Revenue	0	0	42	0
<b>Fund Total</b>	0	318,000	76,726	250,000

<b>Solid Waste M&amp;O</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	20,865,840	18,920,833	11,047,718	18,940,541
From Other Funds	22,959	335,738	0	1,285,911
Misc Revenue	313,176	29,192	28,510	25,503
Grants	441,473	197,480	106,588	0
<b>Fund Total</b>	21,643,448	19,483,243	11,182,817	20,251,955

<b>Solid Waste Reserve for Closure</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	964,917	881,778	0	864,143
Misc Revenue	0	0	4,378	0
<b>Fund Total</b>	964,917	881,778	4,378	864,143

<b>Boston Harbor Water/Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	351,031	375,501	169,271	371,417
Misc Revenue	6,628	1,500	1,223	1,500
Grants	2,468	0	0	0
<b>Fund Total</b>	<b>360,127</b>	<b>377,001</b>	<b>170,494</b>	<b>372,917</b>

<b>Boston Harbor Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	5,000	5,000	0	5,000
Misc Revenue	2,855	5,000	1,260	5,000
<b>Fund Total</b>	<b>7,855</b>	<b>10,000</b>	<b>1,260</b>	<b>10,000</b>

<b>Tamoshan/Beverly Beach Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	151,086	156,237	72,108	156,237
Misc Revenue	1,332	1,300	348	1,300
<b>Fund Total</b>	<b>152,418</b>	<b>157,537</b>	<b>72,456</b>	<b>157,537</b>

<b>Grand Mound Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	812,165	727,711	371,978	727,711
Misc Revenue	16,902	32,540	10,091	32,540
Grants	9,266	0	0	0
<b>Fund Total</b>	<b>838,333</b>	<b>760,251</b>	<b>382,069</b>	<b>760,251</b>

<b>Grand Mound Water</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	525,182	507,023	233,747	507,023
Misc Revenue	32,834	29,890	10,637	29,890
<b>Fund Total</b>	<b>558,016</b>	<b>536,913</b>	<b>244,383</b>	<b>536,913</b>

<b>Tamoshan Water/Sewer Collection</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	92,497	93,736	47,415	91,277
Misc Revenue	1,182	1,000	499	1,000
<b>Fund Total</b>	<b>93,679</b>	<b>94,736</b>	<b>47,914</b>	<b>92,277</b>

<b>Olympic View Sewer</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	26,956	28,955	4,493	28,955
Misc Revenue	465	1,000	204	1,000
<b>Fund Total</b>	<b>27,422</b>	<b>29,955</b>	<b>4,697</b>	<b>29,955</b>

<b>Tamoshan Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	686,565	51,600	29,885	1,600
Misc Revenue	142	150	36	150
<b>Fund Total</b>	<b>686,707</b>	<b>51,750</b>	<b>29,921</b>	<b>1,750</b>

<b>Grand Mound Wastewater Capital Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	121,022	77,000	0	60,000
Misc Revenue	2,454	2,400	1,301	2,400
<b>Fund Total</b>	<b>123,476</b>	<b>79,400</b>	<b>1,301</b>	<b>62,400</b>

<b>Grand Mound Water Capital Reserve</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	0	27,000	0	27,000
Misc Revenue	1,189	1,260	524	1,260
<b>Fund Total</b>	<b>1,189</b>	<b>28,260</b>	<b>524</b>	<b>28,260</b>

<b>Grand Mound Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	657,500	904,800	0	849,100
<b>Fund Total</b>	<b>657,500</b>	<b>904,800</b>	<b>0</b>	<b>849,100</b>

## Roads & Transportation

<b>Programs:</b>		
<b>Program: R010, R012 &amp; R015 Administration</b>		
<b>Description:</b> This division provides overall management of the department, personnel, clerical, accounting and IT support.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	5,598,534	5,615,037
<b>Program: R141-R146 Construction in Progress (Fund 3010)</b>		
<b>Description:</b> The Roads Capital Construction Fund manages capital projects and supporting grants. All roads capital projects are represented in this fund and all phases of a project are reflected including right of way, survey, design, engineering and construction.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	12,834,510	7,953,814
<b>Program: R017, R052, R120, R124, R130 Engineering Services</b>		
<b>Description:</b> Design engineering, right of way, survey, emergency road repairs and construction inspection support. This is the operations side of projects that are not reflected in the capital budget.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,529,163	2,797,633
<b>Program: R121 Engineering Capital</b>		
<b>Description:</b> This program is for any capital projects done by the Public Works engineering team that do not pertain to any of the other department funds. <b>NOTE: For 2013 there is one project included in this program, Woodland Creek Sanitary Sewer. This project is near closeout which is the reason for the large budget change.</b>		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	3,701,038	32,508
<b>Program: R135, R150, R155, R160, R165, R170 - R175, R180, R200, R205, R210, R220, R230 Roads Operations</b>		
<b>Description:</b> This program tracks maintenance of the county road system. Activities include the following: roadway, bridge and drainage maintenance; vegetation management; traffic operations; and emergency response.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	16,444,226	16,460,648
<b>Program: R250, R252 Development Review</b>		
<b>Description:</b> Review and inspection to ensure that roads in new developments meet county standards.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	653,684	633,565

**Programs:****Program: R122 Rural Community Support Program**

**Description:** This program is for the de-federalized dollars that we spend for work done in cities and towns in Thurston County to get additional money on capital projects from the federal government.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	288,509	0

**Parks & Trails****Programs:****Program: R802 – R806 & R971 Parks Maintenance & Capital**

**Description:** Maintenance and repair of park buildings, grounds, and equipment, as well as major maintenance program for park facilities and contracted services provided to Central Services and Stormwater.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	886,936	1,032,899

**Solid Waste****Programs:****Program: W002-W003, W007-W009, W020, W057, W120 Solid Waste Administration (Fund 4030)**

**Description:** These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	3,186,456	2,903,078

**Program: W021 Solid Waste General Recycling Administration**

**Description:** This program coordinates waste reduction and recycling activities throughout the county and with other departments and agencies including private companies, haulers and contract-service providers. The staff in this program participates in workshops through the Washington State Recycling Association and Department of Ecology, and attend various conferences.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	69,882	60,398

**Programs:****Program: W050 Solid Waste Capital Facilities Projects**

**Description:** This program provides for the construction activities as identified in the Capital Facilities Plan project. Costs include administration, design and engineering, outside professional assistance, and construction.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	470,906	1,207,757

**Program: W051 Comprehensive Plan**

**Description:** This program currently covers the ongoing maintenance of the Solid Waste Comprehensive Plan.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	67,369	131,610

**Program: W052 Regional Solid Waste**

**Description:** As with general recycling administration, this fund provides for the continued coordination with other jurisdictions, the solid waste coordinator, and participation in meetings and events.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	38,159	22,057

**Program: W053 Rates Review and Analysis**

**Description:** Work associated with annual review of rates.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,369	4,155

**Program: W054 Household Curbside**

**Description:** This program administers the countywide curbside recycling program for households. County responsibilities include promotion and public education, data collection and evaluation, and general oversight. The provision to provide for collection of recyclable materials from residences in rural and urban areas is mandated under RCW 70.95, Section 7(b) (i) and in our Solid Waste Management Plan.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	60,695	62,035

**Program: W055 Moderate Risk Waste**

**Description:** This program includes Solid Waste staff time associated with general planning and information of hazardous waste not directly associated with the county's HazoHouse and WasteMobile collection programs. This includes policy or regulatory development that affects solid waste, such as disposal of fluorescent lights, home electronics and computer monitors, and latex and oil-based paint.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	6,000	6,000

<b>Programs:</b>		
<b>Program: W150 Waste and Recovery Center (WARC) Maintenance</b>		
<b>Description:</b> This program provides for ongoing maintenance of WARC buildings, roadways, minor equipment, and general operational tasks.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	416,240	346,272
<b>Program: W151 Dog Park Maintenance</b>		
<b>Description:</b> This program covers any costs associated with maintaining the dog park at the Thurston County Waste and Recovery Center.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	53,500	38,500
<b>Program: W175 Transfer Station Operations</b>		
<b>Description:</b> This program provides for the disposal and long-haul contract with Allied/Rabanco Disposal Company and the management of that contract.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	10,988,753	11,089,045
<b>Program: W177 Blue Box Program</b>		
<b>Description:</b> This program provides for the service of the existing drop box recycling locations and administration of the contract. Currently there are three sites, including the site at the WARC. These sites provide self-haul recycling opportunities for residents not participating in curbside collection or for those who have excess material.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	42,000	42,000
<b>Program: W178 Yard Debris Facility and Operations</b>		
<b>Description:</b> This program provides for the administration and operation of the county's yard waste collection facility located at the WARC. A private vendor operates the site.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	774,405	1,624,619
<b>Program: W179 Recycle Center Operations</b>		
<b>Description:</b> This program includes operation of the WARC recycling center operations, including contract administration, staffing of the facility, maintenance and hauling of material for processing.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	38,200	38,200
<b>Program: W200 WARC Tollhouse Operations</b>		
<b>Description:</b> This program provides for tollhouse activities at the WARC.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,214,125	1,250,739

<b>Programs:</b>		
<b>Program: W201 Rainier Tollhouse Operations</b>		
<b>Description:</b> This program provides for tollhouse activities and site maintenance at the Rainier drop box site.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	96,741	89,255
<b>Program: W202 Rochester Tollhouse Operations</b>		
<b>Description:</b> This program provides for tollhouse activities and site maintenance at the Rochester drop box site.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	197,694	175,295
<b>Program: W205 HazoHouse Moderate Risk Waste Collection Facility</b>		
<b>Description:</b> This program provides for the county's Household Moderate Risk Waste collection facility located at the WARC. HazoHouse accepts hazardous waste from residents and also small quantity generators (commercial establishments) that are conditionally exempt from hazardous waste regulations.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	470,109	469,626
<b>Program: W206 Mobile Hazardous Waste Program (The WasteMobile)</b>		
<b>Description:</b> The WasteMobile provides convenient collection of household hazardous waste to underserved portions of the county and provides an opportunity to distribute toxic waste reduction information and education.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	32,823	27,963
<b>Program: W250 Community Litter Program</b>		
<b>Description:</b> The Community Litter Program is a recommended program under Title 70 RCW: Public Health and Safety, Section 70.93.200. It is administered through the Solid Waste Division of the County Public Works Department.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	132,961	133,610
<b>Program: W302 Commercial Waste</b>		
<b>Description:</b> The Commercial Waste Assistance Program provides technical assistance to businesses interested in reducing waste and improving recycling including food waste recycling. Funds also provide for development and distribution of brochures and continued support of the built green efforts in Thurston County.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	92,329	110,501

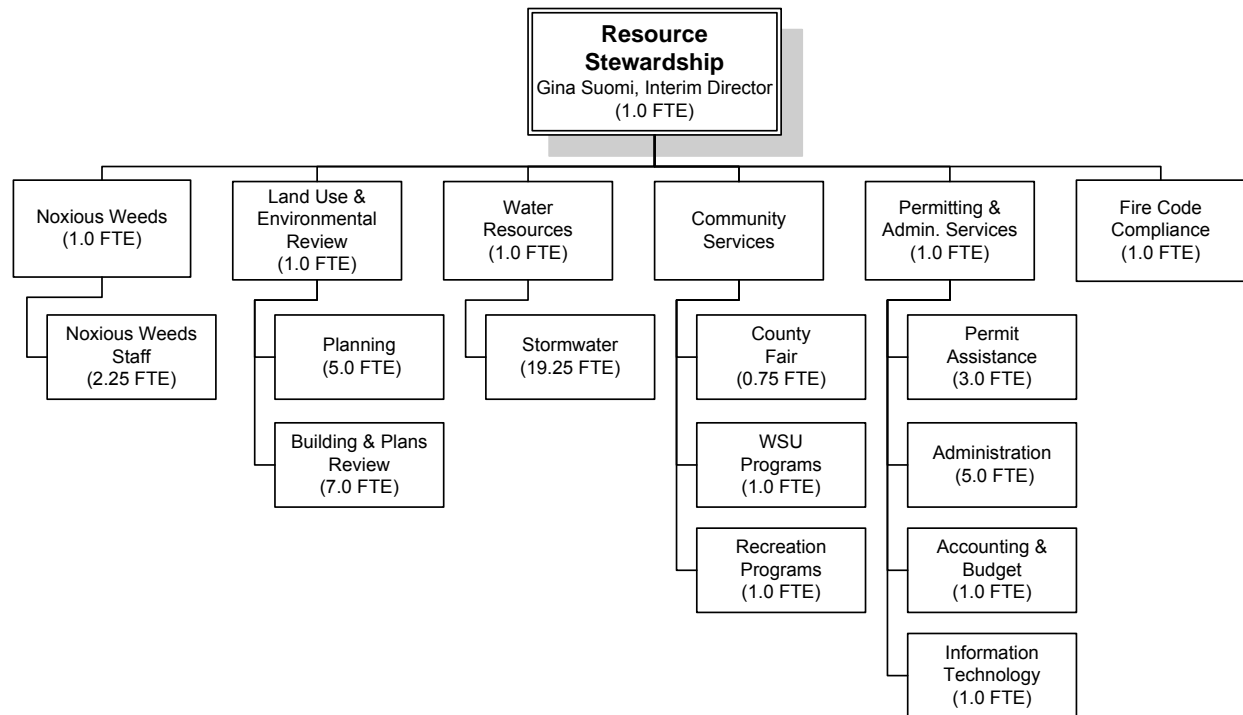
<b>Programs:</b>		
<b>Program: W303 School Recycling</b>		
<b>Description:</b> The School Recycling Program provides outreach to schools, with presentations to classrooms, tours of the WARC, technical assistance and printing and distribution of the environmental education guide.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	167,007	144,440
<b>Program: W304 In-House Recycling</b>		
<b>Description:</b> The In-House Recycling Program provides for employee education, development of new policies and programs, and collection of recyclables within county facilities, including promotion of the county's Sustainability Policy, which includes a focus on less-toxic substances and environmentally responsible suppliers.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	172,742	118,202
<b>Program: W305 Solid Waste Public Outreach Program</b>		
<b>Description:</b> This program includes the publication of <i>Talkin' Trash</i> twice yearly, maintenance of the county's WasteLine, and other community activities such as outreach at the Thurston County Fair. Also included in this program are the development and distribution of various waste reduction/recycle brochures, DEX brown pages, and the <i>Waste-Not Guide</i> . The program also includes master recycler training and coordination and support for the county's reuse/resale web site: <a href="http://2good2toss.com">2good2toss.com</a> .		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	337,652	465,514
<b>Program: W308 &amp; W311 Solid Waste Organics Management</b>		
<b>Description:</b> The Organics Management Program provides outreach activities, training, workshops, bin sales and education campaigns to encourage organics management. It also includes activities such as Food to Flowers (school food waste composting project), and the development of a Food Waste Pilot Program.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	295,176	115,410
<b>Program: W313 School Technical Assistance</b>		
<b>Description:</b> This program is technical assistance on the actual collection and disposal of garbage to help schools reduce outgoing waste.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	0	89,236
<b>Program: Landfill Post-Closure Maintenance (Fund 4040)</b>		
<b>Description:</b> Provides statutorily mandated reserve fund for 30-year maintenance following the date the landfill is closed and to accumulate reserves for anticipated expense, transfer station equipment replacement, and future construction.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,018,247	2,720,726

**Water and Sewer Utilities****Programs:****Program: Water and Sewer Utilities (Combined)**

**Description:** This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Olympic View and Grand Mound water and sewer utilities at the standards enforced by the Washington State Department of Health (for water) and the Washington State Department of Ecology (for sewer). The program also includes current capital projects and reserve funds for future capital projects in each utility.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	4,001,644	3,566,280

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**Organization:****Mission:**

To enhance public health, safety, environmental protection and sustainable development, with an integrated community education and engagement process.

**2014 Goals:**

- Support those elements of the Thurston County Strategic Plan that fall within the department's purview.
- Continue to provide careful and timely analysis and review of land use applications submitted to Thurston County.
- Provide leadership to ensure that the county remains compliant with its National Pollution Discharge Elimination System (NPDES) permit.
- Provide coordination and leadership for the updating of land use regulations, the development code and road standards to incorporate Low Impact Development (LID) standards as required by the NPDES permit.
- Collaborate with Central Services to identify appropriate permanent facilities for WSU Thurston County Extension and the Noxious Weed Unit.
- Collaborate with Human Resources to develop an appropriate approach to staffing capacity to enable the control of noxious and invasive aquatic plants.
- Collaborate with Public Health and Social Services to develop a fiscally sustainable model for Specialized Recreation Services.
- Develop a fiscal and operational model that enables the Thurston County Fair to thrive.

**2014 Challenges:**

**Fiscal Sustainability:** In order to meet a number of the goals outlined above, the department will need to continue to identify options for cost savings and new revenue streams. A number of the unit's in the department, including Recreation, WSU Extension and the fair all have significant budget challenges. Given the budget challenges the county is facing, creating staffing capacity to update codes to meet NPDES permit requirements for LID standards, while continuing to provide thorough and timely review on permit applications will be difficult.

**Updating Assessment Rates for Noxious Weeds and Stormwater:** Both units have assessment rates that expire in 2014. Staff will need to undertake a thorough analysis of the requirements for both units and develop a rate proposal for 2015 and beyond. This proposal will need to be shared with the public and reviewed by the Board of County Commissioners before it can be considered for adoption.

**Staff Continuity:** With the departure of three key staff members in the budget and administrative area, bringing in new staff and getting them comfortable with their responsibilities will take some effort.

**Compliance:** Moving from a reactive to a proactive position on environmental and building compliance issues will take a focused effort.

**Changes from 2013 Budget:**

Two administrative and accounting positions were reclassified and payroll allocations changed in 2014. These changes result in increased budget and accounting support for all divisions of Resource Stewardship. In addition, a policy level request proposing the reclassification of the Deputy Director position to a Permit Assistance Center (PAC) Supervisor will provide additional support at the PAC counter. Overall these proposals result in salary savings to Land Use and Permitting. With these adjustments, salary and benefits reductions to this fund are approximately 42,000.

Building Permit activity is recovering slightly, resulting in stronger revenues and an increase in the division's fund balance. The department estimates beginning 2014 with a fund balance that covers 2.5 months of expenses.

The sustainability of the Fair, operating under the current model, remains a question. The department estimates that the Fair will begin 2014 with no fund balance.

Options for Specialized Recreation programs were reviewed with Public Health and Social Services. No alternative funding sources were identified. The department is proposing that the Program Manager position be extended in 2014. A separate policy level request has been brought forward proposing a 10% reduction of the general fund and the millage fund contributions to this program. As a result of these proposed reductions, the program's focus will be on the programs held throughout the year for developmentally disabled clients. This does eliminate summer day camps and temporary staffing hired for these programs.

**Changes for 2014 from 2013 – Stormwater Utility Fund 4060**

In 2014, three notable program activities will be increased to meet the additional requirements of the National Pollutant Discharge Elimination System (NPDES) permit. These activities include, drafting development codes that require the use of Low Impact Development practices, meeting the increased permit conditions for the new 2013-2018 NPDES Permit and complying with the new permit condition for an expanded regulated boundary.

The work associated with changing the development codes includes a prescriptive process that identifies special interest groups, which must be included in the code revision process. In addition, the code revision work includes the updating the 2009 Drainage Manual.

In addition, 2014 is the last year of a five-year (2010-2014) Stormwater Utility rate ordinance. Staff will complete a review of the future activities to determine the adequacy of the rates. After which a recommendation on the 2015 through 2019 Stormwater Rates will be brought forward.

**Funds:**

The majority of the units making up Resource Stewardship operate as fee-based enterprise funds. Revenues are generated by service fees, including building and land use permits, and special revenue assessments. The WSU Extension and Recreation programs receive General Fund support. Recreation also is supported by other county funds.

**WSU Extension Fund 0010.** This fund engages people, organizations and communities to advance knowledge, economic well-being and quality of life by fostering inquiry, learning, and the application of research.

**Thurston County Fair Fund 1030.** This is a special revenue fund which supports a five-day county fair and off-season events, facility rentals and an RV storage operation.

**Thurston County Recreation Fund 1320.** This is a special revenue fund which provides adult, children and special needs recreational opportunities within the county and is supported by program fees, General Fund and grants.

**Noxious Weed Control Fund 1350.** This is a special revenue assessment fund established to educate, consult and help landowners to protect lands from the impact of invasive noxious weeds.

**Long Lake LMD Fund 1720.** This is a special revenue fund established to provide a long-term vegetation management program and employ best management practices based on environmental safety and efficacy that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Long Lake.

**Lake Lawrence LMD Fund 1740.** This is a special revenue fund established to provide a long-term vegetation management program and educate the LMD on water quality and lake management issues that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Lake Lawrence.

**Basin Planning and Enhancement Projects Fund 1780.** This is a special revenue fund established to account for grant activity related to water quality.

**Storm and Surface Water Utility Fund 4060.** This enterprise fund is supported by dedicated revenue assessment that enables storm water management and water quality improvements through programs such as the administration of the Drainage Design and Erosion Control Manual, education and outreach, water quality and quantity monitoring, facility inspection and maintenance, drainage infrastructure mapping and illicit discharge detection elimination and planning and coordinating compliance with the county's National Pollution Discharge Elimination System permit.

**Storm and Surface Water Capital Fund 4070.** This enterprise fund was established to support storm water capital facilities projects that provide local flood reduction, habitat and water quality improvement. Revenue is provided through operating transfers from the Storm and Surface Water Utility Fund.

**Land Use and Permitting Fund 4124.** This fund supports the review of land use proposals and building permit applications to ensure compliance with Thurston County Codes and operates as a fee-based enterprise fund with General Fund support for non-permit related technical assistance, Code Compliance, and administrative support for the Boundary Review Board and the Historic Commission.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	57.00	55.25	55.25	52.25
<b>Expenditures</b>				
Personnel	5,189,555	5,407,564	3,255,765	5,233,199
Internal Services	2,855,915	3,410,068	1,642,772	3,406,708
Professional Services	955,441	1,784,648	515,504	1,520,813
Operating Costs	521,594	750,317	438,774	832,600
Debt Services	20,222	12,609	7,331	8,156
Capital Expenses	319,297	1,086,000	105,215	957,500
Transfers to Other County Funds	946,301	920,000	460,000	970,000
<b>Department Total</b>	10,808,325	13,371,206	6,425,360	12,928,976

**EXPENDITURES BY FUND**

<b>General Fund – WSU Extension</b>	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	125,495	107,704	69,199	106,112
Internal Services	113,290	140,924	93,398	125,505
Professional Services	97,363	104,590	45,861	104,590
Operating Costs	29,088	28,360	13,048	25,360
Debt Services	3,574	3,032	2,224	3,032
<b>Fund Total</b>	368,811	384,610	223,729	364,599

<b>Fair</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	254,292	220,923	115,625	102,296
Internal Services	123,624	131,447	124,332	132,809
Professional Services	53,868	63,500	51,030	63,500
Operating Costs	91,014	92,930	65,885	92,930
<b><i>Fund Total</i></b>	<b>522,798</b>	<b>508,800</b>	<b>356,872</b>	<b>391,535</b>

<b>Recreation Services</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	198,239	234,354	136,190	147,239
Internal Services	82,181	80,449	53,585	78,919
Professional Services	8,514	9,900	2,160	8,600
Operating Costs	49,773	47,610	23,999	35,400
<b><i>Fund Total</i></b>	<b>338,707</b>	<b>372,313</b>	<b>215,934</b>	<b>270,158</b>

<b>Noxious Weed</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	355,222	380,529	245,139	396,590
Internal Services	110,240	137,078	59,737	119,772
Professional Services	14,523	11,898	13,933	11,898
Operating Costs	32,750	42,119	23,274	42,119
Capital Expenses	0	6,000	0	6,000
<b><i>Fund Total</i></b>	<b>512,735</b>	<b>577,624</b>	<b>342,083</b>	<b>576,379</b>

Long Lake LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	40,109	37,588	28,574	50,429
Internal Services	34,747	19,462	7,840	29,087
Professional Services	59,749	221,950	97,697	209,150
Operating Costs	2,818	10,275	2,074	14,500
<b>Fund Total</b>	137,423	289,275	136,185	303,166

Lake Lawrence LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	22,818	30,593	12,294	23,895
Internal Services	7,376	10,151	6,204	4,854
Professional Services	65,599	51,150	45,183	55,150
Operating Costs	904	2,600	941	2,922
<b>Fund Total</b>	96,697	94,494	64,622	86,821

Basin Planning & Enhancement Projects	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	84,984	33,944	8,941	24,779
Internal Services	4,612	25,000	8,661	25,000
Professional Services	11,299	158,950	18,845	240,200
Operating Costs	200	32,097	22	5,200
Capital Expenses	0	800,000	0	400,000
<b>Fund Total</b>	101,094	1,049,991	36,468	695,179

<b>Storm &amp; Surface Water Utility</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	1,747,537	1,908,997	1,156,434	1,977,705
Internal Services	1,233,327	1,816,327	602,802	1,811,167
Professional Services	189,478	428,550	85,514	499,850
Operating Costs	249,801	342,900	255,801	495,243
Debt Services	22	15	17	15
Capital Expenses	0	117,000	93,852	55,000
Transfers to Other County Funds	946,301	920,000	460,000	970,000
<b><i>Fund Total</i></b>	<b>4,366,466</b>	<b>5,533,789</b>	<b>2,654,420</b>	<b>5,808,980</b>

<b>Storm &amp; Surface Water Capital</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	82,784	70,700	60,719	45,262
Internal Services	145,033	69,982	37,725	79,223
Professional Services	348,005	592,000	110,880	234,500
Operating Costs	4,199	3,950	0	450
Capital Expenses	319,297	158,000	11,363	491,500
<b><i>Fund Total</i></b>	<b>899,318</b>	<b>894,632</b>	<b>220,687</b>	<b>850,935</b>

<b>Land Use &amp; Permitting</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	2,278,074	2,382,232	1,422,650	2,358,892
Internal Services	1,001,486	979,248	648,489	1,000,372
Professional Services	107,043	142,160	44,400	93,375
Operating Costs	61,048	147,476	53,731	118,476
Debt Services	16,626	9,562	5,090	5,109
Capital Expenses	0	5,000	0	5,000
<b><i>Fund Total</i></b>	<b>3,464,276</b>	<b>3,665,678</b>	<b>2,174,360</b>	<b>3,581,224</b>

**TOTAL REVENUE**

	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
General Fund – WSU Extension	184,605	158,215	76,868	155,008
Fair	465,901	506,800	405,921	441,800
Recreation Services	318,272	344,877	270,155	304,097
Noxious Weed	532,578	506,330	249,493	521,367
Long Lake LMD	184,417	165,350	102,116	165,350
Lake Lawrence LMD	90,915	92,100	61,074	91,950
Basin Planning & Enhancement Projects	99,221	1,050,041	36,092	695,179
Storm & Surface Water Utility	4,958,806	5,213,912	4,781,049	5,389,910
Storm & Surface Water Capital	1,123,469	925,000	464,276	977,500
Land Use & Permitting	3,782,949	3,792,181	2,555,180	3,688,381
<b><i>Department Total</i></b>	<b>11,741,133</b>	<b>12,754,806</b>	<b>9,002,225</b>	<b>12,430,542</b>

## REVENUE BY FUND

<b>General Fund – WSU Extension</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	142,911	150,215	73,692	147,008
Misc Revenue	8,383	8,000	3,176	8,000
Grants	33,310	0	0	0
<b>Fund Total</b>	<b>184,605</b>	<b>158,215</b>	<b>76,868</b>	<b>155,008</b>

<b>Fair</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	15,000	50,000	50,000	0
Fees and Licenses	113,319	124,000	108,751	113,000
From Other Funds	35,298	25,000	18,100	20,000
Intergovernmental Revenue	36,815	35,000	38,577	35,000
Misc Revenue	265,469	272,800	190,493	273,800
<b>Fund Total</b>	<b>465,901</b>	<b>506,800</b>	<b>405,921</b>	<b>441,800</b>

<b>Recreation Services</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	30,000	30,000	0	30,000
Fees and Licenses	280,210	291,077	250,912	264,097
Misc Revenue	8,062	23,800	19,242	10,000
<b>Fund Total</b>	<b>318,272</b>	<b>344,877</b>	<b>270,155</b>	<b>304,097</b>

Noxious Weed	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	96,959	65,228	13,488	75,265
Intergovernmental Revenue	568	370	0	370
Misc Revenue	412,466	414,803	235,260	414,803
Grants	22,585	25,929	744	30,929
<b>Fund Total</b>	<b>532,578</b>	<b>506,330</b>	<b>249,493</b>	<b>521,367</b>

Long Lake LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	184,417	165,350	102,116	165,350
<b>Fund Total</b>	<b>184,417</b>	<b>165,350</b>	<b>102,116</b>	<b>165,350</b>

Lake Lawrence LMD	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	90,915	92,100	61,074	91,950
<b>Fund Total</b>	<b>90,915</b>	<b>92,100</b>	<b>61,074</b>	<b>91,950</b>

Basin Planning & Enhancement Projects	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	101	50	5,090	0
Grants	99,120	1,049,991	31,002	695,179
<b>Fund Total</b>	<b>99,221</b>	<b>1,050,041</b>	<b>36,092</b>	<b>695,179</b>

<b>Storm &amp; Surface Water Utility</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	91,040	131,188	23,741	61,000
Misc Revenue	4,839,478	5,068,924	4,749,260	5,328,910
Grants	28,288	13,800	8,048	0
<b>Fund Total</b>	<b>4,958,806</b>	<b>5,213,912</b>	<b>4,781,049</b>	<b>5,389,910</b>

<b>Storm &amp; Surface Water Capital</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	920,000	920,000	460,000	970,000
Misc Revenue	7,653	5,000	4,276	7,500
Grants	195,816	0	0	0
<b>Fund Total</b>	<b>1,123,469</b>	<b>925,000</b>	<b>464,276</b>	<b>977,500</b>

<b>Land Use &amp; Permitting</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	906,135	986,681	493,342	986,681
Fees and Licenses	2,872,251	2,802,000	2,058,773	2,698,200
Misc Revenue	4,562	3,500	3,065	3,500
<b>Fund Total</b>	<b>3,782,949</b>	<b>3,792,181</b>	<b>2,555,180</b>	<b>3,688,381</b>

**Washington State University (WSU) Extension****Programs:****Program: B500 WSU Extension - Administration**

**Description:** Administrative operating expenses include: county-owned facility rent, utilities, internal service costs, county vehicle, insurance, supplies, leased copy equipment, administrative supervisor position (0.50 FTE) and a portion of the director's salary (0.50 FTE), which provides administrative support and oversight to all programs and services.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	183,205	167,929

**Program: B520 4-H**

**Description:** 4-H Youth Development provides hands-on teaching, leadership development and outreach to youth, grades K-12 in many subject areas. The 4-H Adventure Program creates problem-solving activities that build cohesive, effective teams and assists in improving skills such as communication, critical thinking, and trust building within those teams.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	47,190	47,190

**Program: B540 Master Gardener**

**Description:** The Master Gardener and Master Composter Programs provide a wide array of formal and informal education opportunities for the public. Full training courses in gardening and composting are offered annually. After intensive training, gardening and composting volunteers fulfill sixty and forty hours of volunteer work, respectively, at the Master Gardener demonstration gardens, diagnostic clinics and workshops. These are regularly staffed with volunteers who answer questions on soils, plants, insects, composting and gardening techniques. Clinics are located at Olympia Farmers Market and the WSU Extension office.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	88,215	88,685

**Program: B542 Master Gardener - Annual Training Program**

**Description:** The Master Gardener/Master Composter training courses are provided annually. Revenue covers expenses for training local community members to become official Master Gardeners or Master Composters by WSU standard practices. Any revenue collected beyond training expenses is returned to support the program, demonstration gardens and clinics.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	12,000	11,795

**Programs:****Program: B565 Native Plant Salvage**

**Description:** The Native Plant Salvage Project helps protect water quality and wildlife habitat through action-based educational activities. Volunteer opportunities include rescuing plants from areas slated for new development, streamside vegetation projects, installing and maintaining learning landscapes at area schools, fundraising and assisting with public workshops on plant identification, naturescaping and propagation. WSU Extension's Native Plant Salvage and Water Resources/Environmental Education program is fully funded by fees, grants or WSU sources in order to provide programs and services to county residents.

Budget:	2013 Budget	2014 Preliminary
Expenditures	30,000	30,000

**Program: B580 Food Safety**

**Description:** The WSU Extension Food Safety and Nutrition Program provides information on nutrition, healthy food choices, safe food handling and storage, preventing food borne illnesses, hand washing and assisting low-income residents with food budget-stretching ideas. Training for Public Health's Food and Beverage Worker permits is overseen by the WSU Thurston County faculty. Additional funds are provided as a small contribution in support of the WSU Food Safety faculty member's salary.

Budget:	2013 Budget	2014 Preliminary
Expenditures	24,000	19,000

**Thurston County Fair****Programs:****Program: Annual Fair**

**Description:** Annual agricultural county fair as per RCW 36.37.010.

Budget:	2013 Budget	2014 Preliminary
Expenditures	279,840	215,344

**Program: Non-fair Activities**

**Description:** Off-season activities including facility rentals, storage, camping, and off-season events.

Budget:	2013 Budget	2014 Preliminary
Expenditures	228,960	176,191

## Recreation Services

<b>Programs:</b>		
<b>Program: C808 Other Day Camps</b>		
<b>Description:</b> Operation of recreational-based day camp services held during the summer months. Target population 6-12 years of age.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	92,799	42,000
<b>Program: C946 Disabled Recreation Activities</b>		
<b>Description:</b> Recreation activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. A grant along with program fees supports this program.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	170,041	192,226
<b>Program: C948 &amp; C945 Summer Weekday Program &amp; Summer Camp</b>		
<b>Description:</b> Recreation programs serving persons with physical and developmental disabilities conducted during the summer.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	92,579	22,500
<b>Program: C800 – C801 &amp; C858 Recreation Administration – Shelter/Lodge Rentals</b>		
<b>Description:</b> General administration related to recreation programs and shelter/lodge rentals.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	16,894	13,432

## Noxious Weed Control

<b>Programs:</b>		
<b>Program: C500 - C599 Noxious Weed Control</b>		
<b>Description:</b> The Thurston County Noxious Weed Control Board carries out the mandates of the Washington State Noxious Weed Control Law, RCW 17.10. The Noxious Weed Control Program educates, consults with, and provides services to landowners to protect and preserve lands from the degrading impact of exotic, invasive noxious weeds. It is funded primarily by an annual assessment on properties.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	577,624	576,379

## Lake Management Districts

<b>Programs:</b>		
<b>Program: Long Lake Management District (Fund 1720)</b>		
<b>Description:</b> The Long Lake Management District provides long-term vegetation management according to an integrated aquatic vegetation management plan to eradicate non-native invasive plants such as Eurasian Water milfoil, Yellow Flag Iris and White Water Lily, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Long Lake property owners.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	289,275	303,166
<b>Program: Lake Lawrence Management District (Fund 1740)</b>		
<b>Description:</b> The Lake Lawrence Management District provides long-term vegetation management according to an integrated aquatic vegetation management plan to eradicate non-native invasive plants such as the White Water Lily and Yellow Flag Iris, and also manages native aquatic plants that reach a nuisance level in accordance with the approved Integrated Pest Management Plan and a contract with the Lake Lawrence property owners.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	94,494	86,821
<b>Program: W435 &amp; W439 Basin Planning and Enhancement (Fund 1780)</b>		
<b>Description:</b> Water Resources staff will use a \$1.8 million Department of Ecology grant to develop an in lieu fee program and purchase and permanently protect land containing wetland habitat in the Deschutes River watershed. Other grants will help fund efforts to implement the Black Lake Integrated Aquatic Vegetation Management Plan.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,049,991	695,179

## Stormwater & Surface Water Utilities

<b>Programs:</b>		
<b>Program: W600 Stormwater Public Information &amp; Education (Fund 4060)</b>		
<b>Description:</b> Education and outreach services include focused programs for youth and adults. Youth programs include school programs and field activities to restore sites and monitor for macro invertebrates (Stream Team). Adult outreach programs include partnerships with WSU Extension, Chehalis River Partnership, and the Nisqually River Council and other county departments such as Public Health - Environmental Health division.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	306,173	325,558

**Programs:****Program: W601 & W607 Stormwater Planning, Policy & Compliance**

**Description:** This program coordinates all county actions toward compliance with the National Pollution Discharge Elimination System (NPDES) Phase II Stormwater Permit and the planning activities for resource preservation and protection. The Thurston County Drainage Design and Erosion Control Manual is administered under these activities.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	449,269	597,343

**Program: W602 & W604 Stormwater Monitoring**

**Description:** This program includes monitoring ground water elevations in flood-prone areas, stream flow stations for flood-prone streams, and precipitation gages throughout the county. Additionally, the program provides contracted services to the cities of Olympia, Lacey and Tumwater. The program also provides ambient water quality data.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	696,148	682,708

**Program: W603 & W608 Stormwater Infrastructure Management**

**Description:** This program involves inspecting and maintaining public facilities, ensuring that private facilities are inspected and maintained, collecting data to manage county-owned assets, and developing a map of the county's storm water infrastructure. The program also provides technical assistance for ratepayers.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,626,308	1,620,373

**Program: W605-W606, W634 Stormwater Utility Administration**

**Description:** Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,379,103	2,507,018

**Program: W609 Illicit Discharge Detection Elimination**

**Description:** The illicit discharge detection elimination program involves inspecting and investigating any unauthorized discharges or connections to the storm water systems, and taking appropriate corrective action which may range from awareness education to enforcement.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	76,788	75,980

## Stormwater Capital Facilities

<b>Programs:</b>		
<b>Program: Stormwater Capital Facilities Program (Fund 4070)</b>		
<b>Description:</b> This program focuses on retrofitting, replacing, or installing new infrastructure. In many cases, the program installs new or additional drainage infrastructure in subdivisions that were built before storm water standards were adopted.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	894,632	850,935

## Land Use & Permitting

<b>Programs:</b>		
<b>Program: C230 Administrative Services</b>		
<b>Description:</b> The Administrative Services division provides support to all divisions of Resource Stewardship. Within this section, accounting support (daily cash deposits and accounts receivable and payable, payroll, and budget) and IT support is provided to all Amanda users.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	714,357	581,442
<b>Program: C235 Permit Assistance Center</b>		
<b>Description:</b> The Permit Assistance Center provides one-stop assistance to citizens, contractors, and property owners seeking property information, permits and authorizations to develop land and coordinate projects that require intradepartmental review.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	431,527	492,268
<b>Program: C245 Planning &amp; Environmental Services</b>		
<b>Description:</b> The Planning and Environmental Review division reviews proposed land-use actions for their consistency with the Thurston County Comprehensive Plan and related zoning and development standards.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,150,452	1,152,493
<b>Program: C247 Hearings Examiner</b>		
<b>Description:</b> This program is contracted out and issues decisions on land use proposals, oversees the public hearing process and hears appeals of administrative decisions.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	95,000	50,000

**Programs:****Program: C250 Solid Waste Compliance**

**Description:** The Compliance Unit investigates complaints related to building without permits, critical areas and zoning violations, grading violations, and junk vehicle complaints.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	228,990	262,518

**Program: C255 Building Inspections**

**Description:** The Building and Fire Safety Division inspects all new construction within unincorporated Thurston County for compliance with building and fire codes.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	434,101	434,441

**Program: C260 & C233 Building Plan Review**

**Description:** The Building and Fire Safety division reviews building plans for all new construction within unincorporated Thurston County for compliance with building, flood and fire codes.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	398,682	396,698

**Program: C270 Fire Code Inspections**

**Description:** The Fire Code Inspection division reviews building plans and inspects all non-residential new construction within unincorporated Thurston County for compliance with state and local fire codes. This division conducts regular inspections on all non-residential structures for compliance with state and local fire codes.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	168,329	167,243

**Program: C282 Boundary Review Board**

**Description:** Land Use and Permitting provides staff support for this voluntary board, which reviews annexation proposals and issues recommendations on these proposals.

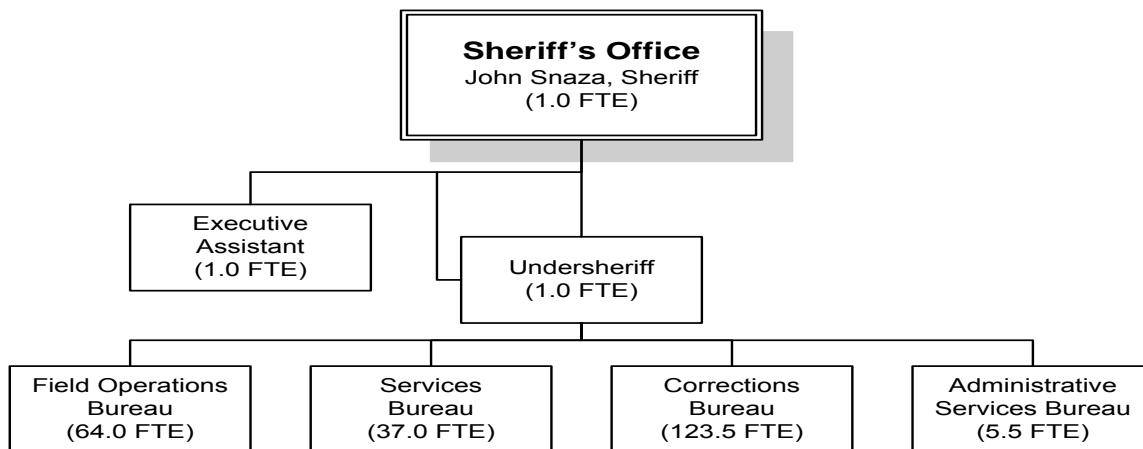
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	12,664	12,621

**Program: C283 Historic Commission**

**Description:** Administrative staff provides support for activities related to the conservation, preservation and support of historical locations within Thurston County and assists the citizen commission with projects related to conservation and preservation of historic sites within rural Thurston County.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	31,576	31,500

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**Organization:****Mission:**

In partnership with our citizens, we are committed to protecting life, property and individual rights while providing professional and ethical service to our community.

**Purpose:**

The Sheriff's Office provides Emergency Response and law enforcement in unincorporated Thurston County and operates the Adult Corrections Facility, providing detention for pre-trial and convicted individuals and offers alternative programs that afford offenders opportunities for successful reintegration into the community.

**2014 Goals:**

- Work to improve/increase statewide standards for the Field of Corrections
- Successful occupation of the Accountability and Restitution Center (ARC)
- Reduction in response time for priority 1 and 2 calls for service
- Continue to work with other agencies to combine resources to investigate local crime with cities and unincorporated Thurston County
- Continue to work with schools to provide safety for youth

**2014 Challenges:**

- Find new ways to enhance technology within the Sheriff's Office
- Stabilize the inmate population within the Correction Facility

**Funds:**

The Sheriff's Office operates primarily from the General Fund. It also uses the following special revenue funds for specific purposes.

**LEOFF I Long Term Care Fund 1420.** This fund was established to pay premiums for long-term care insurance for LEOFF I law enforcement employees and retirees. **Note:** This fund was abolished and rolled into General Fund, Non-Departmental in 2013.

**Special Programs Fund 1440.** This fund was established to record vessel registration fees received from the state to support the boating enforcement program and any grants received for boating safety.

**Prisoners Concession Fund 1450.** This fund was established to contribute to the projects, activities and well-being of inmates and their environment by using the revenue from the sale of inmate commissary and telephone commissions.

## TOTAL EXPENDITURES &amp; FTEs BY DEPARTMENT

<b>Sheriff</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>FTEs</b>	104.00	105.00	107.50	107.50
<b>Expenditures</b>				
Personnel	11,984,253	12,544,254	7,611,553	12,545,636
Internal Services	2,810,868	3,264,220	2,167,083	3,542,029
Professional Services	211,648	85,185	51,058	87,776
Operating Costs	518,873	616,339	359,785	416,066
Debt Services	9,653	11,955	7,630	11,584
Capital Expenses	98,489	5,000	14,309	5,000
Transfers to Other County Funds	41,444	0	0	0
<b>Department Total</b>	15,675,229	16,526,953	10,211,419	16,608,091

<b>Corrections</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>FTEs</b>	120.80	125.00	125.50	125.50
<b>Expenditures</b>				
Personnel	10,773,528	12,267,682	7,069,315	12,905,976
Internal Services	1,611,434	2,337,372	1,556,783	2,612,451
Professional Services	1,764,989	2,323,955	1,465,238	2,313,967
Operating Costs	1,192,319	608,612	548,432	625,252
Debt Services	12,729	9,720	9,965	11,380
Capital Expenses	0	14,000	0	0
<b>Department Total</b>	15,354,999	17,561,341	10,649,732	18,469,026

**EXPENDITURES BY FUND**

<b>Sheriff – General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	11,841,433	12,504,767	7,587,764	12,522,636
Internal Services	2,808,838	3,262,465	2,165,913	3,540,198
Professional Services	125,410	85,185	51,058	87,776
Operating Costs	516,167	616,339	359,785	416,066
Debt Services	9,653	11,955	7,630	11,584
Capital Expenses	98,489	5,000	14,309	5,000
Transfers to Other County Funds	41,444	0	0	0
<b><i>Fund Total</i></b>	<b>15,441,435</b>	<b>16,485,711</b>	<b>10,186,459</b>	<b>16,583,260</b>

<b>Sheriff – LEOFF I</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	120,227	0	0	0
Professional Services	86,238	0	0	0
<b><i>Fund Total</i></b>	<b>206,465</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Sheriff – Special Programs</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	22,593	39,487	23,789	23,000
Internal Services	2,030	1,755	1,170	1,831
Operating Costs	2,706	0	0	0
<b><i>Fund Total</i></b>	<b>27,329</b>	<b>41,242</b>	<b>24,959</b>	<b>24,831</b>

<b>Corrections – General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	10,622,346	12,102,798	6,970,275	12,733,168
Internal Services	1,600,295	2,325,509	1,548,874	2,601,102
Professional Services	1,599,028	2,161,213	1,361,822	2,145,313
Operating Costs	1,172,542	587,517	533,293	603,017
Debt Services	12,729	9,720	9,965	11,380
Capital Expenses	0	14,000	0	0
<b><i>Fund Total</i></b>	<b>15,006,941</b>	<b>17,200,757</b>	<b>10,424,229</b>	<b>18,093,980</b>

<b>Corrections – Prisoners’ Concessions</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	151,182	164,884	99,041	172,808
Internal Services	11,139	11,863	7,909	11,349
Professional Services	165,961	162,742	103,416	168,654
Operating Costs	19,776	21,095	15,138	22,235
<b><i>Fund Total</i></b>	<b>348,058</b>	<b>360,584</b>	<b>225,503</b>	<b>375,046</b>

**TOTAL REVENUE**

<b>Sheriff</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund	1,077,251	710,320	539,886	556,223
LEOFF I	196,957	0	0	0
Special Programs	62,162	82,067	81,220	66,600
<b>Department Total</b>	<b>1,336,369</b>	<b>792,387</b>	<b>621,106</b>	<b>622,823</b>

<b>Corrections</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund	2,012,809	2,015,459	1,046,723	2,090,833
Prisoner's Concessions	333,956	332,500	200,172	359,400
<b>Department Total</b>	<b>2,346,766</b>	<b>2,347,959</b>	<b>1,246,895</b>	<b>2,450,233</b>

**REVENUE BY FUND**

<b>Sheriff – General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	522,147	400,017	318,838	429,928
Intergovernmental Revenue	5,660	0	0	0
Misc Revenue	84,905	10,900	10,397	8,400
Grants	464,539	299,403	210,652	117,895
<b>Fund Total</b>	<b>1,077,251</b>	<b>710,320</b>	<b>539,886</b>	<b>556,223</b>

<b>Sheriff – LEOFF I</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
General Fund Contribution	196,591	0	0	0
Misc Revenue	366	0	0	0
<b>Fund Total</b>	<b>196,957</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Sheriff – Special Programs</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Intergovernmental Revenue	60,742	80,467	80,468	65,000
Misc Revenue	1,419	1,600	752	1,600
<b>Fund Total</b>	<b>62,162</b>	<b>82,067</b>	<b>81,220</b>	<b>66,600</b>

<b>Corrections – General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	342,944	348,000	249,439	410,400
From Other Funds	1,542,290	1,666,809	794,153	1,679,733
Misc Revenue	636	650	3,131	700
Grants	126,941	0	0	0
<b>Fund Total</b>	<b>2,012,809</b>	<b>2,015,459</b>	<b>1,046,723</b>	<b>2,090,833</b>

<b>Corrections – Prisoners' Concessions</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Fees and Licenses	196,985	187,000	127,663	204,900
Misc Revenue	136,971	145,500	72,509	154,500
<b>Fund Total</b>	<b>333,956</b>	<b>332,500</b>	<b>200,172</b>	<b>359,400</b>

**Sheriff**

<b>Programs:</b>		
<b>Program: B100 Operations – Administration</b>		
<b>Description:</b> Provides overall administrative support for the Sheriff's Office, including the budget, labor relations and policy development.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	653,952	801,848
<b>Program: B101-B102 Operations – Accounting Services</b>		
<b>Description:</b> Provides accounting services for all fiscal aspects of the office. Responsible for budget development, all office revenue and expenditure tracking, the Telestaff scheduling program, inmate medical and all other duties associated with accounting within the office.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	380,188	384,901
<b>Program: B104 Operations – Volunteers</b>		
<b>Description:</b> Our agency has numerous volunteer groups: Reserve Deputies, Explorers, Search & Rescue, Mounted Patrol, Disabled Parking Enforcement and citizen volunteers within the office.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	43,741	43,464
<b>Program: B105 Operations – Investigation</b>		
<b>Description:</b> The Investigation Unit conducts follow-up investigations on felony crimes that require additional time and/or expertise above what can be offered by a first responding Patrol Deputy. Crimes include, but are not limited to: homicide, assault, sex offenses, arson, kidnapping, fraud/forgery, computer crimes, burglary and auto theft.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,729,080	1,508,094
<b>Program: B106 Operations – Sex Offender Registration</b>		
<b>Description:</b> Monitors all registered sex offenders within Thurston County. Investigates sex offenders that fail to register, verifies residency of sex offenders and performs several other tasks associated with sex offender registration.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	227,322	216,993
<b>Program: B109 Operations – Evidence</b>		
<b>Description:</b> Collects, processes and preserves evidence associated with criminal activity. This includes processing crime scene evidence and working with the Washington State Crime Lab.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	453,062	427,414

<b>Programs:</b>		
<b>Program: B110 Operations – Patrol</b>		
<b>Description:</b> Uniformed personnel provide 24 hour a day 7 days a week response to emergency and non-emergency calls for service, conducts initial crime scene investigations, investigates traffic collisions, provides traffic enforcement, and responds to and resolves civil complaints.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	9,095,699	9,286,995
<b>Program: B111 Operations – Boat Patrol</b>		
<b>Description:</b> Patrols Thurston County waterways, educates the public on safe boating and enforces boating laws.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	30,249	7,761
<b>Program: B112 Operations – Substations</b>		
<b>Description:</b> The Sheriff's Office currently maintains four substations within Thurston County, one each in the Rochester, Yelm, Amtrak and Martin Way areas.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	16,356	15,528
<b>Program: B113 Traffic Unit - Grants</b>		
<b>Description:</b> Thurston County Sheriff's Office receives many grants from the Washington Traffic Safety Commission which help maintain public safety. <b>Note: There were no grant awards identified for 2014 when this document was published.</b>		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	53,397	0
<b>Program: B114 Operations – Drug Unit</b>		
<b>Description:</b> Works with the Thurston County Narcotics Task Force to interdict narcotic dealers and supplies at the mid and upper level.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	353,264	412,163
<b>Program: B116-B119 Operations – Special Services (SWAT, Riot &amp; Dive Teams)</b>		
<b>Description:</b> Specialty teams are necessary to respond efficiently and effectively to special situations that may arise. Without these teams, needed responses would be greatly delayed and could cause needless injury or loss of life to a member of the agency and/or to county citizens.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	85,600	85,481

<b>Programs:</b>		
<b>Program: B121 Operations – Staff Services</b>		
<b>Description:</b> Responsible for ordering supplies, all inter-fund accounts, collective bargaining unit required purchases and additional staff support for operation of the office.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,780,741	1,796,840
<b>Program: B122 Operations – Civil Services</b>		
<b>Description:</b> Receives, processes and serves all manner of civil service matters.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	514,991	445,396
<b>Program: B123 Operations – Front Desk</b>		
<b>Description:</b> Handles complaints, receives and processes applications for concealed weapon permits and gun transfers, answers phones and performs a multitude of other assigned duties.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Adopted</b>
<b>Expenditures</b>	145,481	155,865
<b>Program: B124 Operations – Warrants</b>		
<b>Description:</b> Receives, processes and enters warrants into state and national databases and arranges all warrant extraditions.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	90,814	157,021
<b>Program: B125 Operations – Records</b>		
<b>Description:</b> Receives, reviews, processes and stores all records associated with the Sheriff's Office.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	232,612	236,098
<b>Program: B126 Operations – Community Outreach</b>		
<b>Description:</b> Provides crime prevention training, disseminates electronic crime information, conducts the citizens' academy and performs community outreach.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	3,060	2,160
<b>Program: B127 Operations – Training</b>		
<b>Description:</b> Schedules in-service training, firearms training and Emergency Vehicle Operations Course training, and processes requests for outside training opportunities.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	33,732	33,437

**Programs:****Program: B128 Operations – Information Technology****Description:** Manages multiple computer systems and software applications within the Sheriff's Office.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	132,007	134,375

**Program: B131 Operations – Canine Unit****Description:** Responds to incidents where a K-9 application is necessary to apprehend wanted subjects, locate missing people or articles of evidence, provides public demonstration on the unit's capabilities, and provides care and custody of K-9's.

<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	430,363	431,426

**Program: B100 & B111 Special Programs – Boat Patrol (Fund 1440)****Description:** This fund is used to record vessel registration fees received from the state and supports the boating enforcement program.

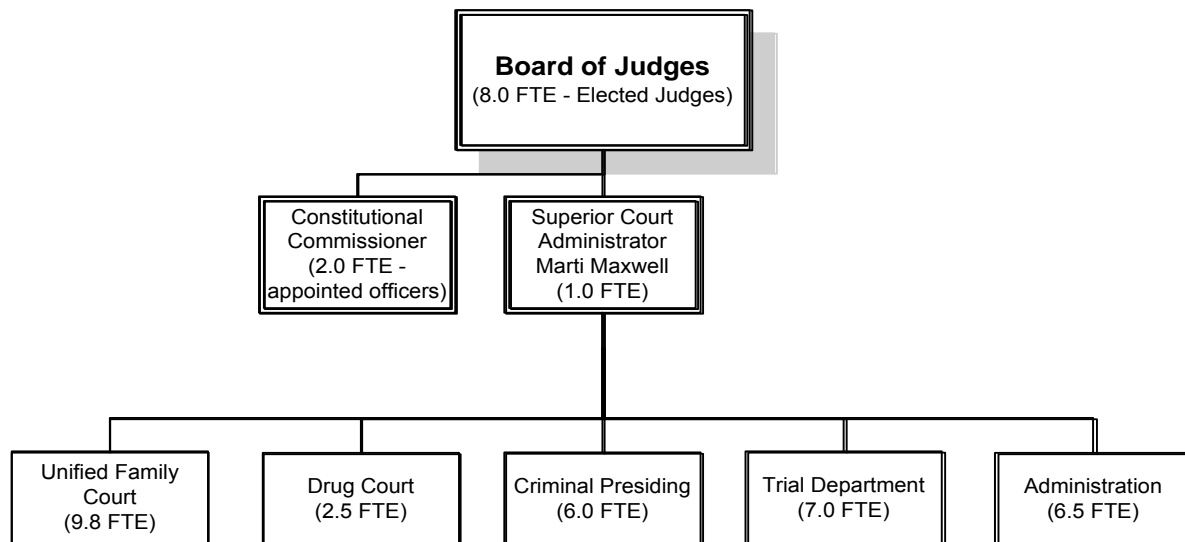
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	41,242	24,831

## Corrections

<b>Programs:</b>		
<b>Program: B200 Corrections – Administration</b>		
<b>Description:</b> Develops policies and procedures for the Corrections Bureau, oversees the Accountability and Restitution Center (ARC) planning process; recruits, hires and trains new staff; and provides budget oversight and overall administration of the Corrections Bureau.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	987,931	797,351
<b>Program: B201 Corrections – Inmate Medical Services</b>		
<b>Description:</b> Provides medical and dental health services within the facility and transports inmates to outside medical appointments when necessary.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,285,157	1,280,747
<b>Program: B202 Corrections – Inmate Services</b>		
<b>Description:</b> Provides a variety of inmate services and programs, such as the Chemical Dependency Program, Get Employed Today, Domestic Violence Offender Program and others. <b>Note: This program is now budgeted in B203.</b>		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	440,849	0
<b>Program: B203 Corrections – Main Facility</b>		
<b>Description:</b> Provides custody and security for incarcerated adult prisoners in a humane fashion while providing a secure facility for staff, provides a variety of inmate services and programs, such as the Chemical Dependency Program, Domestic Violence Offender Program, Educational, Vocational and others.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	8,052,724	9,347,690
<b>Program: B204 Corrections – Post Six</b>		
<b>Description:</b> Houses adult incarcerated male maximum custody prisoners in a dormitory-style environment. This is similar to what we will have in the ARC. <b>Note: This program is now budgeted in B203.</b>		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	711,064	0
<b>Program: B205 Corrections – Facilities</b>		
<b>Description:</b> Funding for repairs, replacement and maintenance Corrections Bureau facilities.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,601,273	2,563,972

<b>Programs:</b>		
<b>Program: B206 Corrections – Options</b>		
<b>Description:</b> Monitors those inmates court ordered, and appropriate for, alternative jail programs such as electronic home monitoring (EHM), work release (WR), day jail (DJ) and day reporting (DR).		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,410,772	1,489,226
<b>Program: B207 Corrections – Court</b>		
<b>Description:</b> Provides safe and secure movement of prisoners from the jail to the courts, as well as security for the courts during trials.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	883,546	861,328
<b>Program: B209 Corrections – Jail Kitchen</b>		
<b>Description:</b> Provides all meals for jail inmates and the juvenile detention facility.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	820,934	754,100
<b>Program: B101, B200, B211 – B212 Prisoners' Concession, Inmate Medical, Administration &amp; DUI Programs (Funds 0010 &amp; 1450)</b>		
<b>Description:</b> This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	360,584	375,046
<b>Program: B215 Treatment Sales Tax</b>		
<b>Description:</b> Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,006,507	990,566

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**Organization:**

Note: ½ of judicial salaries and all benefits are paid by the State of Washington

**Mission and Purpose:**

To serve the public through the prompt resolution of civil and criminal cases in a manner that ensures access and fair treatment.

Thurston County Superior Court is a court where all can safely and easily access the court, its programs and services, and have an opportunity to be heard. Through well-trained judicial officers and court staff, the court uses innovative techniques and manages public resources responsibly. The court seeks community input to ensure public confidence in the judiciary and to reflect the diverse community needs.

**2014 Goals:**

- Secure alternative funding sources for programs not statutorily mandated.
- Complete business process mapping to improve service delivery; maximize allocation of diminishing resources and; identify process improvements throughout the criminal justice system in Thurston County.

**2014 Challenges:**

- Continuing to provide mandated services in an environment of ever diminishing resources.

**Funds:**

The Superior Court operates primarily within the General Fund. However, it also uses two additional funds.

**Family Court Fund 1080.** Revenue for this fund comes from the \$15 marriage license surcharge and is split with the Clerk's Office. Per statute, these funds pay for professional services for children and families.

**Law Library Fund 1040.** Funded by a portion of the civil case filing fees, this fund pays for library subscriptions for the county law library. This is a statutory requirement; however, we are exploring moving to electronic library resources as current space for the books is not sufficient.

**TOTAL EXPENDITURES & FTEs BY DEPARTMENT**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b><i>FTEs</i></b>	41.80	42.80	42.80	42.80
<b><i>Expenditures</i></b>				
Personnel	3,553,117	3,778,880	2,225,816	3,760,259
Internal Services	877,906	919,801	610,123	1,033,444
Professional Services	773,458	965,754	535,473	634,362
Operating Costs	337,744	430,057	231,956	359,962
Debt Services	12,387	13,823	7,147	13,823
<b><i>Department Total</i></b>	5,554,612	6,108,315	3,610,515	5,801,850

**EXPENDITURES BY FUND**

<b>General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	3,544,142	3,763,776	2,225,164	3,746,855
Internal Services	864,853	906,548	601,288	1,020,630
Professional Services	762,347	925,754	535,473	594,362
Operating Costs	254,800	340,057	179,123	269,962
Debt Services	12,387	13,823	7,147	13,823
<b><i>Fund Total</i></b>	<b>5,438,528</b>	<b>5,949,958</b>	<b>3,548,195</b>	<b>5,645,632</b>

<b>Law Library</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	354	1,125	643	1,125
Internal Services	12,304	12,649	8,433	12,498
Operating Costs	82,945	90,000	52,833	90,000
<b><i>Fund Total</i></b>	<b>95,603</b>	<b>103,774</b>	<b>61,909</b>	<b>103,623</b>

<b>Family Court Services</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Expenditures</i></b>				
Personnel	8,621	13,979	8	12,279
Internal Services	749	604	403	316
Professional Services	11,110	40,000	0	40,000
<b><i>Fund Total</i></b>	<b>20,480</b>	<b>54,583</b>	<b>411</b>	<b>52,595</b>

**TOTAL REVENUE**

	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
General Fund	1,685,397	1,626,912	501,414	1,303,151
Law Library	99,418	107,000	58,622	107,000
Family Court Services	32,120	27,000	21,719	27,000
<b><i>Department Total</i></b>	<b>1,816,935</b>	<b>1,760,912</b>	<b>581,755</b>	<b>1,437,151</b>

**REVENUE BY FUND**

<b>General Fund</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Fees and Licenses	170,976	78,500	69,385	110,000
From Other Funds	453,564	686,802	208,509	699,928
Grants	1,060,858	861,610	223,520	493,223
<b><i>Fund Total</i></b>	<b>1,685,397</b>	<b>1,626,912</b>	<b>501,414</b>	<b>1,303,151</b>

<b>Law Library</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Fees and Licenses	99,418	107,000	58,622	107,000
<b><i>Fund Total</i></b>	<b>99,418</b>	<b>107,000</b>	<b>58,622</b>	<b>107,000</b>

<b>Family Court Services</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b><i>Revenue</i></b>				
Fees and Licenses	31,579	27,000	21,416	27,000
Misc Revenue	541	0	304	0
<b><i>Fund Total</i></b>	<b>32,120</b>	<b>27,000</b>	<b>21,719</b>	<b>27,000</b>

<b>Programs:</b>		
<b>Program: A600 Jury</b>		
<b>Description:</b> Summons, processes and manages jurors for trials in the superior, district and Olympia Municipal courts. Processes jury fees for superior and municipal courts.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	335,521	338,243
<b>Program: A610 Family Juvenile Court</b>		
<b>Description:</b> Provides office, courtroom, and judicial support for family related matters including adoptions, dissolutions, dependencies, guardianships, and probate matters.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,067,923	1,030,499
<b>Program: A620 Building Two</b>		
<b>Description:</b> Superior Court salaries (exclusive of security, judges, commissioners, court reporters), mental illness commissioner, supplies, leases (copiers), witness fees, postage and general office expenses.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	772,450	793,783
<b>Program: A621 Arbitration</b>		
<b>Description:</b> Mandatory arbitration for cases where the amount in controversy is under \$50,000.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	25,000	25,000
<b>Program: A622 Guardian ad Litem</b>		
<b>Description:</b> Guardian ad Litem(s) are appointed at court expense to represent the best interest of children when/where the parent(s) are involved in the dissolution of marriage or there are post-decree issues with parenting plans. The parents or a parent must be found indigent before the court makes such an appointment. (RCWs: 13.34.100, 13.32A.190, 11.88.090(10), 26.33.070)		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	20,000	20,000
<b>Program: A623 Safe 2B at Large</b>		
<b>Description:</b> Safe 2B at Large services are ordered by the court when a judge determines more information regarding a defendants' mental stability and propensity for violence is needed before setting release conditions. These types of assessments require professional credentials not held by staff in our Pre-Trial Services Unit and require significant time on the part of the defendant and evaluator.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	2,500	2,500

**Programs:****Program: A624 Interpreters**

**Description:** Mandated by Title VI of the Civil Rights Act of 1964; 45 CFR Sect. 80 and RCW 2.42 and 2.43, requiring all level of courts to make accessible proceedings to those with no or limited English proficiency. Interpreters are appointed at court expense for criminal matters and in limited civil cases, notably child dependency actions. (RCWs: 2.43.040 & 2.43.040(2))

Budget:	2013 Budget	2014 Preliminary
Expenditures	30,000	30,000

**Program: A640 Security**

**Description:** Superior Court provides security screening services for building two, building three and the Family and Juvenile Court facility. This service is mandated by RCW 36.28.010(5) which directs the county sheriff to attend each session of the court.

Budget:	2013 Budget	2014 Preliminary
Expenditures	395,289	363,690

**Program: A650 Drug Court**

**Description:** The Drug/DUI Court program is a diversion program that assists defendants with addiction problems that are either the underlying cause of criminal acts or the criminal act itself that has led to arrest. This program reduces costs in jail and court time and is effective in reducing recidivism.

Budget:	2013 Budget	2014 Preliminary
Expenditures	780,517	459,764

**Program: A660 Court Reporter**

**Description:** Court Reporters are authorized by RCW 2.32.180 and are the official reporter of the court or judicial district. Reporter transcripts are the record for appeal purposes. The statute provides that "Such reporter in each court is hereby declared to be a necessary part of the judicial system of the State of Washington." There are six reporters working with eight judges. An eighth reporter was not authorized when the eighth judicial position was funded in 2007. The seventh position was lost in the 2008 budget reductions.

Budget:	2013 Budget	2014 Preliminary
Expenditures	610,586	614,814

**Program: A680 Judges**

**Description:** Thurston County has eight elected superior court judges to whom the state pays half of the salaries and all of the benefits while the county pays half the salary of each judge.

Budget:	2013 Budget	2014 Preliminary
Expenditures	595,328	613,311

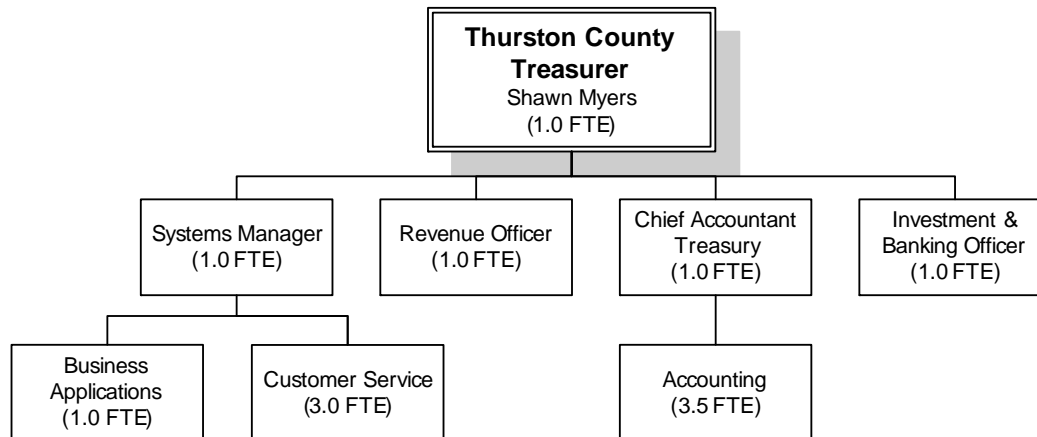
**Program: A633-A636 Juvenile Court Programs (CASA, Safe 2B at Large, etc.)**

**Description:** A633 – Juvenile Guardian ad Litem appointments; A635 - Interpreters for dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile dependency expenses; A636 – Juvenile Safe2B at Large – Contract for evaluation services to determine mental health/issues of violence for release decisions.

Budget:	2013 Budget	2014 Preliminary
Expenditures	98,500	46,500

<b>Programs:</b>		
<b>Program: A670 Interfund Transfers for Internal Service Charges</b>		
<b>Description:</b> These costs include insurance risk, Central Services, fixed and variable internal charges.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	799,447	903,722
<b>Program: A625 Miscellaneous</b>		
<b>Description:</b> Funds court-ordered psychological evaluations which may be ordered to determine competency to stand trial.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	1,000	1,000
<b>Program: A630 Juvenile Services – Family Court (Funds 0010 &amp; 1080)</b>		
<b>Description:</b> This fund is financed per RCW 26.12.220 by a portion of marriage license fees and provides mediation, investigation, evaluation and other services a family court professional may consider necessary.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	89,583	87,595
<b>Program: A620 Law Library (Fund 1040)</b>		
<b>Description:</b> The law library is fully funded per RCW 27.24.070 by filing fees from superior and district courts and is governed by a board of trustees. The library is open to the public and employees during business hours and provides a variety of legal resources.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	103,774	103,623
<b>Program: A665 Pre-Trial Services</b>		
<b>Description:</b> Pre-Trial Services, formerly a part of District Court, moved to the Superior Court budget in June 2009. This four person unit interviews jail inmates prior to first appearances before a judge and prepares a release review report consisting of the criminal history, risk assessment score, and verified personal information. This report is distributed to the criminal presiding judge(s), prosecutor(s) and defender(s) and is used by the court to make release decisions. The unit also provides pre-trial supervision for defendants who require monitoring for drug/alcohol use and those defendants without stable housing or employment. Such supervision is a tool in preventing new offenses and assists defendants with attending court dates and keeping appointments with treatment providers. Starting September 2009, this unit administers a needs assessment to clients. In 2010, this unit was assigned domestic violence treatment reviews for monitoring of offender compliance. Overall, the work of the unit is directly responsible for managing jail population, reducing jail days, and reducing warrants.		
<b>Budget:</b>	<b>2013 Budget</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>	380,897	367,806

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**Organization:****Mission:**

Manage public funds with professionalism and integrity while providing excellent customer service by being responsive, knowledgeable, efficient and courteous.

**2014 Goals:**

- Operate cost effective tax collection service.
- Maximize return on cash management operations.

**2014 Challenges:**

- Maintaining optimum service with current FTEs.

**Funds:**

The Treasurer operates within the General Fund. The Treasurer also pays debt service and handles investments for other funds, but these are not Treasurer operating funds.

**Treasurers M&O Fund 1010.** These funds are collected and expended for the foreclosure process which may include: filing fees, service, publication, title search, notice fees, sale expenses, postage, staff time, phone calls, and any reasonable office operations costs, including supplies and equipment such as a computer, which, by accepted accounting records, can be traced to the delinquent taxpayer and property.

**Investment Administration Fund 1120.** These funds are fees from pool participants which reimburse the Treasurer's Office for the actual expenses incurred in administering the investment function under a local pooling program.

**Real Estate Technology Fund 1160.** A surcharge fee has been added to the processing of Real Estate Excise Tax Affidavits to provide funds to create an automated system of processing the affidavits and their related information.

**Road Improvement District (RID) Fund 2280.** This fund accounts for the principal and interest payments for the outstanding debt incurred in Road Improvement District #2. The RID was created to finance road improvements for the purpose of implementing a landslide stabilization project on Sunrise Beach Road. The revenue source is a special assessment paid by the property owners in the Sunrise Beach area.

**G.O. Bond Funds 2220 – 2261 and several Utility Debt Funds.** These funds account for the payment of principal and interest for past debt issuance.

### TOTAL EXPENDITURES & FTEs BY DEPARTMENT

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>FTEs</b>	12.50	12.50	12.50	12.50
<b>Expenditures</b>				
Personnel	1,069,024	842,205	689,094	838,332
Internal Services	212,283	199,975	137,406	188,665
Professional Services	240,198	65,000	80,780	65,000
Operating Costs	108,847	50,000	78,861	117,400
Debt Services	8,432,902	8,552,750	2,000,219	8,828,850
Transfers to Other County Funds	28,249	28,600	3,033	28,150
<b>Department Total</b>	10,091,502	9,738,530	2,989,392	10,066,397

### EXPENDITURE BY FUND

General Fund	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Personnel	726,650	842,205	468,643	838,332
Internal Services	199,050	199,975	131,669	188,665
Professional Services	36,552	40,000	18,524	40,000
Operating Costs	63,568	50,000	43,054	53,000
<b>Fund Total</b>	1,025,820	1,132,180	661,889	1,119,997

<b>Treasurer's M&amp;O</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	119,899	0	77,609	0
Internal Services	13,204	0	5,713	0
Professional Services	92,358	0	48,508	0
Operating Costs	14,655	0	10,010	0
<b>Fund Total</b>	<b>240,116</b>	<b>0</b>	<b>141,841</b>	<b>0</b>

<b>Investment Administration</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Personnel	222,475	0	142,842	0
Internal Services	29	0	25	0
Professional Services	75,063	0	12,523	0
Operating Costs	30,625	0	23,802	0
<b>Fund Total</b>	<b>328,191</b>	<b>0</b>	<b>179,192</b>	<b>0</b>

<b>REET Technology</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Professional Services	36,225	25,000	1,225	25,000
Operating Costs	0	0	1,994	0
<b>Fund Total</b>	<b>36,225</b>	<b>25,000</b>	<b>3,219</b>	<b>25,000</b>

<b>Roads &amp; Transportation</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Operating Costs	0	0	0	64,400
Debt Service Costs	0	0	0	16,800
<b>Fund Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,200</b>

GO Bonds 2004	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<i>Expenditures</i>				
Debt Services	742,420	744,650	159,720	744,650
<b>Fund Total</b>	742,420	744,650	159,720	744,650

GO Bonds 2005	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<i>Expenditures</i>				
Debt Services	2,280,194	2,277,350	268,495	2,270,350
<b>Fund Total</b>	2,280,194	2,277,350	268,495	2,270,350

GO Bonds 2007	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<i>Expenditures</i>				
Debt Services	360,120	362,750	81,410	364,750
<b>Fund Total</b>	360,120	362,750	81,410	364,750

GO Bonds 2009	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<i>Expenditures</i>				
Debt Services	2,558,938	2,653,950	864,247	2,874,850
<b>Fund Total</b>	2,558,938	2,653,950	864,247	2,874,850

GO Bonds 2010	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<i>Expenditures</i>				
Debt Services	2,062,591	2,105,400	438,733	2,199,250
<b>Fund Total</b>	2,062,591	2,105,400	438,733	2,199,250

<b>RID #2</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Transfers to Other County Funds	28,249	28,600	3,033	28,150
<b>Fund Total</b>	28,249	28,600	3,033	28,150

<b>Grand Mound Water Utility Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Debt Services	1,162	1,100	0	1,100
<b>Fund Total</b>	1,162	1,100	0	1,100

<b>Olympic View Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Debt Services	684	600	547	500
<b>Fund Total</b>	684	600	547	500

<b>Grand Mound Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Debt Services	324,661	286,750	142,466	239,850
<b>Fund Total</b>	324,661	286,750	142,466	239,850

<b>Community Loan #1</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Expenditures</b>				
Debt Services	15,888	14,900	9,207	15,900
<b>Fund Total</b>	15,888	14,900	9,207	15,900

Central Services Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Debt Services	9,378	6,500	3,191	3,450
<b>Fund Total</b>	9,378	6,500	3,191	3,450

ER&R Maintenance Debt Service	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Expenditures</b>				
Debt Services	76,866	98,800	32,203	97,400
<b>Fund Total</b>	76,866	98,800	32,203	97,400

**TOTAL REVENUE**

	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
General Fund	1,157,850	956,078	611,728	945,000
Treasurer's M&O	280,449	0	132,473	0
Investment Administration	299,791	0	143,865	0
REET Technology	1,111	500	373	21,500
Tax Refunds	88	0	39	0
GO Bonds 2005	28,249	28,600	3,033	28,150
GO Bonds 2009	0	0	585,092	0
GO Bonds 2010	272,747	314,000	829,532	249,000
RID #2	29,421	27,400	21,521	21,000
Olympic View Debt Service	2,108	2,400	2,206	2,200
Tamoshan/Beverly Beach Debt Service	1,978	1,000	1,137	700
Grand Mound Debt Service	94,112	121,500	2,917	60,500
<b>Department Total</b>	2,167,902	1,451,478	2,333,917	1,328,050

## REVENUE BY FUND

General Fund	2013 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Taxes	52,375	50,000	37,601	52,000
Fees and Licenses	251,802	236,000	180,580	287,000
Misc Revenue	837,959	656,878	378,073	591,500
Grants	15,713	13,200	15,475	14,500
<b>Fund Total</b>	<b>1,157,850</b>	<b>956,078</b>	<b>611,728</b>	<b>945,000</b>

Treasurer's M&O	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Fees and Licenses	279,768	0	132,044	0
Misc Revenue	681	0	429	0
<b>Fund Total</b>	<b>280,449</b>	<b>0</b>	<b>132,473</b>	<b>0</b>

Investment Administration	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Misc Revenue	299,791	0	143,865	0
<b>Fund Total</b>	<b>299,791</b>	<b>0</b>	<b>143,865</b>	<b>0</b>

REET Technology	2012 Actual	2013 Budget	2013 Actual as of August 26	2014 Preliminary
<b>Revenue</b>				
Intergovernmental Revenue	0	0	0	21,000
Misc Revenue	1,111	500	373	500
<b>Fund Total</b>	<b>1,111</b>	<b>500</b>	<b>373</b>	<b>21,500</b>

<b>Tax Refunds</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Taxes	4	0	1	0
Misc Revenue	84	0	38	0
<b>Fund Total</b>	<b>88</b>	<b>0</b>	<b>39</b>	<b>0</b>

<b>GO Bonds 2005</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	28,249	28,600	3,033	28,150
<b>Fund Total</b>	<b>28,249</b>	<b>28,600</b>	<b>3,033</b>	<b>28,150</b>

<b>GO Bonds 2009</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	0	0	585,092	0
<b>Fund Total</b>	<b>0</b>	<b>0</b>	<b>585,092</b>	<b>0</b>

<b>GO Bonds 2010</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	0	0	705,000	0
Grants	272,747	314,000	124,532	249,000
<b>Fund Total</b>	<b>272,747</b>	<b>314,000</b>	<b>829,532</b>	<b>249,000</b>

<b>RID #2</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Misc Revenue	29,421	27,400	21,521	21,000
<b>Fund Total</b>	<b>29,421</b>	<b>27,400</b>	<b>21,521</b>	<b>21,000</b>

<b>Olympic View Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
From Other Funds	2,000	2,000	2,000	2,000
Misc Revenue	108	400	206	200
<b>Fund Total</b>	<b>2,108</b>	<b>2,400</b>	<b>2,206</b>	<b>2,200</b>

<b>Tamoshan/Beverly Beach Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Misc Revenue	1,978	1,000	1,137	700
<b>Fund Total</b>	<b>1,978</b>	<b>1,000</b>	<b>1,137</b>	<b>700</b>

<b>Grand Mound Debt Service</b>	<b>2012 Actual</b>	<b>2013 Budget</b>	<b>2013 Actual as of August 26</b>	<b>2014 Preliminary</b>
<b>Revenue</b>				
Misc Revenue	94,112	121,500	2,917	60,500
<b>Fund Total</b>	<b>94,112</b>	<b>121,500</b>	<b>2,917</b>	<b>60,500</b>

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# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 0010 - GENERAL FUND</u></b>			
<b>Beginning Fund Balance</b>	<b>15,993,256</b>	<b>14,637,452</b>	<b>8,999,907</b>
<b>Revenues</b>			
Taxes	49,513,675	50,395,555	52,101,206
Licenses & Permits	1,930,727	1,869,498	1,917,450
Intergov't Revenues	9,182,476	8,335,118	6,703,628
Charges for Goods & Services	10,907,211	11,833,422	11,927,548
Fines & Forfeitures	2,947,888	2,759,700	2,476,700
Misc Revenues	3,243,711	2,389,493	2,326,415
Other Financing Sources	3,753,559	4,530,053	4,475,160
<b>Total Revenues</b>	<b>81,479,247</b>	<b>82,112,839</b>	<b>81,928,107</b>
<b>Expenditures</b>			
ASSESSOR	3,479,641	3,613,075	3,674,806
AUDITOR	4,958,763	5,231,716	5,223,688
COMMISSIONERS	1,848,491	2,036,655	2,079,648
TREASURER	1,025,820	1,132,180	1,119,997
CLERK	3,229,711	3,436,150	3,477,540
SUPERIOR COURT	5,437,029	5,949,958	5,645,632
DISTRICT COURT	3,007,741	3,343,217	3,650,471
JUVENILE COURT	6,764,964	7,400,011	7,470,155
PROSECUTING ATTORNEY	8,117,837	8,265,096	8,326,611
SHERIFF-OPERATIONS	15,441,435	16,485,711	16,583,260
SHERIFF-CORRECTIONS	15,036,224	17,200,757	18,093,980
CORONER	922,745	1,023,819	1,012,938
HUMAN RESOURCES	1,378,635	1,739,606	1,779,166
NON DEPARTMENTAL	5,541,821	8,137,774	5,673,829
OFFICE OF ASSIGNED COUNSEL	3,370,213	3,413,746	3,536,657
RESOURCE STEWARDSHIP	368,811	384,610	364,599
EMERGENCY SERVICES	1,762,279	1,789,988	1,504,094
PLANNING DEPARTMENT	1,105,707	1,669,756	1,159,208
STATE EXAMINER	96,304	115,000	115,000
<b>Total Expenditures</b>	<b>82,894,172</b>	<b>92,368,825</b>	<b>90,491,279</b>
<b>End of Year Adjustment</b>	<b>31,337</b>		
<b>Ending Fund Balance</b>	<b>14,637,452</b>	<b>4,381,466</b>	<b>436,735</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1020 - FAMILY COURT SERVICES</u></b>			
Beginning Fund Balance	290,881	340,992	358,277
<b>Revenues</b>			
Charges for Goods & Services	238,573	226,500	236,500
Misc Revenues	10,558	6,000	6,000
<b>Total Revenues</b>	<b>249,130</b>	<b>232,500</b>	<b>242,500</b>
<b>Expenditures</b>			
CLERK	199,020	372,774	358,121
<b>Total Expenditures</b>	<b>199,020</b>	<b>372,774</b>	<b>358,121</b>
<b>Ending Fund Balance</b>	<b>340,992</b>	<b>200,718</b>	<b>242,656</b>
<b><u>Fund: 1030 - FAIR</u></b>			
Beginning Fund Balance	71,808	14,711	-
<b>Revenues</b>			
Intergov't Revenues	36,815	35,000	35,000
Charges for Goods & Services	113,319	124,000	113,000
Misc Revenues	265,469	272,800	273,800
Other Financing Sources	50,298	75,000	20,000
<b>Total Revenues</b>	<b>465,901</b>	<b>506,800</b>	<b>441,800</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	522,798	508,800	391,535
<b>Total Expenditures</b>	<b>522,798</b>	<b>508,800</b>	<b>391,535</b>
<b>End of Year Adjustment</b>	<b>(200)</b>		
<b>Ending Fund Balance</b>	<b>14,711</b>	<b>12,711</b>	<b>50,265</b>
<b><u>Fund: 1040 - LAW LIBRARY</u></b>			
Beginning Fund Balance	6,656	10,471	10,471
<b>Revenues</b>			
Charges for Goods & Services	99,418	107,000	107,000
<b>Total Revenues</b>	<b>99,418</b>	<b>107,000</b>	<b>107,000</b>
<b>Expenditures</b>			
SUPERIOR COURT	95,603	103,774	103,623
<b>Total Expenditures</b>	<b>95,603</b>	<b>103,774</b>	<b>103,623</b>
<b>Ending Fund Balance</b>	<b>10,471</b>	<b>13,697</b>	<b>13,848</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1050 - AUDITOR-M&amp;O</u></b>			
Beginning Fund Balance	300,929	442,241	442,241
<b>Revenues</b>			
Intergov't Revenues	96,137	105,000	105,000
Charges for Goods & Services	197,073	193,000	198,000
Misc Revenues	10,973	11,200	11,200
<b>Total Revenues</b>	<b>304,182</b>	<b>309,200</b>	<b>314,200</b>
<b>Expenditures</b>			
AUDITOR	162,870	279,665	279,717
<b>Total Expenditures</b>	<b>162,870</b>	<b>279,665</b>	<b>279,717</b>
<b>Ending Fund Balance</b>	<b>442,241</b>	<b>471,776</b>	<b>476,724</b>
<b><u>Fund: 1080 - SUPERIOR COURT - FAMILY COURT SERVICES</u></b>			
Beginning Fund Balance	74,892	86,532	86,532
<b>Revenues</b>			
Charges for Goods & Services	31,579	27,000	27,000
Misc Revenues	541	-	-
<b>Total Revenues</b>	<b>32,120</b>	<b>27,000</b>	<b>27,000</b>
<b>Expenditures</b>			
SUPERIOR COURT	20,480	54,583	52,595
<b>Total Expenditures</b>	<b>20,480</b>	<b>54,583</b>	<b>52,595</b>
<b>Ending Fund Balance</b>	<b>86,532</b>	<b>58,949</b>	<b>60,937</b>
<b><u>Fund: 1090 - AUDITOR-ELECTION RESERVE</u></b>			
Beginning Fund Balance	362,198	361,021	361,021
<b>Revenues</b>			
Charges for Goods & Services	69,740	169,608	169,608
Misc Revenues	2,489	-	-
<b>Total Revenues</b>	<b>72,228</b>	<b>169,608</b>	<b>169,608</b>
<b>Expenditures</b>			
AUDITOR	73,405	228,403	227,907
<b>Total Expenditures</b>	<b>73,405</b>	<b>228,403</b>	<b>227,907</b>
<b>Ending Fund Balance</b>	<b>361,021</b>	<b>302,226</b>	<b>302,722</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1100 - DETENTION FACILITY SALES TAX</u></b>			
Beginning Fund Balance	11,288,493	9,132,991	6,318,986
<b>Revenues</b>			
Taxes	3,945,855	4,096,830	4,137,798
Misc Revenues	93,636	36,379	26,151
<b>Total Revenues</b>	<b>4,039,491</b>	<b>4,133,209</b>	<b>4,163,949</b>
<b>Expenditures</b>			
COMMISSIONERS	6,194,994	7,158,766	6,307,176
<b>Total Expenditures</b>	<b>6,194,994</b>	<b>7,158,766</b>	<b>6,307,176</b>
<b>Ending Fund Balance</b>	<b>9,132,991</b>	<b>6,107,434</b>	<b>4,175,759</b>
<b><u>Fund: 1110 - VICTIM ADVOCATE PROGRAM</u></b>			
Beginning Fund Balance	108,288	47,102	20,000
<b>Revenues</b>			
Intergov't Revenues	37,561	18,363	60,300
Charges for Goods & Services	216,487	229,195	200,200
Fines & Forfeitures	10,609	10,800	11,000
Misc Revenues	5,135	1,000	300
<b>Total Revenues</b>	<b>269,791</b>	<b>259,358</b>	<b>271,800</b>
<b>Expenditures</b>			
PROSECUTING ATTORNEY	335,176	292,538	353,303
<b>Total Expenditures</b>	<b>335,176</b>	<b>292,538</b>	<b>353,303</b>
<b>End of Year Adjustment</b>	<b>4,198</b>		
<b>Ending Fund Balance</b>	<b>47,102</b>	<b>13,922</b>	<b>(61,503)</b>
<b><u>Fund: 1140 - EMERGENCY MANAGMENT COUNCIL</u></b>			
Beginning Fund Balance	5,689	4,314	3,066
<b>Revenues</b>			
Charges for Goods & Services	1,851	2,000	2,000
Misc Revenues	45	50	24
<b>Total Revenues</b>	<b>1,896</b>	<b>2,050</b>	<b>2,024</b>
<b>Expenditures</b>			
EMERGENCY SERVICES	3,271	3,377	3,287
<b>Total Expenditures</b>	<b>3,271</b>	<b>3,377</b>	<b>3,287</b>
<b>Ending Fund Balance</b>	<b>4,314</b>	<b>2,987</b>	<b>1,803</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1160 - REET TECHNOLOGY FUND</u></b>			
Beginning Fund Balance	137,647	102,532	75,000
<b>Revenues</b>			
Intergov't Revenues	-	-	21,000
Misc Revenues	1,111	500	500
<b>Total Revenues</b>	<b>1,111</b>	<b>500</b>	<b>21,500</b>
<b>Expenditures</b>			
TREASURER	36,225	25,000	25,000
<b>Total Expenditures</b>	<b>36,225</b>	<b>25,000</b>	<b>25,000</b>
<b>Ending Fund Balance</b>	<b>102,532</b>	<b>78,032</b>	<b>71,500</b>
<b><u>Fund: 1170 - TRIAL COURT IMPROVEMENT</u></b>			
Beginning Fund Balance	300,374	273,602	300,102
<b>Revenues</b>			
Intergov't Revenues	71,472	74,000	72,000
Misc Revenues	2,610	2,500	2,000
<b>Total Revenues</b>	<b>74,082</b>	<b>76,500</b>	<b>74,000</b>
<b>Expenditures</b>			
COMMISSIONERS	100,854	115,212	100,658
<b>Total Expenditures</b>	<b>100,854</b>	<b>115,212</b>	<b>100,658</b>
<b>Ending Fund Balance</b>	<b>273,602</b>	<b>234,890</b>	<b>273,444</b>
<b><u>Fund: 1180 - TREATMENT SALES TAX</u></b>			
Beginning Fund Balance	2,637,957	2,955,638	2,927,210
<b>Revenues</b>			
Taxes	3,942,884	3,855,330	3,936,828
<b>Total Revenues</b>	<b>3,942,884</b>	<b>3,855,330</b>	<b>3,936,828</b>
<b>Expenditures</b>			
COMMISSIONERS	3,625,202	4,679,226	4,538,226
<b>Total Expenditures</b>	<b>3,625,202</b>	<b>4,679,226</b>	<b>4,538,226</b>
<b>Ending Fund Balance</b>	<b>2,955,638</b>	<b>2,131,742</b>	<b>2,325,812</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1190 - ROADS &amp; TRANSPORTATION</u></b>			
<b>Beginning Fund Balance</b>	<b>10,925,230</b>	<b>12,189,946</b>	<b>7,674,980</b>
<b>Revenues</b>			
Taxes	17,214,851	17,272,929	20,896,295
Licenses & Permits	451,006	444,000	484,000
Intergov't Revenues	7,590,132	9,076,421	5,567,996
Charges for Goods & Services	630,242	1,306,197	1,199,022
Misc Revenues	46,244	85,400	85,600
Other Financing Sources	663,517	1,121,830	793,898
<b>Total Revenues</b>	<b>26,595,991</b>	<b>29,306,777</b>	<b>29,026,811</b>
<b>Expenditures</b>			
TREASURER	-	-	81,200
PUBLIC WORKS	24,723,926	30,102,090	26,572,290
<b>Total Expenditures</b>	<b>24,723,926</b>	<b>30,102,090</b>	<b>26,653,490</b>
<b>End of Year Adjustment</b>	<b>(607,349)</b>		
<b>Ending Fund Balance</b>	<b>12,189,946</b>	<b>11,394,633</b>	<b>10,048,301</b>
<b><u>Fund: 1200 - VETERANS</u></b>			
<b>Beginning Fund Balance</b>	<b>418,551</b>	<b>317,306</b>	<b>173,884</b>
<b>Revenues</b>			
Taxes	292,917	269,659	286,393
Intergov't Revenues	2,979	3,700	3,700
Misc Revenues	3,132	3,075	3,075
Other Financing Sources	1,102	1,500	1,500
<b>Total Revenues</b>	<b>300,131</b>	<b>277,934</b>	<b>294,668</b>
<b>Expenditures</b>			
PUBLIC HEALTH	401,376	423,705	422,942
<b>Total Expenditures</b>	<b>401,376</b>	<b>423,705</b>	<b>422,942</b>
<b>Ending Fund Balance</b>	<b>317,306</b>	<b>171,535</b>	<b>45,610</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1280 - MEDIC ONE-RESERVE</u></b>			
<b>Beginning Fund Balance</b>	<b>10,501,412</b>	<b>10,854,775</b>	<b>11,257,774</b>
<b>Revenues</b>			
Taxes	67,904	53,000	53,000
Intergov't Revenues	93,264	50,000	50,000
Charges for Goods & Services	141	30	30
Misc Revenues	161,904	312,246	304,370
Other Financing Sources	35,699	33,000	33,000
<b>Total Revenues</b>	<b>358,912</b>	<b>448,276</b>	<b>440,400</b>
<b>Expenditures</b>			
EMERGENCY SERVICES	5,550	6,500	6,500
<b>Total Expenditures</b>	<b>5,550</b>	<b>6,500</b>	<b>6,500</b>
<b>Ending Fund Balance</b>	<b>10,854,775</b>	<b>11,296,551</b>	<b>11,691,674</b>
<b><u>Fund: 1290 - MEDIC ONE</u></b>			
<b>Beginning Fund Balance</b>	<b>8,307,240</b>	<b>8,006,322</b>	<b>6,460,215</b>
<b>Revenues</b>			
Taxes	9,396,174	9,538,320	9,717,970
Intergov't Revenues	16,422	12,000	9,320
Charges for Goods & Services	64,929	24,000	24,000
Misc Revenues	500	-	-
Other Financing Sources	5,550	6,500	6,500
<b>Total Revenues</b>	<b>9,483,575</b>	<b>9,580,820</b>	<b>9,757,790</b>
<b>Expenditures</b>			
EMERGENCY SERVICES	9,784,493	12,432,570	12,710,578
<b>Total Expenditures</b>	<b>9,784,493</b>	<b>12,432,570</b>	<b>12,710,578</b>
<b>Ending Fund Balance</b>	<b>8,006,322</b>	<b>5,154,572</b>	<b>3,507,427</b>
<b><u>Fund: 1300 - STADIUM/CONVENTION/ART CENTER</u></b>			
<b>Beginning Fund Balance</b>	<b>41,397</b>	<b>21,864</b>	<b>7,994</b>
<b>Revenues</b>			
Taxes	15,819	21,676	15,262
Misc Revenues	100	100	25
<b>Total Revenues</b>	<b>15,919</b>	<b>21,776</b>	<b>15,287</b>
<b>Expenditures</b>			
COMMISSIONERS	35,452	35,161	20,137
<b>Total Expenditures</b>	<b>35,452</b>	<b>35,161</b>	<b>20,137</b>
<b>Ending Fund Balance</b>	<b>21,864</b>	<b>8,479</b>	<b>3,144</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1320 - RECREATION SERVICES</u></b>			
Beginning Fund Balance	109,423	88,988	70,000
<b>Revenues</b>			
Charges for Goods & Services	280,210	291,077	264,097
Misc Revenues	8,062	23,800	10,000
Other Financing Sources	30,000	30,000	30,000
<b>Total Revenues</b>	<b>318,272</b>	<b>344,877</b>	<b>304,097</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	338,707	372,313	270,158
<b>Total Expenditures</b>	<b>338,707</b>	<b>372,313</b>	<b>270,158</b>
<b>Ending Fund Balance</b>	<b>88,988</b>	<b>61,552</b>	<b>103,939</b>
<b><u>Fund: 1350 - NOXIOUS WEED</u></b>			
Beginning Fund Balance	166,739	186,581	146,670
<b>Revenues</b>			
Intergov't Revenues	23,153	26,299	31,299
Charges for Goods & Services	96,959	65,228	75,265
Misc Revenues	412,466	414,803	414,803
<b>Total Revenues</b>	<b>532,578</b>	<b>506,330</b>	<b>521,367</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	512,735	577,624	576,379
<b>Total Expenditures</b>	<b>512,735</b>	<b>577,624</b>	<b>576,379</b>
<b>Ending Fund Balance</b>	<b>186,581</b>	<b>115,287</b>	<b>91,658</b>
<b><u>Fund: 1380 - CONSERVATION FUTURES</u></b>			
Beginning Fund Balance	4,974,003	5,701,276	4,022,532
<b>Revenues</b>			
Taxes	1,197,008	1,214,713	1,238,584
Intergov't Revenues	24,394	9,200	9,200
Misc Revenues	44,843	24,206	17,350
Other Financing Sources	4,515	8,000	8,000
<b>Total Revenues</b>	<b>1,270,760</b>	<b>1,256,119</b>	<b>1,273,134</b>
<b>Expenditures</b>			
COMMISSIONERS	543,486	4,386,862	2,811,771
<b>Total Expenditures</b>	<b>543,486</b>	<b>4,386,862</b>	<b>2,811,771</b>
<b>Ending Fund Balance</b>	<b>5,701,276</b>	<b>2,570,533</b>	<b>2,483,895</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1400 - HOUSING &amp; COMMUNITY RENEWAL</u></b>			
Beginning Fund Balance	2,246,559	2,301,261	696,922
<b>Revenues</b>			
Intergov't Revenues	3,158,881	4,992,428	3,573,071
Charges for Goods & Services	1,588,257	1,849,950	1,920,890
Fines & Forfeitures	-	-	-
Misc Revenues	36,132	35,000	26,513
Other Financing Sources	58,607	133,607	133,607
<b>Total Revenues</b>	<b>4,841,877</b>	<b>7,010,985</b>	<b>5,654,081</b>
<b>Expenditures</b>			
SOCIAL SERVICES	4,787,175	8,600,418	5,642,565
<b>Total Expenditures</b>	<b>4,787,175</b>	<b>8,600,418</b>	<b>5,642,565</b>
<b>Ending Fund Balance</b>	<b>2,301,261</b>	<b>711,828</b>	<b>708,438</b>
<b><u>Fund: 1440 - SHERIFF'S SPECIAL PROGRAMS</u></b>			
Beginning Fund Balance	134,136	168,969	174,506
<b>Revenues</b>			
Intergov't Revenues	60,742	80,467	65,000
Misc Revenues	1,419	1,600	1,600
<b>Total Revenues</b>	<b>62,162</b>	<b>82,067</b>	<b>66,600</b>
<b>Expenditures</b>			
SHERIFF-OPERATIONS	27,329	41,242	24,831
<b>Total Expenditures</b>	<b>27,329</b>	<b>41,242</b>	<b>24,831</b>
<b>Ending Fund Balance</b>	<b>168,969</b>	<b>209,794</b>	<b>216,275</b>
<b><u>Fund: 1450 - PRISONER'S CONCESSIONS</u></b>			
Beginning Fund Balance	138,082	123,981	123,981
<b>Revenues</b>			
Charges for Goods & Services	196,985	187,000	204,900
Misc Revenues	136,971	145,500	154,500
<b>Total Revenues</b>	<b>333,956</b>	<b>332,500</b>	<b>359,400</b>
<b>Expenditures</b>			
SHERIFF-CORRECTIONS	348,058	360,584	375,046
<b>Total Expenditures</b>	<b>348,058</b>	<b>360,584</b>	<b>375,046</b>
<b>Ending Fund Balance</b>	<b>123,981</b>	<b>95,897</b>	<b>108,335</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1490 – PUBLIC HEALTH &amp; SOCIAL SERVICES-TECHNOLOGY</u></b>			
Beginning Fund Balance	133,625	123,272	106,769
<b>Revenues</b>			
Misc Revenues	1,035	2,000	1,000
Other Financing Sources	31,800	31,800	31,800
<b>Total Revenues</b>	<b>32,835</b>	<b>33,800</b>	<b>32,800</b>
<b>Expenditures</b>			
PUBLIC HEALTH	43,188	63,527	23,571
<b>Total Expenditures</b>	<b>43,188</b>	<b>63,527</b>	<b>23,571</b>
<b>Ending Fund Balance</b>	<b>123,272</b>	<b>93,545</b>	<b>115,998</b>

## **Fund: 1500 - PUBLIC HEALTH & SOCIAL SERVICES**

Beginning Fund Balance	15,514,950	16,835,798	15,474,583
<b>Revenues</b>			
Taxes	844,196	785,475	822,663
Licenses & Permits	573,472	582,495	622,773
Intergov't Revenues	13,665,036	15,434,714	15,345,965
Charges for Goods & Services	20,884,573	21,054,840	22,120,674
Misc Revenues	427,163	665,308	607,887
Other Financing Sources	2,696,872	2,839,498	2,815,201
<b>Total Revenues</b>	<b>39,091,312</b>	<b>41,362,330</b>	<b>42,335,163</b>
<b>Expenditures</b>			
PUBLIC HEALTH	7,813,640	8,599,348	8,665,890
SOCIAL SERVICES	29,501,806	34,124,197	34,849,737
<b>Total Expenditures</b>	<b>37,315,447</b>	<b>42,723,545</b>	<b>43,515,627</b>
<b>End of Year Adjustment</b>	<b>(455,017)</b>		
<b>Ending Fund Balance</b>	<b>16,835,798</b>	<b>15,474,583</b>	<b>14,294,119</b>

## **Fund: 1720 - LONG LAKE-LMD**

Beginning Fund Balance	165,845	212,840	155,024
<b>Revenues</b>			
Fines & Forfeitures	223	150	150
Misc Revenues	184,194	165,200	165,200
<b>Total Revenues</b>	<b>184,417</b>	<b>165,350</b>	<b>165,350</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	137,423	289,275	303,166
<b>Total Expenditures</b>	<b>137,423</b>	<b>289,275</b>	<b>303,166</b>
<b>Ending Fund Balance</b>	<b>212,840</b>	<b>88,915</b>	<b>17,208</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1740 - LAKE LAWRENCE-LMD</u></b>			
Beginning Fund Balance	36,712	30,930	34,909
<b>Revenues</b>			
Fines & Forfeitures	166	300	300
Misc Revenues	90,749	91,800	91,650
<b>Total Revenues</b>	<b>90,915</b>	<b>92,100</b>	<b>91,950</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	96,697	94,494	86,821
<b>Total Expenditures</b>	<b>96,697</b>	<b>94,494</b>	<b>86,821</b>
<b>Ending Fund Balance</b>	<b>30,930</b>	<b>28,536</b>	<b>40,038</b>
<b><u>Fund: 1780 - BASIN PLANNING &amp; ENHANCEMENTS</u></b>			
Beginning Fund Balance	31,055	29,182	29,207
<b>Revenues</b>			
Intergov't Revenues	99,120	1,049,991	695,179
Misc Revenues	101	50	-
<b>Total Revenues</b>	<b>99,221</b>	<b>1,050,041</b>	<b>695,179</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	101,094	1,049,991	695,179
<b>Total Expenditures</b>	<b>101,094</b>	<b>1,049,991</b>	<b>695,179</b>
<b>Ending Fund Balance</b>	<b>29,182</b>	<b>29,232</b>	<b>29,207</b>
<b><u>Fund: 1900 - ANTI-PROFITEERING</u></b>			
Beginning Fund Balance	21,821	22,255	22,000
<b>Revenues</b>			
Fines & Forfeitures	511	100	100
Misc Revenues	180	200	200
<b>Total Revenues</b>	<b>691</b>	<b>300</b>	<b>300</b>
<b>Expenditures</b>			
PROSECUTING ATTORNEY	257	20,262	20,240
<b>Total Expenditures</b>	<b>257</b>	<b>20,262</b>	<b>20,240</b>
<b>Ending Fund Balance</b>	<b>22,255</b>	<b>2,293</b>	<b>2,060</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 1910 - LFO COLLECTION FUND</u></b>			
Beginning Fund Balance	602,807	559,840	600,162
<b>Revenues</b>			
Intergov't Revenues	-	30,000	-
Charges for Goods & Services	282,959	-	-
Fines & Forfeitures	-	250,000	320,000
Misc Revenues	4,758	5,000	8,000
<b>Total Revenues</b>	<b>287,717</b>	<b>285,000</b>	<b>328,000</b>
<b>Expenditures</b>			
CLERK	334,674	454,417	457,162
<b>Total Expenditures</b>	<b>334,674</b>	<b>454,417</b>	<b>457,162</b>
End of Year Adjustment	3,990		
Ending Fund Balance	559,840	390,423	471,000
<b><u>Fund: 2220 - GO BONDS 2004</u></b>			
Beginning Fund Balance	501	725	562
<b>Revenues</b>			
Misc Revenues	819	-	-
Other Financing Sources	741,824	744,487	744,771
<b>Total Revenues</b>	<b>742,643</b>	<b>744,487</b>	<b>744,771</b>
<b>Expenditures</b>			
TREASURER	742,420	744,650	744,650
<b>Total Expenditures</b>	<b>742,420</b>	<b>744,650</b>	<b>744,650</b>
Ending Fund Balance	725	562	683
<b><u>Fund: 2230 - GO BONDS 2005</u></b>			
Beginning Fund Balance	4,877	198	565
<b>Revenues</b>			
Misc Revenues	17	-	-
Other Financing Sources	2,275,499	2,277,717	2,270,361
<b>Total Revenues</b>	<b>2,275,516</b>	<b>2,277,717</b>	<b>2,270,361</b>
<b>Expenditures</b>			
TREASURER	2,280,194	2,277,350	2,270,350
<b>Total Expenditures</b>	<b>2,280,194</b>	<b>2,277,350</b>	<b>2,270,350</b>
Ending Fund Balance	198	565	576

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 2240 - GO BONDS 2007</u></b>			
Beginning Fund Balance	502	606	424
Revenues			
Misc Revenues	384	-	-
Other Financing Sources	359,841	362,568	364,761
<b>Total Revenues</b>	<b>360,225</b>	<b>362,568</b>	<b>364,761</b>
Expenditures			
TREASURER	360,120	362,750	364,750
<b>Total Expenditures</b>	<b>360,120</b>	<b>362,750</b>	<b>364,750</b>
Ending Fund Balance	606	424	435
<b><u>Fund: 2250 - GO BONDS 2009</u></b>			
Beginning Fund Balance	476	107	1,000
Revenues			
Misc Revenues	32,854	32,850	20,250
Other Financing Sources	2,525,715	2,627,279	2,724,529
<b>Total Revenues</b>	<b>2,558,569</b>	<b>2,660,129</b>	<b>2,744,779</b>
Expenditures			
TREASURER	2,558,938	2,653,950	2,874,850
<b>Total Expenditures</b>	<b>2,558,938</b>	<b>2,653,950</b>	<b>2,874,850</b>
Ending Fund Balance	107	6,286	(129,071)
<b><u>Fund: 2260 - GO BONDS 2010</u></b>			
Beginning Fund Balance	17,247	1,432	1,000
Revenues			
Intergov't Revenues	272,747	314,000	249,000
Misc Revenues	25,809	-	10,000
Other Financing Sources	1,747,858	2,044,902	2,044,136
<b>Total Revenues</b>	<b>2,046,414</b>	<b>2,358,902</b>	<b>2,303,136</b>
Expenditures			
TREASURER	2,062,591	2,105,400	2,199,250
<b>Total Expenditures</b>	<b>2,062,591</b>	<b>2,105,400</b>	<b>2,199,250</b>
End of Year Adjustment	361		
Ending Fund Balance	1,432	254,934	104,886

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 2261 - 2010C DEBT SINKING FUND</u></b>			
Beginning Fund Balance	100,069	195,496	296,682
<b>Revenues</b>			
Misc Revenues	860	-	-
Other Financing Sources	94,566	100,000	100,000
<b>Total Revenues</b>	<b>95,426</b>	<b>100,000</b>	<b>100,000</b>
<b>Expenditures</b>			
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>	<b>195,496</b>	<b>295,496</b>	<b>396,682</b>
<b><u>Fund: 2280 - RID #2</u></b>			
Beginning Fund Balance	30,616	31,788	25,000
<b>Revenues</b>			
Fines & Forfeitures	65	-	-
Misc Revenues	29,356	7,800	21,000
Prop Trust Gain/Loss	-	19,600	-
<b>Total Revenues</b>	<b>29,421</b>	<b>27,400</b>	<b>21,000</b>
<b>Expenditures</b>			
TREASURER	28,249	28,600	28,150
<b>Total Expenditures</b>	<b>28,249</b>	<b>28,600</b>	<b>28,150</b>
<b>Ending Fund Balance</b>	<b>31,788</b>	<b>30,588</b>	<b>17,850</b>
<b><u>Fund: 3010 - ROADS CONSTRUCTION IN PROGRESS</u></b>			
Beginning Fund Balance	1,892,035	2,437,982	1,852,188
<b>Revenues</b>			
Intergov't Revenues	2,792,499	8,988,716	6,113,000
Charges for Goods & Services	548,228	-	-
Misc Revenues	21,078	10,000	-
Other Financing Sources	2,633,385	3,250,000	900,000
<b>Total Revenues</b>	<b>5,995,190</b>	<b>12,248,716</b>	<b>7,013,000</b>
<b>Expenditures</b>			
PUBLIC WORKS	5,449,243	12,834,510	7,953,814
<b>Total Expenditures</b>	<b>5,449,243</b>	<b>12,834,510</b>	<b>7,953,814</b>
<b>Ending Fund Balance</b>	<b>2,437,982</b>	<b>1,852,188</b>	<b>911,374</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 3080 - JAIL CAPITAL PROJECTS</u></b>			
Beginning Fund Balance	2,500,000	-	-
<b>Revenues</b>			
Other Financing Sources	2,718,552	2,763,556	33,334
<b>Total Revenues</b>	<b>2,718,552</b>	<b>2,763,556</b>	<b>33,334</b>
<b>Expenditures</b>			
COMMISSIONERS	3,483,716	2,762,566	33,334
<b>Total Expenditures</b>	<b>3,483,716</b>	<b>2,762,566</b>	<b>33,334</b>
End of Year Adjustment	(1,734,836)		
Ending Fund Balance	-	990	-
<b><u>Fund: 3140 - COUNTY BUILDINGS FUND</u></b>			
Beginning Fund Balance	219,696	183,674	-
<b>Revenues</b>			
Misc Revenues	1,684	1,500	-
Other Financing Sources	-	180,000	-
<b>Total Revenues</b>	<b>1,684</b>	<b>181,500</b>	-
<b>Expenditures</b>			
COMMISSIONERS	37,706	363,715	-
<b>Total Expenditures</b>	<b>37,706</b>	<b>363,715</b>	-
Ending Fund Balance	183,674	1,459	-
<b><u>Fund: 3150 - TILLEY MASTER PLAN</u></b>			
Beginning Fund Balance	2,639,122	1,502,468	-
<b>Revenues</b>			
Misc Revenues	17,884	-	-
Other Financing Sources	1,628,568	-	-
<b>Total Revenues</b>	<b>1,646,453</b>	-	-
<b>Expenditures</b>			
CENTRAL SERVICES/FACILITIES	2,783,107	300,000	-
<b>Total Expenditures</b>	<b>2,783,107</b>	<b>300,000</b>	-
Ending Fund Balance	1,502,468	1,202,468	-

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 3160 - REAL ESTATE EXCISE TAX</u></b>			
Beginning Fund Balance	11,833,147	9,251,913	7,455,820
<b>Revenues</b>			
Taxes	2,206,495	2,100,000	2,300,000
Charges for Goods & Services	14,265	-	-
Misc Revenues	91,524	50,000	14,025
<b>Total Revenues</b>	<b>2,312,284</b>	<b>2,150,000</b>	<b>2,314,025</b>
<b>Expenditures</b>			
COMMISSIONERS	4,893,518	5,647,619	2,762,274
<b>Total Expenditures</b>	<b>4,893,518</b>	<b>5,647,619</b>	<b>2,762,274</b>
<b>Ending Fund Balance</b>	<b>9,251,913</b>	<b>5,754,294</b>	<b>7,007,571</b>
<b><u>Fund: 3170 - 2010 DEBT HOLDING</u></b>			
Beginning Fund Balance	4,417,864	2,318,541	1,000,000
<b>Revenues</b>			
Misc Revenues	25,431	25,000	6,000
<b>Total Revenues</b>	<b>25,431</b>	<b>25,000</b>	<b>6,000</b>
<b>Expenditures</b>			
COMMISSIONERS	2,124,754	1,950,000	1,006,000
<b>Total Expenditures</b>	<b>2,124,754</b>	<b>1,950,000</b>	<b>1,006,000</b>
<b>Ending Fund Balance</b>	<b>2,318,541</b>	<b>393,541</b>	<b>-</b>
<b><u>Fund: 3180 - 2009 DEBT HOLDING</u></b>			
Beginning Fund Balance	2,648,309	586,916	586,916
<b>Revenues</b>			
Misc Revenues	13,664	-	-
<b>Total Revenues</b>	<b>13,664</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>			
COMMISSIONERS	2,075,057	-	-
<b>Total Expenditures</b>	<b>2,075,057</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>	<b>586,916</b>	<b>586,916</b>	<b>586,916</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 3190 - TRANSPORTATION IMPACT FEES</u></b>			
Beginning Fund Balance	-	-	375,000
Revenues			
Charges for Goods & Services	-	1,306,000	500,000
<b>Total Revenues</b>	-	<b>1,306,000</b>	<b>500,000</b>
<b>Ending Fund Balance</b>	-	<b>1,306,000</b>	<b>875,000</b>
<b><u>Fund: 3200 - PARKS IMPACT FEES</u></b>			
Beginning Fund Balance	-	-	208,334
Revenues			
Charges for Goods & Services	-	318,000	250,000
<b>Total Revenues</b>	-	<b>318,000</b>	<b>250,000</b>
<b>Ending Fund Balance</b>	-	<b>318,000</b>	<b>458,334</b>
<b><u>Fund: 4030 - SOLID WASTE</u></b>			
Beginning Fund Balance	7,368,779	10,894,526	9,753,647
Revenues			
Intergov't Revenues	441,473	197,480	-
Charges for Goods & Services	20,865,840	18,920,833	18,940,541
Misc Revenues	313,176	29,192	25,503
Other Financing Sources	22,959	335,738	1,285,911
<b>Total Revenues</b>	<b>21,643,448</b>	<b>19,483,243</b>	<b>20,251,955</b>
Expenditures			
PUBLIC WORKS	18,156,557	19,423,293	20,765,517
<b>Total Expenditures</b>	<b>18,156,557</b>	<b>19,423,293</b>	<b>20,765,517</b>
End of Year Adjustment	38,857		
<b>Ending Fund Balance</b>	<b>10,894,526</b>	<b>10,954,476</b>	<b>9,240,085</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 4040 - SOLID WASTE RESERVE FOR CLOSE</u></b>			
Beginning Fund Balance	21,567,913	21,789,576	21,284,655
<b>Revenues</b>			
Other Financing Sources	964,917	881,778	864,143
<b>Total Revenues</b>	<b>964,917</b>	<b>881,778</b>	<b>864,143</b>
<b>Expenditures</b>			
PUBLIC WORKS	743,462	2,018,247	2,720,726
<b>Total Expenditures</b>	<b>743,462</b>	<b>2,018,247</b>	<b>2,720,726</b>
<b>End of Year Adjustment</b>	<b>209</b>		
<b>Ending Fund Balance</b>	<b>21,789,576</b>	<b>20,653,107</b>	<b>19,428,072</b>
<b><u>Fund: 4060 - STORM &amp; SURFACE WATER UTILITY</u></b>			
Beginning Fund Balance	2,016,037	2,627,771	2,781,642
<b>Revenues</b>			
Intergov't Revenues	28,288	13,800	-
Charges for Goods & Services	91,040	131,188	61,000
Misc Revenues	4,839,478	5,068,924	5,328,910
<b>Total Revenues</b>	<b>4,958,806</b>	<b>5,213,912</b>	<b>5,389,910</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	4,366,466	5,533,789	5,808,980
<b>Total Expenditures</b>	<b>4,366,466</b>	<b>5,533,789</b>	<b>5,808,980</b>
<b>End of Year Adjustment</b>	<b>19,394</b>		
<b>Ending Fund Balance</b>	<b>2,627,771</b>	<b>2,307,894</b>	<b>2,362,572</b>
<b><u>Fund: 4070 - STORM &amp; SURFACE WATER CAPITAL</u></b>			
Beginning Fund Balance	744,318	968,384	1,006,648
<b>Revenues</b>			
Intergov't Revenues	195,816	-	-
Misc Revenues	7,653	5,000	7,500
Other Financing Sources	920,000	920,000	970,000
<b>Total Revenues</b>	<b>1,123,469</b>	<b>925,000</b>	<b>977,500</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	899,318	894,632	850,935
<b>Total Expenditures</b>	<b>899,318</b>	<b>894,632</b>	<b>850,935</b>
<b>End of Year Adjustment</b>	<b>(85)</b>		
<b>Ending Fund Balance</b>	<b>968,384</b>	<b>998,752</b>	<b>1,133,213</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 4124 - LAND USE &amp; PERMITTING</u></b>			
Beginning Fund Balance	200,951	325,245	835,000
<b>Revenues</b>			
Licenses & Permits	1,312,362	1,273,000	1,293,000
Charges for Goods & Services	1,559,889	1,529,000	1,405,200
Misc Revenues	4,562	3,500	3,500
Other Financing Sources	906,135	986,681	986,681
<b>Total Revenues</b>	<b>3,782,949</b>	<b>3,792,181</b>	<b>3,688,381</b>
<b>Expenditures</b>			
RESOURCE STEWARDSHIP	3,464,276	3,665,678	3,581,224
<b>Total Expenditures</b>	<b>3,464,276</b>	<b>3,665,678</b>	<b>3,581,224</b>
<b>End of Year Adjustment</b>	<b>(194,378)</b>		
<b>Ending Fund Balance</b>	<b>325,245</b>	<b>451,748</b>	<b>942,157</b>
<b><u>Fund: 4200 - BOSTON HARBOR WATER/SEWER</u></b>			
Beginning Fund Balance	145,183	207,731	227,903
<b>Revenues</b>			
Intergov't Revenues	2,468	-	-
Charges for Goods & Services	351,031	375,501	371,417
Misc Revenues	6,628	1,500	1,500
<b>Total Revenues</b>	<b>360,127</b>	<b>377,001</b>	<b>372,917</b>
<b>Expenditures</b>			
PUBLIC WORKS	297,466	356,829	349,818
<b>Total Expenditures</b>	<b>297,466</b>	<b>356,829</b>	<b>349,818</b>
<b>End of Year Adjustment</b>	<b>(114)</b>		
<b>Ending Fund Balance</b>	<b>207,731</b>	<b>227,903</b>	<b>251,002</b>
<b><u>Fund: 4210 - BOSTON HARBOR RESERVE</u></b>			
Beginning Fund Balance	350,650	346,497	316,912
<b>Revenues</b>			
Misc Revenues	2,855	5,000	5,000
Other Financing Sources	5,000	5,000	5,000
<b>Total Revenues</b>	<b>7,855</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>			
PUBLIC WORKS	12,009	131,535	131,343
<b>Total Expenditures</b>	<b>12,009</b>	<b>131,535</b>	<b>131,343</b>
<b>Ending Fund Balance</b>	<b>346,497</b>	<b>224,962</b>	<b>195,569</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 4300 - TAMOSHAN/BEVERLY BEACH SEWER</u></b>			
Beginning Fund Balance	89,856	105,656	111,247
<b>Revenues</b>			
Charges for Goods & Services	151,086	156,237	156,237
Misc Revenues	1,332	1,300	1,300
<b>Total Revenues</b>	<b>152,418</b>	<b>157,537</b>	<b>157,537</b>
<b>Expenditures</b>			
PUBLIC WORKS	136,803	149,491	137,543
<b>Total Expenditures</b>	<b>136,803</b>	<b>149,491</b>	<b>137,543</b>
End of Year Adjustment	185		
<b>Ending Fund Balance</b>	<b>105,656</b>	<b>113,702</b>	<b>131,241</b>
<b><u>Fund: 4340 - GRAND MOUND SEWER</u></b>			
Beginning Fund Balance	788,167	878,859	800,003
<b>Revenues</b>			
Intergov't Revenues	9,266	-	-
Charges for Goods & Services	812,165	727,711	727,711
Misc Revenues	12,780	8,500	8,500
Prop Trust Gain/Loss	4,122	24,040	24,040
<b>Total Revenues</b>	<b>838,333</b>	<b>760,251</b>	<b>760,251</b>
<b>Expenditures</b>			
PUBLIC WORKS	747,604	839,107	906,171
<b>Total Expenditures</b>	<b>747,604</b>	<b>839,107</b>	<b>906,171</b>
End of Year Adjustment	(37)		
<b>Ending Fund Balance</b>	<b>878,859</b>	<b>800,003</b>	<b>654,083</b>
<b><u>Fund: 4350 - GRAND MOUND WATER</u></b>			
Beginning Fund Balance	732,200	857,586	861,940
<b>Revenues</b>			
Charges for Goods & Services	525,182	507,023	507,023
Misc Revenues	11,056	9,000	9,000
Prop Trust Gain/Loss	21,778	20,890	20,890
<b>Total Revenues</b>	<b>558,016</b>	<b>536,913</b>	<b>536,913</b>
<b>Expenditures</b>			
TREASURER	1,162	1,100	1,100
PUBLIC WORKS	431,419	532,829	666,843
<b>Total Expenditures</b>	<b>432,581</b>	<b>533,929</b>	<b>667,943</b>
End of Year Adjustment	(49)		
<b>Ending Fund Balance</b>	<b>857,586</b>	<b>860,570</b>	<b>730,910</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 4380 - OLYMPIC VIEW DEBT SERVICE</u></b>			
Beginning Fund Balance	500	500	500
<b>Revenues</b>			
Fines & Forfeitures	32	-	-
Misc Revenues	75	400	200
Other Financing Sources	2,000	2,000	2,000
<b>Total Revenues</b>	<b>2,108</b>	<b>2,400</b>	<b>2,200</b>
<b>Expenditures</b>			
TREASURER	684	600	500
<b>Total Expenditures</b>	<b>684</b>	<b>600</b>	<b>500</b>
<b>End of Year Adjustment</b>	<b>(1,424)</b>		
<b>Ending Fund Balance</b>	<b>500</b>	<b>2,300</b>	<b>2,200</b>
<b><u>Fund: 4400 - TAMOSHAN WATER/SEWER COLLECTION</u></b>			
Beginning Fund Balance	88,752	123,000	142,213
<b>Revenues</b>			
Charges for Goods & Services	92,497	93,736	91,277
Misc Revenues	1,182	1,000	1,000
<b>Total Revenues</b>	<b>93,679</b>	<b>94,736</b>	<b>92,277</b>
<b>Expenditures</b>			
PUBLIC WORKS	59,482	75,523	72,992
<b>Total Expenditures</b>	<b>59,482</b>	<b>75,523</b>	<b>72,992</b>
<b>End of Year Adjustment</b>	<b>51</b>		
<b>Ending Fund Balance</b>	<b>123,000</b>	<b>142,213</b>	<b>161,498</b>
<b><u>Fund: 4410 - OLYMPIC VIEW SEWER</u></b>			
Beginning Fund Balance	58,459	58,390	52,934
<b>Revenues</b>			
Charges for Goods & Services	26,956	28,955	28,955
Misc Revenues	465	1,000	1,000
<b>Total Revenues</b>	<b>27,422</b>	<b>29,955</b>	<b>29,955</b>
<b>Expenditures</b>			
PUBLIC WORKS	27,488	35,411	34,291
<b>Total Expenditures</b>	<b>27,488</b>	<b>35,411</b>	<b>34,291</b>
<b>End of Year Adjustment</b>	<b>(3)</b>		
<b>Ending Fund Balance</b>	<b>58,390</b>	<b>52,934</b>	<b>48,598</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 4420 - TAMOSHAN RESERVE</u></b>			
Beginning Fund Balance	19,476	17,761	10,920
<b>Revenues</b>			
Misc Revenues	142	150	150
Other Financing Sources	686,565	51,600	1,600
<b>Total Revenues</b>	<b>686,707</b>	<b>51,750</b>	<b>1,750</b>
<b>Expenditures</b>			
PUBLIC WORKS	688,320	58,591	6,779
<b>Total Expenditures</b>	<b>688,320</b>	<b>58,591</b>	<b>6,779</b>
End of Year Adjustment	(102)		
Ending Fund Balance	17,761	10,920	5,891
<b><u>Fund: 4440 - GRAND MOUND WASTEWATER CAPITAL RESERVE</u></b>			
Beginning Fund Balance	372,956	370,146	336,107
<b>Revenues</b>			
Misc Revenues	2,454	2,400	2,400
Other Financing Sources	121,022	77,000	60,000
<b>Total Revenues</b>	<b>123,476</b>	<b>79,400</b>	<b>62,400</b>
<b>Expenditures</b>			
PUBLIC WORKS	126,412	113,439	72,591
<b>Total Expenditures</b>	<b>126,412</b>	<b>113,439</b>	<b>72,591</b>
End of Year Adjustment	126		
Ending Fund Balance	370,146	336,107	325,916
<b><u>Fund: 4450 - GRAND MOUND WATER CAPITAL RESERVE</u></b>			
Beginning Fund Balance	152,904	143,568	132,695
<b>Revenues</b>			
Misc Revenues	1,189	1,260	1,260
Other Financing Sources	-	27,000	27,000
<b>Total Revenues</b>	<b>1,189</b>	<b>28,260</b>	<b>28,260</b>
<b>Expenditures</b>			
PUBLIC WORKS	10,592	39,133	28,701
<b>Total Expenditures</b>	<b>10,592</b>	<b>39,133</b>	<b>28,701</b>
End of Year Adjustment	67		
Ending Fund Balance	143,568	132,695	132,254

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 4460 - TAMOSHAN/BEVERLY BEACH DEBT SERVICE</u></b>			
Beginning Fund Balance	105,409	196,868	175,000
<b>Revenues</b>			
Fines & Forfeitures	924	-	-
Misc Revenues	1,054	1,000	700
<b>Total Revenues</b>	<b>1,978</b>	<b>1,000</b>	<b>700</b>
<b>Expenditures</b>			
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>
End of Year Adjustment	89,481		
<b>Ending Fund Balance</b>	<b>196,868</b>	<b>197,868</b>	<b>175,700</b>
<b><u>Fund: 4480 - GRAND MOUND DEBT SERVICE</u></b>			
Beginning Fund Balance	188,000	188,000	200,000
<b>Revenues</b>			
Fines & Forfeitures	2,216	2,500	2,500
Misc Revenues	91,895	119,000	58,000
Other Financing Sources	657,500	904,800	849,100
<b>Total Revenues</b>	<b>751,612</b>	<b>1,026,300</b>	<b>909,600</b>
<b>Expenditures</b>			
TREASURER	324,661	286,750	239,850
<b>Total Expenditures</b>	<b>324,661</b>	<b>286,750</b>	<b>239,850</b>
End of Year Adjustment	(426,951)		
<b>Ending Fund Balance</b>	<b>188,000</b>	<b>927,550</b>	<b>869,750</b>
<b><u>Fund: 4510 - COMMUNITY LOAN REPAYMENT #1</u></b>			
Beginning Fund Balance	396,476	464,454	396,668
<b>Revenues</b>			
Misc Revenues	14,053	19,500	14,100
Other Financing Sources	-	164,000	171,000
<b>Total Revenues</b>	<b>14,053</b>	<b>183,500</b>	<b>185,100</b>
<b>Expenditures</b>			
TREASURER	15,888	14,900	15,900
PUBLIC HEALTH	1,356	251,583	151,286
<b>Total Expenditures</b>	<b>17,244</b>	<b>266,483</b>	<b>167,186</b>
End of Year Adjustment	71,169		
<b>Ending Fund Balance</b>	<b>464,454</b>	<b>381,471</b>	<b>414,582</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 5030 - UNEMPLOYMENT COMPENSATION</u></b>			
Beginning Fund Balance	2,533,984	2,904,122	2,904,122
Revenues			
Misc Revenues	610,222	563,437	563,437
<b>Total Revenues</b>	<b>610,222</b>	<b>563,437</b>	<b>563,437</b>
Expenditures			
HUMAN RESOURCES	240,207	623,987	622,921
<b>Total Expenditures</b>	<b>240,207</b>	<b>623,987</b>	<b>622,921</b>
End of Year Adjustment	123		
<b>Ending Fund Balance</b>	<b>2,904,122</b>	<b>2,843,572</b>	<b>2,844,638</b>
<b><u>Fund: 5050 - INSURANCE RISK</u></b>			
Beginning Fund Balance	5,085,017	5,007,647	5,007,647
Revenues			
Charges for Goods & Services	1,745,002	1,732,440	1,758,500
Other Financing Sources	32,825	-	-
<b>Total Revenues</b>	<b>1,777,827</b>	<b>1,732,440</b>	<b>1,758,500</b>
Expenditures			
HUMAN RESOURCES	1,855,764	2,124,608	2,133,194
<b>Total Expenditures</b>	<b>1,855,764</b>	<b>2,124,608</b>	<b>2,133,194</b>
End of Year Adjustment	568		
<b>Ending Fund Balance</b>	<b>5,007,647</b>	<b>4,615,479</b>	<b>4,632,953</b>
<b><u>Fund: 5060 - BENEFITS ADMINISTRATION</u></b>			
Beginning Fund Balance	1,618,744	1,727,366	1,727,366
Revenues			
Misc Revenues	314,230	585,634	585,634
<b>Total Revenues</b>	<b>314,230</b>	<b>585,634</b>	<b>585,634</b>
Expenditures			
HUMAN RESOURCES	205,540	325,576	330,361
<b>Total Expenditures</b>	<b>205,540</b>	<b>325,576</b>	<b>330,361</b>
End of Year Adjustment	(68)		
<b>Ending Fund Balance</b>	<b>1,727,366</b>	<b>1,987,424</b>	<b>1,982,639</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 5210 - CENTRAL SERVICES/FACILITIES</u></b>			
<b>Beginning Fund Balance</b>	<b>2,419,769</b>	<b>2,547,950</b>	<b>2,302,000</b>
<b>Revenues</b>			
Charges for Goods & Services	12,173,713	13,022,599	12,995,404
Misc Revenues	18,863	-	-
Other Financing Sources	316,509	307,190	298,706
<b>Total Revenues</b>	<b>12,509,086</b>	<b>13,329,789</b>	<b>13,294,110</b>
<b>Expenditures</b>			
TREASURER	9,378	6,500	3,450
CENTRAL SERVICES/FACILITIES	12,173,607	14,044,725	13,682,403
<b>Total Expenditures</b>	<b>12,182,985</b>	<b>14,051,225</b>	<b>13,685,853</b>
<b>End of Year Adjustment</b>	<b>(197,920)</b>		
<b>Ending Fund Balance</b>	<b>2,547,950</b>	<b>1,826,514</b>	<b>1,910,257</b>
<b><u>Fund: 5220 - CENTRAL SERVICES RESERVE</u></b>			
<b>Beginning Fund Balance</b>	<b>3,955,353</b>	<b>4,875,697</b>	<b>5,400,000</b>
<b>Revenues</b>			
Intergov't Revenues	32,540	-	-
Charges for Goods & Services	631,480	1,893,453	2,042,221
Misc Revenues	130,338	101,708	107,953
Prop Trust Gain/Loss	1,318,328	-	-
Other Financing Sources	520,111	5,327,281	1,186,000
<b>Total Revenues</b>	<b>2,632,798</b>	<b>7,322,442</b>	<b>3,336,174</b>
<b>Expenditures</b>			
CENTRAL SERVICES/FACILITIES	2,301,248	7,903,036	2,522,368
<b>Total Expenditures</b>	<b>2,301,248</b>	<b>7,903,036</b>	<b>2,522,368</b>
<b>End of Year Adjustment</b>	<b>588,794</b>		
<b>Ending Fund Balance</b>	<b>4,875,697</b>	<b>4,295,103</b>	<b>6,213,806</b>

# Fund Balance Report

	2012 Actual	2013 Revised Budget	2014 Budget Preliminary
<b><u>Fund: 5230 - CENTRAL SVS/FAC ENGINEERING</u></b>			
Beginning Fund Balance	139,441	119,076	92,000
<b>Revenues</b>			
Charges for Goods & Services	404,997	453,814	388,094
Misc Revenues	816	-	-
<b>Total Revenues</b>	<b>405,813</b>	<b>453,814</b>	<b>388,094</b>
<b>Expenditures</b>			
CENTRAL SERVICES/FACILITIES	426,295	389,290	384,904
<b>Total Expenditures</b>	<b>426,295</b>	<b>389,290</b>	<b>384,904</b>
End of Year Adjustment	116		
<b>Ending Fund Balance</b>	<b>119,076</b>	<b>183,600</b>	<b>95,190</b>
<b><u>Fund: 5410 - ER&amp;R-MAINTENANCE</u></b>			
Beginning Fund Balance	2,720,664	2,222,512	1,680,871
<b>Revenues</b>			
Intergov't Revenues	4,817	-	-
Charges for Goods & Services	1,161,905	3,691,840	3,644,848
Misc Revenues	2,356,311	16,550	11,500
Other Financing Sources	270,524	204,000	204,000
<b>Total Revenues</b>	<b>3,793,556</b>	<b>3,912,390</b>	<b>3,860,348</b>
<b>Expenditures</b>			
TREASURER	76,866	98,800	97,400
CENTRAL SERVICES/FACILITIES	3,985,260	4,619,273	4,676,087
<b>Total Expenditures</b>	<b>4,062,126</b>	<b>4,718,073</b>	<b>4,773,487</b>
End of Year Adjustment	(229,581)		
<b>Ending Fund Balance</b>	<b>2,222,512</b>	<b>1,416,829</b>	<b>767,732</b>
<b><u>Fund: 5420 - ER&amp;R-REPLACEMENT</u></b>			
Beginning Fund Balance	12,042,299	11,514,421	10,219,392
<b>Revenues</b>			
Charges for Goods & Services	-	3,287,124	3,522,270
Misc Revenues	2,868,294	-	-
Other Financing Sources	249,256	160,000	100,000
<b>Total Revenues</b>	<b>3,117,550</b>	<b>3,447,124</b>	<b>3,622,270</b>
<b>Expenditures</b>			
CENTRAL SERVICES/FACILITIES	3,645,427	4,742,153	4,677,037
<b>Total Expenditures</b>	<b>3,645,427</b>	<b>4,742,153</b>	<b>4,677,037</b>
<b>Ending Fund Balance</b>	<b>11,514,421</b>	<b>10,219,392</b>	<b>9,164,625</b>

*This glossary is intended to help readers understand many of the terms used in this budget document. It is organized in alphabetical order and may show common abbreviations along with the full terms.*

**Adopted Budget:** The appropriations as originally adopted by the Board of County Commissioners by ordinance in the preceding December.

**Appropriation:** The expenditure authority granted to an office or department in a budget ordinance adopted by the Board of County Commissioners. No office or department of the county may spend more than the amount authorized in its expenditure appropriation.

**Assessed Value (AV):** The value of a piece of property as determined by the County Assessor's Office for the purpose of determining the annual property tax. Sometimes assessed value is referred to as "AV," particularly when it refers to the aggregated assessed value in the county.

**Auditor's Filings and Recordings Fees:** These are fees charged for documents recorded by the County Auditor's Office, including real estate transactions, marriage and divorce records, and survey maps. The fees are established by state statute and the revenues are distributed between the state and the county and are accounted for in the General Fund.

**Bond Fund:** When bonds are sold, proceeds are accounted for in a bond fund established for and dedicated to the specific bond issuance.

**Budget:** The budget is a plan of revenue and expenditures, a document that shows how the county expects to manage its finances during the coming fiscal year. State statute requires that county budgets be balanced. That means that Thurston County may not budget more expenditures than it expects to have available as a result of anticipated revenues combined with fund balances. When the budget is adopted, the appropriations included in the budget are legally binding on each office, department and fund.

**Budget Development Process:** The County prepares its budget in accordance with state law (RCW 36.40). Each September, county elected officials and department heads submit proposed operating budgets and revenue estimates for the upcoming new fiscal year. The preliminary budget is presented by the County Manager and Budget and Fiscal Manager, with assistance from county fiscal staff. The Board of County Commissioners reviews budget materials, proposals, estimates and forecasts. Public hearings are conducted at the courthouse to obtain citizens' comments on the preliminary budget. The new annual budget is adopted prior to December 31.

**Budget Development Schedule:** Thurston County's annual budget is developed in accordance with Washington State laws and regulations. The preliminary budget is presented each November preceding the commencement of the new fiscal year. A public hearing is held in December of each year. The Board of County Commissioners adopts the budget for the following calendar year prior to the end of December.

**Budget Period:** Thurston County's fiscal year is January 1 through December 31 of each year.

**Cable Franchise Fees:** Pursuant to the Cable Communications Policy Act of 1984, this fee was established to levy franchise fees on cable TV operators. Fees collected are accounted for in the General Fund.

**Capital Facilities Plan (CFP):** A capital facilities plan, sometimes called “CFP,” is the plan mandated by the State Growth Management Act (RCW 36.70A.020) explaining how the county will provide the requisite public services and facilities adequate to serve new development anticipated over the course of a 20-year planning horizon. It is a chapter in the county’s Comprehensive Plan. The public facilities include roadways, street lighting, sidewalks, traffic signals, domestic water systems, storm and sanitary sewer systems, parks and recreational facilities, and schools. Public services include fire protection, law enforcement, public health, education, recreation, environmental protection, and other government services. The CFP is intended to provide a general assessment of major public services which impact land-use issues, rather than a detailed analysis of every service provided by government. It includes facilities and services provided by other governments as well as by the county. The CFP provides a general summary of how and when these basic services will be provided to support future growth as envisioned by the Comprehensive Plan and in what manner they will be funded.

**Capital Improvement Project/Plan (CIP):** A capital improvement project is a project that adds to the county’s infrastructure. Examples of capital improvement projects include the construction of roads, curbs, gutters, sidewalks or buildings. Because it is typical for a capital improvement project to require multiple years and considerable expense for the phases of planning, design, property acquisition and construction, capital improvement projects are described and financing for them is managed through a capital improvement plan. The abbreviation “CIP” is sometimes used for either the project or the plan. The county’s CIP is a sub-set of the county’s Capital Facilities Plan (CFP), which may include projects planned by other governmental entities, unfunded but desired projects and a longer span of planning time (up to 20 years).

**Conservation Futures:** The Conservation Futures property tax levy finances the acquisition of open space and park land. The tax rate may not exceed \$.625 per \$1,000 of assessed value. The Conservation Futures Fund accounts for this tax revenue and associated expenditures.

**Consumer Price Index (CPI):** A measure of the change in prices paid over time for a fixed market basket of goods and services. The Bureau of Labor Statistics (BLS) updates the CPI monthly, surveying over 60,000 goods in 85 urban areas. The BLS also produces a bimonthly Seattle-Tacoma-Bremerton CPI.

**Court Appointed Special Advocate (CASA):** Trained volunteer Guardians ad Litem appointed for children in dependency and termination (child welfare) cases.

**Disposal Charges:** These are fees charged for disposal of refuse at the Thurston County Waste and Recovery Center. They are accounted for in the Solid Waste Maintenance & Operations Fund.

**Election Services:** Elections are conducted by the County Auditor's Office and include all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County. Reimbursements from other governments for their pro-rata share of election costs are accounted for in the General Fund.

**Electronic Home Monitoring and Work Release Fees:** Fees charged to individuals in court-ordered electronic monitoring or work release programs as part of their criminal sentence(s) are accounted for in the General Fund.

**Enterprise Fund:** An enterprise fund is a fund established to account for operations that are financed and operated in such a way that the cost of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges. An example of an enterprise fund is the Solid Waste Fund, which receives no General Fund contributions and is financed primarily from disposal fees.

**Equipment Replacement and Revolving Fund (ER&R):** An account established to replace vehicles, construction and maintenance equipment, and miscellaneous other materials, supplies and services (RCW 36.33A.010).

**Financial Policies:** The County's financial policies are the guiding principles used in establishing the preliminary budget.

**Fines, Forfeitures, Penalties, Assessments:** Monies collected from traffic and other legal infractions, which are accounted for in the General Fund.

**Fund Balance:** A fund balance is the amount remaining in a fund after revenues have been deposited and expenditures have been completed. This amount is a resource carried over for use in the following or a subsequent fiscal year. In proprietary funds, liquidity (working capital) is based on the difference between current assets and current liabilities. Fund balance amounts may be undesignated or reserved for specified purposes. In this budget publication, beginning fund balance amounts are determined by final accounting for prior-year balances, and ending fund balance amounts are the arithmetic result of adding the beginning fund balance plus estimated revenues and then subtracting the appropriated (or proposed, in the preliminary budget) expenditures.

**General Fund:** The General Fund is used to record the revenue and expenditure activity of all general government services. All non-designated revenues are deposited into this fund. It is the only fund that can be used to support other funds as well as pay for general government services.

**General Levy:** The general property tax levy, along with other general revenue sources, funds the primary operations budgets of the county's general government services, such as Assessor, Auditor, Clerk, Commissioners, Coroner, District Court, Superior Court, Juvenile Court/Probation, Prosecuting Attorney, Office of Assigned Counsel, Sheriff, Jail/Corrections, and Treasurer. For tax year 2014, the general levy rate is approximately \$1.38 per \$1,000 of assessed value and is approximately 10.46% of the property taxes collected by the County Treasurer.

**Grant:** A grant is monetary assistance or tangible property given to the county for a specific project or service, primarily by the state and/or federal governments, which is not regular or ongoing revenue. When grants are received, they are deposited in and accounted for within the fund applicable to the specific service involved. For example, a grant for public health services is applied to the Public Health and Social Services fund; a grant for storm or surface water management services is applied to the Storm and Surface Water Utility fund; a grant for a road improvement project is applied to the Road fund etc.

**Guardian ad Litem (GAL):** A person appointed by the court to represent the best interests of children or incapacitated adults.

**Implicit Price Deflator (IPD):** A measure of the level of prices of all new, domestically produced, final goods and services in an economy. It is derived by dividing current dollar (nominal) consumer expenditures by constant dollar (real) consumer expenditures.

**Interest Earnings:** Interest is earned upon the average daily balance of cash within the County Treasurer's investment pool. The County Treasurer administers the investment pool. Interest earnings are applied monthly to the fund source of the invested cash, unless specifically directed otherwise.

**Interfund Charges:** Charges for services provided by one fund, office or department for another fund, office or department, within the county government. Payments from one fund to another are made based on billings for services rendered. Examples of interfund billings include central services (computer, phone and mail-related charges), equipment operations and replacement charges, space use charges, indirect cost reimbursement charges, insurance charges, etc.

**Internal Service Fund:** An internal service fund is used to account for goods or services given to one department by another on a cost-reimbursement basis.

**Liquor Control Board Profits:** Thurston County receives a share of state-distributed license and permit fees, penalties, forfeitures, and other income received by the state Liquor Control Board. Distribution to local governments is based on population, except local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent must be spent on substance abuse treatment programs.

**Liquor Excise Tax:** The county no longer receives a share of state-distributed taxes on liquor beginning 3<sup>rd</sup> quarter 2012.

**Medic One:** The Medic One property tax levy is a levy specifically approved by Thurston County voters. The tax rate may not exceed \$0.50 per \$1,000 of assessed value. This levy finances countywide delivery of emergency medical services, advanced life support (paramedic level) response and transport services. The Medic One fund accounts for this tax revenue and associated expenditures.

**Mental Health Services:** Thurston County is the financial agent that receives and disburses the state and federal portion of Medicaid funds from the State Division of Mental Health for Thurston/Mason RSN. Thurston County does not currently provide mental health services directly; rather, it contracts with other community agencies to provide the service using these RSN funds. This revenue is accounted for in the Public Health and Social Services fund.

**Modified (Revised) Budget:** During the course of each fiscal year, the budget is modified with due public notice and hearings. Modifications are made to update and adjust appropriations in accordance with changes in expected revenue and to reflect actual fund balances which are established following each fiscal year. The Board of County Commissioners makes budget modifications at least quarterly.

**Motor Vehicle Fuel Tax - County Roads:** This state-enacted and -distributed tax on the sale of motor vehicle fuels is required to be used for county road purposes. This tax is accounted for in the Roads fund.

**Motor Vehicle License Fees:** License fees for motor vehicles and vessels are accounted for in the General Fund. The rate Thurston County receives for county uses is \$3.00 per vehicle license renewal processed within Thurston County excluding the renewals through the State Department of Licensing office.

**Operating Transfers:** A transfer of money from one county fund to another county fund without the expectation of the paying fund receiving a service or product in return.

**Operating Assessments:** Assessments levied on assessed value pursuant to specific legislation and designated for special purposes. Examples include the storm and surface water management fees and noxious weed control levy. Also included are lakes management levies, which are applied to properties surrounding certain lakes as a result of approval by those voters.

**Permit Fees:** Fees charged to obtain permits for certain actions, such as land-use plan review, septic systems, and construction. These fees and charges, associated with growth and development (including zoning and subdivision fees) are accounted for in the Land Use and Permitting and Public Health funds.

**Property Tax:** Property tax is the single largest source of revenue for county general government services and for many other jurisdictions for which the county collects the property tax. The County Assessor values real and personal property annually, in accordance with the true and fair market value for property taxes, with certain exemptions as required by law. These assessed property values are the base upon which the property tax is applied. Property tax payments are due twice a year, April 30 and October 31. The County Treasurer collects the property taxes and then distributes them to the various governments in the county (taxing jurisdictions) that levied the respective taxes. More than half of property taxes go to school districts. The property tax levies received by county government are: the general levy, the Roads District levy, the Medic One levy, and the Land Conservation Futures levy. Each of these levies is subject to the 1% per year annual growth limit, as passed into law via Initiative 747 and reestablished by the State Legislature when Initiative 747 was declared invalid by the Superior Court of the State of Washington.

The State of Washington receives the State Schools levy. Other taxing jurisdictions receiving their own respective levies are: school districts, cities and towns, fire districts, Port of Olympia, Timberland Regional Library, Public Utility District #1 and cemetery districts.

**Preliminary Budget:** The preliminary budget is prepared by county staff on behalf of the Board of County Commissioners and presented to the Commissioners in November of each year. This is the budget offered for public comment prior to the Board of County Commissioners' adoption of the final budget.

**Real Estate Excise Tax (REET):** This tax is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund. The original tax was 0.25% of the value of the sale. This is sometimes called "1<sup>st</sup> ¼ REET." An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992. This is sometimes called "2<sup>nd</sup> ¼ REET." Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

**Regional Support Network (RSN):** State legislation created "Regional Support Networks" (RSN) which give county governments' responsibility and authority to serve chronically and acutely mentally ill individuals through contracted inpatient and outpatient mental health services. Thurston/Mason RSN serves residents in both Thurston and Mason Counties. The Thurston/Mason RSN is also a capitated prepaid inpatient health plan (PIHP). PIHPs implement locally-operated managed behavioral health care systems. PIHPs receive the state and federal portion of Medicaid funds and other state and federal grants from the Mental Health Division of the Washington State Department of Health and Social Services.

**Road Levy:** The Road levy is a specific property tax levy that is applied only to unincorporated area assessed value and is dedicated to financing and maintaining county roads in the unincorporated area of the county.

**Sales Tax:** Sales taxes are applied to the sale or consumption of goods and/or services, with limited specific exemptions. The state collects and distributes these taxes. There are several types of sales tax utilized in Thurston County, as follows:

- **Local Retail Sales and Use Tax:** The base tax rate in unincorporated Thurston County is 7.9%, or 7.9 cents on the dollar. Of the 7.9 cent sales tax, Thurston County government receives a portion of 1 cent. The other 6.5 cents is retained by the state. Thurston County's share of the 1 cent is the combination of: (a) 15% of the 1 cent collected on sales in incorporated areas, plus (b) 100% of the 1 cent collected on sales in unincorporated areas. Additionally, three voter-approved special 1/10<sup>th</sup> cent sales taxes produce a combined-total sales tax rate of 8.7 cents in Thurston County. These special 1/10<sup>th</sup> cent sales taxes are dedicated to criminal justice, detention facilities, and emergency communications 911.
- **Criminal Justice Sales Tax:** A special 1/10<sup>th</sup> cent sales tax was approved by voters in 1990. The proceeds are used exclusively for criminal justice services. This tax revenue is accounted for in the General Fund.

- **Detention Facilities Sales Tax:** A special 1/10<sup>th</sup> cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails. This tax revenue is accounted for in the Detention Facilities Sales Tax Holding Fund.
- **Chemical Dependency/Mental Health Services Tax (Treatment Sales Tax):** A sales and use tax (1/10<sup>th</sup> of one percent) is imposed in Thurston County for the purpose of providing new or expanded chemical dependency or mental health treatment services and for the operation of new or expanded therapeutic court programs. This tax is sometimes referred to as the “Treatment Sales Tax” and the revenue is accounted for in the Treatment Sales Tax fund.

**Social Services Levy:** Pursuant to state statute, RCW 71.20.110, a small fraction, \$.025 per \$1,000 of assessed value, of the general property tax levy is apportioned to Thurston County's Public Health and Social Services fund. These funds are used to help fund mental health, chemical dependency, substance abuse, and developmental disabilities services.

**Timber Harvest Tax/Private Harvest Tax:** This is a tax levied on private timber harvests pursuant to state statute, RCW 84.33.051, .081. It is distributed to taxing districts located where the timber is harvested.

**Timber Sales/State Forest Board:** This is income generated by proceeds from timber sales on state forest lands. The distribution of net proceeds to counties is based on the timber sale revenues from land within each county, per state statute RCW 335.02.33. Counties then distribute the monies among taxing districts (schools, etc.) based on respective property tax rates.

**Veterans Fund:** A small fraction of the general levy, \$.01125 (one & one-eighth cents) per \$1,000 of assessed value is apportioned to the Veterans Fund pursuant to state statute, RCW 73.08.080. Proceeds are used to provide assistance to eligible indigent veterans in Thurston County.

**Water and Sewer Utility Revenues:** These revenues include fees and charges for various services. The county operates several water and sewer utilities, including Boston Harbor, Olympic View, Tamoshan/Beverly Beach and Grand Mound. Customers of these utilities pay bills for their use of water and sewer service, and those receipts are the funds used to finance services rendered.

